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SUBJECT: CONSTRUCTION MANAGEMENT AT RISK (CMAR) SERVICES – PRECONSTRUCTION AND CONSTRUCTION SERVICES – MEDICAL EXAMINER'S OFFICE (REBID)

BID #: CDB-0177-22 **OPEN DATE: 10/13/2022**

COMPETITIVE SEALED PROPOSAL EVALUATION COMMITTEE

KIND AND BASIS OF CONTRACT: CONSTRUCTION – CMAR – FROM DATE OF CONTRACT EXECUTION THROUGH PROJECT COMPLETION

AGENCY: PUBLIC WORKS

BASIS OF AWARD: EVALUATION CRITERIA

NUMBER OF BIDS INVITED: 6 **NUMBER RECEIVED:** 5 **OTHER:** 0

SUMMARY OF BIDS AND RECOMMENDED ACTIONS:

Public Works received five (5) responses for the subject RFQ. Based on the review of the responses and average scores, recommend approval to conduct interviews with the top three (3) CMAR firms listed below:

3. Ajax Building Company, LLC - 81
2. The Haskell Company - 92
1. Perry McCall Construction, Inc. - 94

Attachments: Recommendation Memo, Tabulation and Scoring Matrix and Specifications

ANALYST ANNETTE BURNEY

RESPECTFULLY SUBMITTED DUSTIN FREEMAN, CHIEF PROCUREMENT DIVISION

CONCURRENCE BY: Robin G. Smith P.E. Chief, Engineering and Construction Management

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(ALL AWARD ACTIONS SUBJECT TO LAWFULLY APPROPRIATED FUNDS)

ACTION OF CSPEC COMMITTEE ON RECOMMENDATIONS ABOVE

MEMBERS APPROVING_____ MEMBERS DISAPPROVING_____ DATE:_____

_____ _____ OTHER_____

_____ _____

_____ _____

_____ _____

_____ _____

ACTION OF AWARDING AUTHORITY DATE _____

APPROVED_____ DISAPPROVED: _____

OTHER: _____

SIGNATURE OF AUTHENTICATION _____

City of Jacksonville, Florida

Lenny Curry, Mayor

Department of Public Works
Engineering & Construction Management Division
214 N. Hogan Street, 10th Floor
Jacksonville, FL 32202
(904) 255-8762
www.coj.net

ONE CITY. ONE JACKSONVILLE

November 9, 2022

TO: Dustin L. Freeman
Chief of Procurement

THRU: Steven D. Long, Jr. P. E.,
Director

FROM: Robin Smith, P. E.,
Chief, Engineering and Construction Management

SUBJECT: CDB- 0177-22: CSPEC-Presentation- RFQ for Construction Management at Risk (CMAR) Services

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Five submittals were received from the City's Request for Qualifications (RFQ.) which have been reviewed and ranked. Based on the average score, the following firms are listed alphabetically. The ranking of first, second, and third designates the order of qualification of these firms to perform the required services.

3. Ajax Building Co., LLC
2.. The Haskell Company
1. Perry McCall Construction, Inc.

In accordance with the RFQ requirements, oral interviews are to take place in front of the Evaluation Committee and under the observation of CSPEC. We anticipate needing twenty minutes for each presentation.

The evaluation committee for this proposal is as follows:

Tim Crutchfield, Medical Examiner Operations Manager
Maria C. Williams. P.E., Project Manager

Accordingly, we request your approval to schedule the oral interviews for CDB-0177-22 for the Medical Examiner's Office CMAR.

SDL/lw

cc: Lori West Engineering and Construction Management Division

Section 4

Description of Services and Deliverables

4.1 Project Scope – Construction Manager Duties:

The scope of required services under the proposed contract with the successful candidate are expected to include, but are not limited to, the following:

1. General Pre-design Activities:

   a. Provide a Project Manager, all Key Personnel (as defined in the RFP) and all other associated personnel necessary to fully meet the CM's obligations for preconstruction services.

   b. Review project requirements, scope of work, on and off-site development, survey requirements, preliminary budget, and schedule based on the Gresham Smith (GS) 60% design documents. Provide written confirmation that the documents are acceptable, or that elements (specify which) may be of concern and submit written recommendations for revisions.

   c. Consult with the MEO, the City and the Designer to confirm understanding on all aspects of the planning, design, and proposed construction, as well as drawings and specifications.

   d. Prepare project schedule, including critical path elements, responsibilities of the Owner, construction manager, architect, and outside agencies and monthly throughout the duration of the contract.

   e. Provide a construction management plan that includes approach to safety, quality, project organization during both preconstruction and construction phases, packaging, and subcontractor management plan.

   f. Provide project delivery options for the design, bid, and packaging of components for efficient scheduling, cost control and financial resource management. Provide Owner with accurate and current cost control and work status (including, but not limited to, work narrative, work completed/anticipated, schedules, estimated expenditures, and project accounting systems) of the project at all times and provide progress report at twice monthly meetings to Owner Management.

   g. Provide input as requested regarding information on material availability, recommendations on equipment and/or packaging to advance construction, and independent quantity calculations to verify quantities specified by the Designer.

   h. Provide list of additional details that would be needed to complete the project in the allotted time or to accelerate aspects of the work.

   i. Develop independent detailed construction cost estimates, critical path method schedules and cash flow forecasts for final design.

   j. Provide a project manual that shall describe at a minimum, the work plan, job responsibilities and written procedures for reports, meetings, inspections, changes to the project, and Owner Sales Tax Savings Program. Owner is a not- for-profit and intends to exercise its tax-exempt status for material and equipment purchases over five thousand dollars ($5,000). All efforts must be made to maximize sales tax savings.

   k. The Construction Manager will submit for approval by the Architect and the City's Representatives applicable cost, sustainability, energy and time savings programs

   l. Advise the City regarding ways to gain efficiency in the project delivery.

   m. Coordination of materials and installation of the MEO Equipment (see Equipment List), Information Technology (IT) materials, signage, four (4) refrigerated rooms, one (1) freezer room and a mobile high density shelving system in the Records Room are to be coordinated by the CMAR during the Pre-Construction services.

n. Act as a resource to the City and the Designer. The CMAR will be available to answer questions and assist with analyzing each option or idea that the team develops. Work with the 60%, 90% and 100% design documents to provide review input, budgets, schedules and the GMP.60%, 90% and 100% Design Review and Budget.

1) Review input - Perform a detailed review of the design documents. Tasks will include review of constructability, identify value engineering opportunities, alternative to site layout and processes.

2) Budget development - Based on the design documents, prepare a detailed budget of the anticipated construction cost.

3) Quality Control - Perform a thorough review of the documents to eliminate conflicts.

4) Long lead items - At 90% design, analyze the scope for any potential long lead items that could impact the schedule. Solicit pricing from the vendors, negotiate scope and terms/conditions, and prepare purchase order terms, review submittals and track deliveries.

o. Deliverables: The CMAR shall provide the following:

1) Written review comments for the 60%, 90%, and 100% documents

2) Cost estimate based on the 60% and 90% documents.

3) Construction Schedules based on the 60%, 90% and 100%.

4) Guaranteed Maximum Price (GMP) for construction.

p. Provide a construction emergency response plan and site safety plan.

2. Design Development and Construction Document Phase:

a. Provide value analysis recommendations to maximize the Owner return on capital outlay and operations resources. Recommendations shall be realistic and within the overall intent of the project, as determined by Owner.

b. Attend all project related meetings. Record proceedings at those chaired by the Construction Manager. The Construction Manager meetings shall be twice monthly through Pre-construction and weekly during the Construction Phase.

c. Periodically review all design documents for constructability and, supplementing the design team primary responsibility, review for compliance with applicable laws, rules, codes, design standards, and ordinances.

d. Periodically provide and update cost estimates and make recommendations to keep the project within the budget. An estimate of the drawings available as of the date of Project Award, and at completion of Design development phase. Monthly update the project schedule and make recommendations for recovery of lost time.

e. Secure and monitor the review and approval process of governing authorities (including all required permits).

f. Value analysis shall be conducted throughout each phase and concluded at the time of the Guaranteed Maximum Price (GMP).

g. The Owner's expectation is to agree to a Guaranteed Maximum Price at ninety (90) percent of the Design Document Phase. The intent is to be able to release early bid packages, such as site and foundations, and reduce the overall project schedule. (See Construction Key Date Schedule).

3. Bid and Award Phase:

   a. Maintain a list of qualified bidders and subcontractors and solicit bidders. Endeavor to award 25 percent of the work to State of Florida or City of Jacksonville certified JSEB contractors.

   b. Bidding/GMP Preparation - The CMAR will develop bid packages and bid documents based on the 100% complete contract documents for all trades unless otherwise agreed by the City. The CMAR will encourage qualified local subcontractor participation. The CMAR will advertise/solicit qualified bids for the various bid packages and obtain a minimum of three quantified bids for each bid package. The CMAR will: hold pre-bid conference(s) with the subcontractors and suppliers to discuss the documents, answer written questions about the construction plans and technical specifications; and assist in preparing addenda. Changes to the drawings and specifications will be described in the addendum and prepared by the Design Engineer. The CMAR will review bids for completeness and conformance with bidding documents. The CMAR will prepare (a) GMP for the City's review and negotiation. All bid openings will be held at the City's offices.

   c. Prepare and issue bid packages, qualify, solicit, receive, and evaluate at least three (3) bidders for each trade package.

   d. Receive and review pre-contract documents as required.

   e. Monitor and review all addenda and coordinate code review and compliance and constructability.

   f. Develop and review the schedule of values for balance of tasks vs. dollars and compliance with the project schedule.

   g. Review bids and make recommendations. Ensure bidders are compliant with the Owner Sales Tax Savings Program.

   h. Present for consideration additional "reasonable" value analysis suggested by subcontractors during bidding phase.

   i. Contract with subcontractors and suppliers for all aspects of the projects. Provide Construction Manager Payment and Performance Bond for the project.

   j. The purchase of materials and installation of MEO Equipment (see Equipment List), Information Technology (IT) materials, signage, four (4) refrigerated rooms, one (1) freezer room and a mobile high density shelving system in the Records Room are the part of the scope of work and the responsibility of the CM and shall be included in the GMP for the CMAR construction services.

4. Construction Phase:

   a. Schedule, conduct and attend the pre-construction conference. Conduct meetings with all the contractors and sub-contractors performing major elements of the work prior to the start of their activities.

   b. Provide contract administration and prepare pay requests, monitor and record Contract with subcontractors and suppliers for all aspects of the project. Review construction progress: review and approve as-builts and maintenance and warranty manuals from all subcontractors; and keep a log of all site visits and observations. Track Sales Tax Savings Program on behalf of Owner.

   c. Develop and implement procedures to monitor, record, review, and approve all submittals, shop drawings, change orders, pay requests, and field orders for budget and schedule impact, and compliance with the contract documents. Gather close-out documents (release of liens, shop drawings, Owner's manuals, manufacturers' literature, warranties, as-builts.

etc.) and submit to Owner in indexed and bound three (3) ring binders. PDF format shall also be provided. Schedule, monitor and document in- services.

d. Provide inspection of all work, materials, and tests, including substantial completion and occupancy inspections. Submit all documentation to Owner in indexed and bound three (3) ring binders and in PDF format.

e. Ensure that the trade contractors are keeping as-builts up to date. Electronic As-Built plans (pdf and AutoCAD) shall be provided, along with 3- 24"x36" hard copies.

f. Make recommendations for correction of non-conforming or substandard work, if any.

g. Expedite and coordinate delivery, storage, security and installation of direct purchased material and equipment, as applicable.

h. Coordinate the testing, inspections and approvals of project, delivery of instructions for operating all building systems, including training of maintenance staff for the Owner.

i. Prepare final project accounting and provide written evaluation of major subcontractors.

j. Construction Manager may perform construction services, if approved by Owner and upon evidence of benefits to contract such as savings in cost, in time, improved quality or other issues relevant to delivery of the project within terms of the contract. Construction Manager may perform construction services as authorized by law in cases of emergency upon approval by Owner.

k. Coordinate and manage the Work that includes all required appurtenances, necessary site improvements, and all other work required to make a complete and operable system within the GMP and the allowable contract time

l. Coordinate with various local and state agencies, as necessary and/or requested by the City.

m. Arrange for procurement of materials and equipment.

n. Manage all procurement and construction-related subcontracts while meeting the City s requirements for procurement of subcontractor and supplier bids or proposals. This effort includes inspecting the Work performed by subcontractors to ensure conformance with the Contract Documents.

o. Provide performance, payment, and any other security for performance as described in bonds as described in this RFQ.

p. Implement the construction site safety plan to provide a safe working site for the Project, maintain, update and implement as needed for the emergency response plan.

q. Obtain any necessary construction permits.

r. Engage and oversee the activities of a third-party materials and specialized equipment.

s. Review and process shop drawings and other documents before submittal to the City and the Architect. Establish a critical path method schedule for the Project, monitor and update the construction schedule monthly, prepare two-week look ahead work schedules consistent with overall schedule.

t. Schedule monthly meetings with the Designer and the City staff and provide written monthly progress report and updated schedule. Also, Conduct monthly progress meetings with the on-site trade foremen or superintendents. Supervise/manage the warranties provided to the City for the equipment and construction work; Receive warranty work items from the subcontractors and vendors and provide same to CITY upon final completion of the Project, or at a date negotiated by the parties.

5. Roles and Responsibilities

The City assisted by its Designer (Gresham Smith) will cooperate with the CM and will fulfill its responsibilities in a timely manner to facilitate the CM's timely and efficient performance of services. The City's responsibilities generally include:

a. Reviewing preconstruction-phase deliverables and submittals and providing comments to CM.

b. Furnishing existing studies and providing data and information regarding the Project, including record drawings, preliminary studies, etc.

c. Providing adequate funding for Project.

d. Providing access to the Project site and any necessary easements.

e. Obtaining certain City approvals and permits and assist CM in obtaining governmental approvals and permits for which it is responsible.

f. Providing or assisting in providing necessary data and inputs (e.g., current biosolids quantities, characteristics, etc.) for Project startup and performance testing.

The CM responsibilities generally include:

a. Delivering the constructed work.

b. Managing Project schedules.

c. Supervising subcontractors and CM personnel.

d. Obtaining necessary governmental approvals and permits.

e. Performing risk management and mitigation activities.

f. Maintaining Project security and safety as necessary.

g. Conducting acceptance testing.

h. Developing and implement quality-management (including quality control and quality assurance) procedures.

i. Overseeing material testing during construction by a third-party laboratory.

j. Establishing and maintain change order management plan.

k. Developing and implement Project health and safety practices.

Designer / Architect: The Designer / Architect will prepare all design documents, work collaboratively with the City and the CM, and provide services during construction to ensure that the Projects as constructed conforms to the design intent, Project technical requirements, and the City's objectives. The 60% design plans have been provided in the attachment included in RFQ.

6. Minimum One Year Warranty

a. Assist Owner in completion of warranty work during the warranty period.

b. Assist Owner in the warranty inspections and completion of required work generated by the inspections.

c. Assist in the transfer of the project to Public Buildings including conducting in-services, the delivery of as-builts, warranties, guarantees, and operating instructions.

4.2 Schedule of Events

See Section 1.17 of this RFQ.

4.3 Project Requirements

A. Governing Regulations:

The services performed by the CMAR Firm shall be in compliance with all applicable Manuals and Guidelines including the City, the Department of Transportation, FHWA, AASHTO, and additional requirements specified in this document. Except to the extent inconsistent with the specific provisions in this document, the current edition, including updates, of the following Manuals and Guidelines shall be used in the performance of this work. Current edition is defined as the edition in place and adopted by the City at the date of advertisement of this contract with the exception of the Standard Specifications for Road and Bridge Construction (Divisions II & III), Special Provisions and Supplemental Specifications, Manual on Uniform Traffic Control Devices (MUTCD), Design Standards and Design Standards Modifications. The CMAR Firm shall use the edition of the Standard Specifications for Road and Bridge Construction (Divisions II & III), Special Provisions and Supplemental Specifications, Design Standards and Design Standard Modifications that is in effect at the time the Bid Price Proposals are due in the City Office. The CMAR Firm shall use the 2009 edition of the MUTCD as amended in 2012. It shall be the CMAR Firm's responsibility to acquire and utilize the necessary manuals and guidelines that apply to the work required to complete this Project. The services will include preparation of all documents necessary to complete the Project as described in Section I of this document.

1. City of Jacksonville Design Standards
   http://www.coj.net/departments/planning-and-development/development-services-division/city-standard-details-(dwg---pdf-formats).aspx

2. City of Jacksonville Standard Specifications
   http://www.coj.net/departments/planning-and-development/development-services-division/city-standard-specifications.aspx

3. City of Jacksonville Land Development Procedures Manual
   http://www.coj.net/departments/planning-and-development/development-services-division/land-development-procedures-manual.aspx

4. JEA Water and Sewer Standards
   https://www.jea.com/Working_With_JEA/Engineering_and_Construction/Reference_Materials/Water_and_Sewer_Standards.aspx

5. Florida Department of Transportation Design Standards
   http://www.dot.state.fl.us/rddesign/DesignStandards/Standards.shtm

6. Florida Department of Transportation Standard Specifications for Road and Bridge Construction (Divisions II & III), Special Provisions and Supplemental Specifications
   http://www.dot.state.fl.us/programmanagement/specs.shtm

7. Florida Department of Transportation Drainage Manual
   http://www.dot.state.fl.us/rddesign/Drainage/ManualsandHandbooks.shtm

8. Florida Department of Transportation Soils and Foundations Handbook
   http://www.dot.state.fl.us/structures/Manuals/SFH.pdf

9. Instructions for Design Standards
   http://www.dot.state.fl.us/structures/IDS/IDSportal.pdf

10. AASHTO – A Policy on Geometric Design of Highways and Streets
    https://bookstore.transportation.org/collection_detail.aspx?ID=110

11. MUTCD - 2009
    http://mutcd.fhwa.dot.gov/

12. Safe Mobility For Life Program Policy Statement
    http://www.dot.state.fl.us/proceduraldocuments/procedures.shtm

13. Traffic Engineering and Operations Safe Mobility for Life Program
http://www.dot.state.fl.us/trafficoperations/Operations/SafetyisGolden.shtm

14. Florida Department of Transportation American with Disabilities Act (ADA) Requirements For Access To Department Facilities Procedure
http://www.dot.state.fl.us/proceduraldocuments/procedures.shtm

15. Florida Department of Transportation Florida Sampling and Testing Methods
http://www.dot.state.fl.us/statematerialsoffice/administration/resources/library/publications/fstm/disclaimer.shtm

16. Florida Department of Transportation Flexible Pavement Coring and Evaluation Procedure
http://www.dot.state.fl.us/statematerialsoffice/administration/resources/library/publications/materialsmanual/documents/v1-section32-clean.pdf

17. Florida Department of Transportation Design Bulletins and Update Memos
http://www.dot.state.fl.us/rddesign/Bulletin/Default.shtm

18. Florida Department of Transportation Utility Accommodation Manual
http://www.dot.state.fl.us/programmanagement/utilities/UAM.shtm

19. AASHTO LRFD Bridge Design Specifications
https://bookstore.transportation.org/category_item.aspx?id=BR

20. Florida Department of Transportation Flexible Pavement Design Manual
http://www.dot.state.fl.us/rddesign/PM/publicationS.shtm

21. Florida Department of Transportation Rigid Pavement Design Manual
http://www.dot.state.fl.us/rddesign/PM/publicationS.shtm

22. Florida Department of Transportation Pavement Type Selection Manual
http://www.dot.state.fl.us/rddesign/PM/publicationS.shtm

23. Florida Department of Transportation Right of Way Manual
http://www.dot.state.fl.us/rightofway/Documents.shtm

24. Florida Department of Transportation Traffic Engineering Manual
http://www.dot.state.fl.us/TrafficOperations//Operations/Studies/TEM/TEM.shtm

25. Federal Highway Administration Checklist and Guidelines for Review of Geotechnical Reports and Preliminary Plans and Specifications
http://www.fhwa.dot.gov/engineering/geotech/pubs/reviewguide/checklist.cfm

26. AASHTO Guide for the Development of Bicycle Facilities
https://bookstore.transportation.org/collection_detail.aspx?ID=116

27. Federal Highway Administration Hydraulic Engineering Circular Number 18 (HEC 18).
http://www.fhwa.dot.gov/engineering/hydraulics/library_arc.cfm?pub_number=17

28. Florida Department of Transportation Manual of Uniform Minimum Standards for Design, Construction and Maintenance for Streets and Highways
http://www.dot.state.fl.us/rddesign/FloridaGreenbook/FGB.shtm

29. Florida Department of Transportation Project Development and Environment Manual, Parts 1 and 2
http://www.dot.state.fl.us/emo/pubs/pdeman/pdeman1.shtm

30. Florida Department of Transportation Driveway Information Guide
http://www.dot.state.fl.us/planning/systems/programs/sm/accman/pdfs/driveway2008.pdf

31. AASHTO Highway Safety Manual
http://www.highwaysafetymanual.org/Pages/default.aspx

32. Florida Statutes
http://www.leg.state.fl.us/Statutes/index.cfm?Mode=View%20Statutes&Submenu=1&Tab=statutes&CFID=14677574&CFTOKEN=80981948

B. Innovative Aspects:

All innovative aspects shall be identified separately as such in the Technical Proposal. An innovative aspect does not include revisions to specifications, standards, or established **City** policies. Innovation should be limited to CMAR Firm's means and methods, approach to Project, etc.

C. Geotechnical Services:

The CMAR Firm shall be responsible for reviewing the existing Geotechnical Exploration report (included in this RFP) and perform additional geotechnical investigation if required. Review the designer's analysis and design of foundations, foundation construction, foundation load and integrity testing, and inspection dictated by the Project needs in accordance with **City** guidelines, procedures, and specifications. All geotechnical work necessary shall be analyzed in accordance with the Governing Regulations.

D. City Commitments:

The CMAR Firm will be responsible for adhering to the project commitments identified below: N/A

E. Environmental Permits:

1. Storm Water and Surface Water:

Storm Water and Surface Water is being designed by GAI. The CMAR Firm shall be responsible for reviewing the proposed stormwater design and applicable permits.

2. Permits:

All the permits will be obtained by Gresham Smith. If any agency rejects or denies the permit application, it is the CMAR Firm's responsibility to work with the designer to make whatever changes necessary to ensure the permit is approved.

F. Survey:

The survey was completed by the City and the design consultants (included in this RFP).

G. Verification of Existing Conditions:

The CMAR Firm shall be responsible for verification of existing conditions to avoid conflicts with the proposed design.

H. Submittals Review:

- The CMAR must review and assure the plans meet the minimum contents of a particular phase submittal.
- The CMAR Firm is required to perform a quality check of any submittal.
- The CMAR must review all shop drawings and submittals and take appropriate action prior forwarding to the Design Professional. Oversee construction management staff and subcontractor safety programs.

- The Construction Manager will obtain and review for completeness, have corrected if necessary, and submit to the City following the Architect's approval all warranties, operations and maintenance manuals, submittals, RFI's, and other such documents.

CMAR must assure the Final signed and sealed plans are delivered to the **City** Project Manager a minimum of fifteen (15) calendar days (excluding Holidays) prior to construction of that component. All work that the CMAR Firm performs in advance of the **City's** approval will be at the CMAR Firm's risk.

I. As-Built Set:

The CMAR Firm's is responsible to assure the Project's designers professionally endorse (sign, seal, and certify) the As-Built Plans, the special provisions and all reference and support documents.

The CMAR Firm shall complete the As-Built Plans as the Project is being constructed. All changes made subsequent to the "Released for Construction" Plans shall be signed/sealed by the EOR. The As-Built Plans shall reflect all changes initiated by the CMAR Firm or the **City** in the form of revisions. The record set shall be submitted prior to Project completion for City review and acceptance as a condition precedent to the City issuance of Final Acceptance.

The **City** shall review, certify, and accept the As-built Plans prior to issuing Final Acceptance of the project in order to complete the As-built Plans.

J. Contract Term:

The CMAR contract term is correlated to the preconstruction, bidding,

K. Project Schedule:

The CMAR Firm shall submit a Project schedule which supports the established contract duration submitted as part of the Proposal. The CMAR Firm's schedule should allow for up to fifteen (15) calendar days (excluding weekends and **City** observed Holidays) review time for **City** review of all submittals.

The minimum number of activities shall be those listed in the payout schedule and those listed below:

- Anticipated Award Date
- CMAR Reviews
- CMAR Design Reviews presented to the City
- Design Review / Acceptance Milestones
- Materials Quality Tracking
- Environmental Permit Acquisition
- Permit Submittals
- Bidding, Award and Contracts
- Holidays (shown as non-work days)
- Additional Construction Milestones as determined by the CMAR Firm
- Final Completion Date for All Work

L. Key Personnel/Staffing:

The CMAR Firm's work shall be performed and directed by key personnel identified in the Technical Proposal by the CMAR Firm. Any changes in the indicated personnel shall be subject to review and approval by the **City** Project Manager. The CMAR Firm shall have available a professional staff that meets the minimum training and experience set forth in Florida Statute Chapter 455.

M. Meetings and Progress Reporting:

The CMAR Firm shall anticipate periodic meetings with **City** personnel and other agencies as required for resolution of design and/or construction issues. These meetings may include:

- Technical issue resolution
- Permit agency coordination
- Scoping meetings
- Utility meetings
- Comment resolution meetings
- Pre-construction meeting
- The Construction Manager will coordinate with the Architect and/or City's Representative to schedule and conduct pre-construction meetings with subcontractors.
- The Construction Manager will set procedures for cost and time control updates and develop and maintain systems for reporting and retrieval of project information
- The Construction Manager will prepare for approval a schedule of proposed hourly rates to be used in assessing the Construction Manager's fixed fee for his pre-construction services.
- The Construction Manager will obtain and review for completeness, have corrected if necessary, and submit to the City following the Architect's approval all warranties, operations and maintenance manuals, submittals, RFI's, and other such documents.

During design, the CMAR Firm shall meet with the **City** Design Project Manager on a monthly basis and provide a one-month look ahead of the activities to be completed during the upcoming month.

During construction, the CMAR Firm shall meet with the **City** Construction Project Manager on a weekly basis and provide a one-week look ahead of the activities to be performed during the coming week.

The CMAR Firm shall, on a monthly basis, provide written progress reports that describe the items of concern and the work performed on each task.

N. Public Involvement:

The CMAR Firm may be required to attend and participate in Public Meetings at a time, date, and location to be determined by the **City**.

O. Quality Management Plan (QMP):

1. Design:

The CMAR Firm shall be responsible for reviewing the quality, technical accuracy and coordination of all surveys, designs, drawings, specifications, geotechnical and other services provided by the City to the CMAR Firm.

The CMAR Firm shall provide a Design Quality Management Plan, which describes the Quality Control (QC) procedures to be utilized to verify, independently check, and review all design drawings, specifications, and other documentation provided as a part of the contract. In addition, the QMP shall establish a Quality Assurance (QA) program to confirm that the Quality Control procedures are followed. The CMAR Firm shall describe how the checking and review processes are to be documented to verify that the required procedures were followed. The CMAR Firm shall submit a QMP within fifteen (15) working days following issuance of the written Notice to Proceed. A marked up set of prints from the Quality Control review will be sent in with each review submittal. The responsible Professional Engineers or Professional Surveyor that performed the Quality Control review, as well as the QA manager, will sign a statement certifying that the review was conducted.

The CMAR Firm shall, without additional compensation, indicate all errors or deficiencies in the surveys, designs, drawings, specifications, and/or other documentation.

No fabrication, casting, or construction will occur until all related design review and shop drawing review comments are resolved.

2. **Construction:**

The CMAR Firm shall be responsible for developing and maintaining a Construction Quality Control Plan which describes their Quality Control procedures to verify, check, and maintain control of key construction processes and materials.

The Construction QC Plan will describe the sampling, testing, and reporting of all materials tests that are anticipated to be needed during the construction phase of the Project. The CMAR Firm will ensure that the requirements of the **City** and **Department** technical standards are met. As the **City** will be performing QA Reviews and Materials Testing as part of their CEI Process, the CMAR Firm will provide a schedule of all anticipated testing for at least fifteen (15) days prior to any test.

The **City** shall maintain its rights to inspect construction activities and request any documentation from the CMAR Firm to ensure quality products and services are being provided in accordance with **City** requirements and the Construction QC Plan.

P. Schedule of Values:

The CMAR Firm will be responsible for invoicing the **City** based on current invoicing policy and procedure. Invoicing will be based on the completion or percentage of completion of major, well-defined tasks as defined in the schedule of values. Final payment will be made upon final acceptance by the **City** of the CMAR Project. Tracking CMARE participation will be required under normal procedures. The CMAR Firm must submit the schedule of values to the **City** for approval. No invoices shall be submitted prior to **City** approval of the schedule of values.

Upon receipt of the invoice, the **City** Project Manager will make judgment on whether or not work of sufficient quality and quantity has been accomplished by comparing the reported percent complete against actual work accomplished.

Q. Construction Engineering and Inspection:

The **City** is responsible for providing Construction Engineering and Inspection (CEI) and Quality Assurance Engineering.

The CMAR Firm is subject to the **City's** Independent Assurance (IA) Procedures.

R. Testing:

The **City** or its representative will perform verification and resolution testing services in accordance with the latest Specifications.

S. Adjoining Construction Projects:

The CMAR Firm shall be responsible for coordinating construction activities with other construction Projects that are impacted by or impact this Project. This includes Projects under the jurisdiction of local governments, the **City**, or other regional and state agencies.

T. Use of City Owned Right of Way and Easements:

Use of **City** owned Right of Way by the CMAR Firm for the purpose of equipment or material storage, lay-down facilities, pre-cast material fabrication sites, batch plants for the production of asphalt, concrete or other construction related materials, etc. shall require advance approval by the **City**. Use of **City** owned Right of Way by the CMAR Firm for these purposes is expressly limited to the Projects contemplated as part of this RFQ.

U. Design Issue Escalation:

All issues are to be resolved by the Construction Manager at Risk. If the issue cannot be resolved at this level the **City** will forward the issue to the next level in the process. The escalation process begins with the **City** Project Manager, followed by the **City** Paving and Drainage Design Section Manager, and, if necessary, to the City Engineer. Each level shall have a maximum of seven (7) calendar days (excluding weekends and **City** observed holidays), to answer, resolve or address the issue. The seven (7) calendar days (excluding weekends and **City** observed holidays) period is a response time and does not infer resolution. Questions may be expressed verbally and followed up in writing. The **City** Project Manager will respond in a timely manner but not to exceed seven (7) calendar days (excluding weekends and **City** observed holidays). The CMAR Firm shall provide any available supporting documentation. The CMAR Firm shall provide a similar issue escalation process for their organization with personnel of similar levels of responsibility.
The **City** Engineer will have the final authority on design decisions.

V. Construction Clarification, Conflict Resolution, and Issue Escalation:
In the event that construction problems occur, the resolution of those problems will be processed in one of the following two ways unless revised by a Partnering agreement:

- If the resolution does not change the original intent of the technical proposal then the CMAR Firm Engineer of Record (EOR) will be responsible for reviewing and coordinating a design solution to the construction problem and Gresham Smith and the **City** Project Manager will be responsible for review and response within ten (10) calendar days (excluding weekends and **City** observed holidays). The **City** Project Manager will either concur with the proposed solution or, if the **City** Project Manager has concerns, the issue will be escalated as described in the process below.
- If the resolution does alter the original intent of the technical proposal then the EOR will develop the proposed solution and send it to the **City** Project Manager for review and response. The **City** Project Manager will respond to the proposed solution within ten (10) calendar days (excluding weekends and **City** observed holidays). The **City** Project Manager will either concur with the proposed solution or the issue will be escalated as described in the process below. Changes to the original intent of the technical proposal/RFQ will require a contract change order.
- All issues are to be directed to the **City** Project Manager. If the issue cannot be resolved at this level the **City** Project Manager shall forward the issue to the next level in the process. The escalation process begins with the **City** Project Manager, followed by the **City** Construction Management Section Manager, and, if necessary, is escalated to the City Engineer. Each level shall have a maximum of seven (7) calendar days (excluding weekends and **City** observed holidays) to answer, resolve or address the issue. The seven (7) calendar days (excluding weekends and **City** observed holidays) period is a response time and does not infer resolution. Questions may be expressed verbally and followed up in writing. The **City** Project Manager will respond in a timely manner but not to exceed seven (7) calendar days (excluding weekends and **City** observed holidays). The CMAR Firm shall provide any available supporting documentation.

Attachment B– Evaluation Criteria

General:
Each CMAR Firm being considered for this Project is required to submit a written SOQ Response. The SOQ Response shall include sufficient information to enable the **City** to evaluate the qualifications and capability of the CMAR Firm to provide the Services for the Project. Those firms meeting or exceeding the SOQ Response Evaluation Criteria regarding qualifications set forth below will be deemed the most qualified firms. Award of this contract shall be in accordance with Section 2.5 and 2.6 of this RFQ.

Provide concise information pertaining to the following Evaluation Criteria in accordance with Section 255.103, F.S., and Part 7 of Chapter 126, Ordinance Code; (i) compliance with the design Criteria Package; (ii) qualifications and past performance; (iii) financial capacity; and (iv) project schedule and ability to provide CMAR services. The minimum information to be included in the SOQ Response is as follows:

Evaluation Criteria

I. Experience, competence in, and approach to similar CMAR projects
II. Past professional accomplishments and performance
III. Availability to provide CMAR services
IV. Current Workload
V. Overall willingness to meet time and budget requirements for the projects
VI. The volume of current and prior work performed for using agencies
VII. Financial responsibility
VIII. Location
IX. Quality control plan (design & construction)
X. Interviews

SOQ Response

I. EXPERIENCE, COMPETENCE IN, AND APPROACH TO SIMILAR CMAR PROJECTS (ABILITY OF PROFESSIONAL PERSONNEL). (30 Point Value)

Provide concise information pertaining to professional qualifications, experience, and competence of the CMAR Team or individual firms of the CMAR Team as follows:

1. Identify the lead organization and primary members of the CMAR team.
2. Provide an organizational chart of the CMAR team describing the role and responsibilities of each team member. Identify all team members that are pre-qualified by the City as a Jacksonville Small Emerging Business. The organizational chart can be on 11"x17" paper.
3. Provide proof of insurance and bonding capacity adequate to complete projects. (Appendix item)
4. Proposer shall have experience providing construction management-at-risk services for at least five (5) years under the current business name. List Forensic or Healthcare Construction Management projects that are most relevant to this project.
5. Provide proof of licensing including occupational license tax for all business entities and individual professional members of the CMAR team. Identify the Key Individuals (in order for the SOQ to be deemed technically responsive) and the business entities (firms) by which those individuals are employed. Provide a clear definition of the role and responsibility of each Key Individual relative to the member firm. (**Appendix item**).
6. Proposer's firm has not defaulted on a contract within the past three (3) years or declared bankruptcy within the past three (3) years.
7. Proposer must be authorized to do business in the State of Florida and must possess professional service registrations, and construction licenses in accordance with applicable statutes, regulations, and rules. Proposer must have a State of Florida Business and

Professional Registration.

8. Present a plan for completing the specified work The plan should address the CMAR Contractor plan to help the City and the Designer (Gresham Smith) to achieve the goals established for the project, both in the Pre-Construction Services Phase and, if awarded, Construction Phase.
9. The CMAR Contractor plan includes providing input to the city and the Design Professional regarding constructability, sequence of construction, and any other ideas that bring value to the project. Indicate technical experience, resources, and approach (means and method) to identify potential risks that can influence cost and schedule and allow the city and the Design Professional (Gresham Smith) to eliminate or mitigate those risks.
10. The CMAR Contractor validates the City of Jacksonville budget through development of Estimated Costs (updated throughout the Pre-Construction Services Phase with a minimum of required submittals at 90%, and 100% final plans), until a final GMP agreement is reached at or before the plans are 100% complete. In addition, during the Pre-Construction Services Phase, the CMAR Contractor continue to assist in the development of the project plans:
    A. An estimate of the quantities of materials, labor, and equipment needed for construction of the project.
    B. A Baseline Progress Schedule.
    C. Advice as to the availability, cost, and capacities of materials, labor, and equipment.
    D. Risk identification and methods and innovative approaches to mitigate identified risks.
    E. Constructability Reviews, phasing and sequencing reviews, and other input.

II. PAST PERFORMANCE AND RECORD OF PROFESSIONAL ACCOMPLISHMENTS (20 Point Value).

List Construction Management projects completed in the last five (5) years that are most relevant to this project. Define the project scope, cost, schedule, project team members, Owner and Designer. The relevant projects are:

A. Healthcare CMAR projects
B. Projects performed by members of the CMAR team for the city.
C. Experience in master planning, programming, and design/construction of forensic science disciplines (including methodologies/technologies) and understanding of these unique facilities.
D. Construction Management experience for the Jacksonville market

This information may be included in the appendices and will not be counted against the 30-page limit.) For each project listed, provide:

1. Provide key Owner's reference information
2. Provide concise information describing:
    a. A brief description of the project,
    b. Name of owner for whom the work was performed,
    c. Name, title, and phone numbers of owner's representatives who can verify and discuss the firm's participation in these projects.

    (This information may be included in the appendices and will not be counted against the 30-page limit.).

3. Provide brief answers and explanations to the following questions:
    a. Has any member of the CMAR team defaulted and/or been terminated on any project within the last (5) years?
    b. In the past five (5) years, has any member of the CMAR team been suspended, debarred, disqualified from bidding, or declared ineligible for work by any entity or are any such action pending against them?
    c. How many contract claims were submitted in the past five (5) years by members of the CMAR team and how were they resolved?
    d. Does any member of the CMAR team have active projects that are behind schedule? If so, why

are the projects behind schedule?

e. Has any member of the CMAR team been assessed erosion and sediment control violations and/or fines within the last five (5) years?

f. Within the last five (5) years, how many projects were constructed by the CMAR team that were completed three (3) or more months before the target completion date of these projects? Provide details.

g. Does any member of the CMAR Team have experience in master planning, programming, and design/construction of forensic science disciplines (including methodologies/technologies) and understanding of these unique facilities?

h. Does any member of the CMAR Team has Biosafety in Microbiological and Biomedical laboratories BSL-3 with containment requirements as noted on the following link (pages 38-42) Biosafety in Microbiological and Biomedical Laboratories (cdc.gov)

4. Provide CMAR safety goals for the Project.

III. AVAILABILITY TO PROVIDE CMAR SERVICES (10 Point Value).

A. Define type of system utilized to create and maintain project schedules. Describe how schedule is integrated with various team members, i.e., architect, subcontractors, Owner,equipment planner, and any other consultants supporting the work.

B. Explain your ability to provide cost control using historical cost analysis and list your method for utility cost analysis based upon building materials used.

C. Define your Pre-construction services program and provide sample documents.

D. Identify the process used by your firm to ensure control of project costs.

E. Explain your processes employed to prevent claims.

F. Describe your experience and receptiveness to Owner-initiated direct material purchase programs for Sales Tax Savings.

G. In list format, describe the documents that your firm maintains as part of project recordsand indicate the locations in which they are maintained for control purposes. Sample documents are not requested as a part of this proposal.

H. Describe your firm's approach to project delivery methods and ability to work as a teamand reference a specific project similar in scope, complexity, and site constraints as possible to the MEO project.

I. Indicate which elements of work that your company will self-perform. Describe your process for assuring Owner receives fair value for this work.

J. Describe your firm's approach to status reporting for CM Projects and reference a specific project similar in scope, complexity, and site constraints as possible to the Medical Examiner's Office. These page(s) will be counted in the total page count. Provide an actual sample project status report identified separately at the end of the Construction Manager's proposal and properly identified, indexed, and tabbed for ease of reading and analysis by Owner. The report will not be counted in the response page count.

K. Describe your firm's safety program, safety record, and record of any litigation involving safety issues as a contractor and/or construction manager. Detail in a specific project yourrole in Interim Life Safety and Infection Control measures during construction to ensure operational safety functions of a hospital are not compromised.

L. Describe your firm's methodology and process for bid package assignment,

qualificationof sub-contractors, bid process, and managing the work. Reference a specific project.

M. Describe your method for protecting and documenting protection of existing in place construction.

N. Provide concise information pertaining to the team's ability to provide adequate personnel, equipment, and facilities in order to provide required design, construction, and quality control services for the Project:
   1. Provide the Team Organizational Chart listing available personnel, equipment, and facilities in the design, construction, and quality control activities. Experience in master planning, programming, and design/construction of forensic science disciplines (including methodologies/technologies) and understanding of these unique facilities will be highly considered.
   2. Demonstrate the team's ability to commit necessary resources to successfully complete the Project.
   3. Demonstrate project team's leadership capability and relevant management experience for the design, construction, and quality control requirements of the Project (see Item # 1).

IV. RECENT, CURRENT AND PROJECTED WORKLOAD (5 Point Value)

Provide the number and size of the CMAR projects currently being performed. Discuss past ability to deliver projects on a timely basis under similar current workload conditions.

V. OVERALL WILLINGNESS TO MEET BOTH TIME AND BUDGET REQUIREMENTS FOR THE PROJECTS (10 Point Value).

In an effort to remain consistent with Chapter 287, Florida Statutes, responding to this evaluation criterion necessitates that a proposer include statements and references demonstrating that the proposer met both time and budget requirements on projects of similar size and scope that were completed by the proposer within the past five (5) years and that the proposer is meeting both time and budget requirements on projects of similar size and scope that are currently being performed by the proposer ("Reference Projects"). As part of its response to this evaluation criterion, the proposer:

1. must submit an expressed statement of its overall willingness to meet both time and budget requirements for the project in question; and
2. should submit, without limitation, project narratives, schedules, design and construction cost and fee summaries and owner references for any Reference Projects. Any Reference Project which has been completed or for which construction is underway will segregate and identify any design-related schedule or budget impacts. Design schedule and budget information will include both the original and the current or completed schedule and cost data.

VI. THE VOLUME OF CURRENT AND PRIOR WORK PERFORMED FOR USING AGENCIES SHALL BE CONSIDERED A MINUS FACTOR. (5 Point Value)

Provide a list of all local government projects on which Contractor has been awarded fees during the past five (5) years. Include those projects on which the firm was awarded as a prime contractor. Such list shall include all work for the City of Jacksonville and its various "using agencies," which is defined in the Jacksonville Ordinance Code as "a department, division, office, board, agency, commission or other unit of Buyer and independent agency required by law or voluntarily requesting to utilize the services of the Procurement] Department"; and with any of Buyer's Independent Authorities"; and on projects undertaken with others that are similar in nature to the size and scope of professional services and/or work required for the project solicitation herein. If the Contractor has not performed work for any of these agencies during the past five (5) years, the response should so clearly state.

VII. FINANCIAL RESPONSIBILITY (10 Point Value)

Provide concise information pertaining to the CMARF team's financial responsibility:

A. Provide evidence that the CMAR current bonding capacity is at least $20,000,000. **A statement from CMAR is sufficient for the pre-construction services. A form of a commitment letter from a licensed bonding company (surety) will be required in the Construction phase.**
B. Indicate the CMAR form of business, e.g., corporation, partnership, joint venture, or sole proprietor. Provide information about years in business, change in ownership, bank references, and any other information the CMAR may wish to submit to allow the City to verify financial responsibility of each member of the CMAR team.
C. Provide the latest CMAR Dunn & Bradstreet rating, and financial statement including current balance sheet, and a bank letter indicating the status of all accounts for each principal entity in the CMAR team.
D. For a joint venture, provide pertinent complete financial information for each joint venture partner.
E. Disclose any unpaid judgments in excess of $100,000.
F. Disclose any disputed or un-adjudicated claims in excess of $500,000.
G. If the CMAR or a Partner in the Joint Venture requires any financial information to be held in confidence, such information shall be submitted in sealed envelopes.
H. The CMAR (and joint venture partners) shall provide a comparison of the anticipated gross monthly billings for the next twelve months for uncompleted work presently under contract, with monthly gross billings for design and construction over the past 24 months.

VIII. LOCATION (5 Point Value).

Document the location of CMAR corporate headquarters, which, if located in Jacksonville, Florida, no further information is required under this criterion and maximum points will be awarded. If Contractor's corporate headquarters are not located in Jacksonville, Florida, please document the location and the nature of business of Contractor's branch office(s), if any, that are located in and/or that are closest to Jacksonville, Florida, the number of employees assigned thereto and the period of continuous existence thereof. Additionally, Contractors are requested to demonstrate, define, and provide examples of their ability to provide the services contemplated herein in a manner comparable to having a local office in Jacksonville, Florida or to show that a local office is not necessary to satisfactorily perform the services required for this project, in which event maximum points may be awarded.

IX. QUALITY CONTROL PLAN (DESIGN & CONSTRUCTION) (5 Point Value)

The Quality Control Program is a critical component of the design and construction of the Project. It represents assurances to the City that the CMAR is executing in accordance with the contract documents. The City will provide the quality assurance and independent testing, but the established Quality Control Program is the backbone for which the City will gauge compliance. The City shall negotiate the provisions of the acceptable Quality Control Program and finalize it prior to contract award.

Describe how the CMAR proposes to incorporate quality assurance requirements into his/her Quality Control Program.

The City's quality assurance requirements consist of the following elements: (a) Design Reviews by the at the 60%, 90%, and 100% design completion stages or as determined by the City's PM; (b) Permits and Inspections required by local, state, and Federal regulatory agencies; (c) Reviews and Approvals by Utility Companies; (d) Submittal Reviews by the Department of Public Works or Gresham Smith; (e) Regular Construction Inspections performed by the Department of Public Works or designated consultant; (f) Coordination with the MEO tenant [NMS Labs (National Medical Services, Inc. d/b/a NMS Labs] to assure the City and the tenant are in compliance with the lease agreement and (g) Construction Material Testing conducted by the City's Testing Consultant.

X. ORAL INTERVIEWS/PRESENTATIONS Points 30

The Oral Interviews will have an additional value of thirty (30) points which will be added to the CMAR Score from the evaluation of the SOQ. The three top ranked CMARs from the SOQ Evaluation Process will be provided the criteria and scheduling information for the Oral Interviews. Final Ranking of the top three firms will be based upon the combination of scores combined from the SOQ Evaluation and the Evaluation of the Oral Interviews.

- Overall presentation regarding qualifications (10-pts),
- approach to and schedule for the project (10-pts),
- project organization development documents and ability to furnish CMAR build services for the new Medical Examiner's Office (10-pts).

SOO POINT VALUE FOR EACH EVALUATION CRITERION

The maximum number of points as shown below may be awarded by the QES of the CSPEC to the CMAR based on verifiable information provided in the SOQ for each evaluation category listed and described herein.

Failure to provide adequate information on any criterion will result in lower scores and could result in rejection of the Statement of Qualification as non-responsive.

The responses to each of the criterion will be evaluated relative to other responses received and awarded a score as listed in the table below.

Item in Attach B	Item's Title	Maximum Number of Points
I	Experience, competence in and approach to the design and construction of various similar CMAR projects	30
II	Past professional accomplishments and performance	20
III	Availability to provide CMAR Services	10
IV	Current Workload	5
V	Overall willingness to meet time and budget requirements for the projects	10
VI	The volume of current and prior work performed for using agencies shall be considered a minus factor	5
VII	Financial responsibility	10
VIII	Location	5
IX	Quality control plan (design & construction)	5
Maximum Score		**100**
X	Interview	**30**
Total Points		**130**

TITLE: CONSTRUCTION MANAGEMENT AT RISK (CMAR) SERVICES - PRECONSTRUCTION AND CONSTRUCTION SERVICES - MEDICAL EXAMINER'S OFFICE BID NO.: CDB-0177-22 OPEN DATE: 10/13/2022 P.M. ANALYST: Annette Burney No. Invited: (6) No. Received (5) No Bids: (0) Recorded By: Melissa Pierce Announcer: Renata Barnett		Haskell	Perry-McCall	Charles Perry Partners, Inc. (CPPI)	Stellar Group	Ajax Building Co. LLC
Experience, Competence & Approach (similar CMAR projects)	30					
Past Professional Accomplishments and Performance	20					
Availibility to provide CMAR Services	10					
Current Workload	5					
Overall Willingness to Meet Time and Budget Requirements of the project	10					
Volume of Current and Prior Work Performed for Using Agencies shall be considered a minus factor	5					
Financial Responsibility	10					
Location	5					
Quality Control Plan	5					
Total Points (Average)	100					
MINIMUM REQUIREMENTS		Y	Y	Y	Y	Y
CONFLICT OF INTEREST		Y	Y	Y	Y	Y
LICENSES		Y	Y	Y	Y	Y
BONDS		Y	Y	Y	Y	Y
ADDENDUM (3)		Y	Y	Y	Y	Y

MATRIX

EVALUATION TO BE USED BY SUBCOMMITTEE										
						PROJECT NO	CDB-0177-22			
GRADING COMMITTEE MEMBER: MARIA WILLIAMS						PROJECT TITLE	MEDICAL EXAMINER'S OFFICE - CONSTRUCTION MANAGEMENT AT RISK			
RATING CATEGORY	**I**	**II**	**III**	**IV**	**V**	**VI**	**VII**	**VIII**	**IX**	**TOTAL**
FIRM	EXPERENCE & COMPETENCE IN DESIGN & CONSTRUCTION OF SIMILAR PROJECTS	Past Performance and Record of Professional Accomplishments	AVAILABILITY TO PROVIDE CMAR SERVICES	RECENT, CURRENT AND PROJECTED WORK LOAD	TIME & BUDGET	VOLUME OF CURRENT AND PRIOR WORK FOR USING AGENCIES	FINANCIAL RESPONSIBILITY	LOCATION	QUALITY CONTROL PLANS	OVERALL
MAXIMUM POINTS	30	20	10	5	10	5	10	5	5	100
HASKELL	30	17	10	5	10	2	8	5	4	91
CPPI	25	7	10	5	4	3	10	5	4	73
AJAX	29	12	10	4	8	1	10	3	4	81
PERRY - McCALL	30	20	10	5	10	1	10	5	5	96
STELLAR	25	14	8	3	5	1	10	5	5	76

11/03/2022

MATRIX

EVALUATION TO BE USED BY SUBCOMMITTEE

GRADING COMMITTEE MEMBER:
TIM CRUTCHFIELD

PROJECT NO.: CDB-0177-22

PROJECT TITLE: MEDICAL EXAMINER'S OFFICE - CONSTRUCTION MANAGEMENT AT RISK

RATING CATEGORY	I	II	III	IV	V	VI	VII	VIII	IX	TOTAL
FIRM	EXPERIENCE & COMPETENCE IN DESIGN & CONSTRUCTION OF SIMILAR PROJECTS	Past Performace and Record of Professional Accomplishments	AVAILABILITY TO PROVIDE CMAR SERVICES	RECENT, CURRENT AND PROJECTED WORK LOAD	TIME & BUDGET	VOLUME OF CURRENT AND PRIOR WORK FOR USING AGENCIES	FINANCIAL RESPONSIBILITY	LOCATION	QUALITY CONTROL PLANS	OVERALL
MAXIMUM POINTS	30	20	10	5	10	5	10	5	5	100
HASKELL	30	17	10	5	10	2	9	5	5	92
CPPI	30	8	10	5	10	3	6	4	3	79
AJAX	30	12	9	5	10	1	7	3	4	81
PERRY - McCALL	30	18	10	5	10	1	8	5	5	91
STELLAR	30	9	9	5	10	1	7	5	4	80