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JACKSONVILLE CITY COUNCIL
SPECIAL INVESTIGATORY COMMITTEE ON JEA MATTER

INTERVIEW OF
PATRICK JOSEPH GREIVE

DATE TAKEN: Tuesday, November 17, 2020
TIME: 2:04 p.m. to 5:04 p.m.
LOCATION: Smith Hulsey & Busey
One Independent Drive
Suite 3300
Jacksonville, Florida 32202

Examination of the witness taken before:
Terrie L. Cook, RPR, CRR, FPR, and a Notary Public

Hedquist and Associates
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1	STIPULATION	5
2	It was stipulated and agreed by and between	
3	counsel for the respective parties, and the witness,	
4	that the reading and signing of the deposition by the	
5	witness was not waived.	
6	- - -	
7	PATRICK JOSEPH GREIVE,	
8	acknowledged having been duly sworn to tell the truth	
9	and testified upon his oath as follows:	
10	THE WITNESS: Yes.	
11	DIRECT EXAMINATION	
12	BY MR. RUSSELL:	
13	Q Would you state your full name, please, sir?	
14	A Patrick Joseph Greive.	
15	Q And where are you employed?	
16	A City of Jacksonville.	
17	Q And what is your current position with the City	
18	of Jacksonville?	
19	A Director of finance and administration, CFO.	
20	MR. RUSSELL: Okay. I'm going to go ahead and	
21	attach, Terrie, as Exhibit A, this is a letter from	
22	the Office of Mayor Lenny Curry, dated November 16,	
23	2020. And this letter relates -- from Brian Hughes,	
24	signed by Brian Hughes, who is the chief	
25	administrator officer, deals with the rights	
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1 Mr. Greive has in connection with his Garrity
2 Rights.

3 So this will be interviewee's Exhibit A.
4 (Greive's Exhibit A was marked for
5 identification.)

6 MR. MURPHY: Yeah, just for the record, he's
7 appearing pursuant to his Garrity Rights, you know,
8 including use and derivative use immunity and the
9 nondisclosure allegations therein.

10 BY MR. RUSSELL:

11 Q Would you take a few moments -- Joey; is that
12 right?

13 A Yeah.

14 Q Little awkward on the record, but it seems
15 appropriate here to try to make this more like an
16 interview than an inquisition. Tell me, please, a
17 little bit about your professional background, including
18 your education.

19 A Sure. I graduated Florida State University in
20 2006, went to work for Merrill Lynch at Deerwood Park
21 Boulevard in Jacksonville from 2006 to 2010. Held a
22 variety of different investment advisory roles and
23 ultimately became a, you know, manager of a team of
24 financial advisors that worked at the office. I held
25 the Series 7/66, 9/10 designation -- or licenses and
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1 A Yeah, October 1st, 2018, is when I was
2 appointed as chief financial officer.

3 Q Can you describe your duties to me as treasurer
4 for the City of Jacksonville?

5 A So as treasurer, you oversee all of the City's
6 cash, banking investments, underwriting, pension plans,
7 the general employees' and correctional officers'
8 pension plans. And you serve as staff to the police and
9 fire pension fund also. And are responsible for cash
10 disbursements and management of -- of City funds.

11 Q And as treasurer, who did you report to?

12 A The CFO.

13 Q Mike?

14 A Mike Weinstein.

15 Q He was probably the CFO during the entire time
16 you were treasurer or was he --

17 A No, because I was appointed treasurer under
18 Mayor Brown, which would have been Ronnie Belton at the
19 time. He was CFO for the first couple of years of my
20 treasurer -- my time as treasurer.

21 Q And as treasurer, who were your direct reports,
22 do you recall?

23 A I had debt manager, the investment manager. We
24 had a kind of chief accountant within the treasury. I
25 forget her exact title. And a pension administrator.
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1 also held the CFA and CFP certificates during that
2 time.

3 And then in 2010, the chief investment officer
4 post of the City of Jacksonville opened up. And I had
5 been on the CFA Society of Jacksonville board so I heard
6 about it through my contacts there. And, fortunately,
7 was selected under Mayor Peyton to come in as chief
8 investment officer and served four years under
9 Mayor Brown, a few of them as treasurer.

10 And was retained as treasurer under Mayor Curry
11 until Mike Weinstein's departure, when I was,
12 fortunately, appointed as his successor and CFO for the
13 City of Jacksonville.

14 Q Do you know what year you became treasurer?

15 A That would have been 2012 or '13.

16 Q Okay. And that was while -- the mayor was
17 Mayor Brown?

18 A Yes.

19 Q Okay. You said 2017?

20 A Treasurer would have been 2012 or '13 --

21 Q Okay.

22 A -- through September 30th of 2018.

23 Q Through 9- -- and it's on 9/30/2018 that
24 Mr. Weinstein retired and you then became the chief
25 financial officer?

1 At one point we had a compliance officer, but that was
2 moved under the CFO. So that would have been my direct
3 reports and, obviously, they had reports as well.
4 Within the treasury, we had a total of roughly 12
5 employees.

6 Q As treasurer, did you have any responsibility
7 in connection with any types of RFPs for the City of
8 Jacksonville?

9 A Yes.

10 Q Describe that responsibility, please.

11 A So as treasurer, you would handle the RFPs for
12 anything related to the duties that -- that I mentioned
13 earlier, which would have been the pension plan,
14 investment managers. We do RFPs through our investment
15 consultant.

16 We do underwriting and debt management RFPs,
17 whether it's PFM or investment banks, those type of
18 people.

19 The City's general bank, which has been Wells
20 Fargo, but we just did an RFP, actually, for that as
21 well.

22 So anything that's banking, underwriting,
23 debt management, investment banking, you know, any of
24 that would have been handled through my office for the
25 CFO.

1 Q So if the City was going to request consulting
2 from investment banks regarding the potential
3 privatization and disposition of city assets, your --
4 the treasurer would have been responsible for issuing
5 that RFP?

6 A The treasurer and working through the CFO --

7 Q Okay.

8 A -- for the CFO is responsible for that, yes.

9 Q Okay. And when you became the chief financial
10 officer in October of 2018, what did your
11 responsibilities -- what were your responsibilities then
12 generally?

13 A So at that point you've got several different
14 divisions. You've got the treasury, accounting, budget,
15 risk management, fleet, IT and procurement. And the
16 office of grants and compliance is a subcomponent of the
17 department.

18 Q Treasury, budget, risk management. Did you say
19 fleet?

20 A Fleet. So all the City's cars and trucks --

21 Q Yeah.

22 A -- police cars, fire trucks.

23 Q I think you had one more.

24 A IT, procurement.

25 Q IT and procurement?

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1 interest in the outcome. It wasn't the treasurer's
2 department, it was actually three members of the mayor's
3 staff who became involved in that.

4 A Right. Once it was deemed that they were
5 conflicted out, right.

6 Q And as chief financial officer, who do you
7 report to?

8 A I report to the chief administrator officer,
9 who was Sam Mousa originally and is now Brian Hughes.

10 Q Do you recall when you first met Sam Mousa?

11 A I don't recall the exact time. It would have
12 been when he became CAO.

13 Q And at that time do you recall if you were then
14 treasurer or were you CFO?

15 A I would have been treasurer at that time.

16 Q So sometime -- I don't know the year you became
17 CAO either. It was at least a couple years into Curry's
18 second term as mayor?

19 A I seem to recall Sam being there.

20 Q There from the beginning, though?

21 A From the beginning --

22 Q From the beginning of Curry.

23 A -- of Curry.

24 Q Oh, that makes sense. Okay. We had trouble
25 figuring this out once before. That would have been

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1 A Procurement.

2 Q Okay. In connection with your -- the chief
3 financial officer's role in procurement, did you have
4 anything to do with the ITN that was issued for
5 prospective bidders on JEA?

6 A No.

7 Q Why not?

8 A On JEA?

9 Q Because it was a JEA project is why --

10 A Right.

11 Q That's the reason?

12 A Yeah, yeah.

13 Q I understand. Okay. That clarifies that for
14 me. You would not have any of these roles with any of
15 the independent agencies in the City --

16 A No.

17 Q -- they would have their own internal people
18 who would deal with those issues?

19 A Correct.

20 Q Okay. Unless they were for some reason
21 disqualified?

22 A Explain that.

23 Q Because of a conflict of interest, it actually
24 happened in this matter, JEA personnel couldn't
25 participate in the ITN because senior leadership had an

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1 sometime in 2016 when he became -- first time Curry --

2 A So 2015.

3 Q 2015, July of 2015?

4 A Right.

5 Q Okay.

6 A The election.

7 Q So July of 2015 Mousa became the chief
8 administrative officer. And as the chief administrative
9 officer in July of 2015, you were reporting to Sam as
10 his report?

11 A In 2015, I was reporting to Mike Weinstein.

12 Q Mike Weinstein?

13 A Because I was treasurer --

14 Q And he was --

15 A -- reporting to the CFO. CFO would have been
16 reporting to Sam at that time.

17 Q I see. All right. CAO.

18 Okay. Did you ever have any interaction with
19 Sam Mousa prior to his becoming CAO?

20 A No.

21 Q You didn't know him personally?

22 A Nope.

23 Q Did you ever have any business -- as a
24 representative of the City, I understand you would have
25 been the CFO because Sam has left -- chief -- you would

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1 have been CFO because Sam has left, did you ever have
2 any interaction with Sam Mousa after he left the City of
3 Jacksonville in a business capacity?

4 A I've had a handful of phone calls with Sam
5 related to various clients that he would have
6 represented on the development side of his operation.

7 Q Can you explain what -- I don't understand what
8 the --

9 A So --

10 Q -- development side of Sam's operation is.

11 A So --

12 Q He's a consultant for the clients?

13 A Consultant for clients.

14 Q Right.

15 A He -- he would call occasionally and ask where
16 something was in the process, whether it's some form
17 that was submitted by someone or a permit or -- or
18 something like that. Just checking -- checking on
19 things.

20 Q Okay. Are you aware as to whether or not Sam
21 Mousa was a consultant for Florida Power & Light?

22 A No, I don't know that --

23 Q Okay.

24 A -- or recall that.

25 Q He's never consulted with you in connection --
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1 A No.

2 Q -- with his capacity as a consultant for
3 Florida Power & Light?

4 Did he ever speak with you in connection with
5 anything at JEA?

6 A No.

7 Q Since Michael Weinstein left the City, have you
8 ever had any involvement with Michael Weinstein in
9 connection with his capacity as a consultant?

10 A No. I don't recall any involvement with either
11 of them related to JEA.

12 Q In connection with your communications with Sam
13 Mousa about his clients, did you ever exchange any
14 e-mails?

15 A Yes.

16 Q So the answer to that question with
17 Mr. Weinstein, since you never talked to him, there were
18 no e-mails exchanged with Mr. Weinstein about his
19 consulting?

20 A No, there were not.

21 Q Okay.

22 A Yeah.

23 MR. RUSSELL: Somebody -- looks like you got
24 water or something. I tried to ask you. Do you
25 care for anything, Neils?

1 MR. MURPHY: I'm okay.

2 (Recess taken.)

3 BY MR. RUSSELL:

4 Q Do you know Tim Baker?

5 A I know him. I've met him once, I believe.

6 Q Okay. Have you ever had any interaction with
7 Mr. Baker in connection with your role as treasurer or
8 CFO with the City of Jacksonville?

9 A No.

10 Q The meeting, was it just somebody introduced
11 you on a personal level or was it something else?

12 A I ran into him in James Weldon Johnson Park and
13 said hi to him and shook his hand, before coronavirus.

14 Q Okay. If you could look at what we've marked
15 as Exhibit 1 and this is the minutes from the November
16 28th, 2017 --

17 MR. MURPHY: Excuse me. Do you have any copies
18 for me?

19 MR. RUSSELL: Yes, we've got a whole set right
20 there. He's got it.

21 (Greive's Exhibit 1 was marked for
22 identification.)

23 BY MR. RUSSELL:

24 Q Let me go ahead and start over.

25 These are the minutes from the JEA board
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1 meeting on November 28th, 2017. And in the document, on
2 page 4, it has the chair's report. And in the chair's
3 report there's Mr. Petway speaking. And Mr. Petway is
4 -- let me find the questions, two questions. There we
5 go.

6 Mr. Petway asked that people consider whether
7 Jacksonville citizens and the Jacksonville sales would
8 be better served if JEA was private. And the other
9 issue that came up was whether JEA and the City of
10 Jacksonville should consider the financial benefits that
11 would come from the privatization of JEA. That's a
12 paraphrase of what was said there.

13 But the question I have for you is very simple.
14 In connection with Mr. Petway's comments, did you ever
15 hear any discussion within the Curry administration
16 about the benefits of the privatization of JEA to the
17 citizens of the City?

18 A Not that I recall.

19 Q And, therefore, you don't know whether anybody
20 in the administration had any input into the comments
21 that Mr. Petway made at the board meeting and concerning
22 the sale of the privatization of JEA?

23 A No.

24 Q Maybe I didn't ask this exactly right. During
25 2017 and 2018, were you ever aware of any conversations

1 within the administration of City of Jacksonville about
2 the sale or privatization of JEA?

3 **A** I don't recall any specific conversations
4 during that -- during that time period.

5 **Q** Do you ever recall in connection with an
6 issuance of -- of an RFP in December of 2018 for
7 financial consultants, any discussion of JEA in
8 connection with that RFP?

9 **A** The discussions that were had in connection
10 with issuing our strategic initiatives RFP pertained to
11 the potential assistance that we would need in
12 connection with any City-owned asset, whether it be an
13 airport, parking, utility, anything that would come up.

14 **Q** Okay. So --

15 **A** There was -- there was no specific goal in mind
16 when issuing that RFP. It was that if we -- if any
17 conversations were advanced in the community about any
18 City-owned asset, we would need to have a bench of firms
19 that we deemed qualified to assist us to pull from with
20 the subsequent RFP to assist us in evaluating anything
21 that's brought up in the community.

22 **Q** Okay. So although the RFP in 2018, I'm sure
23 we'll get to this in a few moments, wasn't specifically
24 directed towards any citizen -- any City asset, it was,
25 in fact, broad enough to cover the -- JEA's an asset of

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1 the City?

2 **A** As an asset of the City, correct.

3 **MR. BLODGETT:** Just to clarify, it's December
4 2017 RFP.

5 **MR. RUSSELL:** I'm sorry. 2017 actually is the
6 date. Thank you, Kevin.

7 **BY MR. RUSSELL:**

8 **Q** Let me show you Exhibit 2. Make sure I can
9 find the quote. This is a quote that's attributed to
10 Brian Hughes. It's in the Sunshine State News. It's on
11 the second page. And it reads -- the sentence before is
12 talking about JEA privatization and what Mr. Hughes is
13 quoted as saying, It's very real. There will soon be a
14 serious look at it. Curry's political advisor, Brian
15 Hughes, told Sunshine State News about the idea. Quote,
16 and he's attributed it again to Brian Hughes, Lenny is a
17 former accountant, who is an entrepreneur. He's a free
18 market Republican and it's consistent with his ideology.
19 I said understand "it's" referring to the potential
20 privatization of JEA.

21 Do you have any knowledge of, Joey, whether
22 this statement about Mr. -- the Mayor's attitude
23 concerning the privatization of JEA is correct?

24 **A** No.

(Greive's Exhibit 2 was marked for
Hedquist & Associates Reporters, Inc.

1 identification.)

2 **Q** In connection with your understanding, you
3 never developed an understanding as to, in 2017, what
4 the Mayor's attitude was about privatization of JEA?

5 **A** In 2017, I would not have had an understanding
6 of what the Mayor's goals or visions were --

7 **Q** Did that change --

8 **A** -- in that area.

9 **Q** -- change in 2018?

10 **A** Not likely, but I don't -- I don't recall
11 accurately, given the time -- time lines that are
12 involved, being a couple of years ago.

13 **Q** Are you able to, not actually putting a date on
14 it, able to say that Mayor Curry's attitude towards
15 privatization of JEA became known to you at some point
16 in time?

17 **A** Well, I guess to be -- to be clear, I'd have to
18 state that I've never had a discussion with the Mayor
19 about his ideology related to privatization of assets so
20 I couldn't confidently, you know, answer that question
21 for you. I don't know more than what, you know --

22 **Q** You've read a lot in the paper?

23 **A** Read a lot in the paper, like, what you're
24 showing me now.

25 **Q** Okay.

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1 **A** And, you know, other articles out there.

2 **Q** In the RFP that was actually in the -- issued
3 in December 2017, were any assets ever considered for
4 privatization or other disposition under that RFP, other
5 than JEA?

6 **A** So, again, that RFP was done to cover any
7 potential assets the City owns. I was aware at the time
8 that people had contemplated -- the community had
9 contemplated at various times in history privatization
10 of City assets, whether it be our airport, which I had
11 fielded phone calls before about, contemplating
12 potential, you know, management contracts in exchange
13 for an upfront lump sum. There have been discussions in
14 the past about potentially doing a public private
15 partnership on -- on parking in the community.

16 And JEA, itself, had come up many years prior.
17 Councils of the past have looked into JEA. It's a
18 City-owned asset so any -- any City-owned asset could
19 have been covered by that RFP. And we had contemplated
20 that RFP for, you know, a considerable, you know, period
21 of time.

22 **Q** When you say we had contemplated that RFP for a
23 considerable period of time, who are you referring to in
24 the "we"?

25 **A** Mike Weinstein, our CFO, had had discussions
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1 with us about it.

2 Q Okay. As to the RFP, there was a request for
3 consultants to respond to the RFP. Were any of the
4 consultants who responded to the RFP ever tasked with
5 considering the privatization of any of those things you
6 just mentioned? Were they given a specific contract,
7 say that will help us evaluate the privatization of
8 parking in the City of Jacksonville?

9 A No. And that's an important point, is that
10 that RFP was not to hire anybody. It was to create a
11 bench or a team that we could pull from if and when any
12 type of privatization or, you know, exploration of the
13 City-owned asset were to be advanced by any party. We
14 could then pull from that team to assist us in
15 evaluating whatever had been presented by any party
16 because we don't have the fire power in-house to analyze
17 big deals.

18 We have several smart people on our staff, but
19 privatization or exploration of any City-owned assets
20 would be, you know, beneficial to have someone else
21 accessible to us. And, again, it's a sweep. Nobody was
22 actually hired from that list by the City.

23 Q Okay. I guess that's what I wanted to hear in
24 the end.

25 In fact, from the RFP, the City never took
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1 anybody off the bench and asked them to do any work on
2 any privatization of a City asset?

3 A No.

4 Q Did JEA ever use that RFP and piggyback off it
5 to hire consultants to assist JEA in the privatization
6 of JEA?

7 A So to be clear in answering that question, I
8 have no knowledge of that until recently reading some of
9 the, you know, the work that you've been doing and some
10 of the statements that have come out, you know, during
11 this exploration, but to my knowledge, that RFP was not
12 the genesis or the foundation or the framework or
13 anything for any hiring of any advisors or consultants.

14 Q Okay. Do you know actually one way or another
15 whether that RFP was, in fact, used by JEA to hire
16 consultants?

17 A Sitting here today, I cannot state confidently
18 that that RFP was used to hire anybody.

19 Q And you can't say confidently that it was not
20 used to hire anybody, can you?

21 A I just don't have knowledge of -- of what --

22 Q Okay. So --

23 A Yeah.

24 Q -- you can't and you cannot, either one?

25 A Right. Right.

1 Q Okay. The RFP team, as I recall, who got hired
2 in response to that RFP, was Goldman Sachs -- what were
3 the other two? I'm drawing a blank.

4 MR. BLODGETT: Morgan Stanley, JP Morgan and
5 then KPMG.

6 Q Let me just rephrase the whole question.

7 Who were the four consultants who were --
8 responded to the RFP and were -- their response was
9 accepted by the City?

10 A My recollection was that the four were JP
11 Morgan, Morgan Stanley -- and I can't recall if it's
12 Goldman Sachs or Citi Group -- and then KPMG.

13 MR. BLODGETT: It was Goldman --

14 THE WITNESS: Okay.

15 MR. BLODGETT: -- just to clarify.

16 THE WITNESS: Thank you.

17 BY MR. RUSSELL:

18 Q Okay. And did any of those consultants work
19 with JEA on its privatization, to your knowledge?

20 A I wouldn't be in position to know that.

21 Q Okay. So you don't know whether Goldman Sachs
22 or JP Morgan worked with JEA on this privatization?

23 A Not to my recollection, other than some of what
24 I've heard. But, again, I -- I haven't read it enough
25 to know confidently who -- who they hired.

1 Q Do you know if the Curry administration had
2 been exploring the potential privatization in -- of JEA
3 in 2017 or 2018?

4 A I don't recall that.

5 Q Okay.

6 A No.

7 Q You mentioned some other City assets that could
8 have been private -- or could hire some consultants
9 pursuant to the December 27th RFP. Do you know if the
10 City actually considered, in 2017 or 2018, privatizing
11 any of the City's assets?

12 A So clarify considering.

13 Q Right. To extent that you -- you mentioned
14 parking garages, did the City actually do any analysis
15 of privatizing parking garages in 2017 or 2018, to your
16 knowledge?

17 A So to my knowledge, I don't recall what year it
18 was --

19 Q Okay.

20 A -- but I know the City or DIA has looked into
21 parking. And we had fielded phone calls during or
22 before that time frame related to the airport.

23 Q Okay. Do you know if the administration
24 actually did studies of the potential privatization of
25 the airport?

1 A No.

2 Q I know they didn't hire consultants as a result

3 of the RFP. Did they ever internally do any study about

4 privatization of the airport?

5 A Not to -- not to my knowledge or recollection.

6 Q And for the other example you gave, City

7 garages, potential partnership or privatization, you

8 think DIA might have done that, but you're not aware of

9 the City itself doing any study of potential

10 privatization of parking garages?

11 A DIA is a subcomponent of the City.

12 Q Just like JEA?

13 A So I don't know how to answer that. I would

14 have to defer to an attorney on the legal similarities

15 of DIA and JEA. There's -- I know there's a difference

16 between independent authorities and independent

17 agencies. You might have to consult an attorney to get

18 into that.

19 Q Okay. I understand the point.

20 A Okay.

21 Q Are you aware of -- you mentioned people

22 communicating with you and -- about potential

23 privatization of the airport concessions, I guess what

24 you'd say, or City garages. Are you aware of any

25 communications from any potential purchasers of JEA with

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1 either you or the administration?

2 A No, I'm not aware of any of that.

3 Q Were you -- are you aware of any communications

4 between Florida Power & Light and anybody in the

5 administration concerning JEA?

6 A No.

7 Q This is Exhibit 3 finally. This is the RFP, if

8 I can get the date right.

9 A Okay.

10 (Greive's Exhibit 3 was marked for

11 identification.)

12 Q How did you first learn that the City was going

13 to issue this RFP?

14 A So like I mentioned earlier, for the several

15 months prior to this, it would periodically come up as a

16 topic in discussions with our then CFO, Mike Weinstein.

17 And closer to this time period, came to be the exact

18 time line, he asked us to prepare and put out this RFP.

19 Q Okay. As best as you recall, I understand it's

20 now more than two years ago, what was it that Mike

21 Weinstein actually asked you in connection with this

22 RFP? Did he give you guidance?

23 A The guidance that I recall receiving from Mike

24 was that we had been discussing for a period of time

25 needing the financial analysis capabilities in-house to

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1 explore any potential City-owned asset transaction.

2 And, again, we had also gotten a phone call about the

3 airport. I don't recall exactly the time frame, but

4 parking had come up as a topic.

5 So his guidance to us was issue the RFP as

6 broad as possible to capture analysis of any and all

7 City-owned assets.

8 Q Okay. And that would have occurred, you said,

9 in the months -- few months preceding December 20th,

10 2017, was when this discussion with Mike began?

11 A In that general time frame, yes.

12 Q Okay. I understand.

13 In terms of the actual preparation of the RFP,

14 who did the drafting of this document, do you know?

15 A I don't recall if it was me or Randall or both.

16 It may have been both in working with our consultant at

17 PFM for a template for drafting.

18 Q Sorry. Was that the name of a particular

19 person at PFM?

20 A I don't recall the particular person we would

21 have been working with at the time.

22 Q Okay.

23 A We had a team.

24 Q Okay. And in the preparation of this document,

25 did it go through several drafts before it became a

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1 final document?

2 A I don't recall that.

3 Q Okay. Do you recall giving it back to Mike

4 Weinstein to look at before it was finalized and asked

5 Mike Weinstein to approve it?

6 A I don't recall whether or not -- I don't

7 remember the process flow for any final reviews that we

8 would have had before putting it out.

9 Q And if I understand, this RFP was actually

10 issued by you in connection with that, correct?

11 A So I don't recall who the person would have

12 been that issued it. However, we issued it through the

13 treasury and pension procurement procedures that are

14 authorized under local municipal code and adopted by the

15 director of finance CFO.

16 Q Do you know, is the section of the Jacksonville

17 code that you're referring to Section 126.313?

18 A Yes.

19 Q Okay.

20 MR. MURPHY: You guys got an extra copy of

21 that?

22 MR. BLODGETT: I do.

23 BY MR. RUSSELL:

24 Q One of the requirements of -- of procurement

25 under this section is down at the bottom of the first

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1 full paragraph that says, Any procurement under this
2 section shall include as much competition as practically
3 possible under the circumstances.

4 Are you aware of what was done with this RFP to
5 meet that requirement?

6 A Yes.

7 Q What was that?

8 A Much like we do with all of our investment
9 banking RFPs, given that these are the same firms that
10 would typically respond to investment banking RFP, we
11 went through PFM to issue it to any and all known firms
12 that could provide such services.

13 So we had them send it to all of the firms that
14 were known to them to be potentially in a position to
15 provide for strategic initiatives financial advisory
16 services, which was several -- several firms.

17 Q Was the RFP published on the City's website?

18 A No. And we're not required to.

19 Q Okay. Is that something that -- although you
20 say not required in this instance, is that something
21 that's typically done with City RFPs, is it's published
22 on the City's website -- they are published on it?

23 A So procurement for the City. Most City RFPs,
24 to answer your specific question, would go through some
25 type of posting on our website. However, specifically
Hedquist & Associates Reporters, Inc.

1 A It's --

2 Q Was it more 20?

3 A Well, that's a pretty good over/under number,
4 so.

5 Q About --

6 A I can't tell you if it was more or less than
7 20, but it was -- it was several.

8 Q Okay. Would you say it was in the range of 20
9 then?

10 MR. MURPHY: Don't guess.

11 A That's -- that's, you know, relative. I don't
12 know that I can -- you know, what's -- what's close to
13 20 to one person might be not be close to 20. I don't
14 want you to give -- under oath, I don't want to give you
15 a number that's incorrect.

16 Q Okay. What's your best approximation of what
17 the number was? More than 4?

18 A More than 10 and less than 100.

19 Q Okay. That helps a lot. Thank you. Okay.

20 Oh, for this Exhibit 3, the RFP, do you know if
21 JEA had any input into the preparation and drafting of
22 this RFP?

23 A To my knowledge, they had no input in the
24 drafting of this RFP.

25 Q Okay. I guess my question was specifically
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1 related to investments, banking, cash, debt, as
2 authorized under 126.313, we have a separate set of
3 procurement policies and procedures that we follow that
4 do not require that and do not follow that at that time.
5 It's since been modified to where we now notify PSEC.
6 As a result of this, we now notify PSEC at the outset
7 and then at the conclusion.

8 However, at this time, this was standard
9 practice with all our investment banking RFPs to go
10 through our consultant to advertise to the broad base of
11 banks that would be qualified to provide the service.
12 But, again, it's a narrow universe of people who can do
13 this kind of work so it's sent directly to all the known
14 firms who can do this.

15 Q Do you know who -- which firms PFM sent this
16 RFP to?

17 A So I don't recall sitting here today, but I do
18 recall it being an extensive list of all those who --
19 whose names we recognize in the industry, you know,
20 whether it Bank of America, Merrill Lynch, Citi Group,
21 JP Morgan, Goldman Sachs, Morgan Stanley, you know, you
22 named the big investment banks and they would have been
23 sent this RFP.

24 Q So in terms of a number, can you approximate
25 how many potential firms this RFP was sent to?

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1 about drafting, you said you didn't know they had any
2 input in drafting. Did they have any other input in the
3 preparation of this document, anybody from JEA, that you
4 know of?

5 A To my knowledge, JEA had no interaction related
6 to issuing this RFP.

7 Q During your tenure as treasurer for the City of
8 Jacksonville, did you issue other RFPs for consultants?

9 A Yes.

10 Q How many?

11 A Several.

12 Q And were those -- do you recall the purposes
13 those consultants were being asked to respond to an RFP?
14 What were the purposes of the RFP? What kind of
15 consultants were you after?

16 A So the types of consultants that I oversaw the
17 issuance of RFPs for, as treasurer, would have been
18 paying agents, trustees, bond registrars, investment
19 banks, banking services, other professional services as
20 necessary, you know, in connection with our -- our work
21 in the treasury.

22 Q I want to make sure I understand the process by
23 which this RFP, this is Exhibit 3, got issued. The
24 process that you described, there was first discussions
25 between you and Mike Weinstein about this RFP. And I

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1 don't remember, did Mike Weinstein actually direct you
2 to go ahead and prepare it?

3 A Yes.

4 Q And then what are the steps to come thereafter
5 before the RFP was given to PFM and PFM gave it out to
6 some number of potential respondents?

7 A So, again, I don't recall the specific work
8 flow related to this RFP. Once directed by the CFO, we
9 would draft it in treasury, work with our consultant to
10 make sure that it captures what we're attempting to
11 capture and then release the RFP.

12 Q Is there anybody that had to look at it and
13 finally approve it, other than perhaps yourself? Was
14 that -- were you the final authority on this being
15 issued?

16 A So, again, don't recall the specific work flow.
17 Typically, we kept Mike Weinstein very much in the loop
18 and sought his sign-off and approval on the majority of
19 RFPs that we would issue.

20 Q Okay.

21 A Whether he reviewed the document itself in its
22 entirety, I don't recall. I don't know.

23 Q Okay. You described, during your tenure as
24 treasurer of the City, that there were several other
25 RFPs that you were involved in issuing. Were any of

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1 A After its issuance, we had conversations with
2 the council auditor's office. Do not recall if the
3 council members were in on any of those conversations.
4 Yeah.

5 Q Okay. You described a number of people who had
6 hands on this thing. It was yourself, Randall Barnes,
7 perhaps Mike Weinstein. Are you aware of any other City
8 employees that had any input into creation and
9 circulation of this RFP?

10 A No.

11 Q Your discussions with the city council auditor
12 about this RFP, can you tell me about those, please?

13 A The then council auditor, Kyle Billy, sent an
14 e-mail, which I believe you have in your -- in your
15 files, asking about this RFP. And Mike Weinstein sent
16 responses to Kyle Billy.

17 Q Did you personally have any interaction or
18 conversations with the city council's auditors about
19 this RFP?

20 A Given the time line we're talking about, I
21 cannot recall specifically whether or not we had any
22 discussions between -- between me and them.

23 Q Okay. As I recall, and you may recall,
24 Mr. Weinstein was pretty upset that the city council was
25 often suggesting that this RFP could apply to JEA. Do

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1 those RFPs published on the City's website?

2 A I seem to recall some of our RFPs we would
3 choose to have published on the City's website, but I
4 cannot recall the specific RFPs that we would have
5 chosen to do that with.

6 Q Sure. Do you recall the criteria that was used
7 to make a decision as to whether one would be published
8 and the other wouldn't?

9 A To re- -- to answer your question, I don't
10 recall the specific criteria that was used in any
11 specific RFP, but, generally speaking, time frame,
12 whether -- whether or not we thought there were any
13 local companies who would be looking for a certain
14 contract and would be benefited by seeing it on the
15 City's website. But, no, I can't -- I can't recall all
16 the criteria that we would use to --

17 Q Okay.

18 A -- make that decision.

19 Q Did you ever have any conversation with any JEA
20 employees about this RFP?

21 A Not that I recall.

22 Q Did you ever speak to anybody on the city
23 council about this RFP?

24 A Not prior to its issuance -- its issuance.

25 Q Okay.

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1 you know why Mr. Weinstein was so upset about that, when
2 you just sat here and testified that it was broad enough
3 to apply -- could -- to apply to JEA?

4 A So I certainly don't want to speculate as to
5 Mr. Weinstein's personal beliefs or feelings, but to the
6 point you just made, we were very clear along the way
7 that it was a broadly focused RFP. And the insinuation
8 that it was related to or specific to one type of
9 transaction was frustrating.

10 Q Okay. So you -- are you -- you took it that
11 what the city council's auditor was saying was that this
12 was specific to JEA and didn't apply to other broadly
13 based transactions? I mean, all -- the City -- let me
14 ask a better question.

15 If all the city council auditor did was say
16 this document was broad enough to apply to JEA, why
17 would that make you or anybody mad?

18 MR. MURPHY: I -- I don't think that's what the
19 e-mail said. If you want to show him the e-mail,
20 that is definitely not what it says.

21 MR. RUSSELL: I don't have it.

22 THE WITNESS: Do you have a copy of the
23 e-mail?

24 MR. MURPHY: It does not say, oh, this is broad
25 enough and could include the JEA. In fact, it says

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1 specifically this was basically designed for the JEA
2 process. That's a much different question.

3 MR. RUSSELL: I didn't recall that language. I
4 remind you that the witness was saying the
5 document --

6 MR. MURPHY: Well, I don't -- I don't want you
7 to misrepresent a document that you haven't shown
8 him.

9 MR. RUSSELL: Okay.

10 MR. MURPHY: So let's show him the e-mail or
11 ask him not leading questions when you haven't
12 established, as he's an adverse witness.

13 BY MR. RUSSELL:

14 Q What do you recall about the e-mail?

15 A So rather than sit here and try and recall
16 it, I know it's part of the case file. If you'd like
17 to take a quick break to find it, that might be
18 beneficial.

19 MR. RUSSELL: Let's go to a stopping point and
20 I'll decide if I want to come back to that or not.

21 THE WITNESS: Okay. I wouldn't mind hitting
22 the restroom.

23 (Recess taken.)

24 BY MR. RUSSELL:

25 Q Have you had a chance to read Kyle Billy's
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1 implication that this was done for JEA.

2 Q Uh-huh.

3 A And that's not the case. Similar to
4 Mr. Billy's sentence 3, first half.

5 Q Sentence 3, first half. I don't understand
6 what you mean.

7 A The RFP appears to request financial advisory
8 services that would be needed to solicit bids to
9 purchase JEA.

10 Q Okay. That's one of the things that it could
11 request. It doesn't say that's all it requests, does
12 it?

13 A So your implication, you're driving a
14 narrative. You're not asking any question. You're
15 driving --

16 Q I'm trying to find out if the e-mail is
17 consistent with your prior testimony that the RFP was
18 broad enough to cover JEA.

19 A As I've stated many times and I'll state again,
20 this RFP was specifically broad to cover any and all
21 City assets.

22 Q Okay.

23 A There's no reference in the RFP to JEA
24 specifically.

25 Q Or any specific City asset?

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1 e-mail, which we were previously discussing, of February
2 21st, 2018?

3 A I'm about a third of the way through, if you
4 give me just one more minute.

5 Q Sure.

6 A Okay.

7 Q Does Kyle Billy in his e-mail state that the
8 RFP is exclusively related to JEA?

9 MR. MURPHY: Those exact words?

10 MR. RUSSELL: Yeah.

11 MR. MURPHY: So does the -- I mean, the e-mail
12 speaks for itself, Lanny. I mean, does the e-mail
13 say those words? I mean, we can all sit here and
14 read it. Let's get to the point.

15 MR. RUSSELL: I am.

16 MR. MURPHY: Okay.

17 BY MR. RUSSELL:

18 Q In connection with what we've just acknowledged
19 the e-mail says, your prior testimony was the RFP was
20 broad enough to cover JEA; is that right?

21 A To be clear about my prior testimony, the RFP
22 for strategic initiatives financial advisory services
23 was broad to encompass any City-owned asset.

24 Q Okay. JEA --

25 A Your continuous reference to JEA is an
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1 A Or any specific City asset, correct.

2 Q But as you said, it's broad enough to cover all
3 of it.

4 In the procurement process, I guess you have to
5 deal with occasionally, are you familiar with the
6 concept cone of silence?

7 A I am now.

8 Q Okay. Back in 2017 or 2018 when you were
9 working on this RFP, you weren't, in fact --

10 A No.

11 Q -- familiar?

12 How did you become familiar with the idea of
13 the cone of silence, just through what you read in the
14 newspapers?

15 A Correct.

16 Q Okay. Also in connection with procurement,
17 are you familiar with the concept of ex-parte
18 communications?

19 A State that again.

20 Q Sure. In connection with the procurement
21 process, are you familiar with a concept of ex-parte
22 communications being forbidden during certain periods of
23 time?

24 MR. MURPHY: What do you mean by ex parte?

25 MR. RUSSELL: Means the prospective bidder
Hedquist & Associates Reporters, Inc.

1 reaches out to the treasury department and wants to
2 talk about the RFP.

3 BY MR. RUSSELL:

4 Q There's a period of time, I understand, when
5 that's prohibited and it's ex-parte communications. Are
6 you familiar with that pros- -- requirement of the
7 procurement code?

8 A So I'm not an attorney so I'm not familiar with
9 legal definitions. However, I am aware that there are
10 prohibitions against discussing a live and active RFP on
11 the street with a bidder on --

12 Q All right.

13 A -- that RFP.

14 Q In connection with this RFP, that never
15 happened with you --

16 A Correct.

17 Q -- that they tried to talk to you?

18 A No, that is correct.

19 Q And are you aware of anybody else that any
20 respondents or prospective respondents tried to talk
21 to?

22 A No, no respondents or potential respondents
23 spoke with me or my team, to my knowledge, in connection
24 with this RFP during the time period that it was
25 advertised.

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1 Q Okay. Do you know if it comes from Section
2 126.313 of the ordinance code?

3 A So without reading it, I can't answer that --

4 Q Okay.

5 A -- affirmatively.

6 Q I was just trying to find out what your
7 knowledge was, that's all.

8 A Yeah, yeah.

9 Q Okay. Look at page 3 of the RFP, if you would,
10 please. In the RFP, the responses to submissions by the
11 respondents go to Jeremy Niedfeldt. And it shows him as
12 the director of PFM Financial Advisors, LLC -- LLC, and
13 Public Financial Management, Inc.

14 Do you know what the relationship between those
15 two entities are?

16 A I don't know the legal structure between the
17 two offhand. I don't recall.

18 Q Do you know why both of them were put into this
19 RFP that you helped author?

20 A Without understanding the legal structure
21 between the two from that time period, again, I may have
22 known at the time, but I don't recall now what the
23 structure is between the two. So don't know why they
24 would have put that in their signature.

25 Q Do you know which of those entities or both of
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1 Q Do you know if anybody in the Curry
2 administration knew about this RFP before it was issued?

3 I guess Weinstein is --

4 A So --

5 Q -- technically within the administration.

6 A -- for clarification, any City appointee or
7 City employee is a member of the then administration.
8 So I was a part of that, a member of the administration.
9 Mike Weinstein, you know, also would have been a member
10 of the administration as we ran the department. And
11 those are the three who were actively engaged in
12 preparing and submitting this RFP. Whether or not
13 anybody else knew, I don't know.

14 Q You didn't talk to anybody else about it?

15 A I didn't talk to anybody else about this, other
16 than Mike Weinstein.

17 MR. RUSSELL: Take just a short break. I want
18 to get a water and ask him a question.

19 (Recess taken.)

20 BY MR. RUSSELL:

21 Q The concept we were talking about, the
22 prohibition against talking to City employees when
23 there's an active RFP in place, do you know where that
24 prohibition comes from?

25 A I don't know for a fact sitting here today.

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1 the entities that the City of Jacksonville actually had
2 under contract as an advisor at the time of this RFP?

3 A Without going back and looking at our contract,
4 I can't answer that question.

5 Q Do you know if one of these entities was under
6 contract to advise JEA in December of 2017?

7 A I don't know, sitting here today, which of
8 these legal entities or both would have been contracted
9 with JEA, other than know- -- the general knowledge that
10 PFM serves as financial advisor to many entities
11 inclusive of the City and JEA.

12 Q And when you say PFM, is it one of the specific
13 entities listed here or do you know which one?

14 A No, I don't know. I'd have to look at the
15 contracts to see which one is the parent company or what
16 the legal structure is.

17 Q Do you know if one of the PFM Financial -- PFM
18 entities shown on Page 3 was paid for its services in
19 regards to this RFP by the City of Jacksonville?

20 A So, again, I'd have to go back and look at the
21 contract with PFM, between PFM and the City, to see
22 which legal entity is under contract for the purposes of
23 billing us for their services. And, again, what the
24 legal structure is between the two of them and which one
25 is the parent company and subsidiary.

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1 Q Do you know if the City actually paid anybody
2 in connection with this RFP for their services?
3 A So I'd have to go back and look at -- sitting
4 here today, no. I -- I cannot recall if we had them
5 under retainer for annual consulting work, which would
6 have been inclusive of this or if they would have billed
7 us separately for their work in connection with this
8 RFP.

9 Q Okay.

10 A It's been too long.

11 Q Do you have any knowledge as to whether JEA
12 paid either of these entities for their work in
13 connection with this RFP?

14 A No, I wouldn't be in position to know that.

15 Q Would you expect that to have happened?

16 A No, because this RFP was to build a team that
17 could then be called on for a future transaction and we
18 were not a party in my office, say, in contemplation of
19 that.

20 Q Other than, as an outside consultant, PFM --
21 excuse me, any of these listed here, did any other
22 outsiders, outside of the employment of the City of
23 Jacksonville, have any role in the preparation of this
24 RFP?

25 A Not to my knowledge.

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1 which all of these firms were in that general category.
2 (Greive's Exhibit 4 was marked for
3 identification.)

4 Q Yeah.

5 A So we -- we followed our standard process with
6 having PFM advertise that for us and so in the e-mail it
7 appeared.

8 Q This is -- this is -- the solicitation we
9 talked about earlier, you still don't remember how many
10 people this went to, did you ever see a list of some
11 kind or learn the entities that this solicitation was
12 actually provided to?

13 A At one point I seem to recall seeing or hearing
14 about that broad list between 10 and 100 that we
15 discussed earlier.

16 Q Okay. Yeah. Did PFM select the potential
17 respondents that you were describing or were they given
18 names by the City of Jacksonville to send it to, the
19 RFP?

20 A So I do not recall whether or not we provided
21 any names, don't remember doing that. But, again, PFM
22 would have been situated to know all of the potential
23 firms that -- that could be interested in this so it
24 would have been predominantly their list. But, again, I
25 don't know for certain, sitting here today, so I can't

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1 Q Make sure I understand your testimony. You
2 just don't know whether the PFM entity was paid pursuant
3 to a retainer or paid pursuant to a specific engagement
4 for this work?

5 MR. MURPHY: Or paid at all.

6 MR. RUSSELL: Or paid at all. I said we'll get
7 to the --

8 A Or paid at all.

9 Q You don't know one way of that, one way or the
10 other?

11 A As I stated --

12 Q Okay.

13 A -- it's been too long, correct.

14 Q I understand. I have this e-mail -- excuse me.
15 This Exhibit 4 is an e-mail from TylerCalderone@PFM.com.
16 I can't tell which entity it is either.

17 The question is actually fairly simple. Why
18 was PFM issuing this e-mail as opposed to the City of
19 Jacksonville?

20 A So as previously discussed, we routinely used
21 PFM to coordinate and advertise and reach out to all
22 interested parties who they know to be in the business
23 that we are seeking as a part of our treasury pension
24 procurement procedures, especially as it relates to
25 debt, investments and investment banking type work,

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1 certify to that.

2 Q Did JEA, to your knowledge, have any role in
3 determining who would receive this R- -- RFP?

4 A No, not to my knowledge.

5 Q Okay. I guess if a potential respondent was
6 included, the list that received this RFP, they would --
7 that -- the person not -- excluded on the list would
8 have no way of knowing of this RFP?

9 A Say that again.

10 Q I'm sorry. I'll try to say it better.

11 A Okay.

12 Q The only way anybody could know about this RFP
13 was if you were on the list that PFM sent the RFP to?

14 A Correct.

15 Q Let's look at --

16 A Similar to our other RFPs that we administered
17 through PFM.

18 Q Do you know about the -- let me see if I can
19 ask this appropriately.

20 Do you know if JEA created a data room in 2018
21 which contained data relating to the potential
22 privatization of JEA?

23 A So I've come to learn that through your work
24 and what's been reported to the paper, but at the time,
25 I had no knowledge of that.

Hedquist & Associates Reporters, Inc.

1 Q Okay. Did you -- did anybody in your area have
2 access to that data room in the treasury department?
3 A I have come to learn of that in recent months,
4 but at the time that this RFP was put out, A, they did
5 not at the time, based on what I know today. And I
6 didn't come to learn of that until more recently,
7 that -- that at any point during this entire process
8 that -- that, you know, anyone on my team would have had
9 access to that -- that room.

10 Q I'm sorry. I just didn't understand your
11 answer, the last part. You've learned subsequent to
12 the events that somebody in the treasury department had
13 access to this data room?

14 A So my understanding is that as a -- not during
15 this RFP period, but many, many months later, when, as
16 you pointed out earlier, members of JEA were deemed
17 conflicted from the negotiations and three members of
18 the Mayor's administration were appointed to serve on
19 that team, that that team was granted access to a data
20 room. I don't know what that data room looks like. I
21 haven't seen it, but I have heard there's -- as a part
22 of that process, upon their appointment, -- they received
23 access.

24 Q Okay. We have Exhibit 5. And this is a JEA
25 payment request that's dated 9/19/2018. And attached to
Hedquist & Associates Reporters, Inc.

1 A Correct.

2 Q Okay. Who did you -- your team work with at
3 PFM, the individuals, in connection with the RFP? You
4 told me Jeremy Niedfeldt.

5 A So Jeremy Niedfeldt. Based on this e-mail,
6 Tyler Calderone. And David Moore may or may not have
7 been involved. At what level, I don't know what he
8 would have been involved in something like that. He's
9 kind of a higher level, new guy at PFM so I don't know
10 how in the weeds he would have been with our RFP.

11 Q Do you know when this firewall between the two
12 PFM entities were created, that entity working for the
13 City and the entity working for JEA?

14 A So my understanding is that there's, much like
15 in a law firm, when you have two attorneys representing
16 other sides, there's -- there's fire walls. And based
17 on my understanding, the fire walls are just generally
18 always in place. And the -- we have an assigned team
19 who works with us and any other entity who employs PFM
20 would have their own team that works with them.

21 Q Did the work that Mr. Mace was doing as
22 described in Exhibit 5 have anything to do with the RFP
23 we've been talking about?

24 A Not to my knowledge.

25 Q Are you aware that the work that Mr. Mace was
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1 it is a list of charges. And if you looked at the one
2 Michael Mace, on that page --

3 A Yes, sir.
4 (Greive's Exhibit 5 was marked for
5 identification.)

6 Q -- that we've highlighted there. Do you know
7 who Michael Mace is?

8 A Yes.

9 Q Who is Michael Mace?

10 A He is the financial advisor from PFM to the
11 JEA. Is or was. I don't know what his current status
12 is.

13 Q And do you see the entry next to Michael Mace,
14 that on December 20th, 2017, he has a two-hour time
15 entry for discussing the potential JEA evaluation for
16 board?

17 A I see that on this piece of paper.

18 Q Was Michael Mace doing any work for the City of
19 Jacksonville in 2017 or 2018?

20 A Not to my knowledge. He's in a separate area
21 of PFM.

22 Q Okay.

23 A They put up the fire wall between the two
24 sides.

25 Q Between the City side and the JEA side?
Hedquist & Associates Reporters, Inc.

1 doing with JEA ultimately came to the creation and
2 presentation to the city council on a report on the
3 evaluation of JEA?

4 A I recall that meeting and that Michael Mace was
5 the presenter.

6 Q Did that report have any relationship to the
7 RFP, which is Exhibit 4 -- Exhibit 3?

8 A Not that I can recall. Without the -- without
9 the report in front of me and thoroughly reviewing it, I
10 can't tell you definitively.

11 Q Okay. Sorry. If you look again at the page
12 you're on, please. Just three up from the bottom. I
13 didn't highlight it, but it's also an entry of time by
14 Michael Mace. It's on January 18th, 2018. It's five
15 and a half hours. And it says, Eval, project banker
16 discussions and data review.

17 Do you know what Michael Mace was discussing
18 with bankers and what data he was discussing at that
19 time?

20 A No.

21 Q Okay. Let's look at Exhibit 6, please.

22 A You have my copy? It was attached.
23 (Greive's Exhibit 6 was marked for
24 identification.)

25 Q Okay. Thank you. I don't think -- given some
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1 of your prior testimony, I don't have a lot to ask about
2 this. This is a document we received and it's Tim Baker
3 communicating with Florida Power & Light, saying, on
4 July 1, 2019, that he's terminating the contract that he
5 had with Florida Power & Light Company.

6 And based on what you previously testified, Tim
7 Baker had no involvement in the RFP, I understand?

8 **A** Not to my knowledge.

9 **Q** Do you know if Tim Baker knew about the RFP
10 even if he didn't have any involvement in it?

11 **A** I would not have been in a position to know
12 that. There was no conversations with Tim -- yeah, Tim
13 Baker about any of this.

14 **Q** I'm not sure if I asked you this question. Are
15 you aware of any consultants performing work related to
16 JEA, any FPL consultants, performing work related to JEA
17 in 2017 or 2018?

18 **A** I was not aware, till very recently in reading
19 some of your -- your work, about any of that.

20 **Q** Okay. Okay. If you could look at 7, which you
21 already have. And that's an e-mail from Randall Barnes
22 to David Moore and you. And as I understand the e-mail,
23 Mr. Moore is writing to you and he says, I saw an
24 article on a blog, something talking about privatization
25 of JEA. Obviously, there's a lot of work to be done and
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1 language of the e-mail speaks for itself and that it's
2 factually accurate, you know, that he does not go
3 through the effort of disputing things in David's
4 e-mail, but he, likewise, does not confirm.

5 **Q** Okay. And I think you said you don't recall if
6 you responded or not?

7 **A** No.

8 **Q** We've never seen it.

9 **A** No.

10 **Q** Okay. And do you know -- you said we got these
11 documents through a public records request. Did you
12 see -- see the public records request that you responded
13 to from Smith Hulsey Busey?

14 **A** So I don't know who the request came from, but
15 there's a very voluminous public records request right
16 around the same time that y'all became involved, but it
17 may not have been you. I don't know who it was for, but
18 there was a very voluminous public records request that
19 was done related to our e-mails.

20 **Q** Did you actually see the public records
21 request?

22 **A** I seem to recall seeing the request, but we
23 don't get to know who it's from.

24 **Q** I'm really perplexed with this. I don't know.
25 We didn't send a public record.

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1 the RFP on the street relates to this.

2 And you didn't respond. We never saw it. Do
3 you recall receiving this e-mail from David Moore?

4 **A** I recall receiving it and that it was part of
5 our public records request related to this case that we
6 had to go back and look through and generate and
7 produce, which I'm assuming this is how you have this
8 today. So from that aspect, you know, I recall through
9 that research that I would have gotten that.

10 (Greive's Exhibit 7 was marked for
11 identification.)

12 **Q** Sure. But you -- we don't have a response from
13 you.

14 **A** No.

15 **Q** Do you recall if you responded?

16 **A** No.

17 **Q** Did you see Randall Barnes' response to this
18 e-mail from David Moore?

19 **A** I -- same -- same answer as the last in that I
20 recall that through having done the public records
21 request related to this.

22 **Q** And in his response, Mr. Barnes doesn't dispute
23 the statement in Mr. Moore's e-mail that the RFP relates
24 to JEA.

25 **A** So I think the e-mail -- I mean, the plain

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1 **MR. MURPHY:** That's what I was mentioning to
2 you on the phone, that he already went through all
3 the e-mails and gave them to somebody, yeah.

4 **MR. RUSSELL:** Not to us.

5 **THE WITNESS:** Interesting.

6 **BY MR. RUSSELL:**

7 **Q** And you're sure it was a public records request
8 and not perhaps just a generic request from the Office
9 of General Counsel that you gathered documents?

10 **A** I'm fairly confident it was a public records
11 request.

12 **Q** I think that was a document we need. So we've
13 never seen such a document. We don't know where those
14 documents -- or seen such a request and we don't have
15 any of those documents. We don't have a -- unless we
16 got it in connection with a JEA production, we don't
17 have any documents that relate to you.

18 I guess I need -- we should be up to 8 now.
19 This is a response to the RFP that came from Morgan
20 Stanley, Exhibit 8. Are you familiar with this -- with
21 the document?

22 **A** I mean, it's been too long. I don't remember
23 this document.

24 (Greive's Exhibit 8 was marked for
25 identification.)

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1 Q Okay. The document refers to utility a number
2 of times. I think it's actually something over 20. And
3 it also lists several people with utility experience.

4 Do you know why Morgan Stanley, in this
5 document, included those people in that term
6 "utilities"?

7 A No, I don't know why Morgan Stanley chose to
8 focus on them. I mean, I see many other -- and
9 that's -- that's using your conclusion that they -- they
10 focused on that without reading this thoroughly. I
11 mean, I also seen on page 11 several references to
12 parking, wastewater, ports, roads, lotteries, other
13 P3s.

14 Q Okay. Do you know if Morgan Stanley was told
15 by anybody that the potent- -- a potential privatization
16 entity under the RFP could be JEA?

17 A I'm not aware of whether or not they were
18 told --

19 Q Okay.

20 A -- that that could be.

21 Q Who controlled what information was given out
22 to the RFP respondents in connection with the RFP?
23 Since PFM was administering it, were they controlling
24 what information that the respondents could obtain in
25 preparing the response?

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1 A So to -- to clarify --

2 Q Sure.

3 A -- on that last one, I seem to recall some
4 communications where there were questions as to whether
5 or not this was related to, you know, like you said
6 earlier, the initiative on the street. And the
7 responses were, no, this is a broad RFP. And those were
8 in the public records request that we -- that I
9 mentioned to you earlier.

10 Q In connection with preparing -- gathering the
11 documents responsive to the public records request, did
12 you personally gather some documents to give to the --
13 in response to the public records request?

14 A The way it works is we work through our IT
15 group to pull any and all communications that could fit.
16 We didn't have to review and determine what records are
17 responsive to the request, like, anything that contains
18 the search terms or, you know, the items requested in
19 the RFP.

20 Q Okay. Did you personally --

21 A Yes, yes.

22 Q I didn't mean to step on you.

23 A Yes.

24 Q You personally were involved in that process.

25 Did you actually see the RFP items that were

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1 A So going back to my earlier comment, given the
2 length of time that's passed, I don't recall the
3 specific work flow of, you know, any information -- or
4 information flow between the City, PFM, any potential
5 respondents.

6 Q Okay. You personally didn't respond to anybody
7 about the RFP in regards to any question they may have
8 in connection with preparing the response?

9 A Not that I recall. And, again, it's been a
10 while.

11 Q Okay. And do you recall anybody in your area
12 or department responding to any inquiries by potential
13 respondents?

14 A So not -- not that I recall, just given the
15 length of time that's passed.

16 Q And you've never seen or recall seeing, I think
17 that was the way I've asked, a writing that was a
18 question from a respondent, that you were provided a
19 copy of, asking a question about the RFP?

20 A Say that one more time.

21 Q Did you ever see a writing in which a potential
22 respondent asked somebody for information concerning the
23 RFP?

24 A Not that I recall.

25 Q Okay.

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1 requested?

2 A Did I see the RFP items that were requested?

3 Q Yeah. Public records request has to ask --

4 A Yes.

5 Q -- for -- describe the documents --

6 A Yes.

7 Q -- do you recall seeing that?

8 A Yes.

9 Q Okay. Then your IT people used search terms to
10 help gather responsive documents and you looked at those
11 documents to make sure, in fact, they were responsive?

12 A Yes.

13 Q Okay. Was that only you or was that other
14 people in the treasury department?

15 A So I don't recall if Randall was involved in
16 reviewing his e-mails, I can't state. Just given the
17 amount of time that's passed since the public records
18 request, I can't recall specifically who looked at what,
19 but I do know that I was involved in reviewing the
20 large -- you know, the first round that we then have to
21 review and determine -- you know, look at what is
22 responsive to the request. Because you pick up -- when
23 you run those, you pick up all kinds of marketing data
24 and just people e-mailing us stuff from any of these
25 firms related to, you know, anything. Investment market

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1 updates, debt market updates, things like that, we have
2 to filter those out to then give you a true response
3 because it cost them, the requestor, money to, you know,
4 pay for the copies and our time.

5 Q In connection with the documents that you're
6 required to inspect and determine they were responsive,
7 did you look at documents that had a relationship to
8 you, personally that you had some involvement in or you
9 just got the bulk of the documents because you were the
10 head of the department?

11 A I can't recall specifically.

12 Q Okay. And you thought, you know, Randall also
13 looked at some. Do you know how Randall was chosen to
14 look -- Randall Barnes was chosen to look at some of the
15 responsive -- potentially responsive documents?

16 A So, again, I can't state unequivocally under
17 oath that he did review them because I don't recall
18 specifically whether or not he was involved in reviewing
19 the e-mails, but the document production generated
20 e-mails that had Mike Weinstein, Randall Barnes and my
21 name as the e-mail addresses that these were coming from
22 and to.

23 Q Okay. When the documents were withered out,
24 the nonresponsive documents were taken away somehow by
25 some people there, do you know what the volume of the

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1 documents was that was actually given by your department
2 in response to the RFP?

3 A I'd have to go back to my earlier -- under
4 oath, it's tough to guess a number, but it was -- it was
5 several communications, e-mails.

6 Q And, again, I'm just trying to get a range.
7 Less than 100?

8 A By order of magnitude, I'd have to go with my
9 10 to 100 --

10 Q Okay.

11 A -- that I gave earlier.

12 Q Yeah.

13 A But, you know, I could be wrong. Just I hate
14 to -- I don't want to be wrong under oath.

15 Q Okay. That helps us affix a range. And what
16 I'm trying to understand is you used 100, you think
17 that's the maximum, no more than 100 --

18 A Right.

19 Q -- different responses?

20 A Again, that -- that would be my best guess,
21 under 100.

22 Q And -- and I'm sure that's not precise. I'm
23 just trying to get a parameter of what we're talking
24 about here. I want to know if it's 10,000 or 100.

25 Exhibit 9, please. This is an e-mail from Ryan

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1 Wannemacher to William Pedersen with Morgan Stanley.
2 And he's providing -- Mr. -- Mr. Wannemacher is
3 providing William Pedersen with an ten-year pro forma on
4 our IRP case on electric.

5 At this time was Morgan Stanley one of the
6 respondents to the RFP, which we marked as Exhibit 3?

7 A So I do not recall by memory. Looking at the
8 proposal deadline on this issue in connection to this
9 financial advisory RFP of January 15th, that RFP would
10 have concluded for submission purposes at that time.

11 And I don't recall whether or not -- sitting here today,
12 whether or not --

13 (Greive's Exhibit 9 was marked for
14 identification.)

15 MR. BLODGETT: Just to clarify, Morgan
16 Stanley's response is one of the exhibits we looked
17 at.

18 THE WITNESS: They're -- they're one of the
19 four that we talked about earlier?

20 MR. BLODGETT: Well, Morgan -- yes. And then
21 Morgan Stanley's response is one of the exhibits we
22 looked at. The date is on the response.

23 MR. RUSSELL: That we've already marked.

24 THE WITNESS: So -- so --

25 MR. BLODGETT: It's right there.

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1 MR. RUSSELL: It's 15. It's in there.

2 A So based on Exhibit 8, the submission date of
3 January 16th and the date of this e-mail that you've put
4 in front of me, which this is the first time I'm seeing
5 this e-mail --

6 Q Right.

7 A -- the answer to your question would have been
8 yes.

9 Q Do you know if they had been chosen on that
10 date of this e-mail, January 28th, as a successful
11 respondent?

12 A I don't recall whether or not -- I don't recall
13 the date that we made our selections and notifications
14 to the, quote, winners of the strategic initiatives RFP,
15 which, again, we've built a bench that we can call on in
16 the future, if needed.

17 Q Do you know why Morgan Stanley was receiving
18 financial information concerning JEA providing -- yeah,
19 why Morgan Stanley was asking for and being provided
20 financial information concerning JEA on January 22nd,
21 2018?

22 A No.

23 Q Do you know if this request had anything to do
24 with the RFP that was issued on December 17th?

25 A No.

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1 Q Look at Exhibit 10, please. And this is a
2 First Coast News article, dated March 2018. I just want
3 to ask you some questions about some of the statements
4 that are made in this news article. The first bullet
5 point that we've highlighted there basically says that
6 Michael Mace, PFM, that we talked about before, Michael
7 Weinstein, who was the CFO at this period of time, and
8 senior leadership team of Moelis & Company investment
9 bank visited JEA on January 23rd, 2018. Were you
10 present at this meeting?

11 (Greive's Exhibit 10 was marked for
12 identification.)

13 A No.

14 Q Do you know who also attended the meeting,
15 other than described in the article?

16 A No.

17 Q Do you know the investment banking firm called
18 Moelis?

19 A I do now, but didn't at the time.

20 Q Okay. You also didn't know why they were at
21 the meeting, do you?

22 A No.

23 Q Do you have anything -- knowledge about what
24 was discussed at that meeting?

25 A No.

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1 A Exhibit 11?

2 Q Yes.

3 MR. BLODGETT: 11, 12 and 13, all are --

4 THE WITNESS: 11, 12 and 13.

5 MR. BLODGETT: -- are a series of e-mails.

6 A Not that I recall Exhibit 11. Where is the
7 meeting referenced in Exhibit 12? Was that referring
8 back to the Exhibit 11 meeting?

9 Q Yes.

10 A So no.

11 And Exhibit 13 appears to be the same meeting,
12 around the same date, I don't recall being at that.

13 Q Do you recall being present at a meeting at a
14 hotel outside of -- near the airport that related to
15 JEA?

16 A Yes.

17 Q Do you recall on what date that meeting
18 occurred?

19 A Don't recall the date, but I seem to recall it
20 being mid to late February, based on the review and
21 preparation for this meeting.

22 Q How did you come to -- what hotel was it, do
23 you remember?

24 A I don't remember the exact name of the hotel,
25 but it was up near the airport.

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1 Q You ever talk to Mike Weinstein about it?

2 A No.

3 Q Okay. And after they left the first meeting
4 that's described here, do you know anything about the
5 second meeting that occurred with the mayor?

6 A Can you point to that bullet point?

7 Q Yeah. I mean, right there on the bottom,
8 Immediately after the meeting, the Moelis team heads
9 over to City Hall for a meeting with Mayor Curry,
10 according to Curry's calendar.

11 And my question I have: Do you know anything
12 about that meeting, who was there, what was it about,
13 anything?

14 A No.

15 Q Okay. Okay. Exhibits 11, 12 and 13 are all
16 related to each other and they relate to meetings at the
17 Jacksonville International Airport, on January 24th,
18 amongst JEA, City employees and investment banks.
19 The -- did you attend any of the meetings that were
20 scheduled in connection with these e-mails, do you
21 recall?

22 A Which e-mails?

23 (Greive's Exhibits 11, 12 and 13 were marked
24 for identification.)

25 Q The --

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1 Q SpringHill perhaps? If you don't know, you
2 don't know.

3 A Yeah, I don't know. It was off to the left of
4 Airport Road when you're driving to the airport.

5 Q How did you come to attend that meeting?

6 A I don't recall specifically, but I -- I know
7 that Mike asked me to be there at the airport meeting,
8 at the hotel meeting near the airport.

9 Q Do you recall -- besides you, I guess Mike
10 Weinstein was there. Who else was at the meeting?

11 A So from the City side, we had Mike Weinstein,
12 myself and Randall Barnes, that's all I recall from the
13 City side.

14 From the JEA side, I recall Ryan Wannemacher
15 being there. I seem to recall Joe Orfano being there.
16 And also Melissa Dykes. Beyond that, it's been so long,
17 I can't remember any other attendees.

18 Q Do you recall if anybody from Moelis Bank was
19 there?

20 A No, I don't remember that name being present.

21 Q Do you recall if Michael Mace from PFM was
22 there?

23 A I don't recall him being there. But, again,
24 it's been so long, I don't know.

25 Q Okay. Okay. And you don't recall having

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1 anything to do with a meeting prior to this meeting in
 2 February concerning JEA at a hotel near the airport?
 3 **A** No, that was one meeting and that was it.
 4 **Q** Okay. Okay. And I understand the earlier
 5 meeting was at the hotel -- was not at the hotel, it was
 6 at the airport. Same answer, it was at the airport
 7 hotel, you didn't attend it?
 8 **A** No, I only attended one, the meeting.
 9 **Q** Okay. Okay. Look Exhibit 14, please. It's an
 10 e-mail exchange between PFM and the City, which is
 11 Randall Barnes, and Greenberg Trauig regarding the
 12 effect on privatization of JEA bonds.
 13 Do you know why Randall Barnes was having this
 14 exchange of information with Greenberg Trauig?
 15 **A** Give me a moment to re-read this e-mail.
 16 (Greive's Exhibit 14 was marked for
 17 identification.)
 18 **Q** Sure.
 19 **A** I seem to recall we were looking into it, we,
 20 as in Randall, to get an understanding of why JEA would
 21 have been looking into this mechanism within their
 22 recent bond issue to understand.
 23 **Q** And the event that causes the question is the
 24 potential privatization of JEA?
 25 **A** So I -- I don't know the answer to that, other
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1 than the government had recently removed the ability to
 2 advance refund bonds. And if you don't have some kind
 3 of way to diffuse or pay off those bonds for any
 4 multitude of reasons, whether it's refinancing or
 5 restructuring debt, repositioning of the curve, their
 6 hands would have been tied.
 7 **Q** Okay.
 8 **A** But I don't -- I don't know the answer to your
 9 question.
 10 **Q** The reason I thought it related to
 11 privatization, and potentially the other things that you
 12 just mentioned, is in Randall Barnes' e-mail on
 13 Thursday, January 25th, to David Moore. What happens --
 14 he asked the question, Randall Barnes, what happens to
 15 the tax exempt debt that's not currently callable in a
 16 privatization? That's why I thought this communication
 17 related to potential privatization of JEA and its impact
 18 on the bonds.
 19 **A** Yeah. I don't know of any. I don't recall.
 20 **MR. RUSSELL:** Just so I'm clear, you guys are
 21 waiving attorney/client privilege, then,
 22 communications with lawyers because this is a public
 23 transcript? I just want to be clear about that.
 24 It's you waiving it, not him.
 25 **MR. RUSSELL:** It would be JE- --
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1 **MR. MURPHY:** He's not agreeing to waive any
 2 attorney/client privilege --
 3 **MR. RUSSELL:** Right.
 4 **MR. MURPHY:** -- but you represent the City of
 5 Jacksonville and you are sitting here waiving the
 6 privilege between Greenberg Trauig and the City of
 7 Jacksonville. I just want to make sure that we're
 8 clear about that since you're asking him questions
 9 about it and you've attached a document that's
 10 clearly an attorney/client communication.
 11 **MR. RUSSELL:** Not under Federal records law,
 12 it's not in there.
 13 **MR. MURPHY:** Just want to make sure to the
 14 extent that there is attorney/client communication,
 15 you are waiving that, not Mr. Greive.
 16 **MR. BLODGETT:** Just so you know, the process
 17 is, when we're done with this transcript, OGC's
 18 going to review it for exemptions and privileges and
 19 things like that.
 20 **MR. MURPHY:** Okay.
 21 **MR. RUSSELL:** So if anything --
 22 **MR. MURPHY:** I just want to make sure he
 23 doesn't get in trouble for somehow waiving
 24 privilege.
 25 **MR. RUSSELL:** That's a fair question. Kevin's
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1 answer is precisely right.
 2 **MR. MURPHY:** Okay.
 3 **MR. RUSSELL:** I don't think it's privileged. I
 4 don't think the communications would be privileged
 5 under public records law, but we don't take that
 6 responsibility. OGC --
 7 **MR. MURPHY:** Yeah, I haven't done that research
 8 so I just wanted to make sure, you know --
 9 **MR. RUSSELL:** Even now, OGC has looked at the
 10 document before it got here.
 11 **MR. MURPHY:** Okay.
 12 **MR. RUSSELL:** But we'll need to double-check so
 13 thank you.
 14 **MR. MURPHY:** That -- that's something that I
 15 wasn't -- make sure, yeah.
 16 **MR. RUSSELL:** But since it didn't relate to --
 17 okay.
 18 **BY MR. RUSSELL:**
 19 **Q** 15. This is a letter, dated February 1, that
 20 you sent to Mike Weinstein?
 21 **A** Okay.
 22 (Greive's Exhibit 15 was marked for
 23 identification.)
 24 **Q** And in this letter, you identify the four
 25 winners of the RFP that we've been talking about issued
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1 December 2018.
 2 A Okay.
 3 Q Who selected these as the winners?
 4 A My recollection was that Randall and I were the
 5 two scorers of this RFP.
 6 Q Did PFM, as the consultant for the RFP, have
 7 any input into the selection, do you recall?
 8 A No. The only thing that PFM did for us was --
 9 as they do for many of our big, you know,
 10 multi-respondent RFPs, is compile all the responses into
 11 understandable matrices to highlight the responses in
 12 each category. Since there's generally, you know,
 13 several criteria and several responses to each criteria,
 14 they synthesize it all for us so that we can more
 15 quickly work.
 16 Q And the four winners, if that's the right word,
 17 were they selected sometime shortly before your letter?
 18 A I don't recall the date we -- we made our
 19 selection, but the formal selection is the notification
 20 of the CFO.
 21 Q Okay. And the criteria that was used to select
 22 these winners, is there -- can you describe that to me?
 23 Was it written? What is it you did to select the
 24 winners?
 25 A So if you look at page 6 of Exhibit 3, section
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1 B8 or section 8 --
 2 Q Right.
 3 A -- VIII, we've got the --
 4 Q Tell me the page it's on again, please.
 5 A Oh, page 6.
 6 Q Thank you.
 7 A We've got the weightings that we assigned to
 8 the various criteria and their response.
 9 Q And this scoring, was it put down in informal
 10 writing, does it say?
 11 A My recollection is that we had an excel sheet
 12 that would have been used to generate the chart that you
 13 see on Exhibit 15, then we combine the two scores, the
 14 two scores in each category, and apply the weights
 15 thereto.
 16 Q And do you recall how many bidders you scored
 17 on this day or when you did the scoring? Is this --
 18 A Sorry.
 19 Q -- is this -- do you remember the number of
 20 them?
 21 A So -- so I don't recall, but it appears, from
 22 this document, that we scored seven of them. Now,
 23 whether everybody who we sent the RFP to responded --
 24 Q Right.
 25 A -- I can't say that.
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1 Q And I think I understand from your prior
 2 testimony that of all those selected, none of these four
 3 entities ever performed any work pursuant to the RFP?
 4 A Correct.
 5 Q They were chosen, but never given any work.
 6 A Correct.
 7 Q Do you know, was there a particular reason why
 8 these entities were never assigned any work concerning
 9 privatization?
 10 A We -- during the time period in which the RFP
 11 was good for, we did not receive anything in the form
 12 that would have required their analysis, such would have
 13 had to come in the form of a proposal from DIA or the
 14 airport or any -- anything.
 15 Q Did the RFP have a specific term, such as these
 16 winners were chosen for -- just don't remember?
 17 A Yeah, I don't -- I'd have to read the RFP.
 18 MR. RUSSELL: Do you know?
 19 MR. BLODGETT: No.
 20 BY MR. RUSSELL:
 21 Q Okay. We don't think it does, but -- you
 22 didn't find one?
 23 A No.
 24 Q Okay. What happens with an RFP like that when
 25 there's no termination date, the City can just
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1 unilaterally terminate whenever they want?
 2 A So this gets at the fundamental understanding
 3 of how we operate with our investment banks for debt
 4 issuance and for this example. And that we create a
 5 team that we have assessed as qualified firms that could
 6 be called upon, if need be. We didn't end up calling on
 7 any of these because the services weren't needed.
 8 We, likewise, if the City doesn't issue any
 9 debt, we wouldn't call upon any of the banks that we
 10 select for underwriting RFP in the same manner, using
 11 the same criteria.
 12 Q Okay.
 13 MR. RUSSELL: Break for about five minutes.
 14 (Recess taken.)
 15 BY MR. RUSSELL:
 16 Q You said that the City never called on any of
 17 the four members of the RFP to perform financial
 18 services. Do you know if JEA ever called on any of
 19 those four -- four financial services for JEA?
 20 A So the answer is no, I -- I don't recall. I
 21 don't know how any of that would have worked --
 22 Q Okay.
 23 A -- with JEA.
 24 Q Do you have Exhibit 16 there? Excuse me.
 25 Excuse me. This is an e-mail from Jody Brooks. Do you
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1 know who Jody Brooks is?
 2 A Yes.
 3 (Greive's Exhibit 16 was marked for
 4 identification.)
 5 Q She's the chief financial officer of JEA?
 6 A Yeah, yeah.
 7 Q And Melissa Dykes?
 8 A Yes.
 9 Q And Jody is sending to Melissa and Michael Mace
 10 of PFM a nondisclosure and confidentiality agreement.
 11 And she's sending it out on February 1st. Do you know
 12 what transaction this disclosure agreement related to?
 13 A I've never seen this --
 14 Q Okay.
 15 A -- nondisclosure agreement, so, no.
 16 Q The next exhibit, Exhibit 17, e-mail from
 17 Michael Mace to Jason Gredell and Kevin Plunkett. Do
 18 you know who Jason --
 19 A I don't know who either of those people are.
 20 (Greive's Exhibit 17 was marked for
 21 identification.)
 22 Q Pardon me?
 23 A I don't know who either of those people are.
 24 Q Okay. You don't know they're employees of
 25 Morgan Stanley?

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1 BY MR. RUSSELL:
 2 Q Are you familiar with the portion of the
 3 document that's been handed to you that's a list of
 4 questions called Bank Evaluation Questions -- or I think
 5 they are? Have you seen this document before?
 6 A It's been so long I can't confidently state
 7 that this was the document, but I seem to recall there
 8 being a document similar to this in connection with the
 9 one meeting that I was at.
 10 Q Okay. You would recall if you had someone
 11 preparing these questions?
 12 A No.
 13 Q Okay. You --
 14 A No, in fact, I --
 15 Q You don't?
 16 A -- I would recall that I would not have had a
 17 written script.
 18 Q Thank you for a better answer than my
 19 question.
 20 A Yes, yes.
 21 Q Okay. In what context do you think you might
 22 have seen this document previously?
 23 A So like I just stated, there was a document
 24 similar to this. Again, cannot state under oath this
 25 was the document.

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1 A No.
 2 Q Okay. Which Morgan Stanley's employees do you
 3 recall were involved in responding to the RFP that they
 4 became the winner of?
 5 A I don't -- it's been so long, I don't know.
 6 Q Okay. Exhibit 18 is an e-mail. Do you know
 7 who Jill Toporek -- Toporek is?
 8 A I've never heard that name.
 9 (Greive's Exhibit 18 was marked for
 10 identification.)
 11 Q Okay. You don't know she's an employee of
 12 Goldman Sachs?
 13 A No.
 14 Q Okay. Thank you. Okay. There's a lot of
 15 documents. I have very few questions about them.
 16 A Okay.
 17 Q We wanted to be complete. It's Exhibit 19.
 18 (Greive's Exhibit 19 was marked for
 19 identification.)
 20 MR. BLODGETT: These are going to be the two
 21 pages that matter.
 22 MR. RUSSELL: That's the full exhibit?
 23 MR. BLODGETT: Right, attachments to the
 24 e-mail.
 25 THE WITNESS: Got you.

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1 Q Right.
 2 A In connection with the one meeting I was at at
 3 the hotel, near the airport, where the firms were
 4 presented to JEA that Mike, Randall and I were present.
 5 Q Was it a document similar to this one used in
 6 connection with the candidates you evaluated at the
 7 meeting you attended at the airport in February?
 8 A Again, I -- I can't -- just given the time
 9 that's passed, I can't unequivocally state that this was
 10 the document or similar to the document. I don't
 11 remember what the -- the scoring process looked like
 12 during that meeting.
 13 Q Did you ever have any evaluation or other
 14 connection with Plant Vogtle and what Plant Vogtle may
 15 mean to the potential sale of JEA?
 16 A Not that I recall.
 17 Q Okay. Exhibit 19 is also a lot of documents,
 18 but I have a few questions about a part of it.
 19 A Okay.
 20 (Greive's Exhibit 20 was marked for
 21 identification.)
 22 Q I'm going to show you the part that we get
 23 requested.
 24 MR. MURPHY: You mean 20?
 25 THE WITNESS: Right.

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1 MR. RUSSELL: Give him 20 then.
 2 MR. MURPHY: Thank you.
 3 BY MR. RUSSELL:
 4 Q Exhibit 20, why don't -- why don't you take a
 5 moment and look at it.
 6 A Okay.
 7 Q Have you seen Exhibit 20 before?
 8 A Not that I recall, but then it's been so long I
 9 don't know.
 10 Q You mentioned you were familiar with Michael
 11 Mace preparing a report --
 12 A Uh-huh.
 13 Q -- that was presented to city council?
 14 A Right.
 15 Q At the time you recall that you saw the report,
 16 when you saw the details of it?
 17 A Are you implying this is the document that was
 18 presented to city council?
 19 Q Yes.
 20 A If this is the document that was presented to
 21 city council, then I do remember seeing this document.
 22 MR. RUSSELL: My implication is correct, isn't
 23 it?
 24 MR. BLODGETT: Yes.
 25 MR. RUSSELL: Okay. Thank you.
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1 BY MR. RUSSELL:
 2 Q Do you know what the purpose of the document
 3 was?
 4 A No, to present to city council.
 5 Q Was it trying to advocate -- okay. Was it
 6 advocating a certain event should occur at city
 7 council?
 8 A I wouldn't be in a position to know what their
 9 goals were with this document.
 10 Q Look at page 19 of the document, please.
 11 A Okay.
 12 Q Okay. The document here is talking about net
 13 proceeds to the City of Jacksonville and the range of
 14 those proceeds.
 15 A Okay.
 16 Q And this may be something you're not aware of,
 17 I'll at least find out. Are you aware that at some
 18 point in time, the senior leadership team of JEA stopped
 19 looking at the net proceeds from the sale and started
 20 looking at net book value to determine the value of the
 21 transaction? Is that something you're familiar with?
 22 A No.
 23 Q Okay. Do you know how -- you've heard of the
 24 PUP plan. Did you ever look at or understand or do
 25 anything in connection with the Participation Unit Plan
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1 at JEA?
 2 A The only thing I know of the PUP plan is what I
 3 read in the newspaper --
 4 Q Yeah.
 5 A -- and through your reports.
 6 Q Okay. All right. And Exhibit 20, did -- you
 7 had no role in preparing that document, did you?
 8 A No.
 9 Q Okay.
 10 A Not that I recall.
 11 Q Do you know if Mr. Weinstein assisted in the
 12 preparation of this document?
 13 A I don't -- I don't know if he was involved or
 14 not.
 15 Q Do you know who paid for the preparation of
 16 this document, whether it was the City or JEA?
 17 A No.
 18 Q Okay. Let's look at Exhibit 21, please. The
 19 time on this, we'll use a point of reference.
 20 A Oh, 21?
 21 (Greive's Exhibit 21 was marked for
 22 identification.)
 23 Q There's an entry under February 5th, perhaps
 24 you just take a moment and just read that entry, I have
 25 some questions about it.
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1 Q Did anyone in the Curry administration around
 2 the time period of February 5th discuss with you
 3 preparing emergency legislation to authorize the sale of
 4 JEA?
 5 A No.
 6 Q Are you aware of any such discussions occurring
 7 within the administration?
 8 A Not to my knowledge.
 9 Q Did you go to the meeting on February 14th of
 10 the city council?
 11 A Was that the meeting where Michael Mace
 12 presented the report?
 13 Q Yes.
 14 A Yes, I was at that meeting.
 15 Q In connection with that meeting, were you aware
 16 of any plan that wasn't completed to try to present
 17 emergency legislation to the city council regarding the
 18 sale of JEA?
 19 A Not that I recall.
 20 Q Okay. Okay. The meeting of the city council
 21 was February the 14th and you recall attending that. Do
 22 you recall that it was perhaps the next day, on February
 23 15, in which the meeting at the SpringHill Suites near
 24 the airport occurred?
 25 A Yes.
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1 Q Okay. Was there more than one meeting on that
2 day at the SpringHill Suites?

3 A Not to my knowledge.

4 Q All right. Who do you recall being -- you may
5 have said this before, but I was at the wrong meeting,
6 who do you recall being at the SpringHill Suites
7 meeting, which appears to be on February 15th, 2018?

8 A Yeah, my --

9 MR. MURPHY: Just so we're clear, he -- he
10 doesn't know that it was the SpringHill Suites,
11 so --

12 MR. RUSSELL: Okay. I'm sorry.

13 MR. MURPHY: -- you're kind of making that
14 presumption.

15 BY MR. RUSSELL:

16 Q So the hotel near the airport, that's fine.

17 MR. MURPHY: Yeah, fair enough.

18 A I think I've been consistent in saying the
19 meeting that I was at at the hotel near the airport,
20 which was once, one meeting, as I stated earlier, was,
21 to my knowledge, Mike Weinstein, Randall Barnes and
22 myself from the City. And the representatives that I
23 recall being there from JEA were Ryan Wannemacher,
24 Melissa Dykes, I believe Joe Orfano and then Julie -- I
25 think her name was Adamson or Adams, Julie.

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1 A Yeah. No -- no, I don't recall what the -- you
2 know, being it's been a couple of years, I don't recall
3 what we were scoring them to ultimately do for JEA.

4 Q Did it have anything to do with potential
5 privatization, to your recollection?

6 A It's hard to answer definitively under oath. I
7 think that's been a couple of years. I think the term
8 privatization could, you know, mean many things. I
9 don't -- I hate to say it, you know, without
10 specifically recalling.

11 Q Well, other than a potential sale of
12 privatization, perhaps a joint venture, what would an
13 investment bank of Morgan Stanley's stature be doing for
14 JEA?

15 A I think, you know, as I stated, it was a
16 consultant to assist JEA. What exactly for, I -- I hate
17 to venture a guess without going back and reading the
18 documents from the meeting.

19 Q Okay. Did you take any notes at that meeting?

20 A Not that I recall. I seem to recall there
21 being a -- a scoring grid that we submitted, but I
22 don't -- I don't have that. I wouldn't, you know -- I
23 don't recall what -- what all we -- we wrote down or
24 took notes, if any.

25 Q Who's the "we" who submitted the scoring grid?

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1 MR. BLODGETT: Does Crawford sound --

2 THE WITNESS: Crawford. Perfect.

3 BY MR. RUSSELL:

4 Q And I think you recall -- you didn't recall any
5 consultants being at the meeting?

6 A I don't recall any consultants as in PFM. The
7 presenters were at the meeting that we were reviewing
8 and scoring.

9 Q Okay. And who were those presenters?

10 A I don't recall the -- all the firms.

11 Q Were they investment banks?

12 A They were investment banks, yes.

13 Q What were you interviewing those presenters to
14 do?

15 A So I don't recall the exact charge that it was
16 going into, but the City was invited as a potentially
17 interested party in the outcome of that exploration and
18 it was for a consultant to assist JEA --

19 Q In doing --

20 A -- was my understanding.

21 Q Assist JEA in doing what?

22 A I don't know the exact charge that they were
23 laid out for. I don't recall at this time.

24 Q Do you know the exact charge -- I'm sorry, I
25 don't mean to step on you.

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1 A So I was asked to be a scorer from the City
2 side. And I do not know specifically who on the JEA
3 side were scorers from that list of attendees that I
4 gave you. Whether it was Wannemacher, Orfano or Dykes
5 or Julie, I don't know who among them was the -- were
6 the scorers. I can't -- I can't -- you know, it's been
7 a couple years. I can't tell you definitively today.

8 Q Do you recall how many of you participated in
9 the scoring?

10 A No.

11 Q Okay. Did the scoring happen after all the
12 presentations were done?

13 A So I don't recall whether we scored and
14 submitted along the way, after each one was complete or
15 if we waited until the end. Yeah, I can't -- I can't
16 answer that a couple --

17 Q Who did you --

18 A -- years later.

19 Q You said you submitted your scoring sheets, how
20 did -- who did you give them to, do you recall?

21 A I don't recall who specifically we gave them to
22 at JEA.

23 Q Okay. And in issuing the notes, just to be
24 clear, were you given handouts at the meeting?

25 A I don't recall whether they simply presented or

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1 handed us a presentation book to follow along with, so I
2 can't answer that definitively.

3 Q Okay. Would you look at Exhibit 22, please?
4 If I've got the right number.

5 A Okay.

6 (Greive's Exhibit 22 was marked for
7 identification.)

8 Q And that says it's JEA discussion materials, it
9 has the date, I think we've agreed this meeting occurred
10 February 15, 2018, and the document appears to be
11 prepared by Morgan Stanley.

12 Do you recall receiving this document at the
13 February 15th, 2018, meeting?

14 A I don't recall this one specifically.

15 Q Do you recall how many companies made
16 presentations?

17 A Again, going back to the -- it's difficult to
18 venture a guess, you know, after a significant period of
19 time has passed, but by order of magnitude, it was three
20 or four.

21 Q Okay. And if you look at page 5 of the
22 document you have there, which is the Morgan Stanley
23 document of the date of that meeting. And it says on
24 the top bullet point, Given our vast experience and
25 expertise, we believe Morgan Stanley is uniquely

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1 Q Okay.

2 A If -- if we made any type of selection, which,
3 you know, I -- I said and I'll say again, I don't recall
4 what the process was for scoring or selection that day,
5 you know, given that it's been a couple of years. But
6 we never left that room. We were in the room.

7 Q And the --

8 A If we concluded that process with some type of
9 selection, that's not something I remember.

10 Q Right. My understanding, that was part of the
11 same meeting. And I understand that only three people
12 participated in the selection. So I don't know who
13 left. You could have stayed in the room and everybody
14 else left or you could have stayed in the room with
15 everybody, but only three people actually participated
16 in the selection and you don't recall that?

17 A No. It's been too long.

18 Q Okay. And I think you told me that you never
19 had any discussion with Mayor Curry about the potential
20 privatization of JEA?

21 A No.

22 Q Okay. And, therefore, the two winners of the
23 selection process that occurred on February 15th, do you
24 recall who they were?

25 A You said two winners?

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1 qualified to execute the potential privatization of JEA.

2 Does that refresh your recollection about what
3 the consultants were being hired to do?

4 A Somewhat.

5 Q So you have now some recollection that might
6 have concerned privatization in some form?

7 A Again, it's tough to answer this question under
8 oath, but potentially.

9 Q Do you know why the meeting that ended up being
10 occurring at SpringHill was conducted not on JEA
11 premises?

12 A Nope.

13 Q Okay. My understanding is after this meeting,
14 throughout the day, and I'm not trying to put words in
15 your mouth, I'm trying to refresh your recollection,
16 that the group of three people were then designated to
17 complete the forms and select the three winners -- or
18 the winners of the presentation that day. And I thought
19 it was Michael Mace. And that the three people who went
20 out separately after the meeting to make the selection
21 was Joe Orfano, who you know, Michael Mace and yourself.

22 Do you have any recollection of you three going
23 off and making a selection of the -- from the presenters
24 of who would be awarded the JEA work?

25 A No, if -- there was no going off.

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1 Q Yeah. Was it -- was it three? How many did
2 you choose?

3 A I don't know.

4 Q Okay.

5 A I'm just asking.

6 Q I thought there was two, might have been three,
7 that's what I'm trying to find out. Do you recall how
8 many were chosen?

9 A Let me re-clarify. Are you -- state your
10 question again.

11 Q Sure. We know February 15th --

12 A Okay.

13 Q -- there were a number of presenters --

14 A Uh-huh.

15 Q -- and a number of presenters were chosen to
16 get the work for JEA. How many presenters were chosen?

17 A I -- I don't recall. There was more than one
18 that was chosen?

19 Q Okay.

20 A That's a question.

21 Q More than one, that's the best you can do?

22 A No, no, I'm asking you.

23 Q Oh.

24 A It was more than -- it was more than one?

25 Q Sure. Yeah, there was more than one, we

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1 understand.

2 **A** No, I don't know. I don't recall.

3 **Q** Okay. Do you recall the one who was chosen?

4 **MR. MURPHY:** That's not fair. Yeah, the one
5 who was chosen, only like there was one, he just
6 said --

7 **MR. RUSSELL:** Oh, I'm sorry.

8 **BY MR. RUSSELL:**

9 **Q** You recall one. What's the one you recall?

10 **A** Yeah. I -- I hate to guess under oath.

11 **Q** You just don't remember?

12 **MR. MURPHY:** If you don't recall, you don't
13 recall.

14 **A** Yeah.

15 **Q** And you don't recall what, in fact, was one of
16 the ones chosen at this February 15th meeting also a
17 winner in connection with the response to the December
18 2018 RFP from the City?

19 **A** No, would that be -- I don't remember who won
20 at that meeting -- at the hotel meeting at the airport
21 so I don't know if they overlapped. It wouldn't be
22 surprising in that there's only so many firms who do
23 this kind of work, but I -- I don't want to venture a
24 guess.

25 **Q** One of the winners of the RFP in 2018, I think
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1 you did identify, I think I showed you was Morgan
2 Stanley.

3 **A** Okay.

4 **Q** Does that help your recollection of who was
5 chosen at this meeting?

6 **A** My recollection of Morgan Stanley's involvement
7 has been refreshed through recent news articles and your
8 work, not from memory of what occurred at the date of
9 that meeting.

10 **Q** And I'm sorry if I asked this before, do you
11 remember -- I think the answer's no, but let me just
12 confirm it -- who was actually doing the selection
13 besides yourself?

14 **A** No, only that, like I said, it was one of the
15 people at JEA was on the score -- you know, one or more
16 of the people at JEA were a part of the scoring team,
17 but I don't know who else they had.

18 **Q** Okay. This is an article -- based on your
19 prior testimony, you're not going to know the answer,
20 but let's just confirm it -- did you ever discuss the
21 privatization of JEA with Mayor Curry?

22 **A** No.

23 **Q** And so you have no idea and -- what was this
24 article -- August 12th, 2020, whether -- oh, this quote
25 comes from an earlier time. So at no time have you ever

1 had any direct understanding of Mayor Curry's attitude
2 towards the privatization of JEA?

3 **A** Correct.

4 **Q** Exhibit 24. All right. I'm going to show you
5 at the end. This is an e-mail discussing the resolution
6 of the MEAG issues in connection with JEA. And you're
7 copied, I believe, on this document.

8 **A** Can you please point to that?

9 (Greive's Exhibit 24 was marked for
10 identification.)

11 **Q** Yeah. I'm sorry. I'll find it. It says the
12 treasurer, but I don't see his name.

13 **MR. MURPHY:** Orfano is treasurer of JEA.

14 **MR. BLODGETT:** I do not think he is copied on
15 this.

16 **MR. RUSSELL:** Okay.

17 **THE WITNESS:** Yeah, I don't recall this.

18 **BY MR. RUSSELL:**

19 **Q** Well, let me ask the question then. Do you
20 recall having any involvement with the assessment of the
21 resolution of the issues concerning the MEAG agreement
22 between JEA and MEAG?

23 **A** I mean, to the extent that after the case was
24 settled between the parties, I got a phone call
25 notifying us of that, which was important because the
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1 City was downgraded due to the litigation. So when the
2 litigation was settled, JEA notified us and that was
3 well received news. And, ultimately, Moody's
4 re-upgraded us or removed their three-notch downgrade,
5 restored two of the notches, but that was all after the
6 fact.

7 **Q** Right. Other than the MEAG issue, are you
8 aware of JEA being downgraded for any other reasons?

9 **A** I have read the reports related to JEA's
10 downgrades, as I've read the reports related to the
11 City's downgrades because that's a critical component of
12 understanding and communicating with the bond markets.
13 And in those reports, there's a multitude of factors
14 discussed, but the primary reason for the downgrade was
15 the litigation.

16 **Q** Did you ever discuss the INT process with any
17 of the three members of the administration who
18 participated in that? Stephanie Burch --

19 **A** Who were the three?

20 **Q** I'm going to tell you. Stephanie Burch?

21 **A** No.

22 **Q** Randall Barnes?

23 **A** No. We kept a firewall between us during that
24 time.

25 **Q** And who made that decision?

1 A We collectively decided it was best to not talk
2 to each other about anything related to the ITN.

3 Q We is with the --

4 A Correct. Never once did he share with me any
5 piece of information in connection with the ITN and that
6 was by design, we chose to keep it that way.

7 Q In connection with this process, we've been
8 talking today about the potential privatization, did you
9 ever develop an opinion as to whether privatization of
10 JEA was a good idea?

11 A My assessments were not decided in any way to
12 advocate for or against the thoughts that -- or the
13 analysis we did was, basically, if something like this
14 were to occur and if the City were to receive some
15 amount of money, what would the City do with that money?
16 And that was pay down debt, pay off our pension and
17 establish a capital fund to pay for future capital needs
18 of the City so we could remain debt free. That was my
19 extent of the analysis on the JEA financial matters.

20 Q That analysis, did you ever use a sum of money
21 to perform that analysis, assume that a certain amount
22 would be realized?

23 A The sum that I recall using was 3 billion net
24 to the City, which I pulled from previously available
25 reports and then, ultimately, I believe we were

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1 Then the new replacement tax would kick into
2 replacement, it's a -- you know, residents, citizens
3 feel no different amount of pay when they buy things.

4 And that new pension liability surtax, is what
5 it's called under state legislature, would be allocated
6 to paying off our pension system.

7 Q Okay. And I asked that question, I didn't know
8 there was a hole left -- still left to be filled with
9 JEA proceeds for potential liability.

10 A So the concept at the time was that rather than
11 waiting until 2027 or 20 -- 2030 when this new tax was
12 going to kick in, we would pay it off today. And, you
13 know, many of you are smart in this room and know that
14 paying something off today is a lot cheaper than paying
15 it off in the future, assuming our 7 percent investment
16 return in the pension system. It's a dramatic discount
17 to pay it off today and then the citizens could, you
18 know, not have to pay as much under that other half
19 penny and save a lot.

20 Q Okay. And this analysis that you talked about,
21 do you recall when -- approximately when it begin --
22 began?

23 A I don't recall the exact time period, but it
24 was well after everything was very much established in
25 the -- in the media and the city council, you know.

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1 confirmed in using that number on the conservative side
2 after Michael Mace presented his analysis to city
3 council showing potentially, I think, even more than
4 that. He has a net number with the City, but we went
5 with 3 billion just to be on the conservative side for
6 discussions analysis.

7 Q And you told us these things that you
8 considered using those net proceeds for was
9 infrastructure?

10 A So the three concepts that, you know, me and
11 Randall, down in the finance department, had kind of
12 been kicking around were paying off all the City's debt
13 so we'd be debt free, paying off our pension liability
14 and establishing a capital improvement reserve of some
15 kind to fund future capital needs instead of having to
16 issue new debt.

17 Q Okay. Was there -- I'm trying to remember how
18 this happened. Didn't we -- I mean, Jacksonville, so
19 didn't we, in Jacksonville, undertake a plan to pay off
20 the pension debt by a sales tax increase?

21 A We extended an existing half penny under the
22 BJP program, that is set to expire at 2030 or when the
23 debt is paid off, whichever comes sooner. Our
24 projections show that it'll likely come sooner, 2027 or
25 2028.

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1 Q And did it --

2 A There's nothing prior to any of this public --
3 you know, public meetings and stuff that ended that.

4 Q Is there an event that caused it to end in
5 which you stopped talking about spending the JEA money
6 for these projects?

7 A So, again, these -- these were just concepts
8 and ideas that we were kicking around. As the City's
9 finance department, if we didn't have an answer for what
10 would the City do if it received some kind of lump sum
11 of cash, you know, I'd be derelict in my responsibility.
12 So we had to have some kind of idea, which was -- it was
13 just kicking around ideas and thoughts.

14 Q Sure. But there came a point in time when
15 there was no longer any need to talk about what would
16 happen to the JEA money, what it would be used for?

17 A Yeah. I don't -- I don't know when that would
18 have been, just -- I don't think there's a date certain
19 that we said, okay, we're not going to, you know, think
20 about this anymore. I think it just became irrelevant
21 after these discussions that you've been involved with
22 had progressed.

23 Q Okay. And the date I was looking for is when
24 the sale -- potential for the sale was terminated in
25 which the mayor said stop it and the JEA board followed

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1 up and said stop it and it was over by the end of
2 January.
3 A So when the mayor says nothing is going to
4 happen related to JEA, that is definitely a day you can
5 point to as when I would not have been modeling anything
6 anymore.

7 Q Okay. And these concepts you were kicking
8 around with Randall Barnes, did you ever talk to anybody
9 else in the City about the use of the JEA proceeds for
10 those purposes?

11 A We were asked by council members, just other
12 people in general, you know, what would the City do
13 with -- with money, if it received it as a part of
14 anything like this. And those were the concepts that we
15 shared with them, anybody who asked.

16 Q I think the ITN process began that Randall
17 participated in, it was in August, wasn't it?

18 MR. BLODGETT: It was issued August 2nd, 2019.

19 Q All right. Do you recall in connection with
20 the discussion you were having with Randall Barnes about
21 the potential use of these proceeds, did it happen
22 before Randall Barnes participated in the ITN?

23 A I don't recall the -- the time line on when we
24 started talking about that, but to be clear and to state
25 again, just as -- as definitive as I can, Randall Barnes

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1 never shared with me any information with the ITN,
2 including a potential purchase price from any of the
3 presenters that -- that were, you know, presenting to
4 him up in Atlanta.

5 And I never, to this day, have talked to him
6 about that number. In fact, the only number I've seen
7 is from Carla Miller when she put it out in her -- when
8 she released her notes and it went to the -- the press.

9 Q I was not trying to make an implication of
10 anything. I was trying to get a date.

11 A Just to be clear, I don't want anybody to read
12 between the lines.

13 MR. RUSSELL: We need to go off the record for
14 a few minutes, if we could.

15 (Off-the-record discussion.)

16 MR. RUSSELL: Read and sign?

17 MR. MURPHY: Yeah.

18 (Witness excused.)

19 (The interview was concluded at 5:04 p.m.)
20
21
22
23
24
25

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1 CERTIFICATE OF OATH
2 STATE OF FLORIDA)
3 COUNTY OF DUVAL)
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6 I, Terrie L. Cook, RPR, CRR, FPR, Notary
7 Public, State of Florida, certify that PATRICK JOSEPH
8 GREIVE personally appeared before me on
9 November 17, 2020, and was duly sworn.

10 WITNESS my hand and official seal on
11 December 3, 2020, Jacksonville, Duval County, Florida.
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19 _____
20 Terrie L. Cook, RPR, CRR, FPR
Notary Public-State of Florida

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1 REPORTER'S CERTIFICATE
2
3 STATE OF FLORIDA
4 COUNTY OF DUVAL
5

6 I, Terrie L. Cook, RPR, CRR, FPR, certify that I
7 was authorized to and did stenographically report the
8 interview of PATRICK JOSEPH GREIVE; that a review of the
9 transcript was requested; and that the foregoing
10 transcript, pages 1 through 1 is a true record of my
11 stenographic notes.
12

13 I further certify that I am not a relative,
14 employee, attorney, or counsel of any of the parties,
15 nor am I a relative or employee of any of the parties'
16 attorney or counsel connected with the action, nor am I
17 financially interested in the action.

18
19 DATED on December 3, 2020.
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23 Terrie L. Cook, RPR, CRR, FPR
24
25

Hedquist & Associates Reporters, Inc.

1 December 3, 2020

2 PATRICK JOSEPH GREIVE
3 c/o Niels P. Murphy, Esquire
4 Murphy & Anderson, P.A.
5 1501 San Marco Blvd.
6 Jacksonville, FL 32207

7 In Re: November 17, 2020, JACKSONVILLE CITY COUNCIL
8 SPECIAL INVESTIGATORY COMMITTEE ON JEA MATTER

9 Dear Sir:

10 This letter is to advise that the transcript for the
11 above-referenced deposition has been completed and is
12 available for review. Please make arrangements for read
13 and sign or sign below to waive review of this
14 transcript.

15 It is suggested that the review of this transcript be
16 completed within 30 days of your receipt of this letter,
17 as considered reasonable under Federal Rules*, however,
18 there is no Florida Statute to this regard.

19 The original of this transcript has been forwarded to
20 the ordering parties and your errata, once received,
21 will be forwarded to all ordering parties for inclusion
22 in the transcript.

23 Sincerely,

Terrie L. Cook

24 Terrie L. Cook, RPR, CRR, FPR
25 Hedquist & Associates, Inc.
cc: E. Lanny Russell, Esquire
Niels P. Murphy, Esquire

Waiver:

I, _____, hereby waive the reading & signing
of my deposition transcript.

Deponent Signature _____ Date _____

Hedquist & Associates Reporters, Inc.

1 E R R A T A S H E E T
2 DO NOT WRITE ON TRANSCRIPT - ENTER CHANGES
3 In Re: JACKSONVILLE CITY COUNCIL
4 SPECIAL INVESTIGATORY COMMITTEE ON JEA MATTER

5 INTERVIEW OF PATRICK JOSEPH GREIVE

6 TAKEN - November 17, 2020

7 PAGE NUMBER LINE NUMBER CHANGE/REASON

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14	_____	_____	_____
15	_____	_____	_____

16 under penalties of perjury, I declare that I have read
17 the foregoing document and that the facts stated in it
18 are true.

19 _____
Date PATRICK JOSEPH GREIVE

20 cc: Terrie L. Cook, RPR, CRR, FPR
21 E. Lanny Russell, Esquire
22 Niels P. Murphy, Esquire

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