

ADOPTED ANNUAL BUDGET FISCAL YEAR 2018-2019



CITY OF JACKSONVILLE
LENNY CURRY, MAYOR



CONSOLIDATED CITY - COUNTY
Duval County
City of Jacksonville, Florida
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019



Lenny Curry
MAYOR

Sam Mousa
CHIEF ADMINISTRATIVE OFFICER

CITY COUNCIL MEMBERS

Aaron L. Bowman, President
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Joyce Morgan, District 1
Al Ferraro, District 2
Scott Wilson, District 4
Lori N. Boyer, District 5
Matt Schellenberg, District 6
Reggie Gaffney, District 7
Ju'Coby Pittman, District 8
Garrett L. Dennis, District 9
Terrance Freeman, District 10
Danny Becton, District 11
Randy White, District 12
Bill Gulliford, District 13
Jim Love, District 14

Anna Lopez Brosche, Group 1 At-Large
John R. Crescimbeni, Group 2 At-Large
Tommy Hazouri, Group 3 At-Large
Greg Anderson, Group 4 At-Large
Samuel Newby, Group 5 At-Large

Michael Weinstein
CHIEF FINANCIAL OFFICER

BUDGET OFFICE

Angela Moyer..... Budget Officer
Alberto J. “A.J.” Souto.....Assistant Budget Officer
Teresa Eichner.....Capital Improvement Plan Administrator
Insook Wallace.....Budget Systems Administrator
Deborah LeCount.....Budget Analyst Senior
Lakeisha Williams.....Management and Budget Analyst Senior
Jessica Fields.....Management and Budget Analyst
Aaron Wilkins.....Management and Budget Analyst
Roselyn Chall.....Budget Assistant



CONTACT INFORMATION

Mailing Address: 117 West Duval Street, Suite 325
Jacksonville, Florida 32202

Phone: (904) 630-1301

Email: BUDGET@coj.net

Budget Office Website: www.coj.net/departments/finance/budget.aspx

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Dear Citizens of Jacksonville:

Since taking office, my administration's four City budgets have earned unanimous approval from City Council. Jacksonville continues to demonstrate sound fiscal practices and stewardship of investments that are important to our citizens.

Budgets are about priorities, and this FY 2018-2019 Annual Budget reflects the value of public safety, downtown development, neighborhood infrastructure, and quality of life improvements throughout our city.

It includes strategic investments to reduce crime and enhance safety in our community, including funding for a Real-time Crime Center for the Jacksonville Sheriff's Office and additional personnel, stations, and vehicles for Fire & Rescue. It invests in road improvements, sidewalks, drainage systems, libraries and other services utilized by our citizens. And it helps pave the way for increased economic development in downtown Jacksonville, with funding to reconfigure the Hart Bridge ramps and the preparation of important properties.



I thank the members of the Jacksonville City Council for their collaboration throughout the budgetary process. And I am grateful for the dedicated and professional efforts of City personnel who contributed to a solid financial plan that enables us to carry out the important work of serving the people of Jacksonville.

This year, as we contemplate the progress Jacksonville has made since Consolidation fifty years ago, we must also focus on those actions and investments that prepare us for the next half-century.

Our work is far from done, but our city remains committed to strong, principled and disciplined fiscal management practices focused on improving the lives of all citizens.

I am grateful for this opportunity to serve as your mayor and look forward to an exemplary year in Jacksonville history.

Regards,

A handwritten signature in black ink that reads "Lenny Curry". The signature is written in a cursive style with a large, prominent "L" and "C".

Mayor Lenny Curry



Dear Citizens of Jacksonville:

This year Jacksonville celebrates 50 years of consolidation. Consolidation of the City of Jacksonville and Duval County allowed us defining characteristics that made our city different from most cities in the U.S. While there are challenges that come with being a consolidated city, our successes and solutions come from belonging to a large community with diverse representation. I am honored to serve as the 50th City Council President of this great city.

The 2018-2019 fiscal year budget is a testament to months of teamwork and collaboration with the Mayor's Office, as well as a desire to create a dynamic city. The budget, unanimously approved by the 19-member City Council, keeps our focus on the safety of our citizens and provision of quality services to our communities.

I am proud to support the \$2.6 billion 2018-2019 fiscal year budget that increases funding for our infrastructure and roads, additional funding for Jacksonville Sheriff's Office and Jacksonville Fire and Rescue Department personnel, and \$2.5 million for downtown development projects. The budget dedicates \$166 million to capital improvement projects. This includes funding for land acquisition and design of a new library on the northside and library materials for branches throughout the city, enhancements along the riverfront, capital improvements at UF Health and the Jacksonville Zoo, both with private matching dollars, and repairs and upgrades at numerous parks and community centers. Placing priority on our children, the Kids Hope Alliance will receive \$42.8 million to fund programs and staff. All this and more will be accomplished without raising property taxes.

On June 20, 2018, the City Council engaged in a strategic planning session to create a unifying vision for our city. Safety and crime reduction in Jacksonville were a top priority for the one-year, three-year, and five –year strategic plan. As such, I established the Task Force on Safety and Crime Reduction which will be comprised of approximately 40 members representing all areas of Jacksonville, as well as organizations and businesses working toward a single goal: make Jacksonville one of the country's safest cities. The task force will recommend ways to coordinate and fund programs, building on the 2018-2019 fiscal year budget. The Task Force on Safety and Crime Reduction will look at corollary youth services, ex-offender programs, mental health resources, and community engagement programs. The work of this task force will be ongoing and remain in place until the goal has been met.

Having approved the budget that heavily invests in our future; I believe this will be one of Jacksonville's finest years. As your City Council President, I am committed to focus on making improvements every day to our quality of life and public services.

Sincerely,

A handwritten signature in black ink, appearing to be 'A. Bowman', with a long horizontal line extending to the right.

Aaron L. Bowman
President
Jacksonville City Council President



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Jacksonville

Florida

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morill

Executive Director

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2017. The City has received this honor for the past thirty-one years.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

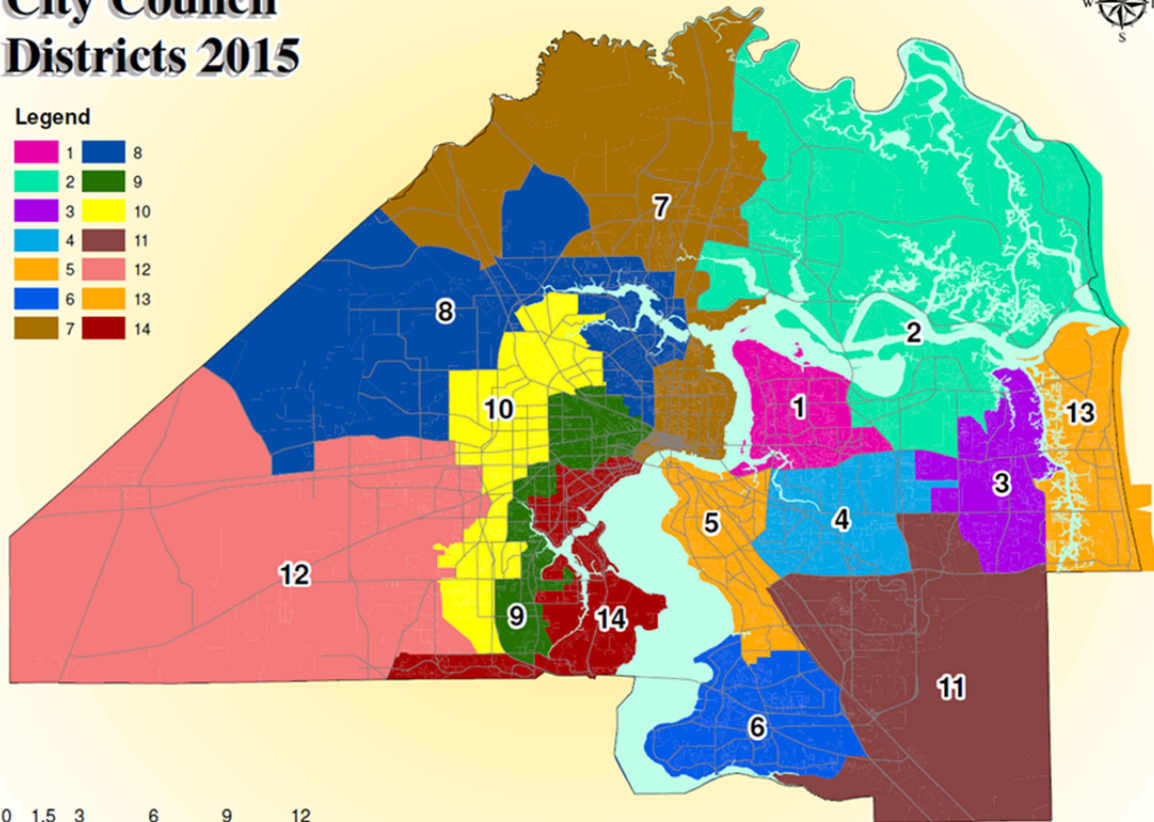
The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City Council Districts 2015



Legend

1	8
2	9
3	10
4	11
5	12
6	13
7	14



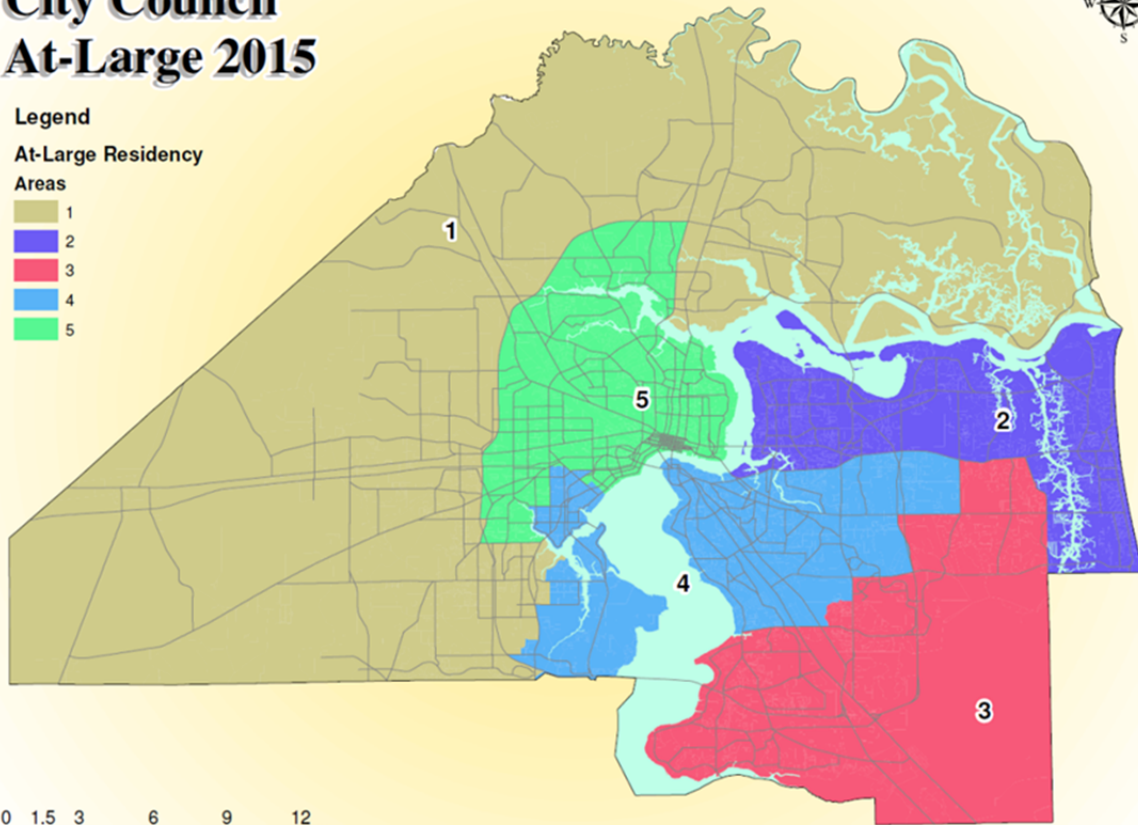
City Council At-Large 2015

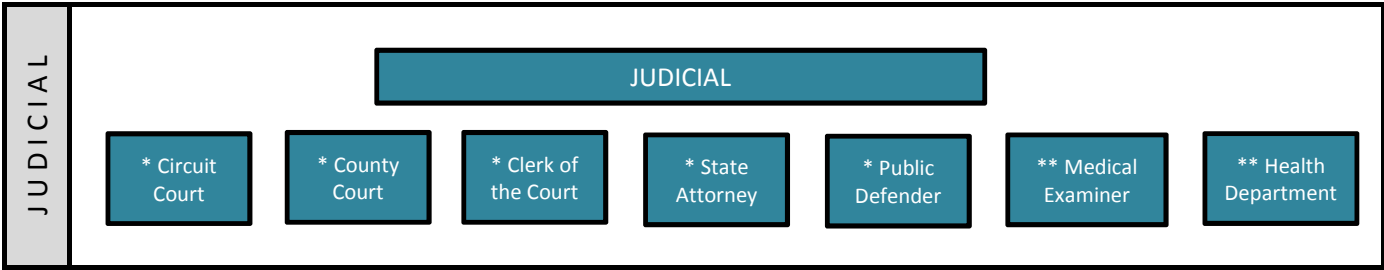
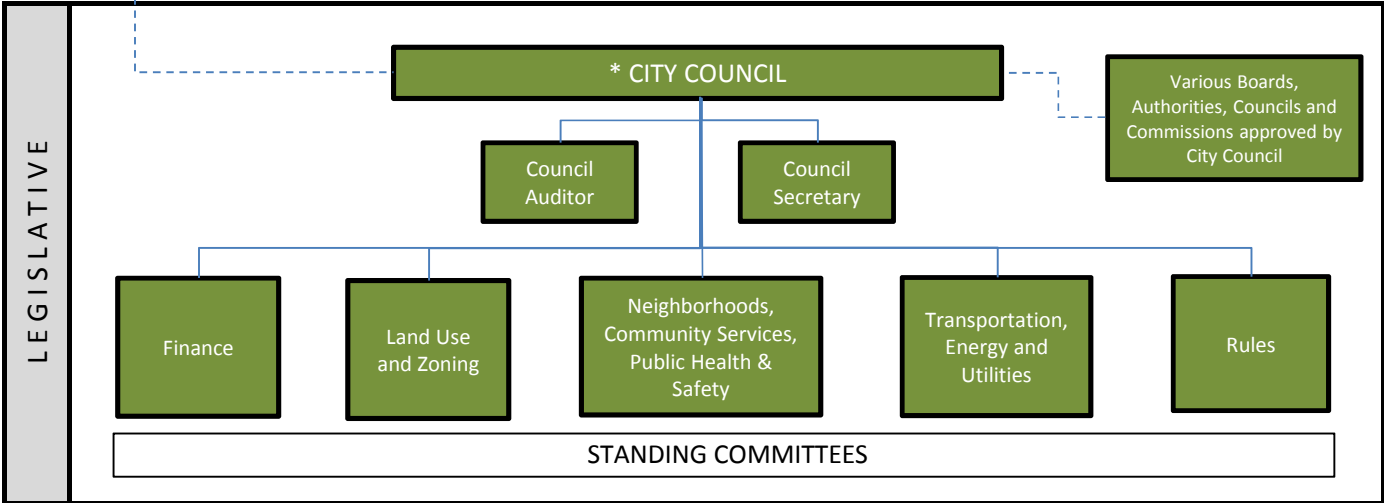
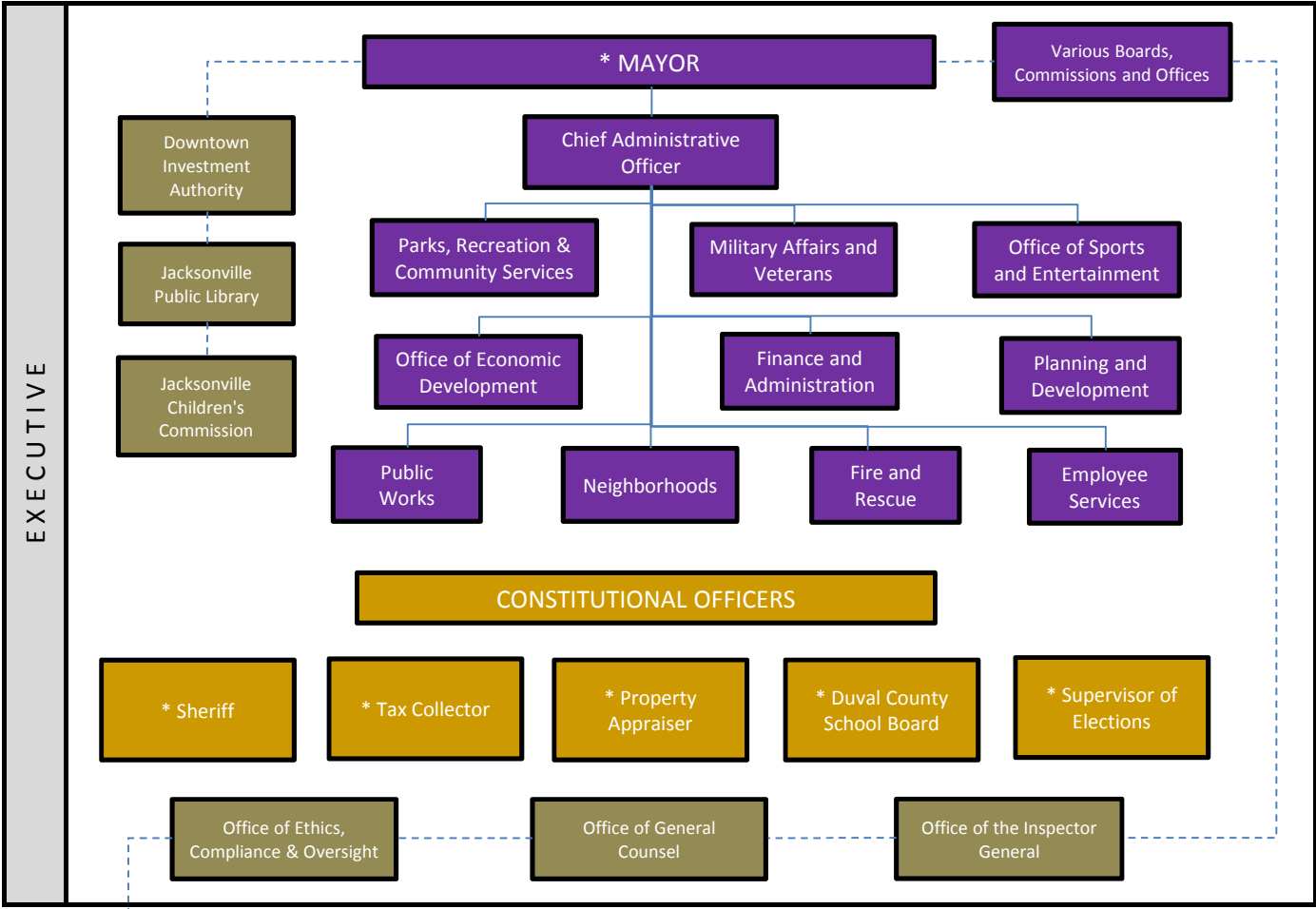


Legend

At-Large Residency Areas

1
2
3
4
5





* Elected Official

** Appointed by the Governor

PERFORMANCE MEASURES

Mayor's Priority: Improve public safety with resources and efforts that bolster law enforcement, intervention and prevention services.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Finance and Administration</u>				
Fleet Management	Average number days to complete JFRD vehicle repairs	2.0	1.7	2.5 *
Fleet Management	Average number days to complete JSO vehicle repairs	1.0	1.8	2.2 *
Fleet Management	Percent of PMs completed timely for JFRD	80%	71.8%	75.1% *
Fleet Management	Percent of PMs completed timely for JSO	90%	78.3%	79.0% *
Fleet Management	Percent of safety inspections completed timely for JFRD	75%	61.7%	71.8% *
Fleet Management	Percent of safety inspections completed timely for JSO	95%	91.0%	92.4% *
<u>Fire and Rescue</u>				
Fire Inspections	Number fire safety inspections completed per month	2,000	1,257	1,338 *
Fire Operations	Response time - Fire - reduction in turnout times from when the station receives call and the computer records trucks are moving	1.07	1.11	0.82 *
Rescue Operations	Response time - Rescue - reduction in turnout times from when the station receives call and the computer records trucks are moving	1.14	1.17	1.11 *
<u>Kids Hope Alliance</u>				
After School Program	Number After School Program participants	12,000	75,098	12,703
Summer Jobs Program	Number Summer Youth Camp participants	6,600	13,621	7,932
Summer Jobs Program	Number Summer Youth jobs participants	400	329	422
<u>Office of the Sheriff</u>				
Office of the Sheriff	911 response time for priority one and two calls - maintain less than 7 minute average	7.00	7.85	7.49 *
Office of the Sheriff	Decrease in total number of Priority Incidents citywide	2.00%	2.61%	-3.41% *
Office of the Sheriff	Total number of community engagement activities annually	350	721	1,317
<u>Public Library</u>				
Literacy Program	Number of high school diplomas or high school equivalency diplomas awarded	25	27	52
Summer Learning Program	Youth participation in Summer Learning Program activities	53,600	55,213	49,055

* Monthly or Quarterly Average

PERFORMANCE MEASURES

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Downtown Investment Authority</u>				
Commercial Property	Commercial Occupancy Rate - Maintain an occupancy rate of 77% or better	77%	88.7%	88.5% *
Residential Property	Residential Occupancy Rate - Maintain an occupancy rate of 92% or better	92%	96.4%	96.6% *
Retail Store Front	Retail Storefront Occupancy Rate - Maintain an occupancy rate of 70% or better	70%	89.3%	85.7% *
<u>Finance and Administration</u>				
Procurement	Dollars Jacksonville Small Emerging Business (JSEB) contracts awarded annually	\$22,392,033	\$14,841,249	\$28,705,917
Procurement	Number Jacksonville Small Emerging Business (JSEB) contracts awarded annually	75%	58%	72%
<u>Kids Hope Alliance</u>				
Meals Program	Number of children's meals served after school	865,000	604,904	930,389
Meals Program	Number of children's meals served during summer	300,000	217,770	379,199
Meals Program	Number of children's snacks served year round	755,000	1,404,539	1,309,588
<u>Military Affairs and Veterans</u>				
Homeless Veteran Reintegration Program	Number of homeless veterans enrolled for services	150	344	550
Homeless Veteran Reintegration Program	Number of homeless veterans placed in jobs	70	83	70
Veteran Services	Number of City hosted events	10	45	64
Veteran Services	Number of events that the City of Jacksonville participated	100	245	223
Veteran Services	Number of veterans served in person	6,000	9,845	9,980
Veteran Services	Total veteran contacts	200,000	289,029	772,965
<u>Neighborhoods</u>				
630-CITY	Percent of service requests closed timely city-wide	86%	85.3%	83.6% *
Housing	Number of families assisted in home-ownership programs	307	154	139
<u>Office of Economic Development</u>				
Northwest Economic Development Fund	Value of funding provided	\$3,000,000	\$9,039,400	\$5,540,000
Small Business & Entrepreneurial Assistance	Number of businesses assisted	450	510	589

* Monthly or Quarterly Average

PERFORMANCE MEASURES

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Public Library</u>				
Career Source	"Economic Success" program attendance (includes Career Source programs, digital literacy classes, and other library events on this theme)	12,000	24,633	18,035
<u>Sports and Entertainment</u>				
Public Facilities	Attendance to events managed by SMG	2,397,000	2,224,008	2,649,185
Special Events	Number of participants to Sports and Entertainment Office Events	350,700	472,515	413,686
Special Events	Total number of permitted events/projects	235	243	232

PERFORMANCE MEASURES

Mayor's Priority: Improve services to youth with partnerships and programs that promote education, enrichment, and crime prevention.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Kids Hope Alliance</u>				
Mayor's Early Literacy	Number participants Mayor's Book Club	9,000	8,882	9,508 *
Youth Program	Number youth served through KHA programs	24,000	23,150	28,182
<u>Parks, Recreation and Community Services</u>				
Extension Services	Number youth participants in 4H programs	6,825	13,483	16,082
<u>Public Library</u>				
Literacy Program	Number "Virtual Library Cards" issued - Jacksonville Public Library/Duval County Public School partnership	127,000	134,259	144,169
Literacy Program	Number of books circulated from youth/children's collections	2,100,000	1,721,650	1,600,449
Youth Program	Number of youth served through classroom visits and field trips - Jacksonville Public Library/Duval County Public School partnership	31,000	20,853	22,428

* Monthly or Quarterly Average

PERFORMANCE MEASURES

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Finance and Administration</u>				
Fleet Management	Percent of PMs completed timely for Parks, Recreation & Community Services	90%	65.8%	71.2% *
Fleet Management	Percent of PMs completed timely for Public Works	90%	68.5%	67.3% *
Fleet Management	Percent of safety inspections completed timely for Parks, Recreation & Community Services	90%	63.8%	72.8% *
Fleet Management	Percent of safety inspections completed timely for Public Works	90%	72.4%	67.4% *
<u>Neighborhoods</u>				
Animal Care and Protective Services	Number of animals spayed/neutered	5,000	5,267	4,975
Animal Care and Protective Services	Percent live release rate	90%	90.6%	88.0% *
Municipal Code Compliance	Number code enforcement cases issued annually	42,000	47,885	52,703
Municipal Code Compliance	Number of inspections performed annually	108,000	123,497	129,743
Neighborhood Services	Number community meetings (CPACs, HOAs Nbhd Assns.)	215	239	355
<u>Parks, Recreation and Community Services</u>				
Rec & Community Programming	Number of participants - Recreation and Community	8,380	41,576	534,371
Rec & Community Programming	Number of programs - Recreation and Community	42	105	194
Senior Services	Number program participants for senior programs	3,500	6,917	3,317 *
Various	Number of park facility assessments completed	60	81	63
<u>Planning and Development</u>				
Building Inspection	Number commercial building permits issued	1,669	2,306	2,344
Building Inspection	Number residential building permits issued	10,729	11,825	14,195
<u>Public Library</u>				
Programs	Number of library programs - number of participants	185,000	234,652	216,775
Programs	Number of library programs for any age	11,500	14,331	15,003
Resources	Community use of meeting rooms - # of meetings	36,000	36,946	38,555
Resources	Community use of meeting rooms - # of participants	260,000	349,817	213,794

* Monthly or Quarterly Average

PERFORMANCE MEASURES

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Public Works</u>				
Mowing & Landscape Maint	Number of acres mowed	196,669	96,774	123,367
ROW & Stormwater Maint	Number pedestrian/bikeway miles created	5.91	3.48	6.15
ROW & Stormwater Maint	Number road miles resurfaced, micro-surfaced and/or rejuvenated	94	83.76	86.98
Solid Waste	Number litter miles collected	1,000	4,171	3,603 **
Solid Waste	Number tons litter collected	330	867	638 **
Solid Waste	Tons of recycle materials	35,000	47,818	46,784
Traffic Engineering	Number of COJ Traffic Signals receiving preventive maintenance	430	113	286
Traffic Engineering	Number of FDOT Traffic Signals receiving preventive maintenance	599	701	485

** FY 17 actuals are inflated due to hurricane activities.

PERFORMANCE MEASURES

Mayor's Priority: Improve the efficiencies and effectiveness of governmental operations with accountability practices and leadership.

Department / Activity	Measurement	Target	FY 17	FY 18
<u>Employee Services</u>				
Talent Acquisition	Positions vacant greater than 120 days after request from Department	36.10%	34.26%	21.40% *
Talent Acquisition	Positions vacant less than 120 days	63.90%	65.74%	78.61% *
Talent Acquisition	Turn-over rate	11.00%	9.74%	9.33% *
<u>Finance and Administration</u>				
Accounting	Percent of payments mailed within 30 days of delivery/invoice date.	90%	77.8%	85.7% *
Accounting	Percent of payments submitted to GAD within 20 days of delivery/invoice date.	90%	80.9%	88.1% *
Risk Management	Number of COJ workers comp first report of injury notifications received	1,300	1,278	1,533
Risk Management	Number of workers comp claims closed	1,100	1,298	1,516
Risk Management	Number of workers comp claims opened	1,200	1,329	1,326
<u>Jacksonville Human Rights Commission</u>				
EO/EA	Number of internal investigations completed in 90 days	70%	77%	89% *
<u>Parks, Recreation and Community Services</u>				
Extension Services	Number participants in Extension Programs	46,937	38,663	44,898
Senior Services	Number children served by foster grandparent program	400	447	447 *
Senior Services	Number foster grandparents	77	84	75 *
Senior Services	Number senior meals served	232,000	202,559	187,794
<u>Public Library</u>				
Resources	Number of hits - JPL website	3,100,000	2,682,403	2,286,415
<u>Public Works</u>				
Public Buildings	Kilowatt hours consumed per sq. ft. - County Courthouse	11.03	10.69	10.65
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Austin Building	5.96	5.47	5.41
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Ball Building	14.13	11.79	12.52
Public Buildings	Kilowatt hours consumed per sq. ft. - Haverty's Building	10.27	9.67	10.54
Public Buildings	Kilowatt hours consumed per sq. ft. - Old County Courthouse	1.28	0.88	0.81
Public Buildings	Kilowatt hours consumed per sq. ft. - Police Memorial Building	32.65	27.88	30.80
Public Buildings	Kilowatt hours consumed per sq. ft. - Pre-Trial Detention Facility	14.31	13.19	12.34
Public Buildings	Kilowatt hours consumed per sq. ft. - St. James Building	11.17	14.17	14.94
Public Buildings	Kilowatt hours consumed per sq. ft. - Yates Building	17.60	19.45	18.48

* Monthly or Quarterly Average

ADVISORY BOARDS AND COMMISSIONS

CIVIL SERVICE BOARD

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

FUNCTION:

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four step process as outlined in the Civil Service Board Rules, Addendum No 1.

HIGHLIGHTS:

- The Civil Service Board was named as the appropriate City agency to hear Whistleblower Complaints of Retaliation in Ordinance 2013-283-E. As a result, a new Addendum No. 4 was created and added to the Civil Service and Personnel Rules and Regulations. The new addendum establishes the Designated Whistleblower Complaint of Retaliation Hearing Procedure.

CONSTRUCTION TRADES QUALIFICATION BOARD

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors in the areas of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, windows and doors, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors, assuring they meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors, commercial pool, residential pool and pool servicing contractors, demolition, marine and stucco specialty contractors, roofing contractors, and sheet metal contractors.

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

HIGHLIGHTS:

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.
- CTQB is working to update its data collection system with the assistance of Information Technology Department. This will create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB is working to update the notification system to create checks and balances with the assistance of Information Technology Department. This will increase revenue by guaranteeing that all of the licenses are up to date, create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

MAYOR'S COMMISSION ON THE STATUS OF WOMEN

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed and to encourage women to become actively involved in community matters. This is achieved by working to encourage women in leadership roles.

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

HIGHLIGHTS:

- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees.
- Updated the Directory of Women's Organizations and Services.
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ.
- Promoted partnerships through interaction with local women's organizations at MCSW meetings.

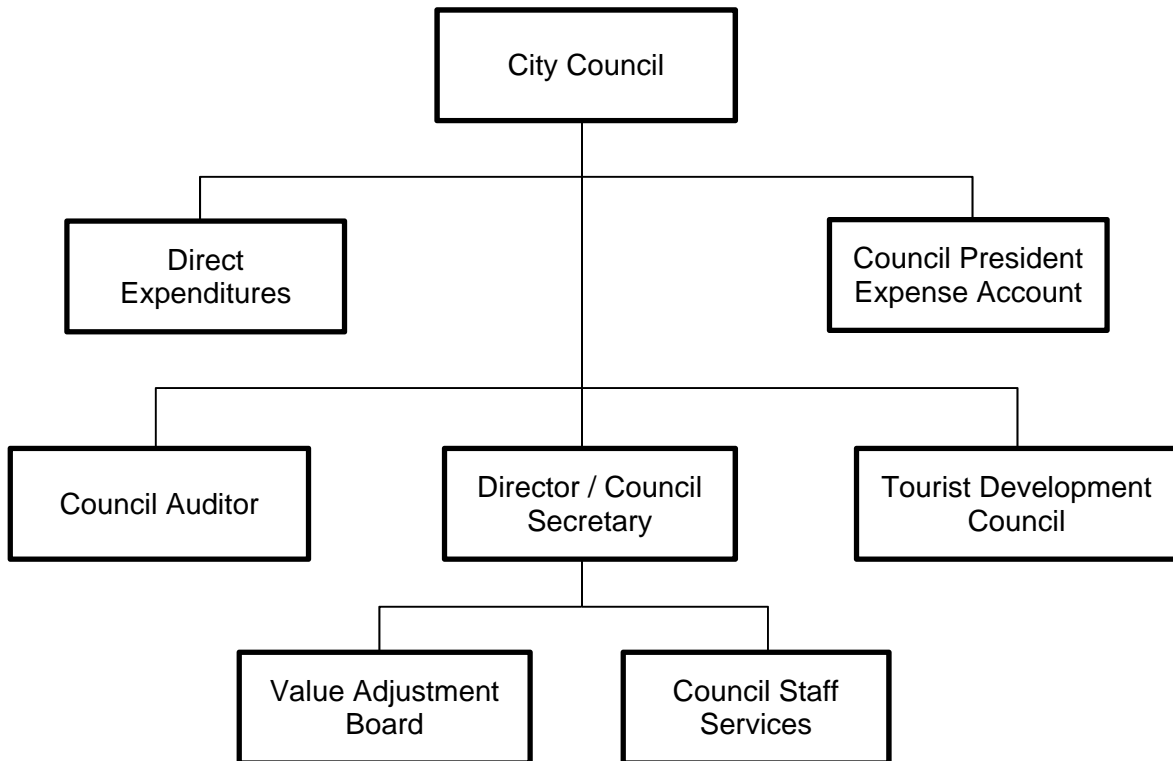
CITY COUNCIL

DEPARTMENT MISSION:

The core mission of the Jacksonville City Council is to perform the legislative functions of the Consolidated City of Jacksonville. The City Council has two departments Council Staff Services - Director/Council Secretary and the Council Auditor's Office. The Director / Council Secretary is responsible for the divisions and functions of the department and exercises direct control and supervision over all department staff, excluding executive council assistants for whom the only administrative assistance is provided within the limitations under the municipal code, including the Division Chiefs and Assistant Chiefs, Tourist Development Council, Value Adjustment Board, and Records Management Retention. The Director / Council Secretary is also responsible for developing, providing and maintaining the budgets for Council Staff Services and the Value Adjustment Board Budget.

The Council Staff Services provides each member of the Council with the necessary clerical support, provides for the administrative affairs of the Council, and provides all staff support for the legislative functions for the Jacksonville City Council. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Tourist Development Council administers the Local Option Tourist Development Tax.

The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

DIRECT EXPENDITURES

FUNCTION:

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

COUNCIL PRESIDENT EXPENSE ACCOUNT

FUNCTION:

Pursuant to Ordinance 2002-0189-E and municipal code section 106.504, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

COUNCIL AUDITOR

FUNCTION:

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to determine the financial condition of City activities.
- In addition to their audit schedule, they respond to council requests for information and provide support to various Council committees.

DIRECTOR/COUNCIL SECRETARY - COUNCIL STAFF SERVICES

FUNCTION:

The Council Staff Services is made up of the Director's Office and three separate sections – Administrative Services, Legislative Services and Council Research.

Office of Director- Council Secretary

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. The Director/Council Secretary is responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. This staff position is responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support.

Administrative Services

The Administrative Services is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions.

Legislative Services

The Legislative Services is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board. Staff maintains all historical and legislative records for the Consolidated City of Jacksonville. Additionally, staff is responsible for updating the Jacksonville Municipal Code via a process called "Codification".

Council Research

The Council Research provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence.

VALUE ADJUSTMENT BOARD

FUNCTION:

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2016 VAB has received more than 3,200 petitions and has scheduled approximately 2,000 hearings to date. The number of hearings for the 2016 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

TOURIST DEVELOPMENT COUNCIL

FUNCTION:

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. The TDC is composed of nine members appointed by the Jacksonville City Council: the Council President (who serves as Chair); the City Council Vice President; a past City Council President or a City Council member with interest or experience in the tourism industry; three representatives of the accommodations industry subject to the tourist development tax (motels, hotels, RV parks, and the like); a representative with experience and background in the commercial airline industry; and two other persons involved in the tourism industry and tourism promotion (representing restaurants, museums, attractions, and other similar establishments).

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct the municipal stadium, now TIAA Bank Field, and the other two percent is dedicated to tourism promotion. The TDC uses a portion of the money dedicated to tourism promotion to fund a contract with an outside vendor to provide; marketing and advertising services; convention sales and service activities geared towards group travel; and tourist and visitor center related activities designed to assist the out of town visitor.

CLERK OF THE COURT

DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

DEPARTMENT MISSION:

The Duval County Clerk of Courts is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

CLERK OF THE COURT

The Clerk of the Court's Office has two separate budgets: A county budget that is approved by the Jacksonville City Council and a state budget that is approved by the Florida Legislature. The functions and highlights listed below are related to the County functions, which are Marriage License, Recording and Tax Deeds.

FUNCTION:

The county functions of the Clerk's Office include the following:

- Conduct online tax deed sales pursuant to Chapter 197 of the Florida Statutes
- Issuance of tax deed pursuant to Chapter 197 of the Florida Statutes
- Official Recorder of instruments pursuant to Chapter 28 of the Florida Statutes
- Official Records Custodian
- Process Marriage Licenses
- Process passport applications and forward to the U.S. Department of State

HIGHLIGHTS:

- The Clerk's Office offers passport services at our Beaches branch location in addition to the main location at the Duval County Courthouse. This function provides a great convenience for Duval County residents and those outside the county that need a passport.
- In an effort to continue to provide improved customer service and efficiency, both the Recording and Tax Deeds software programs will be enhanced or replaced. This will allow for improved integration and services to internal and external customers.

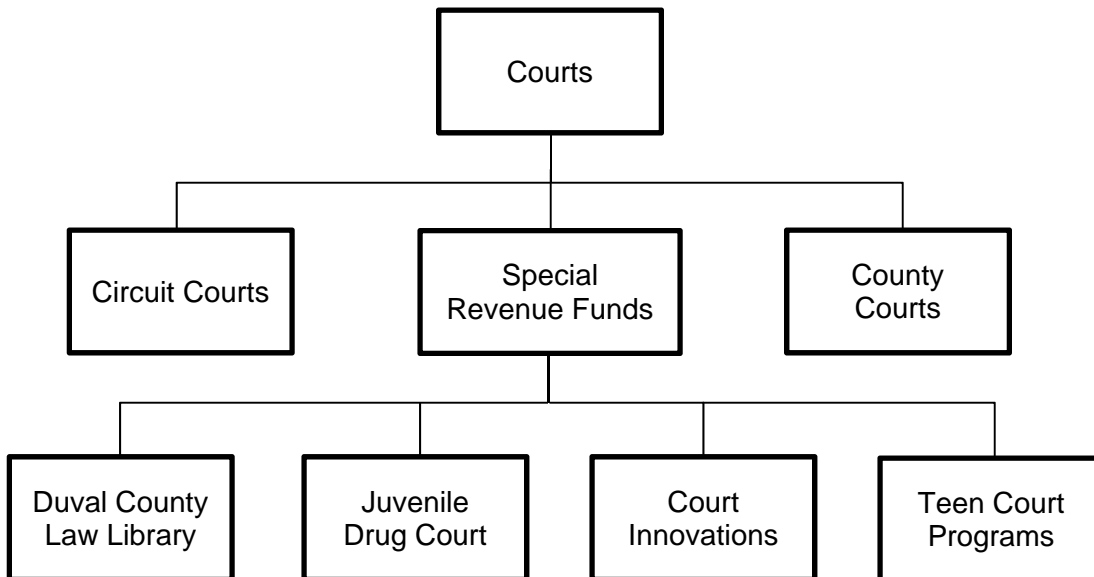
COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warrant, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

CIRCUIT COURT

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01,(4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval, and Nassau.

HIGHLIGHTS:

- Collaborated with other agencies to implement the E-Signature program for warrants to be processed electronically.
- Created interactive document builder software giving self-represented litigants easier access to justice.
- Implemented a judicial bench viewer system allowing judges and court staff to access court records electronically.
- Implemented a drug and alcohol testing facility within the Courthouse, providing judges with immediate access to drug and alcohol testing results.
- Implemented Problem-Solving Courts designed to provide essential substance abuse and mental health treatment services to eligible defendants. This diverts the enrolled from jail to court supervised treatment-based programs and community-based services while providing for accountability, intensive one-on-one case management, and promoting public safety.

COUNTY COURT

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval, and Nassau.

HIGHLIGHTS:

- Adult Drug Court and Veterans Treatment Court are nationally recognized Mentor Courts. These courts provide services to more than 350 adults annually. In addition, these courts provide training and share successful programming to other jurisdictions planning new programs or working to improve existing programs.
- Juvenile Drug Court is a nationally recognized Mentor Court, providing services to adolescents arrested for non-violent crimes at a high-risk of reoffending due to use/abuse of drugs and alcohol. These courts provide services to approximately 40 juveniles annually.
- Celebrating less than 15% criminal recidivism for all adult serving problem-solving courts.
- Handling over 30,000 cases per year via Traffic Court Hearing Officers.

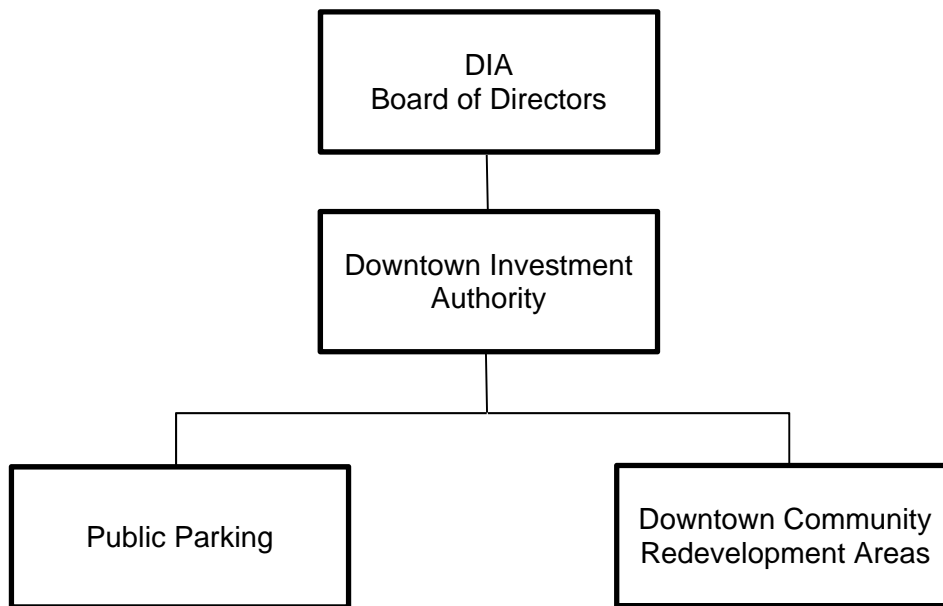
SPECIAL REVENUE FUND

As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Courthouse Trust Fund, and Recording Fees - Technology and Teen Court.

DOWNTOWN INVESTMENT AUTHORITY

DEPARTMENT MISSION:

The Downtown Investment Authority (DIA) has been designated by the City of Jacksonville as the Community Redevelopment Agency (CRA) for community redevelopment areas within the boundaries of Downtown pursuant to Chapter 55, Section 3, of the City of Jacksonville Ordinance Code. It is the desire of the City of Jacksonville to create a vibrant and dynamic downtown, so the DIA is charged with envisioning and formulating a community redevelopment area plan for downtown; which shall conform to the City's comprehensive plan and be sufficiently complete to indicate any proposed land acquisition, demolition, affordable housing, redevelopment, improvements and rehabilitation that is appropriate for the revitalization of downtown.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

DOWNTOWN INVESTMENT AUTHORITY

FUNCTION:

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board.

HIGHLIGHTS:

Downtown Investment Authority

- Work to reinforce Downtown as the City's unique epicenter showcasing its history, culture, and entertainment offerings, with opportunities for retail, commercial, and educational industries to ensure a thriving business environment.
- Attract and leverage capital to develop rental and owner-occupied housing in Downtown targeting key demographic groups seeking an urban lifestyle.
- Orchestrate necessary funding, community support and cross-administrative and agency coordination to prioritize and implement initiatives.
- Improve, maintain and program connectivity with the St. Johns River through an interconnected network of streets, pedestrian and bike-friendly infrastructure, public open spaces, adjacent neighborhoods and promoted events.
- Celebrate and leverage the St. Johns River as a Downtown's most vital public asset by providing a unified Riverfront framework that ensures a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, workers and visitors.
- Facilitate and advocate for healthy design-oriented development through planning and economic development policies.
- During FY 17-18, the DIA approved over 450 new apartment units in Downtown.
- During FY 17-18, the DIA managed the Downtown Retail Enhancement Program, which provided almost \$233,000 in forgivable loans and created 71 jobs while assisting retail establishments with tenant improvement costs.

Office of Public Parking

- The enforcement activity of the Office of Public Parking resulted in excess of 35k nonmoving violations resulting in \$1,329,652.00 in revenue.
- The Office of Public Parking has been granted the authority to issue "24-hour" notices and to tow vehicles. This effort was established to augment the anti-bligh initiatives by removing unsightly abandoned vehicles.

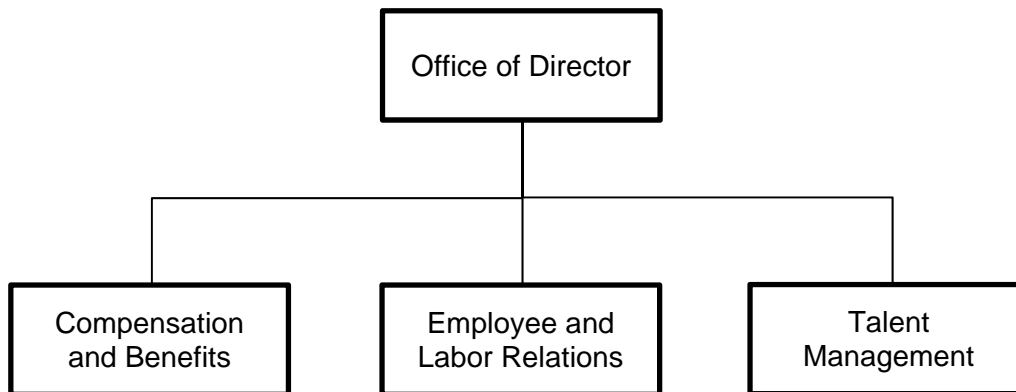
EMPLOYEE SERVICES

DEPARTMENT VISION:

The Vision of the Employee Services Department is dedicated to achieving the City's goal of making the City of Jacksonville a diverse, progressive, highly productive workforce that shows the utmost respect and appreciation for Jacksonville's taxpayers.

DEPARTMENT MISSION:

To partner with and support City departments and constitutional agencies by providing excellent services in the areas of recruitment and staffing, benefits administration, classification and compensation, and employee and labor relations that promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

COMPENSATION AND BENEFITS DIVISION

FUNCTION:

The Compensation and Benefits Division is responsible for the development, procurement, administration and servicing for all City employees, retirees and eligible dependents' benefits programs. We also provide the same services for constitutional offices and some outside agencies.

HIGHLIGHTS:

- Continue marketing and promotion of the UF Health EPO plan.
- Continue to support the ERP implementation.
- Continue to research to ensure we offer the most competitive and comprehensive benefit packages to our employees, retiree, and eligible dependents.
- Continued marketing and promotion of the City's Wellness Program GO365.

EMPLOYEE AND LABOR RELATIONS

FUNCTION:

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and productive employee and labor relations with all City employees. This Division also encompasses the time and attendance (TAS), Family Medical Leave Act (FMLA), parental leave, and training functions.

HIGHLIGHTS:

- Led successful collective bargaining negotiations which resulted in new 2017-2020 agreements with all six City unions.
- Implement and train operations on new collective bargaining terms that included a move to Fair Labor Standard Act hours of work and overtime rules.
- Successfully coordinated the launch of the new city-wide Parental Leave benefit which puts the City of Jacksonville on the cutting edge of municipal government's' efforts to support families.
- Positively impacted union management relations through extensive communication and use of the Special Meeting forum for resolution outside the grievance process.
- Led employee conduct investigations and disciplinary procedures for both represented and non-represented employees.
- Continued to maximize TAS and enhance utilization for departments reporting to the Mayor and Constitutional Offices.
- Led development and execution of an enhanced New Employee Orientation with expanded content and utility.
- Conduct continuous review and streamlining of internal processes for more efficiency.

TALENT MANAGEMENT

FUNCTION:

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, examination, retention and development of the most talented and superior employees available in the job market.

HIGHLIGHTS:

- Continue to actively participate in the ERP process.
- Develop and implement innovative and creative recruitment strategies to help attract qualified applicants in underutilized classifications.
- Continue to attract qualified applicants through effective recruiting processes to hire a workforce that represents the makeup of our community.
- Continue to maintain a classification system providing a consistent ranking of positions based on complexity of duties and level of responsibilities.
- Continue to proactively provide strategic support and guidance to employees, departments, and the community we serve.
- Continue to produce updated policies and training sessions and provide to employees to keep them informed.

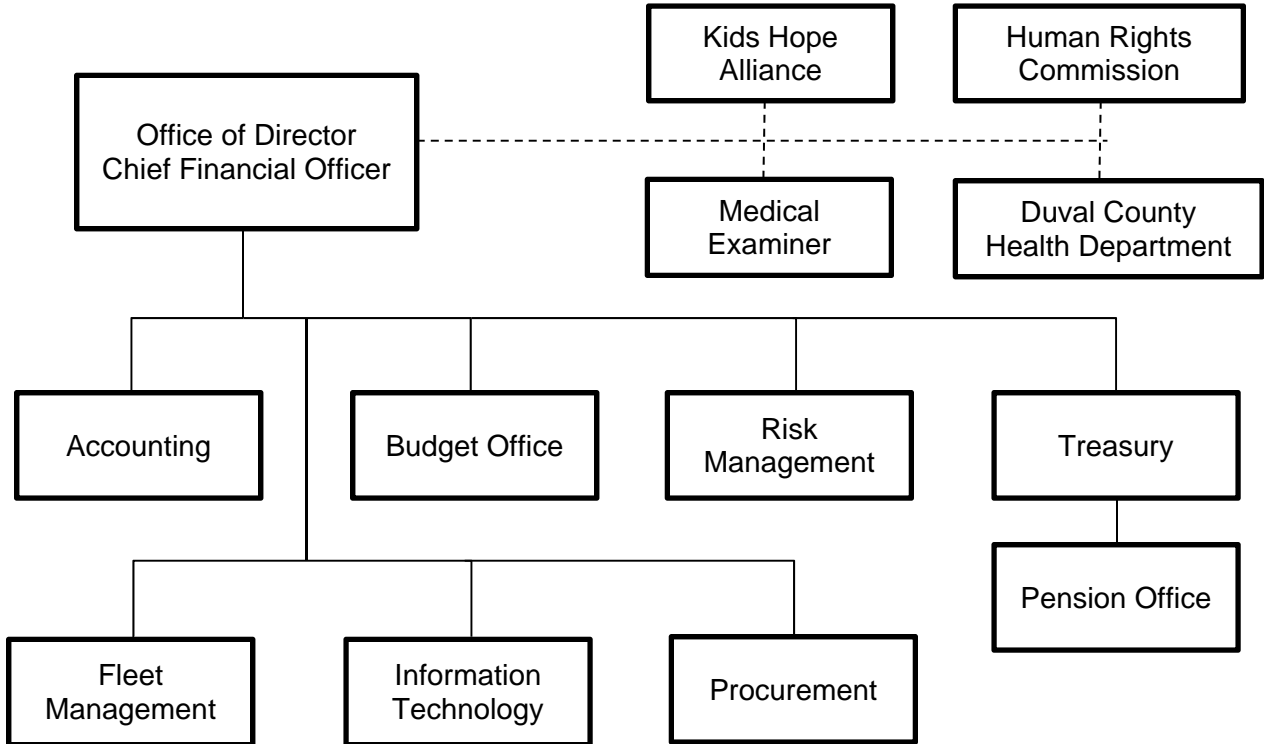
FINANCE AND ADMINISTRATION

DEPARTMENT VISION:

The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Kids Hope Alliance, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.

DEPARTMENT MISSION:

The Finance and Administration department will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville. Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Kids Hope Alliance, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF DIRECTOR / CHIEF FINANCIAL OFFICER

FUNCTION:

The Office of the Director houses the office of grants and compliance and provides the financial, managerial, and administrative support to the Department's divisions. The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use so they produce the best and safest possible returns.

HIGHLIGHTS:

- To represent the City of Jacksonville to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Monitor and advise of estimated costs and/or savings during negotiations to allow the administration to make fully informed financial decisions.
- Continue to review and confirm contract compliance of financial obligations of the consolidated government in accordance with applicable procedures, provisions and ordinances.

ACCOUNTING

FUNCTION:

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

HIGHLIGHTS:

- The Accounting Division will prepare the Comprehensive annual Financial Report (CAFR) and coordinate the annual external financial audit. Prepare and coordinate the A-133 Single Audit for Federal and State grants awarded to the City. The goal is to receive an unmodified opinion on both audits.
- The Accounting Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting and anticipates receiving this award.
- Provide staff resources in support of the new Enterprise Resource Planning (ERP) system implementation.
- The Accounting Division pays approximately eight thousand employees on a bi-weekly basis and prepares payroll tax statements and W-2s, processes and audits vendor payments and issues 1099s annually, and prepares sales tax reports and remittances to the state of Florida on a monthly basis.

BUDGET OFFICE

FUNCTION:

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and review all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking to use city funds efficiently and assisting departments with continuously improving productivity and effectiveness.

HIGHLIGHTS:

- Work with the Mayor's Office and Departments to compile a capital improvement program that uses all available funding sources to minimize borrowing and follow the Mayor's vision.
- Refine the budget process to actively coordinate with Departments earlier in the fiscal year to identify potential issues and prepare the upcoming fiscal year budget.
- Apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.
- Work closely with ITD to implement the new financial ERP.

FLEET MANAGEMENT

FUNCTION:

Fleet Management provides a comprehensive vehicle/equipment service program to all city agencies, independent authorities and state agencies, such as Florida Department of Transportation. Fleet Management function starts with the identification and acquisition of vehicles/equipment, repair & maintenance, and at the end of the economic life cycle of the vehicles they are transfer to surplus for sale.

Operations Include:

- Nine fueling stations and four fueling trucks
- Repair and maintenance of motorcycles, light vehicles, heavy / medium trucks, fire apparatus and off-road equipment
- 24 hour road-call service
- Paint and body repairs
- Welding and hydraulic services
- In-house warranty repair for Ford and General Motors

HIGHLIGHTS:

- Re-chassis JFRD rescue units.
- Install telematics on fire apparatus, packers and other heavy equipment.
- Expand the City's fueling capabilities.
- Switch to a new, cost saving, emergency light package for patrol vehicles.

INFORMATION TECHNOLOGIES

FUNCTION:

The Information Technologies Division is responsible for the evaluation, procurement, development, maintenance and support of technology products, infrastructure and services for the City of Jacksonville. This includes data centers, network and server infrastructure, telephone and wireless communications, a joint public safety radio system, security, data and records administration, desktop and helpdesk support, GIS and a host of applications.

ITD's objective, through the use of technology and innovation, is to support the City's initiatives to advance Public Safety, Economic Development, Service to Youth, Healthy Citizens and Neighborhoods, and Government Efficiency and Effectiveness.

ITD's strategy to accomplish these objectives is through a series of goals that include:

- Realigning ITD to be more customer-focused; assisting customers with meeting their business needs through technology that makes sense.
 - Leveraging vendor Software as a Service (SaaS) and hosted solutions that fit the customer's business needs.
 - Following internal business processes within ITD that promote identifying the best and most appropriate products and technologies.
 - Ensuring long-term benefits from implementing products that allow for quicker delivery of services to the customer and the citizens they serve.
 - Filling vacancies through the use of contract to hire and recruiting local college graduates. Placing a greater emphasis on hiring application administrators and configurators to align with our vendor SaaS and hosted solutions strategy.
- Refreshing the City's end-of-life technology infrastructure in order to provide reliable support for the City's technologies, products and services.
- Ensuring technology security compliance.
- Enhancing accuracy of the Customer Billing Model (CBS).

HIGHLIGHTS:

- Public Safety improvements in FY2019 will include:
 - Refreshing radios for JFRD and JSO
 - Implementing a new Fire Station Alerting system for JFRD
 - Beginning implementation of a joint 911 / Computer Aided Dispatch system upgrade for JSO and JFRD
 - Implementing a real time crime center
 - Upgrading Fire Stations to VoIP phone technology
- Security enhancements
 - Targeted educational program to reduce the success rate of attacks
 - Continued fortification of multi-point protection strategy
- Hardware/software improvements
 - Network equipment refresh and speed increase
 - Replace approximately 1,500 employee desktops/laptops
 - Update phone technology in the St. James Building
 - Upgrade the City Council chambers audio visual technology
 - Continue the multi-year migration to Office 365
- Continue focus on the enterprise application strategy, reducing 300+ individual applications to a more maintainable set of commercial products – Enterprise Resource Planning (ERP), Enterprise Permitting and Land Use, CRM system and Electronic Document Management.

PROCUREMENT

FUNCTION:

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars, through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customers service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves. Other functions that operate through the division include the Equal Business Opportunity Office (EBO) and contract and payment compliance services through the Office of the Ombudsman.

HIGHLIGHTS:

Updated and revised procurement policies, procedures, and bid document templates to include new standard contract language.

TREASURY

FUNCTION:

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing of the City's capital expenses approved for borrowing.

HIGHLIGHTS:

- Focus on achieving the lowest cost of borrowing for City needs.
- Enhance compliance, reporting, and risk management processes.
- Seek to maximize the City's risk/return ratio on tax payer resources.

PENSION OFFICE

FUNCTION:

The Pension Office prudently and efficiently administers the City of Jacksonville Retirement System to ensure retiree and survivor benefits are paid to provide its various stakeholders with a high degree of customer service. Assets are managed to ensure a reasonable growth rate is achieved with a prudent level of risk and to establish consistent guidelines by Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- Focus on administering benefits accurately in alignment with Code and Pension Board Rules in a timely manner for the participant.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- Maintain low administrative and investment expenses.

RISK MANAGEMENT

FUNCTION:

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automotive and general liability for which the City is self-insured. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. Additionally, being self-insured for workers' compensation, automotive and general liability allows for flexibility in designing and implementing cost-saving measures. The Division also serves as an adviser to the local government on insurance related matters.

HIGHLIGHTS:

- Continue to develop better analytics of City's loss data to provide more loss preventative measures around the City and reduce liabilities.
- implemented Emergency Action Plans
- Continue evacuation drills at City facilities and exercise various incident types to including fire, active shooter and inclement weather.
- Continue to review and innovate in the area of first responder presumption claims and overall reduction in Workers' Compensation claims.
- Further capitalize on technology advancements in the Risk arena to develop better tools for departmental and executive use with training by our system administrator.

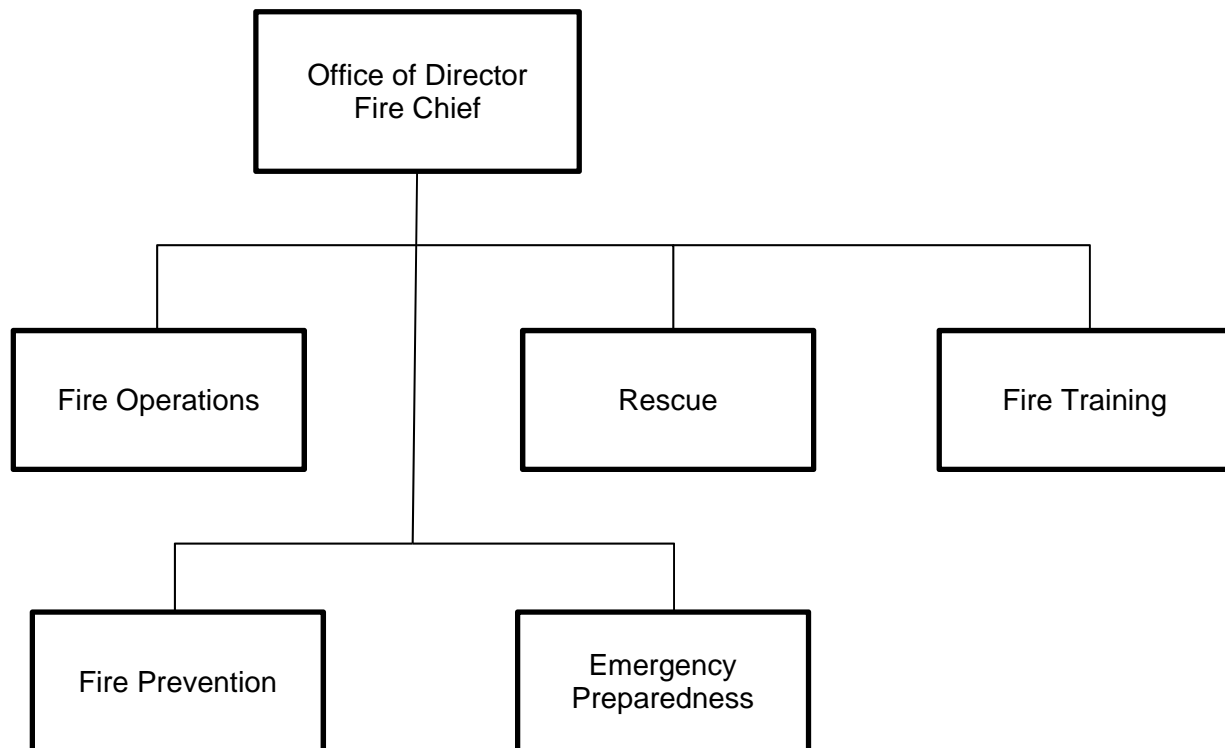
FIRE AND RESCUE

DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF DIRECTOR - FIRE CHIEF

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. The office also provides support in the areas of media relations, professional standards, and community affairs.

HIGHLIGHTS:

- Continuing to recruiting a diverse workforce.
- Improving public safety in the areas of response, prevention, training, and emergency preparedness for natural and manmade disasters.
- Lowering of unit response times and the continued reduction of ISO Class 10 areas of the city
- Management of JFRD's budget (revenues and expenditures).
- Continuing leadership training for department members.
- Using community outreach programs to educate citizens in the areas of fire prevention and public safety.
- Continuing to provide the safest working environment possible for JFRD members by requiring personnel decontamination after structure fires and initiating the purchase of ballistic protection for all riding positions.

EMERGENCY PREPAREDNESS

FUNCTION:

Emergency Preparedness administers a full range of emergency management services for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Department of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

HIGHLIGHTS:

- Ensure the readiness of the Emergency Operations Center and any associated activities including facilities, personnel, and equipment.
- Provide training to permanent and temporary staff to ensure competency in emergency management; the National Incident Management System (NIMS); and principles of the Incident Command System (ICS).
- Apply for and provide administrative oversight for grants awarded to the City, to include: the State Home Security Grant Program (SHSGP); Hazard Mitigation Grant Program (HMGP); Emergency Management Performance Grant Program (EMPG); Emergency Management Preparedness and Assistance (EMPA); Staffing for Adequate Fire & Emergency Response Grants (SAFER); Assistance to Firefighters Grant Program (AFG); and the Port Security Grant Program (PSG).
- Coordinate ongoing recovery efforts associated with Hurricane Matthew (FEMA DR-4283-FL), Hurricane Irma (FEMA DR-4337-FL), and other Presidentially Declared Disasters.

- Support planning, preparedness activities, and incident management for significant special events in the City.
- Develop and update emergency management plans for the City including the Comprehensive Emergency Management Plan (CEMP) and the Local Mitigation Strategy (LMS).
- Coordinate with state and local agencies to maintain the Special Needs and Transportation Dependent Registry of residences that require additional assistance during times of disasters.

FIRE OPERATIONS

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression and heavy rescue. This Division also includes Ocean Rescue and Administrative Services, which oversees the fleet and facilities functions of the Department.

HIGHLIGHTS:

- Secured funding for 11 FTE's to staff Engine 61. By providing the needed personnel for staffing, the ISO rating for the Oakleaf area would immediately change to a Class 1 rating.
- Secured funding for new Fire Station 65 located on Atlantic Blvd. in the Century 21 area.
- Secured continued funding for ISO consultant to assist with the 2019 ISO re-rate. This is critical to ensure JFRD holds the countywide PPC Class 1 rating.
- Capital replacements funded to replace aging equipment and maintain operational readiness.
- Secured funding for bunker gear extractor and dryer units to be placed at strategically selected fire stations to wash contaminated bunker gear.
- Secured ballistic protection for all riding positions within the department.

FIRE PREVENTION

FUNCTION:

Fire Prevention performs fire and life safety building inspections, reviews new construction plans for fire code compliance and conducts fire and life safety public education programs.

HIGHLIGHTS:

- Provided real-time data of fire safety inspections through implementation of web technology tools.
- Conducted fire safety inspections on all commercial buildings within the county.
- Increased personnel levels within the division to increase fire safety inspections allowing JFRD to meet state and federal mandates.
- Improved fire inspectors communication needs through additional mobile devices.
- Increased personnel levels within Plans Review to increase the turnaround times of new construction plans.

FIRE TRAINING

FUNCTION:

Fire Training provides current, state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD personnel training needs.

HIGHLIGHTS:

- Maintain compliance with state mandated certifications.
- Continue to train a workforce that is adequately qualified and physically capable of performing the duties of a firefighter as well as providing a wellness initiative that will reduce worker's compensation claims.
- Institute training disciplines and guides that prepare JFRD personnel to be ready to respond to local, regional and national events.

RESCUE

FUNCTION:

The Rescue Division is responsible for minimizing the loss of life and disability resulting from cardiac, medical and traumatic emergencies through the efficient delivery of high quality pre-hospital care and transport. This division also manages the Fire/Rescue Communications Center. The Communications Center is primarily responsible for receiving and processing 9-1-1 calls for emergency assistance, including providing immediate life-saving instructions over the phone and dispatching appropriate resources in a manner that reduces the response times and ensures adequate personnel are on scene to mitigate the situation.

HIGHLIGHTS:

- Due to increased call volumes and in order to reduce response times, six (6) permanently staffed, full-time Rescue units will be placed into service at the following fire stations in order of importance: Rescue 44 at FS 44, 8275 Western Way, Rescue 17 at FS 17, 710 Huron St., Rescue 37 at FS 37, 10151 Busch Dr., Rescue 41 at FS 41, 965 Gavagan Rd, Rescue 12 at FS 12, 3408 Atlantic Blvd, Rescue 11 at FS 11, 2732 Talleyrand Ave.
- Secured funding for Rescue 61 and reduce response times to the Oakleaf area.
- New technologically advanced equipment, progressive treatment algorithms, medications, and clinical care guidelines will be continuously implemented to help achieve EMS industry best practices and standards.
- Increased Special Event spectator coverage by 25 percent with the addition of a fourth ASAP (mobile mini-rescue). ASAPs are staffed with two paramedics and are routinely deployed at large spectator events such as the annual FL/GA game, Jaguar home games, Welcome to Rockville, Gate River Run, Donna Marathon, the Agricultural Fair, etc.
- Increased the Bicycle Emergency Response Team (BERT) by 10 percent (through EMS County Grant funding) with 5 additional bikes, including outfitting all bikes with Automatic External Defibrillators (AED'S). Bike teams also offer the benefit of being able to carry EMS equipment, while having maneuverability in areas that are inaccessible by standard fire/rescue apparatus. The BERT allows JFRD personnel to respond to a call faster than if they were on foot and the addition of AEDs complies with current AHA standards. In 2017, JFRD managed more than 1,200 special events.

HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

DIVISIONAL FUNCTIONS AND HIGHLIGHTS:

HUMAN RIGHTS COMMISSION

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office is responsible for resolving internal employee or applicant equal opportunity employment law non-compliance complaints and provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

HIGHLIGHTS:

Jacksonville Human Rights Commission ("JHRC"):

During FY 2018, the JHRC continued its enforcement responsibilities in employment, housing and public accommodations and its educational outreach efforts. The JHRC sponsored two Brown Bag Luncheons for local employers on *Ban the Box* and *Sexual Harassment After #MeToo: What Employers and Employees Need to Know*. The JHRC celebrated its 50th anniversary with *Moments of Reflection* as the celebration theme. They also celebrated the 50th anniversary of the signing of the Fair Housing Act during its annual *Fair Housing Symposium*. The Commission made presentations to delegations from Saudi Arabia, Ukraine, and Armenia who visited Jacksonville as part of the U.S. Department of State's International Visitor Leadership Program, and participated in various meetings sponsored by local and federal law enforcement agencies. The JHRC also assumed responsibility for the City's Title VI – Participation in Federally-funded Program.

Highlights FY18-19: The JHRC will continue its efforts to complete investigations in a timely and thorough manner. In FY 18, a contract Equal Employment Opportunity (EEO) Investigator was hired to reduce the department's backlog of pending intakes and closure of aged cases. The Investigator will continue this work through FY 19. The Commission will continue to raise awareness of the rights and responsibilities of housing seekers and providers under fair housing laws. The JHRC will also continue its efforts to work with law enforcement to enhance police and community relations.

Equal Opportunity/Equal Access Office (“EO/EA”):

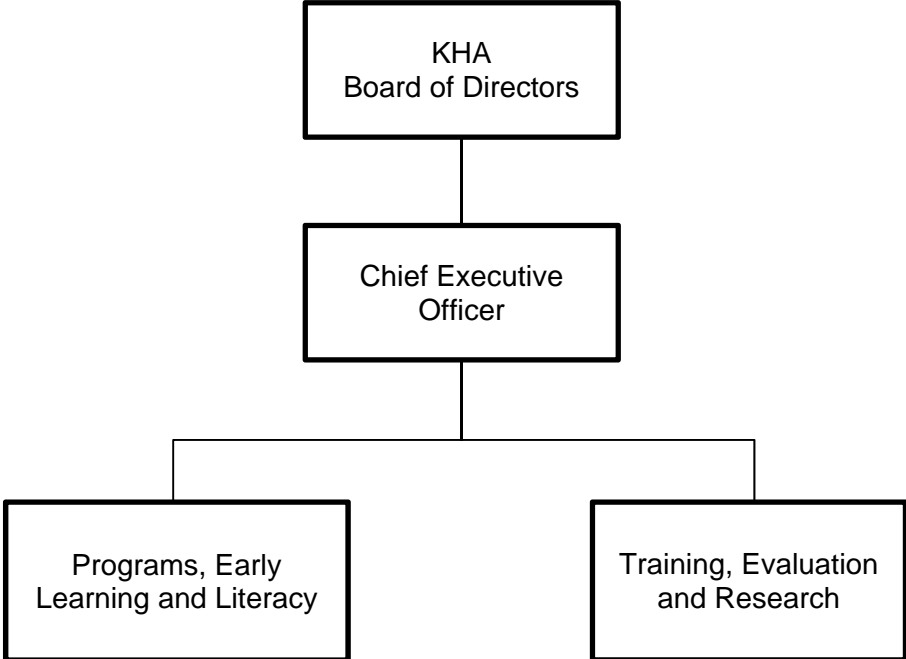
FY 18 was a transition year for the EO/EA Office as new staff was hired. The EO/EA Office received approval of the Equal Employment Opportunity Plans for the City and JSO, which supports DOJ grants received by the city. The EO/EA staff trained 338 JFRD officers and firefighter recruits, and conducted New Employee Orientation for 334 new city employees. EO/EA also worked with Employee Services to update the City's Anti-Harassment Policy and Complaint procedures.

Highlights FY18-19: The EO/EA Office will focus on coordinating anti-harassment training (including sexual harassment and retaliation) for both management and employees. The division will also prepare and submit EEOC's mandated State and Local Government Information (EEO4 Report).

KIDS HOPE ALLIANCE

DEPARTMENT VISION:
Every child and youth of will reach their academic, career, and civic potential.

DEPARTMENT MISSION:
To develop and ensure access to a continuum of comprehensive and integrated programs, services, and activities that addresses the critical needs of children and youth by unifying the greater Jacksonville community.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

FUNCTION:

Ordinance 2017-563-E established the Kids Hope Alliance in order to provide a continuum of services for the City's children and youth. The City Council sought to establish one single public body, the Kids Hope Alliance (KIDS HOPE ALLIANCE), in order to offer a comprehensive and integrated system of essential children and youth programs and services that will address the critical needs of children and youth [Sec. 77.101].

As part of the Ordinance, Kids Hope Alliance was tasked to develop, oversee, manage, and implement the Essential Services Plan. The Essential Services Plan outlines the types of programs, services, and activities the Kids Hope Alliance will fund and manage as described throughout five Essential Services Categories. The Essential Services Plan is intended to be an evolving, innovative, and agile document; reflective of the critical needs of the children and youth of Jacksonville, and able to respond quickly to changes in youth developmental trends and City-wide strategic goals.

The Essential Services Categories describe the programs, services and activities to be developed by the Board under the **Essential Services Plan** in order to positively and tangibly impact the lives of children and youth [Sec. 77.107]. The Essential Services Categories are listed and described below:

Early Learning, Literacy and School Readiness Programming consists of early learning, literacy, school readiness, and providing parents the tools they need to utilize positive principles to promote child safety and emotional growth. These programs, services and activities are intended to affect early childhood and youth development, prevent maltreatment and adequately prepare children and youth for entry into school.

Juvenile Justice Prevention and Intervention Programming consists of programs, services and activities designed to invest in children before they exhibit behaviors that require system intervention and reduce juvenile delinquency and crime. Programs in this category will directly target "at-home" children and youth and those who exhibit problem behaviors such as defiance, truancy, running away from home and other pre-delinquent behaviors.

Pre-Teen and Teen Programming consists of programs, services and activities designed to support and assist children and youth during preteen and teen years, including but not limited to, mentoring, job training, career counseling, and youth employment programs.

Out-of-School Programming consists of programs, services and activities designed to support children and youth during out-of-school hours (i.e., those hours outside of the minimum state required school hours), including but not limited to, summer camps, and before and after school programs.

Special Needs, including but not limited to, Mental Health, Behavioral Health, Emotional Health, and Physical Disability Programming consists of programs, services and activities designed to support and assist children and youth with special needs, including but not limited to, mental, behavioral, emotional or physical disabilities. These types of mental, behavioral, and emotional health and physical disabilities challenges for children and youth can be the primary drivers for many performance and behavior issues.

HIGHLIGHTS:

- The KHA contract staff, under the supervision of the Administration Team, annually manages contracts or program sites with nonprofit agencies to provide services for at-hope kids. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; teen after school services, developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The KHA Administration Team provides contract management for all Jacksonville Journey funds that serve children as well as oversight of program quality and outcomes.
- The KHA also serves to strengthen the quality of all out-of-school programs city-wide through continuous quality improvement and mentoring initiatives using uniform standards and consistent reliable data collection for measurements.
- The KHA will introduce its Essential Services Plan in Fall 2018, detailing its organizational values, purpose, mission, and metrics for evaluation. The Kids Hope Alliance Essential Services Plan is designed to provide a continuum of services to children and youth who are 18 years or younger and any person between 19 and 21 years (22 years in the case of persons with special needs) who is enrolled in a recognized education program. Two of the Essential Services Categories, *Juvenile Justice* and *Special Needs*, support children and youth across the developmental categories: Early Childhood (0-4), Elementary (5-10), Pre-Teen (11-12 years), and Teen (13-18 years*). The three other Essential Services Categories are affiliated with specific developmental categories: *Early Learning, Literacy, and School Readiness* (Early Childhood, 0-5), *Out-of-School* (Elementary, 5-10; Pre-Teen, 11-12; Teen 13-18*), and *Pre-Teen and Teen* (Pre-Teen, 11-12 years; Teen, 13-18 years*).
- The KHA manages a robust trust fund, from which the agency is currently managing a mini-grants program to support community based organizations in serving at-hope neighborhoods and populations.
- The KHA Training Team provides high-quality, engaging, and purposeful learning opportunities to educational staff and adult community leaders who work directly with children, youth, and families. Educational services offered at the Kids Hope Alliance often provide advocacy and development in the areas of early learning, literacy & school readiness, juvenile justice and prevention & intervention, out-of-school time, teen programming, and health & disabilities programming. It is our desire to assist & support every child and youth program in the community to achieve youth-serving success from the services offered.
- The KHA Data Systems team manages and supports all systems utilized by KHA community partner providers, including SAMIS and any other required systems for KHA operations.
- The KHA Grants Team researches, submits, and manages grant funding opportunities on the local, state, federal and private grant level. Our current grant funding is around \$10 million dollars, with a grant strategy to double that in the next five years. All grant pursuits must be related to supporting or enhancing an Essential Services category.
- The KHA Finance Team provides fiscal leadership, oversight, and support for all budgetary matters.
- The KHA Communications Team provides information to internal and external stakeholders in support of the KHA vision, purpose and guiding principles.
- The KHA Government Relations team serves as a bridge between the KHA City of Jacksonville leadership and governance.

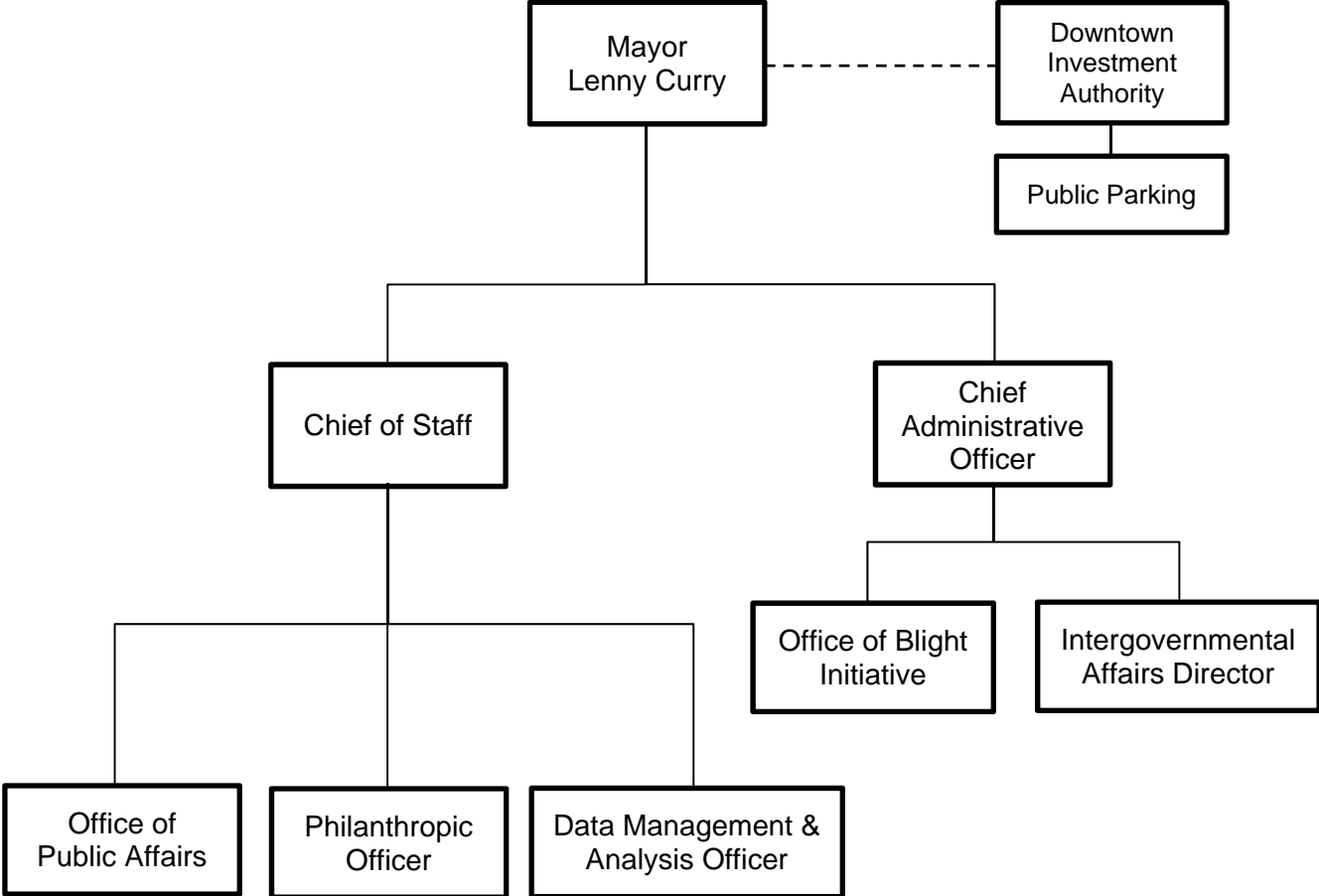
MAYOR'S OFFICE

DEPARTMENT MISSION:

Serve and support citizens who live, work and play in Jacksonville with bold and innovative leadership and public policy that contribute to efficient and accountable government, public safety, economic and community development, neighborhood revitalization, youth enrichment, and citizen health and well-being.

DEPARTMENT VISION:

One City. One Jacksonville. Every citizen in every zip code has access to opportunities, conditions and resources that contribute to a quality life.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

MAYOR'S OFFICE

FUNCTION:

The Mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes a leadership team that oversees all departments and divisions of the executive branch and works transparently and collaboratively with the Jacksonville City Council to establish priorities and implement and enforce ordinances and laws. City departments and independent authorities submit budget requests to the city's Budget Division, which are then formally presented to the Mayor's Budget Review Committee (MBRC). The Mayor, upon evaluation of committee recommendations, presents a proposed annual budget to the City Council for review and adoption.

HIGHLIGHTS:

- The Mayor's Office oversees a policy team that leads and coordinates executive branch collaborations with the Jacksonville City Council. It also works with the Duval County Legislative Delegation, the Florida League of Cities, and the Florida Association of Counties to introduce and advance city priorities with state legislature. The team also engages with the Congressional delegation, the U.S. Conference of Mayors, National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government. These efforts have contributed to pension reform, neighborhood development, infrastructure improvements, and public housing support.
- The Mayor's Office leads community outreach efforts including the hosting of Community Conversations, Community Walks, and special events that welcome and engage community members.
- The Mayor's Office promotes quality leadership and governance with the appointments of professionals to citizen boards and commissions.
- The Mayor's Office supports prevention and intervention services that contribute to public safety improvements with the continued investments.
- The Mayor's Office contributes to the health and well-being of Jacksonville residents through the citywide Journey To One Initiative, and collaborates with community partners to strengthen and support resources that enhance personal and community well-being.

OFFICE OF BLIGHT INITIATIVES

FUNCTION:

Jacksonville's Fight Blight initiative, established by Mayor Lenny Curry to improve neighborhood quality, leads and oversees efforts to combat blight in all forms: litter and trash, dilapidated and abandoned homes and building, illegal dumping, overgrown grass, illegal signs and other conditions of neglect. Research supports that blight threatens public safety, lowers property values and degrades quality of life. The city's blight initiative raises awareness, provides education resources, and coordinates with the Code Enforcement division of the Neighborhoods Department, businesses and other stakeholders to improve community conditions.

HIGHLIGHTS:

Below are resources established to help Fight Blight in Jacksonville:

- Help Fight Blight - www.coj.net/neighborhood-blight
- How you can help - www.coj.net/neighborhood-blight/how-you-can-help

PUBLIC AFFAIRS OFFICE

FUNCTION:

The Public Affairs Office (PAO) oversees the execution and monitoring of communications and public relations activities by developing strategies, messaging, and procedures to increase awareness and understanding of City programs, policies and initiatives.

Public Safety

PAO supports the administration's goal to enhance public safety with messaging, programs and initiatives that promote safe practices and increase awareness of investments, programs and policies that protect citizens and roadways. In partnership with City Council and the Planning & Development Department, PAO launched the *All In Duval* campaign in 2018 to promote roadway safety for pedestrians, cyclists and drivers.

Economic Development

PAO works closely with the Office of Economic Development, partner organizations and the local business community to highlight and promote increased economic development and job opportunities in Jacksonville. PAO collaborates with them and multiple City departments in the development of publications and materials that identify and contribute to growth, including the promotion of Small Business Help Sessions.

Neighborhoods & Communities

Works in collaboration with the Neighborhoods Department to promote City programs, services and initiatives that benefit and improve conditions in communities throughout Jacksonville. This includes enrichment activities, collateral materials and partnerships that promote CPACs, blight reduction, and animal care services.

Youth Enrichment

In partnership with the Kids Hope Alliance and local youth-serving organizations, PAO promotes programs, policies and activities that support youth enrichment in Jacksonville. This includes the facilitation and support of marketing efforts promoting the Mayor's Youth at Work Partnership, Mayor's Young Leaders Advisory Council, and more.

Health & Wellness

With the launch of the Journey to One initiative in 2016, PAO leads activities that increase awareness of resources and programs that encourage healthy behaviors among Jacksonville citizens. These efforts contributed to a six-point jump to 42nd (2018) in county health rankings for quality health outcomes, its healthiest mark in the history of the report and one of the most improved in the state.

Leadership & Accountability

In its demonstration of quality communications practices, PAO earned a national award of excellence (SAVVY) for its leadership in promoting consistency and accuracy of citywide communications. PAO works with offices to increase awareness, access and availability of important public information to Jacksonville citizens and other stakeholders through the City website, social media, marketing, media relations and other vehicles.

MEDICAL EXAMINER

DEPARTMENT VISION:

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by performing quality and efficient medicolegal investigations while preserving the dignity of the deceased, and to be of service to their families, local government and law enforcement agencies.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

MEDICAL EXAMINER

FUNCTION:

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

HIGHLIGHTS:

The MEO will continue to identify and overcome challenges that have been created by the continuing increase in workload. During FY 2018, the Medical Examiner's Office experienced a 10% increase in workload. The focus points for FY19 are:

- Provide quality and timely services to the counties which fall under the jurisdiction of this office.
- Increase workflow efficiency and service quality with the implementation of a new case management system.
- Establish new, and maintain current, relationships with Universities and organizations devoted to medical education and development.
- In collaboration with the National Association of Medical Examiners, we will continue to host International Visiting Scholars in order to globally enhance forensic pathology and medicolegal death investigation.
- In collaboration with the Department of Public Works, assist in the programming for a new district Medical Examiner's Office.

MILITARY AFFAIRS AND VETERANS

DEPARTMENT VISION:

To grow Jacksonville's reputation as the most military and Veteran-friendly city in the nation.

DEPARTMENT MISSION:

To advocate for the expansion of military infrastructure, personnel, and jobs; to deliver timely and competent services to the City's large and growing Veterans population.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

FUNCTION:

The Military Affairs and Veterans Department operates with a two-fold mission; to advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida and to deliver competent and timely services to our Veterans, their survivors and their caregivers.

HIGHLIGHTS:

- In FY17-18, the Military Affairs and Veterans Department served 9,980 Veterans. The department expanded both services and recognition events for Veterans.
- Staff engage in numerous community meetings to spread the word about services available through the department.
- Continued ongoing efforts to protect local military bases from encroachment surrounding Duval County Navy bases (over 1200 acres protected to date).
- Received a five year \$1 million grant from the Jaguars Foundation enabled the department to expand assistance programs for Veterans, Veterans Serving Organizations, and other members of Jacksonville's military community. This funding enables the department to fund a Social Services Specialist to focus on financial assistance and social services for at-risk Veterans.
- Continue to partner with the NE Florida Women Veterans Coalition as they operate a services center on the city's Northside to serve our women Veterans. The department will also continue to partner with the NE Florida Military Veterans College Network to assist job-seeking Veterans in finding employment opportunities.
- Play an important role in addressing the expected future BRAC challenges to our local military bases, government workforce, and the missions performed by local commands. Additionally, the department has a federal advocacy team under contract, funded through a State of Florida grant, to represent the city's military interest with Congressional leaders and Pentagon leadership.
- Continue holding Base Commanders Meetings allowing area base commanders to meet and share information with the Mayor and senior COJ leadership.
- Received grant funding from the Department of Labor to continue their Homeless Veterans Reintegration Program.
- Continue to promote their partnership with CareerSource, which provides job assistance for Veterans two days a week through a satellite location within the department office at City Hall.

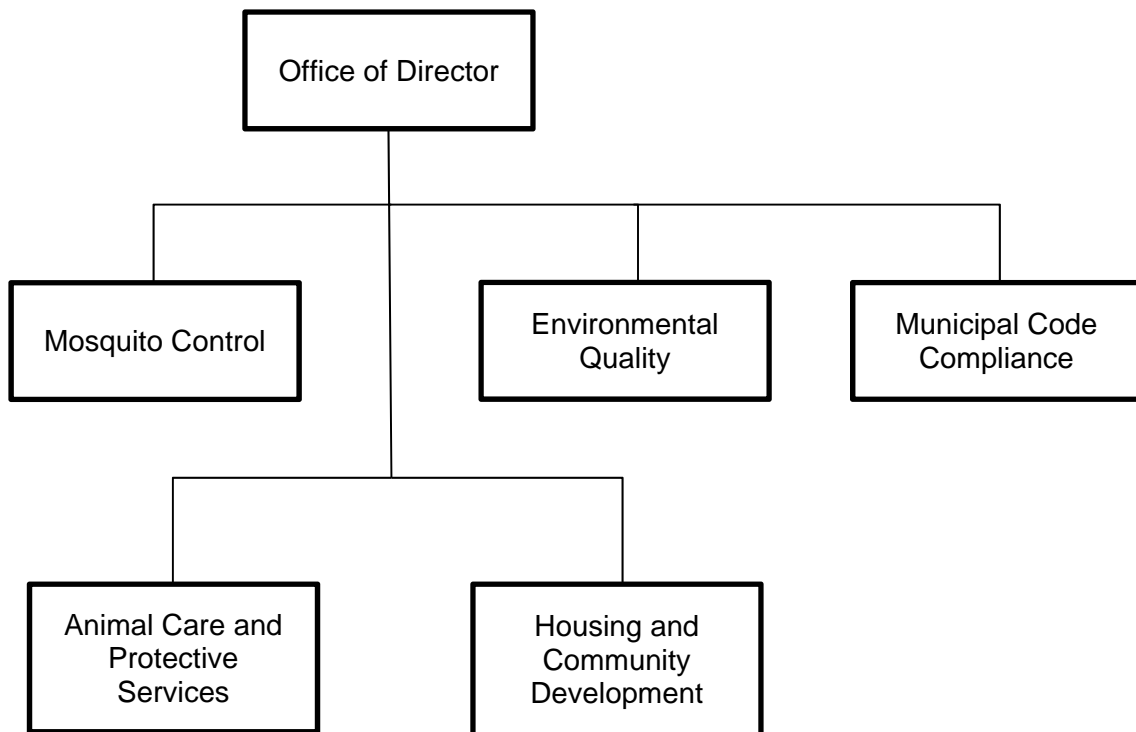
NEIGHBORHOODS

DEPARTMENT VISION:

Pursue a clean, safe, and healthy community through a partnership with business, citizen groups, and government to foster community values that embrace the natural environment, promote public safety, and encourage civic pride. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To provide a wide range of services and resources for Jacksonville's citizens so that the City's diverse neighborhoods are preserved and enhanced; improve the physical, social and economic health of Jacksonville neighborhoods; assist citizens to make positive contributions to their communities; support neighborhood self-reliance and enhance the quality of life for the residents through community-based problem solving, neighborhood-oriented services and public/private cooperation; ensuring a proactive and collaborative approach to providing resources and timely responses to citizens' concerns.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

Office of Director

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety, and welfare in a cost effective results-oriented manner. To provide financial and management support to its five divisions: Animal Care and Protective Services, Municipal Code Compliance, Housing and Community Development, Environmental Quality, and Mosquito Control.

City Link / 630-CITY

630-CITY is Jacksonville's trusted resource; connecting customers to city services, while creating the ultimate service experience. We expand customer's knowledge, enrich perceptions of city government, and empower them to utilize the full range of resources.

Neighborhood Services Office (NSO)

Focuses on citizen participation and neighborhood organizations and communication between local government and our citizens. This office works with Jacksonville's community and civic organizations, businesses, non-profits, appointed city officials and elected representatives to help make Jacksonville's neighborhoods great. The Neighborhood Organization Directory is a web-based list of community-based organizations. There are over 170 organizations listed including neighborhood associations, non-profits, homeowner associations, community development corporations, condo associations, faith-based and businesses. The Neighborhood Organization Directory can be helpful to city departments and elected officials that wish to contact and inform active organizations. Information from the database can be sorted by council district, planning district or zip code.

Clean It Up, Green It Up

Supports a broad array of volunteer programs and the operations of the Keep Jacksonville Beautiful Commission. The mission statement of Keep Jacksonville Beautiful is to support community beautification, enhance community pride and improve the quality of life in Jacksonville through provision of outreach, educational activities and programming. The Clean It Up, Green It Up Office has established a strong presence in the community and produces substantial benefits to the City.

Consumer Affairs

Enforces the Jacksonville, Florida, Code of Ordinances, Chapter 250; Miscellaneous Business Regulations; Chapter 696; Unfair and Deceptive Trade Practices and Chapter 804; Charitable Solicitations by Permit. The office also investigates and mediates consumer complaints that cover a myriad of areas as they pertain to consumer fraud and / or protection. In June 2015, the Florida legislature enacted a new statute (Section 787.29 Florida Statute) that requires businesses and locations throughout Florida to display public awareness signage, which informs the public about human trafficking and resource assistance. Effective May 2016, the City of Jacksonville enacted Municipal Code Section 150.413 – Display of Public Awareness Signs (Human Trafficking).

HIGHLIGHTS:

- Optimize the customer experience by providing accurate information with a sense of warmth and compassion in a timely manner.
- Empower customers by sharing information about how to access and utilize the self-service options.
- Collaborate with city departments to improve processes and the customer experience.
- Explore alternative communication channels to ensure accessibility for all customers.
- Create and encourage a healthy, productive, and engaged team.

- During FY 17, 630-CITY team members assisted 621,355 customers.
- Continue to promote the use of the MyJax app and 630CITY online.
- Collaborate with the Information Technologies Division (ITD) on the Customer Relationship Management system project.
- NSO will continue to work with the six Citizen Planning Advisory Committees (CPACs) to act as the City's liaison with community organizations and neighborhood associations to enable them to better communicate with City government. Additionally, NSO will manage CPAC administration and training.
- NSO will manage the following: Neighborhood Action Plans, Town Center initiatives, Neighborhood Association database, and Strategy Three – CommUniverCity program.
- Support the Keep Jacksonville Beautiful Commission and Clean It Up, Green It Up programs.

ANIMAL CARE AND PROTECTIVE SERVICES

FUNCTION:

The division is responsible for the enforcement of city ordinances under Chapter 462 and state statutes Chapters 828, 823, 767, and 386, which relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems, as well as, providing educational information about animal care, and safety to citizens. The division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore, the division also receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Training & Prevention Trust Fund, and Veterinary Services & Training Trust Fund.

HIGHLIGHTS:

- ACPS will continue to maintain an average 90% live release rate.
- Increase animal adoptions by changing the hours of operation of adoption center and opening an additional day.
- Increase animal transfer through Pet Placement Partners with the addition of a full-time Rescue Coordinator.
- Decrease response times in field operations with the addition of two full-time animal code enforcement officers.
- Obtain training for all animal code enforcement officers to be certified as animal cruelty investigators.

ENVIRONMENTAL QUALITY

FUNCTION:

The division administers and monitors the City of Jacksonville's air and water resources with specific focus on pollution control. The division enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). EQD creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth. The Environmental Protection Board (EPB) adopts and enforces rules to implement environmental health and quality.

HIGHLIGHTS:

- EQD responded to over 700 air pollution related citizen complaints, including noise, odors, and open burning.
- To minimize air pollution impact, the division regulates open burning of land clearing materials by issuing permits.
- EPB sponsored two major festivals and provided information to attendees – Jax Aquafest and EnviroFest. These festivals are estimated to reach over 3,000+ residents. Additionally, EPB coordinated and presented the annual Environmental Symposium, which offers an opportunity for citizens, regulatory agencies, environmental consultants, and elected officials a setting to interact with each other.
- EPB anticipates funding for potential projects to improve water quality, studies of, or reports on environmental issues and projects that advance education, promote sustainable practices and support the protection of natural resources.
- Demand has doubled over the past 5 years for Erosion and Sediment Control Program (ESC) inspections of construction sites for both protection of the County's waterways and in response to State mandates for increased inspection activity related to the NPDES permit for the City's storm water system (MS4).
- The Hazardous Materials Emergency Response Activity's 24 hours per day, 7 days per week, emergency incident responses and routine investigations continues to contribute to protection of the City's natural resources, infrastructure, and the quality of life of our citizens through by affecting removal of 200,000 to 400,000 pounds of chemical and petroleum contaminants annually.
- The Hazardous Materials Emergency Response Activity promotes effective and efficient government through facilitating the Jacksonville Fire and Rescue Department (JFRD) efficiency by allowing JFRD to free up their resources through recognition of EQD's jurisdiction over emergency incident cleanups and long-term hazardous material cleanups.
- The Groundwater protection program issued 1,440 new well or abandonment permits. Some of the months were the highest for the period of record (20 years). The team repeatedly issues all permits within 5 days and the majority of them are issued within 1 day.

HOUSING AND COMMUNITY DEVELOPMENT

FUNCTION:

The division administers and operates Jacksonville's affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division revitalizes slum and blighted areas. The division administers U.S. Department of Housing and Urban Development (HUD) funded programs such as the Community Development Block Grant (CDBG), Housing Opportunities with Persons with Aids (HOPWA), Emergency Shelter Grants (ESG) and HOME programs, which are awarded annually to the City of Jacksonville. The division also administers funding with the State of Florida through the State Housing Initiative Partnership (SHIP) program. These program funds are sub-granted annually to City Departments and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

HIGHLIGHTS:

- The City of Jacksonville expects to receive \$5,774,343 in CDBG program funds, which will be used for eligible community development activities throughout Duval County. All of the CDBG funds are projected to be used for activities that benefit persons of low and moderate income as indicated in Section III of the Fiscal Year 2018-2019 Proposed Projects of the City's Consolidated Plan / Action Plan. This is the 44th year the City has received CDBG funding.
- The City of Jacksonville expects to receive \$2,441,482 in HOME funds from HUD, which will further increase the availability of decent, safe, and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville expects to receive \$2,685,309 in HOPWA funds from HUD, which will be used by non-profit agencies to carry out activities that address the priority needs and community-identified objectives associated with housing persons with HIV/AIDS. The geographic area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns, and Baker Counties.
- The City of Jacksonville expects to receive \$873,358 in ESG funds from HUD, which will be used for the prevention of homelessness.
- The City of Jacksonville expects to receive \$1,294,383 in SHIP program funds from the State, to produce and preserve affordable homeownership and multifamily housing for low, moderate, and middle income families.

MOSQUITO CONTROL

FUNCTION:

To provide countywide mosquito control, to protect the public health by suppressing mosquitoes capable of transmitting disease, and to educate the public.

HIGHLIGHTS:

- Fully train division staff by factory experts for operation efficiency and maintenance of the new aircraft.
- Expand mosquito surveillance monitoring network by adding new sentinel sites which will improve frontline detection of West Nile Virus and also utilize BGS traps to locate and map the resurgence and spread of *Ae.aegypti* populations in Duval County that are capable of transmitting Zika and other viruses to protect the health and quality of life of the citizens.
- Develop an opportunity to increase security of the Mosquito Control facility thereby minimizing our vulnerabilities and protecting citizens.
- Develop a program with our local stake holders in implementing a fully functioning early notification system to advise the public of treatment plans.
- Collaborate with the Department of Health in enhancing public education on premise sanitation in order to prevent large mosquito populations and the diseases that they transmit.
- Research GPS based vehicle tracking system that is compatible with our Field Seeker software to track and plot our ground adulticide applications.
- Monitor potential resistance of local mosquito species to insecticides using bioassay tests to improve the efficacy of treatments used to control adult flying mosquitoes.

MUNICIPAL CODE COMPLIANCE

FUNCTION:

The division inspects properties to determine existence of code violations and enforces codes to achieve compliance of observed violations via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 - Property Safety and Maintenance addresses the following public health and safety issues: unsafe structure violations, commercial and residential minimum building standards violations, abandoned/junk vehicle violations, and environmental nuisance violations. Chapter 656 – Zoning addresses local zoning code standards. Chapter 741 - Zero Tolerance on Litter addresses illegal signs on public rights-of-way. Chapter 745 – Addressing and Street naming regulations mandates proper display of address numbers on commercial and residential properties. If owners fail to correct violations, the division refers enforcement cases to a Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

HIGHLIGHTS:

- Addressed 44,643 enforcement cases for property safety/maintenance, zoning, and public rights-of-way sign violations city-wide.
- Conducted 123,497 total inspections during the fiscal year for all violation types and issued 958 immediate *Paying Citations*.
- Demolished 137 (condemned) unsafe structures, but also boarded up 475 vacant/open structures to preserve existing housing stock whenever possible.
- Completed 80 Systematic Inspection Projects (neighborhoods and corridors).
- Completed 355 Heavy Debris Removal (site clearance) projects, towed 810 junk abandoned vehicles from private properties, and referred 7,411 properties to the Mowing and Landscape Maintenance Division for abatement.

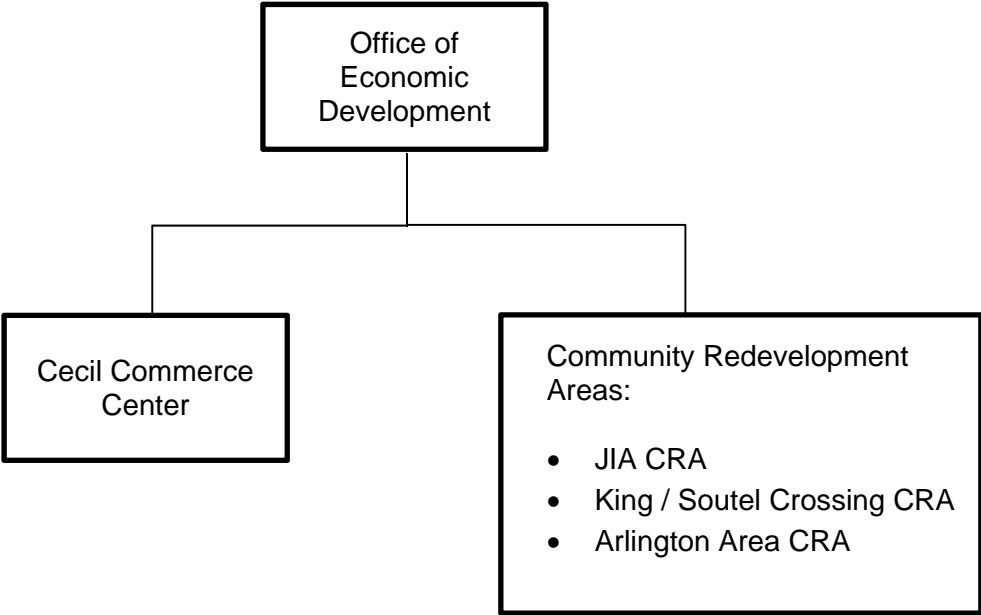
OFFICE OF ECONOMIC DEVELOPMENT

DEPARTMENT VISION:

To enhance the quality of life for all of Jacksonville by developing and executing policies that strengthen the economy, broaden the tax base, and create opportunities for advancement of the workforce and local small business enterprises.

DEPARTMENT MISSION:

- Recruit and expand high wage job opportunities in targeted industries throughout Jacksonville.
- Promote private capital investment that results in an increase in the commercial tax base.
- Redevelop economically distressed areas by encouraging private capital investment and *higher* wage job opportunities within those areas.
- Advocate for small business/entrepreneurial growth and expansion.
- Encourage downtown development in accordance with the Downtown Investment Authority's Master Plan.
- Maintain an overall system of accountability that allows a high level of confidence in our stewardship of public funds.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF ECONOMIC DEVELOPMENT

HIGHLIGHTS:

During FY17-18:

- o Secured a tenant for the industrial spec building recently completed at Cecil Commerce Center (JinkoSolar).
- o Secured a \$6,000,000 Florida Job Growth Grant from the Florida Department of Economic Opportunity to assist with the construction of a 6,300-linear foot two-lane curb and gutter asphalt road with drainage infrastructure. The road will traverse from New World Avenue northerly to the 600-acre Mega Site at Cecil Commerce Center.
- o Completed the plan update for the King / Soutel Crossing Community Redevelopment Area (KSC CRA), as well improvements to the Gateway / Soutel Norfolk corridor.
- o Began the Duval / Armsdale Road Improvements in the Jacksonville International Airport Community Redevelopment Area (JIA CRA).
- o Enhanced community focus in the Renew Arlington Community Redevelopment Area (RA CRA) through implementation of a Zoning Overlay, completion of a Stormwater Management Plan, and implementation of a Façade Grant Program.
- o Announced 4 Economic Development Projects to-date:

Company Name	Existing Jobs to be Retained	New Jobs to be Created	Average Salary	Private Capital Investment	Type of Local Incentive(s)
USA Quartz	N/A	70	\$49,920	\$5,600,000	QTI
Jinko Solar	N/A	200	\$45,562	\$50,500,000	QTI / REV
Project Moon	252	50	\$52,396	\$125,000	QTI
Project Cart	130	40	\$30,100	\$400,000	EDATIP

During FY18-19:

- o Continue to partner with JAXUSA for the Global Cities Initiative, which is designed to assist major U.S. metropolitan areas to enhance their prosperity by increasing the level of international trade and commerce within their communities.
- o Work with the Capitalize Jax team to compile the third annual Economic Development Partner Impact Report. The Capitalize Jax team was formed in 2016 under the direction of Mayor Curry and includes the heads of 10 organizations that are key drivers of Jacksonville's economic development - Downtown Investment Authority, Jacksonville Aviation Authority, JAXPORT, JAXSPORTS Council, JTA, JAXUSA Partnership, JEA, Visit Jacksonville, Sports & Entertainment Office, and the Office of Economic Development.
- o Continue to partner with national development company Hillwood to promote Cecil Commerce Center and manage tenants in over 2 million square feet of commercial real estate.
- o Engage the business community in the Northwest Jacksonville Economic Development Fund Area to enable funds to be disbursed in a manner that is beneficial to the community.
- o Continue to focus on the community in the Community Redevelopment Areas by implementing projects identified by the Agency Board and the Plans:
 - JIA CRA: Duval Road PD&E Expansion Study/Resurfacing/Water and Drainage/Septic Tanks;
 - King / Soutel Crossing CRA: Kings Road Water Main, Prichard Road-I-295 Corridor, and Kings Road-I-295 Corridor;
 - Renew Arlington CRA: additional phases of Complete Streets.

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

DEPARTMENT VISION:

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to address ethics issues through comprehensive training and advice to officials and employees.

DEPARTMENT MISSION:

To make the Ethics program of the Consolidated City of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

FUNCTION:

The Office of Ethics Compliance and Oversight has been established pursuant to Chapter 602 of the Ordinance Code, and by the City Charter, Section 1.203.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

HIGHLIGHTS:

- Develop a citywide ethics training plan (in coordination with the Employee Services Department) for the Consolidated City of Jacksonville.
- Continue giving daily advice to elected officials and city employees on all ethics related issues; to translate these into FAQs for the Ethics website.
- To assist the Ethics Commission in the handling of complaints.
- To assist the Ethics Commission in achieving the goals in their strategic plan.
- To continue to ensure that city officials and employees are in compliance with their state ethics legal obligations (financial and gift disclosures).
- To train members of Boards and Commissions in the Sunshine Laws and other ethics laws.
- To simplify the Jacksonville Ethics Code with proposed legislation.
- To administer the City's ethics hotline.
- To work with the Department Ethics Officers of the various agencies in the Consolidated City of Jacksonville (the Ethics Coordination Council) to improve ethics practices and to share ideas.

OFFICE OF GENERAL COUNSEL

DEPARTMENT VISION:

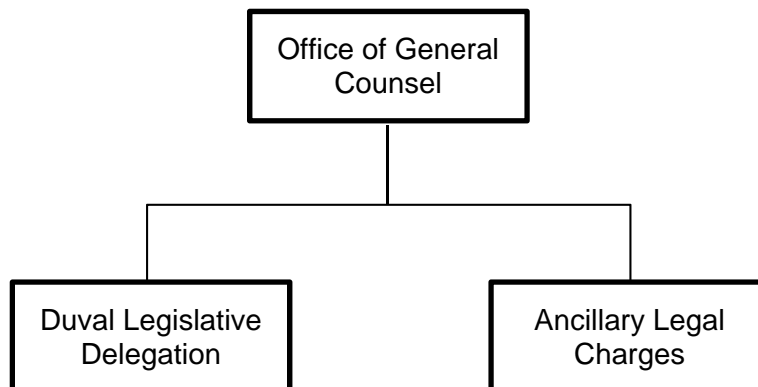
To be open an accessible to our clients, the Consolidated City of Jacksonville, inclusive of the Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals which are timely and accurately provided.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF GENERAL COUNSEL

FUNCTION:

The Office of General Counsel provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy, as well as, the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations, Legislative Affairs, Regulatory and Constitutional Law, General Litigation, and Tort and Employment Litigation.

HIGHLIGHTS:

- Focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect the City of Jacksonville's legal and fiscal interests.

DUVAL LEGISLATIVE DELEGATION

FUNCTION:

The Duval County Legislative Delegation Coordinator is a position established in the City of Jacksonville Charter Section 7.17. The Duval Delegation coordinator provides a local office at which to maintain the records and files of the Duval County delegation to the Legislature. To assist the chairman and members of the Duval County legislative delegation in preparation for sessions of the Legislature, meetings, of committees and subcommittees of the Legislature, and meetings of and hearings by the delegation itself. To serve as a liaison office between the Duval County legislative delegation and the units of local government represented by the members of the Duval County legislative delegation.

HIGHLIGHTS:

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.

ANCILLARY LEGAL CHARGES

FUNCTION:

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the consolidated government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel. As of 2013, all court cases are filed electronically. As the lawyers for consolidated government, the Clerk's office consolidates all filing fees directly to the Office of General Counsel. The Office of General Counsel in turn allocates those costs to the identified clients.

OFFICE OF INSPECTOR GENERAL

DEPARTMENT VISION:

To be the trusted oversight organization within Duval County, serving all citizens who share an interest in increased efficiency and positive change throughout the Consolidated Government.

DEPARTMENT MISSION:

Enhancing Public Trust in Government through Independent and Responsible Oversight.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

FUNCTION:

The Office of Inspector General (OIG) is an Independent Office established pursuant to Chapter 2 of Article 1 of the Charter, and Part 3, Chapter 602, of the Ordinance Code of the City of Jacksonville.

The purpose of the OIG is to provide increased accountability, integrity, and oversight of the entire consolidated government, to assist in promoting economy and efficiency, to improve agency operations, and to deter and identify waste, fraud, and abuse. The OIG accomplishes this purpose through audits, investigations, and contract oversight observations and reviews.

Ordinance 2014-747-E expanded the authority of the Office of Inspector General to include the City Constitutional Offices and Independent Authorities.

HIGHLIGHTS:

In fiscal year 2017/18, as of August 31, 2018:

- Received 137 complaints of which 100 complaints have been closed. Complaints include those received during previous fiscal years.
- Issued its 2017 Annual Report, 6 investigative reports, 2 audit reports, and 1 Contract Oversight Observation.
- Made 63 recommendations to enhance policy and procedures within the Consolidated Government.
- Investigations have led to 1 prosecution, approximately \$15,600 in monetary recoveries, and 6 disciplinary actions.

The OIG's outreach efforts include presentations before three Citizens Planning Advisory Committees and a GlobalJax foreign delegation visit. The OIG presents during the City of Jacksonville's new employee orientation training (held monthly) and participates in various networking groups with other local, state, and federal agencies.

The OIG continues to increase its collaboration with the Independent Authorities during fiscal year 2018. These efforts resulted in a new agreement for continued funding of \$115,000 for the next two fiscal years. Additionally, the OIG and JEA Audit Services continue to work closely, in accordance with an established protocol agreement, with a mutual focus on improved operations and efforts to identify and deter fraud, waste, and abuse.

In fiscal year 2018/19, the OIG will continue its outreach with the Consolidated Government and the Citizens of Duval County to obtain input regarding ways to enhance effectiveness and efficiency of government.

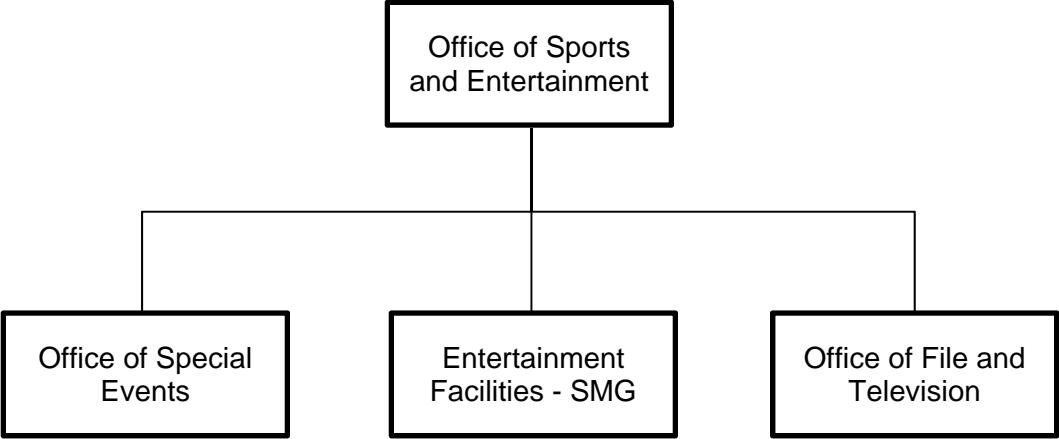
OFFICE OF SPORTS AND ENTERTAINMENT

DEPARTMENT VISION:

The City of Jacksonville's vision is to become the nation's leader in hosting events that will inspire our community.

DEPARTMENT MISSION:

Attract, host & create opportunities that positively influence economic impact and improve the quality of life and cultural engagement for residents, visitors and businesses.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF SPORTS AND ENTERTAINMENT

FUNCTION:

The City of Jacksonville's Office of Sports & Entertainment works alongside many community stakeholders to enhance the region's economy by attracting events and opportunities to the First Coast. The Office, with partners such as the JAXSPORTS Council, Visit Jacksonville and the JAX CHAMBER, will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events. The Office is further responsible for directing the city's facility manager (SMG), which manages six city-owned facilities, in achieving the Office's business plan and goals. In addition, the Office manages several lease agreements for facility tenants and event rights holders. For information, visit www.coj.net.

HIGHLIGHTS:

- Leverage the annual Florida-Georgia Game and its ancillary events (e.g. Florida-Georgia Hall of Fame Induction Ceremony) in year two of a new five-year extension.
- Continue to support numerous sporting events such as: TaxSlayer Gator Bowl, THE PLAYERS Championship, Florida vs. FSU Baseball, Donna 26.2, Gate River Run, P1 Powerboat and others.
- Hosted Lynyrd Skynyrd's Farewell Concert Tour at TIAA Bank Field, with an attendance of 40,003.
- Continue to provide effective and efficient oversight of the Sports & Entertainment Complex Capital Maintenance Fund (CMF) as well as capital projects in the non-Sports Complex venues.

OFFICE OF SPECIAL EVENTS

FUNCTION:

The Office of Special Events produces events which enhance the quality of life and culture for the City of Jacksonville and its visitors. The Office serves as a valuable community resource for events by producing events, managing the special event permit application process, facilitating the rental of Metropolitan Park and maintains an online calendar of community events at SpecialEvents.COJ.net. In addition, the staff assists event promoters and planners. The Office permits events on city property or those which affect city property streets with an attendance of 500 + attendees at any time.

HIGHLIGHTS:

- Successfully plan, promote, and produce events such as: Florida-Georgia, the Martin Luther King, Jr. Breakfast, Jacksonville Jazz Festival, World of Nations Celebration, Sea & Sky Airshow, Veterans Day Parade, Downtown Holidays, the Fourth of July Fireworks, New Year's Fireworks, and Jacksonville Light Boat Parade.
- Continue to support and provide superior service to City of Jacksonville permitted events.

OFFICE OF FILM AND TELEVISION

FUNCTION:

The Film & Television Office assists local and visiting productions with facilitating permits, provides preliminary location scouting and engages the local workforce and vendor resources. The Film Office serves as the liaison between the city, production companies and the local film community. For more information visit www.filmjax.com.

HIGHLIGHTS:

- Successfully host the 19th Annual Film & Television Industry Awards.
- Support new initiatives in the industry such as the Jacksonville Film Festival.
- Continue to support and provide superior service to City of Jacksonville permitted film, television, commercial and digital productions that drive economic impact to the region.

ENTERTAINMENT FACILITIES – SMG

FUNCTION:

SMG is the world's leading company in the private development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. We operate these venues under long-term contracts or leases and assume full responsibility for financial and operating management. Through the development of integrated services, events and revenue center programs, SMG ensures our facilities generate new sources of income. At the same time, we provide participation and employment opportunities to local business enterprises in the communities we serve.

SMG Jacksonville manages seven sports, entertainment, and convention venues on behalf of the City of Jacksonville. Our beautiful venues include:

- **TIAA Bank Field** - Home of the Jacksonville Jaguars, Florida-Georgia, TaxSlayer Gator Bowl and Monster Jam.
- **Veterans Memorial Arena** - Showplace of such entertainment greats as Elton John, Kenny Chesney and Jimmy Buffett and home to the Arena Bowl XXIV Champions Jacksonville Sharks, the two-time ABA National Champions Jacksonville Giants, and host of the NCAA Men's Basketball Tournament in 2006, 2010, 2015 and 2019.
- **Baseball Grounds of Jacksonville** - Home of the six-time champions, the Jacksonville Jumbo Shrimp, formerly known as the Jacksonville Suns.
- **Times-Union Center for the Performing Arts** - Stage to Broadway and music elite like Wicked, The Book of Mormon, James Taylor, and Diana Ross; and home of the Artist Series of FSCJ and the Jacksonville Symphony Orchestra.
- **Prime F. Osborn III Convention Center** - A historic renovated train station providing a unique venue for meetings, social events, and conventions.
- **Ritz Theatre and Museum** - Which seeks to "research, record, and preserve the material and artistic culture of African American life in Northeast Florida and the African Diaspora, and present in an educational or entertaining format the many facets that make up the historical and cultural legacy of this community."
- **Daily's Place** - A new state-of-the-art, multi-use complex adjacent to TIAA Bank Field housing a 5,500-person capacity amphitheater and 94,000-square foot covered flex field.

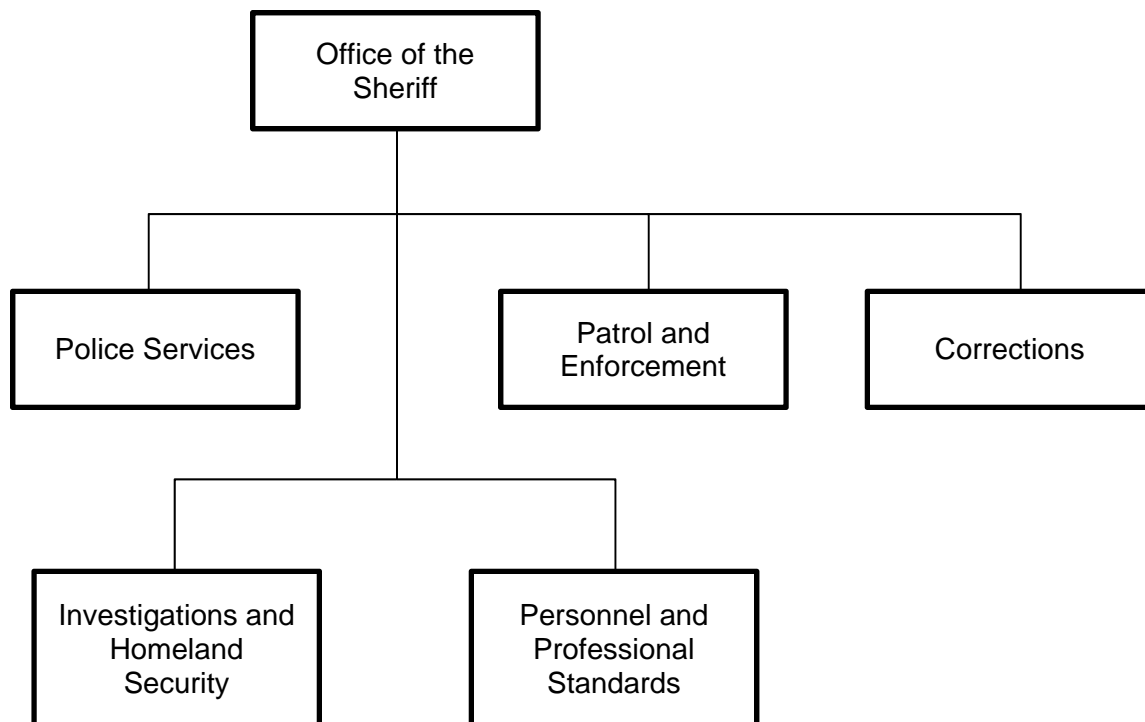
OFFICE OF THE SHERIFF

DEPARTMENT MISSION:

With responsibility for public safety in the consolidated City of Jacksonville, the 3,277 members of the JSO are comprised of 1768 sworn police officers; 791 corrections officers; and 718 civilians ranging from courthouse bailiffs to public records clerks, emergency communications officers and school crossing guards.

Collectively and individually, they carry out the mission of the agency: TO SERVE AND PROTECT IN PARTNERSHIP WITH OUR COMMUNITY. Sheriff Mike Williams leads the agency in commitment to the agency's top priorities:

- Reduce Violent Crime
- Leverage lean efficiencies
- Grow Community Engagement



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE SHERIFF

FUNCTION:

To provide overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

PATROL AND ENFORCEMENT

FUNCTION:

Provides the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

HIGHLIGHTS:

- In 2017, there were 36,994 arrests made representing 4.59% of all Police/Citizens Interactions that were completed.
- There were 27,624 traffic related crashes resulting in 164 traffic fatalities in 2017. There were 1,375 DUI Arrests, a 17.7% reduction from 2016. There were 96,650 Traffic Citations and 21,432 Traffic Warnings issued.
- Officers assigned to the Canine Unit handled over 1,130 dispatched calls-for-service, and conducted over 115 protective and investigative explosive sweeps. The Canine Unit was directly responsible for a total of 349 suspect apprehensions.
- The need for security to oversee nearly 400 parks and 125 square miles of parks and preservation properties led to the creation of the Safe Parks Unit. A total of 46 park sites in Jacksonville have law enforcement officers that live on the property.

Community Affairs Division

- More than 3.1 million people attended events in Downtown Jacksonville in 2017. The JSO Special Events team was involved in providing security and support for over 4,000 community organized events.
- The JSO Police Reserve Program is comprised of 96 volunteer reserve officers. The JSO Reserve Unit completed a total of 37,699 hours in 2017 for an unpaid value of \$2.4 million in savings.
- Hurricane Irma was a significant incident for Jacksonville in 2017. During the response time (September 6-13, 2017), JSO activation hours totaled 129,769.
- In 2017, 4 new neighborhood watches were implemented, and 3 inactive watches were revitalized. The city now has a total of 1,043 neighborhood watch programs.
- During the month of June 2017, 1,036 students and 588 chaperones from 71 public and private schools participated in this year's trips to the nation's capital.
- JaxPAL provides for more than 4,700 Jacksonville children every year. JaxPAL has five locations throughout the City of Jacksonville. The Jacksonville Children's Commission awarded JaxPAL a \$528,000 grant to support the afterschool and summer camp programs.
- There were over 5,302 hours of positive engagement between police officers and JaxPAL youth participating in JaxPAL programs in 2017.

POLICE SERVICES

FUNCTION:

Provides a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

HIGHLIGHTS:

- The Budget and Management Division was awarded grant, contract, and cooperative agreement funds from Federal, State, and Local agencies totaling \$3,222,607. The awards reached across all five Departments and covered a range of projects including officer overtime, equipment, training, personnel, and services.
- In 2017, the Sheriff's Office evaluated Body-Worn Cameras. JSO conducted six (6) town hall meetings throughout the city and the Sheriff also held a combined meeting with the community to update the status of the body worn cameras. In July 2017, the Body Worn Camera Unit was created and Testing & Evaluation Pilot Program (T&E) began with vendors. In September 2017, the Sheriff's Office was awarded a \$997,956 body worn camera grant from the Bureau of Justice Assistance. T&E continues with expectations to expand the full program in FY19.
- In 2017, 1,495,966 telephone calls were received in the 9-1-1 Center. Of that number, 765,833 calls were received on 9-1-1 and there were 730,133 calls received on the non-emergency number, 630-0500.
- Identification personnel confirmed and cleared the identity of 35,753 inmates (including adults and juveniles) in 2017, marking a 28% increase from 2016.
- The Civil Unit carries out the Sheriff's statutory responsibility for the service of process and execution of writs. In 2017, the Civil Unit processed 40,145 writs: 15,385 were Enforceable Civil Process and 24,760 were Non-Enforceable Civil Process.
- Validations Unit personnel are responsible for the accuracy of agency information entered into the Florida Crime Information Center and the National Crime Information Center (FCIC/NCIC) computer systems. During 2017 personnel reviewed the accuracy of 33,500 FCIC/NCIC computer entries made by agency personnel. There were 29,937 entries reviewed in 2016, marking an increase of 12%.
- Traffic Citation Unit personnel are responsible for the distribution, tracking and accounting of Uniform Traffic Citation, Warning Citation and Notice to Appear Citation books. During 2017, a total of 98,891 Uniform Traffic, DUI and Traffic Warning Citations were processed by Citation Unit personnel.
- Due to the volume of public record requests, the Public Record Unit (PRU) doubled in size in 2017 from 8 employees to 16. Over 51,000 public records requests were received and processed in 2017. The unit reviewed and redacted over 29,000 Arrest & Booking reports for the Clerk of the Court in 2017. Also in 2017, the PRU implemented a new web-based portal called GovQA. This portal is accessible by the public, media, and even those who wish to remain anonymous to make and receive a public record from JSO.
- In 2017, the Alarm Control Unit was officially retired. A new program was implemented and is overseen by an external vendor; thus no longer affiliated with JSO. The program is called the *JSO Alarm Registration and False Alarm Reduction Program* and it was implemented in June 2017.
- The Budget & Management Division was heavily involved in several major procurement projects in FY17. The most significant undertaking was partnering with the Department of Corrections in outsourcing the Health Services function to Armor Healthcare. This was a high profile, critical procurement that involved coordination with many internal units and meetings with the Office of the General Counsel. The procurement was successful and Armor Healthcare took over Correction Health Services in November 2017.

CORRECTIONS

FUNCTION:

Provides incarceration services for pretrial arrestees and sentenced offenders through the Jails and Prisons Divisions. Personnel at three correctional institutions provide and promote rehabilitation, vocational training and educational opportunities. Correctional programs at all facilities are evidence-based to aid in the reduction of recidivism by offenders. Re-entry services are provided to local, state, and federal offenders returning to our local community at the Jacksonville Reentry Center (JREC). Additionally, the Division of Health Services provides medical, psychiatric and other federally mandated services. The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to our community and offering services that are restorative in character.

HIGHLIGHTS:

Jails Division

- In 2017, Operations processed 30,188 inmates into jail and released 30,345 inmates. The Jails Division Operations is the largest unit within the Department of Corrections with 391 personnel assigned to supervise, on average, 2,135 Average Daily Population of inmates 365 days a year.
- In 2017, the Judicial Process Unit processed over 35,000 inmates for Regular Scheduled Court and over 30,000 inmates for J-1 First Appearance Court. Overall, there were over 60,000 inmates processed for court.
- There are currently 65 Dual Certified Officers (DCO) in the Department of Corrections. During 2017, DCO's made a total of 4,065 arrests; with a total of 5,374 charges.
- In 2017, the Transportation Unit transported a total of 31,200 inmates to the Duval County Courthouse and over two thousand inmates to the Florida Department of Corrections..
- Operation Safe Jails was continued into 2017, which yielded an overwhelming success resulting in a minimum amount of gang related violence. The "*See Something, Say Something*" message passed onto inmates has produced a lot of intelligence related investigations which have resulted in the proactive actions of our personnel to ensure violence and contraband is kept to a minimum.
- In 2017, the Pretrial Service Program (PSP) had 2,440 defendants placed in our program, 2,179 reached disposition while under pretrial supervision. PSU had a **70% increase** of defendants placed in our program since 2016. Only 77 of the supervised defendants were re-arrested, yielding a **96.5% success rate**.

Montgomery Correctional Center

- The coordination and utilization of inmate labor at MCC resulted in an estimated savings of over \$1.13 million dollars to the City of Jacksonville in 2017.
- The Prison Industry inmate workers screen printed over 10,000 inmate uniforms; for a savings of \$32,000. Inmate workers in the alterations shop completed over 6,000 employee uniform alterations; for a savings of \$35,000.
- The MCC Metal Shop completed numerous projects to include fabricating cane detectors allowing city agencies to meet ADA regulations (saving \$60,000); as well as special projects such as a fiber and water project on MCC property.

Community Transition Center

In 2017, the Matrix House Substance Abuse Treatment Program served 469 clients and maintained an average monthly count of 133. Among the 458 clients that were discharged during the year, 367 (80%) successfully completed the program. During the year, the program readmitted 59 clients.

Jacksonville Re-Entry Center

The Jacksonville Re-Entry Center (JREC) serves as one arm of this re-entry portal, which serves as a "One Stop Shop" for those ex-offenders returning to Duval County. In 2017, 8,761 nights of transitional housing were provided to clients. Along with housing, 3,219 weekly bus passes and 1,379 hours of mental health services among other service programs outcomes.

PERSONNEL AND PROFESSIONAL STANDARDS

FUNCTION:

Provides human resource planning, recruitment, training, records and standards for police, corrections and civilian personnel. Works to attract and retain high caliber employees for service to the community. Focuses on employee development to ensure a workforce of qualified, capable and highly skilled individuals. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO).

HIGHLIGHTS:

- During 2017, JSO recruiters distributed information on employment opportunities at 249 appearances at job fairs, community centers, colleges and universities, church meetings, civic gatherings, military events, and city events during 2017.
- The Academy trained 175 hired police recruits, 95 hired correctional recruits, and 49 hired Community Service Officer recruits. Additionally, the academy trained 42 self-sponsored FSCJ law enforcement recruits.
- A total of 5,574 JSO Police Officers, Correctional Officers, Judicial Officers, Security Personnel, State Attorney's Office Investigators, and Retired Police Officers completed either the FDLE or JSO firearms qualification course during 2017.
- In 2017, the Personnel Division converted over 3,000 personnel files of current employees to an electronic format. This conversion allows for quicker retrieval of personnel files and freed up much needed physical space within the Personnel office.
- The Information Systems Management (ISM) Help Desk personnel resolved 5,916 work orders and fielded more than 15,000 phone calls in 2017. In addition to the over 3,600 JSO personnel supported, ISM also provides support to over 1,500 external customers from 45 other agencies.
- The Professional Oversight Unit (POU) was formed in January 2017 to establish a centralized area of the Jacksonville Sheriff's Office to manage administrative cases related to response-to-resistance (RTR) incidents, JSO-vehicle crashes/incidents, and vehicle pursuits. The POU was also given the task of overseeing and facilitating the operation of the RTR Review Board, Safety Review Board, Personnel Early Intervention Program, and process improvement projects for the agency. The Professional Oversight Unit facilitated 193 projects throughout the 2017 calendar year.

INVESTIGATIONS AND HOMELAND SECURITY

FUNCTION:

Provides follow-up investigations of the most serious crimes that include both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

HIGHLIGHTS:

Investigations Division

- The Jacksonville Sheriff's Office Homicide Unit murder clearance rate for 2017 was 54.1%. The 2016 national average clearance rate for cities with similar populations was 49.3%.
- The number of homicides increased 11.6 % from 120 homicides in 2016 to 134 homicides in 2017. During the 2017 calendar year, there were 109 murders compared to 106 murders in 2016, a 2.8% increase.
- In 2017 Cold Case Unit personnel evaluated over 50 homicide cases for possible solvability factors, investigated 9 officer involved shootings and responded to 7 Child Abduction Response Team(CART) requests.

- Two notable cold case investigations of 2017:
 - Freddie Farah was murdered at the Grand Park Food Sotre in 1974. Utilizing improved automated fingerprint identification technology, detectives were able to identify and arrest Johnie Lewis Miller as the person who committed the crime.
 - Kamiyah Mobley was kidnaped from a local hospital in 1998. 18 years later and after over 2,000 tips had been investigated, Cold Case Unit personnel received a viable lead about an 18 year old woman living in South Carolina. After a detailed investigation, a DNA sample was tested and confirmed she was the abducted baby. The person who kidnapped Kamiyah, Gloria Williams, was identified and arrested.
- During 2017, the JSO Missing Person Unit investigated 3,230 missing person incidents, an increase of 1.9% in total incidents reported as compared to 2016. Of that total, 963 cases were assigned to the detectives of the Missing Persons Unit for follow-up investigation, a decrease of 25.8% as compared to 2016.
- There were 663 incidents where a firearm was discharged in 2017, not including homicides. This is a 14.5% increase from 2016, which had 579 incidents.
- In 2017, the Robbery Unit investigated 1,376 cases, which represents a 5.9% decrease from the the 2016 calendar year. The Robbery Unit clearance rate for 2017 was 28.0%. The latest available national average clearance rate from 2016 was 23.2% for cities in the same population group as Jacksonville.
- During 2017, the Special Assault Unit received a total of 4,628 cases involving potential sex crimes, child abuse/neglect, or elder abuse/neglect. This is an increase of 7.82% of 2016. The sex crimes clearance rate for 2017 was 51.1%, while the most recent national average for cities in the same population group as Jacksonville was 38.4% in 2016.
- Of the 6,865 auto burglary incidents in 2017, 4,083 of those involved unlocked vehicles. City-wide, there were 722 guns stolen from vehicles this past year.

Homeland Security / Narcotics-Vice Division

- In 2017, the Jacksonville Sheriff's Office continued an active role in the North Florida Fusion Center. This collaborative effort included members of 58 agencies pooling their intelligence information into one overarching database to be used by investigators to identify, monitor and track issues of concern to the region.
- The JSO Dive Team is also assigned to Special Operations but with the officers having collateral duties elsewhere in the agency. A designated Tier 1 Team by the Regional Domestic Security Task Force (RDSTF), the JSO Dive Team responded to over seventy (70) call-outs in 2017 and partnered with the U.S. Coast Guard to conduct underwater sweeps of the ports.
- The Tactical Support Unit is tasked with functions related to the *ShotSpotter Gunfire Location System*. ShotSpotter is intended to enhance the agency's ability to respond to and investigate violent crimes involving illegal gunfire in a fixed, five-square mile area around US-1 and I-95. In 2017, there were 468 activations with 106 yielding a total of 755 casings.
- In 2017, the Major Case Narcotics Squad's efforts led to seizure of 41.8 kilograms of cocaine, 1,255.3 pounds of marijuana, 16.3 kilos of heroin, and n 321 firearms. Investigations during 2017 enabled the seizure of \$ 755,417 in cash.

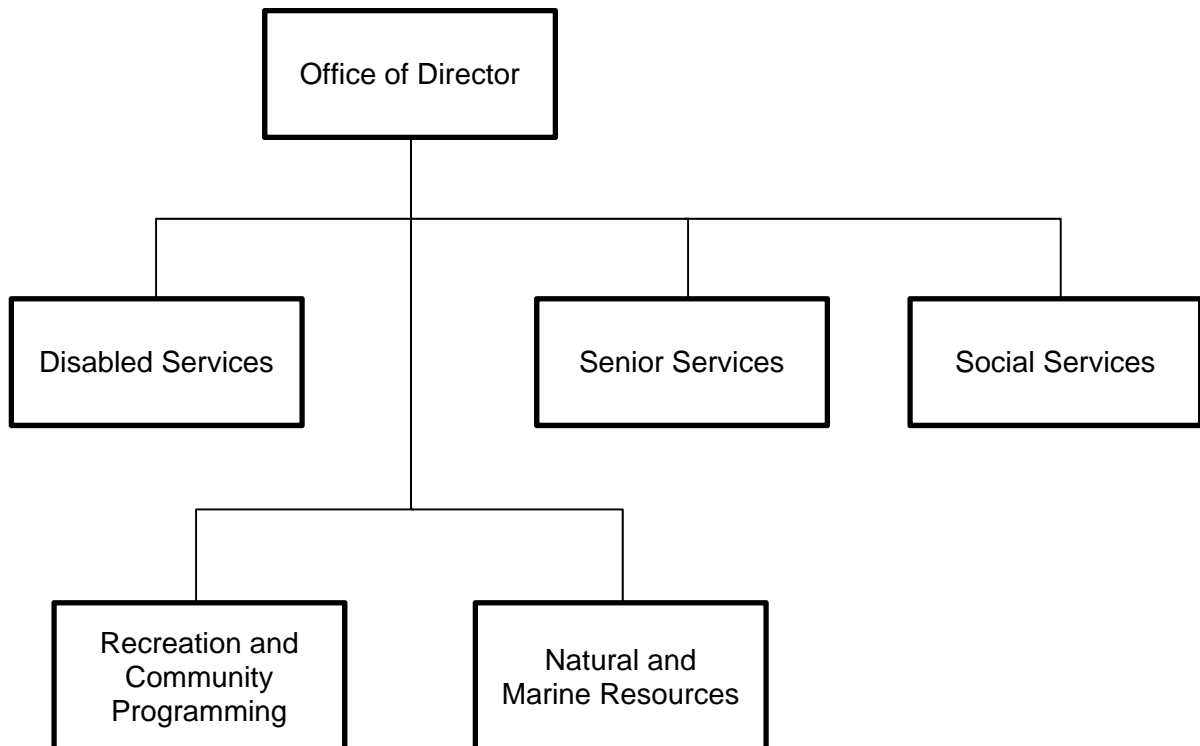
PARKS, RECREATION AND COMMUNITY SERVICES

DEPARTMENT VISION:

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

DEPARTMENT MISSION:

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

HIGHLIGHTS:

- Seek partnership opportunities utilizing the Parks Partnership Program whereby patrons can donate specific items through the Park Donation Program.
- Continue to expand the on-line revenue system to include the collection of demographics and time utilization of facilities in order to provide park patrons with programs and services using data captured.
- Staff will continue to be dedicated to assessing each and every park site for needs. Additionally, the needs assessments will be utilized as a tool in planning repairs, maintenance and upgrades of facilities.
- Focus on monitoring the effectiveness of the Park Security Action Plan.
- The Family Nutrition Program will continue to expand utilizing Federal Farm Bill funds to provide nutrition education to limited income families and youth of Jacksonville to acquire knowledge, skills, attitudes, and changed behavior necessary to improve their diets. Educational classes and demonstrations will be offered at the Extension Office, Community Centers, Faith Based Organizations, apartment complexes and through both in school and after school programs. This program is expected to reach a minimum of 7,000 educational contacts in Jacksonville.
- Smart Couples, a grant funded program, is expected to provide relationship education classes to an estimated 500 residents in Duval County with over 2,500 contacts.

DISABLED SERVICES

FUNCTION:

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

HIGHLIGHTS:

- In FY 19, the Division will continue to improve program access in underserved communities by identifying education and empowerment driven programming.
- Improve employment among citizens with disabilities by continuing to offer training and education to both candidates and HR professionals.
- Continue to provide education via the Disabled Parking Enforcement Program and Title III Program.
- Increase Adaptive Recreation participation by offering new recreation activities such as Kayaking, Cycling, and Athletics at Jacksonville Parks and centers.
- Continue to conduct educational awareness programs that promote accessibility, improve access, and promote inclusion.

NATURAL AND MARINE RESOURCES

FUNCTION:

The Division of Natural and Marine Resources serves a diverse population of ages, abilities and interests through outdoor recreational activities by providing nature parks and access to waterways. The division provides the day to day management and oversight of two oceanfront parks, 71 water access opportunities and protects over 80,000 acres of environmentally sensitive lands in partnership.

HIGHLIGHTS:

- Huguenot Memorial Park was severely damaged by both Hurricane Matthew and Hurricane Irma in 2016 and 2017, respectively. The campground is currently closed and the park does not offer pavilion rentals. Completing all necessary hurricane repairs and reopening all facilities will be the main focus in FY 19. Major projects include entrance road re-alignment, repairs to hurricane damaged access road, and the reopening of campground and shelters. The management plan will expire in December 2018 and will be updated during FY 19.
- During FY 18, the Division began to focus on increasing customer relations at Kathryn Abbey Hanna Park and will continue throughout FY 19. Hanna Park staff will take a more active role in the sea turtle monitoring program. Several projects within the Capital Improvement Plan (CIP) are scheduled to be completed in FY 19, which will increase attendance and user satisfaction.
- Focus will continue on activating the waterways and working on both Hurricane's Matthew and Irma repairs that require engineering services.
- Continue to work in partnership with focusing on updating the forest management plan with the Florida Forest Service. Additionally, continue to partner with the Student Conservation Association to provide 26 & 52 week internship opportunities for young adults.

RECREATION AND COMMUNITY PROGRAMMING

FUNCTION:

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

HIGHLIGHTS:

- The Division will open a new splash park, add two new playgrounds, replace eight existing playgrounds, and resurface 14 tennis and basketball courts.
- In FY 19, the Division will continue to improve and expand services and facilities in an effort to provide citizens quality recreational experiences.
- Focus on improving the quality of park amenities by repairing and replacing features that are outdated and at end of useful life.
- Programming will focus more on providing improved and additional programming for at risk youth and the quality assurance of programs.
- The Division will continue partnering with the Kids Hope Alliance assessing the quality of the division's afterschool programs and internally implementing methods to self-evaluate programs.
- It is through improved and quality programs and facilities that the Division will assist Mayor Curry in his goal of improving the City of Jacksonville's overall health level, providing a safe environment for its citizens, and ultimately creating One City One Jacksonville.

SENIOR SERVICES

FUNCTION:

The core function of the Senior Services Division is to provide activities, programs, and services that support older adults living independently in their homes as long as possible. We accomplish this through a focus on Mayor Lenny Curry Priorities for the City of Jacksonville which are Public Safety, Youth Engagement, Neighborhood Enrichment and Community Wellness. The Division ties it all together with our programs, activities, and services, as well as, increasing our “intergenerational” activities through outreach with schools, agencies, and community programs.

HIGHLIGHTS:

- Reestablish M.O.B. (Mayor’s Older Buddies) Meetings
- Establish Dementia Care and Cure Initiative
- New Senior Expo emphasis on health screenings, testing and Medicare enrollment.
- Partner with ElderSource on Healthy Eating for Successful Living in Older Adults Program.
- Partner with UF Extension Office to update, provide assistance and expand the Community Gardens Project.
- Partner with FSCJ and Agewell Institute on “Changing Attitudes with Aging Project”.
- Partner with Ed White HS and Senior Centers to provide vocational training for special needs students.
- Partner with University of Florida on their Pedestrian Safety for Florida’s Older Adults/Pedestrian program.
- Partner with Social Services Division to provide a Victim Advocate in Senior Centers.

SOCIAL SERVICES

FUNCTION:

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Financial Assistance program, and money management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

HIGHLIGHTS:

- Sustain a level of service that annually enables 3,600 individuals living with HIV/AIDS to receive Ryan White funded medical care/treatment, 400 Duval indigents to receive cremation and burial services with dignity, 3,000 low income households to avoid homelessness through rent/utility assistance, and 1,700 or more crime victims to receive crisis intervention and stabilization. Through contractual agreements, thousands of others will receive mental health and substance abuse intervention and treatment, homeless shelter services, child protection forensics, child safety visitations, information and referral services, and inpatient/outpatient health services.
- Continue to aggressively pursue the recovery of indigent burial and cremation costs through probated estates and insurance benefits.
- Expand opportunities for citizens to access emergency financial assistance and other key services through community partnerships, out posting of staff, off-site points of entry, and technology advances.
- Pursue additional grant funding from the Victims of Crime Act (VOCA) to increase staff positions that will support direct services to crime victims who have suffered physical, sexual, financial, or emotional harm as a result of the commission of a crime.

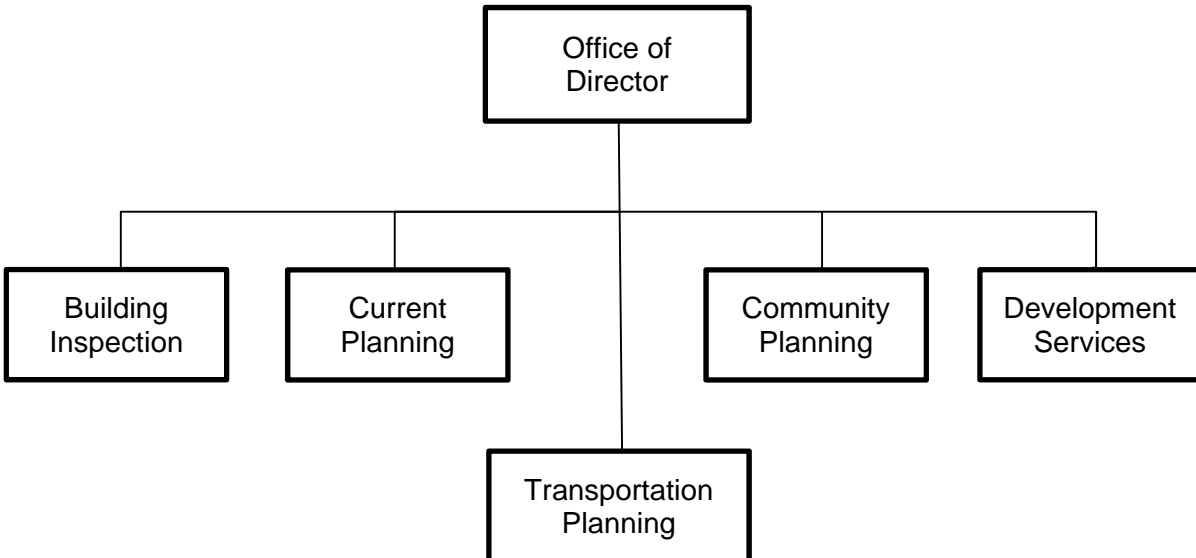
PLANNING AND DEVELOPMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods, and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

BUILDING INSPECTION

FUNCTION:

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and other City of Jacksonville related building ordinances. The Division's primary role is to ensure the safety of buildings by performing plan review and inspections of constructed work to ensure compliance with the State's building, electrical, mechanical, plumbing, and gas codes. In addition, the Division performs plan review and inspections, and issues permits for tree removal, site clearing, and sign permits.

HIGHLIGHTS:

- Hired additional building inspectors to keep up with an increasing workload of permit activity.
- Completing requested inspections on the date requested, regardless of the increased workload.
- Steady increase in the number of building permits submitted electronically. Electronic submitted items save the expense of scanning items into archives.
- ITD has a request for proposal (RFP) out that includes a new permitting system.

COMMUNITY PLANNING

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, Brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), manages the Brownfields Redevelopment Program and related grants, and reviews exterior work in local historic districts or affecting local landmarks.

HIGHLIGHTS:

- Complete the appraisal of the 2030 Comprehensive Plan in accordance with Chapter 650 and initiate changes based on the findings.
- Process 2030 Comprehensive Plan Future Land Use Map and text amendment applications.
- Provide professional and administrative support to the Joint Planning Committee to implement and update the Public Schools and Facilities Inter-local Agreement and the Public Schools and Facilities Element.
- Provide professional and administrative staff support to the Adaptation Action Area Working Group as they consider the potential impacts of and responses to coastal flooding.
- Process over 1,000 Certificate of Appropriateness (COA) applications related to historic properties in accordance with Chapter 307.
- Process demolition reviews of potential historic structures.
- Provide code enforcement related to historic district guidelines and zoning code regulations in historic districts and for landmarks.
- Support the Historic Preservation Commission in recognizing outstanding preservation projects.
- Apply for State of Florida Small Matching and Special Category grants to support historic preservation related projects that may include surveys, restoration, and conferences.
- Provide professional and administrative staff support to the Historic Preservation Commission.
- Apply for and administer EPA Area Wide Planning grants and EPA Cleanup grants.
- Assist owners of contaminated parcels to obtain legislative approval for brownfield area designations.
- Implement and oversee contractual requirements of the Manatee Protection Plan including development of the annual implementation report, the boater compliance study, and education/outreach.

CURRENT PLANNING

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezoning and PUD verification, conventional rezoning, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code. The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all zoning code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the zoning code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Continue to implement and upgrade the Land Use and Zoning Application Portion (LUZAP), a well-based submittal of zoning applications.
- Continue to update Chapter 656, Zoning Code, to be consistent with the 2030 Comprehensive Plan.
- Continue to address short-term growth and development issues through review of proposed zoning changes.
- Assist the public with questions relating to the zoning code, zoning verification, permitting and zoning application processes.

- Schedule, process, notice, and review all zoning related applications and provide professional written recommendations on applications scheduled for public hearings before the Zoning Administrator, Planning Commission (PC), and the Land Use and Zoning Committee (LUZ).
- Administer zoning overlay districts including Downtown, Mayport, Springfield, San Marco, and Riverside-Avondale.
- Provide technical assistance to the LUZ Committee, PC, and Citizens Planning Advisory Committees (CPACs).

DEVELOPMENT SERVICES

FUNCTION:

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office (CMMSO), the Addressing Office, and the newly added Drainage Compliance Section. The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system. The Review Group, Zoning Counter, and Addressing is funded within Special Revenue Fund 159. The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. CMMSO is funded by Special Revenue Fund 112 and administers both the Concurrency Management and Mobility Fee Systems.

HIGHLIGHTS:

- The Review Group continues to work with ITD and the community on electronic plan review submittal process improvements. The Division continues to work with the Building Inspection Division to enhance its application system to include consideration of right-of-way permits as well as 10-set (commercial review) submittals.
- The CMMSO supports the Technical Advisory Committee (TAC) to provide technical assistance in providing updates to the Concurrency and Mobility Management System Handbook. The CMMSO is involved in the five-year update of the Mobility Plan, which involves working with a consultant and the Mobility Plan Task Force Group. The CMMSO continues to process concurrency and mobility fee applications, and collect mobility fees, fair share assessment fees, and development agreement fees.
- The Drainage Compliance Section is fully functional, staffed with four Engineering Technician Seniors and a Professional Engineer. The Drainage Compliance staff are in the community administering Ordinance 2018-157-E, resolving issues related to nuisance drainage.
- Addressing is editing the Address Point File to allow for the streamlining of data for future use in the new 911 CAD system. Addressing is also involved in projects associated with the Enterprise Permitting and Land Use System to transition from using two addressing databases to one database; allowing agencies to pull addressing information from a single data source.

TRANSPORTATION PLANNING

FUNCTION:

The Transportation Planning Division encompasses various activities involving long range transportation planning for City's roads, bicycle and pedestrian facilities. The major activities include calculating of mobility fees, in conjunction with the Concurrency and Mobility Management Office, for land development applications, reviewing of traffic circulation for site plans, calculation of trips and trip accounting for the Transportation Management Area (TMA), and providing city representation at local, regional, and state level. The division also reviews trip generation, traffic impact analyses, and Notice of Proposed Change transportation analyses, identifies multi-modal transportation needs, and creates mobility funding plans for improvements. The Transportation Planning Division maintains the data of functionally classified roads within Duval County. They collect traffic data on all functionally classified roads on an annual basis. They conduct trend analyses such as accident collision rates, demographic changes, and traffic volume projections. The division provides long range modeling and multi-modal transportation plans for the city. The Transportation Division is also responsible for the update and implementation of the Transportation and Transit Elements of the City's Comprehensive Plan.

HIGHLIGHTS:

- Request approval for and implementation of the actions taken by the Context Sensitive Streets Committee to revise policy, improve design standards, create new standards, and initiate Context Sensitive solutions into COJ's multi-modal transportation network. This entails the finalization of changes recommended to the Land Development Procedures Manual and to City Standards, and the implementation of policies that include Context Sensitive Streets design standards for the City of Jacksonville.
- Create City Truck Routes. This endeavor entails working with the Context Sensitive Streets Committee to create maps, communicate with the public, hold meetings and create a new ordinance identifying recommended designated truck routes for the City of Jacksonville.
- Coordinate and implement the Strategic Neighborhood Action Program for Pedestrians (SNAPP) as identified as a result of the COJ Pedestrian and Bicycle Master Plan Study. This effort includes creation of maps of priority areas, establishing priority neighborhoods based on needs, conducting neighborhood assessments and walk-audits, establishing sidewalk prioritization and recommending sidewalk repairs, replacement, and infill that will contribute to the reduction of pedestrian fatalities and serious crashes.
- Conduct Road-Diet assessment reports, lane elimination studies, and preliminary concept designs following the latest guidance from the Federal Highway Administration and the Florida Department of Transportation as necessary data to the Public Works Department.
- Coordinate with local agencies to include the Florida Department of Transportation, the Jacksonville Transportation Authority, the North Florida Transportation Planning Organization, and the Cultural Council of Greater Jacksonville.

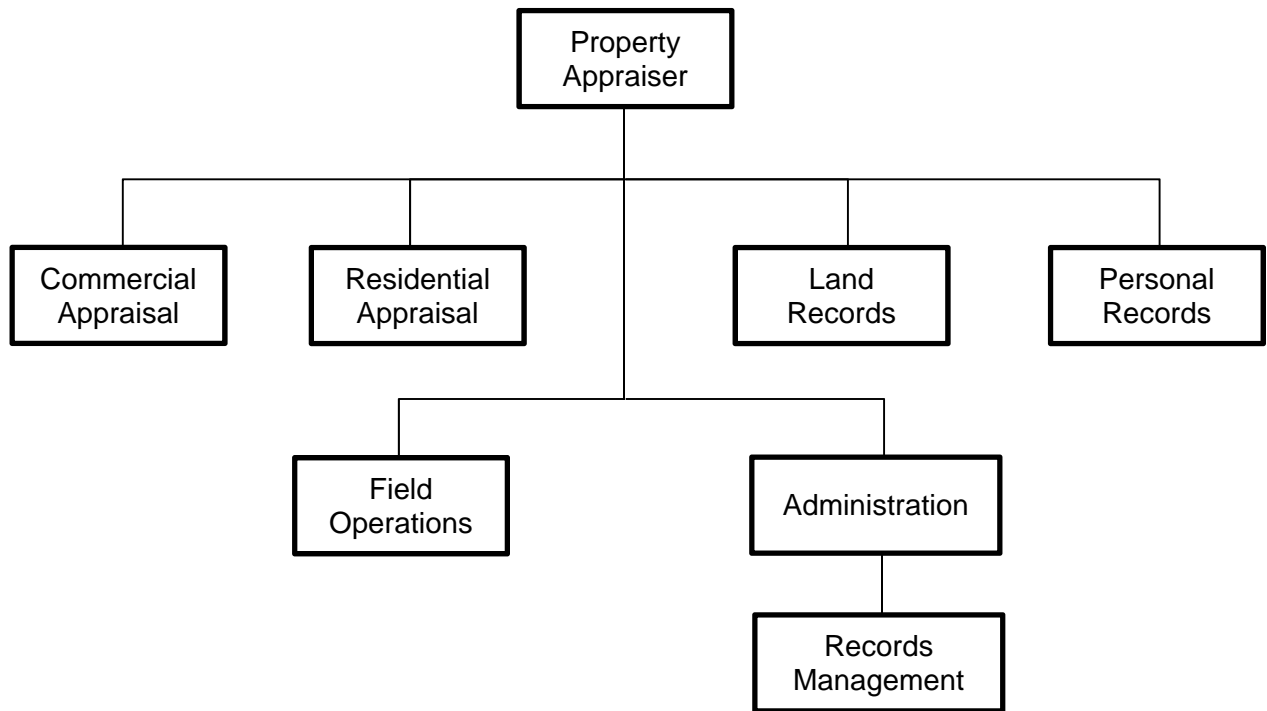
PROPERTY APPRAISER

DEPARTMENT VISION:

To earn the public's trust.

DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

ADMINISTRATION

FUNCTION:

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Administrative Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the organization.

HIGHLIGHTS:

- Information Systems will be making enhancements to our Computer Assisted Mass Appraisal (CAMA) system to increase efficiency and reduce errors.
- Information Systems has continued working to make enhancements to our in-house program for Exemption Compliance that combines user input and data from our CAMA system to track potential non-compliance and fraud cases.
- PAO has doubled the number of GIS programs in use over the past few years and has recently added a GIS Analyst to the Information Systems group in order to provide more efficient support to the end users.
- PAO employees generously contributed to all of the JaxCares supported events throughout the year. This includes the White Towel Drive benefitting the City Rescue Mission, Salvation Army Angel Tree & Stockings, Thanksgiving Baskets for Daniel Memorial, Mother's Day items for Hubbard House, and the Salvation Army Back to School Drive.
- Continued Go365 Wellness initiative by having 13 employees obtain Platinum Status, and by having 32 percent total participation.
- Expanded and encouraged continuing education by opening Certified Field Evaluator courses to all positions.

COMMERCIAL APPRAISAL

FUNCTION:

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family, and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: a market approach, a cost approach, and an income approach. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

HIGHLIGHTS:

- Provide annual appraisals for 39,000+ commercial, industrial, and governmental properties in Duval County.
- Integrated newly acquired TREPP loan financial database to assist with income model calibrations and VAB support on large commercial investment properties.
- Avoided litigation in six disputes through utilizing external data and internal proficiency thus avoiding costly legal fees.

FIELD OPERATIONS

FUNCTION:

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law requires county property appraisers to inspect all real property at least once every five years (quinquennial review). Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Field Operations Division's Field Evaluators canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- Conducted approximately 65,000 physical inspections for residential and commercial properties via on-site inspection and use of aerial imagery.
- Physically inspected approximately 25,300 parcels due to quinquennial review, permits (including new construction), and other workflow reviews.
- Posted permit information for approximately 10,000 permits received from the City of Jacksonville and municipalities.
- Drew approximately 3,500 residential houses and commercial buildings from architectural plans (blue prints).
- Two employees from the division were internally promoted to other divisions within the PAO.
- Two field employees became a Certified Field Evaluator (CFE).

LAND RECORDS

FUNCTION:

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. This division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- Posted 42,196 ownership transfers during the fiscal year ending September 30, 2018.
- Maintains and updates all county property records within five business days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- Updates county property records within 18 days following the recording of a Same As property transfer with the Clerk of the Courts.
- Updates county property records and GIS maps within 60 days following the recording of a Split/Join property transfer with the Clerk of the Courts.
- Identifies and corrects areas where aerial photographs and ARC/GIS maps have inconsistencies.
- Processed 2018 enacted zoning ordinances to GIS and CAMA within 60 days.
- Managed the update of the tax district GIS layer and CAMA database to reflect the Tarpon Cove Dependent Special District and to amend The Trails, Bartram Park, Beaches CDD's, and King Soutel Crossing CRA.

PERSONAL RECORDS

FUNCTION:

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets, other than real estate, in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery, and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. This division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

HIGHLIGHTS:

- Manages 32,000+ tangible personal property accounts.
- Randomly selects 100 properties for desk audits of tangible property annually to ensure accurate reporting of tangible personal property and resulting tax assessments due to the county.
- Adds new businesses to the tax roll through field visits using the census tracts and Certificate of Use (COU) listing.
- Mails tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements.

RESIDENTIAL APPRAISAL

FUNCTION:

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes, and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- Provided annual appraisals for 330,000+ residential properties in Duval County.
- Processed approximately 42 new residential plats containing over 1,600 new parcels.
- Received, reviewed, and processed approximately 112 new agricultural classification applications.

RECORDS MANAGEMENT

FUNCTION:

The Records Management Division, commonly known as the Customer Service/Exemptions Compliance Division, assists customers who visit or contact the Property Appraiser's Office for service. This division is responsible for processing all exemption applications, determines exemption eligibility, and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Compliance Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements, and services.

HIGHLIGHTS:

- Manages approximately 187,681 Homestead Exemptions, 7,838 Senior Additional Homestead Exemptions, and 1,542 Long-Term Residency (25 yr. +) Senior Exemptions.
- Processed over 18,702 new exemption applications.
- Assisted approximately 48,479 customers, who called, e-mailed, or came into the office for service.
- Investigates exemption abuse through the Exemption Abuse Hotline, field inspections, database queries and the analysis of statewide duplicate social security number records and vital statistics.
- Processed liens totaling \$4,363,798 on properties that received exemptions for which they were not entitled for the annual 2018 tax year ending December 31, 2018.
- Conducted 302 physical inspection audits to ensure non-profit exemption compliance.

PUBLIC DEFENDER

DEPARTMENT VISION:

The Public Defender protects the constitutional rights (State and Federal) and liberties of all persons whose causes have been entrusted to us, by providing superior legal, ethical, and timely representation. Working together, the Public Defender Office of Florida's 4th Judicial Circuit will lead the way in protecting justice for all.

DEPARTMENT MISSION:

The Law Office of the Public Defender is dedicated to the full, fair and superior representation of all persons in the Duval, Nassau and Clay County communities who cannot afford legal counsel and are in danger of being deprived of a liberty interest due to a criminal accusation or other statutorily defined state action. It is the goal of the Public Defender's Office to protect every client's constitutional rights, to defend against discriminatory treatment and disproportionate punishment, and to ensure that no one who is innocent is ever wrongfully convicted. We are committed to providing all mandated legal services in an efficient and cost-effective manner while holding ourselves to the highest professional and ethical standards.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC DEFENDER

FUNCTION:

To provide full, fair, and superior legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act and Baker Act.

HIGHLIGHTS:

- Increase the efficiency of the Public Defender's Office operation through further implementation of the digital imaging program, which provides secure archival of records, immediate access of client files, and ensures compliance with statewide e-filing mandates.
- Provide superior, efficient representation of our clients by increasing the number of video conferencing units in the jail, reducing attorney travel time and increasing productivity.
- Expansion of legal services provided to veterans by the Public Defender's Office Veterans' Court Division and other Diversionary programs through partnerships with other city, state, and federal agencies.

PUBLIC HEALTH

DEPARTMENT VISION:

To be the healthiest state in the Nation.

DEPARTMENT MISSION:

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC HEALTH

FUNCTION:

The Florida Department of Health in Duval County (DOH-Duval) will continue to work to confront emerging public health issues, build education and awareness toward prevention opportunities and collaborate with partners to improve health outcomes.

HIGHLIGHTS:

The Florida Department of Health in Duval County (DOH-Duval) is a partnership between the State of Florida and the City of Jacksonville. The funding comes from the State of Florida, the City of Jacksonville and from county fees to deliver services to Duval County citizens mandated by Florida Statutes Chapter 154.01. The City of Jacksonville funds approximately 1.6% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville.

Duval and the other 66 county health departments are part of the Florida Department of Health. DOH-Duval services the entire population of Duval County and employs a staff of 476 with a \$37 million budget. Services include pediatric primary care, maternity care, dental, and immunizations, specialty care in the areas of HIV care and case management, STD clinical services, Refugee health, tuberculosis care and case management. We also provide health promotion and disease prevention services through communicable disease control and monitoring, environmental health, emergency preparedness, mental health care, pharmacy and laboratory services. Standard hours of operation are Monday through Friday 8am-5pm, with extended hours for some clinical services and outreach activities to accommodate educational outreach and testing efforts. DOH-Duval has involved the citizens of Jacksonville in various capacities, such as coalitions, focus groups and advisory councils.

In 2017, DOH-Duval provided over one million total client services to Duval residents. A few accomplishments include:

- Provided 718,399 clinical services.
- Healthy Start provided 148,854 prenatal services to new moms.
- Environmental Health provided 26,253 services to keep citizens safe.
- The Florida Breast and Cervical Cancer Early Detection program linked 3,073 patients to breast health diagnostic services and screenings.
- Through our Dental Centers and Mobile Dental Units, 61,349 children received preventive dental care.

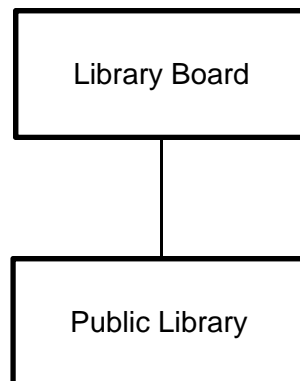
PUBLIC LIBRARIES

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

The mission of the Jacksonville Public Library (JPL) is to enrich lives, build community, and foster success by bringing people, information and ideas together. In Fiscal Year 2018, more than 3.1 million visits were made to JPL locations, items were checked out more than 6 million times, and more than 15,000 programs were offered to Duval County residents at the Main Library and 20 branch libraries, drawing over 220,000 attendees. Special student library cards were issued to more than 127,000 students of Duval County Public Schools in grades K – 12; furthermore, 32,195 different students used their student cards to check out books at a library. Learn more at www.jaxpubliclibrary.org.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC LIBRARIES

FUNCTION:

The Jacksonville Public Library's mission is to enrich lives, build community, and foster success by bringing people, information and ideas together.

HIGHLIGHTS:

In January 2018, the JPL's Board of Trustees hired Tim Rogers to be the new Library Director. Under Tim's guidance, the library has adopted a goal of having 75% of households in Duval County using or contributing to the library by 2029.

This commitment not only positions the library for long-term success, but also fortifies the library's 2018-2020 Strategic Plan by building on its three service priorities: Inspire lifelong learning and discovery, support youth educational success, and build community, along with core goals of providing outstanding experiences, increase convenient access, and increase awareness.

JPL mounted a successful grassroots campaign and went on to win \$25,000 in children's books and a \$5,000 reading room makeover for the city in JetBlue's Book "With Us" international contest. More than 90 cities competed for the prize in an online voting contest.

Several library partners were honored for their contributions to JPL:

- The United Way of Northeast Florida (Outstanding Business Partner by the Florida Library Association for the Reading Pals early literacy program)
- Local television news anchor Tenikka Hughes (Literacy Pros 2018 Award for "Tenikka's Books For Kids"—a partnership with Action News Jax and the library that resulted in the collection of more than 3,000 new books that were given to children who met their summer reading goals)
- Sharon Coon (Outstanding Citizen by Florida Library Association and the Library Champion Award from the Northeast Florida Library Information Network (NEFLIN) for her work in the community with the local library and library system).

Julie Rekow received NEFLIN's Member of the Year award for her contributions to library service including the library's Comic Con, now entering its seventh year.

The art gallery in the Main Library—Jax Makerspace Gallery—opened new exhibits each quarter that brought nearly 40% more people to the library on opening nights. While the exhibits highlight talented local artists and makers, the gallery received the privilege of displaying a piece of art by internationally famous street artist Banksy valued at \$2M in partnership with the Cultural Council of Greater Jacksonville.

The Brentwood Library received new exterior building painting and finishes.

There were several ADA Improvements completed during FY18 for West, University Park, Southeast, South Mandarin and Bradham-Brooks libraries.

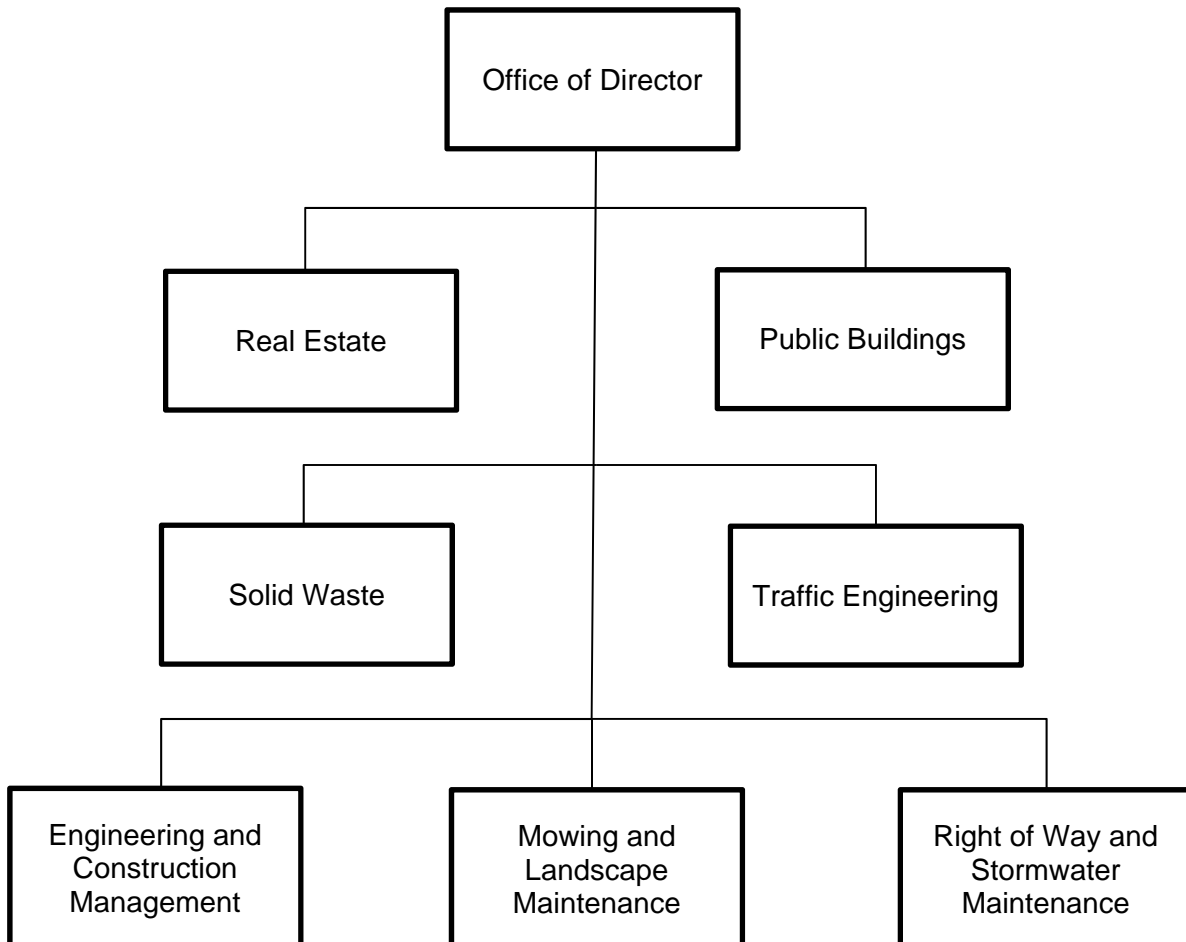
PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director oversees seven divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste, and Traffic Engineering. The Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as, collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan, various roadway, drainage and other capital improvement projects.

HIGHLIGHTS:

The Directors Office remains actively involved in the following:

- Operation Urban Blight
- Administer billing and collection of Stormwater and Solid Waste fee revenue
- Continuous monitoring of Operating and Capital Budget appropriations

ENGINEERING AND CONSTRUCTION MANAGEMENT

FUNCTION:

The Engineering and Construction Management Division is responsible for designing, planning and managing projects for the City including all departments, independent agencies, and to the general public as a whole. Project types include roadways, bridges, beach renourishment, bulkheads, drainage improvements, fire stations, police facilities, parks, athletic facilities, pools, boat ramps, utility expansions, intersections, senior centers, dredging projects, trails, docks, and significant repair and maintenance projects that require engineering assistance.

The duties and responsibilities of the Division are accomplished within three specialty sections. The Design Section: Manages planning, design and permitting of projects that are done by in-house staff as well as those done by professional consultants. The Design Section is also responsible for the preliminary engineering and processing of citizen petitions for curb and gutter, dirt road paving, and dredging. The Topographical/Survey Section: Provides field survey, mapping and other topographical support for design, construction and land acquisition and disposition. The Construction Administration Section: Oversees the construction phase of projects in either design-bid-build or design-build procurement methods.

HIGHLIGHTS:

The Division will continue to effectively and efficiently manage the capital projects which it oversees.

MOWING AND LANDSCAPE MAINTENANCE

FUNCTION:

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. It also performs vegetative spraying and maintenance on the City's stormwater infrastructure. Additionally, the Division performs landscape maintenance related to the enforcement of city laws regarding the safety and cleanliness of private property.

HIGHLIGHTS:

The Division was granted an increase of \$200,000 dollars for FY 19 to address blight, mowing, and encroachment issues throughout the county. This will allow the Division to more proactively address issues as they arise throughout the year.

PUBLIC BUILDINGS

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. The Division maintains all of the HVAC, plumbing, electrical and any other maintenance required for approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, Ed Ball Building, Jake Godbold Building, Duval County Courthouse Complex, Pre-Trial Detention Center and the Police Memorial Building. The Division also manages payment for utilities for all city facilities, parks, and rights-of-way (excluding street lights and signals).

HIGHLIGHTS:

- As part of the FY 19 Budget process the Division was granted two additional positions: an Air Conditioning & Heating Technician, and a Carpenter. This will allow the Division to more effectively address the various issues at City facilities as they arise.
- The Division continues to have an "emergency fund" account in order to address unanticipated repairs, requests, or emergency issues throughout the year.

REAL ESTATE

FUNCTION:

The Real Estate Division is responsible for the Acquisition and Disposition of City Real Estate, the Closure and Abandonment of Right-of-Ways and Easements, performing Due Diligence on Real Estate matters as requested, and negotiating Third-Party Leases. In addition, the Real Estate Division is responsible for maintaining a Transactional Inventory related to the Acquisition and Disposition of City Real Estate. The Division also processes Legislative Requests related to Real Estate, on behalf of various City Agencies.

HIGHLIGHTS:

- Conduct public auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.
- Secure legislation to surplus and dispose of all Ash Remediation Program parcels.

RIGHT-OF-WAY AND STORMWATER MAINTENANCE

FUNCTION:

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

HIGHLIGHTS:

- Continuing the work of the StormWater Action Team to proactively maintain outfall and roadside ditches in order to provide a more effective level of service for the city's stormwater management system
- Maintain approximately 3,684 miles of paved roads. For FY 19 the Division was appropriated \$11,994,588 for countywide roadway resurfacing. Additionally the Division was appropriated \$300,000 for milling and resurfacing Ft. Caroline Road from McCormick to Monument.
- Repair and replace cracked and broken sidewalks throughout the City. For FY 19 the Division was appropriated \$3,000,000 for countywide sidewalk/curb construction and repair. Additionally the Division was appropriated \$450,000 for design and installation of a sidewalk along Tiger Hole Rd from Bowden Rd to Hilsdale Rd.
- Under the auspices of the Jacksonville Stormwater Utility: maintain over 1,000 miles of ditches, 55,000 stormwater inlets and structures, 1,175 miles of storm drain pipes, 180 retention ponds, and eight pump stations

SOLID WASTE

FUNCTION:

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. The Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues related to solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Currently managing the expansion efforts at the Trail Ridge Landfill. This will secure disposal capacity for Duval County for the next 33 years.
- Continuous implementation of the new waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- In FY 19 the Division will host the 6th Annual Tire & Sign Buyback, this event allows the Division to actively partner with citizens in order to clean up our county. The event continues to grow each year and we anticipate FY 19 being another successful year in helping to keep Jacksonville beautiful.

TRAFFIC ENGINEERING

FUNCTION:

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

HIGHLIGHTS:

- Continue to expand ITS (Intelligent Transportation Systems) communications throughout the major City
- The Division will continue to conduct traffic signal warrant analyses in order to determine when an intersection meets the criteria for signalization. These analyses allow us to prioritize our funding so we can use our annual appropriations effectively.

STATE ATTORNEY

DEPARTMENT VISION:

The vision of the department is to support the mission of the Office of the State Attorney for Florida's Fourth Judicial Circuit – to uphold public safety in a fair, transparent, and thoughtful way that ensures justice is pursued for those the office serves.

DEPARTMENT MISSION:

The department's role is to responsibly manage and allocate state and city resources to ensure the office – the largest law firm in Northeast Florida – operate efficiently as it pursues its mission of serving Fourth Circuit residents.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

STATE ATTORNEY

FUNCTION:

While engaging in criminal prosecution and/or diversion the office will:

- Continue to establish and improve programs that lead to proper outcomes of criminal cases.
- Focus renewed attention on prosecution of cases involving violent crimes committed with guns, including partnerships with law enforcement agencies.
- Improve trial strategy and attorney development through education, mentorship, and training.
- Make diversity throughout the office a priority by focusing on hiring.
- Strengthen community relations through engagement, transparency, and visibility.

HIGHLIGHTS:

In 2017, staff and attorneys were reassigned to ensure efficient workflows. Efforts are underway to leverage the crime data we routinely collect as part of our case management system toward target driven initiatives and outcomes. The State Attorney's Office began a two-year partnership with Florida International University through a grant from the John D. and Catherine T. MacArthur Foundation. Our collaboration with FIU is based on the MacArthur Foundation-funded research and technical assistance project: "Advancing Prosecutorial Effectiveness and Fairness through Data and Innovation." The MacArthur Foundation selected our Office along with those in Chicago, Tampa, and Milwaukee for this essential two-year project.

The State Attorney's Office is focusing on the opioid epidemic with the development and implementation of a task force dedicated to investigating and prosecuting cases arising from the sale and distribution of synthetic opioids. Through its efforts, criminal cases are already being referred to the United States Attorney's Office for the Middle District of Florida for prosecution.

The State Attorney's Office is developing and implementing a Cold Case Task Force. By partnering with local law enforcement and other interested partners, the office will bring dormant criminal investigations back to life with a coordinated effort of labor and innovative technology.

Technical assistance for the Gun Crime Intelligence Center to be housed in Ed Austin Building remains a primary focus of the office.

In the Information Technology Department (ITD) Technology Requests submitted this year, the State Attorney's Office outlined the need for technological innovation and partnership with the City of Jacksonville to support criminal investigations and prosecutions. An ITD Technology request focuses on the development of an Arrest Alert System for identifying and reducing the time between arrest and prosecutor notification of the arrest for violent criminals. An ITD Technology request seeks funding for the development of a video surveillance database registry which would allow members of the community to assist law enforcement with location information related to both home and business surveillance systems. Finally, an ITD Technology request seeks funding for cell phone data extraction software as an investigative tool.

The Public Records Unit is expanding as a consequence of the anticipated implementation of body cameras for law enforcement. The volume of requests for public records has continued to increase significantly and is expected to continue to grow exponentially once body cameras are deployed. As Public Records requests continue to grow each year, the State Attorney's Office seeks to automate requests and responses through software developed specifically for this purpose.

Attorney recruitment and development continue to remain significant priorities. The office seeks to enhance and formalize a rigorous training regimen for these attorneys both in-house and with reputable in-state training seminars and conferences.

Community engagement is a new initiative for the office. In 2017, the State Attorney's Office rebuilt its internet website to make the site more accessible to the public and to provide greater information and transparency to the community. With a diverse staff exceeding 300 people housed in an office space of over 250,000 square feet, the office is developing an intranet to connect these employees to one another and to the revised policies and guidance memos of the State Attorney's Office. Development of a Community Engagement or Community Prosecution model for Jacksonville remains a priority for this year and beyond.

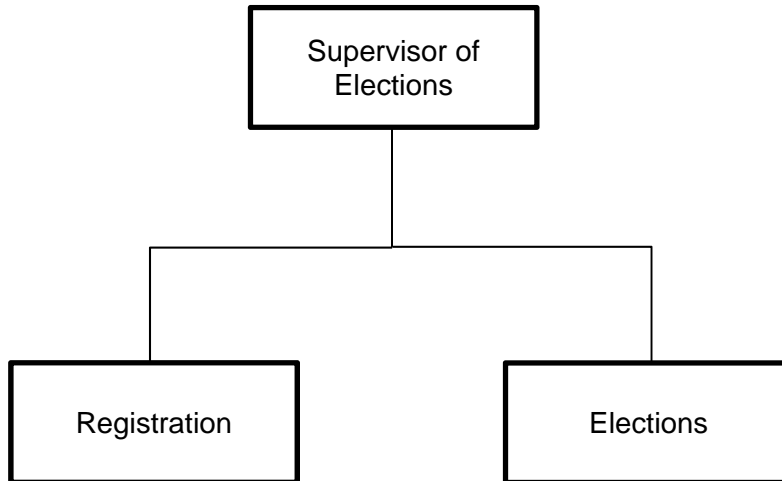
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

To preserve the liberty and the right to vote for all citizens by providing honest, fair, accurate and accessible elections with transparency and integrity.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

ELECTIONS

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- During fiscal year 2018, the Supervisor of Elections conducted one Primary Election.
- In fiscal year 2019, the Supervisor of Elections will conduct three county wide elections. The 2018 General election will have local, state and federal races on the ballot including contested races for Governor, US Senator, cabinet positions, and state legislature. There are 12 constitutional amendments on this ballot, making it one of the largest in history.

REGISTRATION

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

HIGHLIGHTS:

- The Supervisor of Elections office provides fair, accurate, and accessible elections with transparency and integrity. This is accomplished through dedication, hard work, and remaining within the Supervisor of Election's approved budget.
- The Supervisor of Elections continues to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

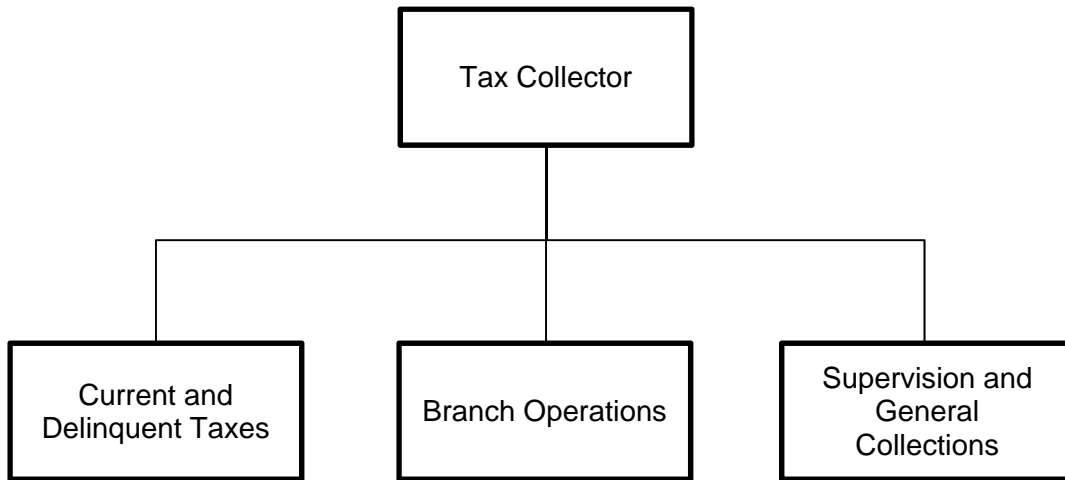
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

BRANCH OPERATIONS

FUNCTION:

The Branch Operations Division provides staffing and oversight at nine Tax Collector branch offices, one satellite office, and one call center throughout the county. These offices are open Monday through Friday from 8 a.m. – 4:30 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, and hunting and fishing licenses.

HIGHLIGHTS:

- The Tax Collector collects more than 100 different taxes and fees; all can be paid at any of the nine branch locations.
- All Drivers' License transactions in the county are now performed by the Tax Collector's office due to the closure of all state offices. In FY 19, the Tax Collector anticipates processing more than 275,000 Drivers' License and ID card transactions.
- In FY 19, the Tax Collector's office plans to expand or relocate and consolidate its two Westside branches.

CURRENT AND DELINQUENT TAXES

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, vendor permits and local business tax receipts (previously known as Occupational Licenses). This area also conducts the annual tax certificate sale required by Florida Statutes.

HIGHLIGHTS:

In FY 19, the Tax Collector's office anticipates collecting more than \$1.2 billion in property taxes and nearly \$7 million in local business taxes.

SUPERVISION AND GENERAL COLLECTIONS

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are handled in this area.

HIGHLIGHTS:

- During FY 19, the Duval County Tax Collector's office anticipates collecting and distributing more than \$2.2 billion to various taxing authorities, including the City of Jacksonville and the State of Florida.
- Recipient of the Florida Tax Collector Association's 2018 Excellence and Legacy Awards for Financial Operations.
- In FY 19, a new Tax Collector will be elected. New bonds will need to be executed.

CITY PROFILE

Jacksonville, a consolidated city / county, is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of over 900,000 residents. The median age of Jacksonville residents is 36.0. The median household income is \$49,196, while the median family income is \$60,669.

Jacksonville has a “strong-mayor” form of government, electing a mayor and a nineteen member council. Lenny Curry is Jacksonville’s eighth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing a unique and diverse park system with more than 400 park and recreational sites within the city limits consisting of a variety of parks, open spaces, trails, athletic facilities, community and senior centers, beaches, golf courses, aquatic facilities, boat and kayak launches, nature preserves, along with an amphitheater, arboretum and an equestrian center. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life as are the miles of beaches and waterways.

Jacksonville's arts and entertainment scene combines the best of world-class events with the local cultural community. This vibrancy can be found throughout the city. Jacksonville's unique entertainment and cultural options create a real sense of character. Jacksonville has its own professional symphony, a variety of museums, ballet and opera companies, dozens of theatres prepared to amaze with old favorites or ground-breaking new drama, dance companies, vocal ensembles and orchestras producing events year-round.

Jacksonville is a premier multi-sports destination with venues like the TIAA Bank Field which includes a standard capacity of 64,000 seats and a variety of amenities including 89 suites, 20 cabanas, 2 swimming pools and the world’s largest video boards, the award-winning 10,000-seat Baseball Grounds of Jacksonville, a state-of-the-art arena seating 16,000, a new amphitheater seating 5,500, and an abundance of superb sports and recreational facilities. The City annually hosts the Florida-George Football Game and is home to the Professional Golfers’ Association (PGA) Tour and the Association of Tennis Professionals (ATP). The area is known for its 50-plus golf courses and the City also hosted Super Bowl XXXIX in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as "Cowford" because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onís treaty. Florida became a U.S. territory in 1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: Florida East Coast Railway, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

Post Consolidation

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Park initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Jacksonville is home to three Fortune 500® company headquarters: CSX, Fidelity National Financial, and Fidelity National Information Services. CSX, ranked 265, provides rail-based transportation services in North America. Fidelity National Financial, Inc., currently ranked number 302, is a leading provider of title insurance, specialty insurance and claims management services. Fidelity National Information Services (FIS), ranked number 326, is the world's largest global provider dedicated to banking and payments technologies.

Military Connections

Jacksonville is the second largest Naval Complex on the east coast. The area's four Navy and Marine Corps bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Additionally, the Naval Air Depot (NADEP) Jacksonville, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to littoral combat ships, destroyers, guided missile frigates, and four helicopter squadrons. Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409

acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. NS Mayport is home to an Amphibious Readiness Group (ARG) which includes the USS New York (LPD 21), USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43). The ARG presence brings 2,000 additional sailors and their families to sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base. NS Mayport will also be home to four Triton UAVs and 200 Navy maintenance and operations personnel.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River serves as the sole facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the U.S. Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is the nation's largest unit of the Florida Air National Guard and flies F-15 fighters from Jacksonville Air National Guard Base, Florida at Jacksonville International Airport. The 125th Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths six Ohio-class ballistic missile submarines, and two Ohio-class guided missile submarines. The base employs more than 9,000 military and civilian personnel and is the largest employer in southeast Georgia.

Lastly, the area is home to a large United States Coast Guard presence with USCG Sector Jacksonville and the USCG Helicopter Tactical Interdiction Command (based at Jacksonville JetPort at Cecil Airport) with a total of more than 800 Coastguard men and women.

Overall, the area is home to more than 50,000 active duty and DOD civilians and contractors, 150,000 veterans and retired military personnel. The annual economic impact of the Department of Defense in Northeast Florida is approximately \$14.5 billion annually.

FORM OF GOVERNMENT

The City of Jacksonville operates under a “strong-mayor” form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

FACT SHEET

Duval County Population	936,811
City Area	840.1 square miles
Internet Home Page Address	http://www.coj.net

Budget Comparisons			
	FY 16-17	FY 17-18	FY 18-19
General Fund Budget	1,197,619,690	1,270,250,846	1,314,410,978
Net General Fund Budget (Net of Transfers)	1,051,225,741	1,081,104,557	1,111,435,084
Total City Budget	2,194,312,280	2,481,463,209	2,613,895,652
Total Net City Budget (Includes Misc Federal Programs)	1,645,019,116	1,814,729,337	1,884,073,024
Ad Valorem Taxes (GSD)	587,336,942	625,195,677	674,796,752
City Employees			
Other	3,573	3,611	3,602
Correction Officers	784	780	782
Fire and Rescue	1,202	1,247	1,337
Police Officers	<u>1,636</u>	<u>1,736</u>	<u>1,750</u>
Total Number of City Employees	7,195	7,374	7,471
Millage Rate			
Operations	11.4419	11.4419	11.4419
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	11.4419	11.4419	11.4419

BUDGET HIGHLIGHTS

- The City of Jacksonville's Total General Fund – GSD revenues for FY 2018-2019, excluding fund balance appropriations, are \$1,200,400,988. Of that total, net Ad Valorem revenue accounts for \$642 million. In addition, State Shared Revenues account for \$177 million, and the contributions from JEA account for \$117.6 million. Detail on the remaining revenue streams within the General Fund – GSD can be found in the General Fund section of this document.
- The millage rate remained at 11.4419 mills for the 6th year in a row.
- This budget focuses heavily on public safety including:
 - The addition of fifty-seven positions within Jacksonville Fire and Rescue, detailed below, along with the associated apparatus, operating and equipment costs:
 - Eighteen positions for new fire station 61
 - Seven positions for a new rescue unit at fire station #17
 - Seven positions for a new rescue unit at fire station #37
 - Seven positions for a new rescue unit at fire station #44
 - Fifteen firefighter positions to help with relief
 - Three positions for fire prevention / inspection
 - The addition of four positions within the Office of the Sheriff, along with \$1.9 million for the real time crime center. This system will provide added crime fighting intelligence to JSO by displaying actionable role-based information that is organized in a geospatial map in real-time.
- The fiscal year 2018-2019 capital improvement plan totaled \$147 million while only authorizing \$105.8 million in additional borrowing.
- The City and all of its employee unions reached a three year labor agreement during fiscal year 2016-2017. The budgetary impact of that agreement is detailed below:
 - The agreement provided the first base salary increases for employees since 2008. The increases will be effective Oct 1st of each year of the three year agreement. The fiscal year 2018-2019 budget includes the cumulative impact the first and second year of the agreement.
 - The agreement closed the defined benefit pension plans to new hires after 10/01/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first several years, provides pension savings which offset some of the cost of the base salary increases. To help smooth the financial impact of the three year agreement, the city has set aside a total of \$74 million, \$60.0 million from FY 2017-2018 and \$14 million from FY 2018-2019, in a contingency to cover future costs associated with the three year collective bargaining agreement.

FUTURE FISCAL CHALLENGES AND RESOLUTIONS

- The City of Jacksonville is beginning to recover from the recession as evidenced by upward trend in Ad Valorem Tax and sales tax revenues. This trend is expected to continue for the near future.
- A significant amount of effort and focus will be directed at the five year capital improvement plan in an effort to address capital maintenance needs citywide while utilizing all existing available revenue streams and minimizing borrowed funds. The five year capital improvement plan and the five year IT system development plan can be found in the Capital Projects section.
- The city has spent and will spend a considerable amount of funding on technology based anti-crime initiatives such as body cameras, ballistic identification system (NIBIN) and the real-time crime center. Going forward the one real unknown is the ongoing operating / storage costs for the body camera program.
- First responders have been provided workers compensation coverage for presumptive occupational diseases for many years. The premise behind the presumption is medicine based evidence that their occupations lead to a higher rate of incidence for certain diseases, such as heart disease. Now a new presumption concerning cancer is on the horizon for Florida. Various iterations of the coverage have been presented without successfully becoming legislation. However, considering that more than 30 U.S. states have a cancer presumption for first responders, Florida's participation is a veritable certainty; probably within the next two legislative cycles. The financial impact (and cost containment strategy) is too speculative currently because it will vary widely depending on the nature and types of cancers that end up in the resulting presumption. What is clear is there will be a significant impact. Once the state gets a better handle on what they expect to pass, Florida first responder employers can reasonably strategize handling the new presumption.
- Additional pension reform information can be found at: <http://www.coj.net/mayor/pension>

2018 YEAR IN REVIEW HIGHLIGHTS



PUBLIC SAFETY

- \$30 million budgetary increase for the Jacksonville Sheriff's Office, including funding for a Real-time Crime Center.
- \$17 million increase for the Jacksonville Fire & Rescue Department for additional personnel, new fire station, rescue units and a state-of-the-art Backup 911 Call Center.
- Allocated \$2.75 million for crosswalks and pedestrian safety improvements.



LEADERSHIP & ACCOUNTABILITY

- Earned AAA rating from Fitch in September 2018 for the first time in Jacksonville history, demonstrating the success of the City's strong fiscal management practices.
- Paid down \$376 million in municipal debt from July 2015 to Oct. 2018, signifying the City's strong commitment to sound fiscal stewardship.
- Implemented a new parental leave policy for City employees offering six weeks of paid leave following the birth or adoption of a child.



YOUTH INITIATIVES

- Collaborated with Duval County Public Schools and United Way of Northeast Florida to fund therapist positions at local schools to ensure access to mental health and wellness support for youth.
- Provided employment opportunities, education and career pathways for over 400 youth as part of the Mayor's Youth at Work Partnership in collaboration with more than 40 nonprofit and private sector employers.
- Distributed 13,000 books and related early learning/literacy materials to infants, encouraging parents to read to their children and inspire them to reach for their dreams.



ECONOMIC DEVELOPMENT

- The City invested in 13 economic development projects that will result in a projected 1,117 jobs, \$152 million in new private capital investments and a \$51 million increase in personal incomes.
- Committed funding to develop important downtown properties including The Shipyards, Lot J, The District, Laura Street Trio and includes \$12.4 million to reconfigure the Hart Bridge off-ramps.
- The city saw \$3.5 billion in downtown projects in 2017, a 96 percent housing occupancy rate and the lowest vacancy numbers for office space since 2000.

HEALTH & WELLNESS

- Committed to a 6-year, \$120 million program for improvements to city-owned facilities at UF Health Jacksonville.
- Improved quality health ranking from 55th to 42nd in the state, our healthiest position in the history of the report and one of the most improved (Robert Wood Johnson Foundation.)
- Recognized by the First Coast Worksite Wellness Council as one of the region's healthiest places to work.

NEIGHBORHOODS & COMMUNITIES

- Provided funding for expanded hours, additional personnel and \$850,000 for new materials at Jacksonville Public Libraries.
- Created a \$106.6 million capital improvement plan with more than 124 projects that invest in neglected infrastructure throughout the city.
- Implemented a 4-year, \$60.3 million plan to develop the Emerald Necklace along McCoy's Creek, providing for improved drainage and additional greenspace around downtown Jacksonville.

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, Jacksonville Airport Authority, Jacksonville Port Authority, Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the, Jacksonville Housing Finance Authority; while they prepare their own budget documents and file them with Council, their budget is included in the City's financial statements.

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced, pursuant to code section 106.106, if current year revenues cover current year recurring expenditures. Any use of one-time sources should be used to cover one-time expenditures, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures. The City's municipal code section 106.203 also states that a budget shall not be considered balanced if it contains either a two percent overall lapse, or a four percent departmental lapse.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

FY 2019 Capital Improvement Plan Budget

Schedule of City Grants

Schedule of Federal Public Service Grants

Schedule of Appropriations by Division

Grant Schedules:

- Continuation Grants With No City Match
- Continuation Grants With A City Match
- F.I.N.D Grants and Required City Match

General Fund – GSD Revenue and Expenditure Projections (FY19–23) – Information Only

As implemented by the Mayor and the department of Finance and Administration, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted as separate legislation (2018-505-E) that travels with the Annual Budget (2018-504-E) through Council and Council committees. Section 122.603 of the municipal code requires the Finance and Administration department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1st). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. The operating budget impact for each project can be found on the project sheet located on the city's website: www.coj.net/departments/finance/budget.aspx. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment. In addition to debt-financed improvements, the city uses a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. Section 106.4229 (c) requires the Mayor, through her/his Chief Financial Officer, as part of the quarterly reporting to certify that the Citywide employee caps are accurate and comply with the budgetary allowance for each department of the city. A schedule is submitted that shows employee cap information by fund and department as well as a detailed explanation of changes.

Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Grant Funding

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

Debt Policy

Section 110, Part 5 of the municipal code provides the overall framework for how the City manages and issues debt, and includes the establishment of a Debt Management Policy that is reviewed and updated on a periodic basis. The purpose of the Debt Management Policy is to establish various practices, guidelines, and limitations that are meant to ensure the most effective and efficient management of the City's debt program

Among other things, the Debt Management Policy provides guidelines about whether to issued fixed- or variable-rate debt, how much variable rate debt may be outstanding at any one time, when projects should be financed, what debt service coverage levels are required, which types of bond structures may be utilized, call provisions, and the methods of sale (competitive vs. negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, and the use of bond insurance, the selection of underwriters, and the parameters used for determining whether or not to refinance debt.

The Debt Management Policy also establishes parameters for the management of swap transactions. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating-to-fixed, fixed-to-floating and basis swaps. Prior to entering into a swap agreement, the City must evaluate various risks and put in place provisions to minimize the exposure to these risks.

Finally, the municipal code details six measurements that the City should monitor as the issuance of additional bonds is considered: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund revenues, 4) the percentage of principal paid within ten years of all City debt, 5) the percentage of principal paid within ten years of General Fund debt, and 6) the

unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues. These measurements, which have targets and minimums or maximums, are set to ensure the City is mindful of the effect debt issuance has on the way rating agencies and investors view the City's creditworthiness. Furthermore, the City's Finance Department is required to prepare a Debt Affordability Study each year. This annual update of the Debt Affordability Study allows the City to continually evaluate its fiscal health and credit quality, and provides an effective management tool for policymakers to control debt issuance. It summarizes the City's current debt outstanding, compares the City's current position to relevant industry standards and similarly-sized and rated cities and counties, and outlines the possible impacts of future borrowing on the City's credit position.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a City pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Beginning October 1, 2017, the City's pension funds were closed to new participants after the identification and ratification of a Pension Liability Surtax. The Pension Liability Surtax, which goes into effect no later than January 1, 2031, will be used solely to fund the pension plans until they are fully-funded or December 31, 2060, whichever comes first.

Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sale of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only, non-all-years governmental fund which represents more than 10% of revenues or appropriated expenditures, is the General Fund.

General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector and the Emergency Contingency.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annually or through separate legislation:

<u>Subfund</u>	<u>Title</u>
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds

Capital projects funds are used to acquire, repair or construct major capital facilities (other than proprietary funds). The capital projects funds receive money from debt proceeds, grant funding, and/or contributions from other funds, such as the General Fund, to fund major capital improvement projects, which is then appropriated.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and/or services.

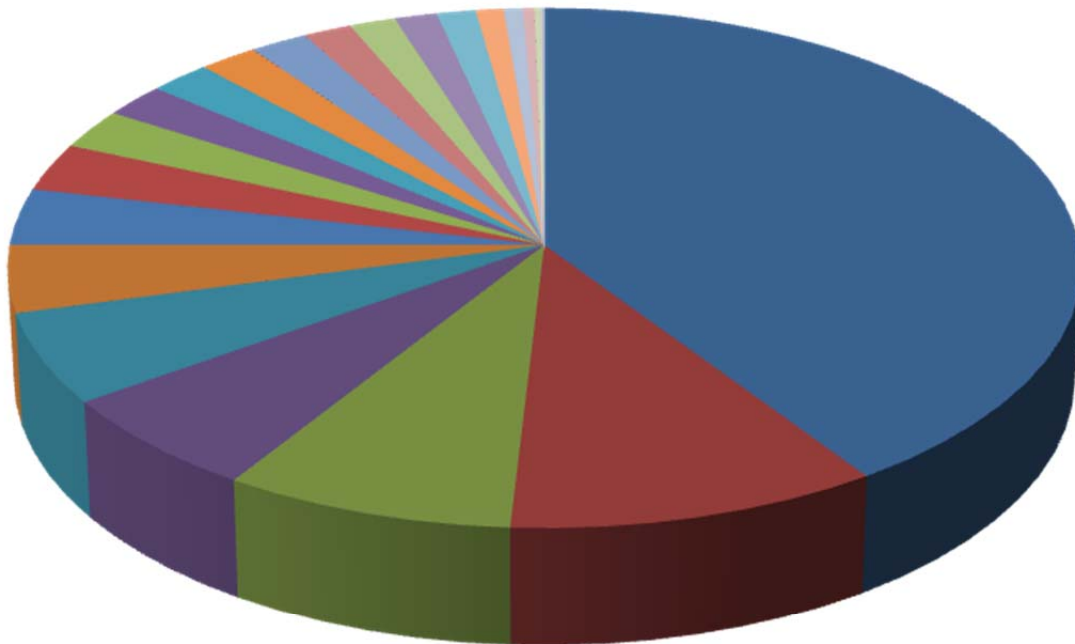
Fiduciary Funds

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

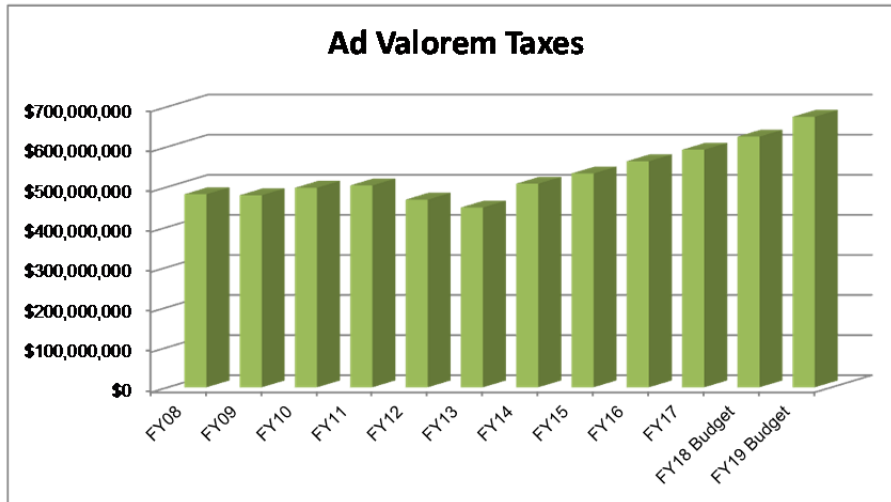
MAJOR CITY REVENUES

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville's services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The table and graph below depict the major sources of revenues for annual funds of the City of Jacksonville, net of interfund transfers, debt funding, fund balance appropriations and other double counting. Transfers between funds and the billing of services provided by a City department to another can overstate the true overall revenue in the budget. This movement of dollars between funds does not reflect any overall additional cash received, but the total budget figures would count these as revenue within the fund receiving the transfer, resulting in a degree of double counting.

Category	FY19 Budget	Percent of Total
	1,663,028,878	100.00%
Ad Valorem Taxes	674,796,752	40.59%
Local Option Sales Tax	172,129,131	10.35%
Contribution From Local Units	134,647,822	8.10%
Local Government 1/2 Cent Sales Tax	102,512,110	6.16%
Utility Service Tax	93,835,091	5.64%
Charges for Services	69,499,782	4.18%
State Sharing Trust Fund Distributions	58,596,466	3.52%
Franchise Fees	49,573,724	2.98%
Solid Waste User Fee	41,234,080	2.48%
Miscellaneous Revenue	34,559,186	2.08%
Stormwater User Fee	34,129,289	2.05%
Local Option Fuel Tax	32,257,947	1.94%
Communication Service Tax	31,715,776	1.91%
Bed / Tourist Development Tax	26,600,000	1.60%
Solid Waste Tipping / Host Fees	25,278,172	1.52%
Net Transport Revenue	23,135,578	1.39%
State Shared Revenue: Other	21,327,410	1.28%
Building Inspection Fees	15,193,400	0.91%
Other Taxes	10,302,266	0.62%
Investment Pool / Interest Earnings	6,365,207	0.38%
Fines and Forfeits	3,599,603	0.22%
Intergovernmental Revenue	1,740,086	0.10%



- | | |
|--|---------------------------------------|
| ■ Ad Valorem Taxes | ■ Local Option Sales Tax |
| ■ Contribution From Local Units | ■ Local Government 1/2 Cent Sales Tax |
| ■ Utility Service Tax | ■ Charges for Services |
| ■ State Sharing Trust Fund Distributions | ■ Franchise Fees |
| ■ Solid Waste User Fee | ■ Miscellaneous Revenue |
| ■ Stormwater User Fee | ■ Local Option Fuel Tax |
| ■ Communication Service Tax | ■ Bed / Tourist Development Tax |
| ■ Solid Waste Tipping / Host Fees | ■ Net Transport Revenue |
| ■ State Shared Revenue: Other | ■ Building Inspection Fees |
| ■ Other Taxes | ■ Investment Pool / Interest Earnings |
| ■ Fines and Forfeits | ■ Intergovernmental Revenue |



Ad Valorem Taxes

Ad Valorem or property taxes account for 40.59% of the overall City of Jacksonville’s revenues and 61.3% of the General Fund – General Services District (GSD) revenues. The percentage of General Fund revenues derived from property taxes continues to increase reflecting the increase in housing values and new construction. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the revenue assumptions are made.

Under Florida law, each county’s property appraiser must certify the Ad Valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action no later than August 4th of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24th. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its “rolled-back” millage rate. The “rolled-back rate” is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the “rolled-back rate” must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1st. At the final public hearing, the tentative millage and budget are again discussed, and then a final millage rate and budget are adopted by the governing body. The

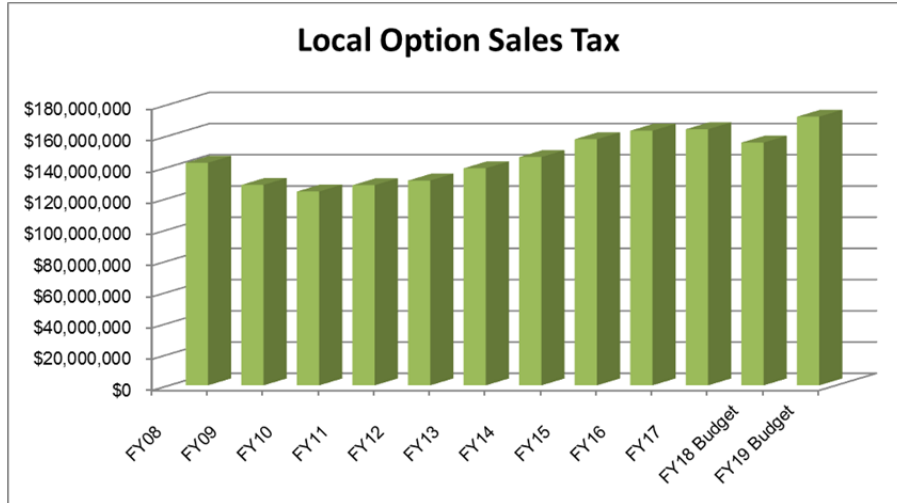
final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 19 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation. The millage rate of 11.4419 mills has remained unchanged for six years since fiscal year 2013-2014.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the “adjusted rolled-back rate”).

In Florida, tax bills are sent to taxpayers on November 1st and are due by the following March 31st. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates.

In recent history, the City’s assessed value has experienced a continuous period of growth. Before this time, the assessed value was stagnant or declined. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. This trend continued through 2012. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. In fiscal year 2013-2014, the final taxable value rebounded, yielding a 5.1% increase over the fiscal year 2012-2013 taxable value, the equivalent of \$2.4 billion in assessed taxable value. Since that year, ad valorem tax revenue has had steady growth.

Revenue Increase Over Prior Year		
Fiscal Year	Dollars	Percent
FY14-15	\$25,474,520	5.0%
FY15-16	\$30,555,928	5.7%
FY16-17	\$28,653,119	5.1%
FY17-18	\$32,613,131	5.5%
FY18-19	\$49,601,075	7.9%



Local Option Sales Tax

This revenue source includes two separately approved ½ cent sales taxes used for two different purposes.

Tax for Toll: On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city’s roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA).

Better Jacksonville Plan (BJP): On September 5, 2000, the city’s voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, known as The Better Jacksonville Plan, including the construction of an arena, a minor league baseball stadium, a new main library and improvements to several branch libraries, road and drainage improvements, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. BJP included projects funded by debt and pay-go.

The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City’s own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began strong but slowed after FY 06, with decreases in collections experienced through FY 10. Economic conditions have improved the sales tax revenue since FY 11 and continue to grow.

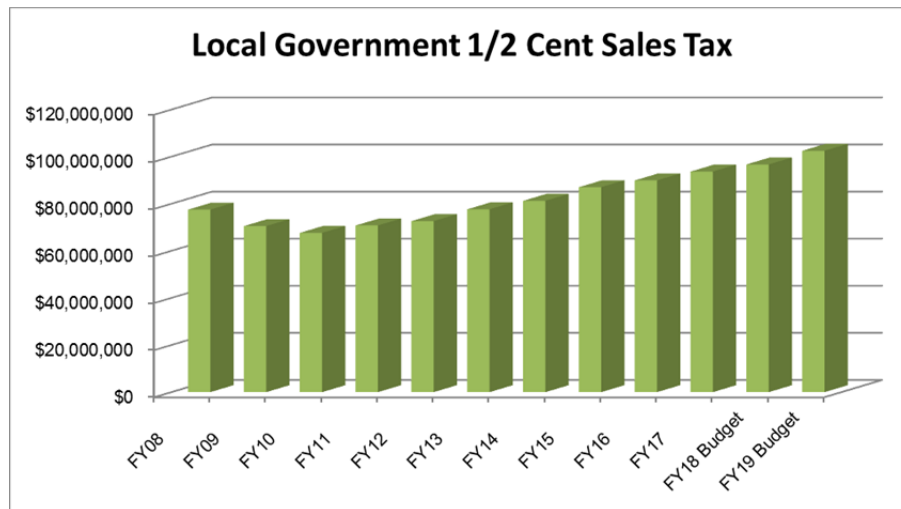
The Tax of Toll local option sales tax for FY 19 is estimated at \$97.3 million. Because this funding is a pass through to JTA any budgetary revenue variation will be offset by a reciprocal expense variation.

The BJP local option sales tax amount budgeted is only what is required to cover the BJP debt service costs. The actual collection, since FY 11, has exceeded the debt service costs and has been allowed to remain in the fund to fund the pay-go portion of BJP mentioned above.

Contributions from Local Units

This revenue source includes all contributions from other local government units including Jacksonville Electric Authority (JEA) pursuant to the current interlocal agreement, Jacksonville Aviation Authority (JAA) for fire / rescue services at JIA, and other municipalities.

The bulk of the revenue in this category is received from JEA. The contribution from JEA is established in the municipal code in section 21.07. JEA pays the city a combined assessment for both the electric system and the water and sewer system. The inter-local agreement with JEA related to this contribution was approved via Ordinance 2015-764-E and is effective October 1, 2016 through September 2021. The annual contribution is computed utilizing two methodologies; the greater of the two numbers is then used as the assessment. The first is based upon a complex formula that utilizes the annual May to April kilowatt-hours sales figures expressed in dollars. The second is a minimum calculated amount which increases by 1% over the base year. This contribution makes up \$117.6 million of the \$134.6 million FY 19 budget.

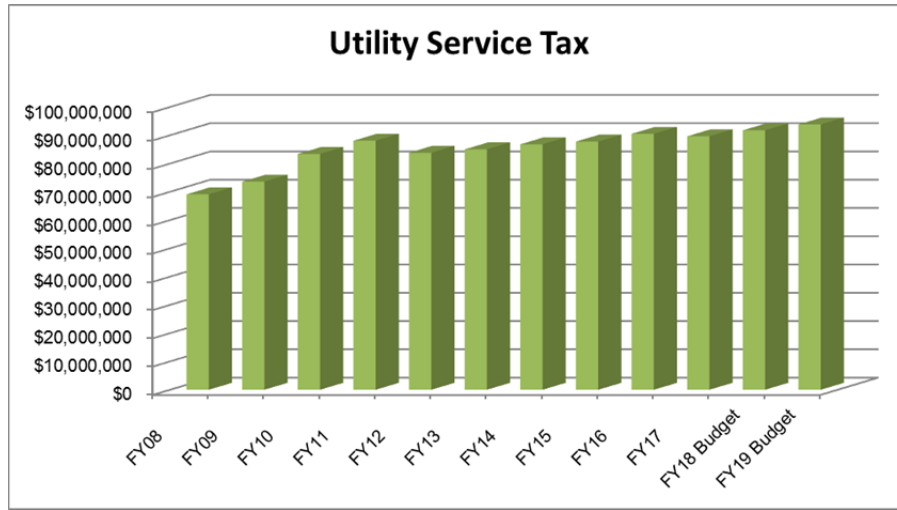


Local Government ½ Cent Sales Tax

Florida Statute 218.61, 218.62 and 212.20(6)(d)2

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%).

The state publishes annual estimates of revenue for each jurisdiction in late June or early July which are used as a "reasonableness" check against the budgeted amount. The budget is based on a deep analysis of historical actuals by month for an eight year time frame. Since FY 11, this revenue has seen steady growth averaging approximately 4.7% per year. For FY 19, the half-cent sales tax is estimated to reach \$102.5 million.



Utility Service Tax

The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. In November 2016, the Board approved a plan to restructure rates to provide stability and lower rates to all residential and commercial customers for five years. This plan took effect December 1, 2016 and caused a one-time decrease in annual revenues in FY17 of 1%. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth continues but at a slower pace. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. For FY 19, utility tax revenues are estimated to reach \$93.8 million.

State Sharing Trust Fund Distributions

This section includes those revenues collected by the State and shared, **in part** with local governments through statutory revenue sharing formulas. They include municipal fuel tax, cigarette tax, and sales taxes. Once the State collects the revenue it divvies up the funding based on varied, changing and complex formulas. The revenue received is not indicative of the revenue generated by the City and should not be used to draw any assumptions about the City's financial health. The FY19 budget is \$58.6 million.

Cigarette Tax

Florida Statue 210.02

Revenue sharing trust fund for Counties receives 2.9% of total revenue

Municipal Fuel Tax

(aka: 8th cent gas tax)

Florida Statute 206.41(1)(c) and 206.605

Revenue sharing trust for Municipalities receives revenue after State admin costs (not to exceed 2% of collections).

County/Municipal Sales Tax

212.20(6)(d) details the distribution of this revenue. The first distribution is to the State's general revenue which is detailed in 212.20(6)(d)1. Once that distribution is made, 8.9743% of the remaining revenue goes to the Counties in the form of the Local Government ½ Cent Sales Tax. The next distribution is for those Counties that qualify in F.S 218.65 for emergency distribution. They receive 0.0966%. Now we get to the disbursements for the County and Municipal Sales Taxes. The County disbursement is for 2.081% and the Municipal disbursement is 1.3653%. This total funding is divvied up based on population and collections based on F.S. 218.245. The remaining balance is disbursed pursuant to F.S 212.20(6)(d)6.

Franchise Fees

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. In April 2008, the city began collecting a 3% franchise fee on electric, water and sewer services from JEA pursuant to code section 21.07. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source. The City estimates the franchise fee based on historical performance and uses the estimates from JEA as a reasonableness check. The FY 19 franchise fees are estimated at \$49.6 million.

Solid Waste User Fee

Code Section 382.501

The solid waste user fee, approved by Council in ordinance 2007-837-E, was established in October 2008 to provide monies to solid waste disposal operations including yard waste and recyclable material. The solid waste fee for residential premises, at the fees inception was \$36 per year, with a \$1 per month per year accumulator through FY 08-09. The FY 09-10 annual fee was set at \$151.80 with downtown commercial applicants paying \$560.40 per year for more frequent pickups. For FY 19, the estimated solid waste user fee is \$41.2.

Stormwater User Fee

Code Section 754.106

The stormwater user fee, approved by Council in ordinance 2007-836-E, was established in July 2008 to provide monies for drainage system rehab, drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee for single family detached residential homes up to 3,400 square feet is \$5 per month. For all other properties the calculation is based on the square footage of impervious surface. For FY 19, the estimated stormwater fee is \$34.1.

Local Option Fuel Tax

Florida Statute 206.41(1)e

The state provides the County the option of levying an additional fuel tax of between 1 and 11 cents per gallon to be used for transportation as laid out in F.S 336.025. The City levies six cents upon every gallon of motor fuel and special fuel sold. This tax, which was set to expire, was extended until August 31, 2036 by City Council via legislation. As part of the legislation the interlocal agreement with JTA was also revised which gives JTA five of the six cents while allowing the City to retain one cent for its own transportation projects. The local option gas tax saw moderate growth from FY13-14 through FY15-16 but has remained somewhat flat over the past few years. The FY 19 estimate is \$32.3 million. This revenue is expected to continue to grow over the next few years as the economy and tourism rebound.

Communication Services Tax

Florida Statute 202.19

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of revenue for each jurisdiction in late June or early July which are used as a "reasonableness" check against the budgeted amount. The budget is based on a deep analysis of historical actuals by month for an eight year time frame. Changes made in 2012 to various definitions and dealer liability for incorrectly assigning service addresses had a recurring negative impact. In 2016, data from communication service providers and tax audits reduced the state's estimates for this revenue. This will continue to be a declining revenue source for the City of Jacksonville due to the reduction in the wireless telephone base. The FY 19 communication services tax is estimated at \$31.7 million.

Bed / Tourist Development Tax

Florida Statute 125.0104 / 212.0305(4)(a)

The City currently levies a six percent tourism tax pursuant to state statutes. The funding is used to promote tourism, improve and maintain publicly owed venues such as stadiums, arenas and convention centers and to pay debt service for those publicly owed venues. Revenues dipped in 2009 and 2010 due to the recession but have steadily increased since 2011. Revenues are expected to continue increasing as the City, in partnership with the Jacksonville Jaguars, focuses heavily on improvements to the stadium and downtown. The FY 19 estimate for the tourist development "bed tax" is \$26.6 million.

BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include but are not limited to:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an Internal Services Fund account to another account
- Transfers from or between Public Service Grants previously approved by Council
- Transfer to or from the City Council's activities or accounts
- Transfers from a reserve / contingency except for those Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants requiring a City match and schedule B1c for F.I.N.D grant match.
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes. If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

Preparation of the Mayor's Proposed Budget

The process begins with the a review of the General Fund – GSD revenue and expenditure projections produced by the Budget Office and included in the annual budget ordinance (schedule B3), with special emphasis on the upcoming fiscal year. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of the Budget Office assumptions on the budget. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 - IT System Development Program Budget. According to the code "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvement Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests. Concurrency is service level standards for development and maintenance of capital facilities and services

3. A Capital Improvements Element (CIE) is a set of policies and procedures for:

- Maintaining infrastructure and public facilities
- Outlining implementation strategies
- Outlining service levels requirements
- The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. Requests for enhancements including enhanced service levels, additional services / programs and capital replacements are submitted separately. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. Any enhancement requests and any items which that the Budget Office and the department or constitutional officer cannot agree are part of current service level must be approved for inclusion in the budget by the Mayor's Budget Review Committee (MBRC).

During the month of June, MBRC reviews the current level budget and requested enhancements for each department and constitutional officer and makes any final budget recommendations to the Mayor on the proposed budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget in immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

BUDGET CALENDAR

March	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.
April 1	CIP submissions from Departments should be submitted.
Mid-April	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April – June	Budget Office review of budget submissions. Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.
June 1	Preliminary estimates of taxable values are due from the Property Appraiser.
June	MBRC review of the budget.
July 1	Certifications of taxable values are due from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
Last Council In July	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice at the Council meeting after the proposed budget is presented.
August - September	Council Finance Committee hearings on proposed millage rate and budget are held.
First Council In September	Amended budget is "laid the budget on the table". City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.
Last Council In September	After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.
October 1	The new fiscal year begins.

FINANCIAL CONDITION
PROJECTED FUND BALANCES AT SEPTEMBER 30, 2019
(in thousands)

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Year 2018-19 Totals</u>
ESTIMATED BEG FUND BALANCE	\$266,850	\$240,144	\$305,651	\$193,269	\$1,005,914
BUDGETED SOURCES:					
Taxes, Fees, Licenses & Permits	816,752	261,414	28,272	0	1,106,438
Intergovernmental Revenue	177,793	6,994	0	0	184,787
General Government Charges	23,093	1,656	377	383,644	408,770
Earnings on Investments	3,375	2,108	568	2,021	8,072
Fines and Forfeitures	2,091	579	623	0	3,292
Charges for Services	47,773	17,399	118,195	10	183,376
Special Assessments	0	0	0	0	0
Miscellaneous	13,893	2,766	13,860	2,601	33,120
Banking Fund Borrowings	0	0	4,804	134,198	139,002
Contributions from Other Funds	132,715	54,414	35,078	13,122	235,329
Total Sources	<u>1,217,484</u>	<u>347,329</u>	<u>201,776</u>	<u>535,596</u>	<u>2,302,186</u>
BUDGETED USES:					
Salaries and Benefits	679,129	21,358	27,179	37,182	764,848
Operating expense	334,753	49,113	144,999	378,297	907,162
Capital outlay	4,474	15,551	18,940	55,056	94,021
Debt service	60,725	81,934	8,512	64,152	215,322
Assistance to other agencies	40,240	169,713	0	237	210,189
Contributions to other funds	95,781	5,618	3,579	2,977	107,955
Total Uses	<u>1,215,101</u>	<u>343,286</u>	<u>203,210</u>	<u>537,900</u>	<u>2,299,496</u>
Projected Ending Fund Balance	<u>\$269,233</u>	<u>\$244,188</u>	<u>\$304,218</u>	<u>\$190,966</u>	<u>\$1,008,604</u>
Percentage Change:	0.9%	1.7%	(0.5%)	(1.2%)	0.3%

Footnotes:

Fund Balance Defined: The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth". A portion of the calculated fund balance can be restricted, committed, assigned and/or un-spendable.

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 16, 2018 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
(in thousands)

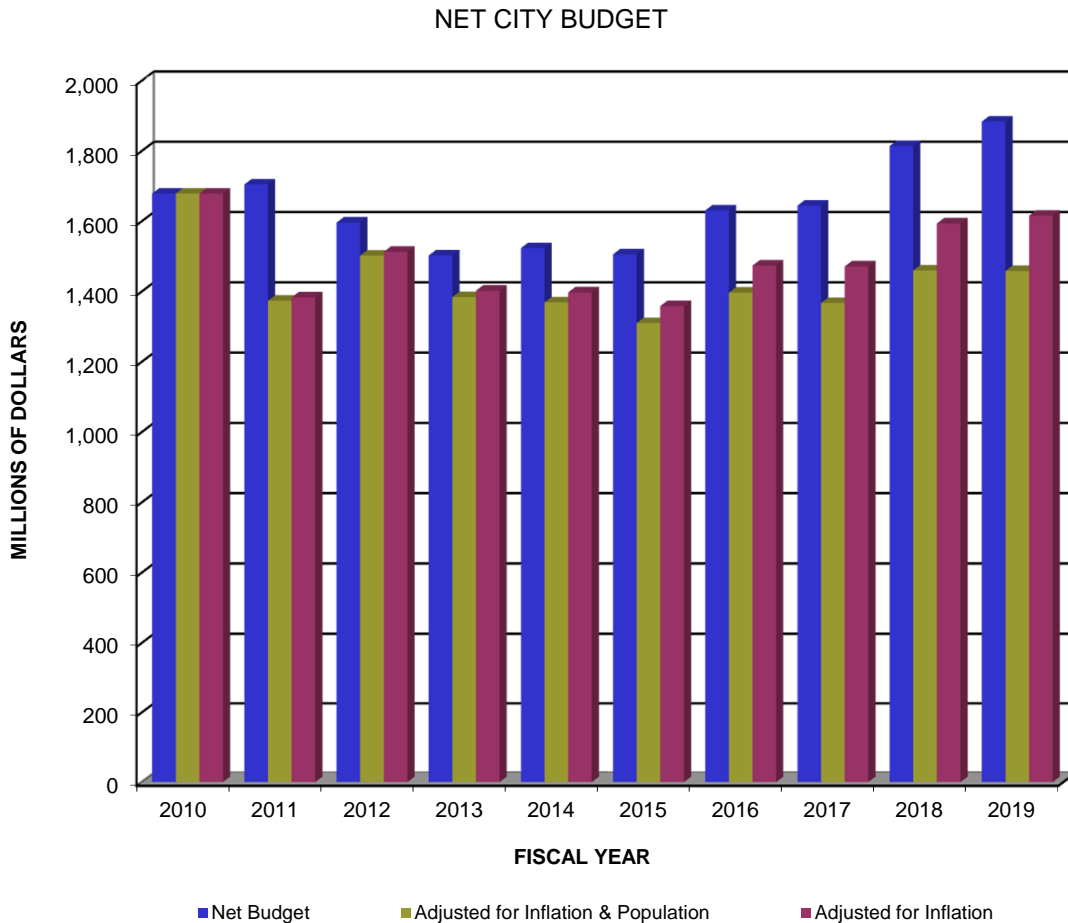
	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2016					
Fund Balance, Beginning of Year	\$ 176,999	\$239,515	\$218,342	\$110,859	\$ 745,714
Operating - Rev/(Exp)					
Revenues	1,069,321	359,138	154,710	290,750	1,873,919
Expenditures	(941,045)	(279,314)	(166,066)	(257,284)	(1,643,709)
Operating Income (Loss)	128,276	79,824	(11,356)	33,466	230,210
Non Operating - Rev/(Exp)					
Transfers In	19,434	33,212	20,593	7,598	80,837
Transfers Out	(122,657)	(111,160)	(3,958)	(9,461)	(247,236)
Long Term Debt Issued/Capital Contributions	5,931	0	36,928	0	42,859
Fund Balance, End of Year	<u>\$ 207,983</u>	<u>\$241,391</u>	<u>\$260,549</u>	<u>\$142,462</u>	<u>\$ 852,384</u>
FISCAL YEAR ENDED SEPT 30, 2017					
Fund Balance, Beginning of Year	\$ 207,983	\$241,391	\$260,549	\$142,462	\$ 852,384
Operating - Rev/(Exp)					
Revenues	1,106,522	409,363	159,002	292,299	1,967,186
Expenditures	(992,365)	(336,983)	(170,075)	(263,052)	(1,762,475)
Operating Income (Loss)	114,157	72,380	(11,073)	29,247	204,711
Non Operating - Rev/(Exp)					
Transfers In	11,657	34,478	142,140	1,372	189,647
Transfers Out	(123,382)	(90,985)	(123,667)	(7,637)	(345,671)
Long Term Debt Issued/Capital Contributions	0	0	0	0	0
Fund Balance, End of Year	<u>\$ 210,415</u>	<u>\$257,264</u>	<u>\$267,949</u>	<u>\$165,443</u>	<u>\$ 901,071</u>
FISCAL YEAR ENDED SEPT 30, 2018					
Fund Balance, Beginning of Year	\$ 210,415	\$257,264	\$267,949	\$165,443	\$ 901,071
Operating - Rev/(Exp)					
Revenues	1,162,497	374,752	174,077	343,300	2,054,626
Expenditures	(960,704)	(333,662)	(170,896)	(304,880)	(1,770,142)
Operating Income (Loss)	201,792	41,089	3,181	38,420	284,484
Non Operating - Rev/(Exp)					
Transfers In	16,566	44,169	40,602	1,372	102,708
Transfers Out	(161,924)	(102,378)	(6,081)	(11,966)	(282,348)
Long Term Debt Issued/Capital Contributions	0	0	0	0	0
Estimated Fund Balance, End of Year	<u>\$ 266,850</u>	<u>\$240,144</u>	<u>\$305,651</u>	<u>\$193,269</u>	<u>\$ 1,005,914</u>

Estimated Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30.
Balances pulled November 16, 2018 before year-end close out.

NET CITY BUDGET

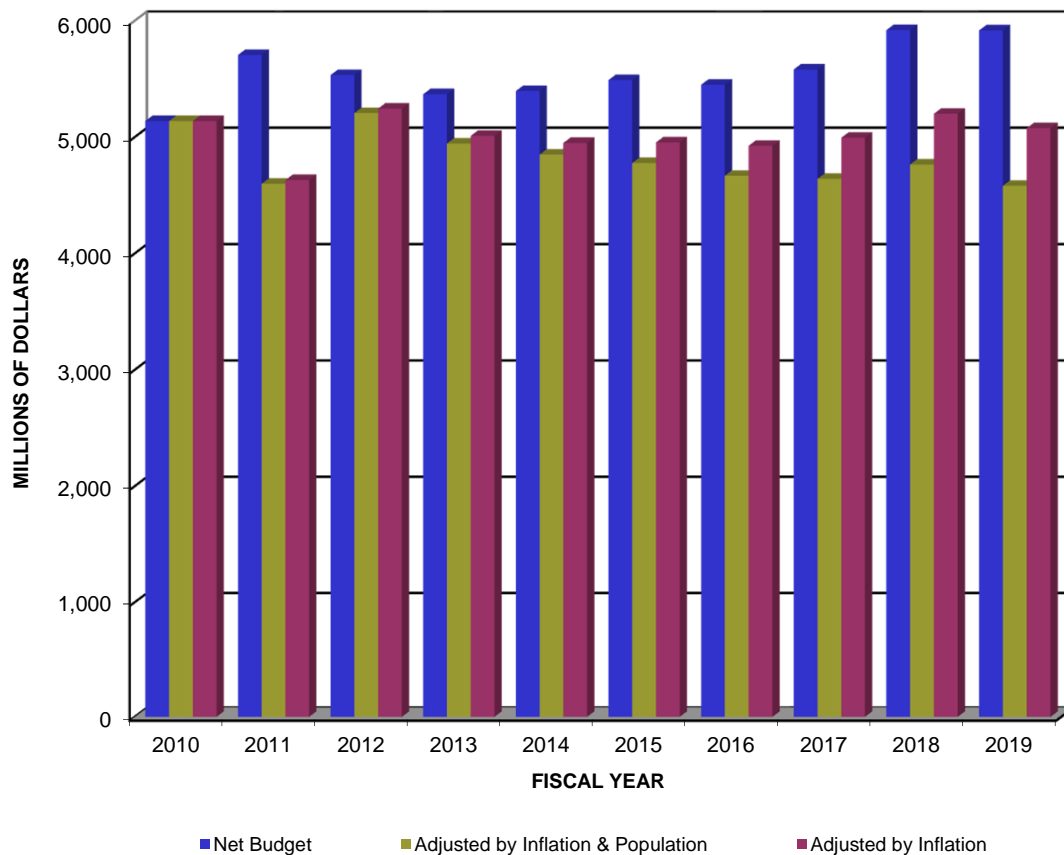
Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below and using fiscal year 2010 as the base year, the net budget of the City has increased from \$1.68 billion in fiscal year 2010 to \$1.88 billion for fiscal year 2019. However, adjusting for inflation during the period, the fiscal year 2019 budget would be equivalent to a budget in fiscal year 2010 of \$1.62 billion. When also taking into account the population growth during the same period, the fiscal year 2019 budget is equivalent to a budget of \$1.46 billion in fiscal year 2010.



The following graph, using fiscal year 2010 as the base year, shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

COMPARATIVE NET CITY BUDGET
FOR FISCAL YEARS 2017-2018 AND 2018-2019
(Excluding Fund to Fund Transfers)

	FY 17-18 Budgeted	FY 18-19 Budgeted	% Of Change
General Fund	\$ 1,081,104,557	\$ 1,111,435,084	2.81 %
Capital Project Funds	127,008,559	124,508,552	(1.97)
Special Revenue Funds	355,394,008	385,615,628	8.50
Enterprise Funds	185,047,242	192,320,351	3.93
Internal Service Funds	65,440,618	66,665,200	1.87
General Trust and Agency Funds	240,794	708,209	194.11
Component Units	<u>493,559</u>	<u>2,820,000</u>	<u>471.36</u>
TOTAL CITY OF JACKSONVILLE	\$ <u>1,814,729,337</u>	\$ <u>1,884,073,024</u>	<u>3.82 %</u>

A More Detailed Summary Follows.

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2016-2017, 2017-2018 AND 2018-2019**

	FY 16-17 Budgeted	FY 17-18 Budgeted	FY 18-19 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUND	1,197,619,690	1,270,250,846	1,314,410,978
Less: Cash Carryover	54,696,586	60,732,316	61,868,714
Contributions to Other Funds:			
Art in Public Places Trust Fund	0	0	148,345
Beach Erosion	200,000	0	0
Capital Project Funds (Pay-Go)	4,027,372	20,800,000	16,272,787
Cecil Commerce Center	1,222,856	1,144,279	1,219,734
City Venues	11,608,653	15,131,545	14,314,968
Court Innovations	0	0	290,000
Courthouse Complex Trust Fund	252,116	526,056	136,099
Downtown Economic Development	0	300,000	2,500,000
Emergency Incidents	0	7,000,000	8,000,000
Federal Programs	424,272	424,273	424,274
Hanna Park	0	0	846,320
Huguenot Park	198,380	356,282	369,442
Jacksonville Port Authority	2,996,070	2,940,286	2,561,851
Jacksonville Transportation Authority	1,372,217	1,410,864	1,443,605
Kids Hope Alliance	23,189,689	29,860,043	32,236,961
Public Buildings	0	0	3,000,000
Radio Communication	699,280	0	0
Solid Waste Disposal	0	3,058,842	8,597,621
Storm Water	1,561,770	2,524,997	478,900
Tax Increment Districts	1,131,493	200,095	0
Teen Court Programs Trust	55,000	55,000	55,000
Vehicle Replacement (Pay-Go)	3,500,000	0	9,050,824
Full Cost Recovery	9,729,351	13,335,652	14,123,584
Transfers between General Funds	27,962,168	27,823,233	23,613,416
Transfers Between Funds for Debt Service	1,184,387	1,183,362	1,071,608
Interfund and Intrafund Transfers	382,289	339,164	351,841
TOTAL - GENERAL FUND	1,051,225,741	1,081,104,557	1,111,435,084
CAPITAL PROJECT FUND	50,928,163	127,446,162	124,708,552
Less: Cash Carryover	0	0	0
Contributions to Other Funds	964,000	437,603	200,000
TOTAL - CAPITAL PROJECT FUND	49,964,163	127,008,559	124,508,552

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2016-2017, 2017-2018 AND 2018-2019**

	FY 16-17 Budgeted	FY 17-18 Budgeted	FY 18-19 Budgeted
SPECIAL REVENUE FUNDS	293,507,764	335,502,845	355,714,776
Plus: Anticipated Grants (a)	39,319,128	34,721,690	46,488,047
Less: Cash Carryover	2,808,377	749,598	0
Transfers between Sp Rev Funds	2,156,219	4,075,273	3,202,568
Transfers Between Funds for Debt Service	5,712,259	3,796,091	5,712,258
Interfund and Intrafund Transfers	1,856,004	1,890,627	1,929,496
Contributions to Other Funds	7,847,618	4,318,938	5,742,873
TOTAL - SPECIAL REVENUE FUNDS	312,446,415	355,394,008	385,615,628
ENTERPRISE FUNDS	213,978,694	223,215,531	231,643,862
Less: Cash Carryover	4,190,385	301,778	319,482
Transfers between Enterprise Funds	18,420,603	23,258,113	19,324,003
Transfers Between Funds for Debt Service	13,957,376	13,660,398	13,364,187
Contributions to Other Funds	964,000	948,000	6,315,839
TOTAL - ENTERPRISE FUNDS	176,446,330	185,047,242	192,320,351
INTERNAL SERVICE FUNDS	315,400,969	335,936,421	382,700,015
Less: Cash Carryover	1,290,969	1,212,692	3,715,493
Transfers between Internal Svc Funds	15,215,317	21,376,239	22,102,757
Transfers Between Funds for Debt Service	0	0	0
Charges to City and Independent Agencies	243,563,730	244,940,615	287,239,321
Contributions to Other Funds	2,666,356	2,966,257	2,977,244
TOTAL - INTERNAL SERVICE FUNDS	52,664,597	65,440,618	66,665,200
TRUST AND AGENCY FUNDS	15,554,259	15,610,197	17,580,535
Less: Cash Carryover	993	0	0
Contributions to Other Funds	525,000	229,000	435,966
Pension Fund Charges	13,971,655	15,140,403	16,436,360
TOTAL - GENERAL TRUST AND AGENCY FUNDS	1,056,611	240,794	708,209
COMPONENT UNITS	1,215,259	793,559	2,820,000
Less: Cash Carryover	0	300,000	0
Transfers between Component Units	0	0	0
Contributions to Other Funds	0	0	0
TOTAL - COMPONENT UNITS	1,215,259	493,559	2,820,000
TOTAL CITY OF JACKSONVILLE	1,645,019,116	1,814,729,337	1,884,073,024

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2016-2017, 2017-2018 AND 2018-2019**

	FY 16-17 Budgeted	FY 17-18 Budgeted	FY 18-19 Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,734,591,720	1,794,456,334	1,823,939,090
Capital	398,571,000	444,947,000	588,157,000
Less: Transfers between Operating and Capital	318,232,583	88,928,328	468,691,856
Contribution to General Fund - GSD	115,822,950	116,619,815	117,647,535
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	1,699,107,187	2,033,855,191	1,825,756,699
JACKSONVILLE AVIATION AUTHORITY			
Operations	93,610,286	95,970,906	104,165,667
Capital	38,911,939	42,944,176	42,242,802
Less: Transfer to Operating Capital Outlay	16,521,288	20,302,288	20,286,802
TOTAL - JACKSONVILLE AVIATION AUTHORITY	116,000,937	118,612,794	126,121,667
JACKSONVILLE PORT AUTHORITY			
Operations	63,227,714	65,478,099	70,619,581
Capital	127,120,500	82,010,032	123,615,548
Less: Transfer to Operating Capital Outlay	6,532,925	7,788,130	8,584,904
TOTAL - JACKSONVILLE PORT AUTHORITY	183,815,289	139,700,001	185,650,225
JACKSONVILLE TRANSPORTATION AUTHORITY			
Operations	224,621,907	125,028,366	135,290,930
Capital	74,703,410	42,100,306	64,696,392
Less: Transfers within/to Divisions	16,568,503	16,067,670	18,805,345
TOTAL- JACKSONVILLE TRANSP AUTHORITY	282,756,814	151,061,002	181,181,977
POLICE & FIRE PENSION FUND			
	11,376,255	12,249,471	13,020,513
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	11,376,255	12,249,471	13,020,513
TOTAL - INDEPENDENT AUTHORITIES	2,293,056,482	2,455,478,459	2,331,731,081
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD			
	1,698,357,776	1,711,908,315	1,764,786,487
Less: Interfund Transfers	54,586,442	61,867,476	62,691,014
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,643,771,334	1,650,040,839	1,702,095,473
TOTAL NET CONSOLIDATED BUDGET	\$5,581,846,932	\$5,920,248,635	\$5,917,899,578

(a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.

HISTORICAL CITY BUDGET
BY MAJOR FUND TYPE

TOTAL BUDGET

	FY17 Actuals	FY18 Budget	FY19 Approved
REVENUES	2,884,942,450	2,481,463,209	2,613,895,652
EXPENDITURES	2,264,696,482	2,481,463,209	2,613,895,652
<u>GENERAL FUND</u>			
REVENUES	FY17 Actuals	FY18 Budget	FY19 Approved
TAXES	694,650,959	728,799,698	775,837,030
LICENSES AND PERMITS	39,607,489	40,641,050	40,914,980
INTERGOVERNMENTAL REVENUE	282,184,827	291,319,280	301,379,952
CHARGES FOR SERVICES	63,972,459	68,739,539	70,865,586
FINES AND FORFEITS	2,418,367	2,245,407	2,090,760
MISCELLANEOUS REVENUE	22,672,094	21,825,526	17,268,227
OTHER SOURCES	109,028,420	116,680,346	106,054,443
	1,214,534,614	1,270,250,846	1,314,410,978
EXPENDITURES			
PERSONNEL EXPENSES	682,481,051	622,471,980	677,129,165
OPERATING EXPENSES	250,060,752	286,097,721	323,336,997
CAPITAL OUTLAY	7,626,123	11,074,743	4,474,195
DEBT SERVICE	89,604	69,275	59,175
GRANTS AND AIDS	35,716,844	42,112,553	40,239,528
OTHER USES	165,011,380	308,424,574	289,171,918
	1,140,985,753	1,270,250,846	1,314,410,978
<u>SPECIAL REVENUE FUNDS</u>			
REVENUES	FY17 Actuals	FY18 Budget	FY19 Approved
TAXES	229,147,551	223,133,878	246,199,929
LICENSES AND PERMITS	16,161,088	13,834,126	15,213,942
INTERGOVERNMENTAL REVENUE	19,589,762	31,524,800	18,054,608
CHARGES FOR SERVICES	22,365,751	15,451,356	19,055,077
FINES AND FORFEITS	1,257,388	1,380,799	578,837
MISCELLANEOUS REVENUE	13,335,706	5,646,052	4,874,143
OTHER SOURCES	50,362,475	44,531,834	51,738,240
	352,219,722	335,502,845	355,714,776
EXPENDITURES			
PERSONNEL EXPENSES	19,104,775	17,051,008	21,357,630
OPERATING EXPENSES	34,666,815	33,810,675	45,874,568
CAPITAL OUTLAY	9,114,777	16,555,972	15,550,535
GRANTS AND AIDS	150,485,321	155,213,424	169,713,078
OTHER USES	106,307,499	112,871,766	103,218,965
	319,679,186	335,502,845	355,714,776

ENTERPRISE FUNDS

	FY17 Actuals	FY18 Budget	FY19 Approved
REVENUES	17,043,613	18,667,595	19,600,004
TAXES	7,454,598	7,521,874	8,671,794
LICENSES AND PERMITS	113,375,011	113,269,779	118,571,111
CHARGES FOR SERVICES	488,256	523,501	622,861
FINES AND FORFEITS	16,347,158	14,397,316	15,982,967
MISCELLANEOUS REVENUE	207,071,279	68,835,466	68,195,125
OTHER SOURCES	361,779,915	223,215,531	231,643,862
EXPENDITURES			
PERSONNEL EXPENSES	24,732,076	25,387,063	27,179,089
OPERATING EXPENSES	130,330,617	113,925,056	122,869,832
CAPITAL OUTLAY	0	22,828,556	18,940,258
DEBT SERVICE	0	1,450	1,450
OTHER USES	88,811,232	61,073,406	62,653,233
	243,873,924	223,215,531	231,643,862
<u>INTERNAL SERVICE FUNDS</u>			
REVENUES	FY17 Actuals	FY18 Budget	FY19 Approved
CHARGES FOR SERVICES	314,697,076	321,677,327	383,654,249
MISCELLANEOUS REVENUE	4,952,572	4,332,032	4,622,059
OTHER SOURCES	135,567,580	182,954,710	179,060,641
	455,217,228	508,964,069	567,336,949
EXPENDITURES			
PERSONNEL EXPENSES	33,649,853	34,093,542	37,181,870
OPERATING EXPENSES	215,409,450	228,947,561	252,440,458
CAPITAL OUTLAY	15,920,595	40,136,547	53,055,550
DEBT SERVICE	244,026	217,000	236,530
GRANTS AND AIDS	16,866,839	193,186,284	216,138,537
OTHER USES	282,090,763	508,964,069	567,336,949
<u>OTHER FUNDS</u>			
REVENUES	FY17 Actuals	FY18 Budget	FY19 Approved
INTERGOVERNMENTAL REVENUE	515,379	229,000	589,783
CHARGES FOR SERVICES	84,279	26,880	10,547
FINES AND FORFEITS	352,578	300,000	630,000
MISCELLANEOUS REVENUE	447,599,237	16,067,632	16,961,630
OTHER SOURCES	52,639,498	126,906,406	126,597,127
	501,190,971	143,529,918	144,789,087
EXPENDITURES			
PERSONNEL EXPENSES	361,238	367,336	398,240
OPERATING EXPENSES	196,760,810	13,301,999	15,856,104
CAPITAL OUTLAY	54,461,968	127,008,570	124,863,818
GRANTS AND AIDS	229,559	214,353	1,423,326
OTHER USES	26,253,280	2,637,660	2,247,599
	278,066,856	143,529,918	144,789,087

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
REVENUES			
Ad Valorem Taxes	641,983,901	32,812,851	0
Building Permits	0	15,193,400	0
Communication Services Tax	31,715,776	0	0
Contributions and Donations from Private Sources	421,305	17,746	0
Contributions from Other Funds	32,741,106	46,480,398	22,576,225
Contributions from Other Local Units	123,586,871	11,060,951	0
Court Related Revenues	229,793	4,556,434	0
Culture and Recreation	649,433	2,739,401	0
Debt Proceeds	0	0	101,000,535
Disposition of Fixed Assets	100,000	0	0
Federal Grants	291,018	1,586,563	0
Federal Payment in Lieu of Taxes	24,500	0	0
Franchise Fees	40,908,230	0	0
General Government	23,092,977	1,656,350	0
Human Services	2,371,085	903,225	0
Interest / Profits on Investments	3,375,452	2,108,114	431,245
Judgment and Fines	718,600	0	0
Library Fines	0	0	330,000
Local Business Tax	7,025,691	0	0
Non-Operating Sources	73,313,337	5,257,842	0
Other Charges for Services	16,747,040	303,466	0
Other Fines and/or Forfeits	841,619	313,000	0
Other Licenses and Permits	6,750	20,542	0
Other Miscellaneous Revenue	13,221,370	1,245,600	0
Pension Fund Contributions	0	0	0
Physical Environment	563,018	1,653,329	10,547
Public Safety	27,212,240	7,242,872	0
Rents and Royalties	150,100	1,502,683	0
Sales and Use Taxes	1,276,571	213,387,078	0
Sales of Surplus Materials / Scrap	0	0	0
State Grants	444,471	4,200	360,000
State Shared Revenues	177,033,092	5,402,894	0
Transportation	0	0	0
Utility Service Taxes	93,835,091	0	0
Violations of Local Ordinances	530,541	265,837	0
TOTAL REVENUES	1,314,410,978	355,714,776	124,708,552

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	674,796,752
0	0	0	0	15,193,400
0	0	0	0	31,715,776
151,125	0	200,000	0	790,176
61,991,937	35,225,189	489,139	2,500,000	202,003,994
0	0	0	0	134,647,822
0	0	0	0	4,786,227
7,465,076	0	0	0	10,853,910
4,804,000	134,197,539	0	0	240,002,074
0	1,315,000	0	0	1,415,000
0	0	0	0	1,877,581
0	0	0	0	24,500
8,665,494	0	0	0	49,573,724
376,509	383,644,249	0	0	408,770,085
0	0	0	0	3,274,310
568,181	2,020,752	0	0	8,503,744
0	0	300,000	0	1,018,600
0	0	0	0	330,000
0	0	0	0	7,025,691
1,399,188	9,637,913	31,228	0	89,639,508
8,784,123	0	0	0	25,834,629
0	0	0	0	1,154,619
6,300	0	0	0	33,592
4,896,982	974,600	226,303	0	20,564,855
0	0	16,104,082	0	16,104,082
96,501,528	0	0	0	98,728,422
410,000	0	0	0	34,865,112
8,811,855	311,707	0	0	10,776,345
19,600,004	0	0	0	234,263,653
1,554,824	0	0	0	1,554,824
0	0	0	0	808,671
0	0	229,783	0	182,665,769
5,033,875	10,000	0	0	5,043,875
0	0	0	0	93,835,091
622,861	0	0	0	1,419,239
231,643,862	567,336,949	17,580,535	2,500,000	2,613,895,652

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
EXPENDITURES-DEPARTMENTAL			
Personnel Expenses	677,129,165	21,357,630	0
Operating Expenses	323,336,997	45,874,568	0
Capital Outlay	4,474,195	15,550,535	124,863,817
Grants and Aids	40,239,528	169,713,078	0
Other Uses	8,491,897	1,838,760	0
TOTAL EXPENDITURES-DEPARTMENTAL	1,053,671,782	254,334,571	124,863,817
EXPENDITURES-NON-DEPARTMENTAL			
Cash Carryover	61,868,714	(4,977)	0
Contingencies (Detailed Below)	22,508,649	10,706,121	(355,265)
Contributions from Primary Government	4,005,456	0	0
Debt Service Interfund Transfer Out - Fiscal Agent Fees	263,951	8,400	0
Debt Service Interfund Transfer Out - Interest	19,294,574	34,548,659	0
Debt Service Interfund Transfer Out - Principal	31,183,986	47,176,561	0
Debt Service Intrafund Transfer Out - Fiscal Agent Fees	0	0	0
Debt Service Intrafund Transfer Out - Interest	0	0	0
Debt Service Intrafund Transfer Out - Principal	0	0	0
Fiscal Agent Fees	59,175	0	0
General Fund - GSD Loan Repayment	9,922,841	200,095	0
Interfund Transfer Out	88,018,434	5,617,778	200,000
Intrafund Transfer Out	23,613,416	3,127,568	0
Loan Repayment	0	0	0
Loan Repayment - Interest	0	0	0
Loan Repayment - Principal	0	0	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	260,739,196	101,380,205	(155,265)
TOTAL APPROPRIATIONS	1,314,410,978	355,714,776	124,708,552

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
27,179,089	37,181,870	398,240	0	763,245,994
122,869,832	252,440,458	15,856,104	0	760,377,959
18,940,258	53,055,550	1	0	216,884,356
0	236,530	423,326	1,000,000	211,612,462
<u>22,128,797</u>	<u>124,856,372</u>	<u>491,512</u>	<u>1,500,000</u>	<u>159,307,338</u>
191,117,976	467,770,780	17,169,183	2,500,000	2,111,428,109
319,482	3,715,493	0	0	65,898,712
1,200,925	6,619,078	(24,614)	0	40,654,894
0	0	0	0	4,005,456
1,000	0	0	0	273,351
1,460,993	0	0	0	55,304,226
1,665,000	0	0	0	80,025,547
450	10,500	0	0	10,950
4,291,744	16,384,175	0	0	20,675,919
5,945,000	39,472,918	0	0	45,417,918
1,450	0	0	0	60,625
5,383,839	0	0	0	15,506,775
3,579,436	2,977,244	435,966	0	100,828,858
16,676,567	22,102,757	0	0	65,520,308
0	4,163,857	0	0	4,163,857
0	1,724,427	0	0	1,724,427
0	2,395,720	0	0	2,395,720
<u>40,525,886</u>	<u>99,566,169</u>	<u>411,352</u>	<u>0</u>	<u>502,467,543</u>
231,643,862	567,336,949	17,580,535	2,500,000	2,613,895,652

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
CONTINGENCIES			
Camera Maintenance and Replacement	0	0	0
Capital Projects Contingencies	0	(402,008)	(355,265)
Collective Bargaining Reopener	2,000,000	0	0
Continuation Grant Match (Schedule B1b)	1,770,641	0	0
Emergency Incidents - Hurricane Irma	0	8,000,000	0
Executive Operating Contingency - Council	100,000	0	0
Executive Operating Contingency - Mayor	100,000	0	0
F.I.N.D Grant Match (Schedule B1c)	1,736,000	0	0
Federal Matching Grants	250,000	0	0
Pension Reform Reserves	13,627,812	1,708,129	0
Tourist Development Council	0	800,000	0
TDC Development Contingency	0	600,000	0
DESIGNATED COUNCIL CONTINGENCIES:			
Jacksonville Chamber	300,000	0	0
Public Service Grants	2,624,196	0	0
TOTAL CONTINGENCIES	22,508,649	10,706,121	(355,265)

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	3,000,000	0	0	3,000,000
0	0	(63,462)	0	(820,735)
0	0	0	0	2,000,000
0	0	0	0	1,770,641
0	0	0	0	8,000,000
0	0	0	0	100,000
0	0	0	0	100,000
0	0	0	0	1,736,000
0	0	0	0	250,000
1,200,925	3,619,078	38,848	0	20,194,792
0	0	0	0	800,000
0	0	0	0	600,000
0	0	0	0	300,000
0	0	0	0	2,624,196
1,200,925	6,619,078	(24,614)	0	40,654,894

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards and Commissions	353,415	151,375
City Council	7,687,680	3,356,671
Clerk of the Court	1,814,653	2,429,974
Courts	203,890	3,477,019
Downtown Investment Authority	766,680	951,525
Employee Services	3,665,102	7,122,691
Finance and Administration	8,965,907	4,102,816
Fire and Rescue	195,180,600	38,574,047
Human Rights Commission	581,008	377,545
Jacksonville Citywide Activities	(3,661,289)	77,420,956
Mayor's Office	3,401,477	880,334
Medical Examiner	3,431,749	1,767,304
Military Affairs and Veterans	1,060,869	212,246
Neighborhoods	13,542,647	7,743,429
Office of Economic Development	1,391,485	478,184
Office of Ethics, Compliance & Oversight	315,403	57,668
Office of General Counsel	52,558	2,859,983
Office of Inspector General	852,517	140,086
Office of Sports and Entertainment	1,882,574	2,464,045
Office of the Sheriff	350,776,557	88,353,190
Parks, Recreation and Community Services	18,854,143	24,457,776
Planning and Development	2,795,249	1,241,554
Property Appraiser	8,825,025	1,939,803
Public Defender	0	2,183,685
Public Health	0	461,271
Public Libraries	19,912,677	8,706,799
Public Works	15,188,050	32,370,229
State Attorney	0	1,735,658
Supervisor of Elections	5,826,205	3,162,869
Tax Collector	13,462,334	4,156,265
Total General Funds	\$ 677,129,165	\$ 323,336,997

SCHEDULE OF APPROPRIATIONS, CONTINUATION

	Capital Outlay	Grants And Aids	Other Uses	Total
		0	0	504,791
		0	0	11,044,353
		0	408,502	4,653,131
		0	0	3,680,911
		0	(48,003)	1,670,204
		0	25,173	10,812,967
		1	0	13,068,725
	500,002	0	0	234,254,649
		0	0	958,554
		36,074,317	4,783,461	114,617,445
		0	0	4,281,812
		0	0	5,199,054
		4,800	0	1,277,916
		400,000	0	21,686,079
		108,000	(294,895)	1,682,776
		0	0	373,072
		0	0	2,912,542
		0	0	992,604
		84,875	0	4,431,495
		0	0	439,129,748
	175,003	3,012,000	0	46,498,922
		0	463,034	4,499,838
		0	0	10,764,830
		0	0	2,183,686
		555,535	0	1,016,806
	3,799,156	0	3,288,962	35,707,594
		0	(134,337)	47,423,945
		0	0	1,735,658
		0	0	8,989,075
		0	0	17,618,600
	\$ 4,474,195	\$ 40,239,528	\$ 8,491,897	\$ 1,053,671,782

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
City Council	237,718	7,375,129
Courts	967,943	1,904,885
Downtown Investment Authority	0	6,266,467
Finance and Administration	0	226,618
Fire and Rescue	1,181,860	126,923
Jacksonville Citywide Activities	(108,635)	11,561,400
Kids Hope Alliance	3,650,940	1,401,539
Neighborhoods	1,528,763	1,100,286
Office of Economic Development	0	950,650
Office of the Sheriff	319,618	4,186,729
Parks, Recreation and Community Services	1,958,551	2,008,531
Planning and Development	11,347,469	7,281,817
Public Defender	0	479,912
Public Libraries	205,492	100,779
Public Works	67,911	319,983
State Attorney	0	582,920
Total Special Revenue Funds	\$ 21,357,630	\$ 45,874,568
Capital Project Funds:		
Downtown Investment Authority	0	0
Fire and Rescue	0	0
Office of Economic Development	0	0
Office of Sports and Entertainment	0	0
Parks, Recreation and Community Services	0	0
Public Libraries	0	0
Public Works	0	0
Total Capital Project Funds	\$ -	\$ -
Enterprise Funds:		
Downtown Investment Authority	2,036,190	1,501,167
Finance and Administration	352,947	57,609
Jacksonville Citywide Activities	(218,363)	7,416,891
Neighborhoods	133,144	31,438
Office of Sports and Entertainment	8,687,178	33,253,832
Parks, Recreation and Community Services	49,018	476,665
Public Works	16,138,975	80,132,230
Total Enterprise Funds	\$ 27,179,089	\$ 122,869,832

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
0	0	6,949	7,619,796
93,202	0	0	2,966,030
0	1,100,204	0	7,366,671
0	300,000	0	526,618
45,000	0	68,780	1,422,563
0	109,424,407	0	120,877,172
1	26,555,520	0	31,608,000
86,200	75,000	214,093	3,004,342
0	0	304,436	1,255,086
2,125,000	0	0	6,631,347
109,257	0	352,098	4,428,437
13,545	0	892,404	19,535,235
52,750	0	0	532,662
24,347	0	0	330,618
12,890,323	32,257,947	0	45,536,164
110,910	0	0	693,830
\$ 15,550,535	\$ 169,713,078	\$ 1,838,760	\$ 254,334,571
250,000	0	0	250,000
2,500,000	0	0	2,500,000
3,629,187	0	0	3,629,187
3,405,000	0	0	3,405,000
21,251,807	0	0	21,251,807
713,110	0	0	713,110
93,114,713	0	0	93,114,713
\$ 124,863,817	\$ -	\$ -	\$ 124,863,817
849,722	0	364,290	4,751,369
1	0	74,040	484,597
0	0	19,141,875	26,340,403
1	0	34,402	198,985
7,247,588	0	0	49,188,598
38,942	0	0	564,625
10,804,004	0	2,514,190	109,589,399
\$ 18,940,258	\$ -	\$ 22,128,797	\$ 191,117,976

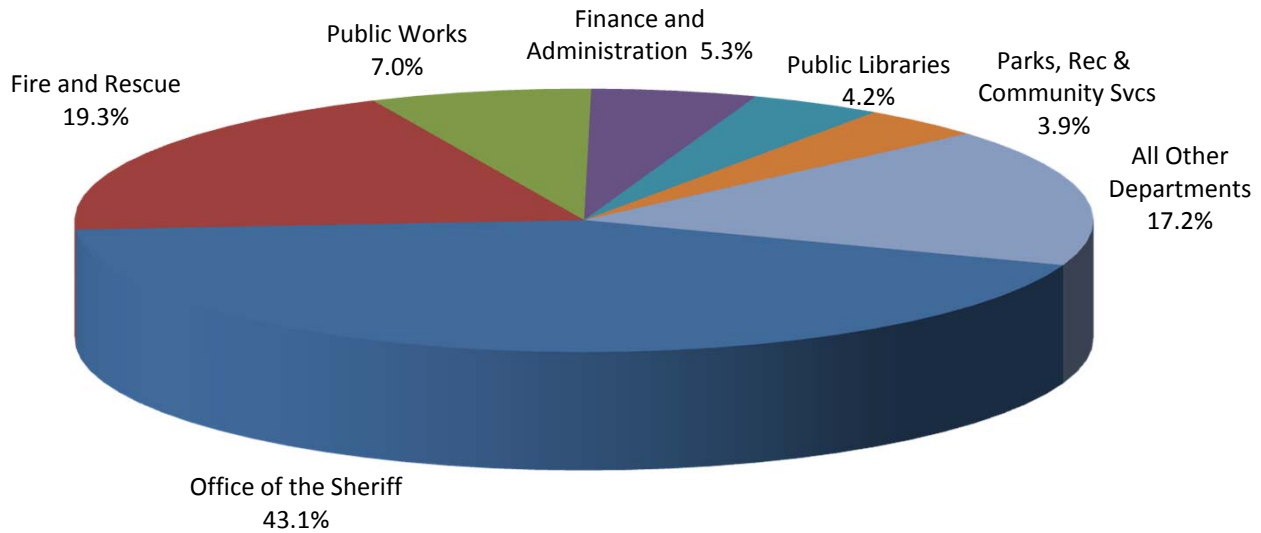
SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Internal Services Funds:		
Employee Services	889,888	99,655,652
Finance and Administration	23,469,988	112,394,846
Jacksonville Citywide Activities	(928,121)	0
Office of General Counsel	9,234,093	1,923,817
Public Works	4,516,022	38,466,143
Total Internal Service Funds	\$ 37,181,870	\$ 252,440,458
 General Trust And Agency Funds:		
Employee Services	0	200,000
Finance and Administration	398,240	15,656,104
Kids Hope Alliance	0	0
Parks, Recreation and Community Services	0	0
Total General Trust and Agency Funds	\$ 398,240	\$ 15,856,104
 Component Units:		
Downtown Investment Authority	0	0
	\$ -	\$ -
Appropriations Grand Total	\$ 763,245,994	\$ 760,377,959

SCHEDULE OF APPROPRIATIONS, CONTINUATION

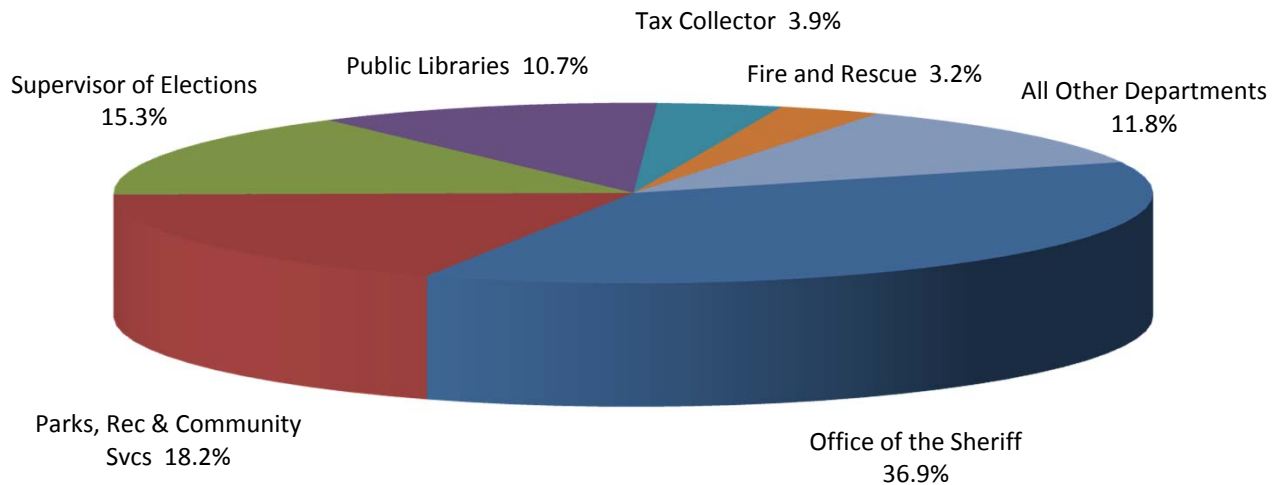
	Capital Outlay	Grants And Aids	Other Uses	Total
	1	0	168,956	100,714,497
	53,035,546	236,530	123,241,377	312,378,287
	0	0	0	(928,121)
	1	0	283,535	11,441,446
	20,002	0	1,162,504	44,164,671
	\$ 53,055,550	\$ 236,530	\$ 124,856,372	\$ 467,770,780
	0	0	0	200,000
	1	0	491,512	16,545,857
	0	340,794	0	340,794
	0	82,532	0	82,532
	\$ 1	\$ 423,326	\$ 491,512	\$ 17,169,183
	0	1,000,000	1,500,000	2,500,000
	\$ -	\$ 1,000,000	\$ 1,500,000	\$ 2,500,000
	\$ 216,884,356	\$ 211,612,462	\$ 159,307,338	\$ 2,111,428,109

PERSONNEL DISTRIBUTION BY DEPARTMENT



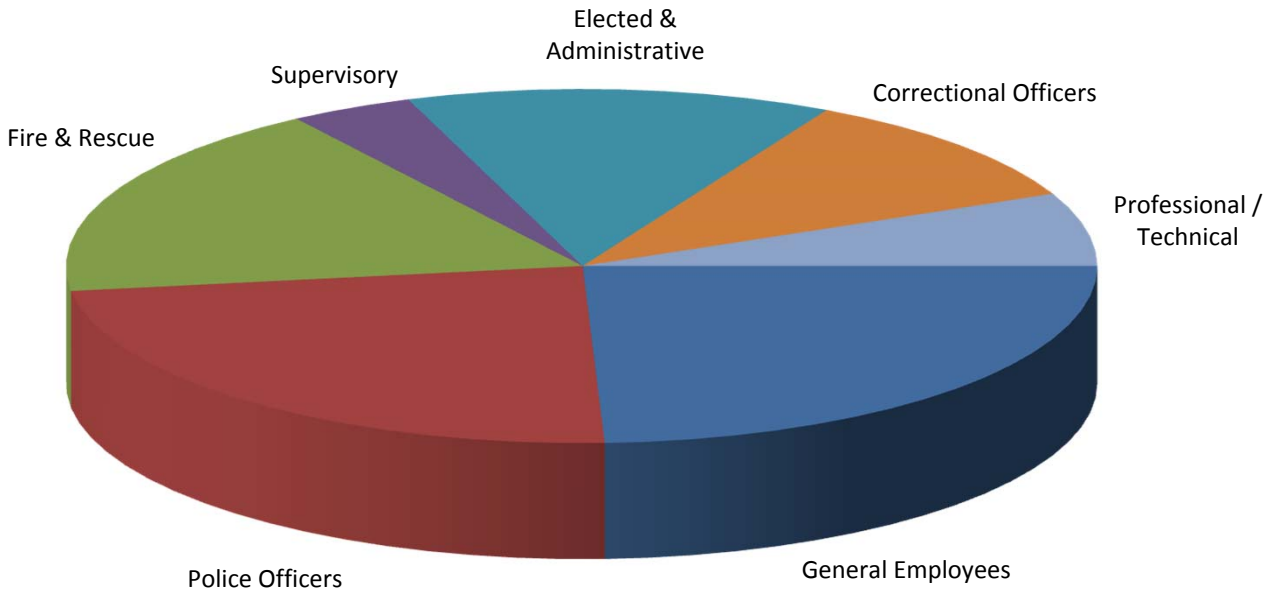
DEPARTMENT	CLASSIFIED POSITIONS				
	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Percent of Total	Percent Change
Office of the Sheriff	3,182	3,282	3,235	43.1%	(1.4%)
Fire and Rescue	1,303	1,346	1,444	19.3%	7.3%
Public Works	520	524	526	7.0%	0.4%
Finance and Administration	391	391	393	5.3%	0.5%
Public Libraries	300	300	313	4.2%	4.3%
Parks, Recreation and Community Services	277	285	291	3.9%	2.1%
All Other Departments					
Neighborhoods	233	238	237	3.2%	(0.4%)
Tax Collector	226	226	228	3.1%	0.9%
Planning and Development	169	176	191	2.6%	8.5%
Property Appraiser	118	116	115	1.5%	(0.9%)
City Council	82	83	86	1.2%	3.6%
Office of General Counsel	66	71	70	0.9%	(1.4%)
Employee Services	50	51	51	0.7%	0.0%
Downtown Investment Authority	41	41	43	0.6%	4.9%
Kids Hope Alliance	38	38	39	0.5%	2.6%
Clerk of the Court	32	35	35	0.5%	0.0%
Supervisor of Elections	31	31	31	0.4%	0.0%
Medical Examiner	26	29	31	0.4%	6.9%
Mayor's Office	28	28	28	0.4%	0.0%
Office of Sports and Entertainment	19	19	19	0.3%	0.0%
Courts	17	17	17	0.2%	0.0%
Military Affairs and Veterans	14	14	14	0.2%	0.0%
Office of Economic Development	13	12	12	0.2%	0.0%
Office of Inspector General	8	8	9	0.1%	12.5%
Human Rights Commission	6	7	7	0.1%	0.0%
Advisory Boards and Commission	4	5	5	0.1%	0.0%
Office of Ethics, Compliance & Oversight	1	1	1	0.0%	0.0%
TOTAL	7,195	7,374	7,471	100.0%	1.3%

PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Percent of Total	Percent Change
Office of the Sheriff	652,204	649,228	669,222	36.9%	3.1%
Parks, Recreation and Community Services	282,657	329,137	329,137	18.2%	0.0%
Supervisor of Elections	61,040	61,724	276,600	15.3%	348.1%
Public Libraries	201,827	201,827	193,827	10.7%	(4.0%)
Tax Collector	63,622	63,622	70,122	3.9%	10.2%
Fire and Rescue	36,464	55,214	57,714	3.2%	4.5%
<u>All Other Departments</u>					
Kids Hope Alliance	43,200	44,500	44,500	2.5%	0.0%
Finance and Administration	36,582	35,868	37,948	2.1%	5.8%
Neighborhoods	22,135	27,985	35,985	2.0%	28.6%
Vacancy Pool	6,240	6,240	20,800	1.2%	233.3%
Planning and Development	7,857	7,857	10,457	0.6%	33.1%
City Council	5,080	5,080	8,760	0.5%	72.4%
Clerk of the Court	5,200	7,800	7,800	0.4%	0.0%
Employee Services	6,084	6,084	6,084	0.3%	0.0%
Office of Sports and Entertainment	5,460	5,460	5,460	0.3%	0.0%
Property Appraiser	4,160	5,408	5,408	0.3%	0.0%
Public Works	5,046	5,046	5,046	0.3%	0.0%
Downtown Investment Authority	4,780	4,780	4,780	0.3%	0.0%
Office of Ethics, Compliance & Oversight	2,500	2,500	3,406	0.2%	36.2%
Mayor's Office	3,840	3,250	3,250	0.2%	0.0%
Office of General Counsel	2,600	2,600	2,600	0.1%	0.0%
Courts	2,290	2,290	2,290	0.1%	0.0%
Medical Examiner	2,500	0	2,080	0.1%	
Office of Economic Development	1,300	1,300	1,300	0.1%	0.0%
Advisory Boards and Commission	1,248	1,248	1,248	0.1%	0.0%
Military Affairs and Veterans	0	1,040	1,040	0.1%	0.0%
Office of Inspector General	1,550	1,550	0	0.0%	(100.0%)
TOTAL	1,467,466	1,538,638	1,806,864	100.0%	17.4%

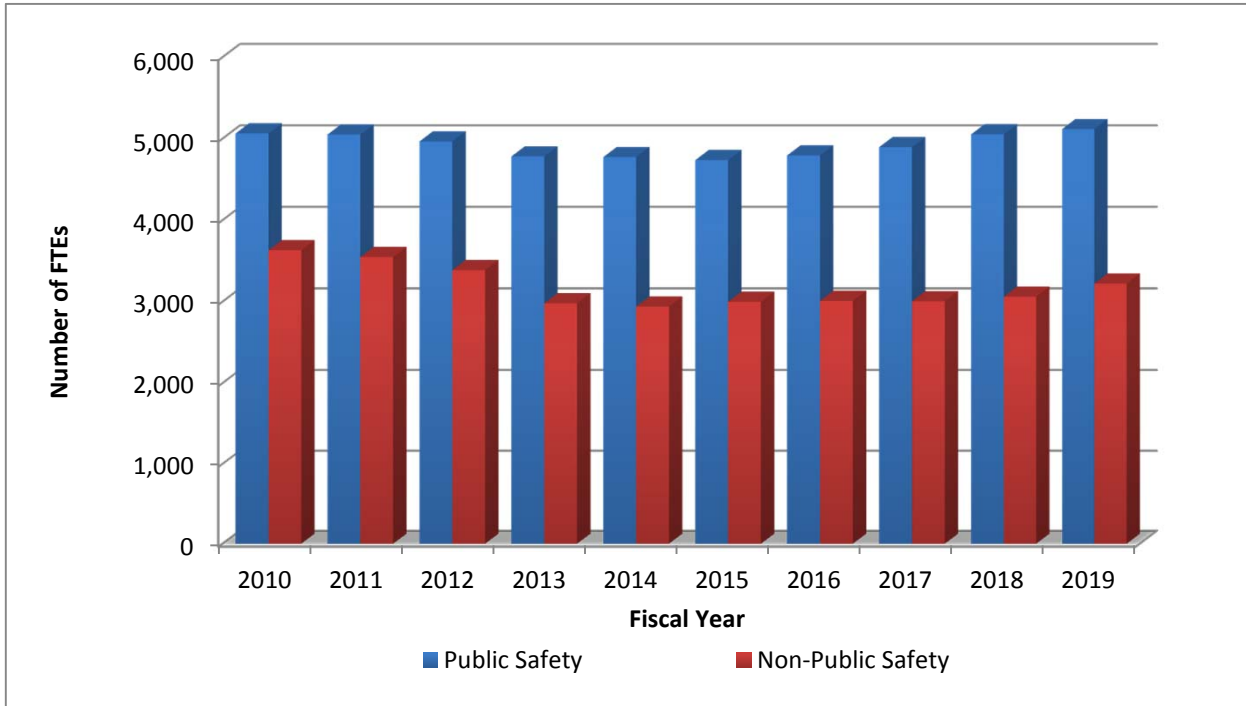
PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Percent Of Total	Change
General Employees	1,863	1,870	1,817	24.3%	(53)
Police Officers	1,636	1,736	1,750	23.4%	14
Fire and Rescue	1,202	1,247	1,337	17.9%	90
Elected & Administrative	948	961	996	13.3%	35
Correctional Officers	784	780	782	10.5%	2
Professional/Technical	488	499	500	6.7%	1
Supervisory	274	281	289	3.9%	8
Total	7,195	7,374	7,471	100%	97

PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING
ALL FUNDS
 (Full-Time Equivalentents)



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353
FY 13	4,782	2,980	7,762
FY 14	4,774	2,939	7,713
FY 15	4,737	2,998	7,735
FY 16	4,795	3,010	7,805
FY 17	4,896	3,005	7,901
FY 18	5,053	3,061	8,114
FY 19	5,117	3,222	8,339

INTERFUND CONTRIBUTIONS

The following detail presents interfund contributions which are internal to the City, excluding interfund charges for services. Additional information about these transfers can be found on the individual subfund pages in this documents.

	TRANSFERS IN	TRANSFERS OUT	NET
GENERAL FUND			
011 - General Fund - GSD	9,127,690	121,554,691	(112,427,001)
015 - Property Appraiser	10,280,468		10,280,468
017 - Tax Collector	6,557,576		6,557,576
01A - Special Events	6,775,372		6,775,372
Total General Fund	<u>32,741,106</u>	<u>121,554,691</u>	<u>(88,813,585)</u>
SPECIAL REVENUE FUNDS			
127 - Air Pollution EPA	424,274		424,274
132 - Tourist Development Council		1,400,000	(1,400,000)
136 - Tourist Development Council Special Revenue	1,400,000		1,400,000
15T - Court Cost Courthouse Trust	136,099		136,099
15V - Teen Court Programs Trust	55,000		55,000
165 - Emergency Incidents - EOC	8,000,000		8,000,000
181 - Downtown CRA - Northeast USD1 C	1,727,568	277,595	1,449,973
182 - Downtown CRA - Southside USD1 A		675,608	(675,608)
183 - Downtown CRA - Northwest USD1 B		1,730,068	(1,730,068)
185 - JIA Area Redevelopment TID		3,002,500	(3,002,500)
186 - Soutel / King Area CRA / TID		631,687	(631,687)
187 - Arlington Area CRA / TID		2,500	(2,500)
191 - Kids Hope Alliance	31,936,961	40,794	31,896,167
1A1 - Community Development	75,000	128,404	(53,404)
1D1 - Huguenot Park	369,442		369,442
1D2 - Hanna Park	846,320	1,020,000	(173,680)
1DA - Cecil Field Commerce Center	1,219,734		1,219,734
1H7 - Parks		36,285	(36,285)
1S1 - Court Cost \$65 Fee F.S. 939.185	290,000		290,000
Total Special Revenue Funds	<u>46,480,398</u>	<u>8,945,441</u>	<u>37,534,957</u>
CAPITAL PROJECT FUNDS			
322 - General Capital Projects	932,000	200,000	732,000
32E - Authorized Capital Projects	17,765,038		17,765,038
32T - JIA TID/CRA Capital Projects	3,000,000		3,000,000
32U - Southside TID USD1-A Capital Projects	250,000		250,000
32V - King / Soutel Crossing CRA TID Capital Projects	629,187		629,187
Total Capital Project Funds	<u>22,576,225</u>	<u>200,000</u>	<u>22,376,225</u>
ENTERPRISE FUNDS			
441 - Solid Waste Disposal	8,597,621	3,058,842	5,538,779
44i - Solid Waste - Taye Brown		465,508	(465,508)
461 - Stormwater Services	478,900	8,324,997	(7,846,097)
462 - Stormwater Services - Capital Projects	6,000,000		6,000,000
4F5 - Equestrian Center - NEFL Equestrian Society	465,508		465,508
4G1 - Sports Complex Capital Maintenance		2,181,928	(2,181,928)
4K1 - City Venues - City	14,514,968	11,608,567	2,906,401
4K2 - City Venues - SMG	10,676,567		10,676,567
4K6 - City Venues - Debt Service	2,181,928		2,181,928
Total Enterprise Funds	<u>42,915,492</u>	<u>25,639,842</u>	<u>17,275,650</u>

INTERFUND CONTRIBUTIONS

INTERNAL SERVICES FUNDS

512 - Motor Pool - Vehicle Replacement		21,811,138	(21,811,138)
513 - Motor Pool - Direct Replacement	30,861,962		30,861,962
536 - Technology System Development	291,619		291,619
53A - IT System Development		291,619	(291,619)
5A1 - Public Building Allocations	3,000,000	2,977,244	22,756
Total Internal Service Funds	34,153,581	25,080,001	9,073,580

OTHER FUNDS

646 - KHA Trust Sec 111.850 Part A	300,000		300,000
64F - General Trust and Agency Fund		435,966	(435,966)
64M - KHA Youth Travel Trust	40,794		40,794
64N - Art in Public Places Trust	148,345		148,345
75B - Downtown Economic Development Fund	2,500,000		2,500,000
Total Other Funds	2,989,139	435,966	2,553,173
TOTAL ALL FUND TYPES	181,855,941	181,855,941	0

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 19 anticipated grants are shown in three separate schedules:

- Multi-year Awards or Recurring Grants Requiring No City Match
- Multi-year Awards or Recurring Grants that Require a City Match
- Schedule of F.I.N.D Grants and Required City Match

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for F.I.N.D grants, which are those grants for projects to develop waterway access and improvements. It should be noted that the figures shown on these schedules are estimates.

Schedule of Continuation Grants With No City Match

\$12,512,216 \$0 \$472,037 54 12,532

City Department/ Division	Grantor	Grant Name	Grant Description	2018-504-E Schedule of Continuation Grants				
				Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	Dept of Health & Human Services - SAMHSA	Clay County Drug Court Enhancement	Program to provide effective treatment strategies to break the cycle of criminal behavior, substance abuse, and recidivism. Year three of the three year grant.	\$322,280	\$0	\$0	0	0
Finance and Administration - Grants Compliance	US Department of Justice, Bureau of Justice Assistance	Edward Byrne Memorial Justice Assistance Grant (JAG) Program - Local Solicitation	Programs designed and intended to reduce crime and improve public safety in Duval County.	\$500,000	\$0	\$0	6	5,200
Jacksonville Sheriff's Office	Department of Homeland Security	State Homeland Security Grant Program	To purchase prevention and response equipment, maintenance, and training that will help mitigate identified gaps in domestic security and enhance capability levels as assessed in the State Preparedness Report	\$210,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Department of Justice	Bulletproof Vest Partnership Program	A reimbursement for up to 50% of the cost of body armor vests purchased for law enforcement officers.	\$30,000	\$0	\$30,000	0	0
Jacksonville Sheriff's Office	Department of Justice	State Criminal Alien Assistance Program (SCAAP)	Provides federal payments to localities that incurred correctional officer salary costs for incarcerating a specific population of individuals.	\$55,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Walmart	Local Grant Program	To purchase supplies and equipment to enhance Homeland Security efforts.	\$31,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	COPS Matching Grant	Provide funding towards the federal COPS Hiring Project, which will help offset the total cost off the 15 officers	\$250,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Criminal Justice Training	Funding exclusively for advanced and specialized training for law enforcement and correctional officers and for administrative costs as approved by the FDLE Criminal Justice Standards and Training Commission (CJSTC), in accordance with Chapter 943.25 Florida Statutes	\$230,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	JAG - Public Safety Analyst Project	Funding for training, travel, equipment, and one crime analyst position. Maintaining this project will assist JSO with information sharing on cross-jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$110,000	\$0	\$0	1	0
Jacksonville Sheriff's Office	Florida Department of Transportation	High Visibility Enforcement Bicycle & Pedestrian Safety Campaign	Fund overtime for officers to conduct bicycle and pedestrian safety deployments in targeted hot-spots to educate and enforce safe pedestrian, bicyclist and driver behaviors.	\$47,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Office of Attorney General	Victims of Crime Act (VOCA)	Fund victim advocate positions, supplies, training, travel, and equipment to provide services to victims following an act of crime.	\$265,607	\$0	\$73,561	4	0

2018-504-E Schedule of Continuation Grants									
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours	
JFRD - Emergency Preparedness	Department of Health & Human Services	EMS County Award	Funding to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$150,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Department of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events.	\$225,176	\$0	\$225,176	0	0	
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) Emergency Management	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear or explosive weapons (WMDs) and other hazards.	\$79,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) USAR	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to chemical, biological, radiological, or nuclear incidents.	\$151,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP)HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to chemical, biological, radiological, or nuclear incidents.	\$45,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Florida Department of Community Affairs	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide. These funds benefit preparation for catastrophic events throughout Duval County. Grant matched with FREP011 general fund, no set aside match required.	\$128,000	\$0	\$128,000	3	0	
Medical Examiner's Office	Florida Department of Law Enforcement	FDLE Coverdell Forensic Grant	Forensic Science Improvement Grant Program	\$3,501	\$0	\$0	0	0	
Military Affairs and Veterans	Department of Economic Opportunity	Defense Infrastructure Grant	Funding is utilized along with DOD funding to purchase development easement rights for properties around Duval County Navy bases and airfields. The development rights easements are acquired from willing sellers and secure Duval County Navy bases and airfields from encroachment.	\$500,000	\$0	\$0	0	0	
Military Affairs and Veterans	Enterprise Florida Inc.	Defense Reinvestment Grant Program	Military Base and Mission Advocacy - Provide federal advocacy for the growth of the military investment in Duval County. The grant secures a federal advocacy firm that lobbies Congress and the Pentagon for increased investment in Duval County military bases and missions.	\$120,000	\$0	\$0	0	0	
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Funding for a one-stop Veterans resource and reintegration center. The center is managed by MAV Department and enhances the ability to provide social services, housing assistance, career related services and financial assistance to Veterans and transitioning military.	\$200,000	\$0	\$0	3	0	
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Stand Down	Fund a two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance.	\$10,000	\$0	\$0	0	0	
Neighborhoods - Environmental Quality	Dept of Homeland Security	Monitoring Demonstration Study (Air)	Funding for two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$297,879	\$0	\$0	2	0	

2018-504-E Schedule of Continuation Grants									
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours	
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Cleanup	Funding for program management of the cleanup of petroleum contaminated sites within Duval County and surrounding counties. This grant aids in protecting the drinking water sources from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic area. EQD administers contractor cleanup of over 400 contaminated sites.	\$1,507,347	\$0	\$0	22	5,200	
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Inspection	Funding to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s, Florida established an Inland Protection Trust Fund to clean up historical spills. The State established this program to ensure that facilities take measures to avoid leaks now and into the future.	\$408,493	\$0	\$0	8	0	
Neighborhoods - Environmental Quality	U.S. Environmental Protection Agency	Particulate Matter 103 Grant	Funding to operate an ambient air quality monitoring network for particulate matter 2.5 microns or less. Staff in this activity operates standard and continuous monitoring for this pollutant. All data collected at these sites must comply with EPA's Quality Assurance Plan.	\$85,621	\$0	\$0	1	0	
Neighborhoods - Mosquito Control	Florida Department of Transportation	Clean It Up - Green It Up	Promotion of Great American Cleanup/Drive It Home-Keep Our Paradise Litter Free Trash Off. Provides funding for cleanup supplies and materials for community and countywide cleanups.	\$15,000	\$0	\$15,000	0	0	
Neighborhoods - Mosquito Control	Florida Inland Navigation District	Water Way Cleanup Program	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free support materials, such as bags and gloves. Annual Community Cleanups; Adopt-A-Road. Groups make a long-term commitment to perform monthly cleanups on city roadways and Litter Free Events.	\$5,000	\$0	\$300	0	0	
Parks, Rec and Community Services	State Department of Elder Affairs/Elder Source	EHEAP	Funding to provide crisis assistance to eligible low-income households with at least one individual aged 60 or older experiencing a heating or cooling emergency. The program allows for payments to utility companies, the purchase of blankets, portable heaters and fans, repairs of existing heating or cooling equipment, and the payment of reconnection fees.	\$148,278	\$0	\$0	0	1,300	
Parks, Rec and Community Svcs - Senior Services	State Department of Elder Affairs	Senior Companion Program	Funding for center-based group respite, educational activities and events for elders with first-stage memory loss along with their caregivers as well as stipends to low-income volunteers. Stipends are paid by the State.	\$2,000	\$0	\$0	0	0	
Parks, Rec and Community Svcs: Social Services	Department of HHS	Ryan White Part A	Health Resources and Services Administration - HIV/AIDS Programs	\$6,000,000	\$0	\$0	4	832	

2018-504-E Schedule of Continuation Grants								
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Public Works - Construction Mgmt AND Neighborhoods - Environmental Quality	Florida Department of Transportation	National Pollutant Discharge Elimination System / MS4 Permit Grant	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan. The National Pollutant Discharge Elimination system permit requires that FDOT, through the City, to perform stormwater discharge compliance and water quality assessments, total maximum daily load monitoring for nutrient levels in the Lower St. Johns basin, illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways.	\$380,034	\$0	\$0	0	0

Schedule of Continuation Grants With A City Match

\$7,278,237 \$1,801,808 \$3,155,333 \$4,957,141 \$22,884 152 10,040

2018-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Funding for federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$137,000	\$21,000	\$0	\$21,000	\$0	0	0
Jacksonville Public Library	State of Florida / Division of Library and Information Services	Library Services and Technology Act Grant	Opportunity Works @ JPL project - aimed at adult and adult digital literacy career development and soft skills.	\$71,951	\$25,042	\$0	\$25,042	\$0	1	1,200
Jacksonville Sheriff's Office	Department of Justice	COPS Hiring Grant	Funding for 15 sworn law enforcement officers until the first quarter of FY19 when the FTE's and cost move into the General Fund - GSD.	\$60,500	\$49,500	\$0	\$49,500	\$0	15	0
Jacksonville Sheriff's Office	Department of Homeland Security	Port Security Grant Program	To purchase equipment that will improve port- wide maritime security risk management, enhance maritime domain awareness, support maritime security training and exercises, and maintain maritime security mitigation protocols that support port recovery and resiliency capabilities.	\$375,000	\$125,000	\$0	\$125,000	\$0	0	0
JFRD - Emergency Preparedness	Federal Emergency Management Agency	Assistance to Firefighters Grant (AFG)	Funding to enhance the safety of the public and firefighters with respect to fire-related hazards by providing funds to equip and train emergency personnel to recognized standards, enhance operations efficiencies, foster interoperability, and support community resilience.	\$900,000	\$100,000	\$0	\$100,000	\$0	0	0
JFRD - Fire Operations	FEMA	SAFER Grant	To provide funding directly to fire departments to help them maintain the number of trained, "front line" firefighters available and enhance their ability to comply with NFPA 1710/1720.	\$3,358,008	\$1,119,386	\$0	\$1,119,386	\$0	62	0
JFRD - Emergency Preparedness	Florida DCA Division of Emergency Management	Hazard Analysis Agreement	Funding to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$25,000	\$25,000	\$30,900	\$55,900	\$0	1	0

2018-504-E Schedule of Continuation Grants

City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration Program	Funding to provide case management, job training, transitional housing assistance and social supports to homeless Veterans. Additionally, the grant provides funding for job training through the Clara White Mission and life skills training and homeless shelter case management through Sulzbacher Center and funds the Annual Homeless Veterans Stand-down and Resource fair that provides clothing, medical care, dental, mental health, food, haircuts and VA assistance as well as a career fair.	\$243,000	\$30,000	\$0	\$30,000	\$0	3	1,040
Parks, Rec and Community Services	Corporation for National and Community Services	Retired and Senior Volunteer Program	Funding to encourage and provide opportunities for seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School pre-k and kindergarten whose families are economically disadvantaged.	\$69,049	\$20,715	\$174,285	\$195,000	\$0	3	1,300
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	Jacksonville Senior Service Program (JSSP)	Funding to provide activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 26 transportation buses for services, and other operating cost within the program.	\$1,255,519	\$108,852	\$2,903,148	\$3,012,000	\$0	56	5,200
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	RELIEF Project (Respite for Elders Living Everyday Families)	Funding for continued services and expand in-home and group respite services and educational/services seniors, stipends to senior / low-income volunteers, services through faith-based organizations, evening in-home respite services for caregiver/families.	\$108,508	\$10,500	\$7,000	\$17,500	\$0	1	0
Parks, Rec and Community Svcs: Social Services	DOJ / Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Information and Referrals for Crime Victims.	\$301,852	\$75,463	\$0	\$75,463	\$0	7	0
Parks, Rec and Community Svcs: Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children.	\$372,850	\$91,350	\$40,000	\$131,350	\$22,884	3	1,300

Schedule of F.I.N.D Grants And Required City Match

Council Approved Project List On: 2018-056-A

		\$1,400,000	\$1,736,000	\$3,136,000
Project	Phase	FIND	City *	Project Total
Tillie Fowler Kayak Launch	Construction	\$140,000	\$173,600	\$313,600
Palms Fish Camp Docks	Construction	\$350,000	\$434,000	\$784,000
Jacksonville Zoo Dock	Design	\$125,000	\$155,000	\$280,000
Liberty Street Basin	Design	\$150,000	\$186,000	\$336,000
Sisters Creek Kayak & Fishing Access	Design	\$70,000	\$86,800	\$156,800
Alimacani Improvements	Design	\$60,000	\$74,400	\$134,400
Bert Maxwell Dredge	Design	\$75,000	\$93,000	\$168,000
Goodby's Creek Dredge	Design	\$90,000	\$111,600	\$201,600
Castaway Island Dredge	Design	\$75,000	\$93,000	\$168,000
Riverview Park Boat Ramp	Design	\$75,000	\$93,000	\$168,000
Ribault River Preserve Fishing Structure	Design	\$30,000	\$37,200	\$67,200
Exchange Club Island Park Development	Design	\$60,000	\$74,400	\$134,400
Reed Island Dock & Development	Design	\$100,000	\$124,000	\$224,000

* COJ costs includes 12% for PW internal management fees - FIND will not match these costs.

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive will not provide enough debt capacity to finance needed infrastructure. Guidelines that are too lenient may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources.

The Study, as required by City Code Section 110.514, allows for the continual evaluation of the fiscal health and credit quality of the City's debt program and provides an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards as well as similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The table below outlines the established debt limits and the debt service ratios for the 2017-2018 fiscal year-end (09/30/18), which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio, are the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

Measure	FYE18	Target	Maximum	Minimum	Direction
Overall Net Debt as % of Full Market Value	2.34%	2.5%	3.5%	N/A	Lower is better
GSD Debt Service as % of GSD Revenues	9.71%	11.5%	13.0%	N/A	Lower is better
Unassigned GF Balance as % of GSD Revenues (incl. Emergency Reserves) ¹	13.02%	14.0%	N/A	10.0%	Higher is better
Unassigned GF Balance as % of GSD Revenues (excl. Emergency Reserves) ¹	8.02%	10.0%	N/A	5.0%	Higher is better
Ten Year Principal Paydown – All City Debt ²	61.13%	50.0%	N/A	30.0%	Higher is better
Ten Year Principal Paydown – GSD Debt ²	59.77%	50.0%	N/A	30.0%	Higher is better
Debt Per Capita	\$2,467	\$2,600	\$3,150	N/A	Lower is better

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the City's operating budget, CIP, and 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the Study, projected retirements exceeded issuances for a net retirement of debt of approximately \$125.9 million over the five year period ending 2023. Consequently, the amount of debt is expected to decrease from \$2.3 billion in fiscal year 2018 to \$2.1 billion through fiscal year 2023.

Projected Change in Debt Outstanding

FISCAL YEAR END	2018	2019	2020	2021	2022	2023
Outstanding Debt, Beginning	\$2,275,169	\$2,259,209	\$2,239,843	\$2,213,843	\$2,213,255	\$2,189,146
Already Authorized - Prior CIP	64,450	32,225	19,335	12,890	-	-
Borrowing for Proposed Authorizations - FY19 5Y CIP*	58,735	89,998	100,001	100,594	97,468	97,468
Debt Paydown	(139,145)	(141,589)	(145,924)	(137,593)	(137,384)	(137,384)
Outstanding Debt, Ending	\$2,275,169	\$2,259,209	\$2,239,843	\$2,213,255	\$2,189,146	\$2,149,230

* Assumes the CIP borrowing authorized in a particular year is actually borrowed over the course of four years (50% in Year 1, 25% in Year 2, 15% in Year 3, and 10% in Year 3)

NOTE: As Capital Improvement needs vary from year to year, it is possible that the amount of debt forecasted above to be outstanding through fiscal year 2023 may be reduced, or possibly increased.

The impact of such projected issuances and retirements reflected above on the adopted debt ratios are summarized as follows.

Measure	Target	FYE18	FY19	FY20	FY21	FY22	FY23
Projected Debt Outstanding ¹	N/A	\$ 2,275	\$ 2,259	\$ 2,240	\$ 2,213	\$ 2,189	\$ 2,149
Overall Net Debt as % of Full Market Value	2.50%	2.34%	2.27%	2.21%	2.14%	2.08%	2.00%
GSD Debt Service as % of GSD Revenues	11.50%	9.71%	9.79%	9.66%	9.66%	9.19%	8.81%
Ten Year Principal Paydown - All City Debt	50.00%	61.13%	64.81%	68.22%	74.09%	75.20%	74.80%
Ten Year Principal Paydown - GSD Debt	50.00%	59.77%	61.70%	58.32%	58.00%	58.29%	57.76%
Debt Per Capita	\$ 2,600	\$ 2,467	\$ 2,404	\$ 2,348	\$ 2,287	\$ 2,243	\$ 2,176

¹ In Millions. Projected Debt Outstanding is not a Debt Affordability Ratio, but is shown here to show the impact to total debt outstanding.

The most objective indicator of how the credit markets perceive the City's ability to repay its debt is the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	2009	2010 ⁽¹⁾	2011	2012	2013	2014	2015	2016	2017	2017	2018
Moody's:											
Issuer Credit Rating	Aa2	Aa1				Aa2 ⁽⁶⁾					
Covenant Bonds	Aa3	Aa2				Aa3 ⁽⁶⁾					
Revenue Bonds	Aa3/A1	Aa2/A1			Aa2/Aa3 ⁽⁶⁾						
BJP Infrastructure		A1									
BJP Transportation		Aa2		A1 ⁽²⁾							
Commercial Paper		P1 ⁽²⁾									
Standard & Poor's:											
Issuer Credit Rating	AA										AA ⁽¹⁰⁾
Covenant Bonds	AA-										
Revenue Bonds	AA-/A	AA+/A			AA+/AA- ⁽⁴⁾			AA ⁽⁹⁾			
BJP Infrastructure	AA-	A						A+ ⁽⁹⁾			
BJP Transportation	AA-										
Commercial Paper	A-1+					A-1 ⁽⁹⁾					
Fitch:											
Issuer Credit Rating	AA	AA+							AA ⁽⁷⁾		
Covenant Bonds	AA-	AA							AA- ⁽⁷⁾		
Revenue Bonds	AA/A+	AA+/AA-				AA/AA- ⁽⁷⁾					
BJP Infrastructure	AA-			A+ ⁽³⁾							
BJP Transportation				AA- ⁽³⁾							
Commercial Paper						F1 ⁽⁹⁾					

¹In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale.

²S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.

³On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.

⁴The A1 rating from Moody's and the A rating from S&P for the Guaranteed Enititlement bonds were removed for illustration purposes upon final redemption on December 13, 2013.

⁵On December 4, 2013, the City replaced Letter of Credit supporting the commercial paper program, which was necessitated by the withdrawal of the prior liquidity provider. The replacement liquidity agreement required a remarketing of the commercial paper notes and a new security rating. The City elected to replace the Moody's rating with a new S&P and Fitch rating.

⁶On June 17, 2014, Moody's issued a one notch downgrade to the City's ICR rating and Special Revenue program.

⁷On October 27, 2014, Fitch issued a one notch downgrade to the City's ICR rating, Special Revenue program, Excise Tax Revenue program, and Local Government Sales Tax Revenue program.

⁸On February 19, 2016, Standard & Poor's upgraded the BJP Infrastructure Sales Tax bonds one notch.

⁹On March 3, 2016, Standard & Poor's upgraded the Excise Tax Revenue bonds one notch.

¹⁰On February 23, 2018, Standard & Poor's upgraded the Covenant Bonds (Special Revenue) one notch.

DEBT INTEREST AND PRINCIPAL BY MAJOR FUND TYPE

General Fund

	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Budget	FY19 Budget
Principal	50,999,420	57,766,738	61,224,541	65,835,896	62,210,690
Interest	37,690,297	33,538,237	31,912,136	31,571,228	32,058,251
Percent of Recurring Revenue	7.99%	7.74%	7.67%	8.37%	7.74%

Enterprise Funds

	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Budget	FY19 Budget
Principal	8,477,065	8,338,997	10,277,537	12,606,553	12,799,019
Interest	2,065,621	1,343,781	6,016,545	8,735,200	9,238,399
Percent of Recurring Revenue	6.55%	5.87%	4.18%	9.56%	9.51%

Internal Service Funds

	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Budget	FY19 Budget
Principal	632,138	360,463	9,215,036	509,736	1,204,821
Interest	4,596,747	4,038,201	541,560	9,533,789	10,966,014
Percent of Recurring Revenue	1.77%	1.40%	3.08%	2.99%	3.18%

Combined

	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Budget	FY19 Budget
Principal	60,108,624	66,466,198	80,717,114	78,952,185	76,214,530
Interest	44,352,665	38,920,219	38,470,241	49,840,217	52,262,664
Percent of Recurring Revenue	6.67%	6.36%	6.21%	7.77%	7.21%

GENERAL FUNDS

Summary of Subfunds

Graphs

011 General Fund – General Services District

Subfund Page

Schedule of Revenues

Various Revenue Detail

Schedule of Expenditures

Schedule of Non-Departmental Expenditures

Employee Cap by Department

Department Budgets

Advisory Boards and Commissions

City Council

Courts

Downtown Investment Authority

Employee Services

Finance and Administration

Fire and Rescue

Human Rights Commission

Mayor's Office

Medical Examiner

Military Affairs and Veterans

Neighborhoods

Office of Economic Development

Office of Ethics, Compliance and Oversight

Office of General Counsel

Office of Inspector General

Office of Sports and Entertainment

Office of the Sheriff

Parks, Recreation and Community Services

Planning and Development

Public Defender

Public Health

Public Libraries

Public Works

State Attorney

Supervisor of Elections

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

01A Special Events

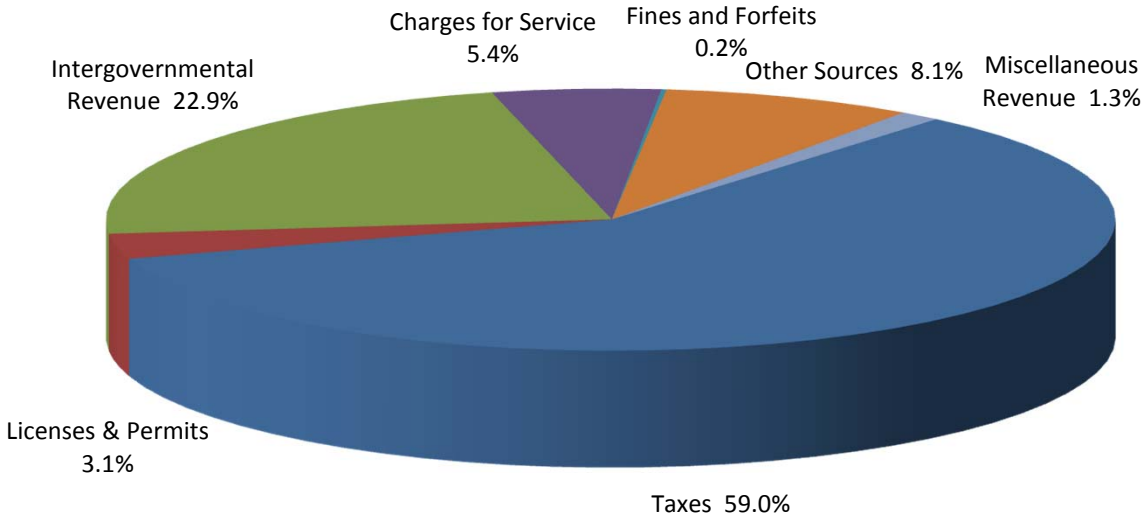


GENERAL FUND
Summary of Subfunds

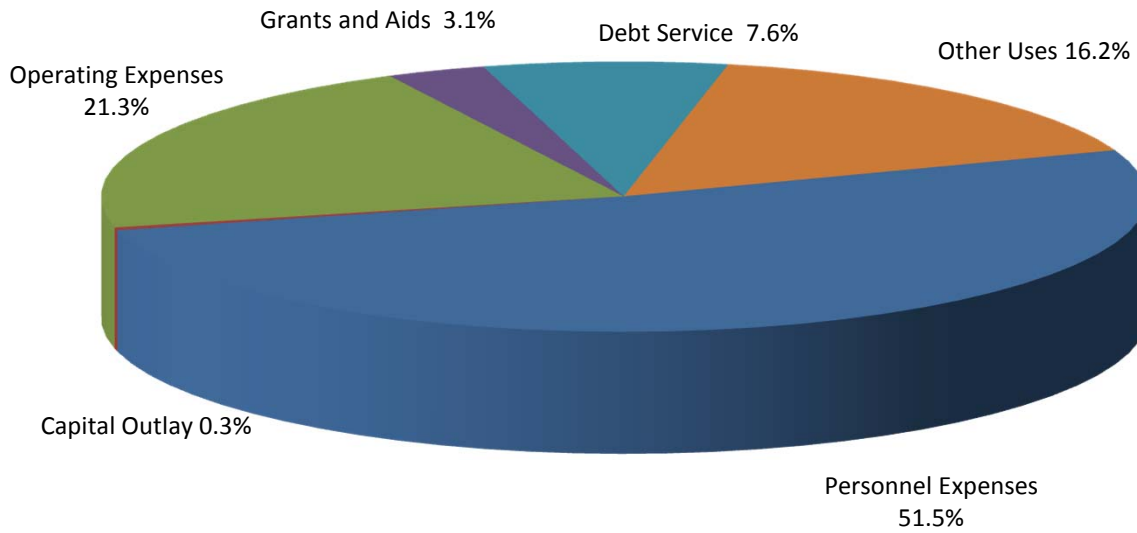
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 19 Budgeted
011	General Fund - GSD	652,145,053	265,970,285	4,474,188	99,475,528	39,350,006	149,782,828	1,211,197,888
012	Mosquito Control		53,121	1				53,122
015	Property Appraiser	8,691,727	1,939,803	2			171,528	10,803,060
016	Clerk of the Court	1,760,046	2,792,413	2			198,252	4,750,713
017	Tax Collector	13,187,937	4,156,265	1			1,149,899	18,494,102
018	Emergency Contingency						61,868,714	61,868,714
01A	Special Events	1,344,402	4,908,140	1		889,522	101,314	7,243,379
Total General Fund		677,129,165	279,820,027	4,474,195	99,475,528	40,239,528	213,272,535	1,314,410,978

GENERAL FUND

REVENUE SOURCES



EXPENDITURES BY CATEGORY



GENERAL FUND - GSD
SUBFUND -- 011

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	565,739,530	595,914,631	641,983,901	7.7%	46,069,270
Utility Service Tax	89,661,739	91,763,077	93,835,091	2.3%	2,072,014
Other Taxes	78,849,956	81,756,290	80,926,268	(1.0%)	(830,022)
Intergovernmental Revenue	959,759	807,143	709,089	(12.1%)	(98,054)
State Shared Revenue	165,224,109	173,714,313	177,033,092	1.9%	3,318,779
Charges for Services	48,432,927	53,138,227	54,917,405	3.3%	1,779,178
Fines and Forfeits	2,418,367	2,245,407	2,090,760	(6.9%)	(154,647)
Miscellaneous Revenue	21,101,249	20,972,013	16,190,821	(22.8%)	(4,781,192)
Transfers From Other Funds	8,923,829	5,172,448	9,127,690	76.5%	3,955,242
Transfers From Component Units	115,957,950	116,754,815	123,586,871	5.9%	6,832,056
Other Sources	0	5,597,374	0	(100.0%)	(5,597,374)
Fund Balance Appropriation	23,319,256	22,568,097	10,796,900	(52.2%)	(11,771,197)
TOTAL REVENUES	1,120,588,671	1,170,403,835	1,211,197,888	3.5%	40,794,053

EXPENDITURES					
Personnel Expenses	658,476,427	598,975,750	652,145,053	8.9%	53,169,303
Operating Expenses	209,048,701	241,075,256	265,970,285	10.3%	24,895,029
Capital Outlay	6,780,005	10,566,737	4,474,188	(57.7%)	(6,092,549)
Debt Service	98,437,214	103,091,319	99,475,528	(3.5%)	(3,615,791)
Grants, Aids & Contributions	35,297,090	41,557,678	39,350,006	(5.3%)	(2,207,672)
Transfers to Other Funds	92,855,592	113,555,795	125,560,147	10.6%	12,004,352
Other Uses	2,957,392	61,581,300	24,222,681	(60.7%)	(37,358,619)
TOTAL EXPENDITURES	1,103,852,421	1,170,403,835	1,211,197,888	3.5%	40,794,053

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change
Authorized Positions	6,088	6,160	72
Part-Time Hours	1,319,899	1,575,345	255,446

**CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICE DISTRICT
SCHEDULE OF REVENUES**

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	625,195,677	674,796,752	674,796,752
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	(29,281,046)	(32,812,851)	(32,812,851)
NET AD VALOREM TAXES	595,914,631	641,983,901	641,983,901
COMMUNICATIONS SERVICES TAX	32,856,366	32,013,388	31,715,776
CONTRIBUTIONS FROM OTHER FUNDS	5,172,448	9,119,286	9,127,690
CONTRIBUTIONS FROM OTHER LOCAL UNITS	116,619,815	117,647,535	117,647,535
DISPOSITION OF FIXED ASSETS	125,000	100,000	100,000
FEDERAL GRANTS	322,103	60,328	252,018
FEDERAL PAYMENTS IN LIEU OF TAXES	25,119	24,500	24,500
FRANCHISE FEES	40,634,300	40,910,476	40,908,230
INTEREST, INCL PROFITS ON INVESTMENTS	2,702,077	2,613,749	2,613,749
LOCAL BUSINESS TAX	7,106,286	7,025,691	7,025,691
NON OPERATING SOURCES	22,568,097	8,950,000	10,796,900
OTHER CHARGES FOR SERVICES	13,337,627	14,123,777	14,123,777
OTHER FINES AND/OR FORFEITS	1,098,209	772,470	772,470
OTHER MISCELLANEOUS REVENUE	5,379,375	5,614,775	5,582,050
RENTS AND ROYALTIES	100,000	100,000	100,000
SALES AND USE TAXES	1,159,338	1,276,571	1,276,571
STATE SHARED REVENUES	173,714,313	177,033,092	177,033,092
UTILITY SERVICE TAXES	91,763,077	93,835,091	93,835,091
VIOLATIONS OF LOCAL ORDINANCES	500	200	200
TOTAL NON-DEPARTMENTAL REVENUES	1,110,598,681	1,153,204,830	1,154,919,241
DEPARTMENTAL REVENUES			
ADVISORY BOARDS & COMMISSIONS	88,500	242,500	242,500
CITY COUNCIL	342,586	374,666	356,400
DOWNTOWN INVESTMENT AUTHORITY	39,820	40,600	40,600
EMPLOYEE SERVICES	1,300	1,500	1,500
FINANCE AND ADMINISTRATION	90,982	90,982	90,982
FIRE AND RESCUE	35,904,301	32,520,764	32,524,096
HUMAN RIGHTS COMMISSION	66,850	39,250	39,250
MAYOR'S OFFICE	65,000	72,606	72,606
MEDICAL EXAMINER	1,727,733	1,784,378	1,784,378
MILITARY AFFAIRS AND VETERANS	500	150	150
NEIGHBORHOODS	1,660,922	1,824,545	1,824,545
OFFICE OF ECONOMIC DEVELOPMENT	120	120	120
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	20,000	22,000	22,000
OFFICE OF INSPECTOR GENERAL	115,000	115,000	115,000
OFFICE OF THE SHERIFF	11,998,718	11,282,598	11,282,598
PARKS, RECREATION & COMMUNITY SVCS	779,575	807,433	807,433
PLANNING AND DEVELOPMENT	1,159,125	1,164,997	1,164,997
PUBLIC LIBRARIES	276,725	276,025	276,025
PUBLIC WORKS	5,442,397	5,633,466	5,633,466
SUPERVISOR OF ELECTIONS	25,000	1	1
TOTAL DEPARTMENTAL REVENUES	59,805,154	56,293,581	56,278,647
TOTAL GENERAL FUND - GSD REVENUES	1,170,403,835	1,209,498,411	1,211,197,888

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
VARIOUS REVENUE DETAIL

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
CONTRIBUTIONS FROM OTHER FUNDS			
LOAN REPAYMENT FR NE DOWNTOWN CRA	1,133,993	202,595	202,595
TRANSFER FR DOWNTOWN SS CRA SF182	406,954	425,608	425,608
TRANSFER FR DOWNTOWN NW CRA SF183	2,500	2,500	2,500
TRANSFER FR JIA REDEVELOPMENT CRA SF185	2,500	2,500	2,500
TRANSFER FR SOUTEL/KING CRA SF186	2,500	2,500	2,500
TRF TO 011 GENFD GSD FR ARLINGTON CRA/TI	2,500	2,500	2,500
TRANSFER FR COMMUNITY DEV SF1A1	120,000	120,000	128,404
LOAN REPAYMENT FR SF441 SOLID WASTE		3,058,842	3,058,842
LOAN REPAYMENT FR SF461 STORMWATER		2,324,997	2,324,997
TRANSFER FR PUBLIC BLDGS SF5A1 DEBT	2,966,257	2,977,244	2,977,244
TRANSFER FR RED LIGHT CAMERA SF64C	535,244		
TOTAL CONTRIBUTIONS FROM OTHER FUNDS	5,172,448	9,119,286	9,127,690
CONTRIBUTIONS FROM OTHER LOCAL UNITS			
CONTRIBUTION: JEA	91,471,795	92,941,553	92,941,553
CONTRIBUTION: JEA - WATER & SEWER	25,148,020	24,705,982	24,705,982
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	116,619,815	117,647,535	117,647,535
STATE SHARED REVENUE			
ALCOHOLIC BEVERAGE LICENSE TAX FS561.342	720,500	768,453	768,453
CONSTITUTIONAL FUEL TAX FS206.41(1)A	5,251,269	4,783,461	4,783,461
COUNTY FUEL TAX FS206.41(1)B	4,245,630	4,195,658	4,195,658
COUNTY FUEL TAX REFUND FS206.41(4)	15,028	9,028	9,028
INSURANCE AGENTS LICENSES FS624.501	191,151	117,865	117,865
LOCAL GVT 1/2 CENT SALES TAX FS218.61	96,686,645	102,512,110	102,512,110
MOBILE HOME LICENSES FS320.08	243,872	205,740	205,740
MUNICIPAL FUEL TAX REFUND FS206.41(4)	169,020		
REV SHARED-1/17 CIGARETTE TAX FS210.02	349,739	349,945	349,945
REV SHARED-COUNTY FS212.20(6)D4	23,291,694	25,348,043	25,348,043
REV SHARED-MUNICIPAL FS212.20(6)D5	28,260,611	25,219,118	25,219,118
REV SHARED-MUNICIPAL FUEL FS206.41(1)C	8,525,430	7,679,360	7,679,360
SPECIAL FUEL & MOTOR FUEL USE TAX	4,248	2,548	2,548
ST SHARED-POPULATION \$6.24 FS218.23(2)	5,759,476	5,841,763	5,841,763
TOTAL STATE SHARED REVENUE	173,714,313	177,033,092	177,033,092

**CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICE DISTRICT
SCHEDULE OF EXPENDITURES**

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS & COMMISSIONS	478,997	504,791	504,791
CITY COUNCIL	11,061,014	11,008,720	11,044,353
COURTS	3,986,479	3,680,911	3,680,911
DOWNTOWN INVESTMENT AUTHORITY	1,261,119	1,670,204	1,670,204
EMPLOYEE SERVICES	7,077,655	10,812,967	10,812,967
FINANCE AND ADMINISTRATION	13,065,944	13,068,725	13,068,725
FIRE AND RESCUE	216,787,949	234,254,649	234,254,649
HUMAN RIGHTS COMMISSION	753,555	1,048,554	958,554
MAYOR'S OFFICE	4,168,856	4,281,812	4,281,812
MEDICAL EXAMINER	4,531,630	5,199,054	5,199,054
MILITARY AFFAIRS AND VETERANS	1,199,889	1,277,916	1,277,916
NEIGHBORHOODS	19,381,472	21,632,957	21,632,957
OFFICE OF ECONOMIC DEVELOPMENT	1,589,404	1,682,776	1,682,776
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	308,689	373,072	373,072
OFFICE OF GENERAL COUNSEL	290,702	2,912,542	2,912,542
OFFICE OF INSPECTOR GENERAL	999,610	992,604	992,604
OFFICE OF SPORTS & ENTERTAINMENT	851,479	1,005,056	1,005,056
OFFICE OF THE SHERIFF	408,524,452	439,129,748	439,129,748
PARKS, RECREATION & COMMUNITY SVCS	45,209,806	46,498,922	46,498,922
PLANNING AND DEVELOPMENT	4,378,428	4,499,838	4,499,838
PUBLIC DEFENDER	2,164,001	2,183,686	2,183,686
PUBLIC HEALTH	1,120,112	1,016,806	1,016,806
PUBLIC LIBRARIES	32,978,717	35,707,594	35,707,594
PUBLIC WORKS	44,303,366	47,423,945	47,423,945
STATE ATTORNEY	1,706,052	1,735,658	1,735,658
SUPERVISOR OF ELECTIONS	5,874,877	9,003,309	8,989,075
TOTAL DEPARTMENTAL EXPENSES	833,054,254	902,606,816	902,538,215
NON-DEPARTMENTAL EXPENSES			
CITYWIDE ACTIVITIES	97,102,750	111,494,689	108,663,268
CONTINGENCIES	58,496,865	18,583,523	20,933,719
DEBT FEES - BOND RELATED	69,275	59,175	59,175
DEBT SERVICE TRANSFERS - FISCAL AGENT	273,651	263,951	263,951
DEBT SERVICE TRANSFERS - INTEREST	20,755,208	19,294,574	19,294,574
DEBT SERVICE TRANSFERS - PRINCIPAL	44,631,614	31,183,986	31,183,986
INTER-LOCAL AGREEMENTS	2,395,483	2,477,962	2,477,962
SUBFUND LEVEL ACTIVITIES	4,420,090	4,352,924	4,228,347
TRANSFER OUT TO OTHER FUNDS	109,204,645	119,180,811	121,554,691
TOTAL NON-DEPARTMENTAL EXPENSES	337,349,581	306,891,595	308,659,673
TOTAL GENERAL FUND - GSD EXPENDITURES	1,170,403,835	1,209,498,411	1,211,197,888

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
CITYWIDE ACTIVITIES			
415 LIMIT PENSION COST	45,783	55,341	55,341
AGAPE COMMUNITY HEALTH CENTER	187,926	100,000	150,000
ALCOHOL REHABILITATION PROGRAM	399,989	399,989	399,989
ALLOCATIONS - VACANT BUILDINGS	526,805	524,404	463,904
ANNUAL INDEPENDENT AUDIT	322,050	320,000	320,000
ART IN PUBLIC PLACES	3,582	4,197	4,197
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	458,491	456,775	456,775
CIP DEBT SERVICE REPAYMENT	25,124,041	36,110,304	36,110,304
CONSTITUTIONAL GAS TAX TO FISCAL AGENT	5,251,269	4,783,461	4,783,461
DEBT SERVICE - ED BALL BUILDING	1,289,954	1,293,725	1,293,725
DEBT SERVICE - HAVERTY BUILDING	1,676,303	1,683,519	1,683,519
ECON DEV TRAINING GRANT - AMAZON 2	200,000		
ECON DEV TRAINING GRANT - GE	200,000	200,000	200,000
ECONOMIC GRANT PROGRAM	3,001,000	5,315,000	5,315,000
EDEN EXCHANGE: CATCH-A-BREAK	150,000		
EX-OFFENDER EMPLOYMENT		400,000	
FILING FEE LOCAL ORD-PUBLIC DEF FS27.54	23,000	18,000	18,000
FILING FEE LOCAL ORD-ST ATTORNEY FS27.34	52,000	52,000	52,000
FLORIDA RECOVERY SCHOOL		100,000	100,000
GROUNDWORK JACKSONVILLE		50,000	50,000
JACKSONVILLE AREA LEGAL AID	266,000		
JACKSONVILLE LANDING	244,716	242,626	242,626
JUVENILE JUSTICE	4,288,167	3,750,656	3,750,656
LICENSE AGREEMENTS AND FEES	19,340	19,863	19,863
LOBBYIST FEES	150,000	150,000	150,000
MANATEE STUDY	90,000	90,000	90,000
MAYORAL TRANSITIONAL GOVT: 20.110G		75,000	75,000
MEDICAID PROGRAM F.S. 409.915	15,165,000	15,885,000	15,885,000
MUNICIPAL DUES & AFFILIATION	14,885	14,942	14,942
MUNICIPAL DUES/AFFILIATION SEC 10.109	200,650	201,834	201,834
N. FL TPO (TRANSPORTATION PLANNING ORG)	230,748	234,203	234,203
NE FL REGIONAL TRANSPORTATION COMMISSION	96,751		
NEW TOWN SUCCESS ZONE		161,300	161,300
NON DEPARTMENTAL IS ALLOCATIONS	555,921	612,570	702,570
NORTHEAST FL REGIONAL COUNCIL (NEFRC)	378,696	384,093	384,093
OPERATION NEW HOPE		400,000	400,000
OPIOID EPIDEMIC PROGRAM		240,000	240,000
PRISONERS OF CHRIST		400,000	400,000
PSG - CULTURAL COUNCIL	2,846,580	2,846,580	2,846,580
PUBLIC SAFETY DC PLAN ADMINISTRATION	73,765	6,726	1
PUBLIC SERVICE GRANTS	2,624,196	2,624,196	
QUALIFIED TARGET INDUSTRIES	766,975	850,900	850,900
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	4,000	2,000	2,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	26,275,594	26,275,594	26,275,594
SMG - TAXSLAYER BOWL AMENDMT#3	835,102	839,970	839,970
STORMWATER 501C3/LOW INCOME SUBSIDY	1,563,732	1,570,182	1,570,182
SUBSIDIZED PENSION FUNDS	17,239	17,239	17,239
SULZBACHER CENTER			120,000
TAX DEED PURCHASES	200,000	300,000	300,000
UNITED WAY 211		150,000	150,000

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
ZOO CONTRACT	1,282,500	1,282,500	1,282,500
TOTAL CITYWIDE ACTIVITIES	97,102,750	111,494,689	108,663,268
CONTINGENCIES			
CONTINGENCY - COLL. BARGAINING REOPENER	2,000,000	2,000,000	2,000,000
CONTINUATION GRANT MATCH(B1-B)	501,309	1,820,641	1,770,641
EXECUTIVE OP CONTINGENCY - COUNCIL	100,000	100,000	100,000
EXECUTIVE OP CONTINGENCY - MAYOR	100,000	100,000	100,000
F.I.N.D GRANT MATCH	1,411,282	1,960,000	1,736,000
FEDERAL MATCHING GRANT	250,000	250,000	250,000
PENSION REFORM RESERVES	52,559,668	12,052,882	12,052,882
SP COUNCIL CONT-POLICE ATHLETIC LEAGUE	500,000		
SPECIAL COUNCIL CONTING - JAX CHAMBER	200,000	300,000	300,000
SPECIAL COUNCIL CONTINGENCY-PSG			2,624,196
SPECIAL COUNCIL CONTINGENCY-SHERIFF	874,606		
TOTAL CONTINGENCIES	58,496,865	18,583,523	20,933,719
DEBT FEES - BOND RELATED			
FISCAL AGENT FEES GF-GSD	69,275	59,175	59,175
TOTAL DEBT FEES - BOND RELATED	69,275	59,175	59,175
DEBT SERVICE TRANSFERS - FISCAL AGENT			
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	1,000		
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	268,331	259,683	259,683
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	900	900	900
TRF FR 011 GF TO 25F - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25G - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25H - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 4F6 - FISCAL AGENT FEES	1,620	1,568	1,568
TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT	273,651	263,951	263,951
DEBT SERVICE TRANSFERS - INTEREST			
TRF FR 011 GF TO 22H-06C ETR/CARLING	161,849	157,010	157,010
TRF FR 011 GF TO 22U-01 RCR SALES TAX	374,966		
TRF FR 011 GF TO 255-06C ETR	62,545	30,514	30,514
TRF FR 011 GF TO 259-08 A&B (97'S&02)	2,132,997	2,413,144	2,413,144
TRF FR 011 GF TO 25A-09 AB&C	1,614,817	1,465,084	1,465,084
TRF FR 011 GF TO 25B-09C SPEC REV	272,835	207,670	207,670
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	752,434	677,164	677,164
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,850,397	1,809,770	1,809,770
TRF FR 011 GF TO 25F-2012C SPEC REV	6,489,832	5,741,601	5,741,601
TRF FR 011 GF TO 25G-2012D SPEC REV	316,420	276,943	276,943
TRF FR 011 GF TO 25H-2012E SPEC REV	419,813	297,692	297,692
TRF FR 011 GF TO 25I 2013A SPEC (INT)	1,374,792	1,374,792	1,374,792
TRF FR 011 GF TO 25K 2014 SPEC (INT)	2,407,566	2,407,566	2,407,566
TRF FR 011 GF TO 25L 2016A SPEC (INT)	2,338,195	2,292,634	2,292,634
TRF FR 011 GF TO 4F6 DEBT SVC	96,385	97,335	97,335
TRF FR 011 GF TO 561-ADAM'S MARK	89,365	45,655	45,655
TOTAL DEBT SERVICE TRANSFERS - INTEREST	20,755,208	19,294,574	19,294,574

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
DEBT SERVICE TRANSFERS - PRINCIPAL			
TRF FR 011 GF TO 22H-06C CARLING	342,516	347,342	347,342
TRF FR 011 GF TO 22U-01 RCR SALES TAX	7,520,000		
TRF FR 011 GF TO 255-06C ETR	615,553	648,273	648,273
TRF FR 011 GF TO 259-08A&B (97'S&02)	3,686,253	4,284,024	4,284,024
TRF FR 011 GF TO 25A-09AB&C ETR	3,395,000	3,545,000	3,545,000
TRF FR 011 GF TO 25B-09C SPEC REV	1,420,000	1,450,000	1,450,000
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,136,000	1,175,000	1,175,000
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	810,300	853,000	853,000
TRF FR 011 GF TO 25F-2012C SPEC REV	15,795,000	7,886,000	7,886,000
TRF FR 011 GF TO 25G-2012D SPEC REV	985,000	1,020,000	1,020,000
TRF FR 011 GF TO 4F6 DEBT SVC	13,748	15,977	15,977
TRF FR 011 GF TO 561-ADAM'S MARK	982,244	1,025,953	1,025,953
TRF FR 011 TO GF TO 25H-2012E SPEC REV	7,080,000	7,450,000	7,450,000
TRF FR 011 TO GF TO 25L 2016A SPEC (PR)	850,000	1,483,417	1,483,417
TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL	44,631,614	31,183,986	31,183,986
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	287,414	296,036	296,036
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	229,260	236,138	236,138
BEACHES-SOLID WASTE DISPOSAL CHARGES	906,147	907,008	907,008
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	734,178	756,203	756,203
NEPTUNE BEACH INTERLOCAL AGREEMENT	229,484	273,577	273,577
TOTAL INTER-LOCAL AGREEMENTS	2,395,483	2,477,962	2,477,962
SUBFUND LEVEL ACTIVITIES			
DEBT SERVICE - ASH SETTLEMENT	2,611,697	3,379,680	3,379,680
JPA - CONTRIBUTIONS TO/FROM	2,940,286	2,686,428	2,561,851
JTA - CONTRIBUTIONS TO/FROM	1,410,864	1,443,605	1,443,605
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
SALARY & BENEFIT LAPSE	(2,572,757)	(3,186,789)	(3,186,789)
TOTAL SUBFUND LEVEL ACTIVITIES	4,420,090	4,352,924	4,228,347

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 17-18 COUNCIL APPROVED	FY 18-19 MAYOR'S PROPOSED	FY 18-19 COUNCIL APPROVED
TRANSFER OUT TO OTHER FUNDS			
GEN FUND-GSD LOAN TO NE DWNTN CRA	200,095		
GEN FUND-GSD LOAN TO SOLID WASTE DISPOS.	3,058,842	8,597,621	8,597,621
GEN FUND-GSD LOAN TO STORMWATER OPS	2,324,997	478,900	478,900
GEN FUND-GSD TRANSFER TO 15V TEEN COURT	55,000	55,000	55,000
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,273	424,274	424,274
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,144,279	1,219,734	1,219,734
GEN FUND-GSD TRANSFER TO CIP FUND 32E	20,800,000	16,272,787	16,272,787
GEN FUND-GSD TRANSFER TO CITY VENUES	15,131,545	14,413,820	14,314,968
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST	526,056	136,099	136,099
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL		8,690,824	9,050,824
GEN FUND-GSD TRANSFER TO EMERG.INCIDENTS	7,000,000	6,200,000	8,000,000
GEN FUND-GSD TRANSFER TO EMERGENCY RESV	5,368,097		
GEN FUND-GSD TRANSFER TO HANNA PARK		846,320	846,320
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	356,282	369,442	369,442
GEN FUND-GSD TRANSFER TO KHA	29,860,043	31,894,229	31,936,961
GEN FUND-GSD TRANSFER TO PROP APPRAISER	9,622,651	10,280,468	10,280,468
GEN FUND-GSD TRANSFER TO PUBLIC BLDGS		3,000,000	3,000,000
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS	6,133,226	6,775,372	6,775,372
GEN FUND-GSD TRANSFER TO STORMWATER CIP	200,000		
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	6,699,259	6,557,576	6,557,576
TRF FR 011 GENFD GSD TO 1S1 COURT COSTS		290,000	290,000
TRF FR 011 GENFD GSD TO SF 646 KHA TRUST			300,000
TRF FR 011 GENFD TO 64N ART IN P/P TRUST		178,345	148,345
TRF FR 011 GENFD TO DOWNTOWN ECON DEV	300,000	2,500,000	2,500,000
TOTAL TRANSFER OUT TO OTHER FUNDS	109,204,645	119,180,811	121,554,691
TOTAL NON-DEPARTMENTAL EXPENDITURES	337,349,581	306,891,595	308,659,673

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
EMPLOYEE CAP BY DEPARTMENT

	FY 17-18 Council Approved	FY 18-19 Mayor's Proposed	FY 18-19 Council Approved	Change From FY18
FULL TIME EMPLOYEE POSITIONS				
ADVISORY BOARDS & COMMISSIONS	5	5	5	0
CITY COUNCIL	82	83	84	2
COURTS	2	2	2	0
DOWNTOWN INVESTMENT AUTHORITY	5	7	7	2
EMPLOYEE SERVICES	42	42	42	0
FINANCE AND ADMINISTRATION	103	105	105	2
FIRE AND RESCUE	1,339	1,434	1,434	95
HUMAN RIGHTS COMMISSION	7	7	7	0
MAYOR'S OFFICE	28	28	28	0
MEDICAL EXAMINER	29	31	31	2
MILITARY AFFAIRS AND VETERANS	14	14	14	0
NEIGHBORHOODS	209	210	210	1
OFFICE OF ECONOMIC DEVELOPMENT	12	12	12	0
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	1	1	1	0
OFFICE OF GENERAL COUNSEL	2	1	1	(1)
OFFICE OF INSPECTOR GENERAL	8	9	9	1
OFFICE OF SPORTS & ENTERTAINMENT	5	5	5	0
OFFICE OF THE SHERIFF	3,277	3,230	3,230	(47)
PARKS, RECREATION & COMMUNITY SVCS	254	258	259	5
PLANNING AND DEVELOPMENT	32	32	32	0
PUBLIC LIBRARIES	297	310	310	13
PUBLIC WORKS	304	301	301	(3)
SUPERVISOR OF ELECTIONS	31	31	31	0
TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND - GENERAL SERVICES DISTRICT	6,088	6,158	6,160	72

GENERAL FUNDS - GSD

Departmental Budgets

Advisory Boards and Commissions
City Council
Courts
Downtown Investment Authority
Employee Services
Finance and Administration
Fire and Rescue
Human Rights Commission
Mayor's Office
Medical Examiner
Military Affairs and Veterans
Neighborhoods
Office of Economic Development
Office of Ethics, Compliance and Oversight
Office of General Counsel
Office of Inspector General
Office of Sports and Entertainment
Office of the Sheriff
Parks, Recreation and Community Services
Planning and Development
Public Defender
Public Health
Public Libraries
Public Works
State Attorney
Supervisor of Elections



ADVISORY BOARDS AND COMMISSIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	237,916	86,000	240,000	179.1%	154,000
Miscellaneous Revenue	2,459	2,500	2,500	0.0%	0
TOTAL REVENUES	240,375	88,500	242,500	174.0%	154,000
EXPENDITURES					
Personnel Expenses	316,301	347,040	353,415	1.8%	6,375
Operating Expenses	213,600	131,956	151,375	14.7%	19,419
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	529,900	478,997	504,791	5.4%	25,794

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	5	5	0
Part-Time Hours	1,248	1,248	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
CIVIL SERVICE BOARD	217,988	244,355	233,323	(4.5%)	(11,032)
CONST. TRADES QUALIFYING BOARD	311,480	233,788	270,476	15.7%	36,688
MAYOR'S COMMISSION ON STATUS OF WOMEN	432	854	992	16.2%	138
DEPARTMENT TOTAL	529,900	478,997	504,791	5.4%	25,794

ADVISORY BOARDS AND COMMISSIONS GENERAL FUND - GSD

BACKGROUND

This area includes the boards and commissions that are funded by the General Fund – GSD including; the Civil Service Board, the Construction Trades Qualifying Board (CTQB), and the Mayor's Commission on the Status of Women.

REVENUE

Charges for Services

This category includes revenues generated by the Construction Trades Qualifying Board for contractor certification and renewal fees and examination fees. Contractor certifications are renewed every two years which is driving the increase in FY 19.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small expenditures the largest of which are internal service charges totaling \$139,222. Of that total, \$47,124 are for legal charges from the Office of General Counsel, \$42,719 are for facility costs from Public Buildings and \$41,308 are from ITD for computer system maintenance and security costs.

CITY COUNCIL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	35,470	55,000	55,000	0.0%	0
Miscellaneous Revenue	146,960	287,586	301,400	4.8%	13,814
TOTAL REVENUES	182,430	342,586	356,400	4.0%	13,814
EXPENDITURES					
Personnel Expenses	7,107,493	6,929,356	7,687,680	10.9%	758,324
Operating Expenses	2,548,476	3,131,656	3,356,671	7.2%	225,015
Capital Outlay	72,780	2	2	0.0%	0
TOTAL EXPENDITURES	9,728,749	10,061,014	11,044,353	9.8%	983,339

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	82	84	2
Part-Time Hours	5,080	7,160	2,080

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
COUNCIL AUDITOR	2,474,784	2,222,371	2,390,780	7.6%	168,409
COUNCIL PRESIDENT EXPENSE ACCOUNT	2,528	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	5,211,771	5,433,882	6,153,029	13.2%	719,147
DIRECT EXPENDITURES	1,438,852	1,651,595	1,712,845	3.7%	61,250
VALUE ADJUSTMENT BOARD	600,814	743,166	777,699	4.6%	34,533
DEPARTMENT TOTAL	9,728,749	10,061,014	11,044,353	9.8%	983,339

CITY COUNCIL GENERAL FUND - GSD

BACKGROUND

This Department provides for the operation and salary expenditures for the City Council and its staff including the Office of the Council Auditor and the Value Adjustment Board.

REVENUE

Charges for Services

This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue

This category is made up primarily of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute. The change in this area is therefore driven by the change in the budgeted cost of the Value Adjustment Board.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of two positions to the City Council personnel cap.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges totaling \$2.4 million and professional services totaling \$538,874. Internal Service charges include allocations from IT, fleet management and the Office of General Counsel, which makes up \$1.4 million of the budgeted amount in this category. The net increase is being driven by costs related to upgrades for Council chambers. These costs include \$135,000 for new software licensing / maintenance and \$92,784 in IT system development billings for year one of costs for the City Council AV Upgrade / Replacement project. Additional information on this project can be found in the Capital Project section.

AUTHORIZED POSITION CAP

A total of two additional positions and 2,080 part-time hours were added to this area as part of the budget process. One position and 1,040 part-time hours were added to the Value Adjustment Board activity and one position and 1,040 part-time hours were added to the Council Staff Services activity.

COURTS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Personnel Expenses	236,035	198,433	203,890	2.8%	5,457
Operating Expenses	3,906,770	3,788,044	3,477,019	(8.2%)	(311,025)
Capital Outlay	20,821	2	2	0.0%	0
TOTAL EXPENDITURES	4,163,627	3,986,479	3,680,911	(7.7%)	(305,568)

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	2	2	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
CIRCUIT COURT	790,621	806,106	729,491	(9.5%)	(76,615)
COUNTY COURT	3,373,005	3,017,873	2,951,420	(2.2%)	(66,453)
SUBSIDY - ADULT DRUG COURT	0	162,500	0	(100.0%)	(162,500)
DEPARTMENT TOTAL	4,163,627	3,986,479	3,680,911	(7.7%)	(305,568)

COURTS GENERAL FUND - GSD

BACKGROUND

The Courts' budget includes the Circuit and County Courts' expenses excluding the costs of Judges and other State employees. Certain costs associated with the operation of the Court Administrator's Office are also included in this budget. Per Florida Statute 29.008, the County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems, and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small expenditures and several large expenditures including facility costs for the Courthouse Complex totaling \$2,801,783 and IT computer system maintenance and security costs of \$264,031. The net decrease is mainly due to the removal of \$162,500 in professional services for Adult Drug Court and a \$108,040 reduction in IT computer system maintenance and security costs. The funding for the adult drug court for FY 19 is in the form of a grant therefor the General Fund – GSD subsidy was removed.

DOWNTOWN INVESTMENT AUTHORITY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	36,339	39,820	40,600	2.0%	780
TOTAL REVENUES	36,339	39,820	40,600	2.0%	780
EXPENDITURES					
Personnel Expenses	597,499	612,119	766,680	25.3%	154,561
Operating Expenses	551,192	648,998	903,522	39.2%	254,524
Capital Outlay	65	2	2	0.0%	0
TOTAL EXPENDITURES	1,148,756	1,261,119	1,670,204	32.4%	409,085

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	5	7	2

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
DOWNTOWN INVESTMENT AUTHORITY	1,148,756	1,261,119	1,670,204	32.4%	409,085
DEPARTMENT TOTAL	1,148,756	1,261,119	1,670,204	32.4%	409,085

DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD

BACKGROUND

The Downtown Investment Authority (DIA) was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing the three downtown community redevelopment area (CRA) resources to spur economic development. The agency has oversight of the downtown northbank east (SF 181) and west (SF 183) CRAs and the southside (SF 182) CRA. The funding presented here is for the department's operating budget which resides in the General Fund – GSD.

REVENUE

Miscellaneous Revenue

This category includes revenue for the River City Brewing Company lease payment and fees for applications that are submitted to the Downtown Development Review Board.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of two positions to the personnel cap as detailed below.

Operating Expenses

This category is made of various small expenditures and several large items including \$430,000 in professional services for the downtown development of regional impact comp plan and \$325,232 in legal charges from the Office of General Counsel (OGC). The increase is being driven by a \$181,382 increase in OGC charges based on current usage.

AUTHORIZED POSITION CAP

Two positions were added as part of the budget process to assist with marketing and community development.

EMPLOYEE SERVICES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	1,719	1,300	1,500	15.4%	200
TOTAL REVENUES	1,719	1,300	1,500	15.4%	200
EXPENDITURES					
Personnel Expenses	3,341,131	3,302,101	3,665,102	11.0%	363,001
Operating Expenses	3,460,594	3,775,553	7,147,864	89.3%	3,372,311
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	6,801,725	7,077,655	10,812,967	52.8%	3,735,312

AUTHORIZED POSITION CAP		FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions		42	42	0
Part-Time Hours		2,644	2,644	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EMPLOYEE & LABOR RELATIONS	1,247,703	1,141,672	1,331,850	16.7%	190,178
OFFICE OF DIRECTOR	388,367	470,783	491,571	4.4%	20,788
TALENT MANAGEMENT	5,165,656	5,465,200	8,989,546	64.5%	3,524,346
DEPARTMENT TOTAL	6,801,725	7,077,655	10,812,967	52.8%	3,735,312

EMPLOYEE SERVICES GENERAL FUND - GSD

BACKGROUND

The General Fund portion of the Employee Services Department includes Employee and Labor Relations, Office of the Director, and Talent Management. This department is responsible for personnel hiring and management. The department is responsible for updating rules and regulations and maintains personnel records, rosters and detailed job descriptions for each position. It administers employee development, training and retraining programs and analyzes compensation, benefits and other issues to help the city stay competitive. The department also administers labor relations and employee benefit programs and is responsible for procuring all employee benefit programs, such as health and life insurance.

REVENUES

Miscellaneous Revenue

This represents the expected revenue due to sale of books, maps and regulations for FY 19.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small expenditures and several large items including \$4,835,153 in IT computer system maintenance and security costs, \$843,983 in professional services for job posting costs, employee physicals and drug screenings, \$635,000 for the City's tuition reimbursement program, and \$283,894 in legal charges from the Office of General Counsel. The increase is being driven by a \$3,311,585 increase in the IT computer system maintenance and security charge related to the implementation of the personnel side of the enterprise financial / resource management solution. Information on this project can be found in the 5 year IT System Development plan in the Capital Projects section of this document.

FINANCE AND ADMINISTRATION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	66,096	66,096	66,096	0.0%	0
Miscellaneous Revenue	25,617	24,886	24,886	0.0%	0
TOTAL REVENUES	91,713	90,982	90,982	0.0%	0
EXPENDITURES					
Personnel Expenses	7,956,322	8,189,860	8,965,907	9.5%	776,047
Operating Expenses	2,852,823	4,360,582	4,002,816	(8.2%)	(357,766)
Capital Outlay	0	25,501	1	(100.0%)	(25,500)
Debt Service	89,657	90,000	100,000	11.1%	10,000
Grants, Aids & Contributions	0	400,001	1	(100.0%)	(400,000)
TOTAL EXPENDITURES	10,898,802	13,065,944	13,068,725	0.0%	2,781

AUTHORIZED POSITION CAP		FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions		103	105	2
Part-Time Hours		6,160	6,160	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
ACCOUNTING	3,792,124	4,295,974	4,314,970	0.4%	18,996
BUDGET OFFICE	1,027,450	1,131,583	1,268,585	12.1%	137,002
OFFICE OF THE DIRECTOR	2,167,589	3,401,783	3,146,004	(7.5%)	(255,779)
PROCUREMENT	2,945,452	3,145,682	3,189,032	1.4%	43,350
TREASURY	966,188	1,090,922	1,150,134	5.4%	59,212
DEPARTMENT TOTAL	10,898,802	13,065,944	13,068,725	0.0%	2,781

FINANCE AND ADMINISTRATION GENERAL FUND - GSD

BACKGROUND

The Finance and Administration Department houses the Office of the Director (which includes the Grants and Contract Compliance Office and the Gateway Customer Service Center), Accounting, the Budget Office, Treasury, and Procurement (including the Equal Business Opportunity Office and the Ombudsman).

REVENUE

Charges for Services

This category includes revenue generated by the Equal Business Opportunity office for training it provides to other independent authorities.

Miscellaneous Revenue

This category includes accounting service charges and miscellaneous payroll fees including child support deductions, union/police charity fees, and Tourist Development Council fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of two positions to the personnel cap as detailed below.

Operating Expenses

This category is made of various small expenditures and several large items including \$905,010 in IT computer system maintenance and security charges for the City's financial, procurement, and budget software, \$1,028,562 in legal charges from the Office of General Counsel and \$1,115,375 in professional and contractual services for arbitrage liability assessments, actuary and financial advisory services, full cost allocation study (indirect cost), and continuing education/mentoring programs for small and emerging businesses.

Debt Service

This category includes funding for banking service charges.

AUTHORIZED POSITION CAP

Two positions were added as part of the budget process including a Manager of Purchasing Services - Assistant in Procurement and an Assistant Comptroller in Accounting.

FIRE AND RESCUE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	26,556,343	25,726,517	26,006,098	1.1%	279,581
Fines and Forfeits	7,482	11,723	7,500	(36.0%)	(4,223)
Miscellaneous Revenue	5,819,562	5,727,001	708,162	(87.6%)	(5,018,839)
Transfers From Component Units	0	0	5,802,336		5,802,336
Other Sources	0	4,439,060	0	(100.0%)	(4,439,060)
TOTAL REVENUES	32,383,387	35,904,301	32,524,096	(9.4%)	(3,380,205)
EXPENDITURES					
Personnel Expenses	196,205,972	178,166,403	195,180,600	9.5%	17,014,197
Operating Expenses	29,019,344	33,100,961	37,576,631	13.5%	4,475,670
Capital Outlay	140,540	4,523,062	500,002	(88.9%)	(4,023,060)
Debt Service	853,797	997,523	997,416	0.0%	(107)
TOTAL EXPENDITURES	226,219,653	216,787,949	234,254,649	8.1%	17,466,700
AUTHORIZED POSITION CAP					
		FY 17-18 Adopted	FY 18-19 Approved	Change	
Authorized Positions		1,339	1,434	95	
Part-Time Hours		55,214	57,714	2,500	
EXPENDITURES BY DIVISION					
	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	5,719,205	10,691,126	7,095,418	(33.6%)	(3,595,708)
EMERGENCY PREPAREDNESS	2,573,275	2,491,825	2,655,792	6.6%	163,967
FIRE OPERATIONS	149,676,686	140,849,136	149,739,916	6.3%	8,890,780
FIRE PREVENTION	4,207,825	3,445,785	4,245,981	23.2%	800,196
FIRE TRAINING	3,065,975	2,840,750	3,275,348	15.3%	434,598
RESCUE	60,976,688	56,469,327	67,242,194	19.1%	10,772,867
DEPARTMENT TOTAL	226,219,653	216,787,949	234,254,649	8.1%	17,466,700

FIRE AND RESCUE GENERAL FUND - GSD

BACKGROUND

The Jacksonville Fire and Rescue Department or JFRD has several Divisions including; JFRD Administration, Emergency Preparedness, Fire Operations, Fire Prevention, Fire Training and Rescue. Along with fire and rescue response activities this department houses the function and costs for the City's emergency operations center (EOC), the JFRD side of 911 call taking / dispatch, the review of fire code compliance, the training of new recruits as well as continuing education requirements for existing employees.

REVENUE

Charges for Services

This category includes net ambulance transport revenues totaling \$23.1 million, net fire inspection fee revenue of \$1.4 million, overtime reimbursement from SMG of \$610,064 and other smaller items. The net increase is being driven by a net increase in fire inspection fees of \$160,759 and SMG overtime reimbursement of \$104,704.

Fines and Forfeits

This category includes anticipated revenue for fire code violations found during inspections.

Miscellaneous Revenue

The large decrease in this area is due to the reclassification of revenue from other public entities to the Transfers From Component Units category below. The revenue that remains in this category comes from overtime reimbursement and crash truck response for private entities, such as Boeing.

Transfers From Component Units

This category houses revenue for contract fire / rescue protection with the City of Atlantic Beach, the Town of Baldwin and Jacksonville International Airport.

Other Sources

The FY 18 funding in this category was borrowed funds used to purchase capital equipment.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees, in this department, will receive a 6.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. This department also had a \$1.2 million increase in its workers compensation costs based on the most current actuarial estimates.

Outside of normal operating growth, JFRD also had significant service level increases across the City which impacted its personnel and operating costs. The increase in the department cap of ninety-five positions, as detailed below in the Authorized Position Cap section, directly impacts this category.

Operating Expenses

This category includes various small items and several large expenditures including fire hose / bunker gear of \$1 million, radio communication / equipment allocation of \$1.9 million, operating / medical supplies of \$2.4 million, IT computer system maintenance / security allocations of \$4.5 million, fleet vehicle service and fuel of \$6.6 million and vehicle replacement charges of \$11 million. The net increase is primarily due to a \$2 million increase in vehicle replacement charges and costs associated with the service level increases. This includes equipment, supplies, radios and mobile data terminals for the new apparatus and associated employees.

Capital Outlay

Capital funding has been provided to replace capital equipment.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

The overall authorized full time position cap increased by ninety-five positions and the part-time hours cap increased by 2,500 hours.

During FY 17-18 seven positions were added to provide a new rescue unit at JIA and four positions were added to make the part-time rescue units at fire station 04, 10 and 14 full-time units.

During the FY 18-19 budget process a total of eighty-four positions were added. Of those positions, twenty-seven were simply a movement from the SAFER grant fund to the General Fund – GSD. The remaining fifty-seven positions are service level increases approved as part of the FY 18-19 budget.

- Eighteen positions were added for fire station 61
- Twenty-one positions were added for new rescue units at fire station 17, 37 and 44
- Fifteen positions were added to assist with relief
- Three positions were added to assist with fire safety inspections

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HUMAN RIGHTS COMMISSION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	39,400	66,350	39,000	(41.2%)	(27,350)
Miscellaneous Revenue	159	500	250	(50.0%)	(250)
TOTAL REVENUES	39,559	66,850	39,250	(41.3%)	(27,600)
EXPENDITURES					
Personnel Expenses	480,809	538,733	581,008	7.8%	42,275
Operating Expenses	140,568	214,821	377,545	75.7%	162,724
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	621,377	753,555	958,554	27.2%	204,999

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	7	7	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
JAX HUMAN RIGHTS COMMISSION	621,377	753,555	958,554	27.2%	204,999
DEPARTMENT TOTAL	621,377	753,555	958,554	27.2%	204,999

HUMAN RIGHTS COMMISSION GENERAL FUND - GSD

BACKGROUND

The Human Rights Commission focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

REVENUES

Intergovernmental Revenue

This category includes reimbursements from a work-sharing agreement with the Equal Employment Opportunity Commission (EEOC) to investigate employment discrimination.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small expenditures and largest of which include \$110,503 in IT computer system maintenance and security costs, \$77,105 in facility costs and the addition of \$90,000 in IT system development costs for a case management system. Information on this project can be found in the 5 year IT System Development plan in the Capital Projects section of this document. The addition of this project is what is driving the overall increase in this category.

MAYOR'S OFFICE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	97,500	65,000	72,606	11.7%	7,606
TOTAL REVENUES	97,500	65,000	72,606	11.7%	7,606
EXPENDITURES					
Personnel Expenses	2,942,097	3,290,604	3,401,477	3.4%	110,873
Operating Expenses	915,455	878,251	880,334	0.2%	2,083
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,857,553	4,168,856	4,281,812	2.7%	112,956

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	28	28	0
Part-Time Hours	3,250	3,250	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATION	3,023,578	3,238,741	3,281,152	1.3%	42,411
PUBLIC AFFAIRS	833,974	930,115	1,000,660	7.6%	70,545
DEPARTMENT TOTAL	3,857,553	4,168,856	4,281,812	2.7%	112,956

MAYOR'S OFFICE GENERAL FUND - GSD

BACKGROUND

This budget includes funding for the personnel and operating costs of the Mayor's Office and the Public Affairs Office.

REVENUE

Miscellaneous Revenue

This is the contribution from Community Foundation of Northeast Florida, pursuant to city ordinance 2016-439-E, which covers a portion of the personnel costs for the Director of Strategic Partnerships position housed in the Mayor's activity.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges of \$404,069 and an inter-departmental billing from the Office of the Sheriff for the Mayor's security totaling \$351,841.

MEDICAL EXAMINER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,533,510	1,727,733	1,784,378	3.3%	56,645
TOTAL REVENUES	1,533,510	1,727,733	1,784,378	3.3%	56,645
EXPENDITURES					
Personnel Expenses	2,680,229	3,040,920	3,431,749	12.9%	390,829
Operating Expenses	1,293,392	1,490,709	1,767,304	18.6%	276,595
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,973,620	4,531,630	5,199,054	14.7%	667,424

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	29	31	2
Part-Time Hours	0	2,080	2,080

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
MEDICAL EXAMINER	3,973,620	4,531,630	5,199,054	14.7%	667,424
DEPARTMENT TOTAL	3,973,620	4,531,630	5,199,054	14.7%	667,424

MEDICAL EXAMINER GENERAL FUND - GSD

BACKGROUND

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, the Department of Corrections of Union County (District IV), and parts of District III, which includes service to Columbia and Hamilton Counties.

REVENUE

Charges for Services

This revenue category includes fees charged for out of County autopsy services, cremation approvals, and consultations with the Medical Examiner. The net increase is primarily due to an expected increase in services provided to District III and District IV.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of two positions and 2,080 part-time hours to the personnel cap as detailed below.

Operating Expenses

This category is made of various small expenditures and several large items including \$938,129 in professional and contractual services for medical services, tests and consultants and cremation, \$249,529 in IT computer system maintenance and security costs and \$146,780 in various supplies. The increase is being driven by increases in professional / contractual services of \$153,700 and IT computer system maintenance and security costs of \$105,321.

AUTHORIZED POSITION CAP

Two positions and 2,080 part-time hours were added as part of the budget process to accommodate increased administrative demands within the office and to decrease response times.

MILITARY AFFAIRS AND VETERANS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	50	500	150	(70.0%)	(350)
TOTAL REVENUES	50	500	150	(70.0%)	(350)
EXPENDITURES					
Personnel Expenses	1,012,807	1,008,801	1,060,869	5.2%	52,068
Operating Expenses	154,855	186,287	212,246	13.9%	25,959
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	800	4,800	4,800	0.0%	0
TOTAL EXPENDITURES	1,168,462	1,199,889	1,277,916	6.5%	78,027

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	14	14	0
Part-Time Hours	1,040	1,040	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
MILITARY AFFAIRS AND VETERANS	1,168,462	1,199,889	1,277,916	6.5%	78,027
DEPARTMENT TOTAL	1,168,462	1,199,889	1,277,916	6.5%	78,027

MILITARY AFFAIRS AND VETERANS GENERAL FUND - GSD

BACKGROUND

The Military Affairs and Veterans Department focuses its efforts to advocate for our local military personnel and Veterans and works closely with the military, corporate partners, the Jacksonville Jaguars Foundation, social services agencies and government leadership to deliver extensive services and support securing Jacksonville as the most military-friendly city in the United States. The department manages several million dollars in state and federal grants that support the local military bases, homeless Veterans and financial support for at-risk Veterans and transitioning military members. Also, the department oversees and maintains the Jobs-For-Vets website, an initiative designed to connect job seeking Veterans to over 400 Veteran-Friendly employers in the Jacksonville region along with other career support services.

REVENUE

Miscellaneous Revenue

This category includes revenue that is expected from the sale of a software program that manages client appointments and information. The program is sold directly to county veterans' service offices throughout the state.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small expenditures the largest which are \$53,700 in IT computer system maintenance and security costs and \$45,364 in facility costs. The increase is due to the addition of \$24,077 in IT technology refresh funding for the replacement of office computers and monitors.

Grants, Aids, & Contributions

This category includes the funding for the active Military Combat Duty Grant Program, which provides assistance for the families and homes of qualified military personnel that have served in combat duty.

NEIGHBORHOODS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,652,331	1,526,716	1,679,825	10.0%	153,109
Fines and Forfeits	130,582	90,600	84,670	(6.5%)	(5,930)
Miscellaneous Revenue	152,361	43,606	60,050	37.7%	16,444
Fund Balance Appropriation	800,000	0	0		0
TOTAL REVENUES	2,735,273	1,660,922	1,824,545	9.9%	163,623
EXPENDITURES					
Personnel Expenses	11,963,787	12,414,371	13,542,647	9.1%	1,128,276
Operating Expenses	5,991,670	6,567,100	7,690,308	17.1%	1,123,208
Capital Outlay	31,483	1	2	100.0%	1
Grants, Aids & Contributions	0	400,000	400,000	0.0%	0
TOTAL EXPENDITURES	17,986,940	19,381,472	21,632,957	11.6%	2,251,485

AUTHORIZED POSITION CAP		FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions		209	210	1
Part-Time Hours		17,975	25,975	8,000

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
ANIMAL CARE & PROTECTIVE SERVICES	3,648,191	3,823,996	4,367,294	14.2%	543,298
ENVIRONMENTAL QUALITY	2,964,591	3,002,607	3,254,381	8.4%	251,774
HOUSING & COMMUNITY DEVELOPMENT	4,351	64,697	71,966	11.2%	7,269
MOSQUITO CONTROL	1,915,931	2,035,513	2,030,469	(0.2%)	(5,044)
MUNICIPAL CODE COMPLIANCE	5,679,610	6,076,603	6,445,796	6.1%	369,193
OFFICE OF DIRECTOR	3,774,267	4,378,056	5,463,051	24.8%	1,084,995
DEPARTMENT TOTAL	17,986,940	19,381,472	21,632,957	11.6%	2,251,485

NEIGHBORHOODS GENERAL FUND - GSD

BACKGROUND

The Neighborhoods department includes the Animal Care & Protective Services, Municipal Code Compliance, Environmental Quality, Mosquito Control, and Office of the Director divisions. The latter includes the Office of Consumer Affairs, the Neighborhood Services Office and the 630-CITY Customer Service Center.

REVENUE

Charges for Services

The category includes charges for siltation inspections, water conservation well permits, hazardous waste, application reviews, animal licenses and permits, animal control and shelter and other miscellaneous fees. The net increase is being driven by increases in siltation inspections of \$70,000, application reviews of \$41,388 and animal licenses and permits of \$31,247.

Miscellaneous Revenue

This category includes miscellaneous sales and charges in the Municipal Code Compliance Division for public records request revenue for case file information and employee research reviews.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of a position and 8,000 part-time hours to the personnel cap as detailed below.

Operating Expenses

This category is made of various small items and several large expenditures including \$2,455,404 in IT computer system maintenance, \$1,739,948 in facility costs, \$777,211 in vehicle costs, \$558,534 in professional / contractual services for maintenance, demolition and board-ups of nuisance properties and \$477,944 in legal charges from the Office of General Counsel.

Grants, Aids, & Contributions

This category includes funding to the Local Initiatives Support Corporation or LISC. The funding is focused on reducing crime havens through real estate development, community building and community engagement efforts.

AUTHORIZED POSITION CAP

The authorized cap was increased in Environmental Quality division to assist with erosion and sediment control inspections and the part-time hours cap in Animal Care and Protective Services division was increased by 8,000 part-time hours.

OFFICE OF ECONOMIC DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	28	120	120	0.0%	0
TOTAL REVENUES	28	120	120	0.0%	0
EXPENDITURES					
Personnel Expenses	1,155,413	1,274,723	1,391,485	9.2%	116,762
Operating Expenses	248,141	206,679	183,289	(11.3%)	(23,390)
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	98,940	108,000	108,000	0.0%	0
TOTAL EXPENDITURES	1,502,494	1,589,404	1,682,776	5.9%	93,372

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	12	12	0
Part-Time Hours	1,300	1,300	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT	1,502,494	1,589,404	1,682,776	5.9%	93,372
DEPARTMENT TOTAL	1,502,494	1,589,404	1,682,776	5.9%	93,372

OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

The Office of Economic Development serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating a broader tax base for the community. The office also oversees the administration of local and state incentives, redevelopment at the Cecil Commerce Center and provides staff support to the three Community Redevelopment Areas (CRAs) outside of the Downtown core. The CRAs include the Jacksonville International Airport CRA (SF 185), King / Soutel Crossing Redevelopment CRA (SF 186) and the Renew Arlington CRA (SF 187).

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several larger items including \$177,054 in charges from the Office of General Counsel, \$94,000 in professional services as well as a negative expense line item of \$294,895 for supervision allocation for administrative costs that are allocated to the Cecil Field Trust Fund (SF 1DE) and three Community Redevelopment Areas (CRA) funds in which the department provides staff support. The net decrease is driven by an increase in the supervision allocation to the various CRA's of \$17,166 and a \$20,197 reduction in the IT internal service allocation.

Grants, Aids & Contributions

This represents a grant provided to the University of North Florida's Small Business Development Center.

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Component Units	20,000	20,000	22,000	10.0%	2,000
TOTAL REVENUES	20,000	20,000	22,000	10.0%	2,000
EXPENDITURES					
Personnel Expenses	269,725	263,806	315,403	19.6%	51,597
Operating Expenses	39,857	44,882	57,668	28.5%	12,786
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	309,583	308,689	373,072	20.9%	64,383

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	1	1	0
Part-Time Hours	2,500	3,406	906

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	309,583	308,689	373,072	20.9%	64,383
DEPARTMENT TOTAL	309,583	308,689	373,072	20.9%	64,383

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT GENERAL FUND - GSD

BACKGROUND

The Office of Ethics Compliance and Oversight addresses citywide ethics, compliance, and oversight challenges.

REVENUE

Transfers From Component Units

This amount represents revenue from various Independent Authorities (JEA, JAA, JPA and JTA) for ethics training provided by the office.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, part time salaries, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small items the largest of which are \$25,669 in legal charges from the Office of General Counsel and \$15,579 in facility costs.

AUTHORIZED POSITION CAP

906 part-time hours were added as part of the budget process to assist with administrative requirements.

OFFICE OF GENERAL COUNSEL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Personnel Expenses	163,532	161,584	52,558	(67.5%)	(109,026)
Operating Expenses	779,325	129,117	2,859,983	2,115.0%	2,730,866
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	942,857	290,702	2,912,542	901.9%	2,621,840

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	2	1	(1)

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	48,145	56,191	62,542	11.3%	6,351
OFFICE OF GENERAL COUNSEL	894,712	234,511	2,850,000	1,115.3%	2,615,489
DEPARTMENT TOTAL	942,857	290,702	2,912,542	901.9%	2,621,840

**OFFICE OF GENERAL COUNSEL
GENERAL FUND - GSD**

BACKGROUND

The General Fund portion of the Office of General Counsel consists of operating funding for the Duval Legislative Delegation and as well as annual funding set aside for judgments, claims, and losses.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease is due to the movement of one of the two positions in this activity to another department during FY 18 as discussed in the Authorized Position Cap section below.

Operating Expenses

This category includes various small expenditures for the Duval Legislative Delegation totaling \$9,983 as well as \$2,850,000 for judgements, claims, and losses. The increase is due to the addition of \$2.75 million for the FY 19 required settlement with IAFF pursuant to ordinance 2018-263-E.

AUTHORIZED POSITION CAP

The Manager of Public Accountability position, along with the associated position funding, was transferred to another department during FY 18.

OFFICE OF INSPECTOR GENERAL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Component Units	115,000	115,000	115,000	0.0%	0
TOTAL REVENUES	115,000	115,000	115,000	0.0%	0
EXPENDITURES					
Personnel Expenses	722,284	863,488	852,517	(1.3%)	(10,971)
Operating Expenses	135,512	136,121	140,086	2.9%	3,965
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	857,796	999,610	992,604	(0.7%)	(7,006)

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	8	9	1
Part-Time Hours	1,550	0	(1,550)

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF INSPECTOR GENERAL	857,796	999,610	992,604	(0.7%)	(7,006)
DEPARTMENT TOTAL	857,796	999,610	992,604	(0.7%)	(7,006)

OFFICE OF INSPECTOR GENERAL GENERAL FUND - GSD

BACKGROUND

Ordinance 2014-519-E created an independent Office of Inspector General, which provides increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud, and abuse. Ordinance 2014-747-E expanded the authority of this office to include the City Constitutional Offices and Independent Authorities.

REVENUE

Transfers From Component Units

This amount represents contributions to the Office of Inspector General from independent authorities, including JEA, JAA, JPA and JTA.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease is due to pension election changes as a result of employee turnover which are somewhat offset by the increase related to the FY 18 collective bargaining agreement. The increase in costs related to the additional position is offset by a decrease in part-time salaries and hours, as detailed below in the Authorized Position Cap section.

Operating Expenses

This category is made of various small expenditures, the largest of which are \$57,769 in facility costs, \$26,372 in IT computer system maintenance and security costs and \$24,358 in travel and employee training costs.

AUTHORIZED POSITION CAP

As part of the budget, the 1,550 part-time hours and the associated funding were swapped for a full-time IG executive assistant position to better handle the needs of the office.

OFFICE OF SPORTS AND ENTERTAINMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Personnel Expenses	488,541	519,778	525,974	1.2%	6,196
Operating Expenses	326,875	331,701	479,082	44.4%	147,381
TOTAL EXPENDITURES	815,416	851,479	1,005,056	18.0%	153,577

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	5	5	0
Part-Time Hours	1,300	1,300	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF SPORTS & ENTERTAINMENT	815,416	851,479	1,005,056	18.0%	153,577
DEPARTMENT TOTAL	815,416	851,479	1,005,056	18.0%	153,577

OFFICE OF SPORTS AND ENTERTAINMENT GENERAL FUND - GSD

BACKGROUND

The Office of Sports and Entertainment enhances the region's economy by attracting special events and sports organizations to the City of Jacksonville. The department includes the Office of Film and Television, Office Special Events and the City-owned entertainment and sports venues. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities, excluding the Office of Special Events and City venues.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small items, the largest of which are \$220, 000 in event contributions, \$77,106 in general liability insurance and \$85,579 in IT computer system maintenance and security. The event contribution funding is for a variety of events including The PLAYERS Championship – PGA Tour, the annual Florida / Georgia Hall of Fame luncheon and other local sports and entertainment events. The net increase in this category is being driven by increases of \$75,411 in general liability insurance costs, \$40,646 in IT computer system maintenance and security, and \$40,000 in event contribution costs. These increases were slightly offset by decreases in other departmental expenditures.

OFFICE OF THE SHERIFF
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	6,908,912	9,211,076	9,536,691	3.5%	325,615
Fines and Forfeits	1,266,757	1,040,375	1,219,749	17.2%	179,374
Miscellaneous Revenue	588,905	588,953	526,158	(10.7%)	(62,795)
Other Sources	0	1,158,314	0	(100.0%)	(1,158,314)
TOTAL REVENUES	8,764,574	11,998,718	11,282,598	(6.0%)	(716,120)
EXPENDITURES					
Personnel Expenses	356,580,180	326,154,614	350,776,557	7.5%	24,621,943
Operating Expenses	61,082,677	80,572,671	88,269,489	9.6%	7,696,818
Capital Outlay	3,047,906	1,718,993	1	(100.0%)	(1,718,992)
Debt Service	41,515	78,174	83,701	7.1%	5,527
TOTAL EXPENDITURES	420,752,278	408,524,452	439,129,748	7.5%	30,605,296

AUTHORIZED POSITION CAP		FY 17-18 Adopted	FY 18-19 Approved	Change
	Authorized Positions	3,277	3,230	(47)
	Part-Time Hours	649,228	669,222	19,994

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
CORRECTIONS	104,184,683	108,985,767	115,553,813	6.0%	6,568,046
INVESTIGATION&HOMELAND SECURITY	65,418,242	61,023,786	64,784,912	6.2%	3,761,126
PATROL AND ENFORCEMENT	183,793,291	171,179,838	186,213,393	8.8%	15,033,555
PERSONNEL & PROFESSIONAL STANDARDS	28,466,672	28,958,476	20,548,783	(29.0%)	(8,409,693)
POLICE SERVICES	30,471,391	28,763,314	44,467,907	54.6%	15,704,593
SHERIFF-ADMINISTRATION	8,417,999	9,613,271	7,560,940	(21.3%)	(2,052,331)
DEPARTMENT TOTAL	420,752,278	408,524,452	439,129,748	7.5%	30,605,296

OFFICE OF THE SHERIFF GENERAL FUND - GSD

BACKGROUND

The Office of the Sheriff's mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

REVENUE

Charges for Services

This category includes SMG overtime reimbursement of \$3,085,379, reimbursement for call taker salaries from the 911 Emergency User Fee (SF 171) of \$1,590,702, off duty reimbursement of \$1,782,683 and civil income individual's revenue of \$999,400 as well as various smaller revenue sources. The net increase is primarily due to expected increases of \$171,520 in SMG overtime reimbursement, \$107,520 in alarm permit fees, and \$53,012 in civil income individuals' revenue.

Fines and Forfeits

This category includes revenues from the Sheriff's fines and estreatures, criminal justice education and alarm citations.

Miscellaneous Revenue

This category includes revenue for non-SMG overtime reimbursement and Social Security Administration incentive payments.

EXPENDITURES

Personnel Expenses

This category includes salaries, overtime, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by various factors:

- The three year collective bargaining agreement reached with each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Those agreements include a 6.5% increase in base salary for police and correctional officers and a 4.5% increase for civilians for FY 19.
- Increases in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.
- The impact of a full year's worth of funding for the 100 police officers added in FY 18, of which 80 were funded for half of the year and 20 were unfunded.
- Ten months of funding for the fifteen police officers that are moving to the General Fund – GSD as the COPS grant ends.
- The addition of four positions for the Real Time Crime Center.
- A net increase in workers compensation costs of \$1 million.

Operating Expenses

This category is comprised of a variety of expenditures. The largest of which are listed here:

- \$24.4 million is in professional and contractual services for the inmate health care contract (\$13.6 million), security / guard service at the courthouse and other facilities (\$5.1 million), food service contract at the jail (\$4.3 million)
- \$24.1 million is for vehicle costs including vehicle replacements, fuel, repairs and maintenance
- \$8.0 million is for computer equipment, development, security, licensing and maintenance
- \$7.6 million is for facility costs including maintenance and utilities
- \$5.0 million is for radio communications and equipment
- \$3.6 million is for general liability and miscellaneous insurance
- \$4.5 million is for clothing, cleaning and safety equipment
- \$1.4 million is for employee travel and training
- \$1.3 million is for data lines and telephones including wireless

Of the net increase; \$1.5 million is for the inmate health care contract, \$1.7 million is for radio equipment refresh, \$2 million is for computer equipment, development, security, licensing and maintenance, and \$2.5 million is related to vehicle costs.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

The net decrease of forty-seven positions is detailed below:

- Sixty-six positions were eliminated during FY 18 as part of the outsourcing of the inmate health care program. This function, which was provided by City employees, was taken over by an outside contractor.
- Fifteen police officer grant positions are being moved into the General Fund – GSD as the COPS grant ends in December 2018.
- Four positions were added during the budget process to staff the Real Time Crime Center.

19,994 part-time hours were added for additional part-time personnel in the public records, identification and body-worn camera units.

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PARKS, RECREATION AND COMMUNITY SERVICES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	278,420	291,433	307,933	5.7%	16,500
Miscellaneous Revenue	533,726	488,142	499,500	2.3%	11,358
TOTAL REVENUES	812,146	779,575	807,433	3.6%	27,858
EXPENDITURES					
Personnel Expenses	16,988,435	17,516,611	18,854,143	7.6%	1,337,532
Operating Expenses	21,565,462	24,221,890	24,457,776	1.0%	235,886
Capital Outlay	1,545	500,002	175,003	(65.0%)	(324,999)
Debt Service	74,618	0	0		0
Grants, Aids & Contributions	0	2,971,303	3,012,000	1.4%	40,697
TOTAL EXPENDITURES	38,630,060	45,209,806	46,498,922	2.9%	1,289,116

AUTHORIZED POSITION CAP		FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions		254	259	5
Part-Time Hours		297,090	297,090	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
DISABLED SERVICES	622,825	622,746	666,213	7.0%	43,467
NATURAL AND MARINE RESOURCES	1,295,682	1,737,694	1,787,959	2.9%	50,265
OFFICE OF DIRECTOR	2,712,664	3,058,130	3,013,860	(1.4%)	(44,270)
REC & COMMUNITY PROGRAMMING	21,703,355	24,364,638	25,223,003	3.5%	858,365
SENIOR SERVICES	2,800,733	5,744,094	5,983,826	4.2%	239,732
SOCIAL SERVICES	9,494,799	9,682,504	9,824,061	1.5%	141,557
DEPARTMENT TOTAL	38,630,060	45,209,806	46,498,922	2.9%	1,289,116

PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND - GSD

BACKGROUND

Parks, Recreation and Community Services is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

REVENUE

Charges for Services

This category includes revenue for summer camp programming, organized event charges, tennis lesson, docking fees and canning center fees from the Cooperative Extension Office. The net increase is being driven by an increase in dockage fee revenue of \$14,000 based on actual revenues.

Miscellaneous Revenue

This category includes revenue for overtime reimbursement charges, rental of city facilities, special use park permits, bleacher and stage rentals, revenue from sales at Bent Creek Golf Course, welfare reimbursement and other commissions. The net increase is primarily driven by an increase in senior service center usage fees of \$9,000 to better align with historical revenues.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of five positions to the personnel cap as detailed below.

Operating Expenses

This category is comprised of a variety of expenses. Roughly \$8.6 million is allocated to professional and contractual services for programs including; adult residential / transitional housing, in-patient / out-patient substance abuse education, intervention and treatment, indigent burial, homeless outreach and services, mental health and vocational services, the sexual assault response center, funding for the cooperative extension agreement with the University of Florida, janitorial cleaning services at city parks and community/senior centers, park field maintenance, security and guard services, the operation and management of Hemming Park and the operations and maintenance of the Brentwood Golf Course.

Roughly \$9 million is allocated to internal service charges of which \$5.6 million represents costs for building maintenance, security services, and utilities, \$1.4 million represents technology costs and \$1.5 million represents fleet charges for city vehicles.

The remaining \$6.8 million includes funding for chemicals / drugs for city pools (\$524,000), insurance (\$600,000), Baker Act insanity inquires (\$1.2 million), non-capital repairs and maintenance (\$1.3 million) and rent / mortgage / utility subsidy programs (\$1.4 million).

Capital Outlay

Funding has been provided for the installation of cameras and enhanced lighting in City parks to increase security.

Grants, Aids and Contributions

This is the City's match for the Senior Service Program grant. The grant provides activities and programs at 19 senior centers that promote healthy living for citizens of Duval County 60 years of age and over.

AUTHORIZED POSITION CAP

Five positions were added as part of the budget process. Four positions were added to increase maintenance at parks and facilities across the city and a position was added to manage waterfront park projects.

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PLANNING AND DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	838,068	787,500	781,201	(0.8%)	(6,299)
Fines and Forfeits	6,100	4,000	6,171	54.3%	2,171
Miscellaneous Revenue	361,999	367,625	377,625	2.7%	10,000
TOTAL REVENUES	1,206,167	1,159,125	1,164,997	0.5%	5,872
EXPENDITURES					
Personnel Expenses	3,150,256	2,676,882	2,795,249	4.4%	118,367
Operating Expenses	1,104,265	1,701,545	1,704,588	0.2%	3,043
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	4,254,521	4,378,428	4,499,838	2.8%	121,410

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	32	32	0
Part-Time Hours	5,257	5,257	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
COMMUNITY PLANNING	1,151,987	1,241,416	1,307,142	5.3%	65,726
CURRENT PLANNING	1,251,753	1,263,518	1,156,701	(8.5%)	(106,817)
DEVELOPMENT SERVICES	566,986	528,160	621,664	17.7%	93,504
OFFICE OF THE DIRECTOR	951,020	765,614	788,888	3.0%	23,274
TRANSPORTATION PLANNING	332,775	579,720	625,443	7.9%	45,723
DEPARTMENT TOTAL	4,254,521	4,378,428	4,499,838	2.8%	121,410

PLANNING AND DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

Planning and Development department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections, and building codes fall within the purview of this department. The General Fund – GSD portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, Development Services Division and Transportation Planning Division.

REVENUE

Charges for Services

This category includes fees received for zoning exceptions, rezoning and amendments to the comprehensive plan.

Fines and Forfeits

This category includes anticipated revenue from civil fines and penalties.

Miscellaneous Revenue

This category includes anticipated revenue from right-of-way filing fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small expenditures and several large items including \$463,034 in supervision allocation for the General Fund – GSD portion of employees within the Building Inspection subfund (SF 159), \$355,803 in professional services for zoning code update, mobility plan study and traffic count services, \$348,126 in legal charges from the Office of General Counsel and \$283,820 in facility costs.

PUBLIC DEFENDER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	1,909,933	2,164,000	2,183,685	0.9%	19,685
Capital Outlay	0	1	1	0.0%	0
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TOTAL EXPENDITURES	1,909,933	2,164,001	2,183,686	0.9%	19,685

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
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EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC DEFENDER	1,909,933	2,164,001	2,183,686	0.9%	19,685
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DEPARTMENT TOTAL	1,909,933	2,164,001	2,183,686	0.9%	19,685

PUBLIC DEFENDER GENERAL FUND - GSD

BACKGROUND

The Public Defender is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires that the Public Defender be provided with office space, utilities, maintenance, security, transportation, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category includes various small expenditures and several large items including \$1,964,692 for facility costs and \$95,767 for data storage and communication costs.

PUBLIC HEALTH
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	464,572	414,577	461,271	11.3%	46,694
Grants, Aids & Contributions	555,535	705,535	555,535	(21.3%)	(150,000)
TOTAL EXPENDITURES	1,020,107	1,120,112	1,016,806	(9.2%)	(103,306)

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
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EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC HEALTH UNIT	1,020,107	1,120,112	1,016,806	(9.2%)	(103,306)
DEPARTMENT TOTAL	1,020,107	1,120,112	1,016,806	(9.2%)	(103,306)

PUBLIC HEALTH GENERAL FUND - GSD

BACKGROUND

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care, and environmental health.

EXPENDITURES

Operating Expenses

This category is made of various small expenditures and several large items including \$383,697 in facility costs including maintenance, utilities and security and \$47,253 in miscellaneous insurance.

Grants, Aids and Contributions

This category includes City funding for the following programs:

- S.T.D Program: \$147,000 to provide comprehensive health education, free condoms, STD/HIV pregnancy screening, STD treatment, and referrals for related services to prevent and reduce STD/HIV morbidity.
- Hospital Emergency Room Alternate Program: \$150,243 to provide improved health outcomes for uninsured, underinsured, and low income residents through connections with preventive health services
- Immunization Program: \$258,292 to provide over 1,000 vaccinations for children and create an immunization center in South Jacksonville.

The decrease in this category is due to the completion of the Duval County Health Department expansion of service to the Wesconnett–Westside Area, which was included as a one-time cost in FY 18

PUBLIC LIBRARIES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	262,896	276,025	275,025	(0.4%)	(1,000)
Miscellaneous Revenue	737	700	1,000	42.9%	300
TOTAL REVENUES	263,632	276,725	276,025	(0.3%)	(700)
EXPENDITURES					
Personnel Expenses	17,935,342	17,925,821	19,912,677	11.1%	1,986,856
Operating Expenses	7,122,604	8,169,305	8,706,799	6.6%	537,494
Capital Outlay	3,420,151	3,799,156	3,799,156	0.0%	0
Other Uses	2,957,392	3,084,435	3,288,962	6.6%	204,527
TOTAL EXPENDITURES	31,435,489	32,978,717	35,707,594	8.3%	2,728,877

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	297	310	13
Part-Time Hours	198,499	190,499	(8,000)

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
JACKSONVILLE PUBLIC LIBRARIES	31,435,489	32,978,717	35,707,594	8.3%	2,728,877
DEPARTMENT TOTAL	31,435,489	32,978,717	35,707,594	8.3%	2,728,877

PUBLIC LIBRARIES GENERAL FUND - GSD

BACKGROUND

The Jacksonville Public Library system consists of the main library in Downtown and twenty regional, community, and neighborhood branch libraries. The system services the needs of Duval County, as well as neighboring areas of Baker, Clay, Nassau and St. Johns Counties.

REVENUE

Charges for Services

This category includes library fees for internet printing, public library fees and bad check fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor that is driving the increase in this department is the addition of thirteen positions to the personnel cap as detailed below.

Operating Expenses

This category includes various small expenditures and several large items including \$3 million in facility costs including building maintenance and utilities, \$1,093,601 for janitorial and material distribution contracts, \$1,053,191 in IT computer system maintenance and security costs, \$980,979 to replace computers and laptops, \$569,134 for hardware / software licensing and maintenance, \$543,893 for security and guard services and \$438,539 in miscellaneous insurance costs. The net increase is being driven by an increase of \$548,271 in funding to replace computers and laptops at the various libraries.

Capital Outlay

This category contains the annual funding for library materials.

Other Uses

This category includes a \$3,288,962 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

Thirteen positions were added as part of the budget to extended library hours at nine branch locations. Part-time hours were decreased by 8,000 hours to be more in-line with usage.

PUBLIC WORKS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	393,766	393,571	393,571	0.0%	0
Charges for Services	77,906	46,504	61,381	32.0%	14,877
Miscellaneous Revenue	4,795,373	5,002,322	5,178,514	3.5%	176,192
TOTAL REVENUES	5,267,046	5,442,397	5,633,466	3.5%	191,069
EXPENDITURES					
Personnel Expenses	12,801,253	12,833,449	15,188,050	18.3%	2,354,601
Operating Expenses	29,435,983	31,469,915	32,235,892	2.4%	765,977
Capital Outlay	44,714	2	3	50.0%	1
TOTAL EXPENDITURES	42,281,951	44,303,366	47,423,945	7.0%	3,120,579

AUTHORIZED POSITION CAP		FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions		304	301	(3)
Part-Time Hours		2,600	2,600	0

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
ENGINEERING & CONSTRUCTION MGMT	2,587,515	2,731,279	3,063,913	12.2%	332,634
MOWING AND LANDSCAPE MAINTENANCE	11,536,169	12,187,524	12,663,718	3.9%	476,194
OFFICE OF THE DIRECTOR	2,445,997	2,705,502	2,638,085	(2.5%)	(67,417)
PUBLIC BUILDINGS	43,724	0	0		0
REAL ESTATE	737,702	829,923	1,118,370	34.8%	288,447
R-O-W AND STORMWATER MAINT.	7,832,785	7,713,836	9,196,707	19.2%	1,482,871
SOLID WASTE	1,384,681	1,320,638	1,494,932	13.2%	174,294
TRAFFIC ENGINEERING	15,713,378	16,814,664	17,248,220	2.6%	433,556
DEPARTMENT TOTAL	42,281,951	44,303,366	47,423,945	7.0%	3,120,579

PUBLIC WORKS GENERAL FUND - GSD

BACKGROUND

The Public Works Department consists of the Office of the Director and seven other Divisions: Engineering and Construction Management, Mowing & Landscape Maintenance, Public Buildings, Real Estate, Right of Way & Stormwater Maintenance, Solid Waste and Traffic Engineering.

The primary responsibility of Engineering and Construction Management division is to plan, design and manage public works capital projects. Mowing & Landscape Maintenance division maintains the landscape, including grass, trees, other vegetation and irrigation, on various city-owned assets while managing all City-wide mowing contracts for both public assets and private property. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. Right-of-Way & Stormwater Maintenance division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The General Fund - GSD funds operations of the Solid Waste division to monitor and collect litter and illegal dumping along streets and public rights-of-way. Traffic Engineering division installs, maintains and regulates all street markings, signs, signals and other traffic control devices on city-owned roadways.

REVENUE

Intergovernmental Revenue

This category comprises funding from the Florida Department of Transportation (FDOT) for mowing, litter removal, and edging on public rights-of-way on State roads.

Charges for Services

This category includes various small revenue sources including \$27,444 in fees for road or street closures and \$11,337 in engineering services revenue.

Miscellaneous Revenue

This category includes the reimbursement from the FDOT for the maintenance of traffic signals and streetlights on State roads totaling \$5,084,999.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is consists of various small and large expenditures including \$11 million in electricity for street lights, \$10.8 million in contractual services for mowing, landscaping and tree maintenance, \$2.7 million for vehicle costs, \$1.9 million for general liability insurance and \$1.4 million for computer system maint. and security. The net increase is primarily due to enhanced funding of \$450,000 for mowing and litter pickup on City right-of-ways as well as increased costs of \$334,488 for vehicle replacements.

AUTHORIZED POSITION CAP

The overall authorized position cap has decreased by three positions due to the positions being transferred to the Stormwater Services fund (SF 461) as a result of the personnel cost allocation.

STATE ATTORNEY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	1,655,124	1,706,052	1,735,658	1.7%	29,606
TOTAL EXPENDITURES	1,655,124	1,706,052	1,735,658	1.7%	29,606

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
STATE ATTORNEY	1,655,124	1,706,052	1,735,658	1.7%	29,606
DEPARTMENT TOTAL	1,655,124	1,706,052	1,735,658	1.7%	29,606

STATE ATTORNEY GENERAL FUND - GSD

BACKGROUND

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utility, maintenance, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category is made of various small expenditures and several large items including \$1,501,213 for facility costs and \$219,491 for data storage and communication costs.

SUPERVISOR OF ELECTIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	13,065	25,000	1	(100.0%)	(24,999)
TOTAL REVENUES	13,065	25,000	1	(100.0%)	(24,999)
EXPENDITURES					
Personnel Expenses	3,379,334	3,319,010	5,826,205	75.5%	2,507,195
Operating Expenses	1,980,171	2,313,256	2,920,833	26.3%	607,577
Capital Outlay	0	1	1	0.0%	0
Debt Service	238,690	242,610	242,036	(0.2%)	(574)
TOTAL EXPENDITURES	5,598,195	5,874,877	8,989,075	53.0%	3,114,198

AUTHORIZED POSITION CAP	FY 17-18 Adopted	FY 18-19 Approved	Change
Authorized Positions	31	31	0
Part-Time Hours	61,724	276,600	214,876

EXPENDITURES BY DIVISION	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
ELECTIONS	2,380,423	2,401,308	5,472,378	127.9%	3,071,070
REGISTRATION	3,217,772	3,473,569	3,516,697	1.2%	43,128
DEPARTMENT TOTAL	5,598,195	5,874,877	8,989,075	53.0%	3,114,198

SUPERVISOR OF ELECTIONS GENERAL FUND - GSD

BACKGROUND

The Supervisor of Elections registers all voters in Duval County, educates voters on state and local laws and how to vote, staffs early voting sites and the call center, processes absentee ballots, and conducts state and local elections in Duval County in accordance with the elections laws of Florida.

There will be three county-wide elections held during FY 19 compared to one general election held during FY 18. These elections include a general election held on 11/06/18, a unitary election held on 3/19/19 and a unitary general election held on 5/14/19. The increase in the number of elections has a direct impact on the expense budget for this area.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, poll worker salaries, overtime, pension costs, workers compensation and employer-provided benefits. Of the total increase, \$2.3 million is directly related to the increase in the number of elections being held in FY 19. The increase from one election in FY 18 to three elections in FY 19 translates into increased part-time salaries and overtime costs. The remaining increase is associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small expenditures and several large items including \$2 million for costs directly associated with holding the FY 19 elections, \$305,590 for the Imeson election center lease, \$169,908 for voting and postage system equipment licensing and maintenance, \$117,319 in IT computer system maintenance and security, and \$115,000 for postage costs not directly related to the annual elections. The increase in this category related to the increase in the number of elections totals \$723,025. This is somewhat offset by a reduction in the annual expenditures.

Debt Service

This amount represents the interest and principal debt repayment for the purchase of electronic voter ID equipment. The debt service will be repaid in FY 21.

AUTHORIZED POSITION CAP

214,876 additional part-time hours were added as a result of holding three elections in FY 19 compared to the one election held in FY 18.

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GENERAL FUNDS

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

01A Special Events

MOSQUITO CONTROL - STATE 1
 SUBFUND -- 012

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	43,009	43,009	50,900	18.3%	7,891
Miscellaneous Revenue	29,288	1,623	2,222	36.9%	599
Fund Balance Appropriation	102,207	0	0		0
TOTAL REVENUES	174,504	44,632	53,122	19.0%	8,490
EXPENDITURES					
Operating Expenses	63,289	44,631	53,121	19.0%	8,490
Capital Outlay	5,215	1	1	0.0%	0
TOTAL EXPENDITURES	68,504	44,632	53,122	19.0%	8,490

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

MOSQUITO CONTROL - STATE 1 SUBFUND 012

BACKGROUND

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The budget for the Mosquito Control Division in FY 19 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

REVENUE

Intergovernmental Revenue

This category represents the FY 19 estimated revenue from the Florida Department of Agriculture and Consumer Services.

Miscellaneous Revenue

This category includes the FY 19 anticipated interest earnings.

EXPENDITURES

Operating Expenses

This category is made of various small items including repair and maintenance supplies and other various operating supplies.

PROPERTY APPRAISER
SUBFUND -- 015

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	355,713	363,053	378,283	4.2%	15,230
Miscellaneous Revenue	16,124	23,876	15,750	(34.0%)	(8,126)
Transfers From Other Funds	9,953,020	9,622,651	10,280,468	6.8%	657,817
Fund Balance Appropriation	112,000	0	128,559		128,559
TOTAL REVENUES	10,436,857	10,009,580	10,803,060	7.9%	793,480
EXPENDITURES					
Personnel Expenses	8,600,702	8,121,721	8,691,727	7.0%	570,006
Operating Expenses	1,700,379	1,830,248	1,939,803	6.0%	109,555
Capital Outlay	0	2	2	0.0%	0
Other Uses	0	57,609	171,528	197.7%	113,919
TOTAL EXPENDITURES	10,301,081	10,009,580	10,803,060	7.9%	793,480

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	116	115	(1)
Part-Time Hours	5,408	5,408	0

PROPERTY APPRAISER SUBFUND 015

BACKGROUND

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office (PAO) is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis.

REVENUE

Charges for Services

This category includes the FY 19 revenue for fees from the Community Development District, St. Johns River Water Management District and Florida Inland Navigation District.

Miscellaneous Revenue

This category includes anticipated interest earnings for FY 19 and miscellaneous sales and charges.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) necessary to balance the fund.

Fund Balance Appropriation

This amount represents a transfer from fund balance to help pay for FY 19 aerial photography.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes funding for various items, the largest of which are \$357,359 in IT computer system maintenance and security costs, \$291,236 in hardware/software maintenance costs, \$276,225 in facility costs, \$235,135 in postage and \$180,005 in professional services.

Other Uses

This category includes a \$23,458 operating contingency.

AUTHORIZED POSITION CAP

One vacant Administrative Assistant position was eliminated as part of the budget process.

CLERK OF THE COURT
SUBFUND -- 016

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	4,313,748	4,427,565	4,502,553	1.7%	74,988
Miscellaneous Revenue	37,785	16,676	29,159	74.9%	12,483
Fund Balance Appropriation	0	630,017	219,001	(65.2%)	(411,016)
TOTAL REVENUES	4,351,534	5,074,258	4,750,713	(6.4%)	(323,545)
EXPENDITURES					
Personnel Expenses	1,382,867	1,646,903	1,760,046	6.9%	113,143
Operating Expenses	2,333,216	2,639,372	2,792,413	5.8%	153,041
Capital Outlay	0	508,000	2	(100.0%)	(507,998)
Other Uses	94,749	279,983	198,252	(29.2%)	(81,731)
TOTAL EXPENDITURES	3,810,832	5,074,258	4,750,713	(6.4%)	(323,545)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	35	35	0
Part-Time Hours	7,800	7,800	0

CLERK OF THE COURT SUBFUND 016

BACKGROUND

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, and documentary stamps. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk, housed in this subfund, receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee is placed within various other accounts. This subfund includes Clerk County operations and Clerk Court-related costs that are a County obligation.

REVENUE

Charges for Services

This category includes the various fees collected by the Clerk of the Court. The largest of which are \$3,070,000 in court costs and fees, \$521,000 in document stamps revenue, \$269,760 in passport application fees and \$229,793 in marriage license fees.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding of \$119,287 placed into an operating contingency that will drop into fund balance at FY 18 year-end as well as \$99,714 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes funding for various items, the largest of which are \$1,131,531 in facility costs associated with the courthouse complex and \$865,439 in IT computer system maintenance and security costs. This category also includes funding for legal services costs, security, copier and printing costs, the lease agreement for the Clerk's Beaches Branch, postage and various supplies.

Other Uses

This category includes a \$46,063 charge for the City's indirect cost recovery study and a \$152,189 operating contingency.

TAX COLLECTOR
SUBFUND -- 017

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Licenses and Permits	7,223	6,750	6,750	0.0%	0
Charges for Services	10,802,871	10,740,694	10,997,345	2.4%	256,651
Miscellaneous Revenue	45,620	29,966	28,763	(4.0%)	(1,203)
Transfers From Other Funds	5,914,119	6,699,259	6,557,576	(2.1%)	(141,683)
Fund Balance Appropriation	601,211	0	903,668		903,668
TOTAL REVENUES	17,371,044	17,476,669	18,494,102	5.8%	1,017,433
EXPENDITURES					
Personnel Expenses	12,686,785	12,391,154	13,187,937	6.4%	796,783
Operating Expenses	3,555,438	4,181,845	4,156,265	(0.6%)	(25,580)
Capital Outlay	41,050	2	1	(50.0%)	(1)
Other Uses	0	903,668	1,149,899	27.2%	246,231
TOTAL EXPENDITURES	16,283,272	17,476,669	18,494,102	5.8%	1,017,433

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	226	228	2
Part-Time Hours	63,622	70,122	6,500

TAX COLLECTOR SUBFUND 017

BACKGROUND

The Tax Collector is a constitutional officer within the consolidated City of Jacksonville. This activity includes three divisions including branch agencies, current and delinquent taxes and supervision and general collection. There are currently nine branches and one satellite office which process various transactions such as property and local business taxes, driver's license services and fast title services.

REVENUE

Charges for Services

This category includes a variety of taxes and fees. The largest of which are form 100 / tag registrations of \$2.90 million, driver's license renewal fees of \$2.82 million and tax redemption fees of \$1.78 million.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19 and several small miscellaneous revenues.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, part time salaries, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings. Another factor impacting the increase is the addition of two positions and 6,500 part-time hours which were added as part of the budget process.

Other Operating Expenses

This category is made of various small items and several large expenditures including IT computer system / maintenance / security costs of \$1,102,924, building rental costs of \$1,016,244, postage of \$545,000 and contractual services of \$289,875.

Other Uses

This category includes funding of the overall operating contingency being set aside for future appropriation as a result of pension reform.

AUTHORIZED POSITION CAP

The authorized position cap was increased by two revenue collector positions and 6,500 additional part-time hours were added as part of the budget process.

EMERGENCY CONTINGENCY
SUBFUND -- 018

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	904,517	475,042	677,659	42.7%	202,617
Transfers From Other Funds	2,000,000	5,368,097	0	(100.0%)	(5,368,097)
Fund Balance Appropriation	51,870,370	54,889,177	61,191,055	11.5%	6,301,878
TOTAL REVENUES	54,774,887	60,732,316	61,868,714	1.9%	1,136,398
EXPENDITURES					
Other Uses	0	60,732,316	61,868,714	1.9%	1,136,398
TOTAL EXPENDITURES	0	60,732,316	61,868,714	1.9%	1,136,398

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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EMERGENCY CONTINGENCY SUBFUND 018

BACKGROUND

Municipal ordinance code section 106.107 established a separate fund to account for the City's emergency reserves. The emergency reserve can be used to address unanticipated non-reimbursed expenditures arising out of a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature that exceed the operating reserve.

The cash balance in this fund, as of 9/30/2018 was \$61,540,997.

REVENUE

Miscellaneous Revenue

This category includes the FY 19 anticipated interest earnings.

Fund Balance Appropriation

This amount is the estimated FY 18 ending cash balance.

EXPENDITURES

Other Uses

This is a budgetary representation of the estimated FY 19 ending cash balance based on the revenue items discussed above.

SPECIAL EVENTS
SUBFUND -- 01A

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	68,450	70,000	70,000	0.0%	0
Miscellaneous Revenue	537,472	306,330	323,853	5.7%	17,523
Transfers From Other Funds	6,232,408	6,133,226	6,775,372	10.5%	642,146
Fund Balance Appropriation	0	0	74,154		74,154
TOTAL REVENUES	6,838,330	6,509,556	7,243,379	11.3%	733,823
EXPENDITURES					
Personnel Expenses	1,334,270	1,336,452	1,344,402	0.6%	7,950
Operating Expenses	4,115,765	4,544,074	4,908,140	8.0%	364,066
Capital Outlay	799,853	1	1	0.0%	0
Grants, Aids & Contributions	419,754	554,875	889,522	60.3%	334,647
Other Uses	0	74,154	101,314	36.6%	27,160
TOTAL EXPENDITURES	6,669,642	6,509,556	7,243,379	11.3%	733,823

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	14	14	0
Part-Time Hours	4,160	4,160	0

SPECIAL EVENTS SUBFUND 01A

BACKGROUND

The Office of Special Events is an activity within the Office of Sports and Entertainment. Municipal code section 27.104 requires that the Office of Special Events provide a complete accounting of event revenue and expenditures no later than 60 days after the last day of each event to the Council Auditor's Office. In order to provide this information more easily and in the time frame required, the revenue and costs associated with City-sponsored events are housed in a separate subfund.

REVENUE

Charges for Services

This amount includes the anticipated revenue from the sale of 1,000 tickets for the Florida / Georgia game that the City is contractually obligated to purchase.

Miscellaneous Revenue

This category includes \$294,703 in revenue from the Jacksonville Jaguars, LLC for the club riser costs related to the Annual Florida / Georgia game.

Transfers from Other Funds

This represents the subsidy from the General Fund – GSD (SF 011) required to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Other Operating Expenses

This category is made of various small and large expenditures including \$2,450,477 in equipment rental costs for City events and to ensure the contractual seating capacity during the Florida / Georgia game, \$1,085,880 in miscellaneous services and charges to support city sponsored special events, \$600,000 in event contribution costs related to the annual Florida / Georgia game, and \$121,024 in radio equipment refresh costs. The net increase is primarily driven by an increase of \$332,355 in equipment rental costs for the annual Florida/Georgia game.

Grants, Aids & Contributions

This category includes \$804,647 in contractual expenses for the annual Florida / Georgia game and an \$84,875 contribution for the annual Bob Hayes Invitational track meet. The \$334,647 increase is to cover anticipated lost revenue for the Jaguars due to timing conflicts with the Florida / Georgia game.

Other Uses

This category includes a \$23,458 operating contingency.

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SPECIAL REVENUE FUNDS



Summary of Subfunds

Graphs

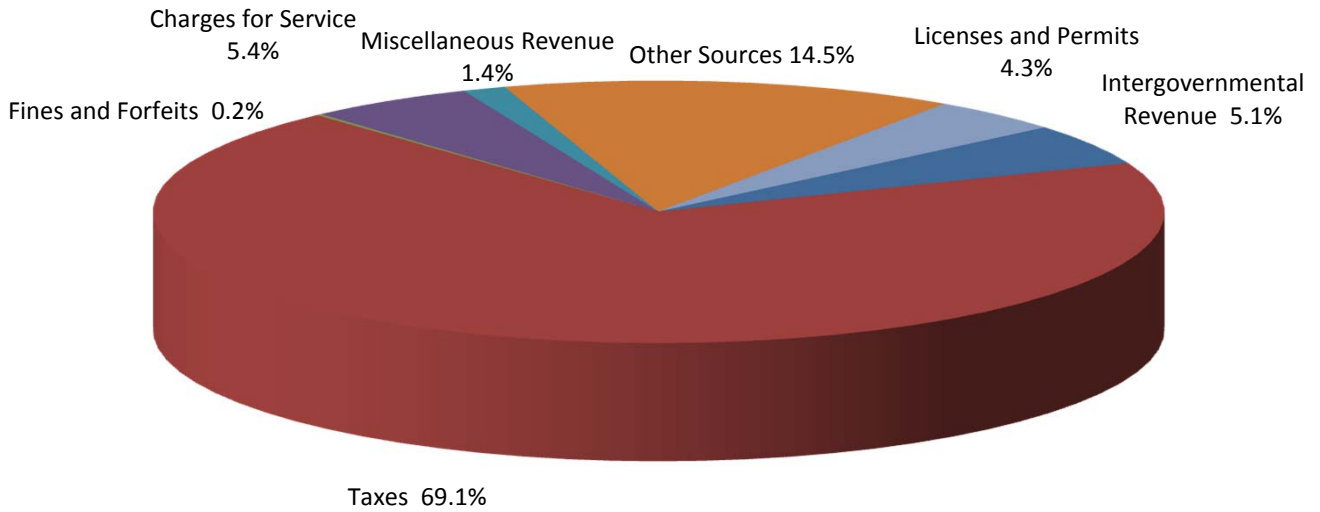
112 Concurrency Management System
114 Fair Share Sectors - Transportation Improvement
117 Mobility Fee System
121 Air Pollution Tag Fee
127 Air Pollution Environmental Protection Agency
128 Ambient Air Monitoring
132 Tourist Development Council
136 Tourist Development Special Revenue
141 Streets and Highways Five-Year Road Program
142 Local Option 1/2 Cent Transportation
143 Local Option Gas Tax
154 Hazardous Waste Program
159 Building Inspection
15D Animal Care and Protective Services
15F Tree Protection Fund
15G Veterinary Services
15T Court Cost Courthouse Trust
15U Recording Fees Technology
15V Teen Court Programs Trust
15W Library Conference Facility Trust
165 Emergency Incidents
171 9-1-1 Emergency User Fee
173 9-1-1 Capital Equipment Replacement
181 Downtown CRA - Northeast USD1 C
182 Downtown CRA - Southside USD1 A
183 Downtown CAR - Northwest USD1 B
184 Jacksonville Beach Tax Increment District
185 JIA Redevelopment Area Tax Increment District
186 King / Soutel Crossing Redevelopment Area Tax Increment District
187 Arlington Area Tax increment District
191 Kids Hope Alliance
1A1 Community Development
1D1 Huguenot Park
1D2 Kathryn A. Hanna Park
1D8 Florida Boater Improvement Program
1D9 Sisters Creek Park Maintenance and Improvements
1DA Cecil Field Commerce Center
1DE Cecil Field Trust
1H2 Spay and Neuter Rebate Trust
1H7 Communication Tower Revenue
1HA Driver Education Safety Trust
1I1 Better Jacksonville Debt Service
1S1 Court Costs \$65 Fee F.S 939-185

SPECIAL REVENUE FUNDS
Summary of Subfunds

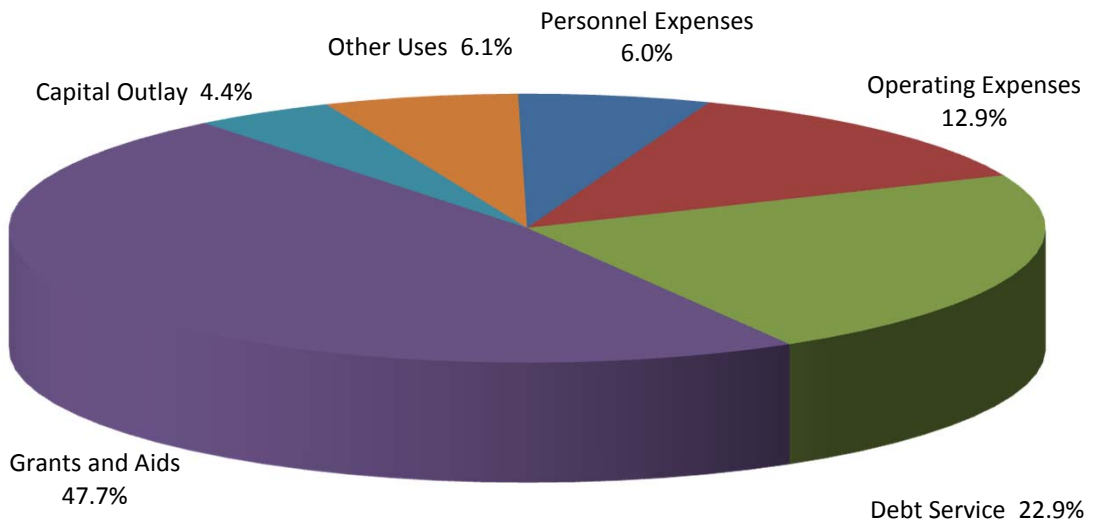
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 19 Budgeted
112	Concurrency Management System	482,060	190,112	1			350,483	1,022,656
114	Fair Share Sectors - Trans. Improv.			942,145			(402,008)	540,137
117	Mobility Fee System			817,529				817,529
121	Air Pollution Tag Fee	415,774	81,134	86,199			160,589	743,696
127	Air Pollution EPA	737,480	101,235	1			72,805	911,521
128	Ambient Air Monitoring		8,207					8,207
132	Tourist Development Council	237,718	7,375,129				1,406,949	9,019,796
136	Tourist Development Special Revenue						1,400,000	1,400,000
141	Streets and Highways 5 Year Rd Prg			4,853,159		4,783,461		9,636,620
142	Local Option 1/2 Cent Transportation					97,300,757		97,300,757
143	Local Option Gas Tax			6,277,490		32,257,947		38,535,437
154	Hazardous Waste Program	275,150	113,170				59,564	447,884
159	Building Inspection	12,047,269	6,755,594	58,544			2,133,483	20,994,890
15D	Animal Care and Protective Services		19,048				(4,977)	14,071
15F	Tree Protection	67,911	319,983					387,894
15G	Veterinary Services		184,506					184,506
15T	Court Cost Courthouse Trust		837,491		2,648,570			3,486,061
15U	Recording Fees Technology		1,675,762	203,660				1,879,422
15V	Teen Court Programs Trust	297,102	73,057				29,834	399,993
15W	Library Conference Facility Trust	205,492	100,779	24,347			3,819	334,437
165	Emergency Incidents						8,000,000	8,000,000
171	9-1-1 Emergency User Fee	319,618	4,186,729	940,000			39,197	5,485,544
173	9-1-1 Capital Equipment Replacement			1,185,000				1,185,000
181	Downtown CRA - Northeast USD1 C		2,900,000		2,174,385	340,330	277,595	5,692,310
182	Downtown CRA - Southside USD1 A		3,224,467		178,004	178,000	675,608	4,256,079
183	Downtown CRA - Northwest USD1 B		2,898,494			581,874	1,730,068	5,210,436
184	Jacksonville Beach TID					7,340,189		7,340,189
185	JIA Redevelopment Area TID		8,205,703		476,805		3,002,500	11,685,008
186	King/Soutel Crossing Redev Area TID		71,229				631,687	702,916
187	Arlington Area TID		752,715				2,500	755,215
191	Kids Hope Alliance	3,583,925	1,401,539	1	447,385	26,555,520	356,178	32,344,548
1A1	Community Development					75,000	128,404	203,404
1D1	Huguenot Park	514,111	317,013	2			127,461	958,587
1D2	Kathryn A. Hanna Park	855,694	831,094	2			1,219,696	2,906,486
1D8	Florida Boater Improvement Program		140,000					140,000
1D9	Sisters Creek Park Maint and Improv			109,251				109,251
1DA	Cecil Field Commerce Center	557,220	690,027	2			162,849	1,410,098
1DE	Cecil Field Trust		1,087,486				9,541	1,097,027
1H2	Spay and Neuter Rebate Trust	100,359	633,938				2,422	736,719
1H7	Communication Tower Revenue 1HA		(36,285)				36,285	0
	Driver Education Safety Trust					300,000		300,000
111	Better Jacksonville Debt Service 1S1				75,808,471			75,808,471
	Court Costs \$65 Fee F.S 939-185	660,747	608,025	53,202				1,321,974
Total Special Revenue Funds		21,357,630	45,747,381	15,550,535	81,733,620	169,713,078	21,612,532	355,714,776

SPECIAL REVENUE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CONCURRENCY MANAGEMENT SYSTEM
 SUBFUND -- 112

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	358,950	323,700	458,911	41.8%	135,211
Miscellaneous Revenue	39,489	40,039	22,536	(43.7%)	(17,503)
Transfers From Other Funds	7,989	0	0		0
Fund Balance Appropriation	632,040	560,607	541,209	(3.5%)	(19,398)
TOTAL REVENUES	1,038,469	924,346	1,022,656	10.6%	98,310
EXPENDITURES					
Personnel Expenses	467,599	445,663	482,060	8.2%	36,397
Operating Expenses	371,399	192,116	190,112	(1.0%)	(2,004)
Capital Outlay	0	1	1	0.0%	0
Other Uses	335,733	286,566	350,483	22.3%	63,917
TOTAL EXPENDITURES	1,174,731	924,346	1,022,656	10.6%	98,310

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	6	6	0

CONCURRENCY MANAGEMENT SYSTEM SUBFUND 112

BACKGROUND

This fund ensures the availability of public facilities (except traffic circulation and mass transit), the adequacy of those facilities at adopted levels of service concurrent with the impacts of development. This fund also provides funding for traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. The Concurrency Management System provides the local structure for administering Chapter 163, Part II, of Florida Statutes. This is implemented through the Concurrency and Mobility Management System (CMMS), which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities (except traffic circulation and mass transit) and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan (as established in the 2030 Comprehensive Plan) when an application for a final development order or final development permit is submitted.

REVENUE

Charges for Services

The category represents fees collected including concurrency management fees, mobility plan management fees, and Duval County School Board fees.

Miscellaneous Revenue

This category represents anticipated interest earnings for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$37,165 of FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end and \$504,044 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category funds various items including but not limited to computer system maintenance, system development, building allocation costs and various supplies.

Other Uses

This category includes a \$303,716 charge for the City's indirect cost recovery study and a \$46,767 operating contingency.

FAIR SHARE SECTORS - TRANSPORTATION IMPROVEMENT
 SUBFUND -- 114

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	10,420,134	0	0		0
Miscellaneous Revenue	4,005,829	666,116	540,137	(18.9%)	(125,979)
Transfers From Other Funds	213,536	0	0		0
TOTAL REVENUES	14,639,499	666,116	540,137	(18.9%)	(125,979)
EXPENDITURES					
Capital Outlay	4,172,411	833,059	942,145	13.1%	109,086
Transfers to Other Funds	4,686,144	0	0		0
Other Uses	0	(166,943)	(402,008)	140.8%	(235,065)
TOTAL EXPENDITURES	8,858,555	666,116	540,137	(18.9%)	(125,979)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**FAIR SHARE SECTORS - TRANSPORTATION IMPROVEMENT
SUBFUND 114**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these project(s) can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Any negative amounts in the table below represent the movement of prior year authorization that is being moved to a different project as part of the FY 19 CIP.

Project Title	FY 19 Approved
Chaffee Road	783,638
Deerwood Park Blvd at Centurion Pkwy Intersection	500,000
Deerwood Park Blvd Signal Improvement	(500,000)
Ortega Hills - Ingress/Egress Land Acquisition	4,974
Palm Avenue Improvements	20,532
Pedestrian Safety Improvements - Phoenix Area	19,046
Tiger Hole Road - Sidewalks	113,955
	942,145

Other Uses

This amount represents de-appropriations from the various planning district contingencies which are being used to fund projects in the table above.

MOBILITY FEE SYSTEM
SUBFUND -- 117

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	5,345,053	0	817,529		817,529
Miscellaneous Revenue	200,883	0	0		0
TOTAL REVENUES	5,545,936	0	817,529		817,529
EXPENDITURES					
Capital Outlay	6,676	0	817,529		817,529
TOTAL EXPENDITURES	6,676	0	817,529		817,529

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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MOBILITY FEE SYSTEM SUBFUND 117

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP) in specific Mobility Zones and are projects adopted in the Mobility Plan.

REVENUE

Charges for Services

This amount represents available revenue received from mobility plan payments associated with development throughout Duval County. This revenue is segregated for specific projects adopted in the Mobility Plan.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these project(s) can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

817,529

Project Title	FY 19 Approved
Arlington Road - Bicycle Improvements	77,645
Bowden Road - Spring Park to Tiger Hole Rd	183,636
Edgewood Avenue - Bicycle Improvements	76,272
San Juan Avenue - Bicycle Improvements	203,389
UNF Campus - Bicycle Improvements	276,587

AIR POLLUTION TAG FEE
SUBFUND -- 121

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
State Shared Revenue	636,706	606,479	619,433	2.1%	12,954
Charges for Services	22	0	0		0
Miscellaneous Revenue	10,155	4,791	10,262	114.2%	5,471
Fund Balance Appropriation	3,273	134,241	114,001	(15.1%)	(20,240)
TOTAL REVENUES	650,155	745,511	743,696	(0.2%)	(1,815)
EXPENDITURES					
Personnel Expenses	303,560	399,302	415,774	4.1%	16,472
Operating Expenses	61,487	116,978	81,134	(30.6%)	(35,844)
Capital Outlay	80,284	53,370	86,199	61.5%	32,829
Other Uses	55,025	175,861	160,589	(8.7%)	(15,272)
TOTAL EXPENDITURES	500,356	745,511	743,696	(0.2%)	(1,815)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	6	5	(1)

AIR POLLUTION TAG FEE SUBFUND 121

BACKGROUND

The Air Pollution Tag fee within the Environmental Quality Division helps support activities which ensure compliance with the National Ambient Air Quality Standards (NAAQS). Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

REVENUE

State Shared Revenue

This amount represents revenue from auto license air pollution control fees. The increase is attributed to an increase in anticipated revenue from auto license air pollution control fees based on actual revenues.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding of \$86,929 placed into an operating contingency that will drop into fund balance at FY 18 year-end and \$27,072 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Other Operating Expenses

This category is made of a various expenses including IT technology costs, various operating expenses and repairs and maintenance. The net decrease is mainly due to a reduction in various repairs and maintenance for air monitoring sites throughout Jacksonville.

Capital Outlay

Funding is being provided to purchase of air monitoring data loggers.

Other Uses

This category includes a \$65,019 charge for the City's indirect cost recovery study and a \$95,570 operating contingency.

AUTHORIZED POSITION CAP

An environmental quality technician position was eliminated during the budget process in order to reduce ongoing operating expenses in the fund.

AIR POLLUTION ENVIRONMENTAL PROTECTION AGENCY
SUBFUND -- 127

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	847,054	531,521	478,062	(10.1%)	(53,459)
Miscellaneous Revenue	8,172	5,610	9,185	63.7%	3,575
Transfers From Other Funds	427,666	424,273	424,274	0.0%	1
TOTAL REVENUES	1,282,893	961,404	911,521	(5.2%)	(49,883)
EXPENDITURES					
Personnel Expenses	1,000,647	753,261	737,480	(2.1%)	(15,781)
Operating Expenses	180,465	79,993	101,235	26.6%	21,242
Capital Outlay	97,550	55,345	1	(100.0%)	(55,344)
Other Uses	57,586	72,805	72,805	0.0%	0
TOTAL EXPENDITURES	1,336,248	961,404	911,521	(5.2%)	(49,883)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	11	10	(1)
Part-Time Hours	4,160	4,160	0

AIR POLLUTION ENVIRONMENTAL PROTECTION AGENCY SUBFUND 127

BACKGROUND

Municipal Code Section 111.750: The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

REVENUE

Intergovernmental Revenue

This amount represents the federal match for the Air Pollution Control EPA grant.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19.

Transfers From Other Funds

This is the City's required match from the General Fund – GSD (SF 011) for the Air Pollution Control EPA grant.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Other Operating Expenses

This category is made of a various expenses including IT technology costs, various operating expenses and repairs and maintenance. The net increase is mainly due to funding added for FY 19 for IT equipment refresh of \$10,563.

Other Uses

This category includes a \$72,805 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

An environmental quality technician position was eliminated during the budget process in order to reduce ongoing operating expenses in the fund.

AMBIENT AIR MONITORING
SUBFUND -- 128

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	4,240	4,200	4,200	0.0%	0
Miscellaneous Revenue	4,773	3,905	4,007	2.6%	102
TOTAL REVENUES	9,013	8,105	8,207	1.3%	102
EXPENDITURES					
Operating Expenses	2,396	8,105	8,207	1.3%	102
TOTAL EXPENDITURES	2,396	8,105	8,207	1.3%	102

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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AMBIENT AIR MONITORING SUBFUND 128

BACKGROUND

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

REVENUES

Intergovernmental Revenue

This amount represents the expected grant revenues from the Florida State Department of Environmental Protection. The Environmental Quality Division receives 80% of all asbestos-related activity fees collected in Duval County.

Miscellaneous Revenue

This amount is made up of anticipated investment pool earnings for FY 19.

EXPENDITURES

Operating Expenses

This category includes travel and employee training related to asbestos training, asbestos supervisor training and asbestos project design.

TOURIST DEVELOPMENT COUNCIL
SUBFUND -- 132

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Tourist Development Tax	7,789,636	7,900,000	9,000,000	13.9%	1,100,000
Miscellaneous Revenue	19,167	10,000	19,796	98.0%	9,796
Transfers From Other Funds	1,756	0	0		0
Fund Balance Appropriation	2,500,000	0	0		0
TOTAL REVENUES	10,310,559	7,910,000	9,019,796	14.0%	1,109,796
EXPENDITURES					
Personnel Expenses	99,099	92,460	237,718	157.1%	145,258
Operating Expenses	6,688,669	6,309,609	7,375,129	16.9%	1,065,520
Transfers to Other Funds	3,500,000	1,500,000	1,400,000	(6.7%)	(100,000)
Other Uses	2,861	7,931	6,949	(12.4%)	(982)
TOTAL EXPENDITURES	10,290,629	7,910,000	9,019,796	14.0%	1,109,796

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	1	2	1
Part-Time Hours	0	1,600	1,600

TOURIST DEVELOPMENT COUNCIL SUBFUND 132

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with Visit Jacksonville to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

REVENUE

Tourist Development Tax

This category includes the estimated FY 19 revenue for the two cent tax levy on lodging provided by the TDC.

Miscellaneous Revenue

This category includes the FY 19 anticipated interest earnings.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Another factor driving the increase is the addition of a position and 1,600 part-time hours to the TDC personnel cap.

Operating Expenses

This category is made of various small operating items as well as \$7,316,850 in trust fund authorized expenditures. Of that total; \$3.1 million is for marketing, \$2.25 million is for convention sales, \$800,000 is for special events grants, \$576,245 is for operations, \$500,000 is for the tourist bureau with the remaining balance for planning. The increase over the prior year is due to additional funding in trust fund authorized expenditures.

Transfers to Other Funds

The FY 19 budget includes a transfer, approved by the TDC, to the tourist development special revenue fund (SF 136).

Other Uses

This category houses the charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

One position and 1,600 part-time hours were added to TDC as part of the FY 19 budget process.

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Using Non-Electronic Versions of This Document



TOURIST DEVELOPMENT SPECIAL REVENUE
SUBFUND -- 136

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	1,500,000	1,400,000	(6.7%)	(100,000)
TOTAL REVENUES	0	1,500,000	1,400,000	(6.7%)	(100,000)
EXPENDITURES					
Other Uses	0	1,500,000	1,400,000	(6.7%)	(100,000)
TOTAL EXPENDITURES	0	1,500,000	1,400,000	(6.7%)	(100,000)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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TOURIST DEVELOPMENT SPECIAL REVENUE SUBFUND 136

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. This is an all-years subfund used by the TDC and should not house annual operating revenue or expenditures.

REVENUE

Transfers From Other Funds

The FY 19 budget includes a transfer, approved by the TDC, from the tourist development's annual operating fund (SF 132).

EXPENDITURES

Other Uses

The funding from the TDC operating fund (SF 132) is being placed in two contingencies for future appropriation.

- \$600,000 TDC Development
- \$800,000 TDC Contingency

STREETS AND HIGHWAYS 5-YEAR ROAD PROGRAM
SUBFUND -- 141

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
State Shared Revenue	4,417,343	5,251,269	4,783,461	(8.9%)	(467,808)
Miscellaneous Revenue	75,127	0	69,698		69,698
Transfers From Component Units	4,648,209	9,851,445	4,783,461	(51.4%)	(5,067,984)
TOTAL REVENUES	9,140,679	15,102,714	9,636,620	(36.2%)	(5,466,094)
EXPENDITURES					
Capital Outlay	595,805	9,851,445	4,853,159	(50.7%)	(4,998,286)
Grants, Aids & Contributions	4,733,001	5,251,269	4,783,461	(8.9%)	(467,808)
TOTAL EXPENDITURES	5,328,806	15,102,714	9,636,620	(36.2%)	(5,466,094)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**STREETS AND HIGHWAYS 5-YEAR ROAD PROGRAM
SUBFUND 141**

BACKGROUND

Funding budgeted in the Streets and Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

REVENUE

State Shared Revenue

This represents 50% of the 5th and 6th Cent Gas Tax revenues. The decrease is due to a lower assumption of gasoline consumption.

Miscellaneous Revenue

This is the amount of earned accumulated interest to be used in FY 19 to fund capital projects.

Transfers From Component Units

This amount represents tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the Jacksonville Transit Authority. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these project(s) can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Roadway Resurfacing	4,853,159

Grants, Aids & Contributions

This is a pass through of intergovernmental revenue based upon 50% of the 5th and 6th Cent Gas tax revenues in accordance of the Better Jacksonville Plan Interlocal agreement between the City and the Jacksonville Transit Authority. Funds are transferred to a fiscal agent for the payment of debt service.

LOCAL OPTION 1/2 CENT TRANSPORTATION
SUBFUND -- 142

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Taxes	80,387,081	91,222,241	97,300,757	6.7%	6,078,516
Miscellaneous Revenue	78,575	0	0		0
TOTAL REVENUES	80,465,657	91,222,241	97,300,757	6.7%	6,078,516
EXPENDITURES					
Grants, Aids & Contributions	86,148,486	91,222,241	97,300,757	6.7%	6,078,516
TOTAL EXPENDITURES	86,148,486	91,222,241	97,300,757	6.7%	6,078,516

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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LOCAL OPTION ½ CENT TRANSPORTATION SUBFUND 142

BACKGROUND

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUE

Other Taxes

The category includes the FY 19 estimated revenues to be generated from the local option half-cent sales tax.

EXPENDITURES

Grants, Aids & Contributions

This category houses the pass-through of the local option half-cent sales tax for transportation to the JTA. The funding will be used to make debt service payments and support mass transit operations.

LOCAL OPTION GAS TAX
SUBFUND -- 143

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Taxes	30,412,800	30,413,360	32,257,947	6.1%	1,844,587
Miscellaneous Revenue	(59,513)	0	0		0
Transfers From Component Units	5,076,991	5,068,893	6,277,490	23.8%	1,208,597
TOTAL REVENUES	35,430,279	35,482,253	38,535,437	8.6%	3,053,184
EXPENDITURES					
Capital Outlay	2,968,196	5,068,893	6,277,490	23.8%	1,208,597
Grants, Aids & Contributions	30,395,280	30,413,360	32,257,947	6.1%	1,844,587
TOTAL EXPENDITURES	33,363,475	35,482,253	38,535,437	8.6%	3,053,184

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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**LOCAL OPTION GAS TAX
SUBFUND 143**

BACKGROUND

Ordinance Code Section,111.515: The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, five-cents of the gas tax revenue recorded will be transferred to JTA as a mass-transit subsidy. The City will retain one-cent of the gas tax for City use as described in Ordinance 2013-280-E.

REVENUE

Other Taxes

This represents the FY 19 revenue to be received from the local option six-cent gas tax.

Transfers From Component Units

This amount represents the tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the JTA. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This amount represents the City's one-cent of the gas tax as detailed above. This funding will be used to fund a portion of the FY 19 CIP.

6,277,490

Project Title	FY 19 Approved
Acree Road - Bridge Replacement	500,000
Bulls Bay Hwy and Commonwealth Intersection Improvement	150,000
Chaffee Road	116,362
Countywide Intersection Improvements	250,000
Hodges Blvd and Glenn Kernan Intersection Improvement	250,000
New Sideway Construction	489,453
Plymouth Street - Bridge	300,000
Ribault Scenic Drive - Bridge Repair	350,000
Roadway Resurfacing - Countywide	1,226,992
Roadway Safety Project - Ped Crossing	250,000
Roadway Sign Stripe and Signal	1,250,000
San Clerc Road - Pedestrian Bridge	150,000
School/Ped Safety - School Zone Flasher Clocks	133,638
Tiger Hole Road Sidewalk	336,045
Traffic Calming	150,000
Traffic Street Lights	75,000
Yellow Bluff Road Bridge Repair	300,000

Grants Aids & Contributions

These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

HAZARDOUS WASTE PROGRAM
SUBFUND -- 154

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	408,401	406,700	406,700	0.0%	0
Miscellaneous Revenue	10,815	5,342	7,504	40.5%	2,162
Transfers From Other Funds	3,492	0	0		0
Fund Balance Appropriation	13,696	23,298	33,680	44.6%	10,382
TOTAL REVENUES	436,403	435,340	447,884	2.9%	12,544
EXPENDITURES					
Personnel Expenses	240,601	249,910	275,150	10.1%	25,240
Operating Expenses	84,595	98,423	113,170	15.0%	14,747
Capital Outlay	0	1	0	(100.0%)	(1)
Other Uses	67,500	87,006	59,564	(31.5%)	(27,442)
TOTAL EXPENDITURES	392,696	435,340	447,884	2.9%	12,544

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	5	5	0

HAZARDOUS WASTE PROGRAM SUBFUND 154

BACKGROUND

Duval County is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts, and sources of hazardous waste generated by generators and companies.

REVENUE

Charges for Services

This amount represents revenue from hazardous waste fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding of \$18,983 placed into an operating contingency that will drop into fund balance at FY 18 year-end and \$14,697 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Other Operating Expenses

This category is made of a various expenses including supervision allocation of \$40,952, travel / training of \$21,000, fleet costs of \$17,800, technology costs of \$14,719 and various operating expenses.

Other Uses

This category includes a \$35,317 charge for the City's indirect cost recovery study and a \$24,247 operating contingency.

BUILDING INSPECTION
SUBFUND -- 159

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	17,922,470	15,365,602	17,805,944	15.9%	2,440,342
Fines and Forfeits	285,349	232,706	269,982	16.0%	37,276
Miscellaneous Revenue	296,073	153,693	257,772	67.7%	104,079
Fund Balance Appropriation	278,581	0	2,661,192		2,661,192
TOTAL REVENUES	18,782,473	15,752,001	20,994,890	33.3%	5,242,889
EXPENDITURES					
Personnel Expenses	9,544,858	10,134,202	12,047,269	18.9%	1,913,067
Operating Expenses	3,148,540	3,300,318	6,755,594	104.7%	3,455,276
Capital Outlay	0	27,230	58,544	115.0%	31,314
Other Uses	702,541	2,290,251	2,133,483	(6.8%)	(156,768)
TOTAL EXPENDITURES	13,395,940	15,752,001	20,994,890	33.3%	5,242,889

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	145	163	18
Part-Time Hours	2,600	5,200	2,600

BUILDING INSPECTION SUBFUND 159

BACKGROUND

The Building Inspection fund houses the finances of the Building and Inspection Division within Planning and Development, the activity within Fire and Rescue which deals with new construction fire plans review and the portion of the Developmental Services Division within Planning and Development that supports new construction. The activities within this fund are responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. Their primary role is to ensure the safety of buildings and related landscapes by performing inspections and enforcing fire, building, electrical, plumbing, mechanical, and other related city codes. In addition, the activities perform reviews of various permit applications and plans examination.

REVENUE

Charges for Services

This category houses the various inspection fees collected by this subfund related to construction. The largest fees include fees for building inspections, electrical, building permit review, plumbing, mechanical inspections, fire plans review, and re-inspections. The net increase is reflective of the current growth trend within the construction industry.

Fines and Forfeits

This category includes fines issued for various reinstatement fees and code violations.

Miscellaneous Revenue

This category includes revenues from the anticipated interest earnings for FY 19 and the sales of printed materials such as books, maps, and regulations.

Fund Balance Appropriation

This category includes funding representing the FY 18 portion of contingency associated with the pension reform and an additional \$1,874,214 to balance the subfund due to one-time costs associated with the new Enterprise Land Use Management system.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings. Additionally, the increase in the personnel cap, as detailed below, is helping to drive up personnel expenses.

Operating Expenses

This category includes various small and several large expenditures including \$2,451,937 in IT system maintenance / security costs, \$2,345,475 in IT system development costs, \$750,000 for document management services, \$575,064 for vehicle costs, and \$435,824 for facility costs. The net increase is primarily driven by IT system development costs associated with the new Enterprise Land Use Management system which increased \$1,782,975 as well as the addition of \$750,000 in funding for document management services to extend the life of documentation in accordance with State requirements via conversion to digital copies and to expand acceptance of electronic permits online.

Capital Outlay

Capital funding has been provided to purchase equipment for the eighteen new authorized positions.

Other Uses

This category includes a \$1,120,502 charge through the City's indirect cost recovery study and a \$1,012,981 operating contingency.

AUTHORIZED POSITION CAP

The overall authorized position cap has increased by eighteen positions and 2,600 part-time hours to cover increased workload resulting from growth in the construction industry.

Fire and Rescue

The authorized employee cap increased by three positions. A fire protection inspector was added as part of ordinance 2018-107-E and two additional Fire Protection Inspectors were added as part of the budget process.

Planning and Development

The authorized employee cap increased by fifteen positions and 2,600 part-time hours. Ordinance 2018-107-E authorized nine positions during FY 18 and an additional six positions and 2,600 part-time hours were added during the budget process.

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ANIMAL CARE AND PROTECTIVE SERVICES
SUBFUND -- 15D

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Licenses and Permits	0	0	342		342
Fines and Forfeits	3,318	0	(7,145)		(7,145)
Miscellaneous Revenue	0	0	20,874		20,874
TOTAL REVENUES	3,318	0	14,071		14,071
EXPENDITURES					
Operating Expenses	10,443	0	19,048		19,048
Other Uses	0	0	(4,977)		(4,977)
TOTAL EXPENDITURES	10,443	0	14,071		14,071

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

ANIMAL CARE AND PROTECTIVE SERVICES SUBFUND 15D

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Animal Care Training and Cruelty Prevention Trust. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances. This is an “all-years” subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Licenses and Permits

This category includes the appropriation of available dangerous dog permit revenue.

Fines and Forfeits

This amount represents the cleanup of prior year budget in this all-years subfund.

Miscellaneous Revenue

This category includes the appropriation of available fee for classes revenue.

EXPENDITURES

Operating Expenses

This category includes funding for travel and training for recertification and licensing.

Other Uses

This category includes the de-appropriation of a prior year cash carryover.

TREE PROTECTION
SUBFUND -- 15F

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	467,841	0	0		0
Miscellaneous Revenue	1,973,036	410,497	387,894	(5.5%)	(22,603)
TOTAL REVENUES	2,440,878	410,497	387,894	(5.5%)	(22,603)
EXPENDITURES					
Personnel Expenses	0	51,997	67,911	30.6%	15,914
Operating Expenses	498,939	358,500	319,983	(10.7%)	(38,517)
Capital Outlay	52,661	0	0		0
TOTAL EXPENDITURES	551,600	410,497	387,894	(5.5%)	(22,603)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	1	1	0

TREE PROTECTION SUBFUND 15F

BACKGROUND

The Tree Protection and Related Expenditures Trust provides that protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. Pursuant to Municipal Code Section 111.760 the amount appropriated from these funds for tree maintenance in any fiscal year cannot exceed twenty five percent of the budgeted amounts for tree maintenance within the Public Works Department. This is an all years subfund.

REVENUES

Miscellaneous Revenue

This amount represents an appropriation of interest earnings to cover expenditures for FY 19 within this all-years subfund.

EXPENDITURES

Personnel Expenses

This amount represents salary and benefits for one City Arborist position authorized by Ordinance 2017-398-E, which amends Municipal Code Section 111.760 to allow source of funding for employee.

Operating Expenses

This amount represents the value of 25% of the budgeted tree maintenance funding within various Public Works activities. The change is tied directly to increases or decreases to that funding.

VETERINARY SERVICES
SUBFUND -- 15G

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	134,325	132,500	184,506	39.2%	52,006
Fines and Forfeits	20	10	0	(100.0%)	(10)
Miscellaneous Revenue	3,300	1,595	0	(100.0%)	(1,595)
TOTAL REVENUES	137,645	134,105	184,506	37.6%	50,401
EXPENDITURES					
Operating Expenses	224,659	134,105	184,506	37.6%	50,401
TOTAL EXPENDITURES	224,659	134,105	184,506	37.6%	50,401

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

VETERINARY SERVICES SUBFUND 15G

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenue is derived from a portion of animal licenses and permits to assist in paying for costs associated with in-house veterinarian services to support impounded and distressed animals sheltered during any holding period or while waiting for adoption/placement. This is an "all years" subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available revenue from animal licenses and permits and animal control medical fees.

EXPENDITURES

Operating Expenses

This category is made of several small expenditures as well as \$170,000 for veterinary chemicals and drugs.

COURT COST COURTHOUSE TRUST
SUBFUND -- 15T

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	3,036,798	2,800,000	3,349,962	19.6%	549,962
Miscellaneous Revenue	2,209	0	0		0
Transfers From Other Funds	252,116	526,056	136,099	(74.1%)	(389,957)
TOTAL REVENUES	3,291,123	3,326,056	3,486,061	4.8%	160,005
EXPENDITURES					
Operating Expenses	789,642	700,000	837,491	19.6%	137,491
Debt Service	2,635,567	2,626,056	2,648,570	0.9%	22,514
TOTAL EXPENDITURES	3,425,209	3,326,056	3,486,061	4.8%	160,005

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

COURT COST COURTHOUSE TRUST SUBFUND 15T

BACKGROUND

Municipal Code Section 111.380 authorizes The Court Cost Courthouse Trust. As a result of Ordinance 2010-561, the State Court facilities surcharge was increased from \$15 to \$30. This surcharge is levied on non-criminal traffic violations and the criminal violations listed in Florida Statutes Section 318.17 to be used exclusively to fund maintenance and capital improvements associated with court facilities. Municipal Code Section 634.102 states, no less than 25% of the \$30 fee shall be spent on maintenance. This is an “all years” subfund.

REVENUE

Charges for Services

This category includes the appropriation of available and FY 19 anticipated court facilities surcharge revenue.

Transfers from Other Funds

The revenue in the fund is insufficient to pay the FY 19 expenditures, therefore the General Fund – GSD (SF 011) subsidizes the fund via an interfund transfer.

EXPENDITURES

Operating Expenses

This amount represents the required building maintenance expense of 25% of revenues, as detailed above. The costs for maintaining the courthouse complex reside in the public buildings internal service fund and are allocated to this fund via an internal service charge.

Debt Service

This is the required FY 19 debt service costs associated with the Courthouse bond issue.

RECORDING FEES TECHNOLOGY
SUBFUND -- 15U

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,460,866	1,461,575	1,475,000	0.9%	13,425
Miscellaneous Revenue	10,544	3,855	7,547	95.8%	3,692
Fund Balance Appropriation	63,164	183,995	396,875	115.7%	212,880
TOTAL REVENUES	1,534,574	1,649,425	1,879,422	13.9%	229,997
EXPENDITURES					
Operating Expenses	1,170,675	1,457,275	1,675,762	15.0%	218,487
Capital Outlay	71,783	192,150	203,660	6.0%	11,510
TOTAL EXPENDITURES	1,242,458	1,649,425	1,879,422	13.9%	229,997

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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RECORDING FEES TECHNOLOGY SUBFUND 15U

BACKGROUND

Pursuant to Florida Statute 28.24(12)(e)(1), this fund receives \$2 for each page recorded by the Clerk of the Court into the Official Record. These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1)(f)(2). Funds are disbursed once the three parties mutually agree with the distribution of the funds pursuant to Section 111.388 of the Municipal Code.

REVENUE

Charges for Services

This category represents the estimated FY 19 technology recording fee tied to the recording of deeds and mortgages.

Miscellaneous Revenue

This category includes anticipated interest earnings for FY 19.

Fund Balance Appropriation

This category represents a fund balance appropriation to fund the capital outlay below and to balance the fund.

EXPENDITURES

Operating Expenses

The table below details the operating budget for each of the three parties.

Expenditure	\$612,930 Courts	\$479,912 Public Defender	\$582,920 State Attorney	\$1,675,762 Total
Professional Services	\$80,000	\$0	\$59,063	\$139,063
IT Internal Service	\$350,621	\$114,036	\$484,903	\$949,560
Other Repairs and Maint.	\$87,000	\$296,446	\$0	\$383,446
Software / Hardware: purchases, licenses and maint.	\$91,069	\$59,267	\$34,300	\$184,636
Other Operating Items	\$4,240	\$10,163	\$4,654	\$19,057

Capital Outlay

This category includes funding of \$110,910 within the State Attorney to update server and software related to database and case load management, \$52,750 within the Public Defender for the replacement of a case management server, and \$40,000 within the Courts for computer equipment and software.

TEEN COURT PROGRAMS TRUST
SUBFUND -- 15V

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	301,538	297,794	313,000	5.1%	15,206
Miscellaneous Revenue	6,175	3,413	4,552	33.4%	1,139
Transfers From Other Funds	60,893	55,000	55,000	0.0%	0
Fund Balance Appropriation	31,762	57,125	27,441	(52.0%)	(29,684)
TOTAL REVENUES	400,368	413,332	399,993	(3.2%)	(13,339)
EXPENDITURES					
Personnel Expenses	282,114	320,378	297,102	(7.3%)	(23,276)
Operating Expenses	74,092	69,137	73,057	5.7%	3,920
Other Uses	0	23,817	29,834	25.3%	6,017
TOTAL EXPENDITURES	356,206	413,332	399,993	(3.2%)	(13,339)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	6	5	(1)

TEEN COURT PROGRAMS TRUST SUBFUND 15V

BACKGROUND

Per Municipal Code Section 111.375, the Teen Court Programs Trust provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students and the judicial system. In addition, the Teen Court Truancy Program has been developed to reduce truancy. These programs are funded by a \$3 fee charged pursuant to Florida Statute 938.19 to fund Teen Court Programs. As a result of Ordinance 2006-1066-E, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

REVENUE

Fines and Forfeits

This category includes the estimated FY 19 revenues received from the \$3 fee charged pursuant to Florida Statute 938.19.

Miscellaneous Revenue

This category represents anticipated interest earnings for FY 19.

Transfers from Other Funds

This is a transfer from the General Fund – GSD (SF 011) for the Neighborhood Accountability Board.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$23,817 in FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end as well as \$3,624 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease in personnel expenses is mainly due to the transfer of one position to the Judicial Support activity (SF 1S1) pursuant to Ordinance 2017-846-E. This is somewhat offset by increases in FY 19 associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an overall increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an overall City increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small expenditures the largest of which is \$55,000 in professional services for the Neighborhood Accountability Board. This program teaches life empowerment skills to youth.

Other Uses

This category includes a \$29,834 operating contingency.

AUTHORIZED POSITION CAP

One position was transferred during FY 18 to the Judicial Support activity within the Court Costs \$65 Fee fund (SF 1S1).

LIBRARY CONFERENCE FACILITY TRUST
SUBFUND -- 15W

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	297,952	328,986	334,437	1.7%	5,451
Transfers From Other Funds	2,213	0	0		0
TOTAL REVENUES	300,165	328,986	334,437	1.7%	5,451
EXPENDITURES					
Personnel Expenses	164,202	214,444	205,492	(4.2%)	(8,952)
Operating Expenses	36,837	85,020	100,779	18.5%	15,759
Capital Outlay	83,428	13,737	24,347	77.2%	10,610
Other Uses	0	15,785	3,819	(75.8%)	(11,966)
TOTAL EXPENDITURES	284,467	328,986	334,437	1.7%	5,451

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	3	3	0
Part-Time Hours	3,328	3,328	0

LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15W

BACKGROUND

The Library Conference Facility Trust was established per Ordinance 2006-237-E and is governed by Municipal Section 111.830. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes. This is an all years fund and as such, during the budget process, the amounts budgeted may include de-appropriating unused balances in both expense and revenue from the prior fiscal year. The clean-up of an all-years fund, as part of the annual budget, may cause negative totals. The upcoming fiscal year budget needs are netted against the all year's balances to determine the proposed change to the all year's appropriation.

REVENUE

Miscellaneous Revenue

This category includes estimated interest income for FY 19 of \$5,602 and anticipated rental revenue for the conference facility of \$328,835.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease is due to pension election changes resulting from employee turnover. This is somewhat offset by increases related to the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small and several large expenditures including \$24,000 in security/guard services, \$17,500 in repairs and maintenance, \$14,500 in advertising and promotion, \$12,000 in hardware/software maintenance and licenses and \$10,085 in contractual services. The increase is due to funding being added for travel of \$5,000 and repairs / maintenance supplies of \$5,000.

Capital Outlay

Capital funding was provided to purchase furniture and equipment for the facility.

Other Uses

This category contains a \$3,819 operating contingency.

EMERGENCY INCIDENTS
SUBFUND -- 165

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	7,000,000	8,000,000	14.3%	1,000,000
TOTAL REVENUES	0	7,000,000	8,000,000	14.3%	1,000,000
EXPENDITURES					
Other Uses	0	7,000,000	8,000,000	14.3%	1,000,000
TOTAL EXPENDITURES	0	7,000,000	8,000,000	14.3%	1,000,000

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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EMEGENCY INCIDENTS SUBFUND 165

BACKGROUND

This fund houses the City's costs, FEMA and State reimbursements for emergency incidents such as a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature.

REVENUE

Transfers From Other Funds

This represents a transfer from the General Fund – GSD (SF 011) for the City's "estimated" non-reimbursable costs related to Hurricane Irma.

EXPENDITURES

Other Uses

The funding, discussed above, is being placed in a contingency until the final costs and offsetting Federal / State reimbursement amounts are known. Any residual balance will be returned to the General Fund – GSD.

9-1-1 EMERGENCY USER FEE
SUBFUND -- 171

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	4,300,507	4,169,073	4,399,310	5.5%	230,237
Miscellaneous Revenue	80,153	41,647	47,037	12.9%	5,390
Transfers From Other Funds	4,972	0	0		0
Fund Balance Appropriation	0	0	1,039,197		1,039,197
TOTAL REVENUES	4,385,632	4,210,720	5,485,544	30.3%	1,274,824
EXPENDITURES					
Personnel Expenses	296,224	277,339	319,618	15.2%	42,279
Operating Expenses	3,647,072	3,900,829	4,186,729	7.3%	285,900
Capital Outlay	0	1	940,000	999,900.0%	939,999
Other Uses	0	32,551	39,197	20.4%	6,646
TOTAL EXPENDITURES	3,943,296	4,210,720	5,485,544	30.3%	1,274,824

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	5	5	0

9-1-1 EMERGENCY USER FEE SUBFUND 171

BACKGROUND

Municipal Code Section 111.320 and F.S 365.171: The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section."

REVENUE

Charges for Services

This category houses the landline fee of \$0.44 paid each month and a monthly wireless fee and a prepaid cellphone fee of \$0.40.

Miscellaneous Revenue

This category includes estimated interest earnings for FY19.

Fund Balance Appropriation

Fund balance is being appropriated for the purchase of furniture for the new Cecil Back-up Center and the replacement of aging furniture at the Jacksonville Sheriff's Office (JSO) Communications Center, as well as to carryover FY 18 funding of \$32,551 placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes various small and several large expenditures including \$1.9 million to reimburse JSO and JFRD for a portion of call taker costs, \$779,500 for telephone and data lines, \$503,400 for repairs and maintenance and \$346,194 for hardware/software maintenance and licenses. The increase is primarily due to the addition of \$60,000 for furniture / equipment as well as an increase of \$81,200 in repairs / maintenance costs.

Capital Outlay

Capital funding is being provided to purchase of furniture and equipment for the new Cecil Back-up Center and replacing aging furniture at the JSO Communications Center.

Other Uses

This category includes a \$39,197 operating contingency.

9-1-1 CAPITAL EQUIPMENT REPLACEMENT
SUBFUND -- 173

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	235,000	597,873	154.4%	362,873
Miscellaneous Revenue	37,313	0	587,127		587,127
TOTAL REVENUES	37,313	235,000	1,185,000	404.3%	950,000
EXPENDITURES					
Operating Expenses	29,720	0	0		0
Capital Outlay	56,081	235,000	1,185,000	404.3%	950,000
TOTAL EXPENDITURES	85,801	235,000	1,185,000	404.3%	950,000

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

9-1-1 CAPITAL EQUIPMENT REPLACEMENT SUBFUND 173

BACKGROUND

This all-years fund previously housed wireless 9-1-1 fees prior to FY 08-09. In FY 08-09 those revenues began posting to the 9-1-1 Emergency User Fee fund (SF 171). The revenue that remained in this fund continued to accumulate interest and is now being used for capital purchases.

REVENUE

Charges for Services

This category includes the appropriation of available 9-1-1 wireless fee revenue.

Miscellaneous Revenue

This category includes the appropriation of available interest income.

EXPENDITURES

Capital Outlay

Capital funding has been provided to purchase phone systems, workstations, phone recorder, servers and other equipment.

DOWNTOWN CRA - NORTHEAST USD1 C
 SUBFUND -- 181

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	2,126,313	2,337,509	2,863,008	22.5%	525,499
Miscellaneous Revenue	1,101,735	1,101,734	1,101,734	0.0%	0
Transfers From Other Funds	3,287,712	2,635,628	1,727,568	(34.5%)	(908,060)
Fund Balance Appropriation	3,021,136	0	0		0
TOTAL REVENUES	9,536,896	6,074,871	5,692,310	(6.3%)	(382,561)
EXPENDITURES					
Operating Expenses	2,707,284	2,732,500	2,900,000	6.1%	167,500
Debt Service	2,129,371	2,133,378	2,174,385	1.9%	41,007
Grants, Aids & Contributions	139,625	0	340,330		340,330
Transfers to Other Funds	931,974	1,208,993	277,595	(77.0%)	(931,398)
Loans	319,618	0	0		0
TOTAL EXPENDITURES	6,227,872	6,074,871	5,692,310	(6.3%)	(382,561)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**DOWNTOWN CRA - NORTHEAST USD1 C
SUBFUND 181**

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northeast Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA - Northeast USD1 C Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

Miscellaneous Revenue

This represents scheduled repayments for previously approved economic development loans within the tax increment district including 11E and Carling.

Transfers From Other Funds

This amount represents the remaining FY 18 balance in the Downtown CRA – Northwest USD1 B (SF 183) that is being transferred to help cover the costs of this fund.

EXPENDITURES

Operating Expenses

This category includes: \$800,000 for the Vestcor loan payment to the City's Self-Insurance fund (SF 561) for the Lynch building / 11E redevelopment project, \$2,000,000 to fund the subsidy paid to MPS for the arena and sports complex garages, \$5,000 to fund the GSP Community Revitalization Program and \$95,000 to make the payment for the Kraft Food (Maxwell House) economic development grant.

Debt Service

This is the debt service paid from the TID for the 2006 bond issue for the Carling.

Grants, Aids and Contributions

This category houses funding for the retail enhancement program.

Transfers to Other Funds

This category includes a \$200,095 loan repayment to the General Fund – GSD for the FY 18 loan, a \$75,000 transfer to the Community Development fund (SF 1A1) for repayment of a CDBG loan for the Museum of Contemporary Art, and \$2,500 payment for the CRA annual independent audit.

DOWNTOWN CRA - SOUTHSIDE USD1 A
 SUBFUND -- 182

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	3,628,092	4,069,537	4,256,079	4.6%	186,542
Miscellaneous Revenue	134,415	0	0		0
Fund Balance Appropriation	2,525,789	0	0		0
TOTAL REVENUES	6,288,295	4,069,537	4,256,079	4.6%	186,542
EXPENDITURES					
Operating Expenses	1,113,454	3,484,579	3,224,467	(7.5%)	(260,112)
Debt Service	178,004	178,004	178,004	0.0%	0
Grants, Aids & Contributions	0	0	178,000		178,000
Transfers to Other Funds	413,296	406,954	675,608	66.0%	268,654
TOTAL EXPENDITURES	1,704,754	4,069,537	4,256,079	4.6%	186,542

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change
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DOWNTOWN CRA - SOUTHSIDE USD1 A SUBFUND 182

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA – Southside USD1 A Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes \$1,750,000 for the JEA Southside Generating Station Public Infrastructure, \$625,000 for the Peninsula REV grant payment, \$425,000 for the Strand REV grant payment, and \$8,000 for the Sunguard REV grant payment. It also includes \$100,000 for Riverwalk wayfaring signage, \$216,467 for waterfront activation and \$100,000 for the One Call Commercial Revitalization Incentive.

Debt Service

This is the debt service paid from the TID for the 2005 bond issue for the Strand / RAMCO.

Grants, Aids and Contributions

This category houses funding for the retail enhancement program.

Transfers to Other Funds

This amount includes a transfer to the General Fund – GSD (SF 011) of \$425,608 to cover administrative costs of the CRA and a \$250,000 transfer to the CRA's capital project fund (SF 32U) for the Southbank Parking project.

DOWNTOWN CRA - NORTHWEST USD1 B
 SUBFUND -- 183

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	4,767,771	5,036,527	5,210,436	3.5%	173,909
Transfers From Other Funds	95,256	0	0		0
Fund Balance Appropriation	6,456,707	0	0		0
TOTAL REVENUES	11,319,734	5,036,527	5,210,436	3.5%	173,909
EXPENDITURES					
Operating Expenses	4,864,833	2,598,494	2,898,494	11.5%	300,000
Grants, Aids & Contributions	0	0	581,874		581,874
Transfers to Other Funds	2,158,719	2,438,033	1,730,068	(29.0%)	(707,965)
TOTAL EXPENDITURES	7,023,552	5,036,527	5,210,436	3.5%	173,909

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

DOWNTOWN CRA - NORTHWEST USD1 B SUBFUND 183

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA - Northwest USD1 B Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes a \$2,200,000 subsidy paid to Metropolitan Parking Solutions for the Arena and Sports Complex garages, \$360,000 for the Hall Mark / 220 Riverside Ave recapture enhanced value grant payment, \$325,000 for the Pope and Land / Brooklyn Riverside Apts recapture enhanced value grant payment and \$13,494 for the JTA / Fidelity Parking Lease.

Grants, Aids and Contributions

This category houses funding for the retail enhancement program.

Transfers to Other Funds

This amount includes a transfer to the Downtown CRA – Northwest USD1 C (SF 181) to cover a portion of the costs of that fund and a \$2,500 transfer to the General Fund - GSD for the cost of the annual independent financial audit of the CRA.

JACKSONVILLE BEACH TID
SUBFUND -- 184

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	6,461,056	6,919,959	7,340,189	6.1%	420,230
TOTAL REVENUES	6,461,056	6,919,959	7,340,189	6.1%	420,230
EXPENDITURES					
Grants, Aids & Contributions	6,461,056	6,919,959	7,340,189	6.1%	420,230
TOTAL EXPENDITURES	6,461,056	6,919,959	7,340,189	6.1%	420,230

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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JACKSONVILLE BEACH TAX INCREMENT DISTRICT SUBFUND 184

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment Districts, including USD2 A and USD2 B, receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues are collected and passed back to the beaches communities per the interlocal agreement.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district. Per the interlocal agreement, Jacksonville Beach's millage rate shall be 3.2907 mills less than the General Service District rate. The USD2 levy is 71.24% of the 11.4419 mill rate levied county-wide.

EXPENDITURES

Grants, Aids and Contributions

These are the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district which are passed back to the beaches communities.

- o \$4,378,015 Jacksonville Beach USD2 A
- o \$2,962,174 Jacksonville Beach USD2 B

JIA REDEVELOPMENT AREA TID
SUBFUND -- 185

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	9,006,395	9,751,559	11,685,008	19.8%	1,933,449
Fund Balance Appropriation	645,098	0	0		0
TOTAL REVENUES	9,651,493	9,751,559	11,685,008	19.8%	1,933,449
EXPENDITURES					
Operating Expenses	1,026,672	1,043,488	8,205,703	686.4%	7,162,215
Debt Service	476,805	342,381	476,805	39.3%	134,424
Grants, Aids & Contributions	2,500,000	4,500,000	0	(100.0%)	(4,500,000)
Transfers to Other Funds	5,003,073	3,302,500	3,002,500	(9.1%)	(300,000)
Other Uses	0	563,190	0	(100.0%)	(563,190)
TOTAL EXPENDITURES	9,006,550	9,751,559	11,685,008	19.8%	1,933,449

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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JIA REDEVELOPMENT AREA TAX INCREMENT DISTRICT SUBFUND 185

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the JIA Area Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various operating expenses including legal internal service costs related to the CRA, professional services, travel, training, dues and advertising. Also included is \$70,594 for administrative costs of the CRA which is allocated to the fund from the Office of Economic Development, \$2,472,800 for QTI and Rev Grant payments and \$5,646,772 in undesignated plan authorized expenditures.

Debt Service

This is the debt service paid from the TID for the 2014 bond refunding for RAMCO.

Transfers to Other Funds

This amount includes a \$3,000,000 transfer to the JIA CRA capital project fund (SF 32T) for the Harts Road bridge replacement project and a \$2,500 transfer to the General Fund - GSD for the cost of the annual independent financial audit of the CRA.

KING / SOUTEL CROSSING REDEVELOPMENT AREA TID
SUBFUND -- 186

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	516,632	611,672	702,916	14.9%	91,244
Miscellaneous Revenue	3,395	0	0		0
Fund Balance Appropriation	125,000	0	0		0
TOTAL REVENUES	645,027	611,672	702,916	14.9%	91,244
EXPENDITURES					
Operating Expenses	85,490	62,057	71,229	14.8%	9,172
Transfers to Other Funds	460,873	2,500	631,687	25,167.5%	629,187
Other Uses	0	547,115	0	(100.0%)	(547,115)
TOTAL EXPENDITURES	546,363	611,672	702,916	14.9%	91,244

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

KING / SOUTEL CROSSING REDEVELOPMENT AREA TID SUBFUND 186

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the King / Soutel Crossing Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various operating expenses including legal internal service costs, travel, training, dues and advertising. It also represents administrative costs of the CRA which are allocated to the fund from the Office of Economic Development of \$55,423.

Transfers to Other Funds

This category includes a transfer of \$2,500 to the General Fund - GSD for the cost of the annual independent financial audit of the CRA and a transfer of \$629,187 to the CRA's capital project fund (SF 32V) for Soutel corridor improvements.

ARLINGTON AREA TID
SUBFUND -- 187

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	336,758	554,283	755,215	36.3%	200,932
TOTAL REVENUES	336,758	554,283	755,215	36.3%	200,932
EXPENDITURES					
Operating Expenses	57,386	113,093	752,715	565.6%	639,622
Transfers to Other Funds	155,611	441,190	2,500	(99.4%)	(438,690)
TOTAL EXPENDITURES	212,997	554,283	755,215	36.3%	200,932

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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ARLINGTON AREA TAX INCREMENT DISTRICT SUBFUND 187

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Renew Arlington Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Arlington Area Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Other Operating Expenses

This category includes various operating expenses including legal internal service costs related to the CRA, professional services, travel, training, dues and advertising. Also included is \$55,423 for administrative costs of the CRA which is allocated to the fund from the Office of Economic Development and \$685,334 in undesignated plan authorized expenditures.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD for the cost of the annual independent financial audit of the CRA.

KIDS HOPE ALLIANCE
SUBFUND -- 191

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	408,403	114,525	159,717	39.5%	45,192
Transfers From Other Funds	24,813,280	29,860,043	31,936,961	7.0%	2,076,918
Fund Balance Appropriation	827,188	0	247,870		247,870
TOTAL REVENUES	26,048,872	29,974,568	32,344,548	7.9%	2,369,980
EXPENDITURES					
Personnel Expenses	2,897,704	1,668,932	3,583,925	114.7%	1,914,993
Operating Expenses	752,537	1,004,911	1,401,539	39.5%	396,628
Capital Outlay	0	1	1	0.0%	0
Debt Service	495,045	447,313	447,385	0.0%	72
Grants, Aids & Contributions	16,636,407	16,538,007	26,555,520	60.6%	10,017,513
Transfers to Other Funds	1,472,625	40,794	40,794	0.0%	0
Other Uses	0	10,274,610	315,384	(96.9%)	(9,959,226)
TOTAL EXPENDITURES	22,254,317	29,974,568	32,344,548	7.9%	2,369,980

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	38	39	1
Part-Time Hours	44,500	44,500	0

KIDS HOPE ALLIANCE SUBFUND 191

BACKGROUND

Ordinance 2017-563-E pursuant to Chapter 77 of the City's Ordinance Code, established the Kids Hope Alliance (KHA) to be responsible for comprehensively developing, overseeing, managing and implementing an Essential Services Plan for Kids ("Plan"). KHA is to primarily implement and manage the children and youth programs, services, and activities permitted under the Plan through third party service providers and other City agencies and may only perform limited services in-house as specified in the Chapter. KHA is also responsible for improving the lives of children and youth in the City by working to ensure the safety, health, employability, and self-value of the children and youth and a more secure future for the children and youth.

Chapter 77 also identifies five essential service categories that identify the types of programs, services, and activities that are to be included in the plan and are comprised of 1) Early Learning, Literacy and School Readiness, 2) Juvenile Justice Prevention and Intervention Programming, 3) Out-of-School Programming, 4) Pre-teen and Teen Programming, 5) Special Needs, including but not limited to Mental Health, Behavioral Health, Emotional Health, and Physical Disabilities Programming.

REVENUE

Miscellaneous Revenue

This category includes tenant revenue related to the Don Brewer Center of \$81,840 and anticipated FY 19 interest income of \$77,877.

Transfer from Other Funds

This amount represents the transfer from the General Fund – GSD (SF 011) required to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

During the FY 18 budget one-half of the controllable expenses in personnel, operating, and grants / aids were placed in a contingency. Therefore the change from prior year on the reports is not reflective of "normal" budgetary increases / reductions. During FY 18 legislation was filed that moved the funding from the contingency into the various expense line items. The verbiage below will describe what is in the various categories for FY 19 and any "normal" increases and/or decreases to the budget.

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The "normal" net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small and several large expenditures including \$318,284 in professional / contractual services, \$281,982 in IT computer system maintenance and security costs, \$128,117 in utilities, \$121,586 in facility costs, \$84,623 in legal costs to the Office of General Counsel and \$65,889 in guard services and security system monitoring.

Debt Service

This category includes the required debt service payment for the Don Brewer Center.

Grants, Aids and Contributions

This category includes funding for various programs. The FY 19 budget includes an additional \$1.7 million for the full service schools plus program which provides mental health counseling in schools in partnership with Duval County Public Schools and United Way.

Transfers to Other Funds

This amount represents a transfer to KHA Youth Travel fund (SF 64M) to fund the annual appropriation for the Youth Travel Grant Program.

Other Uses

This category includes a \$315,384 operating contingency.

AUTHORIZED POSITION CAP

A KHA program manager position was added during FY 18 for the Mayor's Youth Pathways Academy.

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For Easier Viewing of Data and Tables For Those
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COMMUNITY DEVELOPMENT
SUBFUND -- 1A1

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	2,818,631	120,000	128,404	7.0%	8,404
Miscellaneous Revenue	86,284	0	0		0
Transfers From Other Funds	99,839	75,000	75,000	0.0%	0
Fund Balance Appropriation	370,268	0	0		0
TOTAL REVENUES	3,375,021	195,000	203,404	4.3%	8,404
EXPENDITURES					
Personnel Expenses	1,154,321	0	0		0
Operating Expenses	184,470	0	0		0
Capital Outlay	0	0	0		0
Grants, Aids & Contributions	3,182,054	75,000	75,000	0.0%	0
Transfers to Other Funds	487,697	120,000	128,404	7.0%	8,404
TOTAL EXPENDITURES	5,008,541	195,000	203,404	4.3%	8,404

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

COMMUNITY DEVELOPMENT SUBFUND 1A1

BACKGROUND

In accordance with a recommendation from the Affordable Housing Task Force in 2006, federal and state housing and community development grants are not included in the Mayor's annual budget and are handled through separate legislation. There are two items that involve this fund and impact other funds that are part of the annual budget process so those items are included here. The first is funding received from a Federal grant which is subsequently transferred to the General Fund to subsidize the City's Independent Living program and the second is a loan repayment from the Downtown Northbank East Tax Increment District USDI-C (SF 181) pursuant to Ordinance 1999-1206-E.

REVENUE

Intergovernmental Revenue

This amount represents revenue from federal funding to the Independent Living Program as discussed below in Transfers to Other Funds.

Transfers from Other Funds

This amount represents a transfer from the Downtown Northbank East Tax Increment District USD1C (SF 181) as an annual repayment for the \$1.5 million grant to the Museum of Modern Art for the acquisition of the building at Duval and Laura Streets. The Tax Increment District is repaying the grant over 20 years. This is the nineteenth annual payment.

EXPENDITURES

Grants, Aids and Contributions

The loan repayment received is being used here to supplement a portion of the employee costs for City staff who work with the Clara White Mission and Catholic Charities.

Transfers to Other Funds

This category includes the transfer to the General Fund – GSD (SF 011) for the federal grant funding for the Independent Living Program which pays for staff and other professional services housed within the General Fund – GSD.

HUGUENOT PARK
SUBFUND -- 1D1

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	367,214	552,767	546,749	(1.1%)	(6,018)
Miscellaneous Revenue	3,324	11,039	11,039	0.0%	0
Transfers From Other Funds	205,970	356,282	369,442	3.7%	13,160
Fund Balance Appropriation	0	0	31,357		31,357
TOTAL REVENUES	576,508	920,088	958,587	4.2%	38,499
EXPENDITURES					
Personnel Expenses	419,410	462,772	514,111	11.1%	51,339
Operating Expenses	274,673	322,020	317,013	(1.6%)	(5,007)
Capital Outlay	0	2	2	0.0%	0
Other Uses	60,321	135,294	127,461	(5.8%)	(7,833)
TOTAL EXPENDITURES	754,404	920,088	958,587	4.2%	38,499

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	10	10	0
Part-Time Hours	1,529	1,529	0

HUGUENOT PARK SUBFUND 1D1

BACKGROUND

Municipal Code Section 111.126: The Huguenot Park Trust Fund is funded by revenues generated from entrance fees, annual pass fees, camper rentals, miscellaneous sales and charges, concession commissions, as well as, a subsidy from the General Fund – GSD (SF 011). The code states that expenditures from the trust fund shall be for park maintenance and capital improvements and to offset operating expenses associated with the park.

REVENUE

Charges for Services

This category includes the FY 19 estimated revenue for entrance fees, annual passes and camper rentals. The reduction in camper rental revenue is due to the impact both Hurricane Matthew and Hurricane Irma caused on the restoration of non-operational camper sites and shelter services that was postponed. It is expected that all three shelters and 38 camper sites will be brought back to full operation in FY 19.

Transfers from Other Funds

This is the required subsidy from the General Fund – GSD (SF 011) to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items the largest of which are \$78,906 in fleet vehicle costs, \$62,128 in security / guard service and \$52,835 in building maintenance costs.

Other Uses

This category includes a \$86,746 charge for the City's indirect cost recovery study and a \$40,715 operating contingency.

KATHRYN A. HANNA PARK
SUBFUND -- 1D2

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,760,082	1,643,047	1,918,307	16.8%	275,260
Miscellaneous Revenue	75,962	97,077	89,985	(7.3%)	(7,092)
Transfers From Other Funds	12,664	0	846,320		846,320
Fund Balance Appropriation	0	24,525	51,874	111.5%	27,349
TOTAL REVENUES	1,848,707	1,764,649	2,906,486	64.7%	1,141,837
EXPENDITURES					
Personnel Expenses	715,060	763,041	855,694	12.1%	92,653
Operating Expenses	647,769	790,350	831,094	5.2%	40,744
Capital Outlay	180,738	2	2	0.0%	0
Transfers to Other Funds	0	0	1,020,000		1,020,000
Other Uses	104,824	211,256	199,696	(5.5%)	(11,560)
TOTAL EXPENDITURES	1,648,391	1,764,649	2,906,486	64.7%	1,141,837

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	15	16	1
Part-Time Hours	3,918	3,918	0

KATHRYN A. HANNA PARK SUBFUND 1D2

BACKGROUND

Municipal Code Section 111.125: The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City of Jacksonville from admission fees, rentals of facilities and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating and capital outlay.

REVENUE

Charges for Services

This category includes the FY 19 estimated revenue for entrance fees, annual passes and camper rentals. The increase is primarily driven by an increase of \$262,087 in camper rentals based on actual revenues.

Miscellaneous Revenue

This category includes the FY 19 estimated revenue for various items including rental of city facilities, concession commissions and anticipated interest earnings.

Transfers From Other Funds

This amount represents a loan from the General Fund – GSD (SF 011) to fund the FY 19 capital improvement projects at Hanna Park. This loan will be repaid through any FY 18 and FY 19 recaptured funds and, if necessary, any excess revenue over expenditures from the FY 20 budget.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings. Additionally, the increase in the personnel cap, as detailed below, is helping to drive up personnel expenses.

Operating Expenses

This category is made of various small items and several large expenditures including \$284,680 in utilities charges, \$108,466 in security / guard services, \$66,218 in fleet vehicle charges and \$65,937 for repairs / maintenance including upgrades of trail safety signage.

Transfers to Other Funds

This amount represents a transfer to the Authorized Capital Project fund (SF 32E) to fund repair and renovation projects at Hanna Park including; \$360,000 for repairs to the playground, \$360,000 for renovation to the campground restroom and \$300,000 for repairs to the splash park.

Other Uses

This category includes a \$133,876 charge for the City's indirect cost recovery study and a \$65,820 operating contingency.

AUTHORIZED POSITION CAP

A parks naturalist specialist position was added as part of the budget process.

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FLORIDA BOATER IMPROVEMENT PROGRAM
SUBFUND -- 1D8

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	130,092	130,117	120,000	(7.8%)	(10,117)
Miscellaneous Revenue	4,943	9,883	20,000	102.4%	10,117
TOTAL REVENUES	135,035	140,000	140,000	0.0%	0
EXPENDITURES					
Operating Expenses	147,749	140,000	140,000	0.0%	0
Capital Outlay	853	0	0		0
TOTAL EXPENDITURES	148,603	140,000	140,000	0.0%	0

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

FLORIDA BOATER IMPROVEMENT PROGRAM SUBFUND 1D8

BACKGROUND

Municipal Code Section 110.413 / Florida Statute 328.72:

The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804-E to provide boat-related activities (such as recreational channel marking and public launching facilities); removal of vessels and floating structures deemed a hazard to public safety and health, as well as, manatee and marine mammal protection and recovery. This is an "all-years" subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This amount represents anticipated revenue motor boat registration fees.

Miscellaneous Revenue

This represents an appropriation of available interest income within this all-years fund.

EXPENDITURES

Operating Expenses

The appropriated funding will be used to repair City owned boat ramps and docks as outlined in the municipal code.

SISTERS CREEK PARK MAINTENANCE AND IMPROVEMENTS
 SUBFUND -- 1D9

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	140,750	107,000	(24.0%)	(33,750)
Miscellaneous Revenue	0	5,163	2,251	(56.4%)	(2,912)
TOTAL REVENUES	0	145,913	109,251	(25.1%)	(36,662)
EXPENDITURES					
Capital Outlay	0	145,913	109,251	(25.1%)	(36,662)
TOTAL EXPENDITURES	0	145,913	109,251	(25.1%)	(36,662)

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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**SISTERS CREEK PARK MAINTENANCE AND IMPROVEMENTS
SUBFUND 1D9**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Charges for Services

This represents the available plat fee revenue being appropriated to pay for the CIP project(s) in the table below.

Miscellaneous Revenue

This represents the available interest income being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these project(s) can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

109,251

Project Title	FY 19 Approved
9A / Baymeadows Park	23,343
Boone Park - Tennis Courts	8,019
Mayport Docks	21,497
Mayport Ramp - Dock and Launch Lane	(21,497)
Seaton Creek Historic Preserve	13,974
Winton Drive Recreational Facility	63,915

CECIL FIELD COMMERCE CENTER
SUBFUND -- 1DA

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	147,971	154,345	154,345	0.0%	0
Miscellaneous Revenue	12,139	25,451	11,310	(55.6%)	(14,141)
Transfers From Other Funds	1,228,791	1,144,279	1,219,734	6.6%	75,455
Fund Balance Appropriation	0	0	24,709		24,709
TOTAL REVENUES	1,388,901	1,324,075	1,410,098	6.5%	86,023
EXPENDITURES					
Personnel Expenses	539,626	554,298	557,220	0.5%	2,922
Operating Expenses	666,959	673,678	690,027	2.4%	16,349
Capital Outlay	0	2	2	0.0%	0
Other Uses	201,349	96,097	162,849	69.5%	66,752
TOTAL EXPENDITURES	1,407,933	1,324,075	1,410,098	6.5%	86,023

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	6	6	0
Part-Time Hours	24,000	24,000	0

CECIL FIELD COMMERCE CENTER SUBFUND 1DA

BACKGROUND

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

REVENUE

Charges for Services

The category represents estimated revenue for organized event charges, summer camp programming and entrance fees.

Miscellaneous Revenue

The category represents miscellaneous sales and charges related to aquatic activities, overtime reimbursement charges and anticipated interest earnings for FY 19.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items the largest of which is \$614,810 in contractual services for the maintenance of utilities, pools and fields at Cecil Field and Taye Brown Regional Park.

Other Uses

This category includes a \$131,476 charge for the City's indirect cost recovery study and a \$31,373 operating contingency.

CECIL FIELD TRUST
SUBFUND -- 1DE

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,290	6,936	1,350	(80.5%)	(5,586)
Miscellaneous Revenue	2,168,879	1,500,334	1,095,677	(27.0%)	(404,657)
Transfers From Other Funds	2,850	0	0		0
Transfers From Component Units	0	5,470	0	(100.0%)	(5,470)
TOTAL REVENUES	2,173,019	1,512,740	1,097,027	(27.5%)	(415,713)
EXPENDITURES					
Personnel Expenses	148,645	0	0		0
Operating Expenses	2,144,030	1,445,303	1,087,486	(24.8%)	(357,817)
Transfers to Other Funds	2,300,000	0	0		0
Other Uses	49,471	67,437	9,541	(85.9%)	(57,896)
TOTAL EXPENDITURES	4,642,146	1,512,740	1,097,027	(27.5%)	(415,713)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

CECIL FIELD TRUST SUBFUND 1DE

BACKGROUND

This all-years fund was established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. The funds are used for the improvements, repairs, or maintenance costs of City facilities at Cecil Commerce Center or other costs of undertaking City obligations or goals. The Office of Economic Development manages most of the activities within this fund and the Parks, Recreation and Community Services Department oversee a small portion of forestry activities in the activity.

REVENUE

Charges for Services

This category includes the appropriation of existing hunting fee revenue in this all-years fund.

Miscellaneous Revenue

The FY 19 budget includes both existing and anticipated rental revenue from City facilities at Cecil Commerce Center of \$1,034,008 and anticipated interest earnings for FY 19 of \$61,669.

EXPENDITURES

Operating Expenses

This category includes approximately \$1.6 million in professional services for the building and property maintenance contract for the Cecil Commerce Center and forestry management services by the Florida Department of Agriculture. Additional expenses include a supervision allocation from the Office of Economic Development of \$113,455 and miscellaneous insurance costs associated with the facility of \$116,961. There is also a negative all-years adjustment in miscellaneous services and charges of \$727,199 which adjusts the all-years balance and is driving the net reduction from the prior year in this category.

Other Uses

This category houses the charge for the City's indirect cost recovery study.

SPAY AND NEUTER REBATE TRUST
SUBFUND -- 1H2

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	759,628	736,928	718,719	(2.5%)	(18,209)
Fines and Forfeits	0	0	3,000		3,000
Miscellaneous Revenue	213,442	6,500	15,000	130.8%	8,500
Transfers From Other Funds	2,250	0	0		0
Fund Balance Appropriation	(22,613)	0	0		0
TOTAL REVENUES	952,707	743,428	736,719	(0.9%)	(6,709)
EXPENDITURES					
Personnel Expenses	121,834	95,573	100,359	5.0%	4,786
Operating Expenses	633,706	638,406	633,938	(0.7%)	(4,468)
Other Uses	0	9,449	2,422	(74.4%)	(7,027)
TOTAL EXPENDITURES	755,539	743,428	736,719	(0.9%)	(6,709)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	1	1	0
Part-Time Hours	5,850	5,850	0

SPAY AND NEUTER REBATE TRUST SUBFUND 1H2

BACKGROUND

Municipal Code Section 111.450: Ordinance 2010-527-E grants the Animal Care and Protective Services Division (ACPS) authority to oversee the Spay and Neuter Trust Fund. Revenues are derived from a portion of licensing fees and revenues generated by the adoption of animals for the purpose of promoting and performing sterilization procedures. This is an all-years subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the FY 19 anticipated animal licenses, animal permits and animal adoption fees.

Fines and Forfeits

This amount represents deposits forfeited by individuals who do not spay or neuter their pets.

Miscellaneous Revenue

The category includes contributions from PetSmart Charities to assist with animal adoptions.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category includes funding of \$624,300 in contractual services for the Jacksonville Humane Society and First Coast No More Homeless Pets, \$9,305 for IT system maintenance and security and \$333 for general liability insurance.

Other Uses

This amount represents a \$2,422 operating contingency.

COMMUNICATION TOWER REVENUE
SUBFUND -- 1H7

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	0	0	(36,285)		(36,285)
Transfers to Other Funds	0	0	36,285		36,285
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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COMMUNICATION TOWER REVENUE SUBFUND 1H7

BACKGROUND

Section 111.190 established the communication tower special revenue fund. The Fund is authorized to receive revenue from leases of and co-location payments from communication towers located on City real property. The revenue is to be used for providing an enhanced level of maintenance and capital improvements for recreational purposes in City owned parks.

EXPENDITURES

Other Operating Expenses

This is the funding that is being de-appropriated from the Blue Cypress Park activity and transferred to a capital project fund help fund the Blue Cypress pool demo and replacement project.

Transfers to Other Funds

This is the transfer to the Authorized Capital Project fund (SF 32E) to help fund the Blue Cypress pool demo and replacement project.

DRIVER EDUCATION SAFETY TRUST
SUBFUND -- 1HA

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	303,643	99,858	300,000	200.4%	200,142
Miscellaneous Revenue	8,355	193,730	0	(100.0%)	(193,730)
TOTAL REVENUES	311,999	293,588	300,000	2.2%	6,412
EXPENDITURES					
Grants, Aids & Contributions	265,435	293,588	300,000	2.2%	6,412
TOTAL EXPENDITURES	265,435	293,588	300,000	2.2%	6,412

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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DRIVER EDUCATION SAFETY TRUST SUBFUND 1HA

BACKGROUND

The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Pursuant F.S. 318.1215, funding is provided via an additional \$3 levy on each civil traffic penalty. Funding is used for driver education safety programs in public and non-public schools. Florida Statute requires a minimum of 30 percent of a student's time in the program be behind-the-wheel training. Expenditures budgeted are managed by the Duval County School System. This is an all years' subfund.

REVENUE

Charges for Services

This category represents anticipated fines received for traffic court criminal and civil service charges in FY 19.

EXPENDITURES

Grants, Aids & Contributions

This is a pass-through of 100% of the revenue to the Duval County School System.

BETTER JACKSONVILLE DEBT SERVICE
SUBFUND -- 111

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Taxes	83,715,016	64,317,231	74,828,374	16.3%	10,511,143
Intergovernmental Revenue	1,140,588	1,127,111	980,097	(13.0%)	(147,014)
Miscellaneous Revenue	139,052	0	0		0
Transfers From Component Units	0	8,958,412	0	(100.0%)	(8,958,412)
TOTAL REVENUES	84,994,657	74,402,754	75,808,471	1.9%	1,405,717
EXPENDITURES					
Debt Service	71,391,047	74,402,754	75,808,471	1.9%	1,405,717
TOTAL EXPENDITURES	71,391,047	74,402,754	75,808,471	1.9%	1,405,717

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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BETTER JACKSONVILLE DEBT SERVICE SUBFUND 111

BACKGROUND

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

REVENUE

Other Taxes

This represents the portion of the FY 19 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

Intergovernmental Revenue

This amount represents estimated IRS BABs subsidy funding.

EXPENDITURES

Debt Service

This is the anticipated debt service payments required for bond issuances related to BJP.

COURT COSTS \$65 FEE FS: 939.185
 SUBFUND -- 1S1

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	911,091	896,584	906,472	1.1%	9,888
Miscellaneous Revenue	48,927	54,276	37,065	(31.7%)	(17,211)
Transfers From Other Funds	839,817	64,740	290,000	347.9%	225,260
Fund Balance Appropriation	0	72,903	88,437	21.3%	15,534
TOTAL REVENUES	1,799,835	1,088,503	1,321,974	21.4%	233,471
EXPENDITURES					
Personnel Expenses	569,514	567,436	660,747	16.4%	93,311
Operating Expenses	559,545	392,517	608,025	54.9%	215,508
Capital Outlay	74,873	79,820	53,202	(33.3%)	(26,618)
Other Uses	15,350	48,730	0	(100.0%)	(48,730)
TOTAL EXPENDITURES	1,219,282	1,088,503	1,321,974	21.4%	233,471

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	9	10	1
Part-Time Hours	2,290	2,290	0

**COURT COSTS \$65 FEE FS: 939.185
SUBFUND 1S1**

BACKGROUND

Municipal Code Section 111.385 and the Florida Statute Section 939.185 authorize a \$65 fee on felony, misdemeanor, or criminal traffic offenses. This revenue is split into four separate activities which receive 25% of the total revenue: Legal Aid, Duval County Law Library, Juvenile Drug Court, and Judicial Support. Pursuant to Florida Statute, any remaining funding at year end will be transferred into the Judicial Support activity.

REVENUE

Charges for Services

This category represents estimated FY 19 revenue to be received related to Florida Statute 939.185. The funding will be shared equally among the four activities.

Miscellaneous Revenue

This category represents additional revenue received by the Duval County Law Library for copier services for the public, Continuing Learning Education seminars for lawyers, and estimated FY 19 interest earnings.

Transfers from Other Funds

This category represents a transfer from the General Fund - GSD (subfund 011) to provide additional funding for Juvenile Drug Court.

Fund Balance Appropriation

This category represents a fund balance appropriation to help balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings. Additionally, the increase in the personnel cap, as detailed below, is helping to drive up personnel expenses.

Operating Expenses

This category includes various small and several large expenditures including \$333,508 in professional / contractual services and \$226,618 in pass-through funding for the Legal Aid activity. The net increase is due to additional funding in professional services provided to the Juvenile Drug Court.

Capital Outlay

The amount represents the funding provided for library materials in the Duval County Law Library.

AUTHORIZED POSITION CAP

A position was transferred from the Teen Court Programs trust (SF 15V) to the Judicial Support activity during FY 18.

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ENTERPRISE FUNDS



Summary of Subfunds

Graphs

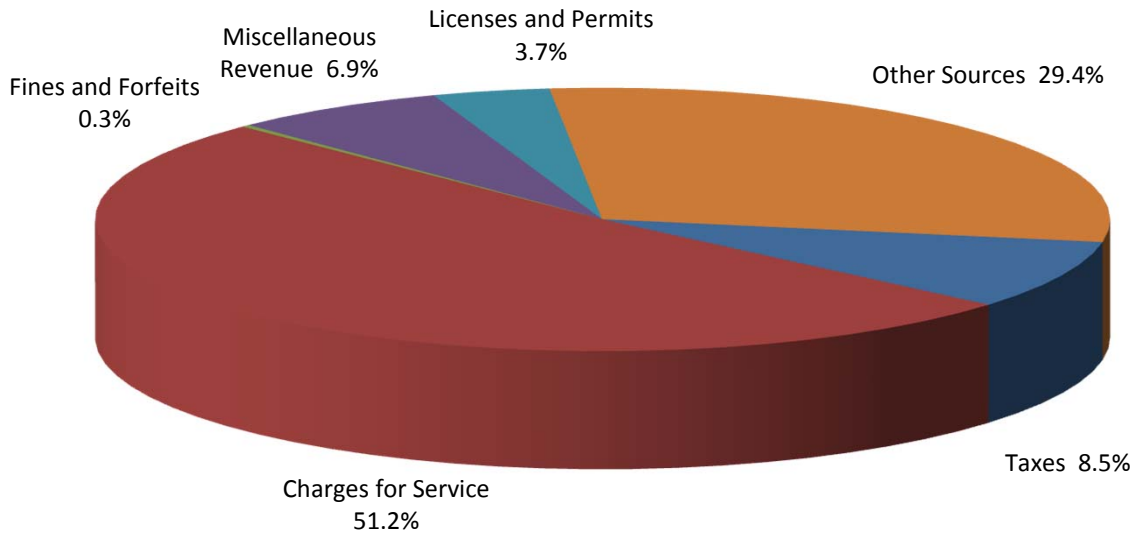
- 412 Public Parking
- 414 1986 Parking ETR Bond Construction
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 44i Solid Waste – Taye Brown
- 44K Solid Waste General Capital Projects
- 461 Stormwater Services
- 462 Stormwater Services - Capital Projects
- 4F5 Equestrian Center – Northeast Florida Equestrian Society
- 4G1 Sports Complex Capital Maintenance
- 4K1 City Venues - City
- 4K2 City Venues – SMG
- 4K3 Capital Projects – City Venues Surcharge
- 4K6 City Venues – Debt Service

ENTERPRISE FUNDS
Summary of Subfunds

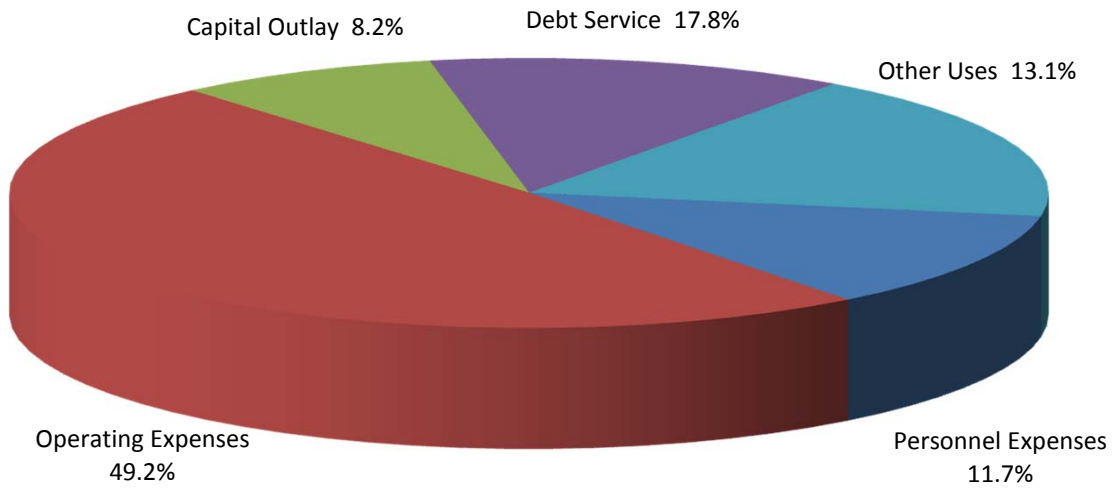
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 19 Budgeted
412	Public Parking	2,000,314	1,549,170	849,722			493,081	4,892,287
414	1986 Parking ETR Bond Construction			38,942				38,942
431	Motor Vehicle Inspection	337,877	57,609	1			107,389	502,876
441	Solid Waste Disposal	7,621,978	65,726,781	1	3,877,617		5,872,773	83,099,150
442	Contamination Assessment		260,340					260,340
443	Landfill Closure	319,332	1,700,266	2				2,019,600
445	Solid Waste Facilities Mitigation						209,166	209,166
446	Solid Waste Class III Mitigation						110,316	110,316
44i	Solid Waste - Taye Brown						465,508	465,508
44K	Solid Waste General Capital Projects			4,804,000				4,804,000
461	Stormwater Services	8,212,410	11,038,986	2	2,357,428		9,241,102	30,849,928
462	Stormwater Svcs-Capital Projects			6,000,000				6,000,000
4F5	Equestrian Cnt-NEFL Equestrian Society		465,508					465,508
4G1	Sports Complex Capital Maint.			3,333,843	3,126,993		2,181,928	8,642,764
4K1	City Venues - City		8,238,500	265,001	10,494,902		11,608,567	30,606,970
4K2	City Venues - SMG	8,687,178	25,015,332					33,702,510
4K3	Capital Projects - City Venues Surcharge			3,648,744				3,648,744
4K6	City Venues - Debt Service				21,325,253			21,325,253
Total Enterprise Funds		27,179,089	114,052,492	18,940,258	41,182,193	0	30,289,830	231,643,862

ENTERPRISE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



PUBLIC PARKING
SUBFUND -- 412

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Licenses and Permits	5,490	4,603	6,300	36.9%	1,697
Charges for Services	3,267,826	3,336,929	3,550,713	6.4%	213,784
Fines and Forfeits	481,231	519,501	620,861	19.5%	101,360
Miscellaneous Revenue	98,538	67,804	87,816	29.5%	20,012
Transfers From Other Funds	2,713,934	0	0		0
Fund Balance Appropriation	887,037	105,216	626,597	495.5%	521,381
TOTAL REVENUES	7,454,057	4,034,053	4,892,287	21.3%	858,234
EXPENDITURES					
Personnel Expenses	1,751,274	1,891,113	2,000,314	5.8%	109,201
Operating Expenses	1,061,520	1,734,350	1,549,170	(10.7%)	(185,180)
Capital Outlay	380,957	3	849,722	323,966.7%	849,719
Transfers to Other Funds	67,295	0	0		0
Other Uses	171,314	408,587	493,081	20.7%	84,494
TOTAL EXPENDITURES	3,432,359	4,034,053	4,892,287	21.3%	858,234

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	36	36	0
Part-Time Hours	4,780	4,780	0

PUBLIC PARKING SUBFUND 412

BACKGROUND

This enterprise fund houses the revenue and costs associated with the Office of Public Parking. The Office of Public Parking manages city owned parking lots (Bay/Ocean Street and Forsyth Street) and garages (Ed Ball, Main Library, St. James Building, Water Street and Yates Building). Revenues are generated through daily and monthly parking fees, as well as, other fines and forfeitures.

REVENUE

Licenses and Permits

This category represents wrecker and towing fees.

Charges for Services

This category includes monthly parking fees, daily parking fees, parking late fees, 40% collection parking fees and special events parking fees.

Fines and Forfeits

This category includes parking fines, the police and fire pension fund contribution-contra revenue, disabled trust fund contribution-contra revenue and vehicle immobilization.

Miscellaneous Revenue

This category includes estimated interest earnings and tenant revenue for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding of \$139,622 that was placed into an operating contingency that will drop into fund balance at FY 18 year-end as well as \$486,975 to fund one-time enhancements including capital equipment.

EXPENDITURES

Personnel Expenses

This category includes salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employees unions that went into effect in FY18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several large expenditures including \$260,066 in repairs and maintenance, \$217,184 in hardware/software maintenance and licenses, \$135,704 in credit card fees and \$133,019 in guard services and security system monitoring.

Capital Outlay

This category includes funding of \$618,753 for the planned installation of the Parker Accounts Receivable Information System (PARIS), an online billing and accounts receivable software and \$230,966 for the replacement of obsolete parking meters for credit card accepting meters.

Other Uses

This category includes a \$316,287 charge for the City's indirect cost recovery study and a \$176,794 operating contingency.

1986 PARKING ETR BOND CONSTRUCTION
SUBFUND -- 414

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	0	38,942		38,942
Transfers From Other Funds	0	0	0		0
TOTAL REVENUES	0	0	38,942		38,942
EXPENDITURES					
Operating Expenses	0	0	0		0
Capital Outlay	0	0	38,942		38,942
Debt Service	0	0	0		0
Transfers to Other Funds	0	0	0		0
TOTAL EXPENDITURES	0	0	38,942		38,942

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

1986 PARKING ETR BOND CONSTRUCTION SUBFUND 414

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This represents the available interest earnings being appropriated to pay for the CIP project(s) in the table listed below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these project(s) can be found in the FY19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY19 Approved
9A / Baymeadows Park	38,942

MOTOR VEHICLE INSPECTION
SUBFUND -- 431

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	391,286	386,567	415,500	7.5%	28,933
Miscellaneous Revenue	3,048	1,586	2,284	44.0%	698
Fund Balance Appropriation	0	78,371	85,092	8.6%	6,721
TOTAL REVENUES	394,334	466,524	502,876	7.8%	36,352
EXPENDITURES					
Personnel Expenses	309,224	342,357	337,877	(1.3%)	(4,480)
Operating Expenses	45,183	58,878	57,609	(2.2%)	(1,269)
Capital Outlay	0	1	1	0.0%	0
Other Uses	32,305	65,288	107,389	64.5%	42,101
TOTAL EXPENDITURES	386,712	466,524	502,876	7.8%	36,352

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	7	7	0
Part-Time Hours	3,616	3,616	0

MOTOR VEHICLE INSPECTION SUBFUND 431

BACKGROUND

Ordinance Code Section: 110.407

The Fleet Management Division manages the inspection stations for school buses, city vehicles and vehicles for hire. Pending legislation related to vehicles for hire has put a hold on that revenue source for a significant period of time.

REVENUE

Charges for Services

This category includes revenues from inspection of school buses and vehicles for hire. Currently, the City Council has a moratorium on medallion renewals and late fees, which has been extended multiple times and spans multiple fiscal years. The FY 19 budget assumes that this moratorium will continue through FY 19.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to balance up the fund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses is due to a reduction in pension costs and various special pay items.

Operating Expenses

This category is made of various small items, the largest of which is internal service charges totaling \$39,600.

Other Uses

This category includes a \$74,040 charge for the City's indirect cost recovery study and a \$33,349 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

SOLID WASTE DISPOSAL
SUBFUND -- 441

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	72,990,819	69,270,565	72,280,345	4.3%	3,009,780
Fines and Forfeits	7,025	4,000	2,000	(50.0%)	(2,000)
Miscellaneous Revenue	1,697,740	1,620,199	1,746,207	7.8%	126,008
Transfers From Other Funds	0	3,058,842	8,597,621	181.1%	5,538,779
Fund Balance Appropriation	1,528,515	0	472,977		472,977
TOTAL REVENUES	76,224,099	73,953,606	83,099,150	12.4%	9,145,544
EXPENDITURES					
Personnel Expenses	6,991,568	7,112,274	7,621,978	7.2%	509,704
Operating Expenses	55,544,238	61,409,518	65,726,781	7.0%	4,317,263
Capital Outlay	3,300	1	1	0.0%	0
Debt Service	1,951,442	3,033,332	3,877,617	27.8%	844,285
Transfers to Other Funds	2,663,689	0	3,058,842		3,058,842
Other Uses	1,014,462	2,398,481	2,813,931	17.3%	415,450
TOTAL EXPENDITURES	68,168,699	73,953,606	83,099,150	12.4%	9,145,544

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	116	116	0
Part-Time Hours	1,300	1,300	0

SOLID WASTE DISPOSAL SUBFUND 441

BACKGROUND

The Solid Waste Disposal fund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include collection administration, residential collection, downtown collection and litter pick-up (small and large debris). Solid waste user fees were established, pursuant to Ordinance 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

REVENUE

Charges for Services

This category includes \$41,234,080 in Solid Waste user fee revenue, \$11,165,426 in commercial tipping fees, \$8,665,494 in franchise fees, \$6,140,867 in residential tipping fees, \$3,574,200 in internal host fees, \$954,600 in external host fees and \$869,929 in the Beaches/Interlocal tipping fees. Smaller revenue includes late fees, service charged billed to City departments for the tonnage of liter and waste dumped at Trail Ridge Landfill, and commercial solid waste fees.

Fines and Forfeits

This category represents payments from solid waste code violations.

Miscellaneous Revenue

This category includes \$1,554,824 for the sale of recyclable products, \$187,783 in anticipated interest earnings for FY 19 and \$3,600 in miscellaneous sales and charges.

Transfers From Other Funds

This amount represents a loan from the General Fund – GSD (SF 011) required to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to re-establish the FY 18 pension reform contingency.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category represents majority of the fund's expenses. Of the total, \$49,510,476 is in professional and contractual services comprised of: \$35.7 million for garbage hauling services, \$11.4 million for the operation of Trail Ridge Landfill, and \$2.2 million for the process and sale of residential recycling.

Internal services account for approximately \$5 million of which fleet vehicle replacement, repairs and maintenance, and parts/ oil/ gas total \$4,398,955. Other smaller expenditures include general liability and

miscellaneous insurance costs, repair and maintenance, miscellaneous services and charges for the treatment of landfill leachate. These are slightly offset by supervision allocation. Administrative costs within this subfund are allocated to each activity within the Solid Waste Division including activities with the General Fund – GSD (SF 011).

The increase is due to CPI adjustments, increased contract rates, and increased tonnage. The increases occurred in the following categories: \$1,629,243 in the garbage and recycling contract, \$1,360,964 in the Trail Ridge Landfill operations contract, \$649,040 in landfill disposal charges, and \$573,117 increased leachate disposal costs.

Debt Service

This category represents principal and interest payments for previously approved borrowing for the Compressed Natural Gas and Trail Ridge Landfill Expansion projects.

Transfers to Other Funds

This category represents the repayment of the loan from the General Fund – GSD (SF 011) received in FY 18.

Other Uses

This category includes a \$2,203,483 charge for the City's indirect cost recovery study and a \$610,448 operating contingency. The increase is attributable to increases of \$277,979 in the indirect costs allocation and \$137,471 in the operating contingency for FY 19.

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CONTAMINATION ASSESSMENT
SUBFUND -- 442

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	230,262	231,840	244,800	5.6%	12,960
Miscellaneous Revenue	62,737	10,454	15,540	48.7%	5,086
Fund Balance Appropriation	51,026	68,123	0	(100.0%)	(68,123)
TOTAL REVENUES	344,026	310,417	260,340	(16.1%)	(50,077)
EXPENDITURES					
Operating Expenses	179,211	310,417	260,340	(16.1%)	(50,077)
TOTAL EXPENDITURES	179,211	310,417	260,340	(16.1%)	(50,077)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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CONTAMINATION ASSESSMENT SUBFUND 442

BACKGROUND

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy numerous contaminated landfills and dump sites.

REVENUE

Charges for Services

This category includes the internal and external host fees driven by the amount of tonnage received at Trail Ridge Landfill.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 19.

EXPENDITURES

Operating Expenses

This category includes \$200,680 in professional services for the semi-annual groundwater sampling, contamination assessment reports and other required reports for the Florida Department of Environmental Protection. Also included are legal costs, miscellaneous services and charges for permits, debris disposal and engineering services, repairs and maintenance costs and operating supplies.

LANDFILL CLOSURE
SUBFUND -- 443

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,900,916	1,912,680	2,019,600	5.6%	106,920
Miscellaneous Revenue	1,022,486	0	0		0
Fund Balance Appropriation	668,151	0	0		0
TOTAL REVENUES	3,591,553	1,912,680	2,019,600	5.6%	106,920
EXPENDITURES					
Personnel Expenses	186,582	235,992	319,332	35.3%	83,340
Operating Expenses	9,019,599	1,676,686	1,700,266	1.4%	23,580
Capital Outlay	211,142	2	2	0.0%	0
TOTAL EXPENDITURES	9,417,324	1,912,680	2,019,600	5.6%	106,920

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

LANDFILL CLOSURE SUBFUND 443

BACKGROUND

The Landfill Closure Subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

REVENUE

Charges for Services

This category includes the internal and external host fees driven by increased tonnage received at Trail Ridge Landfill. The increase is driven by an increase in internal host fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category consists of various expenditures including \$750,000 for TrailRidge borrow pit activities, \$500,567 in miscellaneous services and charges for post-closure activities at the North Landfill, \$357,850 in landfill closure costs, and other post-closure activities at the East Landfill.

SOLID WASTE FACILITIES MITIGATION
 SUBFUND -- 445

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	192,548	189,000	201,250	6.5%	12,250
Miscellaneous Revenue	9,318	4,354	7,916	81.8%	3,562
TOTAL REVENUES	201,867	193,354	209,166	8.2%	15,812
EXPENDITURES					
Other Uses	0	193,354	209,166	8.2%	15,812
TOTAL EXPENDITURES	0	193,354	209,166	8.2%	15,812

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change
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SOLID WASTE FACILITIES MITIGATION SUBFUND 445

BACKGROUND

The Solid Waste Facilities Mitigation Subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

REVENUE

Charges for Services

This category includes the internal host fees driven by tonnage received at Trail Ridge Landfill.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 19.

EXPENDITURES

Other Uses

This category includes a cash carryover. The FY 19 estimated revenues are being placed in a cash carryover, pending future council approved appropriations for mitigation activities.

SOLID WASTE CLASS III MITIGATION
SUBFUND -- 446

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	94,933	105,000	107,500	2.4%	2,500
Miscellaneous Revenue	4,241	3,424	2,816	(17.8%)	(608)
Fund Balance Appropriation	99,000	0	0		0
TOTAL REVENUES	198,174	108,424	110,316	1.7%	1,892
EXPENDITURES					
Transfers to Other Funds	174,000	0	0		0
Other Uses	0	108,424	110,316	1.7%	1,892
TOTAL EXPENDITURES	174,000	108,424	110,316	1.7%	1,892

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

SOLID WASTE CLASS III MITIGATION SUBFUND 446

BACKGROUND

This subfund was established to mitigate concerns in areas surrounding Class III Disposal Sites (private Construction and Demolition Debris Landfills). External Host Fees (formerly, resource recovery) are generated by a \$0.50 recovery fee per Class III ton processed at the private landfills. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, chapter 380, Part 4, and then funding is approved by Council.

REVENUE

Charges for Services

This category includes the external host fees which are driven by the tonnage estimated to be received at private facilities/landfills (Class III).

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 19.

EXPENDITURES

Other Uses

This category includes a cash carryover. The FY 19 estimated revenues are being placed in a cash carryover, pending future council approved appropriations for mitigation activities.

SOLID WASTE - TAYE BROWN
SUBFUND -- 44I

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	192,548	405,126	345,508	(14.7%)	(59,618)
Miscellaneous Revenue	9,891	0	120,000		120,000
TOTAL REVENUES	202,439	405,126	465,508	14.9%	60,382
EXPENDITURES					
Transfers to Other Funds	402,553	405,126	465,508	14.9%	60,382
TOTAL EXPENDITURES	402,553	405,126	465,508	14.9%	60,382

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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SOLID WASTE – TAYE BROWN SUBFUND 44I

BACKGROUND

This all-years Solid Waste Mitigation was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

REVENUE

Charges for Services

This category includes the amount of internal host fee revenue needed to cover the FY 19 contract cost for the Northeast Florida Equestrian Society to run the Equestrian Center.

Miscellaneous Revenue

This amount reflects available interest income that is being appropriated to fund the contribution to the Northeast Florida Equestrian Society.

EXPENDITURES

Transfers to Other Funds

This is the City's cost to support the annual operating contract with Northeast Florida Equestrian Society to run the Equestrian Center. This category shows the funding flowing from this fund to the Equestrian Center fund (SF 4F5).

SOLID WASTE GENERAL CAPITAL PROJECTS
SUBFUND -- 44K

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Sources	0	4,500,000	4,804,000	6.8%	304,000
TOTAL REVENUES	0	4,500,000	4,804,000	6.8%	304,000
EXPENDITURES					
Capital Outlay	0	4,500,000	4,804,000	6.8%	304,000
TOTAL EXPENDITURES	0	4,500,000	4,804,000	6.8%	304,000

AUTHORIZED POSITION CAP

FY 17-18

FY 18-19

Change

**SOLID WASTE GENERAL CAPITAL PROJECTS
SUBFUND 44K**

BACKGROUND

This fund currently houses the FY 19 Solid Waste Capital Improvement Projects (CIP). This fund houses only the general capital projects related to the solid waste activity and does not contain CIP projects related to mitigation.

REVENUE

Other Sources

This is the FY 19 borrowing amount authorized to fund the capital projects in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these project(s) can be found in the FY19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY19 Approved
Environmental Compliance - Countywide	700,000
Landfill Gas Fueled Leachate Evaporator	1,200,000
Trail Ridge Landfill Construction / Expansion	2,904,000
	4,804,000

STORMWATER SERVICES
SUBFUND -- 461

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	26,198,041	29,584,022	30,156,506	1.9%	572,484
Miscellaneous Revenue	565,076	0	0		0
Transfers From Other Funds	1,561,770	2,324,997	478,900	(79.4%)	(1,846,097)
Fund Balance Appropriation	0	0	214,522		214,522
TOTAL REVENUES	28,324,887	31,909,019	30,849,928	(3.3%)	(1,059,091)
EXPENDITURES					
Personnel Expenses	8,203,038	8,237,673	8,212,410	(0.3%)	(25,263)
Operating Expenses	9,829,456	10,534,777	11,038,986	4.8%	504,209
Capital Outlay	0	2	2	0.0%	0
Debt Service	2,366,632	2,345,915	2,357,428	0.5%	11,513
Transfers to Other Funds	9,258,306	10,000,000	8,324,997	(16.8%)	(1,675,003)
Other Uses	438,147	790,652	916,105	15.9%	125,453
TOTAL EXPENDITURES	30,095,579	31,909,019	30,849,928	(3.3%)	(1,059,091)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	50	53	3
Part-Time Hours	2,600	2,600	0

STORMWATER SERVICES SUBFUND 461

BACKGROUND

The Stormwater Services subfund provides a dedicated funding source, through the Stormwater user fee, and operating budget for various departments including Parks, Recreation and Community Services, Neighborhoods and Public Works. The Environmental Quality Division, within the Neighborhoods Department, manages a portion of the Stormwater Management System Program. Its responsibilities include inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring. The Parks, Recreation and Community Services Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit. The Public Works Department is responsible for completing various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds).

REVENUE

Charges for Services

This category houses the anticipated Stormwater user fee, discounts, uncollectibles and late fees.

Transfers from Other Funds

This amount represents a loan from the General Fund/GSD (SF 011) that is needed to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to re-establish the FY 18 pension reform contingency.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several large expenditures including \$6.9 million in professional and contractual services for the mowing, cleaning and maintenance of stormwater ponds, systems and right-of-ways and \$3.2 million in vehicle costs, service and fuel for the vehicles and equipment used for this activity.

Debt Service

This category represents debt payments for previously authorized Stormwater capital projects funded with borrowed funds.

Transfers to Other Funds

This category houses a \$6,000,000 transfer to the Stormwater Services - Capital Project fund (SF 462) to fund Stormwater capital projects for FY 19 and a \$2,324,997 transfer to the General Fund – GSD to repay the FY 18 loan from the General Fund – GSD (SF 011).

Other Uses

This category includes a \$535,771 charge for the City's indirect cost recovery study and a \$380,334 operating contingency.

AUTHORIZED POSITION CAP

This subfund houses a portion of the personnel costs for employees/positions within the General Fund – GSD (SF 011) that spend a portion of their time performing stormwater activities. The only positions in this subfund are those positions/employees that spend 100% of their time performing stormwater activities. The increase of three positions reflects movement from the General Fund – GSD (SF 011) into this subfund.

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STORMWATER SERVICES - CAPITAL PROJECTS
 SUBFUND -- 462

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	38,793	0	0		0
Miscellaneous Revenue	129,284	0	0		0
Transfers From Other Funds	9,258,306	10,637,603	6,000,000	(43.6%)	(4,637,603)
Transfers From Component Units	0	0	0		0
Other Sources	0	0	0		0
TOTAL REVENUES	9,426,383	10,637,603	6,000,000	(43.6%)	(4,637,603)
EXPENDITURES					
Operating Expenses	2,664	0	0		0
Capital Outlay	6,541,807	10,637,603	6,000,000	(43.6%)	(4,637,603)
TOTAL EXPENDITURES	6,544,471	10,637,603	6,000,000	(43.6%)	(4,637,603)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 462

BACKGROUND

The Stormwater Services – Capital Projects Subfund houses the funding for capital projects financed by stormwater user fees, excess retained earnings and investment earnings.

REVENUE

Transfers from Other Funds

This amount represents the transfer from the Stormwater Services operating fund (SF 461) to fund the FY 19 Stormwater CIP.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 CIP. Additional information on these projects can be found in the FY19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

6,000,000

Project Title	FY19 Approved
Via Valencia Drainage System Rehab	223,750
Romily Drive Drainage System Rehab	345,000
Alimacani Trail Drainage System Rehab	431,250
Knights Lane Drainage System Rehad	800,000
Drainage System Rehabilitation (DSR) Countywide	4,200,000

EQUESTRIAN CENTER-NEFL EQUESTRIAN SOCIETY
 SUBFUND -- 4F5

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	1,782	0	0		0
Transfers From Other Funds	402,553	405,126	465,508	14.9%	60,382
TOTAL REVENUES	404,335	405,126	465,508	14.9%	60,382
EXPENDITURES					
Operating Expenses	421,308	405,126	465,508	14.9%	60,382
TOTAL EXPENDITURES	421,308	405,126	465,508	14.9%	60,382

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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EQUESTRIAN CENTER – NEFL EQUESTRIAN SOCIETY SUBFUND 4F5

BACKGROUND

Ordinance 2014-331-E transferred the management of the Equestrian Center from SMG to the Northeast Florida Equestrian Society (NFES)/H.O.R.S.E. Therapies, Inc. This subfund houses the City's subsidy to the NEFL equestrian society. Ordinance 2015-620-E amended and restated the contract with NFES.

REVENUE

Transfers from Other Funds

Funding from the Taye' Brown Regional trust fund (Solid Waste Facilities Mitigation - SF 441) is transferred each year into this fund to pay the City's subsidy to the NEFL equestrian society. The funding source will need to be reviewed in FY 20 to determine if sufficient funding is available to continue this transfer.

EXPENDITURES

Operating Expenses

This amount represents the contractual amount to be paid to the Northeast Florida Equestrian Society to cover the gap between their estimated revenues and estimated expenditures for FY 19.

SPORTS COMPLEX CAPITAL MAINTENANCE
SUBFUND -- 4G1

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Tourist Development Tax	7,253,973	8,767,591	8,600,000	(1.9%)	(167,591)
Miscellaneous Revenue	(204,652)	57,753	42,764	(26.0%)	(14,989)
Other Sources	38,523,618	0	0		0
TOTAL REVENUES	45,572,939	8,825,344	8,642,764	(2.1%)	(182,580)
EXPENDITURES					
Capital Outlay	43,402,234	3,650,000	3,333,843	(8.7%)	(316,157)
Debt Service	833,036	3,134,495	3,126,993	(0.2%)	(7,502)
Transfers to Other Funds	0	2,040,849	2,181,928	6.9%	141,079
TOTAL EXPENDITURES	44,235,270	8,825,344	8,642,764	(2.1%)	(182,580)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

SPORTS COMPLEX CAPITAL MAINTENANCE SUBFUND 4G1

BACKGROUND

Municipal Section 111.136 mandates that the Convention Development Tax collected pursuant to Chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for this purpose. These funds are to be used to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex and/or pay the debt service on borrowed funds used for that same purpose. The Sports Complex includes the Municipal Stadium, Veterans Memorial Arena the Jacksonville Baseball Stadium.

REVENUE

Tourist Development Tax

This category includes the estimated 2 Cent Tourist Development Tax collections for FY 19.

Miscellaneous Revenue

This amount represents estimated interest income that is being appropriated to pay for capital outlay.

EXPENDITURES

Capital Outlay

The City's contract with the Jacksonville Jaguars requires that 70% of the available capital funding be used at the municipal stadium. The capital funding by venue and project is detailed below.

Municipal Stadium	
Building Systems	80,000
Exterior Finishes	700,000
Furniture, Fixtures and Equipment	100,000
Food Service	157,434
Interior Finishes	1,037,914
Security and Access Control	100,000
Waterproofing	100,000
	2,275,348
Baseball Stadium	
AV / Scoreboard / Broadcast	50,000
Building Systems	170,000
Exterior Finishes	190,000
Interior Finishes	40,000
Network and Computer Systems	25,000
Security and Access Control	50,000
Waterproofing	150,000
	675,000
Veterans Memorial Arena	
Building Systems	75,149
Furniture, Fixtures and Equipment	125,000
Interior Finishes	100,000
	300,149
Project Total	3,250,497
Administrative Support Costs	83,346
FY 19 Budget	3,333,843

Debt Service

This budget represents the transfer out to the debt service fund to pay for the FY 19 interest and principal costs on stadium improvements projects.

Transfers to Other Funds

This budget represents a transfer to the City Venues – Debt Service fund (SF 4K6) to pay the debt service related to the amphitheater / flex field.

CITY VENUES - CITY
SUBFUND -- 4K1

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Tourist Development Tax	7,789,636	7,900,000	9,000,000	13.9%	1,100,000
Other Taxes	2,000,004	2,000,004	2,000,004	0.0%	0
Charges for Services	2,465,761	213,688	218,964	2.5%	5,276
Miscellaneous Revenue	4,857,408	4,896,675	4,873,034	(0.5%)	(23,641)
Transfers From Other Funds	115,402,760	15,131,545	14,514,968	(4.1%)	(616,577)
TOTAL REVENUES	132,515,570	30,141,912	30,606,970	1.5%	465,058
EXPENDITURES					
Operating Expenses	6,781,387	7,328,156	8,238,500	12.4%	910,344
Capital Outlay	381,454	265,006	265,001	0.0%	(5)
Debt Service	11,126,366	10,788,612	10,494,902	(2.7%)	(293,710)
Transfers to Other Funds	17,172,285	11,760,138	11,608,567	(1.3%)	(151,571)
TOTAL EXPENDITURES	35,461,492	30,141,912	30,606,970	1.5%	465,058

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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CITY VENUES - CITY SUBFUND 4K1

BACKGROUND

SMG was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. This subfund contains the City's costs related to these venues.

REVENUE

Tourist Development Tax

This category includes the estimated 2 Cent Tourist Development Tax for FY 19.

Other Taxes

This category includes the estimated state sales tax rebate for FY 19.

Charges for Services

This category includes the estimated daily parking fee revenue to be collected during events across the City's venues.

Miscellaneous Revenue

This category includes rental of city facility revenue of \$114,317 and the Jacksonville Jaguar supplemental rent payment of \$4,718,763, per Amendment 8 of the lease. It also includes anticipated interest earnings for FY 19 of \$39,954.

Transfers From Other Funds

This category houses the annual subsidy from the General Fund – GSD (SF 011) to balance the fund.

EXPENDITURES:

Operating Expenses

This category includes the City's annual costs at the Venues including utility costs of \$5.6 million, miscellaneous insurance of \$1.4 million, internal service charges of \$400,261 and contractual services for the SMG management and incentive fees pursuant to Ordinance 2017-0375-E of \$219,500. The increase is primarily attributable to increases of \$385,000 in contribution costs to the Florida State vs. Boise State football game scheduled for FY 19, \$212,125 in miscellaneous insurance, and \$200,000 for replacement tables and chairs at the Convention Center.

Capital Outlay

Capital funding has been provided for personal tangible property for each of the venues.

Debt Service

This represents debt service payments for capital improvements at the municipal stadium.

Transfers to Other Funds

This category includes a \$10,676,567 transfer to the City Venues – SMG subfund (SF 4K2) to balance that fund and a \$932,000 loan repayment to the General Capital Projects subfund (SF 322). The decrease is primarily attributable to a reduction in the subsidy from this subfund to City Venues – SMG subfund (SF 4K2).

CITY VENUES - SMG
SUBFUND -- 4K2

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	12,898,502	11,749,270	14,047,175	19.6%	2,297,905
Miscellaneous Revenue	7,981,712	7,592,763	8,978,768	18.3%	1,386,005
Transfers From Other Funds	12,088,895	10,812,138	10,676,567	(1.3%)	(135,571)
TOTAL REVENUES	32,969,109	30,154,171	33,702,510	11.8%	3,548,339
EXPENDITURES					
Personnel Expenses	6,755,404	7,567,654	8,687,178	14.8%	1,119,524
Operating Expenses	20,966,681	22,586,517	25,015,332	10.8%	2,428,815
Transfers to Other Funds	5,832,051	0	0		0
Other Uses	4,001,804	0	0		0
TOTAL EXPENDITURES	37,555,941	30,154,171	33,702,510	11.8%	3,548,339

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

CITY VENUES - SMG SUBFUND 4K2

BACKGROUND

SMG was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. This subfund contains SMG's costs related to these venues.

REVENUE

Charges for Services

This category includes \$8,595,636 in contractual service revenue for events, \$1,996,785 in ticket surcharge – incentive fees, \$1,819,547 in ticket surcharge – club/suites fees, \$1,008,340 in daily parking fees and \$626,867 in SMG parking fees. The increase is attributable to contractual service revenue for events due to a larger number of events hosted at City venues.

Miscellaneous Revenue

This category includes \$3,663,171 in concession sales, \$3,198,251 in rental of city facilities, \$1,035,000 in advertising fees, 400,000 in non-dwelling rent for cell sites, \$337,500 in rental of city facilities – SMG, \$177,721 in miscellaneous services and charges, and \$151,125 in contributions from private sources for Daily's Place operations. The increase is primarily driven by increases of 750,717 in concession sales due to a larger number of events hosted at City venues, \$151,125 in contributions from private sources for Daily's Place operations, and \$126,020 in non-dwelling rent for cell tower sites.

Transfers From Other Funds

This represents the subsidy from the City Venues – City (SF 4K1) to balance up this fund.

EXPENDITURES:

Personnel Expenses

This category includes personnel expenses for SMG employees who operate the City's venues. The increase is primarily driven by a 4.5% salary increase effective October 1st – similar to what City of Jacksonville personnel received because of collective bargaining agreements. Additionally, salaries are increasing due to SMG bringing 24-hour security at the venues in-house. This increase is partially defrayed by a reduction in professional services costs.

Operating Expenses

This category includes a variety of expenditures of which the largest is \$17,845,022 in professional and contractual services. This includes costs for event contractual obligations, payment of overtime for public safety personnel to staff various events within the City's venues, and cleaning services. The increase is primarily driven by an increase of \$1,409,568 in contractual service costs associated with hosting a larger number of events at City venues and in overtime costs for public safety personnel. Additionally, there was an increase of \$1,080,879 in contractual services SMG due to the addition of the Daily's Place venue budget authorized via ordinance 2018-339.

Other major expenses include \$3,888,213 in repairs and maintenance, \$778,700 in event contribution, \$381,180 in garbage collection services, \$356,600 in other utilities, \$309,500 in telephone and data lines, and \$177,500 in advertising costs. Garbage collection services were separated from repairs and maintenance in order to more properly align the budget for this expense with the City's chart of accounts. Costs for trash removal and landscaping have increased. Lastly, smaller expenses include general insurance costs for events, travel, postage, printing and binding, dues and finance charges.

CAPITAL PROJECTS - CITY VENUES SURCHARGE
 SUBFUND -- 4K3

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	3,402,363	3,648,744	7.2%	246,381
Miscellaneous Revenue	9,110	0	0		0
Transfers From Other Funds	2,419,314	0	0		0
TOTAL REVENUES	2,428,424	3,402,363	3,648,744	7.2%	246,381
EXPENDITURES					
Capital Outlay	972,969	3,402,363	3,648,744	7.2%	246,381
TOTAL EXPENDITURES	972,969	3,402,363	3,648,744	7.2%	246,381

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**CAPITAL PROJECTS – CITY VENUES SURCHARGE
SUBFUND 4K3**

BACKGROUND

Municipal Section 123.102(e) 1-3 authorizes user fees charged on each ticket sold for events at the Veterans Memorial Arena, Times Union Performing Arts Center and Baseball Stadium to be expended for capital expenditures at each respective venue. User fees from events at the Municipal Stadium may be utilized for capital expenditures or game day expenses.

REVENUE

Charges for Services

This category includes the estimated ticket surcharges fees collected at the Municipal Stadium, the Veterans Memorial Arena and the Baseball Grounds. The increase is due to a larger number of events hosted at City venues which results in increased ticket surcharge revenues.

EXPENDITURES

Capital Outlay

The capital funding supported by the user fee at the various venues are listed below:

TIAA Bank Field

Audio / Visual / Scoreboard / Broadcast	\$225,000
Building Systems	\$660,248
Exterior Finishes	\$160,000
FF&E	\$25,000
Interior Finishes	\$380,000
Network & Computer Systems	\$235,000
Security & Access Control	\$150,000
	<u>\$1,835,248</u>

Baseball Grounds of Jacksonville

Audio / Visual / Scoreboard / Broadcast	\$22,266
Building Systems	\$40,898
Exterior Finishes	\$25,000
	<u>\$88,164</u>

Jacksonville Veterans Memorial Arena

Audio / Visual / Scoreboard / Broadcast	\$350,000
Building Systems	\$300,000
FF&E	\$130,000
Food Service	\$50,000
Interior Finishes	\$9,466
Network & Computer Systems	\$50,000
Security & Access Control	\$100,000
Waterproofing	\$75,000
	<u>\$1,064,466</u>

Performing Arts Center

Audio / Visual / Scoreboard / Broadcast	\$250,000
Building Systems	\$100,000
Food Service	\$50,000
Interior Finishes	\$130,000
Network & Computer Systems	\$20,000
Security & Access Control	\$19,648
	<u>\$569,648</u>

Total	\$3,557,526
Administrative support costs	\$91,218
FY 19 Budget	\$3,648,744

CITY VENUES - DEBT SERVICE
SUBFUND -- 4K6

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	85,317	68,729	66,880	(2.7%)	(1,849)
Transfers From Other Funds	22,746,828	21,413,505	21,258,373	(0.7%)	(155,132)
Other Sources	26,065,000	0	0		0
TOTAL REVENUES	48,897,145	21,482,234	21,325,253	(0.7%)	(156,981)
EXPENDITURES					
Debt Service	42,491,435	21,482,234	21,325,253	(0.7%)	(156,981)
TOTAL EXPENDITURES	42,491,435	21,482,234	21,325,253	(0.7%)	(156,981)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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CITY VENUES – DEBT SERVICE SUBFUND 4K6

BACKGROUND

This subfund receives various transfers which, along with any accumulated interest in the subfund, will be used to pay the debt service related to the various bond issuances for the City's venues. This includes the costs for principal, interest and fiscal agent fees.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19 which will be used to pay a portion of the debt service costs for FY 19.

Transfers From Other Funds

This amount represents transfers from other funds to pay the anticipated FY 19 debt service for capital projects at the city's venues.

- | | |
|--|--------------|
| ○ Better Jacksonville Debt Service fund (SF 1i1) | \$5,712,258 |
| ○ Sports Complex Capital Maintenance fund (SF 4G1) | \$5,308,921 |
| ○ City Venue – City fund (SF 4K1) | \$10,237,194 |

EXPENDITURES

Debt Service

This category houses both the FY 19 principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and any fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

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INTERNAL SERVICE FUNDS



Summary of Subfunds

Graphs

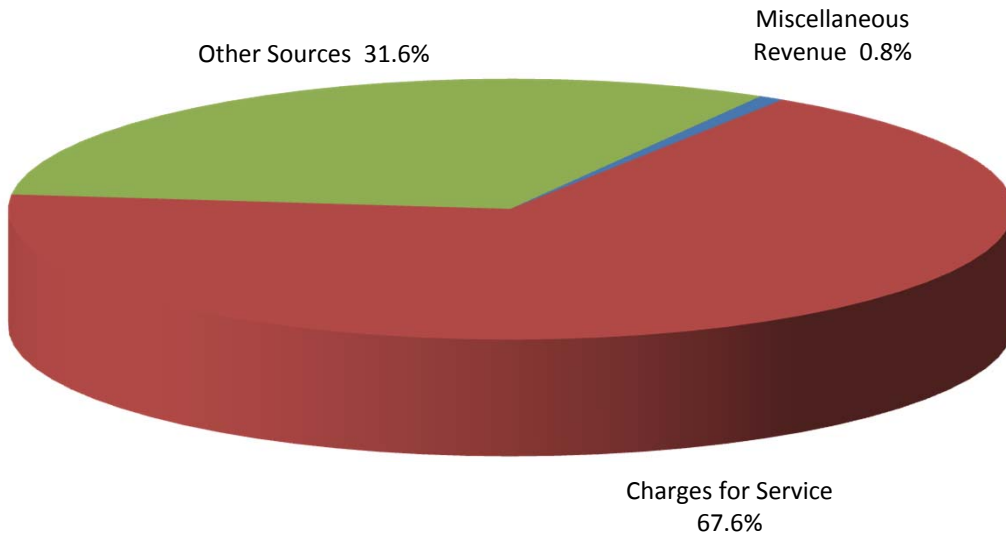
- 511 Fleet Management - Operations
- 512 Fleet Management – Vehicle Replacement
- 513 Fleet Management – Direct Replacement
- 521 Copy Center / Central Mailroom
- 531 Information Technology Department (ITD) Operations
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 538 Radio Equipment Refresh
- 53A IT System Development Fund
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Debt Management Fund
- 5A1 Public Buildings Allocations

INTERNAL SERVICE FUNDS
Summary of Subfunds

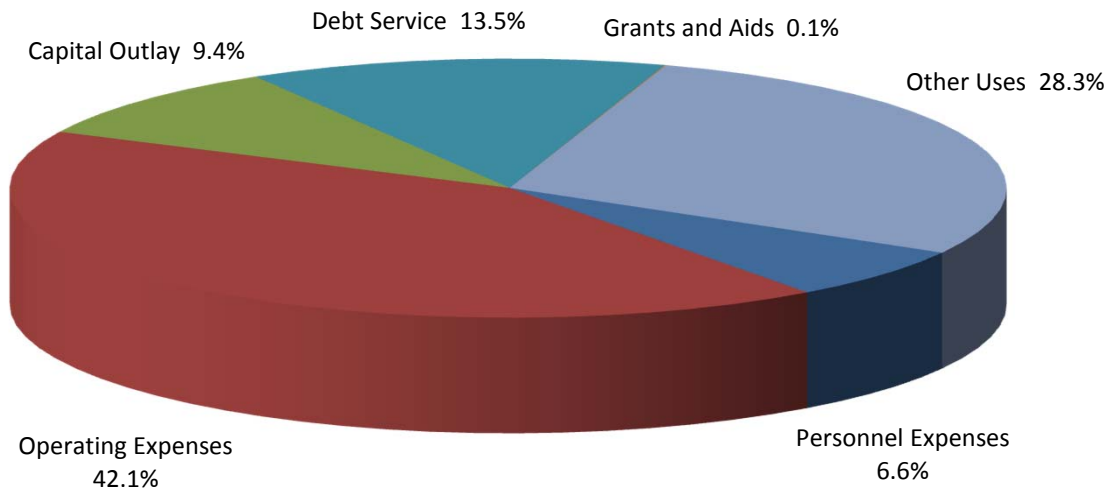
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 19 Budgeted
511	Fleet Mgt - Operations	6,854,499	24,297,139	2			1,570,844	32,722,484
512	Fleet - Vehicle Replacement	241,338	985,470	1	8,419,400		21,907,350	31,553,559
513	Fleet - Direct Replacement							31,200,272
521	Copy Center / Central Mailroom	259,380	2,239,285	1			132,401	2,631,067
531	ITD Operations	12,426,613	19,069,050	1			2,530,765	34,026,429
534	Radio Communications	827,242	1,634,902	440,550	1,305,208	236,530	234,708	4,679,140
536	Tech System Development				961,024		1,562,931	2,523,955
537	Tech Equipment Refresh		1,784,466	399,685			61,451	2,245,602
538	Radio Equipment Refresh			3,496,627				3,496,627
53A	IT System Development Fund		(89,998)	17,498,402	1,485,203		2,088,781	20,982,388
551	Office of General Counsel	8,971,916	1,923,817	1			1,222,564	12,118,298
561	Self Insurance	1,555,037	41,745,166	2			1,053,763	44,353,968
571	Group Health	873,798	99,630,479	1			262,931	100,767,209
581	Insured Programs	705,647	8,074,231	3			152,258	8,932,139
592	Debt Management Fund				64,635,897		120,001,037	184,636,934
5A1	Public Buildings Allocations	4,466,400	38,466,143	20,002			7,514,333	50,466,878
Total Internal Service Funds		37,181,870	239,760,150	53,055,550	76,806,732	236,530	160,296,117	567,336,949

INTERNAL SERVICE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



FLEET MANAGEMENT - OPERATIONS
SUBFUND -- 511

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	25,869,071	29,975,951	31,708,893	5.8%	1,732,942
Miscellaneous Revenue	595,787	534,000	521,000	(2.4%)	(13,000)
Fund Balance Appropriation	0	0	492,591		492,591
TOTAL REVENUES	26,464,858	30,509,951	32,722,484	7.3%	2,212,533
EXPENDITURES					
Personnel Expenses	6,131,391	6,410,064	6,854,499	6.9%	444,435
Operating Expenses	20,378,764	22,871,152	24,297,139	6.2%	1,425,987
Capital Outlay	60,561	2	2	0.0%	0
Other Uses	522,380	1,228,733	1,570,844	27.8%	342,111
TOTAL EXPENDITURES	27,093,096	30,509,951	32,722,484	7.3%	2,212,533

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	108	108	0
Part-Time Hours	7,722	9,802	2,080

FLEET MANAGEMENT – OPERATIONS SUBFUND 511

BACKGROUND

This internal service fund accumulates and allocates the costs of the operation of the City's fleet management / motor pool activity. This fund, as with other internal service funds, recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board. Fleet Management performs most of the warranty work on City vehicles but has outsourced many of the smaller repairs and maintenance items.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for warranty work, and contribution-loss deductible revenue.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings. Additionally, part-time hours and salaries were increase as part of the mechanic apprentice program.

Operating Expenses

This category is made of various small items and several large expenditures including \$14 million for fuel, \$4.5 million for parts / tires and \$3.3 million sublet repairs (vehicle repairs by outside vendors). The increase is being driven by increased fuel costs of \$1.2 million.

Other Uses

This category includes a \$949,641 charge for the City's indirect cost recovery study and a \$621,203 operating contingency.

AUTHORIZED POSITION CAP

Part-time hours were increased by 2,080 hours for an apprentice program with the local vocational schools.

FLEET MANGEMENT - VEHICLE REPLACEMENT
SUBFUND -- 512

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	18,758,397	25,075,108	29,709,934	18.5%	4,634,826
Miscellaneous Revenue	1,633,826	1,300,000	1,832,283	40.9%	532,283
Transfers From Other Funds	4,025	0	0		0
Other Sources	11,710,000	9,710,000	0	(100.0%)	(9,710,000)
Fund Balance Appropriation	128,676	1,845,440	11,342	(99.4%)	(1,834,098)
TOTAL REVENUES	32,234,924	37,930,548	31,553,559	(16.8%)	(6,376,989)
EXPENDITURES					
Personnel Expenses	237,306	221,345	241,338	9.0%	19,993
Operating Expenses	105,907	119,486	985,470	724.8%	865,984
Capital Outlay	12,279,916	9,710,001	1	(100.0%)	(9,710,000)
Debt Service	3,311,001	6,440,369	8,419,400	30.7%	1,979,031
Transfers to Other Funds	15,031,404	21,376,239	21,811,138	2.0%	434,899
Other Uses	85,516	63,108	96,212	52.5%	33,104
TOTAL EXPENDITURES	31,051,050	37,930,548	31,553,559	(16.8%)	(6,376,989)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	3	3	0

FLEET MANAGEMENT - VEHICLE REPLACEMENT SUBFUND 512

BACKGROUND

This internal service fund accumulates and allocates the costs for the replacement of City owned vehicles. The fund also houses the operating costs and debt service associated with vehicle replacement.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to current and previously approved vehicle replacements as well as the budgeted operating expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for surplus vehicle sales, and contribution-loss deductible revenue.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items, the largest of which is a new external vehicle lease of \$860,000 which is also driving the increase.

Capital Outlay

In prior years, this amount represented borrowed capital spending for vehicles. The FY 19 budget includes pay-go funding for all of its vehicle replacements.

Debt Service

This amount represents the interest and principal debt repayment for vehicles previously purchased with borrowed funds. The debt service for vehicles previously purchased with borrowed funds will remain flat through FY 21 then begin to drop off in FY 22 and FY 23.

Transfers to Other Funds

This is the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 19 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

Other Uses

This category includes a \$74,741 charge for the City's indirect cost recovery study and a \$21,471 operating contingency.

FLEET MANGEMENT - DIRECT REPLACEMENT
SUBFUND -- 513

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	178,795	80,000	138,310	72.9%	58,310
Transfers From Other Funds	18,531,404	21,376,239	30,861,962	44.4%	9,485,723
Fund Balance Appropriation	2,714,847	900,000	200,000	(77.8%)	(700,000)
TOTAL REVENUES	21,425,045	22,356,239	31,200,272	39.6%	8,844,033
EXPENDITURES					
Capital Outlay	15,214,759	22,356,239	31,200,272	39.6%	8,844,033
Transfers to Other Funds	183,913	0	0		0
TOTAL EXPENDITURES	15,398,672	22,356,239	31,200,272	39.6%	8,844,033

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

FLEET MANAGEMENT - DIRECT REPLACEMENT SUBFUND 513

BACKGROUND

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through borrowing.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 19.

Transfers From Other Funds

This amount includes a transfer from the General Fund – GSD (SF 011) of \$9,050,824 and the Vehicle Replacement fund (SF 512) of \$21,811,138 to fund the FY 19 vehicle replacements.

Fund Balance Appropriation

Fund balance is being appropriated to help fund purchase vehicles with cash and reduce borrowing.

EXPENDITURES

Capital Outlay

This is the total capital requirement for the FY 19 vehicle replacement that will be purchased with cash. The budget ordinance 2018-504-E schedule B4c contains a complete list of all vehicles proposed to be replaced / purchased in FY 19.

COPY CENTER / CENTRAL MAILROOM
SUBFUND -- 521

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	2,543,499	2,528,595	2,606,946	3.1%	78,351
Miscellaneous Revenue	8,428	8,769	5,527	(37.0%)	(3,242)
Fund Balance Appropriation	0	0	18,594		18,594
TOTAL REVENUES	2,551,927	2,537,364	2,631,067	3.7%	93,703
EXPENDITURES					
Personnel Expenses	243,276	234,304	259,380	10.7%	25,076
Operating Expenses	2,221,136	2,178,870	2,239,285	2.8%	60,415
Capital Outlay	0	1	1	0.0%	0
Other Uses	38,453	124,189	132,401	6.6%	8,212
TOTAL EXPENDITURES	2,502,865	2,537,364	2,631,067	3.7%	93,703

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	5	5	0

COPY CENTER / CENTRAL MAILROOM SUBFUND 521

BACKGROUND

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category represents anticipated interest income for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.4 million for the city's consolidated copier contract, \$503,600 for citywide postage and \$167,985 for external printing. The increase is being driven by a \$58,000 increase in the consolidated copier contract.

Other Uses

This category includes a \$108,943 charge for the City's indirect cost recovery study and a \$23,458 operating contingency.

ITD OPERATIONS
SUBFUND -- 531

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	22,258,200	26,052,242	32,971,972	26.6%	6,919,730
Miscellaneous Revenue	18,745	12,000	36,526	204.4%	24,526
Fund Balance Appropriation	0	0	1,017,931		1,017,931
TOTAL REVENUES	22,276,945	26,064,242	34,026,429	30.5%	7,962,187
EXPENDITURES					
Personnel Expenses	11,008,579	11,638,162	12,426,613	6.8%	788,451
Operating Expenses	10,278,136	12,523,025	19,069,050	52.3%	6,546,025
Capital Outlay	478,829	1	1	0.0%	0
Other Uses	121,362	1,903,054	2,530,765	33.0%	627,711
TOTAL EXPENDITURES	21,886,906	26,064,242	34,026,429	30.5%	7,962,187

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	121	121	0
Part-Time Hours	14,660	14,660	0

ITD OPERATIONS SUBFUND 531

BACKGROUND

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes FY 19 estimated interest income and a small amount of miscellaneous sales / charges.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several large expenditures including \$5.7 million for professional / contractual services, \$3.8 million for system development charges, \$3.4 million for phone / data lines and \$4.2 million hardware / software maintenance and licenses. Of the \$6.5 million increase, \$5.1 million is for costs associated with the financial enterprise solution (1Cloud).

Other Uses

This category includes a \$1,254,481 charge for the City's indirect cost recovery study and a \$1,276,284 operating contingency.

RADIO COMMUNICATIONS
SUBFUND -- 534

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	7,904,783	5,693,058	4,603,297	(19.1%)	(1,089,761)
Miscellaneous Revenue	29,131	26,487	12,312	(53.5%)	(14,175)
Transfers From Other Funds	883,193	0	0		0
Other Sources	190,000	0	0		0
Fund Balance Appropriation	0	0	63,531		63,531
TOTAL REVENUES	9,007,107	5,719,545	4,679,140	(18.2%)	(1,040,405)
EXPENDITURES					
Personnel Expenses	824,989	814,018	827,242	1.6%	13,224
Operating Expenses	1,344,273	1,702,158	1,634,902	(4.0%)	(67,256)
Capital Outlay	1,080,958	1,135,994	440,550	(61.2%)	(695,444)
Debt Service	5,707,536	1,680,033	1,305,208	(22.3%)	(374,825)
Grants, Aids & Contributions	244,026	217,000	236,530	9.0%	19,530
Other Uses	94,495	170,342	234,708	37.8%	64,366
TOTAL EXPENDITURES	9,296,278	5,719,545	4,679,140	(18.2%)	(1,040,405)

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	10	10	0

RADIO COMMUNICATIONS SUBFUND 534

BACKGROUND

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

REVENUE

Charges for Services

This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes the estimated interest income for FY19.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category is made of various small items and several large expenditures including \$379,900 for repairs and maintenance and a \$574,922 agreement with Motorola for the city's radio hardware / software.

Capital Outlay

Funding has been provided to purchase required equipment for new fire station 61, new rescue units at fire stations 17, 37 and 44 as well as other additional positions within JFRD.

Debt Service

The budgeted amount includes estimated debt repayment for the fire station paging project and for the buyout from JEA of the previous radio system.

Grants, Aids & Contributions

This category includes the estimated payment to JEA for the estimated JEA operating costs at the JEA owned tower sites.

Other Uses

This category includes a \$155,310 charge for the City's indirect cost recovery study and a \$79,398 operating contingency.

TECHNOLOGY SYSTEM DEVELOPMENT
SUBFUND -- 536

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	482,952	0	2,232,336		2,232,336
Miscellaneous Revenue	29,005	0	0		0
Transfers From Other Funds	0	0	291,619		291,619
Other Sources	573,000	0	0		0
Fund Balance Appropriation	0	1,923,123	0	(100.0%)	(1,923,123)
TOTAL REVENUES	1,084,957	1,923,123	2,523,955	31.2%	600,832
EXPENDITURES					
Capital Outlay	397,312	0	0		0
Debt Service	738,059	1,923,123	961,024	(50.0%)	(962,099)
Other Uses	0	0	1,562,931		1,562,931
TOTAL EXPENDITURES	1,135,371	1,923,123	2,523,955	31.2%	600,832

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND 536

BACKGROUND

In prior years, this internal service fund housed IT system development projects. Projects in the IT 5 year plan cross fiscal years so as part of FY 18, this fund is being replaced with an all-years fund (SF 53A). This fund will continue to pay the debt payments for loans issued prior to FY 18.

REVENUE

Charges for Services

This amount represents the final billing to customers for all remaining project spending in this subfund.

Transfers From Other Funds

This amount is the billing revenue received in the new IT System Development fund (SF 53A) during FY 18 for projects included in this fund. The funding is being transferred to this fund in order to pay debt service.

EXPENDITURES

Debt Service

This amount represents the estimated FY 19 interest and principal payback for loans issued prior to FY 17 that were paid out of this fund.

Other Uses

This is the residual balance in the fund once accounting for the required debt service. This funding will drop into fund balance at year-end and will be used through FY 21 to pay the debt service on projects paid for out of this fund.

TECHNOLOGY EQUIPMENT REFRESH
SUBFUND -- 537

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	660,499	1,600,940	2,245,602	40.3%	644,662
Miscellaneous Revenue	(460)	0	0		0
TOTAL REVENUES	660,040	1,600,940	2,245,602	40.3%	644,662
EXPENDITURES					
Operating Expenses	138,863	537,326	1,784,466	232.1%	1,247,140
Capital Outlay	548,080	989,567	399,685	(59.6%)	(589,882)
Other Uses	0	74,047	61,451	(17.0%)	(12,596)
TOTAL EXPENDITURES	686,943	1,600,940	2,245,602	40.3%	644,662

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

TECHNOLOGY EQUIPMENT REFRESH SUBFUND 537

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

REVENUE

Charges for Services

This amount represents the customer billings for both the FY 19 approved and previously approved equipment replacement.

EXPENDITURES

Operating Expenses

This category includes the contractual services cost for deploying equipment as well as any equipment costs for computer, telecommunication, server and network equipment that do not met the \$1,000 capital threshold.

- o Deployment Costs \$184,360
- o Network equipment \$107,416
- o Desktops / Laptops \$1,492,690

Capital Outlay

This category includes equipment costs for various computer, telecommunication, servers and network equipment that meet the \$1,000 capital threshold.

- o Laptop – Fire Inspection System \$1,820
- o PC / Laptop \$22,950
- o Mobil Data Terminals for JFRD apparatus \$58,050
- o Servers \$145,300
- o Network equipment \$171,565

Other Uses

Due to timing issues between capital spending and billing, any billing revenue over budgeted expense is placed in a cash carryover.

RADIO EQUIPMENT REFRESH
SUBFUND -- 538

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	594,744	1,193,598	3,496,409	192.9%	2,302,811
Miscellaneous Revenue	8,390	0	0		0
Fund Balance Appropriation	594,743	5,930	218	(96.3%)	(5,712)
TOTAL REVENUES	1,197,877	1,199,528	3,496,627	191.5%	2,297,099
EXPENDITURES					
Capital Outlay	1,188,579	1,199,528	3,496,627	191.5%	2,297,099
TOTAL EXPENDITURES	1,188,579	1,199,528	3,496,627	191.5%	2,297,099

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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RADIO EQUIPMENT REFRESH SUBFUND 538

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's radio equipment.

REVENUE

Charges for Services

This amount represents the FY 19 customer billings. The increase is due to the start of the portable radio refresh program.

Fund Balance Appropriation

Fund balance is being appropriation in FY 19 to balance the fund.

EXPENDITURES

Capital Outlay

FY19 includes funding of \$1,198,085 for year three of the mobile radio refresh program and \$2,298,542 for year one of the portable radio refresh program. Additional information can be found in the Capital Projects section as part of the Five-Year IT System Development Plan.

IT SYSTEM DEVELOPMENT FUND
SUBFUND -- 53A

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	1,363,195	6,785,886	397.8%	5,422,691
Other Sources	0	4,142,683	14,196,502	242.7%	10,053,819
TOTAL REVENUES	0	5,505,878	20,982,388	281.1%	15,476,510
EXPENDITURES					
Operating Expenses	0	4	(89,998)	50,050.0%	(90,002)
Capital Outlay	0	4,725,205	17,498,402	270.3%	12,773,197
Debt Service	0	0	1,485,203		1,485,203
Transfers to Other Funds	0	0	291,619		291,619
Other Uses	0	780,669	1,797,162	130.2%	1,016,493
TOTAL EXPENDITURES	0	5,505,878	20,982,388	281.1%	15,476,510

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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IT SYSTEM DEVELOPMENT FUND SUBFUND 53A

BACKGROUND

This all-year internal service fund was created in FY 19 and will house the IT system development projects for FY 18 and onward. This fund is also project driven which will allow multi-year tracking, transparency and accountability related to IT projects. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

REVENUE

Charges for Services

This revenue consists of internal service revenues from charges billed to other departments and agencies for FY 19 projects and previously approved FY 18 projects on the five-year IT system development plan.

Other Sources

This represents the amount of borrowed funds for FY 19. The detail by project can be found in the Capital Projects section in this document.

EXPENDITURES

Operating Expense

This negative budget entry is an all-years clean-up to move funding from an operating line item to a capital line item.

Capital Outlay

This amount represents the capital funding for the FY 19 projects. The detail by project, including operating costs, can be found in the Capital Projects section of this document.

Project	\$17,498,402 Funding
Transfer from Operating Expense	\$90,000
Security Upgrades - Technology / ITD	\$200,000
Disaster Recovery / Data Redundancy	\$110,000
PBX Telecommunications Upgrade	\$1,246,244
Unified CAD System - JSO / JFRD	\$1,873,644
City Council Chamber Upgrade	\$566,900
Enterprise Financial / Resource Management Solution	\$7,143,656
Enterprise Permit / Land Use Management	\$2,780,000
CARE System Upgrade and Replacement	\$2,000,000
Case Management System - JHRC	\$90,000
Real Estate Management System	\$185,000
Command Central AWARE / Real Time Crime Center	\$1,212,958

Debt Service

This amount represents the estimated FY 19 interest and principal payback for loans issued for projects included in this fund.

Transfers to Other Funds

This is a transfer out to the Technology System Development fund (SF 536) for billing revenue received in this fund during FY 18 for projects whose debt service will not be paid in this fund but from the Technology System Development fund (SF 536).

Other Uses

The FY 19 estimated revenues over expenses is being placed in a cash carryover due to the timing between the capital outlay expenditure and the debt repayment charges.

OFFICE OF GENERAL COUNSEL
SUBFUND -- 551

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	9,479,033	10,629,485	11,340,923	6.7%	711,438
Miscellaneous Revenue	94,869	31,808	32,062	0.8%	254
Fund Balance Appropriation	196,871	196,871	745,313	278.6%	548,442
TOTAL REVENUES	9,770,772	10,858,164	12,118,298	11.6%	1,260,134
EXPENDITURES					
Personnel Expenses	7,607,613	8,025,299	8,971,916	11.8%	946,617
Operating Expenses	1,616,243	1,814,367	1,923,817	6.0%	109,450
Capital Outlay	6,991	1	1	0.0%	0
Other Uses	182,635	1,018,497	1,222,564	20.0%	204,067
TOTAL EXPENDITURES	9,413,483	10,858,164	12,118,298	11.6%	1,260,134

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change
Authorized Positions	69	69	0
Part-Time Hours	2,600	2,600	0

**OFFICE OF GENERAL COUNSEL
SUBFUND 551**

BACKGROUND

This internal service fund accumulates and allocates the cost of the Office of the General Counsel and recovers its costs via charges to its users/customers which include the City, independent authorities and boards/commissions of the government.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 19 and miscellaneous sales and charges.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category includes various expenditures, the largest of which is \$829,338 in professional services that includes funding for outside legal counsel, expert witnesses, mediators, and a special counsel pursuant to municipal code section 108.505(b).

Other Uses

This category includes a \$283,535 charge for the City's indirect cost recovery study and a \$939,029 operating contingency.

SELF INSURANCE
SUBFUND -- 561

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	36,535,781	38,245,429	42,300,291	10.6%	4,054,862
Miscellaneous Revenue	949,573	1,511,486	982,069	(35.0%)	(529,417)
Transfers From Other Funds	1,071,608	1,071,609	1,071,608	0.0%	(1)
Fund Balance Appropriation	3,660,514	0	0		0
TOTAL REVENUES	42,217,476	40,828,524	44,353,968	8.6%	3,525,444
EXPENDITURES					
Personnel Expenses	1,540,989	1,512,692	1,555,037	2.8%	42,345
Operating Expenses	35,015,169	38,070,898	41,745,166	9.7%	3,674,268
Capital Outlay	0	2	2	0.0%	0
Transfers to Other Funds	1,996,132	0	0		0
Other Uses	726,742	1,244,932	1,053,763	(15.4%)	(191,169)
TOTAL EXPENDITURES	39,279,031	40,828,524	44,353,968	8.6%	3,525,444

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	22	22	0
Part-Time Hours	2,600	2,600	0

SELF INSURANCE SUBFUND 561

BACKGROUND

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2nd injury worker's compensation claims.

REVENUE

Charges for Services

The bulk of this revenue is from billings to using agencies, including independent authorities, for premiums paid from this fund.

Miscellaneous Revenue

This amount includes the FY 19 estimates for investment pool earnings and earnings from escrow deposits which are down from the FY 18 budget but consistent to FY 17 actuals.

Transfers From Other Funds

This category includes the final debt service payment from the General Fund – GSD (SF 011) for Adam's Mark loan.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category contains the costs and premiums for the City's general liability, auto liability and workers compensation programs which makes up \$38.6 million of the total budget and also accounts for the \$3.7 million increase.

Other Uses

This category includes a \$604,787 charge for the City's indirect cost recovery study, \$155,027 in an operating contingency and \$293,949 in cash carryover.

GROUP HEALTH
SUBFUND -- 571

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	92,655,793	76,561,460	94,222,246	23.1%	17,660,786
Miscellaneous Revenue	768,561	356,584	544,830	52.8%	188,246
Fund Balance Appropriation	0	17,765,818	6,000,133	(66.2%)	(11,765,685)
TOTAL REVENUES	93,424,354	94,683,862	100,767,209	6.4%	6,083,347
EXPENDITURES					
Personnel Expenses	698,910	738,671	873,798	18.3%	135,127
Operating Expenses	80,750,958	93,819,017	99,630,479	6.2%	5,811,462
Capital Outlay	3,205	1	1	0.0%	0
Other Uses	65,259	126,173	262,931	108.4%	136,758
TOTAL EXPENDITURES	81,518,332	94,683,862	100,767,209	6.4%	6,083,347

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	9	9	0
Part-Time Hours	3,440	3,440	0

GROUP HEALTH SUBFUND 571

BACKGROUND

This internal service fund administers the City's group health plans including group health, life insurance and other types of insurances. On January 1, 2015, the City of Jacksonville moved to a self-insurance plan, pursuant to Ordinance 2014-546-E.

REVENUE

Charges for Services

This category includes revenue from billings to using agencies for premiums paid from this fund. The net is due primarily to increases in employers and employees health insurance premium costs attributable to the elimination of the five pay period health insurance premium "holiday" in FY 18.

Miscellaneous Revenue

This category represents anticipated interest income for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated to offset a portion of the actuary increase in health premiums and to provide additional funding for the GO365 program.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

Of the \$99.6 million in this category, \$99 million of the funding is to pay for the various insurance premiums including health, dental, vision and life insurance. The remaining is made of various expenses including internal service charges and professional services.

Other Uses

This category includes a \$194,129 charge for the City's indirect cost recovery study and a \$68,802 operating contingency.

INSURED PROGRAMS
SUBFUND -- 581

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	7,216,133	7,312,138	8,292,841	13.4%	980,703
Miscellaneous Revenue	124,272	96,478	93,377	(3.2%)	(3,101)
Transfers From Other Funds	56,953	0	0		0
Fund Balance Appropriation	500,000	485,981	545,921	12.3%	59,940
TOTAL REVENUES	7,897,358	7,894,597	8,932,139	13.1%	1,037,542
EXPENDITURES					
Personnel Expenses	593,917	651,270	705,647	8.3%	54,377
Operating Expenses	6,651,605	7,029,127	8,074,231	14.9%	1,045,104
Capital Outlay	0	3	3	0.0%	0
Transfers to Other Funds	56,953	0	0		0
Other Uses	152,922	214,197	152,258	(28.9%)	(61,939)
TOTAL EXPENDITURES	7,455,397	7,894,597	8,932,139	13.1%	1,037,542

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	7	7	0
Part-Time Hours	1,110	1,110	0

INSURED PROGRAMS SUBFUND 581

BACKGROUND

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

REVENUE

Charges for Services

The bulk of this revenue is from billings to the various using agencies for premiums paid from this fund.

Miscellaneous Revenue

This category is made up of the anticipated interest earnings for FY 19.

Fund Balance Appropriation

Fund balance is being appropriated and set aside to pay the City's deductible(s) for any FY 19 incidents that require the City to pay a deductible to its insurance provider, net of any FY 19 revenue generated from billings related to FY 18 incidents as well as to carryover \$45,921 FY 18 funding which was placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 17-18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 18-19, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 17-18 as a result of health premium savings.

Operating Expenses

This category contains the cost for the City's various insurance premiums. The largest of which are property of \$5 million and excess GL / workers compensation of \$1.7 million.

Other Uses

This category includes a \$92,437 charge for the City's indirect cost recovery study and a \$59,821 operating contingency.

DEBT MANAGEMENT FUND
SUBFUND -- 592

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	43,958,790	49,746,632	64,635,897	29.9%	14,889,265
Miscellaneous Revenue	96,212	0	0		0
Other Sources	94,594,699	123,281,016	120,001,037	(2.7%)	(3,279,979)
TOTAL REVENUES	138,649,701	173,027,648	184,636,934	6.7%	11,609,286
EXPENDITURES					
Debt Service	45,781,726	49,746,632	64,635,897	29.9%	14,889,265
Loans	0	123,281,016	120,001,037	(2.7%)	(3,279,979)
TOTAL EXPENDITURES	45,781,726	173,027,648	184,636,934	6.7%	11,609,286

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

DEBT MANAGEMENT FUND SUBFUND 592

BACKGROUND

The City routinely accesses the capital markets to facilitate the purchase of capital assets and to build, improve, and maintain public capital infrastructure. This fund houses that activity including the authorized borrowing amount and the anticipated debt service repayments from the various City departments and funds.

REVENUE

Charges for Services

This category houses the revenue received from user departments for debt service due during FY 19.

Other Sources

This category houses the FY 19 authorized new borrowing net of any de-authorization of prior year capacity.

EXPENDITURES

Debt Service

This category includes the estimated cost of administering the fund for FY 19 and the estimated payments to various financial institutions and debt service funds for the cost of borrowed funds.

Loans

This category includes the FY 19 new loan amounts to be borrowed net of any de-authorization of prior year capacity.

PUBLIC BUILDING ALLOCATIONS
SUBFUND -- 5A1

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	45,779,401	45,699,496	46,500,776	1.8%	801,280
Miscellaneous Revenue	417,440	374,420	423,763	13.2%	49,343
Transfers From Other Funds	0	0	3,000,000		3,000,000
Fund Balance Appropriation	157,047	250,000	542,339	116.9%	292,339
TOTAL REVENUES	46,353,887	46,323,916	50,466,878	8.9%	4,142,962
EXPENDITURES					
Personnel Expenses	3,955,818	3,847,717	4,466,400	16.1%	618,683
Operating Expenses	35,149,449	37,731,396	38,466,143	1.9%	734,747
Capital Outlay	47,205	20,002	20,002	0.0%	0
Transfers to Other Funds	2,666,356	2,966,257	2,977,244	0.4%	10,987
Other Uses	952,151	1,758,544	4,537,089	158.0%	2,778,545
TOTAL EXPENDITURES	42,770,980	46,323,916	50,466,878	8.9%	4,142,962

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	59	61	2
Part-Time Hours	1,146	1,146	0

PUBLIC BUILDING ALLOCATIONS SUBFUND 5A1

BACKGROUND

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage. This fund was set up as part of the FY 14 budget to increase transparency, accuracy and accountability for the various public buildings.

REVENUE

Charges for Services

This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents the tenant revenue for non-City occupants of city buildings and anticipated interest earnings for FY 19.

Transfers From Other Funds

This amount represents a transfer from the General Fund-GSD (011) to be used for the city-wide maintenance, upgrade, and replacement of cameras.

Fund Balance Appropriation

The fund balance appropriation of \$542,339 is intended for two uses: \$250,000 is for the re-establishment of an "emergency fund" to address unanticipated repairs, requests, or emergency issues as they arise throughout the fiscal year (funding used from these funds will be billed in the following fiscal year to recoup costs), and \$292,339 is being appropriated to re-establish the FY 18 pension reform contingency.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes \$9,773,789 for electricity, \$6,703,306 for water treatment and chilled water costs, \$6,404,293 for internal service costs for various multi-tenant City buildings, \$2,144,386 for contractual services for general building maintenance, elevator inspection and maintenance and other items, \$2,122,527 for janitorial and cleaning contracts, \$1,433,000 for repairs and maintenance, \$1,357,731 for miscellaneous insurance costs and \$1,220,859 for guard and security system monitoring services.

Capital Outlay

Capital funding has been provided to purchase automated external defibrillators at various city buildings.

Transfers to Other Funds

This represents a transfer from this fund to the General Fund – GSD to pay the debt service costs for the Ed Ball and the Haverty's buildings.

Other Uses

This category includes a: \$3,000,000 contingency to be used for the city-wide maintenance, upgrade, and replacement of cameras as determined by a special task force that will be established to oversee this project, \$1,162,504 charge for the City's indirect cost recovery study, and \$374,585 for the FY 19 pension contingency.

OTHER FUNDS

Summary of Subfunds Graphs



Capital Project Funds

- 31L Capital Project Revenue Bond Construction
- 31P 2002 Guar. Entitlement Construction Bonds
- 31R 1999A Excise Tax Revenue Bond
- 321 River City Renaissance Pay-As-You-Go
- 322 General Capital Projects
- 327 2009 Authorized Capital Projects
- 328 2010 Authorized Capital Projects
- 329 2011 Authorized Capital Projects
- 32A 2012 Authorized Capital Projects
- 32B 2013 Authorized Capital Projects
- 32C 2014 Authorized Capital Projects
- 32D 2015 Authorized Capital Projects
- 32E Authorized Capital Projects
- 32S Library Capital Projects – Library Fines
- 32T JIA CRA TID Capital Projects
- 32U Downtown Southside TID USD1 A Capital Projects
- 32V King / Soutel Crossing CRA TID Capital Projects
- 331 Grant Capital Improvement Projects Funding
- 363 2004 Excise Tax Revenue Bonds

Trust and Agency Funds

- 611 General Employees Pension
- 613 Correctional Officers Pension
- 614 Disability Pension Trust
- 646 KHA Trust Section 111.850 Part A
- 64F General Trust and Agency Funds
- 64H City Wellness and Fitness
- 64M KHA – Youth Travel Trust
- 64N Art In Public Places Trust

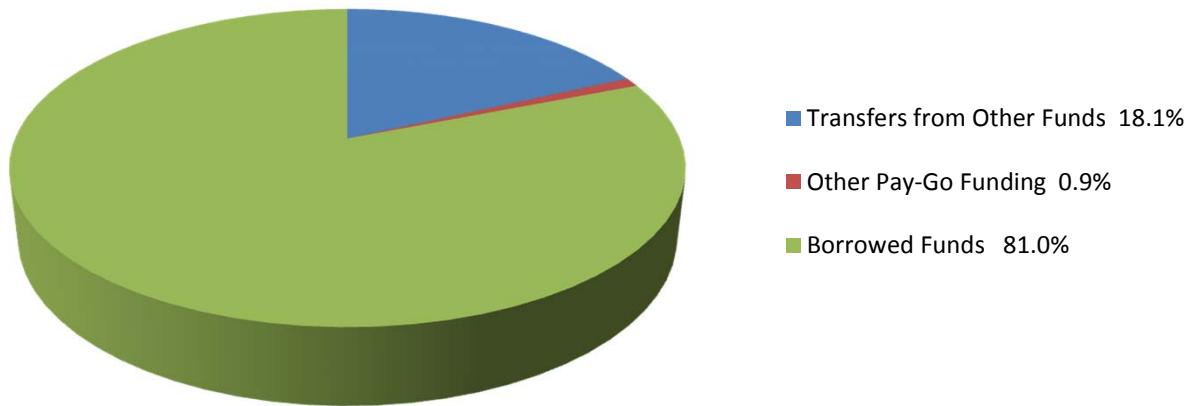
Component Units

- 75B Downtown Economic Development Fund

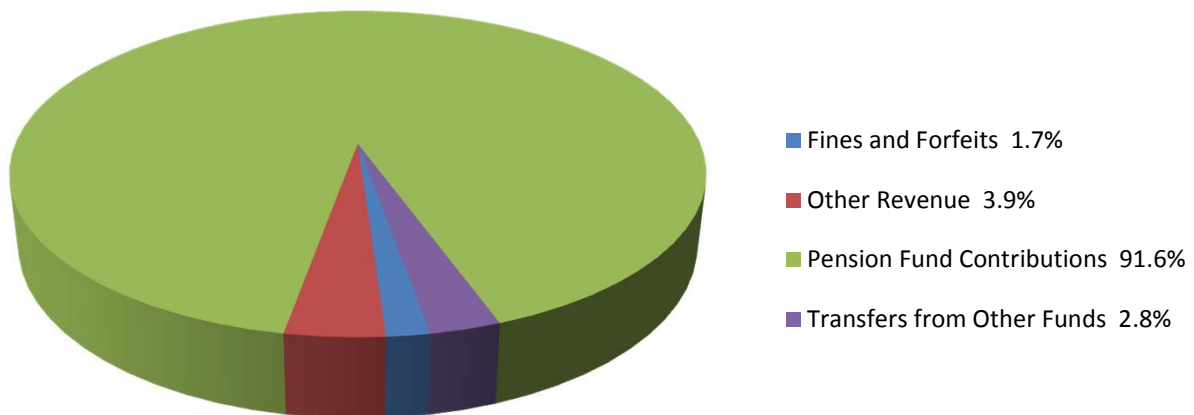
OTHER FUNDS Summary of Funds

Fund Type	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 19 Budgeted
Capital Project Funds	0	0	124,863,817	0	(155,265)	124,708,552
Trust and Agency Funds	398,240	15,856,104	1	423,326	902,864	17,580,535
Component Units	0	0	0	1,000,000	1,500,000	2,500,000
Total	398,240	15,856,104	124,863,818	1,423,326	2,247,599	144,789,087

Capital Project Fund Revenue



Trust and Agency Fund Revenue



OTHER FUNDS
Summary of Subfunds

Capital Project Funds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 19 Budgeted
31L	Capital Project Revenue Bonds			2,245		(2,245)	0
31P	2002 Guar. Entitlement Construction			7,423		(7,423)	0
31R	1999A Excise Tax Rev Bond			974		(974)	0
321	River City Renaissance Pay-As-You-Go			9,433		(9,433)	0
322	General Capital Projects			754,692		187,855	942,547
327	2009 Authorized Capital Projects			58,013			58,013
328	2010 Authorized Capital Projects			9,552			9,552
329	2011 Authorized Capital Projects			46,908		(12,153)	34,755
32A	2012 Authorized Capital Projects			3,183			3,183
32B	2013 Authorized Capital Projects			1,365			1,365
32C	2014 Authorized Capital Projects			82,689			82,689
32D	2015 Authorized Capital Projects			12,214			12,214
32E	Authorized Capital Projects			118,878,352			118,878,352
32S	Library Capital Projects - Library Fines			330,000			330,000
32T	JIA CRA TID Capital Projects			3,000,000			3,000,000
32U	Downtown Southside TID USD1 A Capital Projects			250,000			250,000
32V	King / Soutel Crossing CRA TID Capital Projects			629,187			629,187
331	Grant Capital Improvement Projects Funding			360,000			360,000
363	2004 Excise Tax Revenue Bonds			427,587		(310,892)	116,695
Total Capital Project Funds		0	0	124,863,817	0	(155,265)	124,708,552

Trust and Agency Funds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 19 Budgeted
611	General Employees' Pension	398,240	13,312,341	1		519,468	14,230,050
613	Correctional Officers Pension		2,173,418			7,233	2,180,651
614	Disability Pension Trust		22,000			3,659	25,659
646	KHA Trust Section 111.850 Part A				300,000		300,000
64F	General Trust and Agency Fund				82,532	372,504	455,036
64H	City Wellness and Fitness		200,000				200,000
64M	KHA - Youth Travel Trust				40,794		40,794
64N	Art In Public Places Trust		148,345				148,345
Total Trust and Agency Funds		398,240	15,856,104	1	423,326	902,864	17,580,535

Component Units

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 19 Budgeted
75B	Downtown Economic Development Fund				1,000,000	1,500,000	2,500,000
Total Component Units		0	0	0	1,000,000	1,500,000	2,500,000

CAPITAL PROJECT REVENUE BOND CONSTRUCTION
 SUBFUND -- 31L

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Capital Outlay	0	0	2,245		2,245
Other Uses	0	0	(2,245)		(2,245)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change

**CAPITAL PROJECT REVENUE BOND CONSTRUCTION
SUBFUND 31L**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	2,245

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

2002 GUAR ENTITLEMENT CONSTRUCTION BONDS
 SUBFUND -- 31P

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Capital Outlay	0	0	7,423		7,423
Other Uses	0	0	(7,423)		(7,423)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change

**2002 GUAR ENTITLEMENT CONSTRUCTION BONDS
SUBFUND 31P**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	7,423

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

1999A EXCISE TAX REVENUE BOND
 SUBFUND -- 31R

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Capital Outlay	0	0	974		974
Other Uses	0	0	(974)		(974)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change

**1999A EXCISE TAXES REVENUE BOND
SUBFUND 31R**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	974

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

RIVER CITY RENAISSANCE PAY-AS-YOU-GO
 SUBFUND -- 321

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Capital Outlay	8,499	0	9,433		9,433
Other Uses	0	0	(9,433)		(9,433)
TOTAL EXPENDITURES	8,499	0	0		0

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change

**RIVER CITY RENAISSANCE PAY-AS-YOU-GO
SUBFUND 321**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Julius Guinyard - Park and Pool Renovations	9,433

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

GENERAL CAPITAL PROJECTS
SUBFUND -- 322

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	50,155	26,880	10,547	(60.8%)	(16,333)
Miscellaneous Revenue	1,492,515	0	0		0
Transfers From Other Funds	967,993	948,000	932,000	(1.7%)	(16,000)
Other Sources	573,663	0	0		0
TOTAL REVENUES	3,084,327	974,880	942,547	(3.3%)	(32,333)
EXPENDITURES					
Operating Expenses	168,455	0	0		0
Capital Outlay	3,430,352	537,277	754,692	40.5%	217,415
Grants, Aids & Contributions	179,000	0	0		0
Transfers to Other Funds	1,009,468	437,603	200,000	(54.3%)	(237,603)
Other Uses	0	0	(12,145)		(12,145)
TOTAL EXPENDITURES	4,787,275	974,880	942,547	(3.3%)	(32,333)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**GENERAL CAPITAL PROJECTS
SUBFUND 322**

BACKGROUND

This fund houses appropriated pay-go as well as borrowed funds prior to FY 09. This fund, for the fiscal year being budgeted, would include the annual revenue received for sidewalk maintenance / construction per ordinance 2015-212-E, the annual revenue for the Jacksonville Beach pier lease agreement and the annual loan repayment from the Venues – City Side fund (SF 4K1). The fund may also include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Plan.

REVENUE

Charges for Services

This amount is the FY 19 side walk fund revenue pursuant to 2015-212-E which will be used to fund sidewalk maintenance / construction.

Transfers From Other Funds

This amount represents the transfer from the Venues – City Side fund (SF 4K1) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

754,692

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	12,145
Prime Osborn Convention Center - Interior Finishes	100,000
Prime Osborn Convention Center - Security Improvements	537,000
Ritz Theatre & Museum - Security Improvements	95,000
Sidewalk Construction - New	10,547

Transfers from Other Funds

This amount represents the transfer from this subfund into 4K1 for the purchase of tables and chairs for the Prime Osborn Convention Center.

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

2009 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 327

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	86,228	109,116	58,013	(46.8%)	(51,103)
Transfers From Other Funds	0	0	0		0
Other Sources	1,335,642	0	0		0
TOTAL REVENUES	1,421,871	109,116	58,013	(46.8%)	(51,103)
EXPENDITURES					
Capital Outlay	2,058,082	109,116	58,013	(46.8%)	(51,103)
Transfers to Other Funds	42,131	0	0		0
TOTAL EXPENDITURES	2,100,213	109,116	58,013	(46.8%)	(51,103)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2009 AUTHORIZED CAPITAL PROJECTS
SUBFUND 327**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	58,013

2010 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 328

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	23,867	7,759	9,552	23.1%	1,793
Other Sources	24,956	0	0		0
TOTAL REVENUES	48,823	7,759	9,552	23.1%	1,793
EXPENDITURES					
Capital Outlay	88,279	7,759	9,552	23.1%	1,793
TOTAL EXPENDITURES	88,279	7,759	9,552	23.1%	1,793

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2010 AUTHORIZED CAPITAL PROJECTS
SUBFUND 328**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	9,552

2011 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 329

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	34,124	0	0		0
Miscellaneous Revenue	64,971	80,777	34,755	(57.0%)	(46,022)
Other Sources	550,911	0	0		0
TOTAL REVENUES	650,006	80,777	34,755	(57.0%)	(46,022)
EXPENDITURES					
Capital Outlay	1,012,653	80,777	46,908	(41.9%)	(33,869)
Transfers to Other Funds	50,735	0	0		0
Other Uses	0	0	(12,153)		(12,153)
TOTAL EXPENDITURES	1,063,388	80,777	34,755	(57.0%)	(46,022)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2011 AUTHORIZED CAPITAL PROJECTS
SUBFUND 329**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

46,908

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	42,233
Julius Guinyard - Refurbish Existing Park	4,675

Other Uses

This amount represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

2012 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 32A

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	(3,756)	140,660	3,183	(97.7%)	(137,477)
Other Sources	3,703,037	0	0		0
TOTAL REVENUES	3,699,281	140,660	3,183	(97.7%)	(137,477)
EXPENDITURES					
Capital Outlay	2,968,059	140,660	3,183	(97.7%)	(137,477)
TOTAL EXPENDITURES	2,968,059	140,660	3,183	(97.7%)	(137,477)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2012 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32A**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	3,183

2013 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 32B

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	(1,017)	69,866	1,365	(98.0%)	(68,501)
Other Sources	1,637,380	0	0		0
TOTAL REVENUES	1,636,362	69,866	1,365	(98.0%)	(68,501)
EXPENDITURES					
Capital Outlay	1,747,058	69,866	1,365	(98.0%)	(68,501)
TOTAL EXPENDITURES	1,747,058	69,866	1,365	(98.0%)	(68,501)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2013 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32B**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	1,365

2014 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 32C

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	234,426	311,968	82,689	(73.5%)	(229,279)
Transfers From Other Funds	0	0	0		0
Other Sources	4,317,922	0	0		0
TOTAL REVENUES	4,552,348	311,968	82,689	(73.5%)	(229,279)
EXPENDITURES					
Capital Outlay	4,495,264	311,968	82,689	(73.5%)	(229,279)
TOTAL EXPENDITURES	4,495,264	311,968	82,689	(73.5%)	(229,279)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2014 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32C**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	82,689

2015 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 32D

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	11,669	0	12,214		12,214
Transfers From Other Funds	179,781	0	0		0
TOTAL REVENUES	191,450	0	12,214		12,214
EXPENDITURES					
Capital Outlay	342,291	0	12,214		12,214
Transfers to Other Funds	56,953	0	0		0
TOTAL EXPENDITURES	399,244	0	12,214		12,214

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**2015 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32D**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Ed Ball Building - Maintenance and Upgrades	12,214

AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 32E

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	1,427,451	14,685	112,779	668.0%	98,094
Transfers From Other Funds	9,792,360	21,843,000	17,765,038	(18.7%)	(4,077,962)
Other Sources	23,487,858	100,035,922	101,000,535	1.0%	964,613
TOTAL REVENUES	34,707,670	121,893,607	118,878,352	(2.5%)	(3,015,255)
EXPENDITURES					
Operating Expenses	1,932	0	0		0
Capital Outlay	29,208,596	121,893,617	118,878,352	(2.5%)	(3,015,265)
Transfers to Other Funds	57,626	0	0		0
Other Uses	0	(10)	0	(100.0%)	10
TOTAL EXPENDITURES	29,268,154	121,893,607	118,878,352	(2.5%)	(3,015,255)

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**AUTHORIZED CAPITAL PROJECTS
SUBFUND 32E**

BACKGROUND

This fund currently houses the FY 19 proposed Capital Improvement Projects (CIP) to be funded with borrowing as detailed on budget ordinance schedule B4a as well as pay-go funds transferred from other funds for FY 19 adopted CIP projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

Transfers From Other Funds

This amount represents the various transfers from other funds, as detailed below, which will be used to fund a portion of the FY 19 proposed CIP.

- o General Fund – GSD (SF 011) \$16,272,787
- o Kathryn A. Hanna Park (SF 1D2) \$1,020,000
- o General Trust & Agency Fund (SF 64F) \$435,966
- o Communication Tower Revenue (SF 1H7) \$36,285

Other Sources

This represents the amount of authorized borrowing for the FY 19 CIP.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

118,878,352

Project Title	FY 19 Approved
5th Street Bridge Replacement	400,000
9A / Baymeadows Park	2,046,020
ADA Compliance - Curb Ramps Sidewalks	5,484,643
ADA Compliance - Public Buildings	2,000,000
Blue Cypress - Pool Demo and Replacement	2,425,000
Boone Park - Tennis Courts	261,981
Bulkheads and Riverwalk Repair	1,000,000
Cemetery Assessment / Restoration - Hillside Cemetery	30,000
Cemetery Assessment / Restoration - Memorial Cemetery	389,400
Cemetery Assessment / Restoration - Mt. Olive Cemetery	474,000
Cemetery Assessment / Restoration - Old City Cemetery	150,000
Cemetery Assessment / Restoration - Pinehurst Cemetery	1,211,000
Cemetery Assessment / Restoration - Sunset Cemetery	250,000

Project Title	FY 19 Approved
Collins Road Bridge	500,000
Countywide Hardscaping	500,000
Countywide Parks and Recreation Projects	2,000,000
Ed Ball Building - Energy Audit	2,400,000
Ed Ball Building - Maintenance and Upgrades	1,167,964
Emergency Operations Center - HVAC Repairs	100,000
Facilities Capital Maintenance - Governmental	940,000
Fire Station 61 - Construction	(200,000)
Fire Station 61 - Temp Peak Time Trailer	200,000
Fire Station 65 - Construction	2,500,000
Fleet Facility - Fuel Storage / Resurfacing	250,000
Fleet Facility - Restroom Repairs	400,000
Intersection Improvements - Hart Bridge Ramp	12,500,000
Jacksonville Zoo Improvements	5,000,000
Kathryn Abbey Hanna Park - Campground Restroom Reno	360,000
Kathryn Abbey Hanna Park - Playground Repair	360,000
Kathryn Abbey Hanna Park - Splash Park Repair	300,000
Main Library - Capital Maintenance	(214,890)
Main Library - Partial Roof Replacement	598,000
Main Street Dog Park	400,000
Mayport Community Center	2,000,000
Mayport Docks	878,503
Mayport Ramp - Dock and Launch Lane	(878,503)
McCoy's Creek Greenway - Ash Remediation	1,400,000
McCoy's Creek Greenway - Boulevard Closure	3,000,000
McCoy's Creek Greenway - Buffer to Creekbank	1,000,000
McCoy's Creek Greenway - Bulkhead Restoration	1,500,000
McCoy's Creek Greenway - Channel Improvements	1,500,000
McCoy's Creek Greenway - Greenway	1,400,000
McCoy's Creek Greenway - King Rebuild / Raise Bridge	500,000
McCoy's Creek Greenway - LeLand Bridge Removal	1,000,000
McCoy's Creek Greenway - Smith Bridge Removal	1,000,000
McCoy's Creek Greenway - Stockton Rebuild / Raise Bridge	500,000
Medical Examiner Facility - Replacement	500,000
Memorial Park - Fence, Railing and Water Fountain	200,000

Project Title	FY 19 Approved
Miller Creek Dredge - Special District Match	275,000
Northbank Riverwalk - Bulkhead Repairs	3,000,000
Northbank Riverwalk - Civic / Cultural Riverwalk Node	500,000
Northbank Riverwalk - Wayfindings Signs	150,000
Oceanway Library - Replacement	2,500,000
Ortega Hills - Ingress/Egress Land Acquisition	1,045,026
Palm Avenue Improvements	459,468
Palmetto Leaves Regional Park	75,000
Park Street - Road Diet	2,200,000
Pavement Markings	750,000
Pedestrian Safety Improvements - Phoenix Area	2,480,954
Plymouth Street Bridge	100,000
Police Memorial Building - Maintenance / Upgrades	275,000
Pollution Remediation Accrual - 4 Sites	1,000,000
Pretrial Detention Facility - Cell Door System	1,000,000
Pretrial Detention Facility - Elevator System	315,200
Pretrial Detention Facility - Maint and Upgrades	1,500,000
Prime Osborn Convention Center - Building Systems	1,045,000
Prime Osborn Convention Center - Security Improvements	118,000
Prime Osborn Convention Center - Waterproofing / Roof	1,000,000
Public Buildings - Roofing	400,000
Railroad Crossings	200,000
Railroad Quiet Zone Match	250,000
Reddie Point Preserve - Entrance Road Paving	450,000
Regional Rowing Center - New	1,000,000
Ritz Theatre & Museum - Building Systems	510,000
River Road Bridge	500,000
Roadway Resurfacing - Countywide	4,070,368
Roadway Resurfacing - Ft. Caroline Rd	300,000
Rogero Road - Roundabout	1,200,000
School/Ped Safety - School Zone Flasher Clocks	366,362
Seaton Creek Historic Preserve	536,026
Sidewalk and Curb	2,000,000
Soutel Drive - Road Diet	2,640,000

Project Title	FY 19 Approved
Southbank - Floating Dock	100,000
Southbank - Friendship Fountain Repairs / Nodes	1,300,000
Southbank Riverwalk - Extension	700,000
Southside Senior Center	2,000,000
St. James Building - Repairs	621,245
St. Johns River Park	950,000
Tillie Fowler Park Septic System Replacement	160,000
Traffic Engineering Facility Improvements	200,000
Traffic Signalization - Southpoint	350,000
UF Health Capital Improvements	15,000,000
Willowbranch Creek Bulkhead - Replacement	500,000
Winton Drive Recreational Facility	436,085
Yates Building - Maintenance / Upgrades	666,500

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LIBRARY CAPITAL PROJECTS-LIBRARY FINES
SUBFUND -- 32S

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	0	0	330,000		330,000
Miscellaneous Revenue	5,652	0	0		0
TOTAL REVENUES	5,652	0	330,000		330,000
EXPENDITURES					
Capital Outlay	177	0	330,000		330,000
TOTAL EXPENDITURES	177	0	330,000		330,000

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

LIBRARY CAPITAL PROJECTS – LIBRARY FINES SUBFUND 32S

BACKGROUND

This fund was established pursuant to ordinance 2015-053-E which moved library fines from the General Fund – GSD to this fund to be used for capital improvements at the library. This fund will house the fine revenue, the associated library fees refunds and the capital improvements paid for with this revenue source.

REVENUE

Fines and Forfeits

This amount represents the budgeted FY 19 library fees/fine refunds needed to cover the FY 19 proposed CIP project listed below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Urban Core Renewal / 21st Century Urban Libraries	330,000

JIA CRA TID CAPITAL PROJECTS
SUBFUND -- 32T

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	515,379	0	0		0
Miscellaneous Revenue	16,355	0	0		0
Transfers From Other Funds	5,000,573	3,300,000	3,000,000	(9.1%)	(300,000)
TOTAL REVENUES	5,532,307	3,300,000	3,000,000	(9.1%)	(300,000)
EXPENDITURES					
Capital Outlay	8,610,797	3,300,000	3,000,000	(9.1%)	(300,000)
TOTAL EXPENDITURES	8,610,797	3,300,000	3,000,000	(9.1%)	(300,000)

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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JIA CRA TID CAPITAL PROJECTS SUBFUND 32T

BACKGROUND

This fund is used to house capital projects that are funded by the JIA Area Community Redevelopment Area (CRA) Tax Increment District (TID). Capital projects for CRA / TID, according to State statutes, cannot be part of the City's Capital Improvement Program (CIP) and therefore will not be listed in the Capital Project section of this document.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the JIA Area Tax Increment District (SF 185).

EXPENDITURES

Capital Outlay

The transfer from the JIA CRA (SF 185) is being used to fund the Harts Road bridge replacement project. Information on this project is available from the CRA board website: [http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-\(cra\)/jia-cra](http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-(cra)/jia-cra)

DOWNTOWN SOUTHSIDE TID USD1 A CAPITAL PROJECTS
 SUBFUND -- 32U

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	85,213	0	0		0
Transfers From Other Funds	50,224	0	250,000		250,000
TOTAL REVENUES	135,437	0	250,000		250,000
EXPENDITURES					
Operating Expenses	66	0	0		0
Capital Outlay	491,861	0	250,000		250,000
TOTAL EXPENDITURES	491,927	0	250,000		250,000

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

DOWNTOWN SOUTHSIDE TID USD1 A CAPITAL PROJECTS SUBFUND 32U

BACKGROUND

This fund is used to house capital projects that are funded by the Downtown Southside USD1-A Community Redevelopment Area (CRA) Tax Increment District (TID). Capital projects for CRA / TID, according to State statutes, cannot be part of the City's Capital Improvement Program (CIP) and therefore will not be listed in the Capital Project section of this document.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the Downtown Southside Tax Increment District (SF 182).

EXPENDITURES

Capital Outlay

The transfer from the Downtown Southside Tax Increment District (SF 182) is being used to fund the Southbank Parking project. Information on this project is available from the CRA board website: <http://dia.coj.net/>

KING/ SOUDEL CROSSING CRA TID CAPITAL PROJECTS
 SUBFUND -- 32V

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	0	629,187		629,187
TOTAL REVENUES	0	0	629,187		629,187
EXPENDITURES					
Capital Outlay	0	0	629,187		629,187
TOTAL EXPENDITURES	0	0	629,187		629,187

AUTHORIZED POSITION CAP

FY 17-18

FY 18-19

Change

KING / SOUDEL CROSSING CRA TID CAPITAL PROJECTS SUBFUND 32V

BACKGROUND

This fund is used to house capital projects that are funded by the King / Soutel Crossing Community Redevelopment Area (CRA) Tax Increment District (TID). Capital projects for CRA / TID, according to State statutes, cannot be part of the City's Capital Improvement Plan (CIP) and therefore will not be listed in the Capital Project section.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the King / Soutel Crossing CRA Tax Increment District (SF 186).

EXPENDITURES

Capital Outlay

The transfer from the King / Soutel Crossing CRA (SF 186) is being used to fund the Soutel Drive Corridor Improvement project. Information on this project is available from the CRA board website:

[http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-\(cra\)/kingsoutel-crossing-cra](http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-(cra)/kingsoutel-crossing-cra)

GRANT CAPITAL IMPROVEMENT PROJECTS FUNDING
 SUBFUND -- 331

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	0	0	360,000		360,000
TOTAL REVENUES	0	0	360,000		360,000
EXPENDITURES					
Capital Outlay	0	0	360,000		360,000
TOTAL EXPENDITURES	0	0	360,000		360,000

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

GRANT CAPITAL IMPROVEMENT PROJECTS FUNDING SUBFUND 331

BACKGROUND

This fund currently houses the budgetary authority for capital improvement projects that include grant funding. This includes joint projects between the City and other governmental agencies such as Florida Department of Transportation, Florida Inland Navigation District (F.I.N.D) and Florida Department Environmental Protection.

REVENUE

Intergovernmental Revenue

This represents funding from the Florida Department of Economic Opportunity to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 19 Approved
Mayport Waterfront Revitalization - Mayport Docks	360,000

2004 EXCISE TAX REVENUE BONDS
 SUBFUND -- 363

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	110,427	116,695	5.7%	6,268
TOTAL REVENUES	0	110,427	116,695	5.7%	6,268
EXPENDITURES					
Capital Outlay	0	110,427	427,587	287.2%	317,160
Other Uses	0	0	(310,892)		(310,892)
TOTAL EXPENDITURES	0	110,427	116,695	5.7%	6,268

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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**2004 EXCISE TAX REVENUE BONDS
SUBFUND 363**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 19 Capital Improvement Projects (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 19 approved CIP. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 19-23 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

427,587

Project Title	FY 19 Approved
Blue Cypress - Pool Demo and Replacement	25,000
9A / Baymeadows Park	116,695
Julius Guinyar Park and Pool Renovations	285,892

Other Uses

This amount represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY19 CIP detailed above.

GENERAL EMPLOYEES PENSION
SUBFUND -- 611

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	392,874,950	13,711,664	14,198,822	3.6%	487,158
Transfers From Other Funds	6,482	0	0		0
Fund Balance Appropriation	0	0	31,228		31,228
TOTAL REVENUES	392,881,431	13,711,664	14,230,050	3.8%	518,386
EXPENDITURES					
Personnel Expenses	346,500	367,336	398,240	8.4%	30,904
Operating Expenses	182,332,563	12,487,260	13,312,341	6.6%	825,081
Capital Outlay	0	1	1	0.0%	0
Debt Service	19,464,829	0	0		0
Other Uses	290,315	857,067	519,468	(39.4%)	(337,599)
TOTAL EXPENDITURES	202,434,207	13,711,664	14,230,050	3.8%	518,386

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
Authorized Positions	5	5	0

GENERAL EMPLOYEES PENSION SUBFUND 611

BACKGROUND

The General Employees' Pension Fund is the City's defined benefit pension fund for general employees which closed to new employees effective October 1, 2017. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes state funded employees at Clerk of the Courts.

The employees' contribution rate is 10% with 0.3% being distributed to the Disability Plan (S/F 614). All new employees are required to enroll in the General Employees' Defined Contribution plan.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Miscellaneous Revenue

This amount represents the revenue needed to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 18 funding placed into an operating contingency that will drop into fund balance at FY 18 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 19 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 as part of the Mayor's Pension Reform. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Additionally, there is an increase in health insurance costs due to the elimination of excess reserves allocated from the City's self-funded health insurance plan in FY 18 as a result of health premium savings.

Operating Expenses

This category includes \$13.2 million in professional services to pay the City's money manager fees, portfolio consultants, actuary fees and pension counsel. The remaining balance is made of various expenses including internal service charges.

Other Uses

This category includes a \$480,620 charge for the City's indirect cost recovery study and a \$38,848 operating contingency.

CORRECTIONAL OFFICERS PENSION
SUBFUND -- 613

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	352,578	300,000	300,000	0.0%	0
Miscellaneous Revenue	48,968,577	1,118,739	1,880,651	68.1%	761,912
TOTAL REVENUES	49,321,155	1,418,739	2,180,651	53.7%	761,912
EXPENDITURES					
Operating Expenses	13,144,439	1,418,739	2,173,418	53.2%	754,679
Debt Service	5,281,223	0	0		0
Other Uses	0	0	7,233		7,233
TOTAL EXPENDITURES	18,425,662	1,418,739	2,180,651	53.7%	761,912

AUTHORIZED POSITION CAP

FY 17-18	FY 18-19	Change
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CORRECTIONAL OFFICERS PENSION SUBFUND 613

BACKGROUND

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The Correctional Officers' Pension Fund is funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Fines and Forfeits

This amount represents the revenue received from the administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

Miscellaneous Revenue

This amount represents the revenue needed to balance the fund.

EXPENDITURES

Operating Expenses

This category includes \$2,022,412 in professional services to pay costs and fees to various money managers to manage the Correctional Officers' pension fund investments as well as \$151,006 in supervision allocation from the General Employees' Pension fund (SF 611).

Other Uses

This category includes a charge for the City's indirect cost recovery study.

DISABILITY PENSION TRUST
SUBFUND -- 614

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	2,108,503	10,000	25,659	156.6%	15,659
TOTAL REVENUES	2,108,503	10,000	25,659	156.6%	15,659
EXPENDITURES					
Operating Expenses	787,306	10,000	22,000	120.0%	12,000
Other Uses	0	0	3,659		3,659
TOTAL EXPENDITURES	787,306	10,000	25,659	156.6%	15,659

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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DISABILITY PENSION TRUST SUBFUND 614

BACKGROUND

The Disability Pension Fund is the disability plan for general employees participating in the City's General Employee, Corrections and Police and Fire Pension Funds. The fund records both the employee and employer contributions, investment earnings, benefit payments and administration expenses. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes state funded employees at Clerk of the Courts.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Miscellaneous Revenue

This amount represents the revenue needed to balance the fund.

EXPENDITURES

Operating Expenses

This category includes funding in professional services for an actuarial study and pension disability physical examination fees for FY 19.

Other Uses

This category includes a charge for the City's indirect cost recovery study.

KHA TRUST SEC 111.850 PART A
 SUBFUND -- 646

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	0	300,000		300,000
TOTAL REVENUES	0	0	300,000		300,000
EXPENDITURES					
Grants, Aids & Contributions	0	0	300,000		300,000
TOTAL EXPENDITURES	0	0	300,000		300,000

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

KHA TRUST SEC 111.850 PART A SUBFUND 646

BACKGROUND

Code Section: 111.850 Part A

This trust fund houses donations and contributions of money, including gifts and grants, received for use toward achieving the purposes, functions and goals set forth in the Essential Services Plan and Chapter 77 of the City's Ordinance Code. This fund also provides funding for the Board's mini-grant program of up to \$5,000 awarded to organizations that provide programs for children and youth in the Jacksonville community that are within the services, programs and activities identified in the Essential Services Plan for Kids.

This is an "all years" subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the General Fund – GSD (SF 011) to provide funding for the Stop the Violence Grant Program.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for the Stop the Violence community mini-grants received from eligible organizations based on applications submitted to the Kid's Hope Alliance.

GENERAL TRUST AND AGENCY FUND
SUBFUND -- 64F

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
State Shared Revenue	0	229,000	229,783	0.3%	783
Miscellaneous Revenue	0	0	225,253		225,253
TOTAL REVENUES	0	229,000	455,036	98.7%	226,036
EXPENDITURES					
Grants, Aids & Contributions	0	0	82,532		82,532
Transfers to Other Funds	0	229,000	435,966	90.4%	206,966
Other Uses	0	0	(63,462)		(63,462)
TOTAL EXPENDITURES	0	229,000	455,036	98.7%	226,036

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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GENERAL TRUST AND AGENCY FUND SUBFUND 64F

BACKGROUND

This fund houses various revenue sources including the litter trust fund, cardroom taxes, hurricane public shelter fees and the Mission Springs Apartments payment in lieu of taxes.

REVENUE

State Shared Revenue

This amount includes the available cardroom tax revenue that is being appropriated to help fund the Southside Senior Center capital project listed below.

Miscellaneous Revenue

This amount includes the available Mission Springs Apartments payment in lieu of taxes revenue that is being appropriated to help fund the Boone Park project listed below.

EXPENDITURES

Grants, Aids and Contributions

This category includes the de-appropriation of funding within the Mission Springs Apartments payment in lieu of taxes activity to help fund the Boone Park project listed below.

Transfers to Other Funds

This is the available funding being transferred to the capital project fund (SF 32E) to help fund the projects listed below.

- Boone Park – Upgrade Electrical & Tennis Courts \$206,183
- Southside Senior Center \$229,783

Other Uses

This category includes the de-appropriation of a contingency within the Mission Springs Apartments payment in lieu of taxes activity to help fund the Boone Park project listed above.

CITY WELLNESS AND FITNESS
 SUBFUND -- 64H

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	203,010	200,000	200,000	0.0%	0
Transfers From Other Funds	216,810	0	0		0
Fund Balance Appropriation	600,000	0	0		0
TOTAL REVENUES	1,019,820	200,000	200,000	0.0%	0
EXPENDITURES					
Operating Expenses	315,140	200,000	200,000	0.0%	0
TOTAL EXPENDITURES	315,140	200,000	200,000	0.0%	0

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change
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CITY WELLNESS AND FITNESS SUBFUND 64H

BACKGROUND

Code Section: 111.471

This subfund was established by Ordinance 2016-008-E to replace the City Wellness and Fitness Program (SF 1H9), which previously housed annual contributions to this fund. Pursuant to Municipal Code Section 111.471, the funding can be used for fitness activities, wellness programs, equipment, biometric testing services, rewards programs and all other products and services deemed necessary, including the services of an independent contractor to manage the programs.

REVENUE

Miscellaneous Revenue

This amount represents the contribution from Florida Blue for the city wellness and fitness program pursuant to the City's health insurance contract.

EXPENDITURES

Operating Expenses

This amount represents funding that is being appropriated to fund the City's GO365 wellness and fitness program.

KHA - YOUTH TRAVEL TRUST
 SUBFUND -- 64M

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	624	0	0		0
Transfers From Other Funds	40,794	40,794	40,794	0.0%	0
TOTAL REVENUES	41,418	40,794	40,794	0.0%	0
EXPENDITURES					
Grants, Aids & Contributions	50,559	40,794	40,794	0.0%	0
TOTAL EXPENDITURES	50,559	40,794	40,794	0.0%	0

AUTHORIZED POSITION CAP

FY 17-18 FY 18-19 Change

**KHA - YOUTH TRAVEL TRUST
SUBFUND 64M**

BACKGROUND

Code Section 111.850 Part B:

This all-years fund was created to house donations and contributions of money, including gifts and grants, received for use toward youth travel.

REVENUE

Transfer From Other Funds

This amount represents a transfer from Kids Hope Alliance (SF 191) and for the annual appropriation for the Youth Travel Grant Program.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for youth travel support for eligible organization based on applications submitted to the Kid's Hope Alliance.

ART IN PUBLIC PLACES TRUST
 SUBFUND -- 64N

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	0	148,345		148,345
TOTAL REVENUES	0	0	148,345		148,345
EXPENDITURES					
Operating Expenses	9,388	0	148,345		148,345
TOTAL EXPENDITURES	9,388	0	148,345		148,345

AUTHORIZED POSITION CAP	FY 17-18	FY 18-19	Change
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ART IN PUBLIC PLACES TRUST SUBFUND 64N

BACKGROUND

Section 126.9 of the ordinance code establishes the guidelines, definitions and funding requirements for this trust fund. A percentage of the budgeted cost for vertical construction is appropriated to the Art in Public Places Trust Fund.

- 80% for public art
- 10% for public art maintenance
- 10% for administration and community education

Beginning in FY 19 the funding requirement will no longer be part of the capital project cost but instead will be a transfer from the General Fund – GSD. The change is being made for bond / debt reasons as well as to accurately reflect the capital project cost. Section 126.904 uses the capital project cost(s) as a basis for the funding calculation, however, the funding provided to the Art in Public Places Trust fund are not required to be spent on those specific capital projects.

REVENUE

Transfers from Other Funds

This amount represents a transfer from the General Fund – GSD for the FY 18 and FY 19 applicable capital projects.

EXPENDITURES

Other Operating Expenses

This represents the funding provided to the fund as detailed above.

DOWNTOWN ECONOMIC DEVELOPMENT FUND
 SUBFUND -- 75B

	FY 16-17 Actuals	FY 17-18 Adopted	FY 18-19 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	300,000	2,500,000	733.3%	2,200,000
TOTAL REVENUES	0	300,000	2,500,000	733.3%	2,200,000
EXPENDITURES					
Grants, Aids & Contributions	0	0	1,000,000		1,000,000
Other Uses	0	300,000	0	(100.0%)	(300,000)
Loans	0	0	1,500,000		1,500,000
TOTAL EXPENDITURES	0	300,000	2,500,000	733.3%	2,200,000

AUTHORIZED POSITION CAP

	FY 17-18	FY 18-19	Change
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DOWNTOWN ECONOMIC DEVELOPMENT FUND SUBFUND 75B

BACKGROUND

This trust fund was created on ordinance 2000-1079-E and is utilized for redevelopment projects in the City's Downtown Community Redevelopment Areas.

REVENUE

Transfers From Other Funds

This represents a transfer from the General Fund – GSD (SF 011) to fund future downtown development projects approved by the Downtown Investment Authority.

EXPENDITURES

Grants, Aids and Contributions

This funding will be used for forgivable loans to facilitate economic development in downtown Jacksonville.

Loans

This funding will be used for loans to facilitate economic development in downtown Jacksonville.

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CAPITAL PROJECTS

Five-Year Capital Improvement Plan

- Introduction
- Process
- Adopted Five-Year CIP
- Capital Projects Operating Impact
- Funding
- General Capital Improvement Projects
 - FY 2018-2019 Capital Improvement Plan – All Funding Sources
 - FY 2019-2023 Capital Improvement Plan
- Stormwater Capital Improvement Projects
 - FY 2018-2019 Capital Improvement Plan – All Funding Sources
 - FY 2019-2023 Capital Improvement Plan
- Solid Waste Capital Improvement Projects
 - FY 2018-2019 Capital Improvement Plan – All Funding Sources
 - FY 2019-2023 Capital Improvement Plan

Five-Year IT System Development Plan

- FY 2019-2023 IT System Development Projects by Funding Source
- FY 2019-2023 IT Project Detail Sheets

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

INTRODUCTION

The Capital Improvement Plan (CIP) is a multi-year forecast of major capital buildings, infrastructure, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a “Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project”. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The Adopted Capital Improvement Plan (CIP) for a five-year period beginning October 1, 2018 through the fiscal year ending September 30, 2023 includes location, funding and expenses for projects with current fiscal year appropriations.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an “all years” basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the “pay-as-you-grow system” took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between “currently available”, or “committed” and “planned” funding sources.

PROCESS

Chapter 122 of the Jacksonville Municipal Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from various City departments, independent authorities, and agencies.

Departments complete a CIP request form with detailed project information and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

A typical capital project is planned and executed in the following phases:

Design & Engineering: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

Land Acquisition & Site Preparation: These costs are incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Capital Equipment: This includes costs incurred by the City for all capital equipment related to the needs of the specific facility/project. This includes public safety, telecommunications and AV equipment.

Misc. Equipment & Furnishings: This includes costs incurred by the City for the purchase of appliances, furniture, lockers, flagpoles, toilet accessories and lighting fixtures.

Per Chapter 122, Part 6, Ordinance Code:

Capital Improvement Project. Excluded from the term and definition of Capital Improvement shall be all Community Redevelopment Area Projects. Capital Improvement Project *means* a planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets. Capital assets include things such as land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit.

To constitute a capital improvement project, the project must:

- 1 Have a total cost greater than \$100,000 and a useful life of more than ten years,
- 2 Be a one-time outlay, which is non-recurring in nature.
- 3 Add to, enhance the value of, or extend the life of the City's physical assets.
- 4 Major equipment purchases must be associated with a Capital Improvement Project and must meet the criteria in item 1 above in order to be included as a Capital Improvement Project.

Any project which meets the definition of a Capital Improvement Project must be included in the Capital Improvement Plan, regardless of funding source.

Excluded from the definition of Capital Improvement Projects are:

- i. City vehicular equipment purchases. Fleet appropriations are to be considered within the Operating Budget.
- ii. Expenditures for maintenance supplies and materials or replacement items which shall be budgeted as operating items.
- iii. Purchases involving ongoing debt service or lease/purchase costs which shall be budgeted in the Operating Budget.
- iv. All routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Plan.** The Capital Improvement Plan (CIP) is a comprehensive five-year plan of Adopted capital improvement projects, intended to identify and balance the capital needs of the community within the fiscal capabilities and limitations of the city budget. It is a significant element of the annual budget process and intended to be binding on future years in order to fulfill the purposes set forth above. While the CIP is updated annually and subject to change as emergencies arise or projects are delayed by circumstances beyond our control, the annual focus primarily will be on the fifth year of the plan as new projects are added. The first year of the plan is the basis for actual appropriations authorized by the City Council for capital projects when adopting the Annual Budget. The remaining four years establish priorities for future capital improvement projects.

(c) **Capital Improvement Plan Budget.** Capital Improvement Plan Budget shall be submitted annually with the City Annual Budget and is the first year of the Capital Improvement Plan. The required elements of the Capital Improvement Plan Budget are set forth in Section 122.603(b), Ordinance Code.

ADOPTED FIVE-YEAR CIP

The CIP contains 237 updated and/or new projects at \$1,444,573,330 for the next five years and beyond. This reflects a continued investment to provide for the health, safety and quality of life for our citizens.

To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following “Program Areas.”

Drainage - Project that improves drainage conditions and reduces flooding

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants)

Government Facilities – Project designated as government facilities with primarily government employee occupancy

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project

Public Facilities – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park

Public Safety - Project relating to public safety including facilities

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City’s budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. The estimated operating costs, including any required staffing, for projects in the out years are on the various project detail sheets and are incorporated into the five-year forecast that accompanies the Budget. The individual project sheets are can be found on the Budget Office website in the documents and resources section. www.coj.net/departments/finance/budget.aspx

FUNDING

The CIP is the city's financially feasible plan of capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The adopted FY 18-19 Capital Improvement Plan (CIP) totals more than \$160.6 million dollars for 124 projects. In an effort to reduce the City's overall debt obligations, the FY2019-2023 proposed Capital Improvement Plan focuses efforts on repair and maintenance of city facilities while funding projects with as much pay-go (current revenue) as possible. In total, \$55.4 million is to fund projects with current available cash/grants while the \$105.2 million remaining is debt funded and will be used for compliance under the Americans with Disabilities Act for sidewalks, public buildings, parks, improvements associated with UF Health, McCoys Creek, the Jacksonville Zoo, the continued expansion of the Trail Ridge Landfill as well as various other projects.

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2018-2019 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

Funding Source		FY 18-19
Debt Funding		\$101,000,535
Interest Earnings		\$1,082,273
Pay-Go		\$30,789,107
Transfer Between Projects		\$2,170,155
Grant / Trust Fund		\$795,966
Total Per Year		\$135,838,036

Area	Project Name	FY 18-19	Debt Funding	Interest Earnings	Pay-Go	Transfer Between Projects	Grant / Trust Fund	
FRD	Fire Station #61 (Temporary)	\$200,000	\$0	\$0	\$0	\$200,000	\$0	
	Fire Station #65 (new)	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	
JPL	Urban Core Renewal/ 21st Century Urban Libraries	\$330,000	\$0	\$0	\$330,000	\$0	\$0	
	Oceanway Branch Library	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	
SMG	Interior Finishes- Prime Osborn Convention Center	\$100,000	\$0	\$0	\$100,000	\$0	\$0	
	Waterproofing/Roof Replacement - Prime Osborn Convention Center	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	
	Building Systems - Prime Osborn Convention Center	\$1,045,000	\$0	\$0	\$1,045,000	\$0	\$0	
	Security Improvements - Prime Osborn Convention Center	\$655,000	\$118,000	\$0	\$537,000	\$0	\$0	
	Building Systems - Ritz Theatre & Museum	\$510,000	\$510,000	\$0	\$0	\$0	\$0	
	Security Improvements- Ritz Theatre & Museum	\$95,000	\$0	\$0	\$95,000	\$0	\$0	
	Jacksonville Zoo Capital Improvements		\$5,000,000	\$5,000,000	\$0	\$0	\$0	
Parks, Recreation and Community Services	Southside Senior Center	\$2,000,000	\$0	\$0	\$1,770,217	\$0	\$229,783	
	Mayport Community Center	\$2,000,000	\$0	\$0	\$2,000,000	\$0	\$0	
	Southbank Floating Dock	\$100,000	\$100,000	\$0	\$0	\$0	\$0	
	New Regional Rowing Center	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	
	Countywide Parks - Upgrades/Maintenance & Repairs	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	
	Winton Drive Recreation Facility	\$500,000	\$436,085	\$165	\$63,750	\$0	\$0	
	Mayport Docks	\$1,260,000	\$0	\$0	\$0	\$900,000	\$360,000	
	Friendship Fountain Repairs and Nodes	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$0	
	McCoy's Creek Greenway	\$1,400,000	\$1,400,000	\$0	\$0	\$0	\$0	
	Southbank Riverwalk Extension & Enhancements	\$700,000	\$700,000	\$0	\$0	\$0	\$0	
	Civic/Cultural Riverwalk Node - Northbank	\$500,000	\$500,000	\$0	\$0	\$0	\$0	
			\$135,838,036	\$101,000,535	\$1,082,273	\$30,789,107	\$2,170,155	\$795,966

Area	Project Name	FY 18-19	Debt Funding	Interest Earnings	Pay-Go	Transfer Between Projects	Grant / Trust Fund
Parks, Recreation and Community Services	Hanna Park 1 - Playground	\$360,000	\$0	\$0	\$360,000	\$0	\$0
	Hanna Park 2 - Splash Park	\$300,000	\$0	\$0	\$300,000	\$0	\$0
	Hanna Park 3 - Campground Restroom Renovations	\$360,000	\$0	\$0	\$360,000	\$0	\$0
	St. Johns River Park	\$950,000	\$950,000	\$0	\$0	\$0	\$0
	Main Street Dog Park	\$400,000	\$400,000	\$0	\$0	\$0	\$0
	Palmetto Leaves Rgnl Park - Construct Sports Fields	\$75,000	\$75,000	\$0	\$0	\$0	\$0
	Seaton Creek Historic Preserve	\$550,000	\$536,026	\$724	\$0	\$0	\$0
	9A/Baymeadows Park	\$2,225,000	\$2,046,020	\$156,730	\$0	\$13,250	\$0
	Boone Park - Upgrade Electrical & Tennis Court Lighting	\$270,000	\$55,798	\$269	\$0	\$22,250	\$0
	Memorial Park - Fence, Railings & Water Fountains	\$200,000	\$200,000	\$0	\$0	\$7,750	\$206,183
	Blue Cypress Pool Demo & Replacement	\$2,450,000	\$2,388,715	\$0	\$0	\$36,285	\$0
	Julius Guinyard Park - Refurbish Existing Park	\$300,000	\$0	\$0	\$0	\$0	\$25,000
	Reddie Point Preserve - Entrance Road Paving	\$450,000	\$0	\$0	\$0	\$0	\$300,000
	Northbank Riverwalk Wayfinding Signs	\$150,000	\$150,000	\$0	\$0	\$450,000	\$0
Public Works	Edgewood Avenue Bicycle Improvements	\$76,272	\$0	\$0	\$76,272	\$0	\$0
	UNF Campus Bicycle Improvements	\$276,587	\$0	\$0	\$276,587	\$0	\$0
	San Juan Avenue Bicycle Improvements	\$203,389	\$0	\$0	\$203,389	\$0	\$0
	Arlington Road Bicycle Improvements	\$77,645	\$0	\$0	\$77,645	\$0	\$0
	Bowden Road Bike Improv Spring Park to Tiger Hole Rd	\$183,636	\$0	\$0	\$183,636	\$0	\$0
	Roadway Resurfacing	\$10,150,519	\$2,100,000	\$69,698	\$7,980,821	\$0	\$0
	Fort Caroline Road Resurfacing (McCormick to Monument)	\$300,000	\$300,000	\$0	\$0	\$0	\$0
	ADA Compliance - Curb Ramps and Sidewalks	\$5,484,643	\$5,484,643	\$0	\$0	\$0	\$0
	Sidewalk/Curb Construction and Repair	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0
	Sidewalk Construction - New	\$500,000	\$0	\$0	\$500,000	\$0	\$0
	Hardscape - Countywide	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Roadway Safety Project - Pedestrian Crossings	\$250,000	\$0	\$0	\$250,000	\$0	\$0
	Tiger Hole Road Sidewalk	\$450,000	\$0	\$0	\$450,000	\$0	\$0
	Phoenix Area Pedestrian Safety Improvements	\$2,500,000	\$0	\$19,046	\$2,480,954	\$0	\$0
	Cntywd Intersection Imp & Bridge Rehab - Intersections	\$250,000	\$0	\$0	\$250,000	\$0	\$0
	Bulls Bay Hwy at Commonwealth Intersection Imp	\$150,000	\$0	\$0	\$150,000	\$0	\$0
	Hodges Blvd at Glenn Kernan Intersection Improvements	\$250,000	\$0	\$0	\$250,000	\$0	\$0
	Centurion Pkwy at Deerwood Park Blvd Intersection Imp	\$500,000	\$0	\$0	\$0	\$500,000	\$0
	San Clerc Road Pedestrian Bridges	\$150,000	\$0	\$0	\$150,000	\$0	\$0
	Ribault Scenic Drive Bridge Repair	\$350,000	\$0	\$0	\$350,000	\$0	\$0
	Acree Road Bridge Replacement	\$500,000	\$0	\$0	\$500,000	\$0	\$0
	Yellow Bluff Road Bridge Repairs	\$300,000	\$0	\$0	\$300,000	\$0	\$0
	Plymouth Street Bridge	\$400,000	\$0	\$0	\$400,000	\$0	\$0
	Collins Road Bridge	\$500,000	\$0	\$0	\$500,000	\$0	\$0

Area	Project Name	FY 18-19	Debt Funding	Interest Earnings	Pay-Go	Transfer Between Projects	Grant / Trust Fund
Public Works	5th Street Bridge Replacement	\$400,000	\$0	\$0	\$400,000	\$0	\$0
	River Road Bridge	\$500,000	\$0	\$0	\$500,000	\$0	\$0
	Hart Bridge Ramp Modifications	\$12,500,000	\$12,500,000	\$0	\$0	\$0	\$0
	McCoy's Creek Rebuild & Raise Bridge - Stockton	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	McCoy's Creek Rebuild & Raise Bridge - King	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	McCoy's Creek Remove Bridge - Smith	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
	McCoy's Creek Remove Bridge - Leland	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
	Traffic Signalization - Countywide	\$350,000	\$224,019	\$0	\$0	\$125,981	\$0
	Traffic Calming	\$150,000	\$0	\$0	\$0	\$150,000	\$0
	Flasher Clocks for School Zones	\$500,000	\$366,362	\$0	\$0	\$133,638	\$0
	Traffic Street Lights (mast arm paint)	\$75,000	\$0	\$0	\$0	\$75,000	\$0
	Pavement Markings	\$750,000	\$750,000	\$0	\$0	\$0	\$0
	Roadway Sign Stripe and Signal	\$1,250,000	\$0	\$0	\$0	\$1,250,000	\$0
	Railroad Crossings	\$200,000	\$200,000	\$0	\$0	\$0	\$0
	Railroad Quiet Zone Match	\$250,000	\$250,000	\$0	\$0	\$0	\$0
	Northbank Bulkhead	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0
	St. Johns River Bulkhead, Assess/Restore	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
	Willowbranch Creek Bulkhead Replacement	\$500,000	\$0	\$0	\$0	\$500,000	\$0
	McCoy's Creek Channel Improvements/Restoration	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0
	McCoy's Creek Bank Bulkhead Restoration	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0
	McCoy's Creek Boulevard Closure	\$3,000,000	\$3,000,000	\$3,000,000	\$0	\$0	\$0
	Park Street Road Diet	\$2,200,000	\$2,200,000	\$2,200,000	\$0	\$0	\$0
	Chaffee Road	\$900,000	\$0	\$0	\$515,530	\$384,470	\$0
	Soutel Drive Road Diet	\$2,640,000	\$2,640,000	\$2,640,000	\$0	\$0	\$0
	Rogero Road - Roundabout	\$1,200,000	\$1,200,000	\$1,200,000	\$0	\$0	\$0
	Ortega Hills Secondary Ingress/Egress	\$1,050,000	\$1,045,026	\$1,045,026	\$4,607	\$367	\$0
	Palm Avenue Improvements	\$480,000	\$459,468	\$459,468	\$954	\$19,578	\$0
	Millers Creek Dredge - Spec Dist Match	\$275,000	\$275,000	\$275,000	\$0	\$0	\$0
	JAX ASH - McCoy's Creek Buffer to Creek Bank	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0
	JAX ASH - McCoy's Creek Standard Remediation	\$1,400,000	\$1,400,000	\$1,400,000	\$0	\$0	\$0
JAX Ash Site Pollution Remediation	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	
Pinehurst Cemetery Restoration	\$1,211,000	\$1,211,000	\$1,211,000	\$0	\$0	\$0	
Memorial Cemetery Assessment/Restoration	\$389,400	\$389,400	\$389,400	\$0	\$0	\$0	
Sunset Cemetery Assessment/Restoration	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	
Old City Cemetery Assessment/Restoration	\$150,000	\$150,000	\$150,000	\$0	\$0	\$0	
Hillside Cemetery Assessment/Restoration	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	
Mt Olive Cemetery Assessment/Restoration	\$474,000	\$474,000	\$474,000	\$0	\$0	\$0	
ADA Compliance - Public Buildings	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0	
Facilities Capital Maintenance - Gov't	\$940,000	\$940,000	\$940,000	\$0	\$0	\$0	
Tillie Fowler Regional Park Septic System Replacement	\$160,000	\$160,000	\$0	\$0	\$160,000	\$0	

Area	Project Name	FY 18-19	Debt Funding	Interest Earnings	Pay-Go	Transfer Between Projects	Grant / Trust Fund
Public Works	Public Buildings - Roofing	\$400,000	\$400,000	\$0	\$0	\$0	\$0
	Pretrial Detention Facility - Maintenance and Upgrades	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0
	Ed Ball Building Maintenance and Upgrades	\$1,400,000	\$286,044	\$313,424	\$770,267	\$30,265	\$0
	Ed Ball Building - Energy Audit	\$2,400,000	\$2,400,000	\$0	\$0	\$0	\$0
	Fleet Management - Restroom Repairs	\$400,000	\$400,000	\$0	\$0	\$0	\$0
	Police Memorial Building - Maintenance and Upgrades	\$275,000	\$275,000	\$0	\$0	\$0	\$0
	Pretrial Detention Facility - Cell door System	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0
	Pretrial Detention Facility Elevator System	\$315,200	\$315,200	\$0	\$0	\$0	\$0
	St. James Building Air Quality Improvements	\$621,245	\$621,245	\$0	\$0	\$0	\$0
	Emergency Operations Center - HVAC Repairs	\$100,000	\$100,000	\$0	\$0	\$0	\$0
	UF Health Capital Improvements	\$15,000,000	\$15,000,000	\$0	\$0	\$0	\$0
	Main Library - Partial Roof Replacement	\$598,000	\$381,984	\$0	\$1,126	\$0	\$214,890
	Yates Building - Maintenance and Upgrades	\$666,500	\$666,500	\$0	\$0	\$0	\$0
	Traffic Engineering Facility Improvements	\$200,000	\$200,000	\$0	\$0	\$0	\$0
	Fleet Management - Fuel Storage and Asphalt Repair	\$250,000	\$250,000	\$0	\$0	\$0	\$0
	Medical Examiner Facility	\$500,000	\$500,000	\$0	\$0	\$0	\$0

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2019-2023 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5
Current FY 19 Budget						
Debt Funding	\$101,000,535	\$122,807,213	\$103,824,847	\$86,350,400	\$93,515,992	\$597,953,650
Contribution - Private Sources	\$0	\$562,500	\$0	\$0	\$0	\$0
Interest Earnings	\$1,082,273	\$0	\$0	\$0	\$0	\$0
Pay-Go	\$30,789,107	\$28,062,000	\$22,572,000	\$34,278,250	\$23,855,000	\$10,810,086
Transfer Between Projects	\$2,170,155	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund - Budgeted	\$795,966	\$875,000	\$0	\$0	\$4,700,000	\$1,000,000
FY 2018-2019 Capital Improvement Plan - All Funding Sources:	\$135,838,036	\$152,306,713	\$126,396,847	\$120,628,650	\$122,070,992	\$609,763,736

Future FY 19 Appropriation
 F.I.N.D Grant Pay-Go \$1,736,000
 F.I.N.D Grant Funding \$1,400,000
 Grant / Trust Fund \$16,235,498
Total FY 18-19 Year-End: \$155,209,534

\$19,371,498 \$135,838,036 \$155,209,534 \$152,306,713 \$126,396,847 \$120,628,650 \$122,070,992 \$609,763,736

Dept	Program Area	Project Name	Total Cost	Previous Funding	FY 18-19		FY 18-19 Year-End	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5
					Funding to be Received	Approved						
JFRD	Public Safety	Fire Station #61 (Temporary)	\$200,000	\$0	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #65 (new)	\$5,000,000	\$0	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #64 (new)	\$4,526,250	\$0	\$0	\$0	\$4,526,250	\$0	\$0	\$0	\$0	\$0
		Fire Station #47 (new)	\$4,526,250	\$0	\$0	\$0	\$0	\$4,526,250	\$0	\$0	\$0	\$0
		Fire Station #17 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750	\$0
		Fire Station #45 Relocation	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #25 Replacement	\$4,611,428	\$77,678	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #36 Replacement	\$4,533,750	\$515,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #66 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #67 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #12 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Marine Fire Station (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Specialized Vehicle Storage Facility	\$2,127,086	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	Roads / Infrastructure / Transportation	Bowden Road Bike Improv Spring Park to Tiger Hole Rd	\$183,636	\$0	\$183,636	\$183,636	\$0	\$0	\$0	\$0	\$0	\$0
		Arlington Road Bicycle Improvements	\$77,645	\$0	\$77,645	\$77,645	\$0	\$0	\$0	\$0	\$0	\$0
		UNF Campus Bicycle Improvements	\$276,587	\$0	\$276,587	\$276,587	\$0	\$0	\$0	\$0	\$0	\$0
		San Juan Avenue Bicycle Improvements	\$203,389	\$0	\$203,389	\$203,389	\$0	\$0	\$0	\$0	\$0	\$0
		Edgewood Avenue Bicycle Improvements	\$76,272	\$0	\$76,272	\$76,272	\$0	\$0	\$0	\$0	\$0	\$0
		Roadway Resurfacing	\$205,402,390	\$121,407,802	\$1,844,069	\$10,150,519	\$11,994,588	\$12,000,000	\$12,000,000	\$12,000,000	\$18,000,000	\$18,000,000
		Fort Caroline Road Resurfacing (McCormick to Monument)	\$599,856	\$299,856	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
		ADA Compliance - Curb Ramps and Sidewalks	\$68,691,649	\$24,191,449	\$1,060,357	\$5,484,643	\$6,545,000	\$9,318,400	\$9,318,400	\$9,318,400	\$0	\$0
		Sidewalk/Curb Construction and Repair	\$34,225,216	\$21,225,216	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,500,000	\$2,500,000
		Sidewalk Construction - New	\$5,323,682	\$2,323,682	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Hardscape - Countywide	\$4,500,000	\$1,500,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Roadway Safety Project - Pedestrian Crossings	\$2,595,000	\$895,000	\$0	\$250,000	\$250,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000

Dept	Program Area	Project Name	Total Cost	Previous Funding	FY 18-19		FY 18-19 Year-End	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5
					Funding to be Received	Approved						
Public Works	Roads / Infrastructure / Transportation	Tiger Hole Road Sidewalk	\$450,000	\$0	\$0	\$450,000	\$450,000	\$0	\$0	\$0	\$0	\$0
		Phoenix Area Pedestrian Safety Improvements	\$2,500,000	\$0	\$0	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0
		Chnywd Intersection Imp & Bridge Rehab - Intersections	\$8,038,312	\$1,788,312	\$0	\$250,000	\$250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,500,000	\$1,500,000
		Bulls Bay Hwy at Commonwealth Intersection Imp	\$150,000	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
		Hodges Blvd at Glenn Kernan Intersection Improvements	\$250,000	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
		Centurion Pkwy at Deerwood Park Blvd Intersection Imp	\$500,000	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
		Merrill Rd and Townsend Blvd Intersection Improvements	\$575,000	\$0	\$0	\$0	\$0	\$0	\$0	\$575,000	\$0	\$0
		Soutel/Moncrief Intersection Improvements	\$2,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Centurion Pkwy at Deerwood Park Blvd Intersection Imp	\$21,124,017	\$6,124,017	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
		San Clerc Road Pedestrian Bridges	\$150,000	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
		Ribault Scenic Drive Bridge Repair	\$350,000	\$0	\$0	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
		Acree Road Bridge Replacement	\$500,000	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
		Yellow Bluff Road Bridge Repairs	\$300,000	\$0	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
		Plymouth Street Bridge	\$400,000	\$0	\$0	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0
		Collins Road Bridge	\$500,000	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
		5th Street Bridge Replacement	\$1,150,000	\$0	\$0	\$400,000	\$400,000	\$0	\$0	\$750,000	\$0	\$0
		River Road Bridge	\$500,000	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
		Hart Bridge Ramp Modifications	\$26,500,000	\$1,500,000	\$12,500,000	\$12,500,000	\$25,000,000	\$0	\$0	\$0	\$0	\$0
		San Pablo Road Bridge Repairs	\$2,487,234	\$87,234	\$0	\$0	\$0	\$1,200,000	\$1,200,000	\$0	\$0	\$0
		Cedar Point Road Bridges	\$1,950,000	\$450,000	\$0	\$0	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$0
		Jork Road Bridge	\$1,500,000	\$250,000	\$0	\$0	\$0	\$1,250,000	\$1,250,000	\$0	\$0	\$0
		McCoy's Creek Rebuild & Raise Bridge - Stockton	\$5,000,000	\$0	\$0	\$500,000	\$500,000	\$3,000,000	\$3,000,000	\$1,500,000	\$0	\$0
		McCoy's Creek Rebuild & Raise Bridge - King	\$5,000,000	\$0	\$0	\$500,000	\$500,000	\$3,000,000	\$3,000,000	\$1,500,000	\$0	\$0
		McCoy's Creek Remove Bridge - Smith	\$1,000,000	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
		McCoy's Creek Remove Bridge - Leland	\$1,000,000	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
		McCoy's Creek New Pedestrian Bridge	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0
Traffic Signalization - Countywide	\$2,612,321	\$112,321	\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$550,000	\$550,000		
Traffic Signalization - Enhancements	\$3,540,000	\$3,200,000	\$0	\$0	\$0	\$50,000	\$50,000	\$80,000	\$80,000	\$80,000		
Downtown Network Switches Replacement	\$132,000	\$0	\$0	\$0	\$0	\$0	\$0	\$132,000	\$0	\$0		
Traffic Signalization - Fiber Optic	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Traffic Calming	\$1,206,613	\$306,613	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000		
Crosswalk Countdown Heads	\$631,072	\$0	\$631,072	\$0	\$631,072	\$631,072	\$0	\$0	\$0	\$0		
Flasher Clocks for School Zones	\$3,500,000	\$500,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000		
Traffic Street Lights (mast arm paint)	\$3,201,263	\$2,676,263	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$100,000	\$100,000		
Pavement Markings	\$6,100,000	\$1,350,000	\$0	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$1,000,000		
Roadway Sign Stripe and Signal	\$22,432,474	\$14,832,474	\$0	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,350,000		
Railroad Crossings	\$4,411,616	\$3,161,616	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$225,000	\$225,000		
Railroad Quiet Zone Match	\$250,000	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0		
Countywide Bulkhead - Assessment/Repair/Replacement	\$2,390,085	\$390,085	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000		
Northbank Bulkhead	\$38,871,425	\$2,971,425	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$19,900,000		
St. Johns River Bulkhead, Assess/Restore	\$12,564,019	\$4,064,019	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000		
Willowbranch Creek Bulkhead Replacement	\$1,500,000	\$500,000	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$500,000		
McCoy's Creek Channel Improvements/Restoration	\$15,000,000	\$0	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$6,750,000	\$6,750,000	\$0	\$0		
McCoy's Creek Bank Bulkhead Restoration	\$3,000,000	\$0	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0		
McCoy's Creek Outfall Improvements with Riverwalk	\$15,000,000	\$0	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$6,750,000	\$6,750,000	\$6,750,000	\$0		

Dept	Program Area	Project Name	Total Cost	Previous Funding	Funding to be Received	FY 18-19					FY 18-19 Year-End	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5	
						Approved	Approved	Approved	Approved	Approved							
Public Works	Roads / Infrastructure / Transportation	Myrtle Avenue Stormwater Pump Replacement	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		McCoy's Creek Boulevard Closure	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Park Street Road Diet	\$2,200,000	\$0	\$0	\$0	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Moncrief Road Beautification (34th St to 45th St)	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Chaffee Road	\$38,099,914	\$6,999,914	\$0	\$0	\$900,000	\$0	\$0	\$0	\$10,500,000	\$0	\$0	\$0	\$0	\$0	\$8,000,000
		Soutel Drive Road Diet	\$6,000,000	\$720,000	\$0	\$0	\$2,640,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Rogero Road - Roundabout	\$1,200,000	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Ortega Hills Secondary Ingress/Egress	\$3,678,932	\$350,000	\$0	\$0	\$1,050,000	\$2,278,932	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Edgewood Ave (US17 to Cassat)	\$5,200,000	\$0	\$0	\$0	\$480,000	\$0	\$0	\$0	\$0	\$2,210,000	\$0	\$0	\$0	\$0	\$0
		Palm Avenue Improvements	\$4,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Five Points Project - Improvements	\$4,099,802	\$849,802	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,250,000
		Lone Star Road Extension	\$1,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
		Water/Wastewater System Fund	\$30,911,094	\$15,911,094	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0
		Apache Ave Curb & Gutter	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
		Dancy Street Curb & Gutter	\$310,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
		Millers Creek Dredge - Spec Dist Match	\$275,000	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		San Mateo Elementary School Sidewalk	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
		Firestone Rd - Wheat Rd Intersection Improvements	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
		Broward Road Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
		Public Works	Environmental / Quality of Life	Burke Street Pond	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
JAX ASH - McCoy's Creek Buffer to Creek Bank	\$2,500,000			\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
JAX ASH - McCoy's Creek Standard Remediation	\$3,500,000			\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
JAX Ash Site Pollution Remediation	\$191,611,212			\$172,292,425	\$0	\$0	\$1,000,000	\$4,250,000	\$0	\$0	\$1,750,000	\$0	\$0	\$0	\$0	\$0	\$5,218,787
Pinehurst Cemetery Restoration	\$1,211,000			\$0	\$0	\$0	\$1,211,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Memorial Cemetery Assessment/Restoration	\$3,005,900			\$0	\$0	\$0	\$389,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sunset Cemetery Assessment/Restoration	\$1,550,000			\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old City Cemetery Assessment/Restoration	\$1,150,000			\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hillside Cemetery Assessment/Restoration	\$230,000			\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mt Olive Cemetery Assessment/Restoration	\$3,634,000			\$0	\$0	\$0	\$474,000	\$0	\$0	\$0	\$0	\$3,160,000	\$0	\$0	\$0	\$0	\$0
8th Street - I-95 to Blvd Landscaping/Tree Planting	\$1,300,000			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Downtown Pocket Parks	\$474,000			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$474,000
Corridors of Significance	\$1,009,000			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,009,000
Median Beautification	\$200,000			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Public Facilities	Public Buildings			ADA Compliance - Public Buildings	\$10,975,000	\$5,475,000	\$0	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0
		Facilities Capital Maintenance - Gov't	\$38,047,407	\$30,807,407	\$0	\$0	\$940,000	\$940,000	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,500,000	
		Tillie Fowler Regional Park Septic System Replacement	\$160,000	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Public Buildings - Roofing	\$4,059,895	\$1,659,895	\$0	\$0	\$400,000	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
		Pretrial Detention Facility - Maintenance and Upgrades	\$4,292,000	\$252,000	\$0	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$390,000	\$650,000	\$0	\$0	\$0	\$0	\$0
		Ed Ball Building Maintenance and Upgrades	\$1,400,000	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Ed Ball Building - Energy Audit	\$2,400,000	\$0	\$0	\$0	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fleet Management - Restroom Repairs	\$800,000	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Police Memorial Building - Maintenance and Upgrades	\$2,176,745	\$0	\$0	\$0	\$275,000	\$275,000	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$801,745
		Pretrial Detention Facility - Cell door System	\$12,125,000	\$1,500,000	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$3,625,000
Pretrial Detention Facility Elevator System	\$711,453	\$396,253	\$0	\$0	\$315,200	\$315,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
St. James Building Air Quality Improvements	\$621,245	\$0	\$0	\$0	\$621,245	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		

Dept	Program Area	Project Name	Total Cost	Previous Funding	Funding to be Received	FY 18-19					FY 18-19 Year-End	Beyond 5
						Approved	FY 19-20	FY 20-21	FY 21-22	FY 22-23		
Public Works	Public Facilities	Emergency Operations Center - HVAC Repairs	\$380,000	\$180,000	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
		UF Health Capital Improvements	\$120,000,000	\$0	\$0	\$15,000,000	\$15,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$25,000,000
		Main Library - Partial Roof Replacement	\$598,000	\$0	\$0	\$598,000	\$598,000	\$0	\$0	\$0	\$0	\$0
		Yates Building - Maintenance and Upgrades	\$1,291,500	\$0	\$0	\$666,500	\$666,500	\$555,000	\$0	\$0	\$0	\$0
		Traffic Engineering Facility Improvements	\$200,000	\$0	\$0	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
		Yates Building - Parking Garage Enhancements	\$826,182	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Main Library Garage - Maintenance and Upgrades	\$237,026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Facilities Capital Maint. Gov't - Assessment/Remediation	\$3,089,546	\$89,546	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$1,000,000
		Comm Transition Cntr - Maintenance & Upgrades	\$311,900	\$0	\$0	\$0	\$0	\$311,900	\$0	\$0	\$0	\$0
		Fleet Management - Maintenance and Upgrades	\$1,217,347	\$0	\$0	\$0	\$0	\$600,000	\$617,347	\$0	\$0	\$0
		Fleet Management - Fuel Storage and Asphalt Repair	\$1,200,000	\$700,000	\$0	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0
		ARC Jacksonville, Inc. - Roof Replacement	\$187,544	\$0	\$0	\$0	\$0	\$187,544	\$0	\$0	\$0	\$0
		Duval County Health Dept. - Maintenance and Upgrades	\$151,229	\$0	\$0	\$0	\$0	\$151,229	\$0	\$0	\$0	\$0
		Medical Examiner Facility	\$24,706,000	\$206,000	\$0	\$500,000	\$500,000	\$3,000,000	\$0	\$10,000,000	\$11,000,000	\$0
		Water Street Parking Garage Renovation	\$3,099,485	\$1,699,485	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400,000
Jax Re-Entry Center - Roof Replacement	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000		
Highlands Library Roof Replacement	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000		
Beaches Branch Library Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000		
Duval County Health Dept - Elevator Replacement	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000		
Webb Wesconnett Library Improvements - AHU's	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000		
Mandarin Branch Library Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000		
Don Brewer Center - Roof Replacement	\$210,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000		
Landscaping Renovations at Jax Public Library	\$543,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$543,000		
JPL	Public Facilities	Urban Core Renewal/ 21st Century Urban Libraries	\$330,000	\$0	\$0	\$330,000	\$330,000	\$0	\$0	\$0	\$0	\$0
		Brentwood Branch Replacement	\$8,228,643	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,228,643
		Oceanway Branch Library	\$12,100,190	\$250,000	\$0	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$9,350,190
JSO	Public Facilities	Renovation of Beaches Branch Library	\$2,402,242	\$0	\$0	\$0	\$0	\$600,000	\$600,000	\$0	\$1,202,242	\$0
		Police Memorial Building	\$95,878,915	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,878,915
		3,000 Bed Pretrial Detention Facility - Replacement	\$246,193,974	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$246,193,974
		500 Bed Detention Facility/Short Term Holding	\$41,032,146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$41,032,146
		Homeland Security Narcotics & Vice Building	\$2,507,500	\$0	\$0	\$0	\$0	\$0	\$2,507,500	\$0	\$0	\$0
SMG	Public Facilities	Academy Firing Range storage lease building	\$1,242,350	\$0	\$0	\$0	\$0	\$0	\$1,242,350	\$0	\$0	\$0
		Purchase Load King Warehouse	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000
		Interior Finishes- Convention Center	\$1,950,000	\$0	\$0	\$100,000	\$100,000	\$0	\$500,000	\$550,000	\$500,000	\$500,000
		Waterproofing/Roof Replacement - Convention Center	\$1,850,000	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$850,000
Public Facilities	Public Facilities	Building Systems - Convention Center	\$11,790,000	\$0	\$0	\$1,045,000	\$1,045,000	\$1,045,000	\$4,250,000	\$3,200,000	\$2,250,000	
		Security Improvements - Convention Center	\$795,000	\$0	\$0	\$655,000	\$655,000	\$0	\$0	\$0	\$0	
		Building Systems - Ritz Theatre & Museum	\$3,230,000	\$0	\$0	\$510,000	\$510,000	\$490,000	\$500,000	\$980,000	\$750,000	
Security Improvements- Ritz Theatre & Museum	\$270,000	\$0	\$0	\$95,000	\$95,000	\$0	\$0	\$0	\$0	\$0		

Dept	Program Area	Project Name	Total Cost	Previous Funding	Funding to be Received	FY 18-19					FY 18-19 Year-End	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5
						Approved	Approved	Approved	Approved	Approved						
	Public Facilities	Jacksonville Zoo Capital Improvements	\$49,033,278	\$24,033,278	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$0	
		Southside Senior Center	\$2,600,000	\$600,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	
		Mayport Community Center	\$2,200,000	\$200,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	
		Canville Park & Pool	\$214,837	\$64,837	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	
		Norman Studios	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		Southbank Floating Dock	\$500,000	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	
		New Regional Rowing Center	\$1,783,360	\$783,360	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	
		First Coast Aquatic Center	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		St. Johns Marina	\$612,000	\$112,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	
		Wayne B Stevens Boat Ramp	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	
		Johns Island Acquisition	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0		
		Countywide Parks - Upgrades/Maintenance & Repairs	\$31,485,633	\$19,485,633	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000		
		Winton Drive Recreation Facility	\$4,600,000	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,050,000	\$2,050,000	\$0	\$0	\$0		
		Mayport Docks	\$1,260,000	\$0	\$0	\$1,260,000	\$1,260,000	\$1,260,000	\$1,260,000	\$0	\$0	\$0	\$0	\$0		
		Friendship Fountain Repairs and Nodes	\$2,500,000	\$0	\$0	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,200,000	\$0	\$0	\$0	\$0		
		McCoy's Creek Kayak Launch Sites (3)	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0		
		McCoy's Creek Greenway	\$7,977,000	\$777,000	\$200,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$3,267,000	\$2,333,000	\$0	\$0	\$0		
		Southbank Riverwalk Extension & Enhancements	\$10,500,000	\$3,500,000	\$0	\$700,000	\$700,000	\$700,000	\$700,000	\$3,300,000	\$3,000,000	\$0	\$0	\$0		
		Civic/Cultural Riverwalk Node - Northbank	\$500,000	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0		
		Hanna Park 1 - Playground	\$360,000	\$0	\$0	\$360,000	\$360,000	\$360,000	\$360,000	\$0	\$0	\$0	\$0	\$0		
		Hanna Park 2 - Splash Park	\$300,000	\$0	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0		
		Hanna Park 3 - Campground Restroom Renovations	\$360,000	\$0	\$0	\$360,000	\$360,000	\$360,000	\$360,000	\$0	\$0	\$0	\$0	\$0		
		Hanna Park 4 - Boardwalks	\$240,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$0		
		Hanna Park - Amphitheatre	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000		
		St. Johns River Park	\$2,550,000	\$0	\$0	\$950,000	\$950,000	\$950,000	\$950,000	\$1,600,000	\$0	\$0	\$0	\$0		
		Main Street Dog Park	\$400,000	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0		
		Scott Park - Baseball Facility/ADA Restrooms/concession	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$672,000	\$0		
		Ivey Road Park - Design & Develop per the Master Plan	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0		
		Sheffield Park - Soccer Fields	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000		
		Palmetto Leaves Rgnl Park - Construct Sports Fields	\$2,075,000	\$0	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0		
		Seaton Creek Historic Preserve	\$1,100,000	\$0	\$0	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$0	\$0	\$0	\$0		
		9A/Baymeadows Park	\$4,450,000	\$0	\$0	\$2,225,000	\$2,225,000	\$2,225,000	\$2,225,000	\$2,225,000	\$0	\$0	\$0	\$0		
		Archie Dickinson Park	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000		
		Hogan's Creek Greenway	\$13,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$0		
		Riverside Park	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000		
		Boone Park - Upgrade Electrical & Tennis Court Lighting	\$370,000	\$100,000	\$0	\$270,000	\$270,000	\$270,000	\$270,000	\$0	\$0	\$0	\$0	\$0		
		Memorial Park - Fence, Railings & Water Fountains	\$200,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0		
		Blue Cypress Pool Demo & Replacement	\$2,650,000	\$200,000	\$0	\$2,450,000	\$2,450,000	\$2,450,000	\$2,450,000	\$0	\$0	\$0	\$0	\$0		
		Julius Guinyard Park - Refurbish Existing Park	\$300,000	\$0	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0		
		103rd Street Sports Complex Renovations	\$707,000	\$0	\$0	\$0	\$0	\$0	\$0	\$707,000	\$0	\$0	\$0	\$0		
		Jacksonville Baldwin Rail Trail - Repave Trail	\$2,385,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,385,000	\$0	\$0	\$0		
		Arlington Boat Ramp - Lighting for Parking Lot	\$144,000	\$0	\$0	\$0	\$0	\$0	\$0	\$144,000	\$0	\$0	\$0	\$0		
		Reddie Point Preserve - Entrance Road Paving	\$900,000	\$0	\$0	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$0	\$0	\$0	\$0		
		Alamacani Park Boat Ramp	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000		
		Murray Hill Playground	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000	\$0		

Dept	Program Area	Project Name	Total Cost	Previous Funding	Funding to be Received	FY 18-19					FY 18-19 Year-End								
						Approved	FY 19-20	FY 20-21	FY 21-22	FY 22-23		Beyond 5							
Parks, Recreation and Community Services	Parks / Preservation Land / Wetland	Exchange Club Park	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
		Adolph Wurn Park	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
		Pine Forest Elementary Park	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		Mayport Road Park	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		Cecil Conserv Corridor - D/B Trail Ext Pope Duval Park	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		Cecil Field Master Plan - Phase II	\$10,750,000	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Northbank Riverwalk Wayfinding Signs	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Tillie Fowler Kayak Launch	\$414,800	\$101,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Palms Fish Camp Docks Phase II	\$1,394,145	\$610,145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Jacksonville Zoo Improvements - Dock	\$280,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Liberty Street Basin	\$336,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Sisters Creek - Kayak & Fishing Access	\$156,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Alamacani Improvements	\$134,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Bert Maxwell Dredge	\$168,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Goodby's Creek Dredge	\$201,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Castaway Island Dredge	\$168,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Riverview Park Boat Ramp	\$168,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Ribault River Preserve Fishing Structure	\$67,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Exchange Club Island Park Development	\$134,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Reed Island Dock & Development	\$224,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**STORMWATER CAPITAL IMPROVEMENT PROJECTS
FY 2018-2019 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

Funding Source	FY18-19
Debt Funding	\$0
Interest Earnings	\$0
Pay-Go	\$6,000,000
Transfer Between Projects	\$0
Grant / Trust Fund	\$0
Total Per Year	\$6,000,000

Area	Project Name	FY 18-19	Debt Funding	Interest Earnings	Pay-Go	Transfer Between Projects	Grant / Trust Fund
Stormwater	Knights Lane Drainage System Rehab	\$800,000	\$0	\$0	\$800,000	\$0	\$0
	Romily Drive Drainage System Rehab	\$345,000	\$0	\$0	\$345,000	\$0	\$0
	Alimacani Trail Drainage System Rehab	\$431,250	\$0	\$0	\$431,250	\$0	\$0
	Via Valencia Drainage System Rehab	\$223,750	\$0	\$0	\$223,750	\$0	\$0
	Drainage System Rehabilitation (DSR) Countywide	\$4,200,000	\$0	\$0	\$4,200,000	\$0	\$0
		\$6,000,000	\$0	\$0	\$6,000,000	\$0	\$0

**STORMWATER CAPITAL IMPROVEMENT PROJECTS
FY 2019-2023 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5
Debt Funding	\$0	\$0	\$0	\$0	\$0	\$0
Contribution - Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Pay-Go	\$6,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,400,000	\$47,139,247
Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Per Year	\$6,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,400,000	\$47,139,247

Dept	Program Area	Project Name	Total Cost	Previous Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Beyond 5	
Stormwater	Drainage	Knights Lane Drainage System Rehab	\$800,000	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	
		Romily Drive Drainage System Rehab	\$345,000	\$0	\$345,000	\$0	\$0	\$0	\$0	\$0	
		Alimacani Trail Drainage System Rehab	\$431,250	\$0	\$431,250	\$0	\$0	\$0	\$0	\$0	
		Via Valencia Drainage System Rehab	\$828,000	\$0	\$223,750	\$604,250	\$0	\$0	\$0	\$0	
		Gaskin Road Drainage System Rehab	\$345,000	\$0	\$0	\$345,000	\$0	\$0	\$0	\$0	
		Drainage System Rehabilitation - Capital Improvements	\$128,745,631	\$120,694,881	\$0	\$850,750	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	
		Drainage System Rehabilitation (DSR) Countywide	\$25,200,000	\$0	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	
		Stormwater Pump Stations - Capital Maintenance	\$1,013,809	\$263,809	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	
		Stormwater Project Development and Feasibility Studies	\$1,250,000	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	
		LaSalle Street Outfall	\$8,820,458	\$1,844,910	\$0	\$3,600,000	\$3,375,548	\$0	\$0	\$0	
		Dunn / Caney (Sapp Road Wet Detention)	\$7,386,849	\$0	\$0	\$0	\$224,452	\$3,600,000	\$3,562,397	\$0	
		Arlington/Pottsburg (Beach & Southside) Pond	\$5,681,000	\$0	\$0	\$0	\$0	\$0	\$0	\$437,603	\$5,243,397
		Arlington/Pottsburg (Bowden & Belfort) Pond	\$1,930,850	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,930,850
		Wills Branch Maintenance Dredge	\$565,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$565,000
		Hogan's Creek Stormwater Improvements	\$33,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000,000

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
FY 2018-2019 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

Funding Source	FY18-19
Debt Funding	\$4,804,000
Interest Earnings	\$0
Pay-Go	\$0
Transfer Between Projects	\$0
Grant / Trust Fund	\$0
Total Per Year	\$4,804,000

Area	Project Name	FY 18-19	Debt Funding	Interest Earnings	Pay-Go	Transfer Between Projects	Grant / Trust Fund
Solid Waste	Landfill Gas Fueled Leachate Evaporator	\$1,200,000	\$1,200,000	\$0	\$0	\$0	\$0
	Trail Ridge Landfill Expansion	\$2,904,000	\$2,904,000	\$0	\$0	\$0	\$0
	Environmental Compliance - Countywide	\$700,000	\$700,000	\$0	\$0	\$0	\$0
		\$4,804,000	\$4,804,000	\$0	\$0	\$0	\$0

FISCAL YEAR 2019 - 2023 IT SYSTEM DEVELOPMENT PROJECTS

Projects by Funding Source

	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Debt Management Funds	19,062,781	14,196,502	15,464,639	7,294,397	2,590,427	1,908,927
Pay- Go: Equipment/Radio Refresh	6,347,167	5,436,548	5,497,115	5,505,540	3,990,540	3,943,033
Increase in On-Going Operating Cost		3,681,070	1,247,715	427,633	97,429	104,297
Pay-Go: Other	576,748	3,332,000	4,027,210	1,869,100	310,810	-
Total Per Year	25,986,696	26,646,120	26,236,679	15,096,670	6,989,206	5,956,257

Functional Area	Program Area	Project Title	Previous Capital Appropriation	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Citywide	Application - Citywide	Microsoft Office 365	-	213,000	229,130	-	-	-
City Council	Application - Department Specific	City Council AV Upgrade / Replacement	-	520,000	100,000	-	-	-
Fleet Mgrmnt	Application - Department Specific	Fleet Management System - Replacement	-	-	650,000	77,000	-	-
JHRC	Application - Department Specific	Case Management System - JHRC	-	90,000	20,800	-	-	-
ME Office	Application - Department Specific	Case Management System - Medical Examiner	617,514	-	73,000	-	-	-
Real Estate	Application - Department Specific	Real Estate Management System	-	185,000	17,250	-	-	-
ITD	Backup and Recovery	Disaster Recovery / Data Redundancy	-	237,500	-	20,000	250,000	-
Citywide	Enterprise Solution	CARE System Upgrade / Replacement	685,000	2,075,000	75,000	-	-	-
Citywide	Enterprise Solution	Enterprise Financial / Resource Mgmt Solution	11,761,771	8,789,258	10,516,712	3,916,490	-	-
Citywide	Enterprise Solution	Enterprise Permit / Land Use Management	576,748	3,393,320	4,297,510	1,680,000	-	-
Citywide	Infrastructure / Equipment	Computer, Laptop and Tablet Equipment Refresh	934,060	1,700,000	1,700,000	1,700,000	-	-
ITD	Infrastructure / Equipment	Network Equipment Refresh	1,269,066	278,981	340,000	340,000	340,000	340,000
ITD	Infrastructure / Equipment	PBX: Telecommunications Upgrade	668,860	1,281,839	493,025	488,269	644,888	22,693
ITD	Infrastructure / Equipment	Security Upgrades - Technology / ITD	190,000	300,505	76,000	36,000	36,000	36,000
ITD	Infrastructure / Equipment	Server Equipment Refresh	562,855	145,300	130,000	130,000	130,000	130,000
Citywide	Radio System	P25 Radio - Radio Site Expansion	-	-	1,908,927	1,954,291	1,954,368	1,954,531
Citywide	Radio System	Radio - Microwave Network Radio Sites	-	167,000	147,210	169,100	60,810	-
Citywide	Radio System	Radio - Mobile Radio Refresh	3,581,186	1,198,085	1,198,056	1,198,085	1,198,085	1,150,578
Citywide	Radio System	Radio - Portable Radio Refresh	-	2,298,542	2,314,059	2,322,455	2,322,455	2,322,455
Citywide	Radio System	Radio - Redundant Backup System	-	-	1,950,000	418,000	-	-
Citywide	Public Safety	Command Central AWARE / Real Time Crime Center	-	1,899,146	-	-	-	-
JFRD	Public Safety	JFRD Mobile Data Terminal Replacements	599,000	-	-	646,980	52,600	-
JFRD / JSO	Public Safety	Unified CAD - 911 Call System Replacement	4,540,636	1,873,644	-	-	-	-

PROJECT TITLE:
Microsoft Office 365

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Application - Citywide

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
IT Operating Costs

Project Description:

Cloud-based Microsoft Office 365 includes online versions of Outlook, Word, Excel, PowerPoint, OneNote, Skype for Business and SharePoint. Supports use on mobile platforms like iPad and Android devices. Enterprise-class security and reliability, unlimited Email archiving and compliance capabilities. Disaster Recovery(DR) for Email. Reduction of local Storage Area Network SAN disk space and local system engineer support. System is kept up to date without additional charges for updates or local costs to perform upgrades.

Level of Service Impact:

(1) ensures efficient response to email and other support needs. (2) Reduce costs of labor and lost productivity due to experts on call. (3) Enhances application performance and system stability. (4) Provides true Disaster Recovery / Business Continuity. Estimated cost savings account for the absence of maintenance agreements supporting anti-spam appliances which would not be needed in connection with Microsoft Office 365.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	213,000	229,130			
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ 213,000	\$ 229,130	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

PROJECT TITLE:
City Council AV Upgrade /
Replacement

FUNCTIONAL AREA / AGENCY:
City Council

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

Upgrade the existing Audio Visual (AV) Equipment and Broadcast System in the City Council Chambers to include the replacement of failing hardware that has reached useful end-of-life. Installation of new equipment facilitates the broadcast of public meetings, enhances the display of digital images such as presentations and maps, and allows for integration with legislative management software for off-site closed captioning and customizable content.

Level of Service Impact:

1) Supports public access to online viewing of legislative meetings. 2) Ensures ADA compliance for live streaming and archived meeting video. 3) Enables meeting attendees to clearly view presentations and displayed meeting documents. 4) Enhances legislative access through indexing of meeting discussion by subject matter. 5) Assists with records management and retention. 6) Cost savings from unnecessary hardware repairs.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ 400,000		400,000				
Professional Svcs	\$ 120,000		120,000				
	\$ 520,000	\$ -	\$ 520,000	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)		100,000			
	\$ -	\$ 100,000	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs		(40,000)	(21,600)		
SW/HW Maint					
	\$ -	\$ (40,000)	\$ (21,600)	\$ -	\$ -

Benefits to the Public:

Ensure continued broadcasting of public meetings and improve access to legislative proceedings through closed captioning and legislative management software.

PROJECT TITLE:
Fleet Management System -
Replacement

FUNCTIONAL AREA / AGENCY:
Fleet Mgmtnt

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The purpose of this project is to replace the current Tivoli Fleet Management System with a purchased solution that will allow the Fleet Management Division to satisfy their business needs by providing a Fleet specific applicaiton with the following functionality: Vehicle Services and Repairs, Equipment and Inventory, Fuel Usage and Milage Tracking, Invoice and Billing, and Surplus and Disposal.

Level of Service Impact:

Provide Fleet focused functionality, eliminate manual billing processes, eliminate in-house customizations and improve reporting and analytics.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ 400,000			400,000			
Hardware	\$ 150,000			150,000			
Professional Svcs	\$ 100,000			100,000			
	\$ 650,000	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -

Annual Operational Costs:

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)			77,000		
	\$ -	\$ -	\$ 77,000	\$ -	\$ -

Estimated Savings and/or Offsets:

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

This product will support and service all City vehicles including JSO and JFRD.

PROJECT TITLE:
Case Management System - JHRC

FUNCTIONAL AREA / AGENCY:
JHRC

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

The purpose of this project is to replace the current ITD-developed JHRC Case Management system with a new purchased solution that will allow JHRC to satisfy their business needs by providing the following functionality: Case Management, Tracking Case Information, producing letters, emails/notifications, reports, forms and other documentation related to Human Rights cases.

Level of Service Impact:

Ensures that the JHRC is able to provide services to the residents of Jacksonville / Duval County related to reported matters of discrimination such as employment, public accommodation, HUD, etc... in a timely manner and according to regulatory requirements such as the Equal Employment Opportunity Commission (EEOC).

Capitalized Costs	Total Est.	Prior Yrs.	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
	Cost	Funding					
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 90,000		90,000				
	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Software Hosting (annual increase)		10,800			
Operating Costs		10,000			
SW/HW License Maint (annual increase)					
	\$ -	\$ 20,800	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

The system will support adherence to applicable laws and oversight agencies in investigating, reporting, resolving, referring or dismissing cases of reported discrimination.

PROJECT TITLE:
Case Management System -
Medical Examiner

FUNCTIONAL AREA / AGENCY:
ME Office

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$617,514

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The purpose of this project is to replace the Medical Examiner's Office (MEO) current MS Access 2003 application with a new purchased solution that will allow them to satisfy their business needs by providing the following functionality: Case Management, Tracking Case Information, Data Storage and Encryption, Remote Access, Reporting, Billing, Compatibility with Auxiliary Devices and the ability to interface with COJ's Accounting System.

Level of Service Impact:

Ensures that the MEO is able to provide services to over one million people in two districts encompassing five counties in Northeast Florida (Duval, Clay, Nassau, Columbia, and Hamilton). In addition, the MEO will be able certify the causes of death which are reasonably accurate and acceptable for purpose of vital statistics.

Capitalized Costs	Total Est. Cost	Prior Yr. Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Software	\$ 337,560	337,560					
Hardware	\$ 39,954	39,954					
Professional Svcs	\$ 240,000	240,000					
	\$ 617,514	\$ 617,514	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Software Hosting (annual increase)		73,000			
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -	\$ 73,000	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

The system will support adherence to all applicable laws and oversight agencies (i.e. Florida Statutes 406 & 119.07, HIPAA laws, National Association of Medical Examiners and Florida Association of Medical Examiners).

PROJECT TITLE:
Real Estate Management System

FUNCTIONAL AREA / AGENCY:
Real Estate

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Acquire a SaaS software solution to serve as a single, unified database for managing the disposition of surplus property and tracking land acquisitions for temporary and permanent easements. In addition, the solution will serve as a single authoritative database for tracking all covenants and restrictions of City-owned properties.

Level of Service Impact:

Acquire a SaaS software solution to serve as a single, unified database for managing the disposition of surplus property and tracking land acquisitions for temporary and permanent easements. In addition, the solution will serve as a single authoritative database for tracking all covenants and restrictions of City-owned properties.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 185,000		185,000				
	<u>\$ 185,000</u>	<u>\$ -</u>	<u>\$ 185,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)		17,250			
Operating Costs					
SW/HW License Maint (annual increase)					
	<u>\$ -</u>	<u>\$ 17,250</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Benefits to the Public:

Improve the management of surplus properties and land acquisitions and provide for greater efficiencies in tracking covenants and restrictions for City-owned properties.

PROJECT TITLE:
Disaster Recovery / Data
Redundancy

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Backup and Recovery

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

To identify and contract with a vendor capable of providing a comprehensive disaster recovery and business continuity solution to ensure uninterrupted public access to core city operations and services. Systems to be replicated for DR will be phased in.

FY17-18 Applications: Procurement: Jaxpro Procurement system (2); Database Server (2) CRM: Care Citizen issue tracking (1) COJ Website: COJ Kentico Website (1) GIS: GIS applications (maps.coj.net) (4); Database Server (2)

Level of Service Impact:

Ensure continuation of mission critical operations and services following disruptive events.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ 380,000		110,000		20,000	250,000	
Professional Svcs	\$ -						
	\$ 380,000	\$ -	\$ 110,000	\$ -	\$ 20,000	\$ 250,000	\$ -

Annual Operational Costs:

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	77,500				
Operating Costs					
SW/HW License Maint (annual increase)	50,000				
	\$ 127,500	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to City of Jacksonville services.

PROJECT TITLE:
CARE System Upgrade /
Replacement

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$685,000

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The current Citizen Active Response Effort system (CARE) has been in production since 1996 and has gone through major enhancements throughout the years. The City's Customer Service Center/Division (630-CITY) receives close to 1,500 service requests per day during normal business hours. The CRM solution will incorporate various methods for citizens to report issues or interact with the City including Mobile, IVR and Social Media. Additional functions of the application will include case management, Workflow and GIS.

Level of Service Impact:

Implementing a Customer Relationship Management System, with self-service capabilities, will help decrease call volumes for 630-CITY by allowing citizens to enter requests via mobile technology and social media. In addition, CRM improves citizen request workflow by directly routing requests and/or issues to the responsible agencies; thus, saving time from point of entry to resolution.

Capitalized Costs	Total Est.	Prior Yrs.	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
	Cost	Funding					
Software	\$ 200,000	200,000					
Hardware	\$ -						
Professional Svcs	\$ 2,485,000	485,000	2,000,000				
	\$ 2,685,000	\$ 685,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	75,000	75,000			
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

The solution will increase the level of service delivery to citizens by providing a single point of contact with various methods of issue entry such as social media, the web and IVR. In addition, CRM will provide self-service capability for citizens to track requests and issues while providing interactivity and collaboration with the City by providing citizens with on-going statuses and other pertinent communication. Finally, citizens will experience better end-user functionality such as strong knowledge base to help guide them through the issue/request process.

PROJECT TITLE:
Enterprise Financial / Resource Mgmt
Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$11,761,771

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management) into one integrated, hosted solution that will ensure consistency and completeness of functions performed, reduce duplicate functions, maintenance and support costs and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP will assist with optimization of major operational areas; Human Capital Management, Financial Systems and Performance Management Systems.

Level of Service Impact:

This project will potentially reduce software maintenance and support when implementing industry best practices even while increasing the volume of processing business transactions.

Capitalized Costs	Total Est. Cost	Prior Yrs.					
		Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Software	\$ -	1,800,000	(1,800,000)				
Capital Internal Svc	\$ 2,950,695	400,695	2,550,000				
Professional Svcs	\$ 30,387,934	9,561,076	6,393,656	10,516,712	3,916,490		
	\$ 33,338,629	\$ 11,761,771	\$ 7,143,656	\$ 10,516,712	\$ 3,916,490	\$ -	\$ -

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Debt Service					
Software Hosting (annual increase)	1,645,602				
Operating Costs					
SW/HW License Maint (annual increase)	\$ 1,645,602	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs				(724,932)	
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ (724,932)	\$ -

Benefits to the Public:

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

PROJECT TITLE:
Enterprise Permit / Land Use Management

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$576,748

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Billings / Borrowed Funds

Project Description:

An Enterprise Permit Management/Land Use Solution will provide a vendor product that will be able to replace multiple systems within departments such as Public Works, Planning and Development, and Neighborhoods. Major functions of the enterprise solution include permitting, design review, inspections, violation and citation processing and tracking. The commercial software is intended to replace the following existing systems: Building Inspection System, Development Services Plans and Plat Reviews, Concurrency System, Zoning Management System, Land Use and Zoning System, Wellhead Permitting System, Construction Trades Qualifying Board System, Engineering Project Management System, Traffic Engineering System and Tivoli database for Public Buildings, Mowing and Landscaping and ROW and Grounds Maintenance.

Level of Service Impact:

The existing systems were developed in-house and require significant enhancements and maintenance. The new project/solution will reduce maintenance costs and provide faster turn-around time to the public and contractor/builders for permitting, design review, and inspection functions.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 8,916,748	576,748	2,780,000	3,880,000	1,680,000		
	\$ 8,916,748	\$ 576,748	\$ 2,780,000	\$ 3,880,000	\$ 1,680,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	563,320	417,510			
Operating Costs	50,000				
SW/HW License Maint (annual increase)					
	\$ 613,320	\$ 417,510	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

PROJECT TITLE:
Computer, Laptop and Tablet
Equipment Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS EQUIP FUNDING:
\$934,060

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

All COJ computers are currently running the 2010 version of Microsoft Office Suite which goes to end of life in January 2020. At that time, the software will no longer be supported by Microsoft and will be unprotected from software vulnerabilities. Microsoft Office 2016 is the latest version of the Office suite and offers a large number of enhancements and integration features not available in Office 2010.

Level of Service Impact:

There are currently approximately 4,000 computers that are over five years old in operation throughout the City which equates to an increasing volume of hardware related issues and failures.

<u>Equipment Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Over \$1,000	\$ 340,080	340,080					
Under \$1,000	\$ 5,139,620	593,980	1,515,640	1,515,000	1,515,000		
	<u>\$ 5,479,700</u>	<u>\$ 934,060</u>	<u>\$ 1,515,640</u>	<u>\$ 1,515,000</u>	<u>\$ 1,515,000</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs	184,360	185,000	185,000		
SW/HW License Maintenance					
	<u>\$ 184,360</u>	<u>\$ 185,000</u>	<u>\$ 185,000</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Benefits to the Public:

COJ employees will operate with a higher degree of technologically advanced, reliable and security enabled computers.

PROJECT TITLE:
Network Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS EQUIP FUNDING:
\$1,269,066

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every eight (8) years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

- 1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment.
- 2) Eliminate unnecessary equipment expenditures due to unsupported devices.
- 3) Create an ongoing equipment refresh cycle.

<u>Equipment Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
	\$ -						
Over \$1,000	\$ 2,179,167	1,127,602	171,565	220,000	220,000	220,000	220,000
Under \$1,000	\$ 728,880	141,464	107,416	120,000	120,000	120,000	120,000
	<u>\$ 2,908,047</u>	<u>\$ 1,269,066</u>	<u>\$ 278,981</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

PROJECT TITLE:
PBX: Telecommunications
Upgrade

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$668,860

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The intent of this project is upgrade the software and hardware of the four Legacy Nortel Telephone PBX systems which operate approximately 6,400 desktop phones and seven Call Centers across the City of Jacksonville. ITD has been notified of Avaya's (Avaya is the parent company of Nortel) decision to end hardware and software support for the current version, which ended in June 2015. Although the system continues to operate, the age of the existing equipment causes significant challenges in finding parts for repair given the ending of support for the existing version of hardware and software (the hardware and software are linked). This project includes refreshing all desktop phones and seven call centers, one of them being 630- CITY.

Level of Service Impact:

The existing hardware and software on the aging PBX systems reached its end of support in June 2015. The state of the PBX systems puts into jeopardy the ability to repair systems due to the difficulty finding parts for repair which has a direct bearing on public safety.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Software	\$ -						
Hardware	\$ 2,463,660	568,860	872,900	261,000	232,000	528,900	
Professional Svcs	\$ 991,344	100,000	373,344	178,000	240,000	100,000	
	\$ 3,455,004	\$ 668,860	\$ 1,246,244	\$ 439,000	\$ 472,000	\$ 628,900	\$ -

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)	35,595	54,025	16,269	15,988	22,693
	\$ 35,595	\$ 54,025	\$ 16,269	\$ 15,988	\$ 22,693

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint					(150,000)
	\$ -	\$ -	\$ -	\$ -	\$ (150,000)

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
Security Upgrades - Technology / ITD
ITD

FUNCTIONAL AREA / AGENCY:

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$190,000

PROJECT COMPLETION DATE:
FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
Borrowing

Project Description:

This project is focused on continuing critical protection with a fortified security perimeter defense to defend ingress network traffic for the COJ enterprise. This ITD security project includes technology security upgrades for perimeter Firewall and Intrusion Detection Systems as well as a Administrative Rights Removal Software Support tool. New technology threats executed by hackers occur daily; and to ensure business continuity, the city's IT Security appliances must be refreshed as well as tools used to mitigate risks against downloading of unauthorized and unintended software.

Level of Service Impact:

Prevents loss of confidentiality, maintains integrity, and insures availability of COJ IT assets and services.

Capitalized Costs	Total Est.	Prior Yrs.	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
	Cost	Funding					
Software	\$ -						
Hardware	\$ 390,000	190,000	200,000				
Professional Svcs	\$ -						
	\$ 390,000	\$ 190,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	61,400	36,000	36,000	36,000	36,000
Operating Costs					
SW/HW License Maint (annual increase)	39,105	40,000			
	\$ 100,505	\$ 76,000	\$ 36,000	\$ 36,000	\$ 36,000

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net).

PROJECT TITLE:
Server Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$562,855

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the existing inventory of those physical servers that fall into the category of Information Technologies Division recommended five year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and “crashes.” 3) Enhance application performance and system stability.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Software	\$ 1,626	1,626					
Hardware	\$ 1,226,529	561,229	145,300	130,000	130,000	130,000	130,000
Professional Svcs	\$ -						
	\$ 1,228,155	\$ 562,855	\$ 145,300	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE: P25 Radio - Radio Site Expansion **FUNCTIONAL AREA / AGENCY:** Citywide **PROGRAM AREA:** Radio System

PREVIOUS CAPITAL FUNDING: \$0 **PROJECT COMPLETION DATE:** FY 23-24 **FUNDING SOURCE-CAPITALIZED COST:** Borrowed Funds

Project Description:

The previous Radio Communications System was limited to 10 sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. The project scope is to add five simulcast radio sites to the P25 system; FY19 Montgomery Correctional Institute/PFARM, FY20 Bayview, FY21 Mayport Substation, FY22 Crystal Springs and FY23 Community Hall.

Level of Service Impact:

Completion of this project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ 6,201,600			1,240,320	1,240,320	1,240,320	1,240,320
Professional Svcs	\$ 3,343,035			668,607	668,607	668,607	668,607
	\$ 9,544,635	\$ -	\$ -	\$ 1,908,927	\$ 1,908,927	\$ 1,908,927	\$ 1,908,927

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)			45,364	45,441	45,604
	\$ -	\$ -	\$ 45,364	\$ 45,441	\$ 45,604

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

This project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system which will minimize public safety radio outages and utilize the full capabilities of the radio system.

PROJECT TITLE:
Radio - Mobile Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$3,581,186

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all mobile radios for JSO, JFRD as well as consolle and specialty mobile radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY22-23.

FY18-19 Count:

JSO	253
JFRD	76
	329

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Software	\$ -						
Hardware	\$ 10,722,523	3,581,186	1,198,085	1,198,056	1,198,085	1,198,085	1,150,578
Professional Svcs	\$ -						
	\$ 10,722,523	\$ 3,581,186	\$ 1,198,085	\$ 1,198,056	\$ 1,198,085	\$ 1,198,085	\$ 1,150,578

Annual Operational Costs:

FTEs

Salary / Benefits

Software Hosting

Operating Costs

SW/HW License Maintenance

FY 18-19 **FY 19-20** **FY 20-21** **FY 21-22** **FY 22-23**

\$ -	\$ -	\$ -	\$ -	\$ -
------	------	------	------	------

Estimated Savings and/or Offsets:

FTEs

Operating Costs

SW/HW Maint

FY 18-19 **FY 19-20** **FY 20-21** **FY 21-22** **FY 22-23**

\$ -	\$ -	\$ -	\$ -	\$ -
------	------	------	------	------

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE:
Radio - Portable Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 25-26

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all portable radios for JSO, JFRD as well as non-public safety portable radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY 25-26.

FY18-19 Count:

JSO	402
JFRD	105
General Govt.	68
	<u>575</u>

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ 18,547,331		2,298,542	2,314,059	2,322,455	2,322,455	2,322,455
Professional Svcs	\$ -						
	<u>\$ 18,547,331</u>	<u>\$ -</u>	<u>\$ 2,298,542</u>	<u>\$ 2,314,059</u>	<u>\$ 2,322,455</u>	<u>\$ 2,322,455</u>	<u>\$ 2,322,455</u>

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE: Radio - Redundant Backup System Citywide

FUNCTIONAL AREA / AGENCY:

PROGRAM AREA: Radio System

PREVIOUS CAPITAL FUNDING: \$0

PROJECT COMPLETION DATE: FY 20-21

FUNDING SOURCE-CAPITALIZED COST: Pay-Go

Project Description:

To provide radio system redundancy for the P25 Radio System and establish a redundant master and GEO prime radio system and site.

Level of Service Impact:

The Redundant Master Site and GEO-Redundant Prime Site allows for greater flexibility, enhances radio system redundancy capabilities and allows continuous two-way radio communication for radio subscribers in case of system failure or maintenance repair to the P25 Prime Master Site.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ 1,279,039			1,279,039			
Professional Svcs	\$ 1,020,961			670,961	350,000		
	\$ 2,300,000	\$ -	\$ -	\$ 1,950,000	\$ 350,000	\$ -	\$ -

Annual Operational Costs:

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)			68,000		
	\$ -	\$ -	\$ 68,000	\$ -	\$ -

Estimated Savings and/or Offsets:

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System.

PROJECT TITLE:
 Command Central AWARE / Real Time Crime Center

FUNCTIONAL AREA / AGENCY:
 Citywide

PROGRAM AREA:
 Public Safety

PREVIOUS CAPITAL FUNDING:
 \$0

PROJECT COMPLETION DATE:
 FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
 Borrowed Funds

Project Description:

This project will add cameras to various public areas including city parks, high crime and entertainment areas which will be intergrated with a real time crime center.

Level of Service Impact:

CommandCentral provides added crime fighting intelligence to JSO by displaying actionable role-based information that is organized in a geospatial map in real-time. It also provides public safety personnel in the field or in the command room with critical information to better coordinate, increase situational awareness and improve safety.

Capitalized Costs	Total Est. Cost	Prior Yr. Funding	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
Software	\$ -						
Hardware	\$ 817,958		817,958				
Professional Svcs	\$ 395,000		395,000				
	\$ 1,212,958	\$ -	\$ 1,212,958	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs		4			
Salary / Benefits	283,523				
Software Hosting (annual increase)	145,165				
Operating Costs					
SW/HW License Maint (annual increase)	257,500				
	\$ 686,188	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Adds significant security to the City of Jacksonville to key locations at city parks, high crime areas and waterfront entertainment districts, by implementing a Real Time Crime Center through Intelligence-Led Public Safety Systems

PROJECT TITLE:
JFRD Mobile Data Terminal
Replacements

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Public Safety

PREVIOUS CAPITAL FUNDING:
\$599,000

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

JFRD operates with a minimum of 215 ruggedized computers that are used at fire stations, rescue vehicles, brush trucks, tankers and Fire Chief vehicles. The funding requested in FY18 is to address break/fix issues.

Level of Service Impact:

Due to the environment in which these computers are used, they tend to experience higher breakage rates and failures in comparison to computers used in standard office environments and historically start malfunctioning after four years. Once the warranty expires, after five years, the repairs are usually not cost-effective with many devices being in an un-repairable state.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
Software	\$ -						
Hardware	\$ 1,298,580	599,000			646,980	52,600	
Professional Svcs	\$ -						
	\$ 1,298,580	\$ 599,000	\$ -	\$ -	\$ 646,980	\$ 52,600	\$ -

<u>Annual Operational Costs:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Properly functioning devices are essential to ensure public safety as they are used by JFRD rescue personnel in various external environments that include citizen residences and hospitals.

PROJECT TITLE:
 Unified CAD - 911 Call System
 Replacement

FUNCTIONAL AREA / AGENCY:
 JFRD / JSO

PROGRAM AREA:
 Public Safety

PREVIOUS CAPITAL FUNDING:
 \$4,540,636

PROJECT COMPLETION DATE:
 FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
 Borrowed Funds

Project Description:

Replace JFRD/JSO 911 Call System which will be end of life in 2018. ITD Business Systems Analysts' conducting requirements to identify the common and unique functions in order to create an RFP to replace the current system and consolidate into a single platform for JSO and JFRD. Implementation schedule is estimated to take 18 months from contract execution. Pricing includes upgrades to PremierOne CAD system, modifying current third party hardware and interfaces to the new system.

Level of Service Impact:

Ensure continuity of critical 911 call solution required for public safety. Improve emergency response time and provide better situational awareness to dispatch and to responders in the field. An important project objective is to have a single classification of fully trained 911 Call Takers with the goal of having combined facilities.

Capitalized Costs	Total Est.	Prior Yrs.	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
	Cost	Funding					
Software	\$ 1,534,600	1,504,600	30,000				
Hardware	\$ 2,365,929	781,303	1,584,626				
Professional Svcs	\$ 2,513,751	2,254,733	259,018				
	\$ 6,414,280	\$ 4,540,636	\$ 1,873,644	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
FTEs					
Operating Costs					
SW/HW Maint	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Faster response time and synchronize approach to provide assistance when needed. Positive impact to Life/Safety.



APPENDIX

Assessed and Estimated Actual Values of Taxable Property
Property Tax Rates – All Overlapping Governments
Construction Activity
Civilian Labor Force, Employment, and Unemployment
Value of Building Permits Issued
Demographic Information
Glossary

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years (in thousands)

Tax Year	Assessed Taxable Values			Total Taxable Property	Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)			
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05
2015	52,715,407	4,654,862	171,656	57,541,925	89,314,686	64.43
2016	55,206,960	4,868,934	178,167	60,254,061	91,770,264	65.66
2017	59,047,907	5,073,909	198,385	64,320,201	96,836,374	66.42
2018	63,312,488	5,626,691	206,244	69,145,423	102,450,478	67.49

- (1) Prior to 1981, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For 1981, the homestead exemption was increased to \$15,000; for 1982, it was increased to \$20,000; and for 1983 through 2007, it was increased to \$25,000. Commencing with 2008, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	F.I.N.D (Note 2)	
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
2016	GSD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
	USD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
2017	GSD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
	USD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
2018	GSD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
	USD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
2019	GSD	11.4419	0.0000	11.4419	6.2930	0.2562	0.0320	18.0231
	USD	11.4419	0.0000	11.4419	6.2930	0.2562	0.0320	18.0231

(1) The City of Jacksonville has a total of six taxing districts within its jurisdiction. The most prevalent rates are the General Services District (GSD). The GSD applies to most taxpayers and is effectively a county-wide rate. The GSD and the Urban Services District 1 (USD) which are shown here.

(2) Florida Inland Navigational District (F.I.N.D)

Source: Duval County Property Appraiser's Office

CONSTRUCTION ACTIVITY

Last Fifteen Fiscal Years
(Dollars in Thousands)

Year	New Construction			Total	Permits >\$1MM	Increase in Family Units
	Residential	Commercial	Alterations			
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,087	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,763	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473
2015	590,233	214,447	527,828	1,332,508	67	3,916
2016	730,312	285,318	548,741	1,564,371	166	4,900
2017	1,323,177	1,201,740	251,263	2,776,179	224	6,664
2018	898,123	671,356	299,089	1,868,568	213	5,763

Source: City of Jacksonville Building Inspection Division

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMA*

As of September 30th:

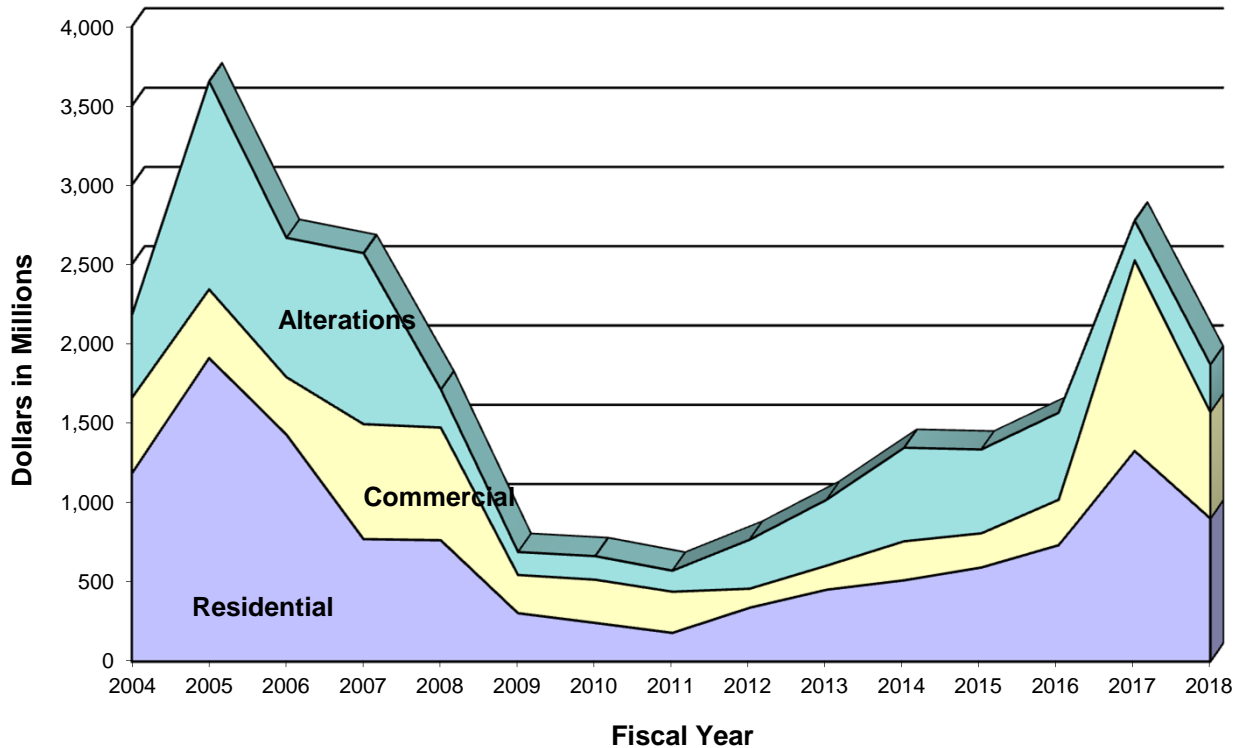
Year	Civilian Labor Force	Employment	Unemployment	Rate
2004	616,526	587,322	29,204	4.74%
2005	623,026	600,127	22,899	3.68%
2006	642,770	620,959	21,811	3.39%
2007	661,353	635,666	25,687	3.88%
2008	676,906	634,030	42,876	6.33%
2009	689,650	617,276	72,374	10.49%
2010	690,752	611,308	79,444	11.50%
2011	687,829	610,913	76,916	11.18%
2012	692,529	622,835	69,694	10.06%
2013	696,351	638,800	57,551	8.26%
2014	721,258	676,792	44,467	6.17%
2015	721,643	685,175	36,468	5.05%
2016	757,948	722,792	35,156	4.64%
2017	762,465	731,004	31,461	4.13%
2018	787,532	765,683	21,849	2.77%

* The Jacksonville Standard Metropolitan Area (SMA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current SMA.

VALUE OF BUILDING PERMITS ISSUED

The table below details the change from the prior year by dollar figure and percentage for the value of building permits issued in millions of dollars. The line graph below shows the trend over a fifteen year period, for the same data, by type of permit.

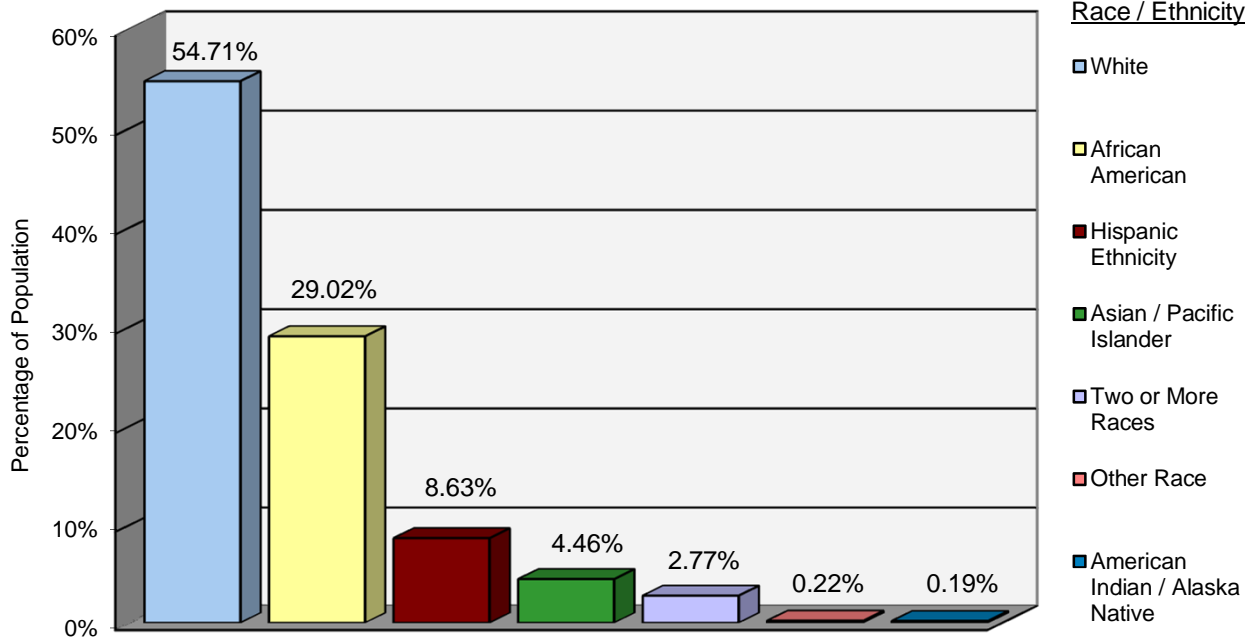
Category of Construction	Fiscal Year Total		Change from Prior Year	
	FY 2017	FY 2018	Dollars	Percentage
New Residential Construction	\$1,323 Million	\$898 Million	\$(425) Million	(32.1%) (a)
New Commercial Construction	\$1,202 Million	\$671 Million	\$(531) Million	(44.1%) (b)
Alterations	\$251 Million	\$299 Million	\$48 Million	19.0% (c)
Total	\$2,776 Million	\$1,868 Million	\$(908) Million	(32.7%)



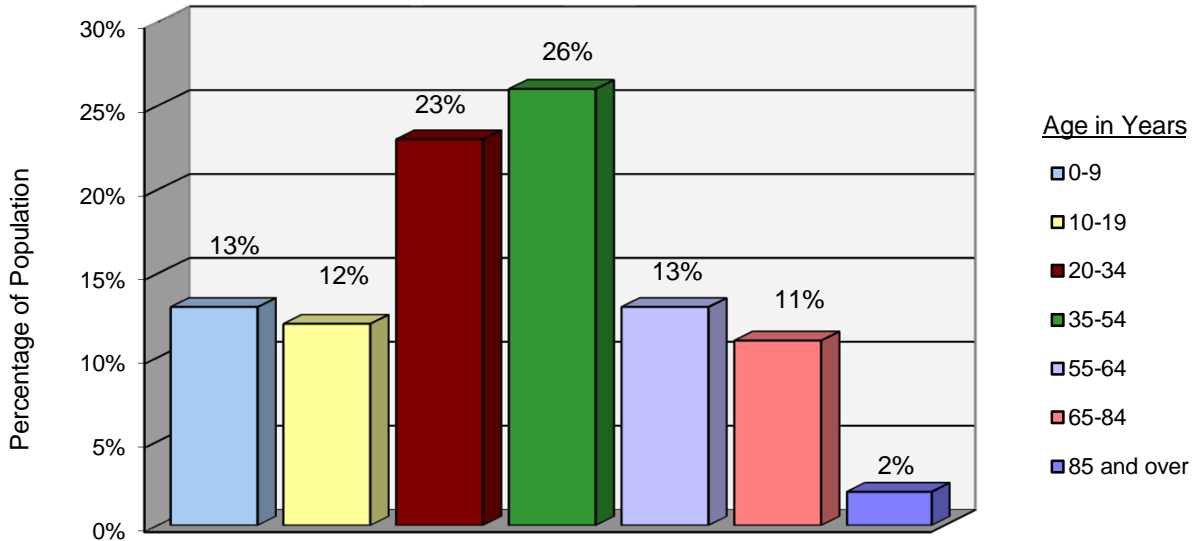
- (a) The decrease in residential new construction is mainly due to a decrease of \$498 million in new apartment construction compared to the previous year. This decrease was somewhat offset by an increase of \$123 million in new single family construction.
- (b) The decrease in commercial new construction appeared in most categories with a significant decrease of \$415 million in the Hospital/Institutional, Stores/Mercantile, and Parking Garages categories compared to the previous year.
- (c) The increase in alterations is due to a general emphasis of investing in alterations and repairs of existing properties compared to the previous year.

DEMOGRAPHIC INFORMATION

ESTIMATED POPULATION BY RACE - DUVAL COUNTY



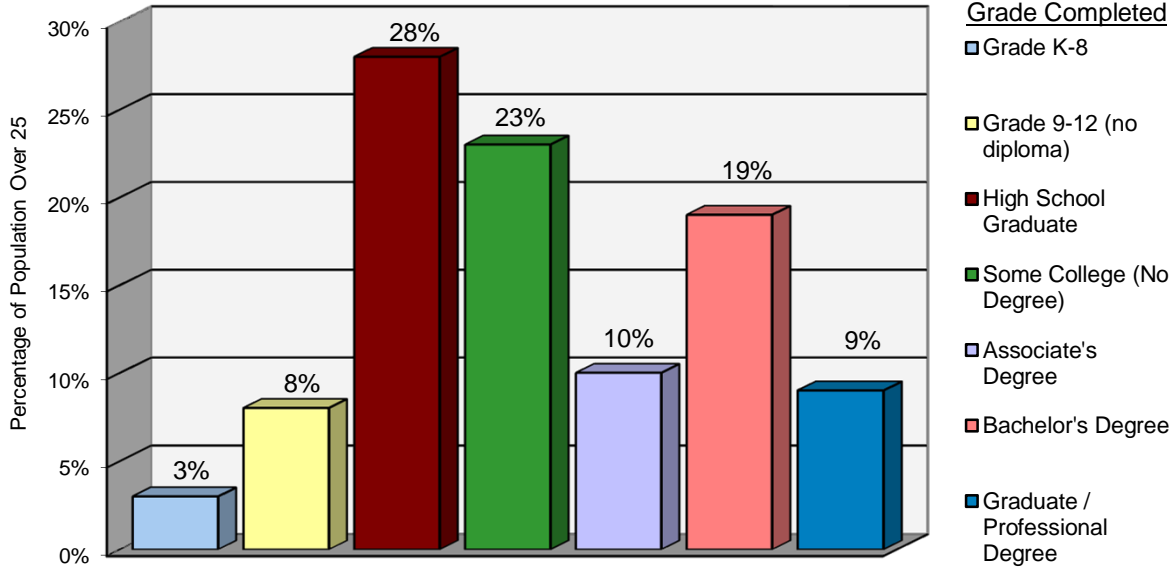
ESTIMATED POPULATION BY AGE - DUVAL COUNTY



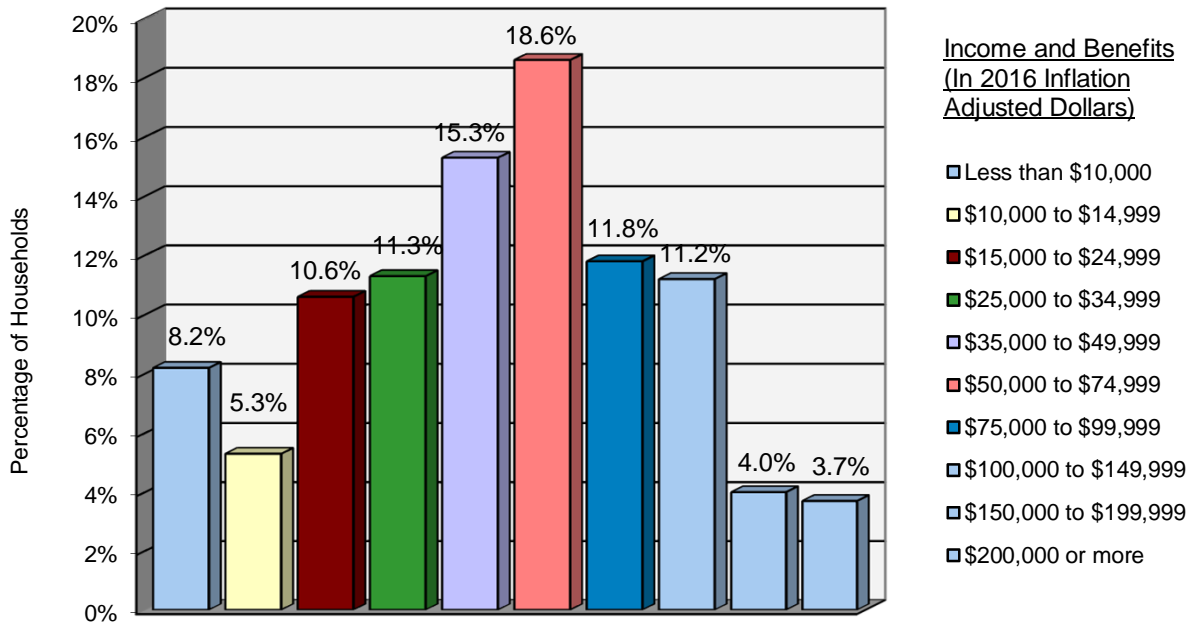
Source: <https://factfinder.census.gov>

DEMOGRAPHIC INFORMATION

EDUCATIONAL ATTAINMENT - AGE 25 AND OVER



ANNUAL INCOME (IN 2016 INFLATION - ADJUSTED DOLLARS) - DUVAL COUNTY



Source: <https://factfinder.census.gov>

GLOSSARY

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ACCRUAL. Relating to or being a method of accounting that recognizes income when earned and expenses when incurred regardless of when cash is received or disbursed.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

AFSCME. American Federation of State, County and Municipal Employees.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act of 2009.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

AUDIT. The examination of an entity's accounting records, as well as the physical inspection of its assets. If performed by a certified public accountant (CPA), the CPA can express an opinion on the fairness of the entity's financial statements.

BALANCED BUDGET. A budget in which revenues are equal to expenditures.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BPREP. The budgeting software system that is used.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAD. Computer Aided Dispatch. Software specifically designed and engineered to assist emergency responders with dispatching of equipment / apparatus.

CAFR. Comprehensive Annual Financial Report.

CAMA. Computer Assisted Mass Appraisal.

CPAC. Citizen Planning Advisory Committee.

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PROGRAM (CIP). A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant.

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations.

CIP. Capital Improvement Plan.

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

CMSO. Concurrency Management System Office.

COLA. Cost of Living Adjustment.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

CRC. Concurrency Reservation Certificate.

CRA. Community Redevelopment Area

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

CWA. Communication Workers of America.

DCSB. Duval County School Board.

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DEPRECIATION. An accounting method of allocating the cost of a tangible asset over its useful life. Businesses depreciate long-term assets for both tax and accounting purposes.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

DIA. Downtown Investment Authority.

DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

ETR BONDS. Excise Tax Revenue Bonds

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

FAMIS. Financial Accounting Management Information System.

FGFOA. Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

F.I.N.D. Florida Inland Navigation District

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

FOP. Fraternal Order of Police.

FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally Accepted Accounting Principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT (GSD). Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIFTS System. Grants client management software.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

GSD. General Services District.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS.

HUD. US Department of Housing and Urban Development.

IG. Inspector General.

IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Those costs not readily identified with a specific project or organizational activity but incurred for the joint benefit of both projects and other activities. Indirect costs are usually grouped into common pools and charged to benefiting objectives through an allocation process established in the City's indirect cost study.

INF. Information Reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

IT. Information Technology.

IAFF. International Association of Firefighters.

JAA. Jacksonville Aviation Authority.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JFRD. Jacksonville Fire and Rescue Department.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport.

JPA. Jacksonville Port Authority.

JSA. Jacksonville Supervisors Association.

JSEB. Jacksonville Small and Emerging Business.

JSO. Jacksonville Sheriff's Office or Office of the Sheriff.

JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

KHA. Kids Hope Alliance.

KIDS HOPE ALLIANCE BOARD. Autonomous board established to plan and implement all programs related to children's services.

“LAID ON THE TABLE.” The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LIUNA. Northeast Florida Public Employees' Local 630, Laborers' International Union of North America.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MAYOR'S BUDGET REVIEW COMMITTEE (MBRC). A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MBRC. Mayor's Budget Review Committee.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NON-DEPARTMENTAL. Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

NON-REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OED. Office of Economic Development.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of work.

PRC. Property Record Cards.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant given to nonprofit organization.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

REDLINED. Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

RENTALS. An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REV GRANT. Recapture enhanced value grant

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

S.A.F.E. Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED / SUPERVISION ALLOCATION. Allocation of charges to an activity or fund based upon direct costs that are incurred outside of that activity or fund. An example would be the salary and benefit costs of an employee who splits their time between to activities and/or funds.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

TAX INCREMENT FINANCE DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax Increment Districts or Tax Increment Finance Districts.

TIF. Tax Increment Finance Districts or Tax Increment Districts.

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TPP. Tangible Personal Property

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UAAL. Unfunded Actuarial Accrued Liability.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPS. Uninterruptible power supply or uninterruptible power source. Provides emergency power during the time between power disruption and switch over to alternate power source such as a generator .

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

USPS. United States Postage Service.

VACANCY POOL. Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.



ONE CITY. ONE JACKSONVILLE.

FINANCE AND ADMINISTRATION
117 W. DUVAL ST., SUITE 325 JACKSONVILLE, FL 32202
WWW.COJ.NET (904) 630-CITY
