

1 Introduced by the Council President at the request of the Mayor and  
2 Co-Sponsored by Council Members Crescimbeni, Love, Bowman, Ferraro,  
3 Hazouri, Wilson, Boyer, Gulliford, Schellenberg, Anderson, Newby,  
4 Gaffney and Carter, and Substituted by the Rules Committee and  
5 Amended six times on the Floor of the Council:  
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7

8 **ORDINANCE 2017-563-E**

9 AN ORDINANCE ESTABLISHING THE KIDS HOPE  
10 ALLIANCE; CREATING A NEW CHAPTER 77 (KIDS HOPE  
11 ALLIANCE), *ORDINANCE CODE*; AMENDING CHAPTER  
12 111 (SPECIAL REVENUE AND TRUST ACCOUNTS), PART  
13 8 (EDUCATION, LIBRARY AND CHILDREN), SECTION  
14 111.850 (CHILDREN'S COMMISSION TRUST FUNDS),  
15 *ORDINANCE CODE*; AMENDING CHAPTER 118 (CITY  
16 GRANTS), PART 1 (GENERAL PROVISIONS), SECTION  
17 118.106 (GRANTS FOR ECONOMIC DEVELOPMENT,  
18 CHILDREN'S SERVICES), *ORDINANCE CODE*;  
19 REPEALING CHAPTER 51 (JACKSONVILLE CHILDREN'S  
20 COMMISSION), *ORDINANCE CODE*, AND TRANSFERRING  
21 THE JACKSONVILLE CHILDREN'S COMMISSION  
22 EMPLOYEES AND JACKSONVILLE CHILDREN'S  
23 COMMISSION PROGRAMS TO THE KIDS HOPE ALLIANCE;  
24 REPEALING CHAPTER 75 (JAX JOURNEY), *ORDINANCE*  
25 *CODE*, AND TRANSFERRING JAX JOURNEY PROGRAMS  
26 TO THE KIDS HOPE ALLIANCE; WAIVING THE  
27 CARRYOVER PROHIBITION IN SECTIONS  
28 118.301(a)(5) AND 75.107, *ORDINANCE CODE*, AS  
29 TO CERTAIN EXISTING JAX JOURNEY FUNDED  
30 CONTRACTS; CARRYOVER; PROVIDING FOR A START-UP

1 AND TRANSITION PERIOD; PROVIDING FOR THE  
2 PRESERVATION AND REGISTRATION OF LOGOS,  
3 TRADEMARKS, COPYRIGHTS, AND OTHER INTELLECTUAL  
4 PROPERTY RIGHTS RELATED TO THE KIDS HOPE  
5 ALLIANCE; PROVIDING FOR CODIFICATION;  
6 PROVIDING FOR LIBERAL CONSTRUCTION;  
7 AUTHORIZING THE COUNCIL AUDITOR'S AND GENERAL  
8 COUNSEL'S OFFICE TO MAKE TECHNICAL AMENDMENTS;  
9 PROVIDING FOR SEVERABILITY; PROVIDING AN  
10 EFFECTIVE DATE.

11  
12 WHEREAS, children and youth are vital to the City; and

13 WHEREAS, the City's moral, economic, social and academic  
14 success depends in part on the future success of the children and  
15 youth; and

16 WHEREAS, the City recognizes that the trend of violent crimes,  
17 juvenile delinquency, gang affiliation, and family disruption in  
18 the City has generally not improved over the past decade and that  
19 children and youth intervention programs and strategic policing  
20 initiatives are necessary to offset this negative trend; and

21 WHEREAS, the City recognizes that certain early learning,  
22 literacy, school readiness and out-of-school programs have proven  
23 to positively affect the early development and lives of children  
24 and youth; and

25 WHEREAS, the City recognizes that teenagers and young adults  
26 must be properly prepared to enter the workforce and be provided  
27 with the skills necessary to be successful in the workforce through  
28 mentoring and job training programs; and

29 WHEREAS, the Jacksonville Children's Commission, which is the  
30 only City agency specialized in providing children services, was

1 established almost twenty-five years ago and primarily oversees and  
2 funds the City's summer camp, early childhood and afterschool  
3 programs; and

4       **WHEREAS**, the Jax Journey Oversight Committee, the only City  
5 agency specialized in anti-crime initiatives, was established a  
6 decade ago and primarily oversees and funds the City's at-risk  
7 youth and ex-offender programs; and

8       **WHEREAS**, the children and youth that are served annually by  
9 the Jacksonville Children's Commission and the Jax Journey  
10 Oversight Committee's programs are not mutually exclusive children  
11 and youth populations, but are interconnected and overlapping  
12 children and youth populations; and

13       **WHEREAS**, the City desires to create a single seven-member  
14 public body, known as the Kids Hope Alliance ("KHA"), to  
15 comprehensively oversee and manage an integrated system of  
16 essential programs and services for children and youth that will  
17 ensure the future success of children and youth, which in turn will  
18 ensure the City's success as a thriving and vibrant city; now  
19 therefore

20       **BE IT ORDAINED** by the Council of the City of Jacksonville:

21       **Section 1. Recitals.** The recitals above are true and  
22 correct and incorporated herein by reference.

23       **Section 2. Creating a new Chapter 77 (Kids Hope**  
24 **Alliance), Ordinance Code.** Effective January 1, 2018, a new  
25 Chapter 77 (Kids Hope Alliance), *Ordinance Code*, is hereby created  
26 to read as follows:

27                                   **CHAPTER 77 KIDS HOPE ALLIANCE**

28       **Sec. 77.101. - Legislative intent.**

29 It is the intent of the Council to provide a continuum of services  
30 for the City's children and youth. The Council desires to offer

1 through one single public body, known as the Kids Hope Alliance, a  
2 comprehensive and integrated system of essential children and youth  
3 programs and services that will address the critical needs of  
4 children and youth.

5 **Sec. 77.102. - Legislative findings and declaration.**

6 The Council finds and declares that:

7 (1) Violent crimes, juvenile delinquency, gang affiliation and  
8 family disruption continue to plague the City's children and youth  
9 to the City's moral, economic, social and academic detriment.

10 (2) Early learning, literacy, school readiness and out-of-  
11 school programs have proven to positively affect the early  
12 development and lives of children and youth.

13 (3) Teenagers and youth must be properly prepared to enter the  
14 workforce and be provided with the skills necessary to be  
15 successful in the workforce through mentoring and job training  
16 programs.

17 (4) A continuum of services for children and youth is needed  
18 and can be accomplished through a single public body, known as the  
19 Kids Hope Alliance, utilizing and leveraging the intellectual,  
20 organizational, and financial capital available throughout the  
21 City. The Alliance will comprehensively develop, oversee and  
22 manage on behalf of the City an integrated system of essential  
23 children and youth programs and services that will ensure the  
24 future success of the City's children and youth.

25 (5) The provisions of this Section are found and declared by  
26 the Council to be a public purpose and in the best interest of the  
27 public.

28 **Sec. 77.103. - Kids Hope Alliance established.**

29 There is hereby established a public body to be known as the Kids  
30 Hope Alliance, which shall exist as a board within the Executive

1 Branch of the consolidated government. The Kids Hope Alliance  
2 ("KHA") shall be responsible for comprehensively developing,  
3 overseeing, managing and implementing the Essential Services Plan  
4 for Kids (the "Plan") provided in this Chapter. KHA shall  
5 primarily implement and manage the children and youth programs,  
6 services and activities permitted under the Plan through third-  
7 party service providers and other City agencies and may only  
8 perform Services in-house as permitted under this Chapter. KHA  
9 shall be responsible for improving the lives of children and youth  
10 in the City by working to ensure the safety, health, employability,  
11 and self-value of the children and youth and a more secure future  
12 for the children and youth. The Kids Hope Alliance shall use the  
13 following official tagline in its correspondence, marketing and  
14 communications materials: "Kids Hope Alliance: *The Jacksonville*  
15 *Partnership for Children, Youth and Families.*" The KHA is  
16 authorized to preserve and register its name and tagline on behalf  
17 of the City as to any new logos, trademarks, copyrights, and other  
18 intellectual property rights.

19 **Sec. 77.104. - Territorial jurisdiction.**

20 The Kids Hope Alliance may implement the programs, services and  
21 activities under the Essential Services Plan for Kids throughout  
22 the General Services District. The City is exercising its powers as  
23 a County in the enactment of this Chapter under the authority  
24 contained in Section 3.01 of the Charter.

25 **Sec. 77.105. - Definitions.**

26 The following terms or phrases, wherever used or referred to in  
27 this Chapter, shall have the following respective meanings for the  
28 purposes of this Chapter, unless different meanings are clearly  
29 indicated by the context. When not inconsistent with the context,  
30 words used in the present tense shall include the future, words in

1 the plural include the singular, and words in the singular include  
2 the plural.

3 (a) "Agency" or "Agencies" shall have the meaning ascribed to it in  
4 Section 1.102(b), *Ordinance Code*.

5 (b) "at-hope" children and youth shall mean children and youth who  
6 are commonly referred to as at-risk children and youth and for  
7 which programs under the Plan will be developed to create an  
8 environment where all children and youth experience success with no  
9 exceptions.

10 (c) "Board" or "KHA" or "Alliance" shall mean the seven member  
11 board known as the Kids Hope Alliance established under this  
12 Chapter.

13 (d) "CEO" shall mean the Chief Executive Officer of the KHA.

14 (e) "children" or "youth" or "kids" shall each mean all persons in  
15 Duval County that are 18 years or younger and any person between 19  
16 and 21 years (22 years in the case of special needs persons) who is  
17 enrolled in a Duval County high school, general education  
18 development (GED) program, high school equivalency program  
19 (provided that any person age 19-21, regardless of enrollment  
20 status, shall be eligible for the Mayor's Summer Jobs Program).

21 (f) "Essential Services Categories" shall mean the five (5)  
22 essential services categories adopted by the Council in accordance  
23 with Section 77.107 of this Chapter. The Essential Services  
24 Categories describe the programs, services and activities to be  
25 provided to children and youth under this Chapter.

26 (g) "Essential Services Plan for Kids" or "Plan" shall mean the  
27 plan developed by the Board in accordance with Section 77.108 of  
28 this Chapter.

29 (h) "Intra-agency Agreements" shall mean agreements between KHA and  
30 Agencies to provide the Services permitted under the Plan.

1 (i) "Provider(s)" shall mean any public or private non-profit  
2 entity that provides contract Services to KHA in excess of \$65,000.  
3 The term Provider shall not include Agencies, Small Providers, a  
4 public school, or a charter school, but may include an entity  
5 affiliated with a public school or charter school.

6 (j) "Provider Contract(s)" shall mean an agreement entered into  
7 between KHA and a Provider that is awarded under Chapter 126,  
8 Ordinance Code. This phrase shall not include Intra-agency  
9 Agreements and Small Provider Contracts.

10 (k) "Service" or "Services" shall refer individually and  
11 collectively to the programs, services and activities described in  
12 the Essential Services Categories adopted by the Council and  
13 permitted under the Plan.

14 (l) "Small Provider(s)" shall mean any public or private non-profit  
15 entity that provides Services to KHA in the amount of \$65,000 or  
16 less and meets the Small Provider Criteria established by the  
17 Board, which criteria at a minimum provides maximum caps on the  
18 entity's operating budget size, staff capacity, and number of  
19 children served. The term Small Provider shall not include  
20 Agencies, Providers, a public school, or a charter school, but may  
21 include an entity affiliated with a public school or charter  
22 school.

23 (m) "Small Provider Contract(s)" shall mean a contract between KHA  
24 and Small Provider to perform contract Services under the Plan.

25 (n) "Special Revenue Fund" shall mean the Jax Kids Book Club  
26 Special Revenue Fund established under Section 111.880, Ordinance  
27 Code.

28 (o) "Trust Fund" shall mean the Kids Hope Alliance Trust Fund  
29 established under Section 111.850, Ordinance Code.

30 **Sec. 77.106. - Membership, organization and meetings.**

1 (a) *Membership; qualifications.* The Kids Hope Alliance Board shall  
2 consist of seven members each appointed by the Mayor and confirmed  
3 by Council. The members shall be permanent residents of Duval  
4 County inclusive of Urban Service Districts 2, 3, 4 and 5.

5 (b) *Term of office and appointment.* Members shall serve staggered  
6 four year terms or until their qualified successors have been  
7 appointed and confirmed. No member may serve more than two  
8 consecutive terms. Of the seven persons selected to initially serve  
9 on the Board, two members shall serve initial terms of two years  
10 and two members shall serve initial terms of three years.

11 (c) *Removal.* Members may be removed or replaced by the Mayor at any  
12 time with or without cause with a two-thirds (2/3) vote of the  
13 Council.

14 (d) *Vacancy.* If a member shall cease to be qualified for membership  
15 under the provisions of this Chapter while in office, then the  
16 member's term shall automatically expire and the office shall be  
17 vacant for purposes of appointing a new member. Each member vacancy  
18 shall be filled for the remainder of the respective member's  
19 unexpired term.

20 (e) *Liaisons.* There shall be four permanent liaisons present at  
21 Board meetings which shall include the State Attorney (or Chief  
22 Assistant State Attorney), the Sheriff (or the Undersheriff), the  
23 Public Defender (or Chief Assistant Public Defender), and the  
24 Superintendent of Schools (or Assistant Superintendent). In  
25 addition, the Council President may annually assign a Council  
26 Member to serve as a liaison to the Board. The assigned Council  
27 Member and the State Attorney (or Chief Assistant State Attorney),  
28 the Sheriff (or the Undersheriff), the Public Defender (or Chief  
29 Assistant Public Defender), and the Superintendent of Schools (or  
30 Assistant Superintendent) shall not be considered voting members of



1 the Board for Florida's Open Meetings Law purposes.

2 (f) *Organization and proceedings.*

3 (1) *Rules of procedure.* The Mayor shall appoint the initial  
4 Board chair from among KHA members to serve for a term commencing  
5 on the day of the appointment and ending on June 30, 2019.  
6 Thereafter, the chair shall be appointed by a majority vote of the  
7 Board to serve for a one year term, commencing on July 1 of each  
8 year. A board member may serve as chair for no more than two  
9 consecutive terms. The Board shall establish rules of procedure  
10 necessary to govern and conduct its affairs under this Chapter,  
11 including an annual self-assessment. Unless otherwise provided in  
12 this Chapter, the Board's rules and procedures shall be consistent  
13 with applicable provisions of the Ordinance Code.

14 (2) *Meetings.* All Board meetings, including, but not limited  
15 to, committee meetings, shall be open to the public and compliant  
16 with Florida's Open Meetings Law under Chapter 286, Florida  
17 Statutes, as may be amended.

18 (g) *Quorum and voting.*

19 (1) *Quorum.* Four members physically present shall constitute a  
20 quorum of the Board.

21 (2) *Voting.* The Board's decisions and recommendations shall  
22 require a concurring vote of a majority of the members voting.

23 (h) *Notice.* The Board shall ensure that reasonable notice of Board  
24 meetings is given to the public in compliance with Florida's Open  
25 Meetings Law under Chapter 286, Florida Statutes, as may be  
26 amended.

27 (i) *Compensation.* Members shall serve without compensation, pension  
28 or retirement benefits; however, members may be reimbursed for  
29 travel and other expenses consistent with Chapter 106, Part 7,  
30 *Ordinance Code.*

1 (j) *Member orientation.* The CEO, or designee, shall provide an  
2 orientation to all new Board members on their duties under this  
3 Chapter.

4 **Sec. 77.107. - Essential Services Categories.**

5 (a) *Purpose.* The purpose of the Essential Services Categories is to  
6 identify the essential types of programs, services, and activities  
7 to be included in the Essential Services Plan for Kids (the "Plan")  
8 to be developed by the Board. The Essential Services Categories  
9 describes the programs, services and activities to be developed by  
10 the Board under the Plan. The Essential Services Categories  
11 describes the programs, services and activities that are necessary  
12 to positively and tangibly impact the lives of children and youth  
13 and are intended to be directly funded through the Alliance.

14 (b) *Adoption.* The Council hereby adopts the Essential Services  
15 Categories contained in this Section. The Essential Services  
16 Categories shall consist of the five (5) Services categories listed  
17 and described below:

18 (1) *Early Learning, Literacy and School Readiness.* This  
19 service category shall consist of early learning, literacy, school  
20 readiness, and providing parents the tools they need to utilize  
21 positive principles to promote child safety and emotional growth.  
22 These programs, services and activities are intended to affect  
23 early childhood and youth development, prevent maltreatment and  
24 adequately prepare children and youth for entry into school.

25 (2) *Juvenile Justice Prevention and Intervention Programming.*  
26 This Service category shall consist of programs, services and  
27 activities designed to invest in children before they exhibit  
28 behaviors that require system intervention and reduce juvenile  
29 delinquency and crime. Additionally, this Service category shall  
30 consist of programs that directly target "at-hope" children and

1 youth and those children and youth who exhibit problem behaviors  
2 such as defiance, truancy, running away from home and other pre-  
3 delinquent behaviors.

4 (3) *Out-of-School Programming.* This Service category shall  
5 consist of programs, services and activities designed to support  
6 children and youth during out-of-school hours (i.e., those hours  
7 outside of the minimum state required school hours), including but  
8 not limited to, summer camps, and before and after school programs.

9 (4) *Pre-teen and Teen Programming.* This Service category shall  
10 consist of programs, services and activities designed to support  
11 and assist children and youth during preteen and teen years,  
12 including but not limited to, mentoring, job training, career  
13 counseling, and youth employment programs.

14 (5) *Special Needs, including but not limited to, Mental*  
15 *Health, Behavioral Health, Emotional Health, and Physical*  
16 *Disabilities Programming.* This Service category shall consist of  
17 programs, services and activities designed to support and assist  
18 children and youth with special needs, including but not limited  
19 to, mental, behavioral, emotional or physical disabilities. These  
20 types of mental, behavioral, and emotional health and physical  
21 disabilities challenges for children and youth can be the primary  
22 drivers for many performance and behavior issues.

23 (c) *Funding recommendations; Council review and approval.* The  
24 Board shall recommend funding for the Essential Services Categories  
25 in its proposed annual budget to the Mayor pursuant to Section  
26 77.113. The Council shall review and consider KHA's funding  
27 recommendations for approval during KHA's annual budget review.  
28 The Council may modify KHA's proposed annual budget, including, but  
29 not limited to, the funding recommendations, and appropriate funds,  
30 subject to availability, as it deems necessary.

1 (d) *Amendments.* The Essential Services Categories may not be  
2 amended except by a majority vote of the Council. KHA may  
3 recommend changes to the Mayor to be submitted to the Council for  
4 consideration regarding the Essential Services Categories,  
5 including adding or deleting a services category or recommending  
6 that other programs, services and activities be included. The  
7 Mayor may consider funding other programs, services, and activities  
8 not included in the Essential Services Categories through other  
9 City resources or departments.

10 **Sec. 77.108. - Essential Services Plan for Kids.**

11 (a) *Plan development and approval.* KHA shall develop, oversee,  
12 manage and implement the Essential Services Plan for Kids  
13 consistent with this Chapter and based on the Essential Services  
14 Categories in Section 77.107. KHA shall develop the Plan in  
15 conjunction with and utilizing the multidisciplinary experts  
16 available in the City and elsewhere. The Plan shall be approved  
17 and adopted by the Board and, thereafter, updated and amended by  
18 the Board as needed. The Plan shall detail the comprehensive and  
19 integrated system of programs, services and activities that will  
20 provide a continuum of Services to children and youth from early  
21 childhood age to young adulthood age. The Plan shall also include  
22 KHA's long-term goals and objectives regarding the Services to be  
23 provided to children and youth and the impact of the Services on  
24 the children and youth. KHA shall provide the Council Secretary  
25 with a copy of the Plan as approved and adopted by the Board.

26 (b) *Restrictions on in-house Services and funding.* KHA shall only  
27 provide those Services in-house as (1) may be mandated by granting  
28 authorities other than the City, or (2) cannot be secured through  
29 Providers, Small Providers, Agencies or other entities.  
30 Notwithstanding the foregoing, the KHA Board may recommend that

1 specific in-house Services be provided by KHA so long as the scope,  
2 budget and employee count for the in-house Service is expressly  
3 approved by City Council. KHA may only fund programs, services and  
4 activities that fall within the Essential Services Categories  
5 listed and described in Section 77.107. KHA may not fund any  
6 programs, services and activities that are not included in the  
7 Essential Services Categories without first obtaining the Council's  
8 approval.

9 (c) *Minimum Plan elements.* The Plan adopted and approved by the  
10 Board shall include the following minimum elements provided below:

11 (i) *Performance metrics.* KHA shall formulate and develop goals  
12 and performance metrics under the Plan based on best practices  
13 and models used to determine the effectiveness of the Services  
14 for children and youth. KHA's goals and performance metrics  
15 shall be included in each Provider's contract and other  
16 contracts as determined by the Board; and

17 (ii) *Family participation.* KHA shall develop children and  
18 youth programs, services, and activities under the Plan that  
19 promote family health and well-being, and encourages the  
20 parents, legal guardians, and families of children and youth  
21 participants to participate in and be informed about such  
22 programs, services and activities; and

23 (iii) *Required use of best practices and models.* The Board  
24 shall conduct ongoing research and analysis on best practices  
25 and models used nationally and within the state regarding  
26 programs, services and activities for children and youth under  
27 the Plan. To the extent feasible and based on available  
28 funding, the Board shall incorporate proven and tested best  
29 practices and models in the programs, services, and activities  
30 provided to children and youth under this Chapter. The Board

1 shall review and consider the continuation of existing City  
2 children and youth programs that the City has determined to be  
3 successful based on performance metrics; and

4 *(iv) Consideration to certain specified geographic areas.* KHA  
5 in determining the location of the Services to be provided  
6 under the Plan shall consider those specified geographic areas  
7 located within the City's Council districts determined by the  
8 Board to have demonstrated the highest need for the Services.

9 In addition to the Plan elements listed in subsections (i)-  
10 (iv) above, the Board may include such other elements, directives,  
11 or guiding principles in the Plan as determined by the Board to be  
12 necessary and consistent with this Chapter.

13 *(d) Reports.*

14 *(i) Report on strategic policing initiatives.* The Board shall  
15 annually request the Sheriff, the State Attorney and the  
16 Public Defender to present to the Board a report on strategic  
17 policing and public safety initiatives impacting or affecting  
18 children and youth victims and perpetrators of crimes. The  
19 Board shall consider the Sheriff, the State Attorney, and the  
20 Public Defender's report in determining the programs, services  
21 and activities for the juvenile justice intervention  
22 programming Services category under the Plan. Additionally,  
23 the Board may request the Sheriff, the State Attorney and the  
24 Public Defender to provide the Board with crime statistics and  
25 data and such other law enforcement information as may be  
26 necessary to assist the Board in developing, overseeing,  
27 managing and implementing the Services under the Plan.

28 *(ii) Report on community initiatives.* The Board shall  
29 annually request philanthropic and research organizations to  
30 report on recently commissioned research and trends they have

1 identified and outcomes they are monitoring regarding the  
2 health and well-being of children and youth.

3 (e) *Plan review; amendment.* KHA shall conduct an ongoing and  
4 continuing review of the Plan's progress and effectiveness. KHA may  
5 amend the Plan by a majority vote of the Board. Plan amendments  
6 shall be forwarded to the Council Secretary.

7 **Sec. 77.109. - KHA Powers; Annual Report.**

8 (a) *Powers.* KHA in developing, overseeing, implementing and  
9 managing the Essential Services Plan for Kids under this Chapter  
10 shall have the following powers to:

11 (1) Develop, oversee, implement, manage, and amend the  
12 Essential Services Plan for Kids pursuant to this Chapter;

13 (2) Collect information and statistical data and conduct  
14 research on children and youth and best practices and models that  
15 will assist the Board with determining the needs of children and  
16 youth and implementing the Plan;

17 (3) Contract on behalf of the City with Providers and Small  
18 Providers to provide the Services permitted under the Plan;

19 (4) Contract with Agencies through Intra-agency Agreements  
20 to provide the Services in City owned or City leased facilities  
21 (e.g., public libraries, community centers, etc.);

22 (5) Contract with grant recipients or third-parties to  
23 effectuate the purposes authorized under the Trust Fund and  
24 Special Revenue Fund;

25 (6) Contract with federal, state and other governmental  
26 entities or public agencies to share data and other information  
27 related to children and youth and Service providers (e.g.,  
28 background screenings, school records, etc.);

29 (7) Formulate and implement performance metrics based on  
30 best practices and models used to determine the effectiveness of

1 the Services on the children and youth;

2 (8) File applications for federal, state and privately funded  
3 grants in order to obtain funding for programs and services that  
4 are consistent with the Plan and execute documents, including final  
5 grant agreements, necessary to fulfill grant application  
6 requirements. Subject to prior approval and appropriations by the  
7 Council and consistent with this Chapter, the Board may take such  
8 action as may be necessary to expend and disburse grant funds to  
9 implement grant programs; however, the Board shall adhere to the  
10 grant application provisions required by Section 117.109, *Ordinance*  
11 *Code*, for federal and state grants;

12 (9) Advance funds up to twenty-five (25%) of the contract  
13 amount to Providers, Small Providers and Agencies, subject to  
14 applicable Board rules and policies, for the purpose of providing  
15 the start-up funds necessary to commence Services;

16 (10) Request funds to be disbursed from the Trust Fund and  
17 Special Revenue Fund, subject to the provisions of Sections  
18 111.850 and 111.880, *Ordinance Code*, respectively;

19 (11) Recommend to the Mayor for Council's consideration  
20 changes to the Essential Services Categories;

21 (12) Competitively procure the Services of Providers and  
22 retain such other services, including professional services, by  
23 means of Chapter 126, *Ordinance Code*, in order to implement the  
24 Plan;

25 (13) Create Small Provider programs by means of Chapter 126,  
26 *Ordinance Code*, subject to Section 77.111(b), to enable Small  
27 Providers to provide a portion of the Services permitted under the  
28 Plan;

29 (14) Manage all former Jax Journey and Jacksonville  
30 Children's Commission contracts transferred to KHA until the



1 contracts are completed, expired or terminated;

2 (15) Perform in-house Services in accordance with Section  
3 77.108(b);

4 (16) Manage all Provider Contracts, Intra-agency Agreements,  
5 public and private grant agreements, and other agreements executed  
6 under this Chapter;

7 (17) Employ employees of the Board under Section 77.110 of  
8 this Chapter; and

9 (18) Make and adopt bylaws, rules, regulations and policies  
10 for the Board's guidance, operation, and governance; however, the  
11 Board's bylaws, rules, regulations and policies shall not be  
12 inconsistent with this Chapter, Federal or State laws or other  
13 applicable City ordinances.

14 (b) *Annual Report Requirement.* KHA shall provide to the Mayor and  
15 Council an initial annual written report on or before December 31,  
16 2018 for the prior fiscal year. Thereafter, KHA shall provide an  
17 annual report on or before December 31st of each fiscal year for  
18 the prior fiscal year. The annual report shall contain, but not be  
19 limited to, the following:

20 (1) A detailed listing of all Service providers that the  
21 Board contracted with for Services, including the contract amount  
22 and the Service category for each contract;

23 (2) Information on the effectiveness of activities,  
24 services, and programs offered by KHA, including cost-  
25 effectiveness;

26 (3) Procedures used to identify early signs in children and  
27 youth, particularly "at-hope" children and youth, who need  
28 additional or continued Services and methods for ensuring that the  
29 additional or continued Services are received;

30 (4) Description of the degree to which the Board's

1 objectives and activities are consistent with the Plan and the  
2 Essential Services Categories;

3 (5) Detailed information on the Services available to  
4 children and youth participants and the degree to which the  
5 Services have been successfully used by children and youth; and

6 (6) Information on programs, services, and activities that  
7 should be eliminated, continued, or added to the Plan and the  
8 Essential Services Categories.

9 **Sec. 77.110. - CEO; Other Employees; Civil Service.**

10 (a) *CEO; Qualifications; Contract Execution.* The Board shall  
11 select and employ a CEO. The Board shall establish the CEO's  
12 duties and compensation, which compensation shall be paid from  
13 lawfully appropriated funds available to the Board. The CEO shall  
14 manage KHA affairs under this Chapter subject to the Board's  
15 supervision. The CEO's qualifications shall include progressively  
16 responsible experience in operating, managing and administering a  
17 business, agency or non-profit organization. A CEO candidate must  
18 have obtained a bachelor's degree or higher from an accredited  
19 college or university. The CEO will determine, in conjunction with  
20 the Board, effective program design and approve expenditures. Board  
21 may authorize the CEO to execute contracts and other documents on  
22 the Board's behalf.

23 (b) *Other employees.* The Board may, subject to lawfully  
24 appropriated funds, also employ such other persons as may be  
25 necessary to effectively conduct and accomplish the affairs and  
26 duties of the Board under this Chapter. All employment matters  
27 shall be handled with assistance from the City's Employee Services  
28 Department and be consistent with the City's human resource  
29 policies and requirements.

30 (c) *Civil service.* All employees of the Board shall be employees of

1 the City and shall be subject to Articles 16 and 17 of the Charter  
2 of the City, except as otherwise provided by Council, and except  
3 that the CEO, any professional employees and the heads of  
4 activities shall not be within the civil service system of the City  
5 and shall serve at the pleasure of the Board.

6 **Sec. 77.111. - Contracts; contract administration; carryover.**

7 (a) *Provider Contracts.*

8 (1) *Procurement.* Provider Contracts shall be competitively  
9 procured by the Board under Chapter 126, *Ordinance Code*, via an  
10 evaluated bid process and each Provider shall be responsible for  
11 ensuring that City funds are expended in accordance with Chapter  
12 126.

13 (2) *Request for proposals.* The Board shall approve the minimum  
14 qualifications, scope of services and evaluation criteria for each  
15 request for proposal issued by the Board. The Board may adopt  
16 policies regarding the minimum qualifications, scope of services  
17 and evaluation criteria to be used for a particular Service within  
18 a Service category (e.g., afterschool programs versus juvenile  
19 justice intervention programs).

20 (3) *Contract terms.* Each Provider shall execute a Provider  
21 Contract for the Services awarded. Provider Contracts shall contain  
22 the following minimum terms:

23 (i) Performance metrics approved by the Board;

24 (ii) No more than quarterly reporting requirements  
25 regarding the contract status and a requirement that such  
26 status reports be attached to the Provider's monthly  
27 payment request for the month the status report is due;

28 (iii) City's right to withhold or suspend payment, or  
29 terminate the contract, if the Provider has not met the  
30 performance measures contained in the contract;

1 (iv) Provisions contained in Chapter 126 and the request  
2 for proposal;

3 (v) Restrictions on food and beverages in accordance  
4 with Section 77.112; and

5 (vi) Any other provision which protects and is in the  
6 best interest of the City as determined by the Office of  
7 General Counsel.

8 (b) *Small Provider Contracts; Technical assistance.* Small Provider  
9 Contracts shall be procured by the Board under Chapter 126,  
10 Ordinance Code, using informal bid requirements. The Board shall  
11 establish "Small Provider Criteria", which criteria at a minimum  
12 shall provide maximum caps on the entity's operating budget size,  
13 staff capacity, and number of children served. Small Provider  
14 Contracts may include contract provisions regarding financial  
15 reporting and insurance that are less stringent than Provider  
16 Contracts, as approved by the CEO and the City Risk Manager. KHA  
17 will provide workshops and information sessions regarding  
18 opportunities for funding under this Chapter.

19 (c) *Intra-agency Agreements; other agreements.* KHA may enter into  
20 Intra-agency Agreements with Agencies to provide the Services  
21 hereunder. The Intra-agency Agreements shall require Agencies to  
22 adhere to applicable performance metrics, reporting requirements  
23 and other programmatic terms in the Plan regarding the Services.  
24 Additionally, KHA may enter into agreements with grant recipients  
25 and third-parties to effectuate the purposes authorized under the  
26 Trust Fund and Special Revenue Fund. Intra-agency Agreements and  
27 agreements authorized under the Trust Fund and Special Revenue Fund  
28 shall not be subject to Chapter 126, Ordinance.

29 (d) *Contract administration; Chapter 118 requirements inapplicable.*  
30 The CEO shall assign a contract administrator to each KHA contract

1 or agreement executed by KHA under this Chapter, and KHA contracts  
2 shall be form approved by the Office of General Counsel. Chapter  
3 118 (City Grants), Ordinance Code, shall not apply to the contracts  
4 and agreements managed by KHA under this Chapter.

5 (e) *Carryover of funds; Contract funds not to lapse.* Unless  
6 provided otherwise in this Chapter, the Trust Fund, or the Special  
7 Revenue Fund, any funds encumbered under this Chapter may carryover  
8 from fiscal year to fiscal year as provided in the contract terms  
9 and shall not lapse at the end of a fiscal year.

10 **Sec. 77.112. - Funding restrictions on food and beverages.**

11 A Provider, Small Provider or Agency receiving City funds under  
12 this Chapter shall not expend more than two (2) percent of City  
13 funds annually, in the aggregate and per contract, on incidental  
14 costs related to the children and youth programs, services and  
15 activities, such as the costs of amusement, awards, social  
16 activities, meals, and beverages.

17 **Sec. 77.113. - Annual operating budget; budget transfers.**

18 KHA shall annually submit a proposed budget to the Mayor at the  
19 time and in the manner specified by the Mayor. The Mayor shall  
20 include KHA's proposed annual budget in the Mayor's annual budget  
21 proposal. KHA's proposed annual budget shall include funding  
22 recommendations for the Essential Services Categories in Section  
23 77.107 of this Chapter. KHA shall only expend City funds for the  
24 Services permitted under the Essential Services Categories and in  
25 accordance with KHA's approved budget. Except for those budget line  
26 items included on "Second Revised Schedule M" of Ordinance 2017-  
27 504-E, the Board may transfer funds between authorized budget line  
28 items during the fiscal year in an amount not to exceed ten percent  
29 (10%) per authorized budget line item. The Board's transfer  
30 authority between authorized budget line items as provided in this

1 section shall be subject to the approval of the Mayor's Budget  
2 Review Committee.

3 **Sec. 77.114. - Coordination with other public and private agencies;**  
4 **Use of subject matter experts.**

5 KHA may coordinate with federal, state, and private agencies in the  
6 Services implementation. Such agencies may include, but not be  
7 limited to, the Juvenile Justice Department, State Attorney Office,  
8 Florida Department of Children and Families, and Duval County Early  
9 Learning Coalition. The Board shall designate individuals as  
10 subject matter experts ("Subject Matter Experts") with expertise in  
11 children and youth services, non-profit entities, contract  
12 administration and such other areas as determined by the Board.  
13 The Board shall be required to consult with and receive  
14 presentations from Subject Matters Experts to assist the Board with  
15 developing and implementing the Essential Services Plan for Kids.  
16 Subject Matter Experts shall not be considered Board members for  
17 purposes of Florida's Open Meetings Law.

18 **Sec. 77.115. - Intra-agency liaison relationships established.**

19 KHA shall coordinate regularly with City departments, agencies and  
20 offices in implementing the Plan. The Board shall establish a  
21 liaison relationship with the following City departments, agencies  
22 and offices (collectively, the "City Departments") regarding the  
23 Services to be provided under the Plan:

24 (a) Parks, Recreation and Community Services Department (the  
25 "Parks Department");

26 (b) Jacksonville Public Library;

27 (c) Neighborhoods Department; and

28 (d) Any other City departments, offices or agencies as  
29 determined by the Board.

30 A designated liaison from a City Department under this Section

1 shall not be a Board member. The liaison's sole purpose shall be  
2 to facilitate and communicate information between the Board and the  
3 City Department. The Board shall annually present to the Rules  
4 Committee on the effectiveness of the intra-agency liaison  
5 relationships required under this Section.

6 **Sec. 77.116. - Trust Fund and Special Revenue Funds.**

7 KHA is authorized to expend funds in the Trust Fund, consistent  
8 with Section 111.850, Ordinance Code, the Special Revenue Fund,  
9 consistent with Section 111.880, Ordinance Code, and this Chapter.

10 **Section 3. Amending Chapter 111 (Special Revenue and**  
11 **Trust Accounts), Part 8 (Education, Library and Children), Section**  
12 **111.850 (Children's Commission Trust Funds), Ordinance Code.**  
13 **Effective January 1, 2018, Chapter 111 (Special Revenue and Trust**  
14 **Accounts), Part 8 (Education, Library and Children), Section**  
15 **111.850 (Children's Commission Trust Funds), Ordinance Code, is**  
16 **hereby amended to read as follows:**

17 **CHAPTER 111 SPECIAL REVENUE AND TRUST ACCOUNTS**

18 \* \* \*

19 **PART 8. EDUCATION, LIBRARY AND CHILDREN**

20 \* \* \*

21 **Sec. 111.850. - (~~Children's Commission~~ Kids Hope Alliance Trust**  
22 **Funds).**

23 **Part A. ~~Child Services~~ Kids Hope Alliance Trust Fund.**

24 There is created within the General Trust and Agency Fund a trust  
25 fund account to be known as the ~~Child Services~~ Kids Hope Alliance  
26 Trust Fund, hereinafter called the Fund. The Chief Executive  
27 Director Officer ("CEO") of the ~~Jacksonville Children's Commission~~  
28 Kids Hope Alliance ("~~Executive Director~~ Board") shall deposit into  
29 the fund all donations and contributions of money, including gifts  
30 and grants, received for use toward achieving the purposes,

1 functions and goals of ~~the Child Services Program~~ set forth in the  
2 Essential Services Plan for Kids and Chapter 77, Ordinance Code.

3 All such donations and contributions shall be accounted for  
4 separately within the fund by the ~~Executive Director~~ CEO. All sums  
5 placed into the fund, which shall include all interest earned or  
6 accrued thereon, shall be appropriated by the Council prior to  
7 expenditure, and shall be utilized for ~~establishing~~, operating,  
8 maintaining and improving the Essential Services Plan for Kids  
9 provided in Chapter 77, Ordinance Code, Child Services Programs and  
10 to provide funding for the ~~Jacksonville Children's Commission's~~  
11 Board's mini-grant program. The mini-grants of up to \$5,000 may be  
12 awarded to organizations that provide programs for children and  
13 youth in the Jacksonville community and that are within the  
14 services, programs and activities identified in the Essential  
15 Services Categories under Chapter 77, Ordinance Code. The mini-  
16 grant funds shall not lapse at the close of any fiscal year, but  
17 instead shall carry over to the next fiscal year. Funds provided  
18 through the ~~Child Services Trust~~ Fund shall not be used for ongoing  
19 program costs or fundraising efforts. The ~~Executive Director~~ CEO  
20 shall make grant and other expenditure recommendations to the  
21 ~~Jacksonville Children's Commission~~ Board. The ~~Jacksonville~~  
22 ~~Children's Commission~~ Board shall approve all expenditure amounts  
23 and the ~~Executive Director~~ CEO shall award the amounts as directed  
24 by the Board. The ~~Executive Director~~ CEO or its designee shall  
25 review the expenditures to ensure that the funds were expended for  
26 those items as approved by the ~~Commission~~ Board. The Director of  
27 Finance and Administration, or his designee, is authorized and  
28 directed to make disbursements from the ~~fund~~ Fund after  
29 appropriation by the Council and upon written requisition of the  
30 ~~Executive Director~~ CEO, or his designee, subject to the



1 availability of funds in the ~~fund~~ Fund. Nothing in this Section  
2 shall prohibit or otherwise limit any appropriations which may be  
3 made by the Council to the ~~Child Services Program~~ Board for use  
4 toward achieving ~~it's~~ the purposes, functions and goals set forth  
5 in the Essential Services Plan for Kids and Chapter 77, Ordinance  
6 Code.

7 \* \* \*

8 Section 4. Amending Chapter 118 (City Grants), Part 1  
9 (General Provisions), Section 118.106 (Grants for Economic  
10 Development, Children's Services), Ordinance Code. Effective  
11 January 1, 2018, Chapter 118 (City Grants), Part 1 (General),  
12 Section 118.106 (Grants for Economic Development, Children's  
13 Services), Ordinance Code, is hereby amended to read as follows:

14 CHAPTER 118 CITY GRANTS

15 PART 1. GENERAL PROVISIONS

16 \* \* \*

17 Sec. 118.106. - (Grants for Economic Development, Children's  
18 Children and Youth Services Contracts Exempt). Grant proposals that  
19 focus on economic development opportunities shall be processed  
20 through the Downtown Investment Authority (DIA) utilizing the  
21 application process established by the DIA and shall not be subject  
22 to this Chapter. Contracts and agreements managed by the Kids Hope  
23 Alliance under Chapter 77, Ordinance Code, shall not be subject to  
24 this Chapter. Grant proposals that focus primarily on services for  
25 children, or individuals under the age of 18, shall be processed  
26 through the Jacksonville Children's Commission (JCC) utilizing the  
27 application process established by the JCC. Evaluation criteria for  
28 funding requests made to the DIA or JCC shall be determined by the  
29 DIA or JCC respectively.

30 Section 5. Repealing Chapter 51 (Jacksonville Children's

1 Commission), Ordinance Code, and transferring its employees and  
2 contractual obligations to the Kids Hope Alliance. Effective  
3 January 1, 2018, Chapter 51 (Jacksonville Children's Commission),  
4 Ordinance Code, is hereby repealed in its entirety. A copy of the  
5 repealed Chapter 51 is attached hereto as Exhibit 1. Effective  
6 January 1, 2018, the City programs administered by the Jacksonville  
7 Children's Commission ("JCC"), including all contracts related  
8 thereto, shall be transferred to and become the responsibility of  
9 the Kids Hope Alliance ("KHA"), as it is intended that the JCC  
10 shall no longer exist after December 31, 2017. Any ordinance that  
11 conflicts with the transfer authorized and mandated in this  
12 ordinance is repealed to the extent of such conflict. Effective  
13 January 1, 2018, all employees of the former JCC shall be employees  
14 of KHA. KHA employees shall be subject to Articles 16 and 17 of  
15 the Charter of the City, except as otherwise provided by Council,  
16 and except that the Chief Executive Officer of KHA, any  
17 professional employees and the heads of activities shall not be  
18 within the civil service system of the City and shall serve at the  
19 pleasure of the KHA board. Additionally, any execution authority  
20 granted to the Jacksonville Children's Commission under existing  
21 ordinances shall transfer to KHA effective January 1, 2018.

22 Section 6. Repealing Chapter 75 (Jax Journey), Ordinance  
23 Code, and transferring its contractual obligations to the Kids Hope  
24 Alliance. Effective January 1, 2018, Chapter 75 (Jax Journey),  
25 Ordinance Code, is hereby repealed in its entirety. A copy of the  
26 repealed Chapter 75 is attached hereto as Exhibit 2. Effective  
27 January 1, 2018, the City programs overseen by the Jax Journey  
28 Oversight Committee, including all contracts related thereto, shall  
29 be transferred to and become the responsibility of the Kids Hope  
30 Alliance, as it is intended that the Jax Journey Oversight

1 Committee shall no longer exist after December 31, 2017.

2       **Section 7. Waiving the carryover prohibition in Sections**  
3 **118.301(a) (5) and 75.107, Ordinance Code, as to certain existing**  
4 **Jax Journey funded contracts. The carryover prohibition in Sections**  
5 **118.301(a) (5) and 75.107, Ordinance Code, are waived as to the**  
6 **three (3) existing Jax Journey funded contracts listed on Exhibit 3**  
7 **attached hereto.**

8       **Section 8. Carryover.** The funds encumbered under the  
9 three (3) existing Jax Journey funded contracts listed on Exhibit 3  
10 attached hereto shall not lapse, but shall carryover into  
11 subsequent fiscal years.

12       **Section 9. Providing for a start-up and transition**  
13 **period. Notwithstanding Section 51.107, Ordinance Code, the Mayor**  
14 **is authorized to designate an interim Chief Executive Officer or**  
15 **appointee ("Interim CEO"), to oversee and manage the programs and**  
16 **contracts managed by JCC, Jax Journey Oversight Committee and the**  
17 **Kids Hope Alliance during the one-hundred and eighty (180) calendar**  
18 **days immediately following the effective date of this ordinance**  
19 **(the "Transition Period"). During the Transition Period, the**  
20 **Interim CEO shall exercise all due diligence to effectuate the**  
21 **transition process between the JCC, the Jax Journey Oversight**  
22 **Committee and the Kids Hope Alliance, assign duties and**  
23 **responsibilities to employees and officials, and provide the**  
24 **resources necessary to accomplish the transition under this**  
25 **ordinance to KHA. Additionally, during the Transition Period, the**  
26 **Mayor shall diligently appoint the KHA seven-member board to be**  
27 **confirmed by City Council. The Mayor shall also diligently appoint**  
28 **the KHA board chairman. The purpose of the Transition Period is to**  
29 **provide for the appropriate oversight, management and execution of**  
30 **the plans and services until the plans and services are fully**

1 transferred to KHA.

2       **Section 10. Providing for preservation and registration of**  
3 **logos, trademarks, copyrights, and other intellectual property**  
4 **rights related to the Kids Hope Alliance.** The Mayor or his  
5 designee is authorized to terminate any logos, trademarks,  
6 copyrights or other intellectual property rights registrations  
7 related to the Jacksonville Children's Commission and Jax Journey  
8 Oversight Committee. The Mayor or his designee is authorized to  
9 take any action necessary to preserve and register any new logos,  
10 trademarks, copyrights, and other intellectual property rights on  
11 behalf of the City for the Kids Hope Alliance, including, but not  
12 limited to, its name and tagline: Kids Hope Alliance: *The*  
13 *Jacksonville Partnership for Children, Youth and Families.*

14       **Section 11. Codification.** All references in the *Ordinance*  
15 *Code and Charter of the City of Jacksonville* to the Jacksonville  
16 Children's Commission ("JCC") (and its Executive Director or Chief  
17 Executive Officer), or to its successors or assigns, with respect  
18 to its previous function(s) and responsibilities regarding  
19 children's programs and services shall hereafter be construed to  
20 refer to the Kids Hope Alliance (and its Chief Executive Officer),  
21 respectively.

22       **Section 12. Liberal construction.** The provisions of this  
23 act shall be liberally construed to effect its purposes and shall  
24 be deemed cumulative, supplemental and alternative for the exercise  
25 of the powers provided herein.

26       **Section 13. Authorizing the Council Auditor and General**  
27 **Counsel's Office to make "Technical Amendments".** The Offices of  
28 the Council Auditor and the General Counsel are authorized to take  
29 all necessary action in connection with this legislation, to  
30 execute the finalization and codification of the legislation to

1 effectuate the purposes of this ordinance without further Council  
2 action, provided such changes and amendments are limited to  
3 "technical amendments" and do not change the fiscal impact and  
4 further provided, that all such amendments shall be subject to  
5 appropriate legal review and approval by the General Counsel, or  
6 designee, and all other appropriate official action required by  
7 law. Technical amendments under this section shall include  
8 amendments to the *Ordinance Code* and *City Charter of the City of*  
9 *Jacksonville* to change all references to "Jacksonville Children's  
10 Commission", "JCC", and its "Executive Director", to the "Kids Hope  
11 Alliance", "KHA", and "Chief Executive Officer" or "CEO",  
12 respectively, and to strike all references to "Jax Journey  
13 Oversight Committee" or "Jax Journey".

14 **Section 14. Severability.** If any section, clause,  
15 sentence, or provision of this ordinance or the application of such  
16 section, clause, sentence, or provision to any person or bodies or  
17 under any circumstances shall be held to be inoperative, invalid,  
18 or unconstitutional, the invalidity of such section, clause,  
19 sentence, or provision shall not be deemed, held, or taken to  
20 affect the validity or constitutionality of any of the remaining  
21 parts of this ordinance, or the application of any of the  
22 provisions of this ordinance to persons, bodies, or in  
23 circumstances other than those as to which it or any part thereof  
24 shall have been inoperative, invalid, or unconstitutional, and it  
25 is intended that this ordinance shall be construed and applied as  
26 if any section, clause, sentence, or provision held inoperative,  
27 invalid, or unconstitutional had not been included in this  
28 ordinance.

29 **Section 15. Effective date.** This ordinance shall become  
30 effective upon signature by the Mayor or upon becoming effective

1 without the Mayor's signature.

2

3 Form Approved:

4

5

6           /s/ Lawsikia J. Hodges          

7 Office of General Counsel

8 Legislation Prepared By: Lawsikia J. Hodges

9 GC-#1162109-v1-2017-563-E.doc

**Exhibit 3**

Jax Journey Funded Contracts

1. City Contract No. 6715-51 (Vendor Name: The University of Florida Board of Trustees for the benefit of the College of Medicine-Jacksonville);
2. City Contract No. 7896 (Vendor Name: St. Paul Missionary Baptist Church of Jacksonville, Inc. ; and
3. City Contract No. 10287 (Vendor Name: Twin Oaks Juvenile Development, Inc.).





# Jax Journey Funded Programs FY 2017-2018 Budget

SPECIAL PROJECTS	FUNDED/TBD
Florida Institute of Education (FIE) University of North Florida	FUNDED
Early Learning Coalition (ELC)	FUNDED
Early Literacy	FUNDED
Rec N' Roll	NEW BOARD TO DECIDE
NLP Logix, LLC	FUNDED
SAIL Network (Afterschool Programs)	FUNDED
SAIL Summer Camp	NEW BOARD TO DECIDE
Summer Jobs	NEW BOARD TO DECIDE
TEEN PROGRAMS	
Boys & Girls Club	FUNDED
Don't Miss A Beat	FUNDED
Fresh Ministries	FUNDED
Girl Scouts of Gateway Council, Inc.	FUNDED
Groundwork Jacksonville	FUNDED
Jacksonville Zoo	FUNDED
Police Athletic League	FUNDED
Wayman Community Development	FUNDED
YMCA of Florida's First Coast	FUNDED
JUVENILE JUSTICE INTERVENTION PROGRAMS	
Evening Reporting Center	FUNDED
Juvenile Justice Intervention - Daniel Kids Foundation	FUNDED
Turning Point: Rethinking Violence	FUNDED
Twin Oaks Aftercare	FUNDED

