



CITY OF JACKSONVILLE, FLORIDA  
**PROPOSED BUDGET**  
**FY 2012-2013**

ALVIN BROWN, MAYOR

## TABLE OF CONTENTS

	Page
<b><u>Summary</u></b>	
Introduction	1
Summary of Budgets	2
Summary of Employee Caps by Subfund	3
General Fund Schedule of Revenues	4
General Fund Revenue Detail	5
General Fund Schedule of Expenditures	6
General Fund Schedule of Non-Departmental Expenditures	7
General Fund Employee Cap by Department	12
<b><u>Departments</u></b>	
<b>Capital Projects</b>	
31P    2002 Guaranteed Entitlement Construction Bonds	13
322    General Capital Projects	15
324    Jax Recreation & Environmental Land Acq	18
327    2009 Authorized Capital Projects	20
328    2010 Authorized Capital Projects	22
329    2011 Authorized Capital Projects	24
32B    2013 Capital Projects	26
331    Florida Inland Navigation District Grants	28
341    River City Renaissance Construction Bonds	30
363    2004 Excise Tax Revenue Autumn Bonds	32
<b>Debt Service Funds</b>	
111    Better Jacksonville Plan	34
44G    2009B Excise Tax Revenue Bonds	36
44H    2009C Excise Tax Revenue Bonds	38
4A6    Municipal Stadium – Debt Service	40
4B6    Memorial Arena – Debt Service	42
4C6    Baseball Stadium – Debt Service	44
4D6    Performing Arts – Debt Service	46
4F6    Equestrian Center – Debt Service	48
59B    2008 Special Revenue	50
59C    2009A Special Revenue	52
59D    2009C Special Revenue	54
59E    2010A Special Revenue	56
59F    2010C Special Revenue	58
59G    2011A Special Revenue	60
59H    2012 Special Revenue	62

## TABLE OF CONTENTS

	Page
<b>Non-Departmental</b>	
018 Emergency Reserve	64
181 USD1 B/C North Combined TID	66
182 USD1 A Southside Tax Increment	68
184 Jacksonville Beach Tax Increment	70
185 JIA Area Redevelopment	72
186 Soutel/Moncrief CRA TID	74
<b>Advisory Boards</b>	
011 Advisory Boards	76
<b>City Council</b>	
011 City Council	79
132 Tourist Development Council	83
<b>Employee Services</b>	
011 Employee Services	85
571 Compensation & Benefits: Group Health	88
<b>Finance</b>	
011 Finance	91
561 Risk Management: Self Insurance	94
581 Risk Management: Insured Programs	97
592 Treasury: Banking Fund	100
611 Pension: General Employees Pension Fund	103
613 Pension: Correctional Officers Pension Trust	105
614 Pension: Disability Pension Trust	107
<b>Fire &amp; Rescue</b>	
011 Fire & Rescue	109
159 Building Inspection	113
<b>Human Rights Commission</b>	
011 Human Rights Commission	117
<b>Intra-Governmental Services</b>	
011 Intra-Governmental Services	120
511 Fleet Management: Operations	123
512 Fleet Management: Vehicle Replacement	126
513 Fleet Management: Direct Replacement	129
521 Procurement: Copy Center	131
531 Information Technologies: IT Operations	133
533 Information Technologies: Communications	136
534 Information Technologies: Radio Communications	139
536 Information Technologies: Technology System Development	142
537 Information Technologies: Technology Equipment Refresh	144

## TABLE OF CONTENTS

	Page
Jacksonville Children's Commission	
191    Jacksonville Children's Commission	146
Jacksonville Housing Finance Authority	
721    Jacksonville Housing Finance Authority	150
Mayor's Office	
011    Mayor's Office	154
Medical Examiner	
011    Medical Examiner	157
Military Affairs, Veterans & Disabled Services	
011    Military Affairs, Veterans & Disabled Services	160
Neighborhoods	
011    Neighborhoods	164
012    Mosquito Control: Mosquito Control State1	168
121    Environmental Quality: Air Pollution Tag Fee	170
127    Environmental Quality: Air Pollution EPA	173
128    Environmental Quality: Ambient Air Monitoring	175
154    Environmental Quality: Hazardous Waste Program/SQG	177
15D    Animal Care & Protective Svcs: Animal Care Training & Cruelty Prevention	180
15G    Animal Care & Protective Svcs: Veterinary Services	182
1A1    Housing & Community Development	184
1H2    Animal Care & Protective Svcs: Animal Care & Control Programs	187
1HK    Environmental Protection	190
461    Environmental Quality: Stormwater Services	192
Office of Economic Development	
011    Office of Economic Development	197
01A    Special Events	201
411    Public Parking System	203
412    Parking Garage Revenue	206
431    Motor Vehicle Inspection	208
4A1    Municipal Stadium – City	210
4A2    Municipal Stadium – SMG	213
4B1    Memorial Arena - City	216
4B2    Memorial Arena – SMG	218
4C1    Baseball Stadium - City	220
4C2    Baseball Stadium – SMG	222
4D1    Performing Arts - City	224
4D2    Performing Arts – SMG	226
4E1    Convention Center - City	228
4E2    Convention Center – SMG	230
4F1    Equestrian Center - City	232
4F2    Equestrian Center – SMG	234
4G1    Sports Complex Capital Maintenance	236
751    JEDC	238
759    Cecil Field Trust	240



## TABLE OF CONTENTS

	Page
Office of Ethics, Compliance and Oversight	
011    Office of Ethics	242
Office of General Counsel	
011    General Counsel	245
551    Office of the General Counsel	248
Office of the Sheriff	
011    Office of the Sheriff	251
171    911 Emergency User Fee	255
64A    Sheriff's Trusts	257
Parks & Recreation	
011    Parks & Recreation	259
1D1    Huguenot Park	263
1D2    Kathryn A. Hanna Park	265
1D8    Florida Boater Improvement Program	268
1DA    Cecil Field Commerce Center	270
461    Stormwater Services	273
759    Programming: Cecil Field Trust	278
Planning and Development	
011    Planning and Development	280
112    Concurrency Management System	284
159    Building Inspection	287
Property Appraiser	
015    Property Appraiser	291
Public Health	
011    Public Health	295
Public Libraries	
011    Public Libraries	298
15W    Library Conference Facility Trust	302
Public Works	
011    Public Works	305
141    Streets & Highways 5-year Road Program	309
142    Local Option ½ Cent Transportation	311
143    Local Option Gas Tax	313
15F    Tree Protection Fund	315
1F4    Beach Erosion – Local	317
441    Solid Waste Disposal	319
442    Contamination Assessment	322
443    Landfill Closure	324
445    Solid Waste Facilities Mitigation	326
446    Solid Waste Class III Mitigation	328
44i    Solid Waste Mitigation - Capital Projects	330
461    Stormwater Services	332
462    Stormwater Services – Capital Projects	337

## TABLE OF CONTENTS

	Page
Special Services	
011    Special Services	339
157    Alcoholic Rehabilitation Program	343
15R    Legal Aid	345
1HA    Driver Education Safety Trust Fund	347
Supervisor of Elections	
011    Supervisor of Elections	349
Tax Collector	
017    Tax Collector	353
Public Safety Initiative	
019    Public Safety Initiative	357
Judicial	
011    Courts	360
15B    Courts: Duval County Law Library	363
15L    Courts: Juvenile Drug Court	365
15Q    Courts: Court Innovations - Judicial Support	367
15T    Courts: Court Cost Courthouse Trust	369
15V    Courts: Teen Court Programs Trust	372
011    Public Defender	374
011    State Attorney	377
016    Clerk of the Court	380
15U    Multiple Judicial Areas: Recording Fees Technology	384
<b><u>Performance Measures</u></b>	
Introduction	386
Departments	
Finance	387
Fire & Rescue	389
Intra-Governmental Services	390
Jacksonville Children's Commission	391
Human Rights Commission	393
Medical Examiner	394
Military Affairs, Veterans & Disabled Services	395
Neighborhoods	396
Office of Economic Development	400
Parks & Recreation	401
Planning and Development	405
Public Libraries	406
Public Works	407
Special Services	414



# INTRODUCTION

## **Organization of the Proposed Budget**

The Summary Section provides a high level overview of the Proposed Budget. The document begins with a summary of the budget that shows the total budget for all funds that are presented in the Mayor's Proposed Budget. This table is followed by a summary of the proposed cap for full time positions shown also by fund. The next several pages provide an overview of the General Fund's revenues and expenditures, beginning with a schedule of revenues. This schedule shows the non-departmental revenues first, including a detailed look at Ad Valorem taxes (property taxes), followed by departmental revenues. The next revenue schedule details the major revenues areas including State Shared revenues and Contributions from Other Funds and Other Local Units. The Schedule of Expenditures follows, showing first departmental, and then non-departmental, expenses. The non-departmental expenditures are totaled by category; in the Schedule of Non-Departmental Expenditures, the expenses within each of these categories are displayed by activity. The last summary schedule is the Employee Cap by Department that shows the number of authorized employees by department within the General Fund. Finally, an organizational chart for the City is included in the Summary Section.

The Operating Budgets Section presents the detailed budget presentations for the various departments, commissions, offices and constitutional officers as well as for some non-departmental funds. This section is ordered by department and then by subfund within department, with the General Fund appearing first followed by any non-General subfunds in subfund number order. The revenues and expenditures for the department are shown separately for each subfund. For departments, commissions, offices and constitutional officers, the first page provides a Vision Statement, a Mission Statement and an Organization Chart. The next page provides the actual expenditures incurred and revenues collected in fiscal year FY 10-11, the adopted budget for FY 11-12 and the proposed budget for FY 12-13. Immediately following the revenue and expenditure page(s) is a brief overview of the activity and changes in that particular Budget.

The third and final section, Performance Measures, contains a series of performance measures for the Executive Departments.

CITY OF JACKSONVILLE, FLORIDA  
SUMMARY OF BUDGETS

		FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
<b>GENERAL FUND</b>				
011	GENERAL FUND - GSD	957,823,526	945,086,291	
012	MOSQUITO CONTROL - STATE 1	289,008	286,627	
015	PROPERTY APPRAISER	8,831,738	8,945,408	
016	CLERK OF THE COURT	3,442,887	3,242,476	
017	TAX COLLECTOR	14,598,204	14,306,192	
018	EMERGENCY CONTINGENCY	47,571,751	48,769,260	
019	PUBLIC SAFETY INITIATIVE	9,588,862	8,322,862	
01A	SPECIAL EVENTS		3,315,082	
<b>TOTAL</b>	<b>GENERAL FUND</b>	<b>1,042,145,976</b>	<b>1,032,274,198</b>	
<b>SPECIAL REVENUE FUNDS</b>				
110	PLANNING, ECONOMIC DEV. & CONCUR MNGT	786,980	523,758	
120	AIR POLLUTION CONTROL & MONITORING	1,610,978	1,622,673	
130	SPORTS, CONVENTION & TOURISM DEV	6,078,842	5,195,075	
140	TRANSPORTATION	105,193,270	102,390,593	
150	GENERAL GOVERNMENT	17,232,924	17,102,365	
170	TAX INCREMENT DISTRICTS	4,830,652	4,378,041	
180	TAX INCREMENT DISTRICTS	22,032,234	19,560,021	
190	JACKSONVILLE CHILDREN'S COMMISSION	19,794,628	19,220,382	
1A0	COMMUNITY DEVELOPMENT BLOCK GRANT	202,036	196,220	
1D0	MAINTENANCE, PARKS AND RECREATION	4,288,683	4,119,797	
1F0	OTHER FEDERAL, STATE & LOCAL GRANTS	200,000	200,000	
1H0	GENERAL GOVERNMENT	1,780,070	1,369,771	
1I0	BETTER JACKSONVILLE TRUST FD	69,646,732	67,195,560	
<b>TOTAL</b>	<b>SPECIAL REVENUE FUNDS</b>	<b>253,678,029</b>	<b>243,074,256</b>	
<b>CAPITAL PROJECT FUNDS</b>				
310	BOND PROJECTS	384,988	115,755	
320	GENERAL PROJECTS	52,628,811	32,980,216	
330	GRANT PROJECTS		1,111,018	
340	RIVER CITY RENAISSANCE PROJECT	142,304	97,893	
360	BOND PROJECTS	3,429,642	606,086	
<b>TOTAL</b>	<b>CAPITAL PROJECT FUNDS</b>	<b>56,585,745</b>	<b>34,910,968</b>	
<b>ENTERPRISE FUNDS</b>				
410	PUBLIC PARKING SYSTEM	3,894,534	4,260,240	
430	MOTOR VEHICLE INSPECTION	516,535	502,763	
440	SOLID WASTE DISPOSAL	88,087,282	83,276,290	
460	STORMWATER SERVICES	56,219,210	40,871,184	
4A0	MUNICIPAL STADIUM	37,143,735	38,692,030	
4B0	MEMORIAL ARENA	19,170,119	16,129,630	
4C0	BASEBALL STADIUM	3,794,153	2,746,631	
4D0	PERFORMING ARTS CENTER	3,431,371	3,534,279	
4E0	CONVENTION CENTER	3,641,221	3,241,178	
4F0	EQUESTRIAN CENTER	1,543,698	1,110,585	
4G0	SPORTS COMPLEX CAPITAL MAINT	4,198,162	4,776,228	
<b>TOTAL</b>	<b>ENTERPRISE FUNDS</b>	<b>221,640,020</b>	<b>199,141,038</b>	
<b>INTERNAL SERVICE FUNDS</b>				
510	FLEET MANAGEMENT	65,084,449	60,921,112	
520	PURCHASING	2,074,557	2,915,691	
530	INFORMATION TECHNOLOGIES	36,364,755	29,924,278	
550	OFFICE OF GENERAL COUNSEL	8,845,576	8,064,962	
560	SELF INSURANCE	29,652,318	30,606,604	
570	GROUP HEALTH	99,739,660	99,097,077	
580	INSURED PROGRAMS	8,662,534	9,705,822	
590	INTERNAL LOAN POOL	127,998,696	102,298,311	
<b>TOTAL</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>378,422,545</b>	<b>343,533,857</b>	
<b>TRUST AND AGENCY FUNDS</b>				
610	GENERAL EMPLOYEES PENSION TRUST	11,103,591	11,446,805	
640	EXPENDABLE TRUST FUND	913,879	1,610,000	
<b>TOTAL</b>	<b>TRUST AND AGENCY FUNDS</b>	<b>12,017,470</b>	<b>13,056,805</b>	
<b>COMPONENT UNITS</b>				
720	JACKSONVILLE HOUSING FINANCE AUTHORITY	543,921	600,595	
750	OFFICE OF ECONOMIC DEVELOPMENT	7,484,311	2,699,088	
<b>TOTAL</b>	<b>COMPONENT UNITS</b>	<b>8,028,232</b>	<b>3,299,683</b>	
<b>TOTAL FOR ALL GENERAL GOVERNMENT FUNDS</b>		<b>1,972,518,017</b>	<b>1,869,290,805</b>	

CITY OF JACKSONVILLE, FLORIDA  
SUMMARY OF EMPLOYEE CAPS BY SUBFUND

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED	CHANGE FROM FY12
<b>GENERAL FUND</b>				
011 GENERAL FUND - GSD	6,301	5,856		-445
015 PROPERTY APPRAISER	122	122		0
016 CLERK OF THE COURT	35	30		-5
017 TAX COLLECTOR	235	228		-7
019 PUBLIC SAFETY INITIATIVE	10	10		0
01A SPECIAL EVENTS	0	16		16
<b>TOTAL GENERAL FUND</b>	<b>6,703</b>	<b>6,262</b>		<b>-441</b>
<b>SPECIAL REVENUE FUNDS</b>				
112 CONCURRENCY MANAGEMENT SYSTEM	5	5		0
121 AIR POLLUTION TAG FEE	7	7		0
127 AIR POLLUTION EPA	14	13		-1
132 TOURIST DEVELOPMENT COUNCIL	1	1		0
154 HAZARDOUS WASTE PROGRAM	5	5		0
159 BUILDING INSPECTION	89	90		1
15B DUVAL COUNTY LAW LIBRARY	3	3		0
15L JUVENILE DRUG COURT	2	4		2
15Q COURT INNOVATIONS-JUDICIAL SUPPORT	3	3		0
15V TEEN COURT PROGRAMS TRUST	8	6		-2
15W LIBRARY CONFERENCE FACILITY TRUST	2	3		1
171 9-1-1 EMERGENCY USER FEE	7	6		-1
191 JACKSONVILLE CHILDREN'S COMMISSION	44	42		-2
1D1 HUGUENOT PARK	9	9		0
1D2 KATHRYN A HANNA PARK	15	15		0
1DA CECIL FIELD COMMERCE CENTER	8	7		-1
1H2 ANIMAL CARE & CONTROL PROGRAMS	1	1		0
1HK ENVIRONMENTAL PROTECTION-ALL YEARS	2	2		0
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>225</b>	<b>222</b>		<b>-3</b>
<b>ENTERPRISE FUNDS</b>				
411 PUBLIC PARKING SYSTEM	40	36		-4
431 MOTOR VEHICLE INSPECTION	8	7		-1
441 SOLID WASTE DISPOSAL	114	112		-2
461 STORMWATER SERVICES	203	201		-2
<b>TOTAL ENTERPRISE FUNDS</b>	<b>365</b>	<b>356</b>		<b>-9</b>
<b>INTERNAL SERVICE FUNDS</b>				
511 FLEET MGMT - OPERATIONS	121	118		-3
512 FLEET MGMT - VEHICLE REPLACEMENT	3	3		0
521 COPY CENTER	7	7		0
531 ITD OPERATIONS	125	116		-9
533 COMMUNICATIONS	8	8		0
534 RADIO COMMUNICATIONS	13	13		0
551 OFFICE OF GENERAL COUNSEL	69	61		-8
561 SELF INSURANCE	18	21		3
571 GROUP HEALTH	11	8		-3
581 INSURED PROGRAMS	4	4		0
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>379</b>	<b>359</b>		<b>-20</b>
<b>TRUST AND AGENCY FUNDS</b>				
611 GENERAL EMPLOYEES PENSION	7	6		-1
64A SHERIFF'S TRUSTS	1	1		0
<b>TOTAL TRUST AND AGENCY FUNDS</b>	<b>8</b>	<b>7</b>		<b>-1</b>
<b>COMPONENT UNITS</b>				
721 JACKSONVILLE HOUSING FINANCE AUTHORITY	3	3		0
751 OFFICE OF ECONOMIC DEVELOPMENT	36	0		-36
<b>TOTAL COMPONENT UNITS</b>	<b>39</b>	<b>3</b>		<b>-36</b>
<b>TOTAL EMPLOYEE CAP FOR ALL SUBFUNDS</b>	<b>7,719</b>	<b>7,209</b>		<b>-510</b>



**CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICE DISTRICT  
SCHEDULE OF REVENUES**

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
<b>NON-DEPARTMENTAL REVENUES</b>			
AD VALOREM TAXES	473,405,615	449,038,716	
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-18,600,066	-17,079,631	
<b>NET AD VALOREM TAXES</b>	<b>454,805,549</b>	<b>431,959,085</b>	
SALES AND USE TAXES	1,097,022	1,002,119	
FRANCHISE FEES	44,227,187	42,892,593	
UTILITY SERVICE TAXES	132,453,917	130,404,012	
BUSINESS TAXES	7,634,660	7,600,000	
FEDERAL PAYMENTS IN LIEU OF TAXES	24,000	23,000	
STATE SHARED REVENUES	127,721,006	131,301,973	
CONTRIBUTIONS FROM OTHER LOCAL UNITS	104,187,538	107,400,056	
OTHER CHARGES FOR SERVICES	18,342,333	17,453,641	
VIOLATIONS OF LOCAL ORDINANCES	3,000	4,000	
OTHER FINES AND/OR FORFEITS	1,387,118	1,269,197	
INTEREST, INCL PROFITS ON INVESTMENTS	6,810,696	4,990,999	
RENTS AND ROYALTIES	659,210	659,045	
DISPOSITION OF FIXED ASSETS	50,000	50,000	
OTHER MISCELLANEOUS REVENUE	5,227,594	5,798,826	
CONTRIBUTIONS FROM OTHER FUNDS	5,453,776	4,665,330	
NON OPERATING SOURCES			
<b>TOTAL NON-DEPARTMENTAL REVENUES</b>	<b>910,084,606</b>	<b>887,473,876</b>	
<b>DEPARTMENTAL REVENUES</b>			
ADVISORY BOARDS & COMMISSIONS	107,081	307,050	
CITY COUNCIL	347,767	344,378	
COURTS	297	297	
EMPLOYEE SERVICES	1,000	1,000	
FINANCE	58,920	64,972	
FIRE AND RESCUE	21,785,424	28,877,320	
HUMAN RIGHTS COMMISSION	113,800	105,925	
INTRA-GOVERNMENTAL SERVICES	2,800	2,000	
MAYOR'S OFFICE	2,000	75,215	
MEDICAL EXAMINER	1,256,720	1,202,017	
MILITARY AFFAIRS, VET & DISABLED SVCS	500	500	
NEIGHBORHOODS	1,327,009	1,278,376	
OFFICE OF ECONOMIC DEVELOPMENT		100,396	
OFFICE OF THE SHERIFF	8,572,832	10,375,609	
PARKS & RECREATION	1,137,867	1,845,300	
PLANNING AND DEVELOPMENT	1,064,990	1,452,545	
PUBLIC LIBRARIES	1,603,000	1,193,445	
PUBLIC WORKS	9,903,483	9,988,316	
SPECIAL SERVICES	442,430	391,754	
SUPERVISOR OF ELECTIONS	11,000	6,000	
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>47,738,920</b>	<b>57,612,415</b>	
<b>TOTAL GENERAL FUND - GSD REVENUES</b>	<b>957,823,526</b>	<b>945,086,291</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
VARIOUS REVENUE DETAIL

CONTRIBUTIONS FROM OTHER FUNDS	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
TRANSFER FR CONCUR MGMT SYS TO GF-GSD	118,383	59,553	
TRANSFER FR ENVIRON PROTECTNTO GF-GSD			
TRANSFER FR SOUTHSIDE TID TO GF-GSD	1,483,009	1,186,238	
TRANSFER FR JIA REDV TID TO GF-GSD	3,725,348	3,298,319	
TRANSFER FR COMMUNITY DEV TO GF-GSD	127,036	121,220	
TRF TO 011 GENFD FR 1F7 SHERIFF'S GRANTS			
TRANSFER FR CODE ENF/REV FD 1L2			
TRANSFER FR SELF INSURANCE TO GF-GSD			
<b>TOTAL CONTRIBUTIONS FROM OTHER FUNDS</b>	<b><u>5,453,776</u></b>	<b><u>4,665,330</u></b>	
CONTRIBUTIONS FROM OTHER LOCAL UNITS	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	83,037,710	83,969,075	
CONTRIBUTION FROM JEA/WATER&SEWER	21,149,828	22,718,463	
OFF ECON DEV-CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT		712,518	
<b>TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>	<b><u>104,187,538</u></b>	<b><u>107,400,056</u></b>	
STATE SHARED REVENUE DETAIL	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
1/2 CENT SALES TAX (FS 202.18 2C)	74,305,912	74,584,857	
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	658,489	685,834	
GASOLINE TAXES 7TH CENT	3,780,594	3,646,744	
INSURANCE AGENTS LICENSES (FS 624.501)	180,000	180,000	
MOBILE HOME LICENSES (FS 320.08)	265,000	285,000	
MOTOR FUEL USE TAX - COUNTY	26,809	10,000	
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	225,009	254,642	
REV SHARED-1/17 CIGARETTE TAX	424,784	524,012	
REV SHARED-8TH CENT GAS TAX	6,556,488	6,134,034	
REV SHARED-COUNTY SALES	17,423,341	22,159,111	
REV SHARED-MUNICIPAL SALES	16,723,095	15,680,956	
SPECIAL FUEL & MOTOR FUEL USE TAX	7,197	6,546	
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,389,401	5,500,000	
SURPLUS GAS TAX (FS 206.41 1A)	1,754,887	1,650,237	
<b>TOTAL STATE SHARED REVENUE</b>	<b><u>127,721,006</u></b>	<b><u>131,301,973</u></b>	

**CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICE DISTRICT  
SCHEDULE OF EXPENDITURES**

	<b>FY 11-12 COUNCIL APPROVED</b>	<b>FY 12-13 MAYOR'S PROPOSED</b>	<b>FY 12-13 COUNCIL APPROVED</b>
<b>DEPARTMENTAL EXPENSES</b>			
ADVISORY BOARDS & COMMISSIONS	419,354	383,366	
CITY COUNCIL	7,998,083	8,284,441	
COURTS	884,121	501,601	
EMPLOYEE SERVICES	6,336,559	5,839,539	
FINANCE	6,274,735	6,338,599	
FIRE AND RESCUE	160,842,607	174,752,000	
HUMAN RIGHTS COMMISSION	901,518	905,661	
INTRA-GOVERNMENTAL SERVICES	8,381,978	4,755,299	
MAYOR'S OFFICE	3,440,378	3,357,730	
MEDICAL EXAMINER	2,676,172	2,672,320	
MILITARY AFFAIRS, VET & DISABLED SVCS	1,032,703	1,168,074	
NEIGHBORHOODS	16,744,151	13,595,640	
OFFICE OF ECONOMIC DEVELOPMENT		4,395,853	
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	142,509	122,061	
OFFICE OF GENERAL COUNSEL	227,508	227,336	
OFFICE OF THE SHERIFF	345,894,759	358,517,260	
PARKS & RECREATION	9,834,045	18,443,167	
PLANNING AND DEVELOPMENT	6,347,875	5,465,093	
PUBLIC DEFENDER	1,013,642	1,489,057	
PUBLIC HEALTH	957,789	1,203,871	
PUBLIC LIBRARIES	38,213,875	33,900,494	
PUBLIC WORKS	81,472,297	59,399,131	
SPECIAL SERVICES	16,838,155	15,166,378	
STATE ATTORNEY	179,012	204,969	
SUPERVISOR OF ELECTIONS	7,157,820	5,801,396	
<b>TOTAL DEPARTMENTAL EXPENSES</b>	<b>724,211,645</b>	<b>726,890,336</b>	
<b>NON-DEPARTMENTAL EXPENSES</b>			
CITYWIDE ACTIVITIES	76,959,537	77,540,901	
CITYWIDE ACTIVITIES - COUNCIL	310,217		
CONTINGENCIES	1,232,114	952,487	
DEBT FEES - BOND RELATED	292,612	255,490	
DEBT SERVICE TRANSFERS - FISCAL AGENT	517,236	259,184	
DEBT SERVICE TRANSFERS - INTEREST	37,052,798	33,224,681	
DEBT SERVICE TRANSFERS - PRINCIPAL	39,190,181	38,510,650	
INTER-LOCAL AGREEMENTS	2,164,264	2,220,396	
SUBFUND LEVEL ACTIVITIES	9,530,896	6,840,202	
TRANSFER OUT TO OTHER FUNDS	66,362,026	58,391,964	
<b>TOTAL NON-DEPARTMENTAL EXPENSES</b>	<b>233,611,881</b>	<b>218,195,955</b>	
<b>TOTAL GENERAL FUND - GSD EXPENDITURES</b>	<b>957,823,526</b>	<b>945,086,291</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
<b>CITYWIDE ACTIVITIES</b>			
FLORIDA/GEORGIA GAME BLEACHERS	269,379		
ZOO CONTRACT	1,282,500	1,282,500	
WATER SEWER EXPANSION AUTHORITY	52,057	41,120	
PSG - CULTURAL COUNCIL	2,850,000	2,850,000	
PUBLIC SERVICE GRANTS	2,327,217	2,327,217	
TRANSITIONAL GOVERNMENT-MAYORAL			
MEDICAID NURSING HOME CARE	1,441,647	1,325,569	
MEDICAID INPATIENT HOSPITAL CARE	11,164,250	14,963,281	
LOBBYIST FEES	227,862		
LICENSE AGREEMENTS AND FEES	17,265	17,384	
JUVENILE JUSTICE	3,946,128	4,329,288	
QUALIFIED TARGET INDUSTRIES	572,729	572,729	
ECONOMIC GRANT PROGRAM	2,919,700	2,919,700	
CITYWIDE INTERNAL SVC ALLOCATION	18,386	10,000	
FLORIDA/GEORGIA GAME COSTS	309,000		
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	5,500	4,000	
TRANSPORTATION PLANNING ORGANIZATION	216,066	216,150	
NORTH FLORIDA REGIONAL COUNCIL	368,015	368,015	
SUBSIDIZED PENSION FUNDS	30,453	24,357	
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	311,660	311,660	
SMG - GATOR BOWL GAME	370,000	370,000	
MUNICIPAL DUES & AFFILIATION	388,622	388,622	
FILING FEE LOCAL ORD-STATE ATTORNEY	52,000	52,000	
TAX DEED PURCHASES	100,000	100,000	
SHANDS JAX MEDICAL CENTER CONTRIBUTION	23,775,594	23,775,594	
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT	1,754,887	1,650,237	
CIP DEBT REPAYMENT TO BANKING FUND	21,804,805	19,272,817	
ANNUAL INDEPENDENT AUDIT	315,000	315,000	
FILING FEE LOCAL ORD-PUBLIC DEFENDER	30,000	13,980	
415 LIMIT PENSION COST	38,815	39,681	
<b>TOTAL CITYWIDE ACTIVITIES</b>	<b>76,959,537</b>	<b>77,540,901</b>	
<b>CITYWIDE ACTIVITIES - COUNCIL</b>			
F.R.S.S. TIME BUYBACK	310,217		
<b>TOTAL CITYWIDE ACTIVITIES - COUNCIL</b>	<b>310,217</b>		
<b>CONTINGENCIES</b>			
SP COUNCIL CONTINGENCY-SUPV OF ELECTIONS	278,104		
EXECUTIVE OP CONTINGENCY - JOINT	719	100,000	
EXECUTIVE OP CONTINGENCY - MAYOR	125,000	100,000	
SP COUNCIL CONTINGENCY-BUDGET	12,500		
FEDERAL PROGRAMS CONTINGENCY	266,350	266,000	
FEDERAL MATCHING GRANTS (B1-B)	424,441	386,487	
EXECUTIVE OP CONTINGENCY - COUNCIL	125,000	100,000	
<b>TOTAL CONTINGENCIES</b>	<b>1,232,114</b>	<b>952,487</b>	
<b>DEBT FEES - BOND RELATED</b>			
FISCAL AGENT FEES GF-GSD	292,612	255,490	
<b>TOTAL DEBT FEES - BOND RELATED</b>	<b>292,612</b>	<b>255,490</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
<b>DEBT SERVICE TRANSFERS - FISCAL AGENT</b>			
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	498,719	240,667	
TRF FR 011 GF TO 222 - FISCAL AGENT FEES	500	500	
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	1,350	1,350	
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	450	450	
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 254 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 253 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 22Z - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22Y - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22W - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22I - FISCAL AGENT FEES	1,000	1,000	
TRF FR 011 GF TO 22C - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 229 - FISCAL AGENT FEES	400	400	
TRF FR 011 GF TO 227 - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 225 - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22X - FISCAL AGENT FEES	431	431	
<b>TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT</b>	<b>517,236</b>	<b>259,184</b>	
<b>DEBT SERVICE TRANSFERS - INTEREST</b>			
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	2,298,214	1,895,908	
TRF FR 011 GF TO 254-06B ETR REF	285,152	223,784	
TRF FR 011 GF TO 253-06A ETR BONDS	1,605,076	1,569,529	
TRF FR 011 GF TO 255-06C ETR	216,333	196,275	
TRF FR 011 GF TO 256-07 ETR (INT)	1,730,882	1,714,030	
TRF FR 011 GF TO 259-08A&B (97'S&02)	3,734,984	1,747,497	
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	4,668,805	4,595,903	
TRF FR 011 GF TO 25B-09C SPEC REV	1,463,118	1,084,979	
TRF FR 011 GF TO 22H-06C ETR/CARLING	185,572	183,162	
TRF FR 011 GF TO 25A-09AB&C	2,345,559	2,274,967	
TRF FR 011 GF TO 22X-02A ETR REFUNDING	293,856	88,692	
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,978,014	1,941,669	
TRF FR 011 GF TO 222-93 ETR FOR DSI	3,105,195	3,358,259	
TRF FR 011 GF TO 22I-96 RCR SALES TX BDS	135,845	136,478	
TRF FR 011 GF TO 22C-ETR 2005A	1,166,640	1,172,081	
TRF FR 011 GF TO 229-03AETRTRIB/PROTON BM	582,096	553,968	
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,681,047	1,688,189	
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	1,923,744	1,822,269	
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,926,868	1,812,190	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	2,977,734	2,525,508	
TRF FR 011 GF TO 561-ADAM'S MARK	315,179	281,517	
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,432,885	2,357,827	
<b>TOTAL DEBT SERVICE TRANSFERS - INTEREST</b>	<b>37,052,798</b>	<b>33,224,681</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
<b>DEBT SERVICE TRANSFERS - PRINCIPAL</b>			
TRF FR 011 GF TO 25A-09AB&C ETR	3,055,000	3,070,000	
TRF FR 011 GF TO 561-ADAM'S MARK	756,429	790,091	
TRF FR 011 GF TO 25B-09C SPEC REV	3,020,000	3,115,000	
TRF FR 011 GF TO 259-08A&B (97'S&02)	2,600,302	1,598,242	
TRF FR 011 GF TO 256-07 ETR	1,145,000	119,000	
TRF FR 011 GF TO 255-06C ETR	458,086	480,581	
TRF FR 011 GF TO 254-06B ETR REF	1,830,000	1,895,000	
TRF FR 011 GF TO 253-06A ETR BONDS	1,420,000	1,465,000	
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,495,000	2,595,000	
TRF FR 011 GF TO 22X-02A ETR REFUNDING	2,865,000	3,030,000	
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,130,000	1,180,000	
TRF FR 011 GF TO 222-93ETR FOR DSP	1,352,429	1,313,363	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	9,050,000	9,545,000	
TRF FR 011 GF TO 22H-06C CARLING	314,935	319,373	
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	3,065,000	3,195,000	
TRF FR 011 GF TO 229-03AETRRIB/PROTON BM	990,000	1,025,000	
TRF FR 011 GF TO 227-03B&C ETR BONDS	20,000	20,000	
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	943,000	970,000	
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	2,680,000	2,785,000	
<b>TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL</b>	<b>39,190,181</b>	<b>38,510,650</b>	
<b>INTER-LOCAL AGREEMENTS</b>			
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	615,288	633,309	
ATLANTIC & NEPTUNE BCH FIRE SERVICE	240,705	247,926	
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	196,548	202,444	
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	192,002	197,762	
BEACHES-SOLID WASTE DISPOSAL CHARGES	910,721	929,955	
<b>TOTAL INTER-LOCAL AGREEMENTS</b>	<b>2,164,264</b>	<b>2,220,396</b>	
<b>SUBFUND LEVEL ACTIVITIES</b>			
ASH SETTLEMENT REPAYMENT TO BANKING FUND	2,709,177	2,711,362	
CONTRIBTNS TO/FROM DWNTN ECON DEVL 75B			
JEDC-CECIL FIELD - CONTRIBUTIONS TO/FROM	578,724		
OFF ECON DEV-CONTRIBUTIONS TO/FROM	4,814,790		
JHOFA - CONTRIBUTIONS TO/FROM			
JPA - CONTRIBUTIONS TO/FROM	5,905,702	5,296,851	
JTA - CONTRIBUTIONS TO/FROM	1,284,270	1,324,309	
PERSONNEL LASPE-CONTINGENCY	-5,791,767	-2,522,320	
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	
GENERAL FUND - GENERAL SERVICE DISTRICT			
<b>TOTAL SUBFUND LEVEL ACTIVITIES</b>	<b>9,530,896</b>	<b>6,840,202</b>	



CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
<b>TRANSFER OUT TO OTHER FUNDS</b>			
GEN FUND-GSD TRANSFER TO ITD OPERATIONS			
GEN FUND-GSD TRANSFER TO PK GARAGE REV			
GEN FUND-GSD TRANSFER TO VEHICLE INSPECT			
GEN FUND-GSD TRANSFER TO SOLID WASTE DSP			
GEN FUND-GSD TRANSFER TO STORMWATER OPS	1,482,501	1,557,442	
GEN FUND-GSD TRANSFER TO SMG-STADIUM	5,542,291	6,513,495	
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	634,337		
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	623,320	477,813	
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	1,330,901	943,308	
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	572,381		
TRF FR 011 GENFD GSD TO MOTORPOOL			
TRF FR 011 GRNFD GSD TO MOTRPOOL VEH RPL			
TRF FR 011 GENFD GSD TO PURCHASING			
GEN FUND-GSD TRANSFER TO FY12 CIP FUND	6,985,071		
TRF FR 011 GENFD GSD TO 533 COMMUNICATIO			
GEN FUND-GSD TRANSFER TO ITD-RADIO COMM			
TRF FR 011 GENFD GSD TO GENERAL COUNSEL			
TRF FR 011 GENFD TO SF 581			
TRF FR 011 GENFD TO 611 GE PEN TRUST			
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT	9,588,862	8,322,862	
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	3,748,420	3,951,514	
GEN FUND-GSD TRANSFER TO CLERK OF COURT	607,260	487,204	
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,307,635	8,644,061	
TRF FR 011 GENFD GSD TO MOSQUITO CONTROL			
TRF FR 011 GENFD GSD TO 64A SHERIFF'S TR			
TRF FR 011 GENFD GSD TO JAX VET MEM WL T			
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL			
GEN FUND-GSD TRANSFER TO JCC	19,384,287	16,805,800	
TRF FR 011 GENFD GSD TO DUVAL CTY TEEN P			
TRF FR 011 GENFD TO SF 15T		918,438	
TRF FR 011 GENFD TO SF 15Q			
TRF FR 011 GENFD GSD TO JUVENILE ALT PRO			
TRF FR 011 GENFD GSD TO DUVAL CTY LAW LI			
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	249,281	150,000	
TRF FR 011 GENFD GSD TO HAZARDOUS WASTE			
TRF FR 011 GENFD GSD TO TOURIST DEV COUN			
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,266	424,267	
TRF FR 011 GENFD GSD TO CONCURRENCY MGMT			
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS		3,275,082	
TRF FR 011 GENFD GSD TO LIBRARY CONF FAC			
GEN FUND-GSD TRANSFER TO PUBLIC PRKNG SY			
GEN FUND-GSD TRANSFER TO N.E. TID	3,322,168	2,425,390	
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ			
GEN FUND-GSD TRANSFER TO CDBG			
TRF FR 011 GENFD GSD TO HUGUENOT PARK	384,496	359,802	
GEN FUND-GSD TRANSFER TO HANNA PARK	238,511	436,144	
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,622,988	1,491,093	
TRF FR 011 GENFD GSD TO MISC FED PROJ			
TRF FR 011 GENFD GSD TO 1F2 PREPD GRANT			
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS			
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT			
TRF FR 011 GENFD TO S'PVISOR ELECTION GR			
GEN FUND-GSD TRANSFER TO FY11 CIP FUND			
GEN FUND-GSD TRANSFER TO RECORDING FEES	1,113,050	1,008,249	
TRF FR 011 GENFD GSD TO 911 EMER USER FE			
<b>TOTAL TRANSFER OUT TO OTHER FUNDS</b>	<u>66,362,026</u>	<u>58,391,964</u>	
<b>TOTAL NON-DEPARTMENTAL EXPENDITURES</b>	<b>233,611,881</b>	<b>218,195,955</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
EMPLOYEE CAPS BY DEPARTMENT

	FY 11-12 COUNCIL APPROVED	FY 12-13 MAYOR'S PROPOSED	FY 12-13 COUNCIL APPROVED	CHANGE FROM FY 12
<b>FULL TIME EMPLOYEE POSITIONS</b>				
ADVISORY BOARDS & COMMISSIONS	5	4		-1
CITY COUNCIL	77	78		1
EMPLOYEE SERVICES	0	47		47
FINANCE	68	68		0
FIRE AND RESCUE	1,296	1,301		5
HUMAN RIGHTS COMMISSION	12	10		-2
INTRA-GOVERNMENTAL SERVICES	182	59		-123
JACKSONVILLE CITYWIDE ACTIVITIES	5	5		0
MAYOR'S OFFICE	35	28		-7
MEDICAL EXAMINER	27	27		0
MILITARY AFFAIRS, VET & DISABLED SVCS	15	17		2
NEIGHBORHOODS	211	177		-34
OFFICE OF ECONOMIC DEVELOPMENT	0	22		22
OFFICE OF GENERAL COUNSEL	1	1		0
OFFICE OF THE SHERIFF	3,283	3,129		-154
PARKS & RECREATION	101	227		126
PLANNING AND DEVELOPMENT	71	69		-2
PUBLIC LIBRARIES	352	281		-71
PUBLIC WORKS	462	220		-242
SPECIAL SERVICES	63	51		-12
SUPERVISOR OF ELECTIONS	35	35		0
<b>TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND - GENERAL SERVICES DISTRICT</b>	<b>6,301</b>	<b>5,856</b>		<b>-445</b>



2002 GUAR ENTITLEMENT CONSTR  
 SUBFUND -- 31P

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	288,418	115,755	-59.9%	-172,663
	0	288,418	115,755	-59.9%	-172,663
<b>TOTAL REVENUE</b>	<b>0</b>	<b>288,418</b>	<b>115,755</b>	<b>-59.9%</b>	<b>-172,663</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	288,418	115,755	-59.9%	-172,663
	0	288,418	115,755	-59.9%	-172,663
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>288,418</b>	<b>115,755</b>	<b>-59.9%</b>	<b>-172,663</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2002 GUAR ENT CONSTRUCTION FUND (31P)**

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**BACKGROUND:**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be funded with interest earnings:

Project	Project Title	FY 13 Proposed
PW0070 01	ROADWAY WIDENING & RESURFACING	115,755

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



GENERAL CAPITAL PROJECTS

SUBFUND -- 322

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Other Sources	0	0	0		0
	0	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,435,547	0	0		0
	1,435,547	0	0		0
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	391,665	0	0		0
	391,665	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Miscellaneous Revenue	89,045	0	0		0
	89,045	0	0		0
<b>PUBLIC WORKS</b>					
Miscellaneous Revenue	69,524	0	0		0
Other Sources	789,354	0	0		0
	858,878	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	400,000	396,000	944,000	138.4%	548,000
	400,000	396,000	944,000	138.4%	548,000
<b>TOTAL REVENUE</b>	<b>3,175,135</b>	<b>396,000</b>	<b>944,000</b>	<b>138.4%</b>	<b>548,000</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Other Operating Expenses	999	0	0		0
Capital Outlay	1,551,754	0	0		0
	1,552,753	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	400,000	396,000	392,000	-1.0%	-4,000
	400,000	396,000	392,000	-1.0%	-4,000
<b>NEIGHBORHOODS</b>					
Operating - Capital Expense	49,990	0	0		0
Capital Outlay	341,674	0	0		0
	391,664	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Capital Outlay	175,100	0	0		0
	175,100	0	0		0
<b>OFFICE OF THE SHERIFF</b>					
Capital Outlay	0	0	552,000		552,000
	0	0	552,000		552,000

<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Other Operating Expenses	2,327	0	0		0
Capital Outlay	316,717	0	0		0
	<b>319,043</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>PUBLIC WORKS</b>					
Capital Outlay	1,670,684	0	0		0
	<b>1,670,684</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>SPECIAL SERVICES</b>					
Capital Outlay	2,391,217	0	0		0
	<b>2,391,217</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	311,112	0	0		0
	<b>311,112</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>7,211,573</b>	<b>396,000</b>	<b>944,000</b>	<b>138.4%</b>	<b>548,000</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 13 BUDGET

### GENERAL CAPITAL PROJECTS (322)

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#### BACKGROUND:

This fund houses appropriated pay-go and Banking Fund borrowed funds prior to FY 09. The only new activity in this fund is an annual loan repayment amount and other non-interest pay-go capital projects.

#### REVENUES:

Transfers From Other Funds:

- This amount represents two transfers in from other funds. The first is a transfer of \$392,000 from the Municipal Stadium (4A1) fund for loan repayment which is based upon a repayment schedule that was established at the time the loan was issued. The remaining transfer of \$552,000 is from the Sheriff's Trust Fund (64A) to fund two FY 13 proposed CIP projects. The detail is provided below in the table under Capital Outlay.

#### EXPENDITURES:

Cash Carryover:

- This is the loan repayment of \$392,000 as mentioned above.

Capital Outlay:

- The table below details the project and project amounts for all funding sources:

Project	Project Title	FY 13 Proposed
PW0565 02	PRETRIAL DETENTION FACILITY - MAINT AND UPGRADES	252,000
SH0020 01	MONTGOMERY CORRECTIONAL - CLINIC	300,000

#### EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

JAX RECREATION & ENVIRONMENTAL LAND ACQ

SUBFUND -- 324

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
<b>PARKS &amp; RECREATION</b>					
Capital Outlay	0	0	276,176		276,176
	0	0	276,176		276,176
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	0	0	-276,176		-276,176
	0	0	-276,176		-276,176
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**

**JAX RECREATION & ENVIRONMENTAL LAND ACQ (324)**

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**BACKGROUND:**

This fund currently houses a budgetary CIP transfer for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

There are no revenues in this subfund since this is a CIP amendment moving previously appropriated capacity to another project. This would have been transferred on a BT during the fiscal year but was pulled and submitted as part of the budget.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be transferred.

Parks & Recreation		276,176
Project	Project Title	FY 13 Proposed
PR0616 01	Julius Guinyard - Park and Pool Renovations	276,176

"Old" Parks & Recreation Activity		-276,176
Project	Project Title	FY 13 Proposed
PR0556 01	Parks Upgrades	-276,176

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2009 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 327

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Other Sources	2,000,000	0	0		0
	2,000,000	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	738,472	3,313,372	1,338,646	-59.6%	-1,974,726
	738,472	3,313,372	1,338,646	-59.6%	-1,974,726
<b>PUBLIC WORKS</b>					
Miscellaneous Revenue	514	0	0		0
Other Sources	5,331,404	0	0		0
	5,331,918	0	0		0
<b>SPECIAL SERVICES</b>					
Other Sources	3,650,000	0	0		0
	3,650,000	0	0		0
<b>TOTAL REVENUE</b>	<b>11,720,390</b>	<b>3,313,372</b>	<b>1,338,646</b>	<b>-59.6%</b>	<b>-1,974,726</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	821,045	0	0		0
	821,045	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Capital Outlay	0	410,000	0	-100.0%	-410,000
	0	410,000	0	-100.0%	-410,000
<b>PARKS &amp; RECREATION</b>					
Capital Outlay	0	0	1,510,376		1,510,376
	0	0	1,510,376		1,510,376
<b>PLANNING AND DEVELOPMENT</b>					
Capital Outlay	652,904	0	0		0
	652,904	0	0		0
<b>PUBLIC WORKS</b>					
Internal Service Charges	145	0	0		0
Operating - Capital Expense	24,225	0	0		0
Capital Outlay	14,303,961	603,372	1,338,646	121.9%	735,274
	14,328,331	603,372	1,338,646	121.9%	735,274
<b>SPECIAL SERVICES</b>					
Internal Service Charges	529	0	0		0
Capital Outlay	3,449,762	2,300,000	-1,510,376	-165.7%	-3,810,376
	3,450,290	2,300,000	-1,510,376	-165.7%	-3,810,376
<b>TOTAL EXPENDITURES</b>	<b>19,252,570</b>	<b>3,313,372</b>	<b>1,338,646</b>	<b>-59.6%</b>	<b>-1,974,726</b>



**MAYOR'S PROPOSED FY 13 BUDGET**

**2009 AUTHORIZED CAPITAL PROJECTS (327)**

**BACKGROUND:**

This fund currently houses appropriated interest and budgetary transfers for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be funded with interest earnings and budgetary transfers. Any negative amounts in the table represent reductions in capital appropriation that is being transferred to another capital project. The bulk of these items were submitted on BT's during the fiscal year but were pulled back due to changes in the code.

Parks & Recreation			1,510,376
Project		Project Title	FY 13 Proposed
CC0014	01	CRISWELL PARK - IMPROVEMENTS	101,319
CC0076	02	PANAMA PARK - UPGRADE/MAINT	100,410
PRO515	01	JOHNNIE WALKER PARK - IMPROVEMENTS	117,072
PRO556	03	WOODSTOCK PARK - ADA COMPLIANCE	100,854
PRO556	04	THOMAS JEFFERSON PARK-ADA COMPLIANCE	107,897
PRO616	01	Julius Guinyard - Park and Pool Renovations	982,824

Public Works			1,338,646
Project		Project Title	FY 13 Proposed
PW0070	01	ROADWAY WIDENING & RESURFACING	1,338,646

Special Services			-1,510,376
Project		Project Title	FY 13 Proposed
PRO556	02	ADA COMPLIANCE W/IN PARKS/UPGRADE PARKS	-1,112,894
PRO597	01	COUNTYWIDE PARKS-UPGRADES/MAINT REPAIRS	-397,482

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2010 AUTHORIZED CAPITAL PROJECTS

SUBFUND -- 328

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	688,769	1,090,479	956,882	-12.3%	-133,597
	688,769	1,090,479	956,882	-12.3%	-133,597
<b>PUBLIC WORKS</b>					
Other Sources	2,443,407	0	0		0
	2,443,407	0	0		0
<b>TOTAL REVENUE</b>	<b>3,132,176</b>	<b>1,090,479</b>	<b>956,882</b>	<b>-12.3%</b>	<b>-133,597</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Capital Outlay	0	100,000	0	-100.0%	-100,000
Transfers to Other Funds	7,226	0	0		0
	7,226	100,000	0	-100.0%	-100,000
<b>NEIGHBORHOODS</b>					
Operating - Capital Expense	45,348	0	0		0
Capital Outlay	6,871,394	0	0		0
	6,916,742	0	0		0
<b>PUBLIC WORKS</b>					
Internal Service Charges	814	0	0		0
Capital Outlay	10,187,443	990,479	956,882	-3.4%	-33,597
	10,188,257	990,479	956,882	-3.4%	-33,597
<b>SPECIAL SERVICES</b>					
Capital Outlay	55,112	0	0		0
	55,112	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>17,167,337</b>	<b>1,090,479</b>	<b>956,882</b>	<b>-12.3%</b>	<b>-133,597</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET**

**2010 AUTHORIZED CAPITAL PROJECTS (328)**

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**BACKGROUND:**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be funded with interest earnings:

Project	Project Title	FY 13 Proposed
PW0070 01	ROADWAY WIDENING & RESURFACING	956,882

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2011 AUTHORIZED CAPITAL PROJECTS  
 SUBFUND -- 329

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	184,743	0	1,384,738		1,384,738
Transfers From Component Units	2,657,702	0	0		0
	2,842,445	0	1,384,738		1,384,738
<b>PUBLIC WORKS</b>					
Other Sources	104,292,659	0	0		0
	104,292,659	0	0		0
<b>SPECIAL SERVICES</b>					
Charges for Services	23,045	0	0		0
Other Sources	3,481,977	0	0		0
Transfers From Component Units	20,000	0	0		0
	3,525,022	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,252,670	0	0		0
	4,252,670	0	0		0
<b>TOTAL REVENUE</b>	<b>114,912,796</b>	<b>0</b>	<b>1,384,738</b>		<b>1,384,738</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	153,929	0	0		0
	153,929	0	0		0
<b>NEIGHBORHOODS</b>					
Capital Outlay	5,415,825	0	0		0
	5,415,825	0	0		0
<b>PUBLIC WORKS</b>					
Capital Outlay	62,823,471	0	1,384,738		1,384,738
	62,823,471	0	1,384,738		1,384,738
<b>SPECIAL SERVICES</b>					
Capital Outlay	447,107	0	0		0
	447,107	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>68,840,332</b>	<b>0</b>	<b>1,384,738</b>		<b>1,384,738</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2011 AUTHORIZED CAPITAL PROJECTS (329)**

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**BACKGROUND:**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be funded with interest earnings:

Project	Project Title	FY 13 Proposed
PW0070 01	ROADWAY WIDENING & RESURFACING	1,384,738

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2013 AUTHORIZED CAPITAL PROJECTS  
 SUBFUND -- 32B

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
FIRE AND RESCUE					
Other Sources	0	0	2,739,250		2,739,250
	0	0	2,739,250		2,739,250
NEIGHBORHOODS					
Other Sources	0	0	11,622,000		11,622,000
	0	0	11,622,000		11,622,000
PARKS & RECREATION					
Other Sources	0	0	2,044,700		2,044,700
	0	0	2,044,700		2,044,700
PUBLIC WORKS					
Other Sources	0	0	11,950,000		11,950,000
	0	0	11,950,000		11,950,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>28,355,950</b>		<b>28,355,950</b>
<b>EXPENDITURES</b>					
FIRE AND RESCUE					
Capital Outlay	0	0	2,739,250		2,739,250
	0	0	2,739,250		2,739,250
NEIGHBORHOODS					
Capital Outlay	0	0	11,622,000		11,622,000
	0	0	11,622,000		11,622,000
PARKS & RECREATION					
Capital Outlay	0	0	2,044,700		2,044,700
	0	0	2,044,700		2,044,700
PUBLIC WORKS					
Capital Outlay	0	0	11,950,000		11,950,000
	0	0	11,950,000		11,950,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>28,355,950</b>		<b>28,355,950</b>

TOTAL SUBFUND POSITION CAP

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

AUTHORIZED POSITIONS  
 PART-TIME HOURS

**MAYOR'S PROPOSED FY 13 BUDGET**

**2013 AUTHORIZED CAPITAL PROJECTS (32B)**

**BACKGROUND:**

This fund currently houses the FY 13 proposed Capital Improvement Projects (CIP) to be funded with Banking Fund borrowing as detailed on budget ordinance schedule B4a.

**REVENUES:**

Other Sources:

- The funding in other sources represents FY 13 proposed borrowing for the CIP and is detailed in the table below.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amounts:

Fire and Rescue 2,739,250

Project	Project Title	FY 13 Proposed
FR0047 01	FIRE STATION # 62 NEW CONTRUCTION	2,739,250

Neighborhoods 11,622,000

Project	Project Title	FY 13 Proposed
ERR002 01	POLLUTION REMEDIATION ACCRUAL-4 SITES	9,872,000
ERR004 01	SOUTHSIDE INCINERATOR SITE	250,000
ERR005 01	ENVIRONMENTAL COMPLIANCE - COUNTYWIDE	1,500,000

Parks & Recreation 2,044,700

Project	Project Title	FY 13 Proposed
PR0597 01	COUNTYWIDE PARKS-UPGRADES/MAINT REPAIRS	2,044,700

Public Works 11,950,000

Project	Project Title	FY 13 Proposed
PW0076 06	NORTHBANK RIVERWALK & BULKHEAD REPAIRS	3,500,000
PW0320 02	WATER ST PARKING GARAGE RENOVATION	1,000,000
PW0360 01	SIDEWALK AND CURB	1,500,000
PW0381 01	COUNTYWIDE INTERSECTION IMP,BRIDGE REHAB	800,000
PW0416 14	CECIL NORTH 100 ACRES OF NEW WETLANDS	50,000
PW0549 03	ST JOHNS RVR BULKHEAD ASSESS AND RESTORA	1,000,000
PW0675 01	STROM DEBRIS TEMP SITE IMPROVEMENTS	100,000
PW0677 01	FACILTIES CAPITAL MAINT - GOVERNMENTAL	4,000,000

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

FL INLAND NAVIGATION DISTRICT GRANTS  
 SUBFUND -- 331

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	584,343		584,343
	0	0	584,343		584,343
<b>PARKS &amp; RECREATION</b>					
Intergovernmental Revenue	0	0	526,675		526,675
	0	0	526,675		526,675
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,111,018</b>		<b>1,111,018</b>
<b>EXPENDITURES</b>					
<b>PARKS &amp; RECREATION</b>					
Capital Outlay	0	0	1,111,018		1,111,018
	0	0	1,111,018		1,111,018
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,111,018</b>		<b>1,111,018</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET**

**FL INLAND NAVIGATION DISTRICT GRANTS (331)**

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**BACKGROUND:**

This fund houses funds that will be used to fund F.I.N.D. capital projects proposed in the FY 13 CIP.

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

Intergovernmental Revenue:

- This represents the total amount of grant funding that will be received from the Florida Inland Navigation District to fund a portion of the capital project costs.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amounts for all funding sources:

Project	Project Title	FY 13 Proposed
PW0296 02	POTTSBURG DREDGING	267,500
PR0072 05	MAYPORT DOCK & LAUNCH LANE	843,518
		1,111,018

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

RIVER CITY RENAISSANCE BD CONSTRUCTION  
 SUBFUND -- 341

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	142,304	97,893	-31.2%	-44,411
	0	142,304	97,893	-31.2%	-44,411
<b>TOTAL REVENUE</b>	<b>0</b>	<b>142,304</b>	<b>97,893</b>	<b>-31.2%</b>	<b>-44,411</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	142,304	97,893	-31.2%	-44,411
	0	142,304	97,893	-31.2%	-44,411
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>142,304</b>	<b>97,893</b>	<b>-31.2%</b>	<b>-44,411</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**RIVER CITY RENAISSANCE CONSTRUCTION BONDS (341)**

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**BACKGROUND:**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be funded with interest earnings:

Project	Project Title	FY 13 Proposed
PW0070 01	ROADWAY WIDENING & RESURFACING	97,893

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2004 EXCISE TAXES REV BOND  
 SUBFUND -- 363

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	2,836,488	606,086	-78.6%	-2,230,402
	0	2,836,488	606,086	-78.6%	-2,230,402
<b>TOTAL REVENUE</b>	<b>0</b>	<b>2,836,488</b>	<b>606,086</b>	<b>-78.6%</b>	<b>-2,230,402</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	2,836,488	606,086	-78.6%	-2,230,402
	0	2,836,488	606,086	-78.6%	-2,230,402
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,836,488</b>	<b>606,086</b>	<b>-78.6%</b>	<b>-2,230,402</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2004 EXCISE TAX REVENUE AUTUMN BONDS (363)**

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**BACKGROUND:**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUES:**

Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES:**

Capital Outlay:

- The table below details the project and project amount to be funded with interest earnings:

Project	Project Title	FY 13 Proposed
PW0070 01	ROADWAY WIDENING & RESURFACING	606,086

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



BETTER JACKSONVILLE TRUST FUND  
 SUBFUND -- 111

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	66,159,357	65,305,317	-1.3%	-854,040
Miscellaneous Revenue	0	3,487,375	1,890,243	-45.8%	-1,597,132
	0	69,646,732	67,195,560	-3.5%	-2,451,172
<b>TOTAL REVENUE</b>	<b>0</b>	<b>69,646,732</b>	<b>67,195,560</b>	<b>-3.5%</b>	<b>-2,451,172</b>
<b>EXPENDITURES</b>					
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	69,646,732	67,195,560	-3.5%	-2,451,172
	0	69,646,732	67,195,560	-3.5%	-2,451,172
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>69,646,732</b>	<b>67,195,560</b>	<b>-3.5%</b>	<b>-2,451,172</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**BETTER JACKSONVILLE TRUST FUND (1I1)**

**BACKGROUND:**

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

**REVENUES:**

Taxes:

- This represents the FY 13 anticipated revenue from the Local Option Sales Tax.

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 totaling \$240,006 which are expected to decrease due to lower investment returns and payments from fiscal agents totaling \$1,650,237 which is the City's portion of the Constitutional Gas Tax that is used to help fund debt service payments.

**EXPENDITURES:**

Debt Service:

- The total consists of FY 13 required debt service payments netted against prior year budgetary adjustments. The details by fund and category have been provided in a table below.

	12,894,663	-2,893,750	10,000,913	70,089,310	67,195,560
Description	FY11 Budgetary Variance	Adjusting Entry to Prior Year Appropriations	FY11 Revised Budgetary Variance	Totals From FY13 Debt Schedule	FY13 Net Budget Request
Transfer to 242 - Fiscal Agent Fees	450	-450	0	4,012	3,562
Transfer to 242 - Debt Interest	8,001,647	-2,000,000	6,001,647	37,056,243	35,056,243
Transfer to 252 - Debt Interest	4,298,537	-784,821	3,513,716	1,148,393	363,572
Transfer to 4B6 - Debt Interest	381,535		381,535	3,531,904	3,531,904
Transfer to 4C6 - Debt Interest	104,014		104,014	932,933	932,933
Transfer to 242 - Debt Principal	1,277,671	-1,277,671	0	19,455,360	18,177,689
Transfer to 252 - Debt Principal	-1,169,192	1,169,192	0	5,255,824	6,425,016
Transfer to 4B6 - Debt Principal	0	0	0	2,139,385	2,139,385
Transfer to 4C6 - Debt Principal	0	0	0	565,256	565,256

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



SOLID WASTE DEBT SVC-2009B ETR  
 SUBFUND -- 44G

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	18,388	12,066	-34.4%	-6,322
	0	18,388	12,066	-34.4%	-6,322
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	1,537,598	1,798,934	17.0%	261,336
	0	1,537,598	1,798,934	17.0%	261,336
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,555,986</b>	<b>1,811,000</b>	<b>16.4%</b>	<b>255,014</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	1,555,986	1,811,000	16.4%	255,014
	0	1,555,986	1,811,000	16.4%	255,014
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,555,986</b>	<b>1,811,000</b>	<b>16.4%</b>	<b>255,014</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**SOLID WASTE DEBT SERVICE - 2009B ETR (44G)**

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**BACKGROUND:**

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1996A and replaced subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (subfund 441).

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay part of the debt service costs for FY13.

Transfer in to Pay Debt Service:

- This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009B ETR (ref 96A)	1,490,000	321,000	0	1,811,000

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE DEBT SVC-2009C ETR  
 SUBFUND -- 44H

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	35,174	23,558	-33.0%	-11,616
	0	35,174	23,558	-33.0%	-11,616
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	3,306,323	3,572,592	8.1%	266,269
	0	3,306,323	3,572,592	8.1%	266,269
<b>TOTAL REVENUE</b>	<b>0</b>	<b>3,341,497</b>	<b>3,596,150</b>	<b>7.6%</b>	<b>254,653</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	3,341,497	3,596,150	7.6%	254,653
	0	3,341,497	3,596,150	7.6%	254,653
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>3,341,497</b>	<b>3,596,150</b>	<b>7.6%</b>	<b>254,653</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**

**SOLID WASTE DEBT SERVICE - 2009C ETR (44H)**

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**BACKGROUND:**

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1999B and replaced subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (subfund 441).

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay part of the debt service costs for FY13.

Transfer in to Pay Debt Service:

- This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C ETR (ref 99B)	3,050,000	546,150	0	3,596,150

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

MUNICIPAL STADIUM - DEBT SVC  
 SUBFUND -- 4A6

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	48,774	147,805	96,630	-34.6%	-51,175
	48,774	147,805	96,630	-34.6%	-51,175
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,117,513	0	0		0
Transfer In to Pay Debt Service	10,722,459	10,496,713	11,363,531	8.3%	866,818
	11,839,972	10,496,713	11,363,531	8.3%	866,818
<b>TOTAL REVENUE</b>	<b>11,888,746</b>	<b>10,644,518</b>	<b>11,460,161</b>	<b>7.7%</b>	<b>815,643</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	2,362	0	0		0
Fiscal and Other Debt Fees	11,364,661	10,644,518	11,460,161	7.7%	815,643
	11,367,023	10,644,518	11,460,161	7.7%	815,643
<b>TOTAL EXPENDITURES</b>	<b>11,367,023</b>	<b>10,644,518</b>	<b>11,460,161</b>	<b>7.7%</b>	<b>815,643</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 13 BUDGET

### MUNICIPAL STADIUM - DEBT SERVICE (4A6)

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#### **BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Municipal Stadium.

#### **REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer in to Pay Debt Service:

- This represents a transfer from the Municipal Stadium operating fund (SF 4A1) to pay the remaining debt service costs for FY 13.

#### **EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
1997 Cap Imp	290,000	273,905	1,000	564,905
1998 Cap Imp	235,000	1,624,813	500	1,860,313
2002A Cap Imp	220,000	2,545,500	431	2,765,931
2002B Cap Imp (ref 94)	2,810,000	1,283,812	431	4,094,243
2002C Cap Imp (ref 95)	1,175,000	999,338	431	2,174,769
	4,730,000	6,727,368	2,793	11,460,161

#### **EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

MEMORIAL ARENA - DEBT SERVICE  
 SUBFUND -- 4B6

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	35,023	113,131	65,122	-42.4%	-48,009
	35,023	113,131	65,122	-42.4%	-48,009
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	7,804,389	8,084,815	5,671,289	-29.9%	-2,413,526
	7,804,389	8,084,815	5,671,289	-29.9%	-2,413,526
<b>TOTAL REVENUE</b>	<b>7,839,413</b>	<b>8,197,946</b>	<b>5,736,411</b>	<b>-30.0%</b>	<b>-2,461,535</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	8,148,012	8,197,946	5,736,411	-30.0%	-2,461,535
	8,148,012	8,197,946	5,736,411	-30.0%	-2,461,535
<b>TOTAL EXPENDITURES</b>	<b>8,148,012</b>	<b>8,197,946</b>	<b>5,736,411</b>	<b>-30.0%</b>	<b>-2,461,535</b>

TOTAL SUBFUND POSITION CAP

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

AUTHORIZED POSITIONS  
 PART-TIME HOURS

## MAYOR'S PROPOSED FY 13 BUDGET

### MEMORIAL ARENA - DEBT SERVICE (4B6)

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#### BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Memorial Arena.

#### REVENUES:

##### Miscellaneous Revenues:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

##### Transfer In to Pay Debt Service:

- This a transfer from the Better Jacksonville Plan subfund (SF 111) to pay the remaining debt service costs for FY 13.

#### EXPENDITURES:

##### Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2003 Better Jax	1,083,008	836,481	0	1,919,489
2004 Better Jax	0	440,660	0	440,660
2011 Better Jax	1,056,377	692,405	0	1,748,782
2012 Better Jax	0	1,627,480	0	1,627,480
	2,139,385	3,597,026	0	5,736,411

#### EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.



BASEBALL STADIUM - DEBT SERVICE  
 SUBFUND -- 4C6

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	9,291	29,891	17,206	-42.4%	-12,685
	9,291	29,891	17,206	-42.4%	-12,685
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	2,058,822	2,136,123	1,498,189	-29.9%	-637,934
	2,058,822	2,136,123	1,498,189	-29.9%	-637,934
<b>TOTAL REVENUE</b>	<b>2,068,113</b>	<b>2,166,014</b>	<b>1,515,395</b>	<b>-30.0%</b>	<b>-650,619</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	2,152,820	2,166,014	1,515,395	-30.0%	-650,619
	2,152,820	2,166,014	1,515,395	-30.0%	-650,619
<b>TOTAL EXPENDITURES</b>	<b>2,152,820</b>	<b>2,166,014</b>	<b>1,515,395</b>	<b>-30.0%</b>	<b>-650,619</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**BASEBALL STADIUM - DEBT SERVICE (4C6)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Baseball Stadium.

**REVENUES:**

Miscellaneous Revenues:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This a transfer from the Better Jacksonville Plan subfund (SF 111) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2003 Better Jax	286,146	221,010	0	507,156
2004 Better Jax	0	116,429	0	116,429
2011 Better Jax	279,110	182,943	0	462,053
2012 Better Jax	0	429,757	0	429,757
	565,256	950,139	0	1,515,395

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

PERFORMING ARTS CENTER - DEBT SERVICE

SUBFUND -- 4D6

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	118	716	478	-33.2%	-238
	118	716	478	-33.2%	-238
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	51,436	51,164	51,402	0.5%	238
	51,436	51,164	51,402	0.5%	238
<b>TOTAL REVENUE</b>	<b>51,555</b>	<b>51,880</b>	<b>51,880</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	25,940	51,880	51,880	0.0%	0
	25,940	51,880	51,880	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>25,940</b>	<b>51,880</b>	<b>51,880</b>	<b>0.0%</b>	<b>0</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 13 BUDGET

### PERFORMING ARTS CENTER - DEBT SERVICE (4D6)

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#### BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Times Union Center for the Performing Arts.

#### REVENUES:

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer in to Pay Debt Service:

- This represents a transfer from the Times Union Center operating fund (SF 4D1) to pay the remaining debt service costs for FY 13.

#### EXPENDITURES:

Fiscal and Other Debt Fees:

- Represents the interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
1996 Sales Tax (RCR)	0	51,880	0	51,880

#### EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

EQUESTRIAN CENTER - DEBT SERVICE  
 SUBFUND -- 4F6

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,062	1,635	1,106	-32.4%	-529
	1,062	1,635	1,106	-32.4%	-529
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	106,056	118,682	120,931	1.9%	2,249
	106,056	118,682	120,931	1.9%	2,249
<b>TOTAL REVENUE</b>	<b>107,119</b>	<b>120,317</b>	<b>122,037</b>	<b>1.4%</b>	<b>1,720</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	3,310	0	0		0
Fiscal and Other Debt Fees	114,309	120,317	122,037	1.4%	1,720
	117,619	120,317	122,037	1.4%	1,720
<b>TOTAL EXPENDITURES</b>	<b>117,619</b>	<b>120,317</b>	<b>122,037</b>	<b>1.4%</b>	<b>1,720</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**

**EQUESTRIAN CENTER - DEBT SERVICE (4F6)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer in to Pay Debt Service:

- This represents a transfer from the Equestrian Center operating fund (SF 4F1) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2005A ETR	0	95,516	0	95,516
2008A Cap Proj (ref 97's & 02)	6,019	6,479	1,764	14,263
2008B Cap Proj (ref 97's & 02)	6,019	6,190	48	12,258
	12,038	108,186	1,813	122,037

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

2008 SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59B

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	78,813	63,368	41,344	-34.8%	-22,024
	78,813	63,368	41,344	-34.8%	-22,024
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	502,022	0	0		0
Transfer In to Pay Debt Service	4,348,947	4,930,658	4,538,233	-8.0%	-392,425
	4,850,970	4,930,658	4,538,233	-8.0%	-392,425
<b>TOTAL REVENUE</b>	<b>4,929,783</b>	<b>4,994,026</b>	<b>4,579,577</b>	<b>-8.3%</b>	<b>-414,449</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fiscal and Other Debt Fees	4,953,414	4,994,026	4,579,577	-8.3%	-414,449
	4,953,414	4,994,026	4,579,577	-8.3%	-414,449
<b>TOTAL EXPENDITURES</b>	<b>4,953,414</b>	<b>4,994,026</b>	<b>4,579,577</b>	<b>-8.3%</b>	<b>-414,449</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2008 SPECIAL REVENUE BOND FUND (59B)**

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**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Spec Rev (CIP)	2,880,000	1,699,127	450	4,579,577

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



2009A SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59C

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	46,153	40,589	26,289	-35.2%	-14,300
	46,153	40,589	26,289	-35.2%	-14,300
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	2,032,645	3,439,062	3,455,930	0.5%	16,868
	2,032,645	3,439,062	3,455,930	0.5%	16,868
<b>TOTAL REVENUE</b>	<b>2,078,798</b>	<b>3,479,651</b>	<b>3,482,219</b>	<b>0.1%</b>	<b>2,568</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	331,278	0	0		0
Fiscal and Other Debt Fees	1,303,715	3,479,651	3,482,219	0.1%	2,568
	1,634,993	3,479,651	3,482,219	0.1%	2,568
<b>TOTAL EXPENDITURES</b>	<b>1,634,993</b>	<b>3,479,651</b>	<b>3,482,219</b>	<b>0.1%</b>	<b>2,568</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2009A SPECIAL REVENUE BOND FUND (59C)**

---

**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2009A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009A Spec Rev (Ash & Ed Ball)	2,316,000	1,166,219	0	3,482,219

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2009C SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59D

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Intergovernmental Revenue	212,856	0	0		0
Miscellaneous Revenue	69,933	70,067	45,672	-34.8%	-24,395
	282,789	70,067	45,672	-34.8%	-24,395
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	578,092	0	0		0
Transfer In to Pay Debt Service	5,441,529	5,858,917	5,451,800	-6.9%	-407,117
	6,019,621	5,858,917	5,451,800	-6.9%	-407,117
<b>TOTAL REVENUE</b>	<b>6,302,410</b>	<b>5,928,984</b>	<b>5,497,472</b>	<b>-7.3%</b>	<b>-431,512</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Debt Service	1,384,898	0	0		0
Fiscal and Other Debt Fees	4,014,648	5,928,984	5,497,472	-7.3%	-431,512
	5,399,546	5,928,984	5,497,472	-7.3%	-431,512
<b>TOTAL EXPENDITURES</b>	<b>5,399,546</b>	<b>5,928,984</b>	<b>5,497,472</b>	<b>-7.3%</b>	<b>-431,512</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2009C SPECIAL REVENUE BOND FUND (59D)**

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**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C Spec Rev (CIP)	3,845,000	1,651,572	900	5,497,472

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2010A SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59E

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,646	62,233	40,250	-35.3%	-21,983
	4,646	62,233	40,250	-35.3%	-21,983
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	178,447	0	0		0
Transfer In to Pay Debt Service	2,094,082	4,578,079	4,268,530	-6.8%	-309,549
	2,272,528	4,578,079	4,268,530	-6.8%	-309,549
<b>TOTAL REVENUE</b>	<b>2,277,175</b>	<b>4,640,312</b>	<b>4,308,780</b>	<b>-7.1%</b>	<b>-331,532</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	1,146,530	0	0		0
Fiscal and Other Debt Fees	0	4,640,312	4,308,780	-7.1%	-331,532
	1,146,530	4,640,312	4,308,780	-7.1%	-331,532
<b>TOTAL EXPENDITURES</b>	<b>1,146,530</b>	<b>4,640,312</b>	<b>4,308,780</b>	<b>-7.1%</b>	<b>-331,532</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2010A SPECIAL REVENUE BOND FUND (59E)**

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**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2010A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010A Spec Rev (CIP)	2,515,000	1,793,330	450	4,308,780

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2010C SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59F

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-6,527	18,591	31,444	69.1%	12,853
	-6,527	18,591	31,444	69.1%	12,853
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	40,830	0	0		0
Transfer In to Pay Debt Service	1,022,101	1,341,929	4,014,659	199.2%	2,672,730
	1,062,931	1,341,929	4,014,659	199.2%	2,672,730
<b>TOTAL REVENUE</b>	<b>1,056,404</b>	<b>1,360,520</b>	<b>4,046,103</b>	<b>197.4%</b>	<b>2,685,583</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Debt Service	377,847	0	0		0
Fiscal and Other Debt Fees	0	1,360,520	4,046,103	197.4%	2,685,583
	377,847	1,360,520	4,046,103	197.4%	2,685,583
<b>TOTAL EXPENDITURES</b>	<b>377,847</b>	<b>1,360,520</b>	<b>4,046,103</b>	<b>197.4%</b>	<b>2,685,583</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR’S PROPOSED FY 13 BUDGET**

**2010C SPECIAL REVENUE BOND FUND (59F)**

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**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2010C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010C-1 Spec Rev (CIP)	1,680,500	637,503	450	2,318,453
2010C-1 Spec Rev (Stormwater)	1,169,500	558,150	0	1,727,650
	2,850,000	1,195,653	450	4,046,103

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



2011A SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59G

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-982	39,416	26,349	-33.2%	-13,067
	-982	39,416	26,349	-33.2%	-13,067
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	498,332	2,817,247	2,732,113	-3.0%	-85,134
	498,332	2,817,247	2,732,113	-3.0%	-85,134
<b>TOTAL REVENUE</b>	<b>497,350</b>	<b>2,856,663</b>	<b>2,758,462</b>	<b>-3.4%</b>	<b>-98,201</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	2,856,663	2,758,462	-3.4%	-98,201
	0	2,856,663	2,758,462	-3.4%	-98,201
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,856,663</b>	<b>2,758,462</b>	<b>-3.4%</b>	<b>-98,201</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**

**2011A SPECIAL REVENUE BOND FUND (59G)**

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**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2011A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2011A Spec Rev (CIP)	1,065,900	1,131,629	450	2,197,979
2011A Spec Rev (Stormwater)	219,100	341,383	0	560,483
	1,285,000	1,473,012	450	2,758,462

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2012 SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59H

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	36,516		36,516
	0	0	36,516		36,516
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfer In to Pay Debt Service	0	1,444,344	4,012,609	177.8%	2,568,265
	0	1,444,344	4,012,609	177.8%	2,568,265
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,444,344</b>	<b>4,049,125</b>	<b>180.3%</b>	<b>2,604,781</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fiscal and Other Debt Fees	0	1,444,344	4,049,125	180.3%	2,604,781
	0	1,444,344	4,049,125	180.3%	2,604,781
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,444,344</b>	<b>4,049,125</b>	<b>180.3%</b>	<b>2,604,781</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET**

**2012 SPECIAL REVENUE BOND FUND (59H)**

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**BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2012 CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY13.

**EXPENDITURES:**

Fiscal and Other Debt Fees:

- Represents interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Spec Rev (CIP)	1,520,000	791,591	500	2,312,091
2012 Stormwater	0	1,413,142	500	1,413,642
2013 Spec Rev (CIP)	0	28,820	0	28,820
2013 Stormwater	0	294,572	0	294,572
	1,520,000	2,528,125	1,000	4,049,125

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



EMERGENCY CONTINGENCY

SUBFUND -- 018

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	992,580	1,521,456	1,155,387	-24.1%	-366,069
Transfers from Fund Balance	42,626,660	46,050,295	47,613,873	3.4%	1,563,578
	43,619,240	47,571,751	48,769,260	2.5%	1,197,509
<b>TOTAL REVENUE</b>	<b>43,619,240</b>	<b>47,571,751</b>	<b>48,769,260</b>	<b>2.5%</b>	<b>1,197,509</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	47,571,751	48,769,260	2.5%	1,197,509
	0	47,571,751	48,769,260	2.5%	1,197,509
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>47,571,751</b>	<b>48,769,260</b>	<b>2.5%</b>	<b>1,197,509</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 13 BUDGET**

### **EMERGENCY CONTINGENCY (018)**

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#### **BACKGROUND:**

This fund is the General Fund's Emergency Contingency, which was moved to a separate fund as part of the FY 06 and FY 07 budget ordinances. The goal, as stated in municipal code section 106.107, is that this fund should be equal to seven percent (25.5 days average cash flow) of the total General Fund budgeted expenditures.

#### **REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 which are expected to decrease due to lower investment returns.

Transfers from Fund Balance:

- This amount is the estimated FY 12 ending cash balance.

#### **EXPENDITURES:**

Cash Carryover:

- This amount is the estimated FY 13 ending cash balance including interest income.

#### **EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

NORTHSIDE TID - USD1 B/C NORTH COMBINED  
 SUBFUND -- 181

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	5,494,126	4,468,667	4,162,228	-6.9%	-306,439
	5,494,126	4,468,667	4,162,228	-6.9%	-306,439
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	2,220,543	3,322,168	2,425,390	-27.0%	-896,778
	2,220,543	3,322,168	2,425,390	-27.0%	-896,778
<b>TOTAL REVENUE</b>	<b>7,714,669</b>	<b>7,790,835</b>	<b>6,587,618</b>	<b>-15.4%</b>	<b>-1,203,217</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	5,530,047	5,482,313	4,261,436	-22.3%	-1,220,877
	5,530,047	5,482,313	4,261,436	-22.3%	-1,220,877
OFFICE OF ECONOMIC DEVELOPMENT					
Other Operating Expenses	-19,116	0	0		0
Capital Outlay	64,011	0	0		0
	44,895	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Debt Service	2,224,304	2,233,522	2,251,182	0.8%	17,660
Transfers to Other Funds	75,000	75,000	75,000	0.0%	0
	2,299,304	2,308,522	2,326,182	0.8%	17,660
<b>TOTAL EXPENDITURES</b>	<b>7,874,245</b>	<b>7,790,835</b>	<b>6,587,618</b>	<b>-15.4%</b>	<b>-1,203,217</b>

TOTAL SUBFUND POSITION CAP

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

AUTHORIZED POSITIONS  
 PART-TIME HOURS



**MAYOR'S PROPOSED FY 13 BUDGET**

**NORTHSIDE TAX INCREMENT DISTRICT – USD1 B/C (181)**

**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest/Northside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12	FY13	
	Approved	Proposed	Change
<b>Taxes</b>			
Ad Valorem Taxes	4,468,667	4,162,228	(306,439)
<b>Transfers From Other Funds</b>			
Transfer From General Fund (SF 011)	3,322,168	2,425,390	(896,778)
<b>Total Revenues</b>	<b>7,790,835</b>	<b>6,587,618</b>	<b>(1,203,217)</b>
<b>Other Operating Expenses</b>			
Vestcor (Lynch Building)- Payback	1,294,313	1,294,313	0
MPS Library Garage	75,000	75,000	0
MPS Urban Core Garage	2,075,631	999,466	(1,076,165)
JTA/Fidelity Parking Lease	12,000	12,000	0
MPS Arena and Sports Complex	2,025,369	1,880,657	(144,712)
<b>Total Other Operating Expenses</b>	<b>5,482,313</b>	<b>4,261,436</b>	<b>(1,220,877)</b>
<b>Debt Service</b>			
06C ETR, Carling	2,122,899	2,130,344	7,445
HUD Section 108, 1997, LaVilla	109,848	119,288	9,440
Fiscal Agent Fee (Misc)	775	1,550	775
<b>Total Debt Service</b>	<b>2,233,522</b>	<b>2,251,182</b>	<b>17,660</b>
<b>Transfers to Other Funds</b>			
Transfer to Community Dev (SF 1A1)	75,000	75,000	0
<b>Total Expenditures</b>	<b>7,790,835</b>	<b>6,587,618</b>	<b>(1,203,217)</b>

SOUTHSIDE TID - USD1 A  
SUBFUND -- 182

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>DEBT SERVICE</b>					
Miscellaneous Revenue	151,543	110,000	55,000	-50.0%	-55,000
	151,543	110,000	55,000	-50.0%	-55,000
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	3,289,653	3,205,257	2,887,524	-9.9%	-317,733
	3,289,653	3,205,257	2,887,524	-9.9%	-317,733
<b>TOTAL REVENUE</b>	<b>3,441,196</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>-11.2%</b>	<b>-372,733</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	1,277,976	1,300,000	1,200,000	-7.7%	-100,000
	1,277,976	1,300,000	1,200,000	-7.7%	-100,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	555,681	532,248	556,286	4.5%	24,038
Transfers to Other Funds	1,532,209	1,483,009	1,186,238	-20.0%	-296,771
	2,087,890	2,015,257	1,742,524	-13.5%	-272,733
<b>TOTAL EXPENDITURES</b>	<b>3,365,866</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>-11.2%</b>	<b>-372,733</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**

**SOUTHSIDE TAX INCREMENT DISTRICT – USD1 A (182)**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Approved	FY13 Proposed	Change
<b>Miscellaneous Revenue</b>			
Debt Repayment Revenue (Hilton)	110,000	55,000	(55,000)
<b>Taxes</b>			
Ad Valorem Taxes	3,205,257	2,887,524	(317,733)
<b>Total Revenues</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>(372,733)</b>
<b>Other Operating Expenses</b>			
San Marco Place (REV)	300,000	250,000	(50,000)
Strand/Peninsula (REV)	1,000,000	950,000	(50,000)
	1,300,000	1,200,000	(100,000)
<b>Debt Service</b>			
HUD Section 108, Hampton Inn	53,264	57,976	4,712
HUD Section 108, Hilton Hotel	290,588	309,036	18,448
05A ETR, Strand	188,396	189,274	878
	532,248	556,286	24,038
<b>Transfers to Other Funds</b>			
Transfer to General Fund (SF 011)	1,483,009	1,186,238	(296,771)
<b>Total Expenditures</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>(372,733)</b>

JACKSONVILLE BEACH TID  
 SUBFUND -- 184

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
<b>TOTAL REVENUE</b>	<b>5,069,253</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>-7.9%</b>	<b>-367,230</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
<b>TOTAL EXPENDITURES</b>	<b>5,069,253</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>-7.9%</b>	<b>-367,230</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 13 BUDGET

### JACKSONVILLE BEACH TAX INCREMENT DISTRICT (184)

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#### **BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment District receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**The table below details this tax increment district's revenues and expenditures:**

	<b>FY12</b>	<b>FY13</b>	
	<b>Approved</b>	<b>Proposed</b>	<b>Change</b>
<b>Taxes</b>			
Ad Valorem Taxes	4,651,758	4,284,528	(367,230)
<b>Total Revenues</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>(367,230)</b>
<b>Grants, Aids &amp; Contributions</b>			
Contribution to Jacksonville Beach	4,651,758	4,284,528	(367,230)
<b>Total Expenditures</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>(367,230)</b>

JIA AREA TID - REDEVELOPMENT  
 SUBFUND -- 185

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,570,951	5,854,493	5,442,406	-7.0%	-412,087
	6,570,951	5,854,493	5,442,406	-7.0%	-412,087
<b>TOTAL REVENUE</b>	<b>6,570,951</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>-7.0%</b>	<b>-412,087</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	300,000	385,000	405,000	5.2%	20,000
	300,000	385,000	405,000	5.2%	20,000
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,484,412	1,744,145	1,739,087	-0.3%	-5,058
Transfers to Other Funds	4,364,064	3,725,348	3,298,319	-11.5%	-427,029
	5,848,476	5,469,493	5,037,406	-7.9%	-432,087
<b>TOTAL EXPENDITURES</b>	<b>6,148,476</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>-7.0%</b>	<b>-412,087</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 13 BUDGET

### JIA AREA TAX INCREMENT DISTRICT - REDEVELOPMENT (185)

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Approved	FY13 Proposed	Change
<b>Taxes</b>			
Ad Valorem Taxes	5,854,493	5,442,406	(412,087)
<b>Total Revenues</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>(412,087)</b>
 <b>Other Operating Expenses</b>			
RAMCO (REV)	385,000	405,000	20,000
	385,000	405,000	20,000
 <b>Debt Service</b>			
HUD Section 108, 1994, Coach	522,994	547,097	24,103
HUD Section 108, 1996, Sally Beauty	42,902	0	(42,902)
HUD Section 108, 1997, Body Armor	71,210	80,824	9,614
05A ETR, RAMCO	1,106,229	1,110,356	4,127
Fiscal Agent Fees	810	810	0
	1,744,145	1,739,087	(5,058)
 <b>Transfers to Other Funds</b>			
Transfer to General Fund (SF 011)	3,725,348	3,298,319	(427,029)
<b>Total Expenditures</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>(412,087)</b>

SOUTEL/MONCRIEF TID  
 SUBFUND -- 186

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	458,737	419,891	302,945	-27.9%	-116,946
	458,737	419,891	302,945	-27.9%	-116,946
<b>TOTAL REVENUE</b>	<b>458,737</b>	<b>419,891</b>	<b>302,945</b>	<b>-27.9%</b>	<b>-116,946</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	419,891	302,945	-27.9%	-116,946
	0	419,891	302,945	-27.9%	-116,946
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	449,470	0	0		0
	449,470	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>449,470</b>	<b>419,891</b>	<b>302,945</b>	<b>-27.9%</b>	<b>-116,946</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
 PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE



## MAYOR'S PROPOSED FY 13 BUDGET

### SOUTEL-MONCRIEF TAX INCREMENT DISTRICT (186)

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#### **BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel-Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Approved	FY13 Proposed	Change
<b>Taxes</b>			
Ad Valorem Taxes	419,891	302,945	(116,946)
<b>Total Revenues</b>	<b>419,891</b>	<b>302,945</b>	<b>(116,946)</b>
<b>Cash Carryover</b>			
Cash Carryover	419,891	302,945	(116,946)
<b>Total Expenditures</b>	<b>419,891</b>	<b>302,945</b>	<b>(116,946)</b>



## ADVISORY BOARDS & COMMISSIONS

### **Asian American Advisory Board**

The commission serves as a liaison between the Asian community and city government. Through forums, leadership workshops and the awarding of scholarships for academic excellence to young Asian scholars, they support diversity, obtain and share information, provide guidance in addition to identifying and addressing concerns on behalf of the City's Asian community.

### **Civil Service Board**

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

### **Construction Trade Qualifying Board**

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

### **Hispanic American Advisory Board**

The board acts as a liaison between the Hispanic community and city government to provide a forum for recognizing the concerns and desires of Hispanic citizens.

### **Mayor's Commission on the Status of Women**

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed; to encourage women to become actively involved in matters pertaining to the community and to work toward the utilization of capable women in roles of leadership.

**Mayor's  
Asian American  
Advisory Board**

**Construction  
Trade  
Qualifying  
Board**

**Mayor's  
Commission  
On Status of  
Women**

**Hispanic  
American  
Advisory Board**

**Civil  
Service  
Board**

ADVISORY BOARDS & COMMISSIONS  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	290,645	105,000	305,000	190.5%	200,000
Fines and Forfeits	0	1	1,050	104900.0%	1,049
Miscellaneous Revenue	1,798	2,080	1,000	-51.9%	-1,080
<b>TOTAL REVENUE</b>	<b>292,443</b>	<b>107,081</b>	<b>307,050</b>	<b>186.7%</b>	<b>199,969</b>
<b>EXPENDITURES</b>					
Salaries	243,464	243,570	213,273	-12.4%	-30,297
Employer Provided Benefits	68,453	78,551	79,974	1.8%	1,423
Internal Service Charges	97,406	81,484	74,091	-9.1%	-7,393
Other Operating Expenses	15,236	15,748	16,027	1.8%	279
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>424,559</b>	<b>419,354</b>	<b>383,366</b>	<b>-8.6%</b>	<b>-35,988</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	4	-1
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
CIVIL SERVICE BOARD	190,185	188,109	193,119	2.7%	5,010
CONST. TRADES QUALIFYING BOARD	231,234	226,764	185,712	-18.1%	-41,052
MAYOR'S ASIAN COMMISSION	1,161	778	657	-15.6%	-121
MAYOR'S COMMISSION ON STATUS OF WOMEN	1,797	1,812	2,095	15.6%	283
MAYOR'S HISPANIC COMMISSION	183	1,891	1,783	-5.7%	-108
<b>DEPARTMENT TOTAL</b>	<b>424,559</b>	<b>419,354</b>	<b>383,366</b>	<b>-8.6%</b>	<b>-35,988</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
ADVISORY BOARDS & COMMISSIONS  
GENERAL FUND (011)**

---

**BACKGROUND:**

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board and the Mayor's Commission on the Status of Women.

**REVENUES:**

Charges for Services:

- The increase of \$200,000 is due to the seasonality of contractor certification and renewal revenue. The CTQB issued certificates are renewed every two years.

Fines and Forfeits:

- The increase of \$1,049 is due to an increase in code violation fines.

Miscellaneous Revenue:

- The decrease of \$1,080 is due to a reduction of \$1,000 in miscellaneous sales and charges and \$80 in sales of books and regulations.

**EXPENDITURES:**

Salaries:

- The decrease of \$30,297 is due to the elimination of one position.

Employer Provided Benefits:

- The increase of \$1,423 is mainly due to an increase of \$1,951 in pension costs. This was somewhat offset by a decrease of \$511 in medicare tax costs.

Internal Service Charges:

- The decrease of \$7,393 is mainly due to decreases of \$6,300 in computer system maintenance and security, \$902 in ITD network group allocation and \$151 in OGC legal allocation charges.

Other Operating Expenses:

- The increase of \$279 is mainly due to an increase of \$283 in general liability insurance. This was slightly offset by a decrease of \$7 in meal allowance costs.

**EMPLOYEE CAP CHANGES:**

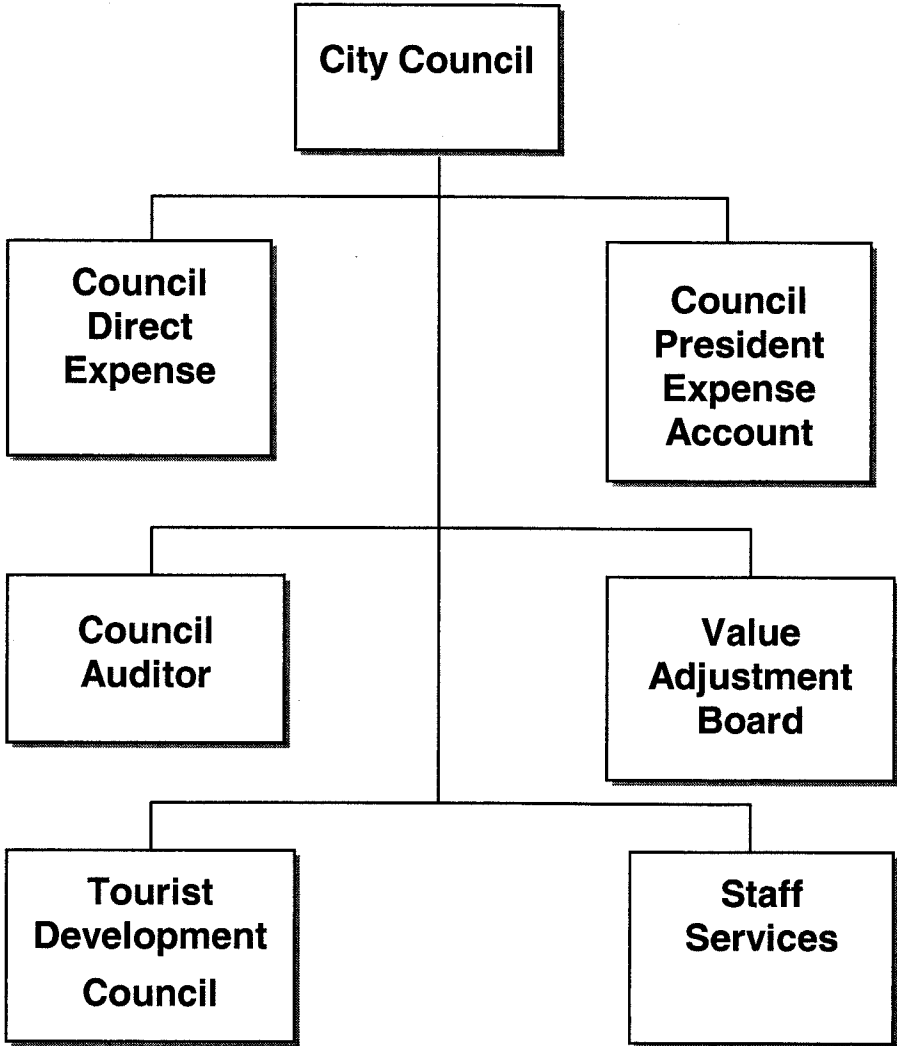
The employee cap was reduced by one (1) position.



**CITY COUNCIL**

**DEPARTMENT MISSION:**

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



CITY COUNCIL  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	111,630	110,000	110,001	0.0%	1
Miscellaneous Revenue	321,739	237,767	234,377	-1.4%	-3,390
Other Sources	38,116	0	0		0
<b>TOTAL REVENUE</b>	<b>471,485</b>	<b>347,767</b>	<b>344,378</b>	<b>-1.0%</b>	<b>-3,389</b>
<b>EXPENDITURES</b>					
Salaries	4,368,123	4,446,589	4,611,293	3.7%	164,704
Employer Provided Benefits	1,279,488	1,410,073	1,553,778	10.2%	143,705
Internal Service Charges	1,361,601	1,155,611	1,153,483	-0.2%	-2,128
Other Operating Expenses	1,165,005	956,009	938,223	-1.9%	-17,786
Capital Outlay	38,116	4	4	0.0%	0
Banking Fund Debt Repayment	20,631	29,797	27,660	-7.2%	-2,137
<b>TOTAL EXPENDITURES</b>	<b>8,232,964</b>	<b>7,998,083</b>	<b>8,284,441</b>	<b>3.6%</b>	<b>286,358</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	77	78	1
PART-TIME HOURS	3,481	3,001	-480

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
COUNCIL AUDITOR	1,754,893	1,901,601	2,037,255	7.1%	135,654
COUNCIL PRESIDENT EXPENSE ACCOUNT	301	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	4,349,177	4,156,152	4,326,192	4.1%	170,040
DIRECT EXPENDITURES	1,275,628	1,259,663	1,242,553	-1.4%	-17,110
VALUE ADJUSTMENT BOARD	852,965	670,667	668,441	-0.3%	-2,226
<b>DEPARTMENT TOTAL</b>	<b>8,232,964</b>	<b>7,998,083</b>	<b>8,284,441</b>	<b>3.6%</b>	<b>286,358</b>



**MAYOR'S PROPOSED FY 13 BUDGET  
CITY COUNCIL  
GENERAL FUND (011)**

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**BACKGROUND:**

This Department provides for the operation and salary expenditures for the City Council and its staff including the Office of the Council Auditor and the Value Adjustment Board.

**REVENUES:**

Charges for Services:

- This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue:

- This change is being driven by the reduction of IRB application fees totaling \$2,499.

**EXPENDITURES:**

Salaries

- The net increase is being driven by a \$165,283 increase in salaries which is offset slightly by the removal of the part-time salary budget of \$4,319 in the Value Adjustment Board.

Employer Provided Benefits:

- The net increase is due to increased health care costs of \$61,687 as well as increases in general employee pension costs including the defined benefit plan (\$88,980) and defined contribution plan (\$22,335). These increases are slightly offset by a reduction in Florida retirement system pension costs of \$22,080.

Other Operating Expenses:

- The net decrease is being driven by reductions in professional services of \$13,848 and miscellaneous services & charges of \$12,885 which are somewhat offset by an \$8,950 increase in employee training.

Banking Fund Debt Repayment:

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	27,271      2,526		26,509      1,151		-2,137
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Creston System and various projects	27,271	2,526	26,509	1,151	-2,137

**EMPLOYEE CAP CHANGES:**

One position was added during the fiscal year to the Council Auditor's Office as part of ordinance 2012-081-E. The Department requested that both the funding and 480 part-time hours be removed from the Value Adjustment Board budget.

TOURIST DEVELOPMENT COUNCIL  
SUBFUND -- 132

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>CITY COUNCIL</b>					
Taxes	4,730,709	4,518,000	5,142,095	13.8%	624,095
	4,730,709	4,518,000	5,142,095	13.8%	624,095
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	160,730	58,500	52,980	-9.4%	-5,520
Transfers from Fund Balance	995,995	1,502,342	0	-100.0%	-1,502,342
	1,156,725	1,560,842	52,980	-96.6%	-1,507,862
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	971	0	0		0
	971	0	0		0
<b>TOTAL REVENUE</b>	<b>5,888,405</b>	<b>6,078,842</b>	<b>5,195,075</b>	<b>-14.5%</b>	<b>-883,767</b>
<b>EXPENDITURES</b>					
<b>CITY COUNCIL</b>					
Salaries	58,286	58,587	58,271	-0.5%	-316
Employer Provided Benefits	16,864	19,172	21,177	10.5%	2,005
Internal Service Charges	535	2,980	2,712	-9.0%	-268
Other Operating Expenses	4,493,933	5,998,103	5,112,915	-14.8%	-885,188
	4,569,618	6,078,842	5,195,075	-14.5%	-883,767
<b>TOTAL EXPENDITURES</b>	<b>4,569,618</b>	<b>6,078,842</b>	<b>5,195,075</b>	<b>-14.5%</b>	<b>-883,767</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
TOURIST DEVELOPMENT COUNCIL  
TOURIST DEVELOPMENT COUNCIL (132)**

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**BACKGROUND:**

This fund accounts for the first two cent tax levy on lodging. The Tax Collector collects the Tourist Development Tax and remits it to the City for administration by the Duval Tourist Development Council (TDC).

**REVENUES:**

Taxes:

- This represents the anticipated two cent tax levy on lodging for FY 13.

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 which are expected to decrease due to lower investment returns.

Transfer from Fund Balance:

- The transfer from fund balance has been removed pending budgetary review by the Tourist Development Council.

**EXPENDITURES:**

Employer Benefits:

- The net increase is being driven by increased pension costs for the one employee in this activity.

Internal Service Charges:

- The net decrease is due to the removal of the General Counsel and mailroom/postage allocations.

Other Operating Expenses:

- The decrease is due to a reduction in trust fund expenditures to balance up the fund pending budgetary review by the Tourist Development Council.

**EMPLOYEE CAP CHANGES:**

There are no changes to the overall employee cap.



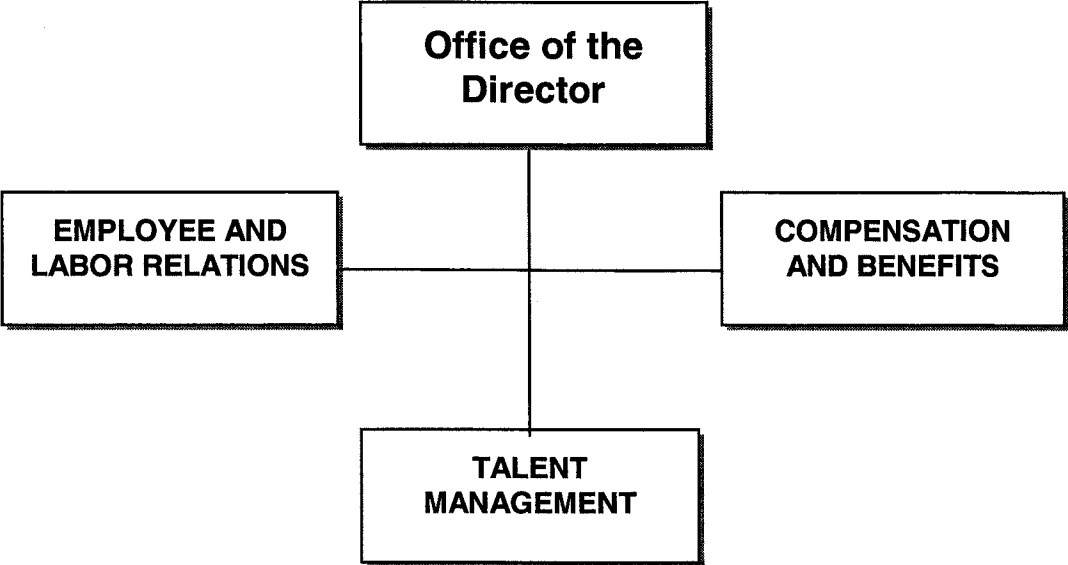
**EMPLOYEE SERVICES**

**DEPARTMENT VISION:**

The Vision of the Employee Services Department is a fully engaged, highly productive workforce relentlessly dedicated to achieving the City's goals and objectives.

**DEPARTMENT MISSION:**

To partner with City departments and constitutional agencies to attract, develop and retain the best and brightest workforce for the City of Jacksonville.



EMPLOYEE SERVICES  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	1,936	1,000	1,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>1,936</b>	<b>1,000</b>	<b>1,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Salaries	2,697,158	2,386,295	2,528,124	5.9%	141,829
Employer Provided Benefits	769,348	771,117	869,608	12.8%	98,491
Internal Service Charges	1,952,374	1,699,531	1,812,592	6.7%	113,061
Other Operating Expenses	1,429,111	1,479,615	629,202	-57.5%	-850,413
Capital Outlay	0	1	13	1200.0%	12
<b>TOTAL EXPENDITURES</b>	<b>6,847,990</b>	<b>6,336,559</b>	<b>5,839,539</b>	<b>-7.8%</b>	<b>-497,020</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS		47	47
PART-TIME HOURS		2,644	2,644

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
COMPENSATION & BENEFITS	0	0	92,362		92,362
EMPLOYEE & LABOR RELATIONS	0	100,000	500,451	400.5%	400,451
OFFICE OF DIRECTOR	773,128	635,701	898,916	41.4%	263,215
TALENT MANAGEMENT	6,074,862	5,600,858	4,347,810	-22.4%	-1,253,048
<b>DEPARTMENT TOTAL</b>	<b>6,847,990</b>	<b>6,336,559</b>	<b>5,839,539</b>	<b>-7.8%</b>	<b>-497,020</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
EMPLOYEE SERVICES  
GENERAL FUND (011)**

---

**BACKGROUND:**

In the General Fund, this department consists of Compensation and Benefits, Employee and Labor Relations, Office of the Director and Talent Management. This department was established by Budget Ordinance 2012-732-E.

**EXPENDITURES:**

Salaries:

- The increase of \$141,829 is mainly attributable to the Employee Cap Changes of \$133,039 noted below.

Employer Provided Benefits:

- The net increase of \$98,491 is mainly due to increases in pension of \$77,798, group health insurance of \$10,757 and FICA taxes of \$6,826.

Internal Service Charges:

- The net increase of \$113,061 is primarily due to increases in ITD charges of \$103,065 and legal of \$45,117. This is somewhat offset with a decrease in copy center of \$38,756.

Other Operating Expenses:

- The net decrease of \$850,413 is mainly attributable to reductions in professional services of \$472,497, tuition reimbursement of \$330,000 and employee training of \$34,997.

**EMPLOYEE CAP CHANGES:**

There were 45 positions transferred from the former Human Resources Division in Central Operations to establish this new department. The cap increased by two (2) during FY 12.



GROUP HEALTH  
SUBFUND -- 571

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>EMPLOYEE SERVICES</b>					
Charges for Services	93,907,748	96,994,167	98,968,276	2.0%	1,974,109
Miscellaneous Revenue	2,918,770	0	0		0
	96,826,519	96,994,167	98,968,276	2.0%	1,974,109
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	230,964	317,866	128,801	-59.5%	-189,065
Transfers from Fund Balance	0	2,427,627	0	-100.0%	-2,427,627
	230,964	2,745,493	128,801	-95.3%	-2,616,692
<b>TOTAL REVENUE</b>	<b>97,057,483</b>	<b>99,739,660</b>	<b>99,097,077</b>	<b>-0.6%</b>	<b>-642,583</b>
<b>EXPENDITURES</b>					
<b>EMPLOYEE SERVICES</b>					
Salaries	547,385	573,904	423,376	-26.2%	-150,528
Employer Provided Benefits	143,136	176,641	143,415	-18.8%	-33,226
Internal Service Charges	240,940	276,343	195,058	-29.4%	-81,285
Other Operating Expenses	90,332,237	98,609,611	98,276,786	-0.3%	-332,825
Capital Outlay	0	1	4	300.0%	3
Indirect Cost	104,677	135,034	78,340	-42.0%	-56,694
	91,368,375	99,771,534	99,116,979	-0.7%	-654,555
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-31,874	-19,902	-37.6%	11,972
	0	-31,874	-19,902	-37.6%	11,972
<b>TOTAL EXPENDITURES</b>	<b>91,368,375</b>	<b>99,739,660</b>	<b>99,097,077</b>	<b>-0.6%</b>	<b>-642,583</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		11	8	-3	
PART-TIME HOURS					

**MAYORS' PROPOSESED FY 13 BUDGET  
EMPLOYEE SERVICES  
GROUP HEALTH (571)**

---

**BACKGROUND:**

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances.

**REVENUES:**

Charges for Services:

- The net increase of \$1,974,109 is mainly attributable to a 7% rate increase for nine (9) months in group health insurance and an increase in life insurance premiums. This is offset somewhat with decreases in dental and Humana senior care. This revenue is based on expenses in this sub-fund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces. Consequently, since overall expenses are higher, so are charges for services.

Miscellaneous Revenue:

- The decrease of \$189,065 is attributable to investment earnings.

Transfer from Fund Balance:

- The decrease of \$2,427,627 is due to decreases in budgeted expenses.

**EXPENDITURES:**

Salaries:

- The decrease of \$150,528 is mainly attributable to a decrease of \$148,152 for three (3) positions.

Lapse:

- The increase of \$11,972 is the result of the partial removal of a lapse imposed in FY 12.

Employer Benefits:

- The decrease of \$33,226 is mainly attributed to decreases in pension and group health insurance.

Internal Service Charges:

- The net decrease of \$81,285 is mainly attributable to decreases in ITD charges of \$40,493, mailroom charges of \$26,785 and copy center of \$11,434.

Other Operating Expense:

- The net decrease of \$332,825 is primarily attributed to decreases of \$198,158 for insurance costs (2.14% rate decrease) and professional services of \$121,501.

Indirect Cost:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

The cap decreased by three (3) positions.



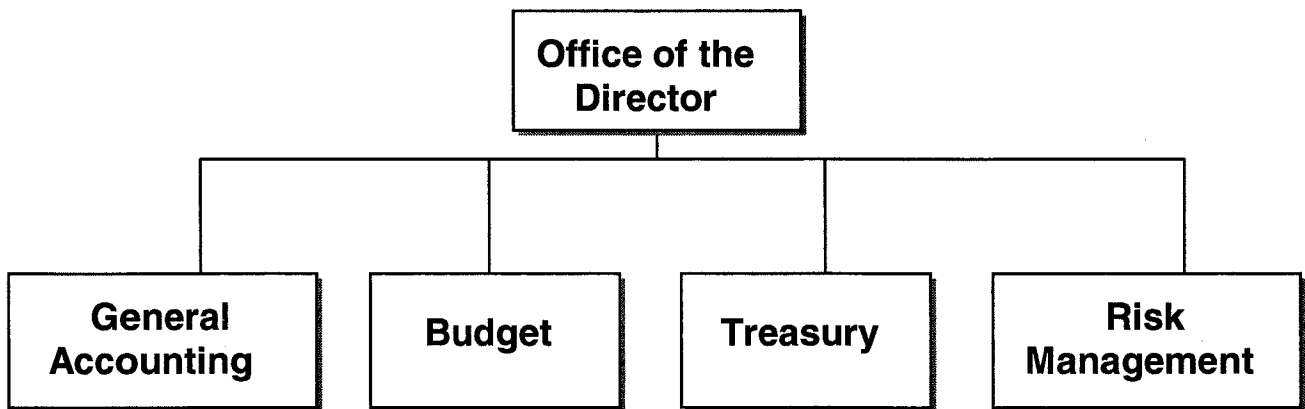
**FINANCE**

**DEPARTMENT VISION:**

The Department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

**DEPARTMENT MISSION:**

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



FINANCE  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	35,052	29,000	35,052	20.9%	6,052
Miscellaneous Revenue	30,087	29,920	29,920	0.0%	0
<b>TOTAL REVENUE</b>	<b>65,140</b>	<b>58,920</b>	<b>64,972</b>	<b>10.3%</b>	<b>6,052</b>
<b>EXPENDITURES</b>					
Salaries	4,028,276	3,685,936	3,586,007	-2.7%	-99,929
Lapse	0	-62,922	-305,430	385.4%	-242,508
Employer Provided Benefits	1,051,501	1,134,842	1,243,434	9.6%	108,592
Internal Service Charges	1,648,004	1,119,282	1,460,097	30.4%	340,815
Other Operating Expenses	279,545	397,593	354,476	-10.8%	-43,117
Capital Outlay	0	4	15	275.0%	11
<b>TOTAL EXPENDITURES</b>	<b>7,007,326</b>	<b>6,274,735</b>	<b>6,338,599</b>	<b>1.0%</b>	<b>63,864</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	68	68	0
PART-TIME HOURS	5,120	5,120	

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
ACCOUNTING	3,978,361	3,658,525	3,568,052	-2.5%	-90,473
BUDGET OFFICE	1,087,501	960,386	924,900	-3.7%	-35,486
OFFICE OF THE DIRECTOR	836,074	560,072	740,573	32.2%	180,501
TREASURY	1,105,391	1,095,752	1,105,074	0.9%	9,322
<b>DEPARTMENT TOTAL</b>	<b>7,007,326</b>	<b>6,274,735</b>	<b>6,338,599</b>	<b>1.0%</b>	<b>63,864</b>

**MAYOR'S PROPOSED FY 13 BUDGET**  
**FINANCE**  
**GENERAL FUND (011)**

---

**BACKGROUND:**

The Finance Department includes the Office of the Director, Accounting, Budget, Treasury, Risk Management and Pension Administration. The department provides accounting services and financial reports to other city departments, provides support services to general government departments in the development of their budgets, provides efficient administration of risk and insurance analyses and act as adviser to city government on insurance related matters, Administers the Pension Plans to insure retiree benefits are paid and provide customers with a high degree of customers service, timely measure and record cash, investment and debt activities for the City.

**REVENUES:**

Charges of Services:

- This amount represents 10% of Gross Receipts plus \$1,000 per month for rental of the Jacksonville Beach Pier.

**EXPENDITURES:**

Salaries:

- The \$99,929 decrease reflects the net impact of deleting higher and adding lower paid positions.

Lapse:

- This represents the lapse imposed for FY 13.

Employer Provided Benefits:

- The increase of \$108,592 is primarily due to higher pension contribution of \$74,973 and \$41,291 in group hospitalization insurance.

Internal Service Charges:

- The \$340,815 increase is primarily due to a net increase of \$229,760 in ITD charges and \$109,109 in OGC legal.

Other Operating Expenses:

- The decrease of \$43,117 is primarily due to reductions of \$50,000 in banking services charges and \$15,064 in other operating supplies. Partially offsetting these decreases was an increase of \$23,250 in professional services.

**EMPLOYEE CAP CHANGES:**

There are no changes.

SELF INSURANCE

SUBFUND -- 561

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	26,209,383	24,173,975	26,731,806	10.6%	2,557,831
Miscellaneous Revenue	1,633	0	0		0
	26,211,016	24,173,975	26,731,806	10.6%	2,557,831
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	2,117,827	4,019,304	2,784,921	-30.7%	-1,234,383
Transfers from Fund Balance	4,728,285	387,431	18,269	-95.3%	-369,162
	6,846,112	4,406,735	2,803,190	-36.4%	-1,603,545
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfer In to Pay Debt Service	1,071,608	1,071,608	1,071,608	0.0%	0
	1,071,608	1,071,608	1,071,608	0.0%	0
<b>TOTAL REVENUE</b>	<b>34,128,736</b>	<b>29,652,318</b>	<b>30,606,604</b>	<b>3.2%</b>	<b>954,286</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	943,580	959,957	1,032,161	7.5%	72,204
Employer Provided Benefits	257,037	299,792	386,486	28.9%	86,694
Internal Service Charges	1,177,574	1,166,083	802,091	-31.2%	-363,992
Other Operating Expenses	29,415,161	25,072,496	26,274,962	4.8%	1,202,466
Capital Outlay	141,841	2	10	400.0%	8
Supervision Allocation	689,239	611,322	689,548	12.8%	78,226
Indirect Cost	436,277	471,058	376,167	-20.1%	-94,891
	33,060,709	28,580,710	29,561,425	3.4%	980,715
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-26,429		-26,429
Cash Carryover	0	1,071,608	1,071,608	0.0%	0
	0	1,071,608	1,045,179	-2.5%	-26,429
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,509,073	0	0		0
	3,509,073	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>36,569,782</b>	<b>29,652,318</b>	<b>30,606,604</b>	<b>3.2%</b>	<b>954,286</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		18	21	3	
PART-TIME HOURS		2,800	2,800		



**MAYOR'S PROPOSED FY 13 BUDGET**  
**FINANCE**  
**SELF INSURANCE (561)**

---

**BACKGROUND:**

This fund administers a self-insured Worker's Compensation and Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2<sup>nd</sup> injury worker's compensation claims.

**REVENUES:**

Charges for Services:

- The increase of \$2,557,831 is attributable to an increase of \$2,557,831 in gross premium written revenue.

Miscellaneous Revenue:

- The decrease of \$1,234,383 is due to a decrease of \$2,099,173 on investment pool earnings. This was somewhat offset by an increase of \$864,790 in earnings from escrow deposits

Transfers from Fund Balance:

- The decrease of \$369,162 is due to a reduction in the amount of fund balance being appropriated in FY 13.

**EXPENDITURES:**

Salaries:

- The increase of \$72,204 is due an increase of \$68,552 in permanent and probationary salaries and \$3,650 in special pay pensionable costs.

Employer Provided Benefits:

- The increase of \$86,694 is primarily due to increases of \$46,383 in pension contribution, \$26,506 in group hospitalization insurance and \$12,764 in workers compensation insurance charges.

Internal Service Charges:

- The decrease of \$363,992 is attributable to decreases of \$327,390 in OGC legal allocation, \$38,643 in ITD and \$352 in fleet charges. These were slightly offset by increases of \$894 in copier consolidation, \$809 in mailroom allocation and \$690 in copy center allocation charges.

Other Operating Expenses:

- The increase of \$1,202,466 is attributable to increases of \$1,273,193 in change in liability, \$912,578 in paid loss costs. These were somewhat offset by decreases of \$720,998 in professional services, \$200,000 in state fee assessment and \$62,336 in insurance costs.

Supervision Allocation:

- The increase of \$78,226 is due to increased administrative costs.

Indirect Cost:

- The decrease of \$94,891 is due to the study done by MAXIMUS Consulting Services, Inc.

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

**EMPLOYEE CAP CHANGES:**

The employee cap increased by three (3) positions.

INSURED PROGRAMS

SUBFUND -- 581

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	8,165,227	8,337,220	8,661,180	3.9%	323,960
	8,165,227	8,337,220	8,661,180	3.9%	323,960
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	172,957	312,499	300,000	-4.0%	-12,499
Transfers from Fund Balance	947,364	12,815	744,642	5710.7%	731,827
	1,120,321	325,314	1,044,642	221.1%	719,328
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,805	0	0		0
	4,805	0	0		0
<b>TOTAL REVENUE</b>	<b>9,290,353</b>	<b>8,662,534</b>	<b>9,705,822</b>	<b>12.0%</b>	<b>1,043,288</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	290,431	322,303	342,321	6.2%	20,018
Employer Provided Benefits	71,653	93,797	104,699	11.6%	10,902
Internal Service Charges	56,966	70,666	69,905	-1.1%	-761
Other Operating Expenses	7,554,557	8,717,505	9,826,989	12.7%	1,109,484
Capital Outlay	0	1	4	300.0%	3
Supervision Allocation	-689,239	-611,323	-689,547	12.8%	-78,224
Indirect Cost	71,383	74,162	65,874	-11.2%	-8,288
	7,355,751	8,667,111	9,720,245	12.2%	1,053,134
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-11,463	-14,423	25.8%	-2,960
Cash Carryover	0	6,886	0	-100.0%	-6,886
	0	-4,577	-14,423	215.1%	-9,846
<b>TOTAL EXPENDITURES</b>	<b>7,355,751</b>	<b>8,662,534</b>	<b>9,705,822</b>	<b>12.0%</b>	<b>1,043,288</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	4	4	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**  
**FINANCE**  
**INSURED PROGRAMS (581)**

---

**BACKGROUND:**

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

**REVENUES:**

Charges for Services:

- The increase of \$323,960 is due to an increase of \$323,960 in insurance premiums.

Miscellaneous Revenue:

- The decrease of \$12,499 is due to a lower assumption on investment pool earnings.

Transfers from Fund Balance:

- The increase of \$731,827 is due to an increased fund balance appropriation for FY 13.

**EXPENDITURES:**

Salaries:

- The increase of \$20,018 is mainly due to an increase of \$18,570 in permanent and probationary salaries.

Employer Provided Benefits:

- The increase of \$10,902 attributable to an increase of \$14,427 in pension and \$260 in medicare tax costs. These were slightly offset by a decrease of \$3,785 in insurance costs.

Other Operating Expenses:

- The increase of \$1,109,484 is primarily due to increases of \$1,007,250 in property premium, \$70,000 in professional service, \$19,827 in general liability insurance, \$9,700 in out of state auto liability premium and \$3,000 in CSX rails liability premium charges.

Supervision Allocation:

- The increase of \$78,224 is attributable to increases in administrative costs.

Indirect Cost:

- The decrease of \$8,288 is due to the study done by MAXIMUS Consulting Services Inc.

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Cash Carryover:

- The decrease of \$6,886 is due to the elimination of funds appropriated to this line item for FY 13.

**EMPLOYEE CAP CHANGES:**

There are no changes.

BANKING FUND  
SUBFUND -- 592

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	36,342,131	44,768,214	40,149,523	-10.3%	-4,618,691
Other Sources	71,058,426	58,525,982	33,427,050	-42.9%	-25,098,932
	107,400,557	103,294,196	73,576,573	-28.8%	-29,717,623
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	352,967	0	0		0
	352,967	0	0		0
<b>TOTAL REVENUE</b>	<b>107,753,524</b>	<b>103,294,196</b>	<b>73,576,573</b>	<b>-28.8%</b>	<b>-29,717,623</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	640,322	644,419	470,562	-27.0%	-173,857
Debt Service	14,508,881	19,713,559	11,205,087	-43.2%	-8,508,472
Other	0	58,525,982	33,427,050	-42.9%	-25,098,932
	15,149,203	78,883,960	45,102,699	-42.8%	-33,781,261
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Debt Service	-78,950	0	0		0
	-78,950	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	15,437,637	24,410,236	28,473,874	16.6%	4,063,638
Transfers to Other Funds	5,153,974	0	0		0
	20,591,610	24,410,236	28,473,874	16.6%	4,063,638
<b>TOTAL EXPENDITURES</b>	<b>35,661,863</b>	<b>103,294,196</b>	<b>73,576,573</b>	<b>-28.8%</b>	<b>-29,717,623</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET**  
**FINANCE**  
**BANKING FUND (592)**

---

**BACKGROUND:**

Ordinance 2005-1373-E approved the creation of the Banking Fund as a replacement for the City Loan Pool. The Banking Fund may be used by City departments to finance purchases for which there are insufficient funds to purchase outright. The interest rate charged on loans from the Banking Fund shall be the fund's cost of money.

**REVENUES:**

Charges for Services:

- This revenue item represents the repayment of debt from user departments into the Banking Fund.

Other Sources:

- This amount represents the FY 13 proposed new Banking Fund borrowing.

**EXPENDITURES:**

Other Operating Expenses:

- This amount represents the cost of administering the Banking Fund for FY 13.

Debt Service:

- This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.

Other:

- This amount is the FY 13 proposed new loan amounts to be borrowed. A table attached details the requested amount by project and area.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

**Total Borrowing: 33,427,050**

**Vehicle Replacements**

**696,100**

**CIP Projects**

**32,730,950**

Area	Project No.	Project Name	Debt Proceeds
Public Parking	PW0320 02	Water Street Garage Enhancements	1,000,000
General Fund - GSD	ERR002 01	Jax Ash Sites	9,872,000
General Fund - GSD	ERR004 01	Southside Incenerator Site	250,000
General Fund - GSD	ERR005 01	Environmental Compliance - County Wide	1,500,000
General Fund - GSD	FR0047 01	Fire Station #62 New	2,739,250
General Fund - GSD	PW0675 01	Temporary Storm Debris Site Improvements	100,000
General Fund - GSD	PW0677 01	Facilities Capital Maintenance - Government	4,000,000
General Fund - GSD	PW0360 01	Sidewalk Construction and Repair	1,500,000
General Fund - GSD	PW0381 01	Intersection Improvements, Bridge, Misc Construction	800,000
General Fund - GSD	PW0549 03	Countywide, City Maintained St. Johns River Bulkhead, Assessment & Restoration	1,000,000
General Fund - GSD	PW0416 14	Cecil North 100 Acres of New Wetlands	50,000
General Fund - GSD	PW0076 06	Northbank Riverwalk and Bulkhead Repairs	3,500,000
General Fund - GSD	PR0597 01	Countywide Parks - Upgrades/Maintenance Repairs	2,044,700
Stormwater	PW0022 01	Master Stormwater Management Plan	500,000
Stormwater	PW0382 02	Crystal Springs Area Drainage	700,000
Stormwater	PW0687 01	Country Creek Drainage	1,000,000
Stormwater	PW0707 01	Old Plank Road Outfall	175,000
Stormwater	PW0709 01	Messer Area Drainage	1,750,000
Stormwater	PW0740 01	Stormwater Project Development & Feasibility Studies	250,000



GENERAL EMPLOYEES PENSION  
SUBFUND -- 611

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Miscellaneous Revenue	871	0	0		0
	871	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	16,411,156	0	0		0
	16,411,156	0	0		0
<b>PENSION FUNDS</b>					
Charges for Services	347	0	0		0
Miscellaneous Revenue	64,428,911	10,464,541	10,446,805	-0.2%	-17,736
	64,429,258	10,464,541	10,446,805	-0.2%	-17,736
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,233	0	0		0
	5,233	0	0		0
<b>TOTAL REVENUE</b>	<b>80,846,518</b>	<b>10,464,541</b>	<b>10,446,805</b>	<b>-0.2%</b>	<b>-17,736</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	354,245	356,971	282,475	-20.9%	-74,496
Employer Provided Benefits	89,752	107,864	90,329	-16.3%	-17,535
Internal Service Charges	425,446	196,211	161,202	-17.8%	-35,009
Other Operating Expenses	336,450	10,168,459	10,285,508	1.2%	117,049
Capital Outlay	0	2,500	4	-99.8%	-2,496
Supervision Allocation	-560,000	-560,000	-560,000	0.0%	0
Indirect Cost	182,470	192,536	187,287	-2.7%	-5,249
	828,364	10,464,541	10,446,805	-0.2%	-17,736
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	6,972,721	0	0		0
	6,972,721	0	0		0
<b>PENSION FUNDS</b>					
Other Operating Expenses	125,942,904	0	0		0
Other	18,955,876	0	0		0
	144,898,780	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>152,699,865</b>	<b>10,464,541</b>	<b>10,446,805</b>	<b>-0.2%</b>	<b>-17,736</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		7	6	-1	
PART-TIME HOURS		1,080	1,080		

**MAYOR'S PROPOSED FY 13 BUDGET  
FINANCE  
GENERAL EMPLOYEES PENSION (611)**

---

**BACKGROUND:**

The General Employees Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. For FY 13, the City contribution rate is 20.81% and the employees contribution rate is 8%. The employees covered by the General Employees' Pension Fund do not participate in Social Security.

**REVENUES:**

Miscellaneous Revenue:

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Fund.

**EXPENDITURES:**

Salaries:

- The \$74,496 decrease is due to the elimination of one (1) position.

Employer Provided Benefits:

- The \$17,535 decrease is primarily due to a drop in pension associated with the elimination of one (1) position.

Internal Service Charges:

- The \$35,009 decrease is primarily due to a reduction of \$48,448 in Computers System Maintenance/Security. These decreases were somewhat offset by an increase of \$16,379 in OGC Legal.

Other Operating Expense:

- The increase of \$117,049 is primarily due to the rise of \$247,702 in consultant fees paid to the Money Managers to manage the City's General Employee Pension investments. This increase was somewhat offset by a decrease of \$79,334 in rental (land & buildings), \$23,350 in travel expense, \$8,905 in employee training, \$7,050 in dues, subscriptions and memberships.

Capital Outlay:

- The decrease of \$2,496 is due to not purchasing any equipment for FY 13.

**EMPLOYEE CAP CHANGES:**

One (1) position was eliminated.

CORRECTIONAL OFFICERS PENSION  
 SUBFUND -- 613

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,137,800	0	0		0
	1,137,800	0	0		0
<b>PENSION FUNDS</b>					
Fines and Forfeits	309,116	500,000	500,000	0.0%	0
Miscellaneous Revenue	12,518,602	118,750	460,000	287.4%	341,250
	12,827,718	618,750	960,000	55.2%	341,250
<b>TOTAL REVENUE</b>	<b>13,965,518</b>	<b>618,750</b>	<b>960,000</b>	<b>55.2%</b>	<b>341,250</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	0	58,750	400,000	580.9%	341,250
Supervision Allocation	560,000	560,000	560,000	0.0%	0
	560,000	618,750	960,000	55.2%	341,250
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	421,282	0	0		0
	421,282	0	0		0
<b>PENSION FUNDS</b>					
Other Operating Expenses	8,065,944	0	0		0
Other	1,132,377	0	0		0
	9,198,321	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>10,179,603</b>	<b>618,750</b>	<b>960,000</b>	<b>55.2%</b>	<b>341,250</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
 PART-TIME HOURS

FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
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**MAYOR'S PROPOSED FY 13 BUDGET  
FINANCE  
CORRECTIONAL OFFICERS PENSION (613)**

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**BACKGROUND:**

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The City Contribution for FY 13 is 39.11% and the employee contribution is 8%. In addition, the Correctional Officers Pension Fund is funded by an administrative surcharge of \$20 per person arrested and booked into the City correctional facilities. The employees covered by the Corrections Officers' Pension Fund do not participate in Social Security.

**REVENUES:**

Miscellaneous Revenue:

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Plan.

**EXPENDITURES:**

Other Operating Expenses:

- The \$341,250 increase is consultant fees paid to the Money Managers to manage the Correctional Officers Pension Fund investments.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

DISABILITY PENSION TRUST

SUBFUND 614

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	53,920	0	0		0
	53,920	0	0		0
PENSION FUNDS					
Miscellaneous Revenue	1,872,488	20,300	40,000	97.0%	19,700
	1,872,488	20,300	40,000	97.0%	19,700
<b>TOTAL REVENUE</b>	<b>1,926,408</b>	<b>20,300</b>	<b>40,000</b>	<b>97.0%</b>	<b>19,700</b>
<b>EXPENDITURES</b>					
FINANCE					
Other Operating Expenses	0	20,300	40,000	97.0%	19,700
	0	20,300	40,000	97.0%	19,700
PENSION FUNDS					
Other Operating Expenses	285,536	0	0		0
	285,536	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>285,536</b>	<b>20,300</b>	<b>40,000</b>	<b>97.0%</b>	<b>19,700</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
FINANCE  
DISABILITY PENSION TRUST (614)**

---

**BACKGROUND:**

The General Employees and Corrections pension fund was split in FY 2010 to separately identify the Disability Benefit portion of the fund for general employees only. Subfund 614 was created to account for Employer and Employee contributions and Disability benefit payments. Contribution rates are 0.3% for both the city and employees.

**REVENUES:**

Miscellaneous Revenue:

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Plan.

**EXPENDITURES:**

Other Operating Expenses:

- The increase of \$19,700 is primarily due to the actuary fees.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



**FIRE & RESCUE**

**DEPARTMENT VISION:**

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

**DEPARTMENT MISSION:**

To preserve, protect the lives, property and environment of our community.





FIRE AND RESCUE  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	20,137	0	0		0
Charges for Services	19,219,263	17,345,274	24,060,455	38.7%	6,715,181
Fines and Forfeits	1,735	1,500	5,083	238.9%	3,583
Miscellaneous Revenue	4,330,690	4,438,650	4,811,782	8.4%	373,132
<b>TOTAL REVENUE</b>	<b>23,571,826</b>	<b>21,785,424</b>	<b>28,877,320</b>	<b>32.6%</b>	<b>7,091,896</b>
<b>EXPENDITURES</b>					
Salaries	88,996,464	89,637,639	88,704,514	-1.0%	-933,125
Lapse	0	-1,460,991	-6,667,090	356.3%	-5,206,099
Employer Provided Benefits	47,535,070	49,071,874	70,329,612	43.3%	21,257,738
Internal Service Charges	16,165,406	14,786,929	14,236,848	-3.7%	-550,081
Other Operating Expenses	6,179,236	6,729,117	6,557,215	-2.6%	-171,902
Capital Outlay	264,962	262,604	50,029	-80.9%	-212,575
Banking Fund Debt Repayment	1,510,211	1,815,435	1,540,872	-15.1%	-274,563
<b>TOTAL EXPENDITURES</b>	<b>160,651,349</b>	<b>160,842,607</b>	<b>174,752,000</b>	<b>8.6%</b>	<b>13,909,393</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1,296	1,301	5
PART-TIME HOURS	34,964	34,964	

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
DIRECTOR-FIRE ADMINISTRATION	2,732,512	2,440,895	2,978,023	22.0%	537,128
EMERGENCY PREPAREDNESS	995,771	1,347,763	964,005	-28.5%	-383,758
FIRE OPERATIONS	113,589,397	113,118,399	121,783,012	7.7%	8,664,613
FIRE PREVENTION	2,861,118	2,804,104	2,804,680	0.0%	576
FIRE TRAINING	2,209,893	2,124,941	1,544,988	-27.3%	-579,953
RESCUE	38,262,658	39,006,505	44,677,292	14.5%	5,670,787
<b>DEPARTMENT TOTAL</b>	<b>160,651,349</b>	<b>160,842,607</b>	<b>174,752,000</b>	<b>8.6%</b>	<b>13,909,393</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
FIRE & RESCUE  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plan Review Section is funded through the Building Inspections fund (159).

**REVENUES:**

Charges for Services:

- The increase is primarily due to an increase in Rescue medical transports and Fire protection inspections which in turn will increase revenues. The anticipated impact is \$5,025,289 and \$1,749,348 respectively.

Fines and Forfeits:

- The increase is due to increased revenue for fire code violations found during inspections.

Miscellaneous Revenue:

- The increase is primarily due to increased revenue to be received from JIA to cover the costs of fire services for JIA (\$341,509).

**EXPENDITURES:**

Salaries:

- The net decrease is being driven by the impact of unfunding of twelve positions from various Divisions within the Department offset slightly by the transfer of five positions from ASD as well as increases in terminal leave for DROP employees of \$239,973 and leave sellback/rollback of \$162,083.

Lapse:

- The proposed lapse of \$6,667,090 anticipates the following:
  - \$284,217 Take heavy rescue #4 out of service
  - \$284,217 Take hazmat #21 out of service
  - \$368,967 Hold various positions vacant throughout Department
  - \$511,878 Take brush truck out of service part of the year

- o \$520,752 Take hazmat #7 out of service
- o \$1,684,850 Hold all DROP positions vacant through FY 13
- o \$3,012,209 Hold 40 firefighter positions vacant

**Employer Provided Benefits:**

- The net increase is driven by a significant increase in Police & Fire pension costs of \$19,130,083, an increase in the workers compensation allocation of \$1,213,781 and an increase in health care costs of \$784,067. These increases are slightly offset by the impact of unfunding twelve positions.

**Internal Service Charges:**

- The net reduction is being driven by a \$584,218 decrease in Fleet allocations due to reduced fuel consumption. Other significant changes include a \$658,363 decrease in vehicle rental allocation which is somewhat offset by increases in GIS/Aerial (\$285,225), IT Data Center Services (\$329,475) and Computer System Maint/Security (\$136,733).

**Other Operating Expenses:**

- The net decrease is being driven by reductions in training of \$214,935, clothing & safety equipment of \$65,203 and hose & bunker gear of \$27,250. These reductions are offset slightly by a \$218,680 increase in other operating supplies for medical supplies for the twenty additional rescue units ordered in FY 12.

**Capital Outlay:**

- Funding has been provided replacement bikes used at special events. The cost for the bikes is offset by anticipated special events revenue.

**Banking Fund Debt Repayment:**

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	1,645,824		169,611		1,430,683		110,189		-274,563
	FY12 B4		FY13 Proposed						
	Principal	Interest	Principal	Interest	Change				
AutoPulse - CPR/Compression Device	119,980	10,996	119,980	6,017	-4,979				
CAD replacement (ord 2009-54-E)	311,264	56,059	311,264	49,785	-6,274				
Cardiac Monitor	678,206	66,256	678,206	38,111	-28,145				
Compressers for SCBA equipment	44,731	6,265	44,731	4,409	-1,856				
Equip for Apparatus - F9 District Chief	1,960	185	1,960	104	-81				
Equip for Apparatus-Rescue 25, 49 & 54	27,893	5,743	27,894	4,586	-1,156				
Fire capital equipment	78,980	7,479	78,981	4,202	-3,276				
SCBA Upgrade	368,817	14,668	153,674	1,595	-228,216				
Thermal Imaging Cameras	13,993	1,960	13,993	1,380	-580				

**EMPLOYEE CAP CHANGES:**

Five positions were transferred into this Department from ASD as part of the budget process.

BUILDING INSPECTION  
SUBFUND -- 159

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Charges for Services	416,296	419,029	441,016	5.2%	21,987
Fines and Forfeits	880	0	0		0
Miscellaneous Revenue	6,143	12,286	6,150	-49.9%	-6,136
	423,319	431,315	447,166	3.7%	15,851
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	18,917	29,900	26,000	-13.0%	-3,900
	18,917	29,900	26,000	-13.0%	-3,900
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	7,518,186	7,803,075	8,639,349	10.7%	836,274
Fines and Forfeits	97,146	96,205	83,940	-12.7%	-12,265
Miscellaneous Revenue	96,187	96,000	88,000	-8.3%	-8,000
	7,711,519	7,995,280	8,811,289	10.2%	816,009
<b>TOTAL REVENUE</b>	<b>8,153,755</b>	<b>8,456,495</b>	<b>9,284,455</b>	<b>9.8%</b>	<b>827,960</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Salaries	241,033	278,055	267,809	-3.7%	-10,246
Employer Provided Benefits	105,756	111,627	150,686	35.0%	39,059
Internal Service Charges	13,471	18,462	24,563	33.0%	6,101
Other Operating Expenses	3,503	3,884	4,200	8.1%	316
Capital Outlay	0	1	3	200.0%	2
	363,763	412,029	447,261	8.6%	35,232
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	170,208	904,648	431.5%	734,440
	0	170,208	904,648	431.5%	734,440
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	4,198,687	3,792,590	3,674,949	-3.1%	-117,641
Employer Provided Benefits	1,458,305	1,460,863	1,565,615	7.2%	104,752
Internal Service Charges	1,176,562	772,643	852,709	10.4%	80,066
Other Operating Expenses	520,408	478,346	456,059	-4.7%	-22,287
Capital Outlay	0	1	25	2400.0%	24
Supervision Allocation	0	0	0		0
Indirect Cost	595,233	599,341	612,330	2.2%	12,989
Banking Fund Debt Repayment	769,873	770,474	770,859	0.0%	385
	8,719,067	7,874,258	7,932,546	0.7%	58,288
<b>TOTAL EXPENDITURES</b>	<b>9,082,831</b>	<b>8,456,495</b>	<b>9,284,455</b>	<b>9.8%</b>	<b>827,960</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	89	90	1
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
FIRE & RESCUE  
BUILDING INSPECTION (159)**

---

**BACKGROUND:**

The Building Inspection Subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

***PLANNING & DEVELOPMENT***

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings in Citywide Activities are expected to decrease by \$3,900.

Charges for Services:

- The increase of \$836,274 is primarily due to a projected increase in building permits issued which results in increased building permit fees and related plans examining fees. Projected revenue increases in the trade areas are as follows: building inspection fees (\$417,351), building permit review fees (\$247,492), electrical inspection fees (\$93,563) plumbing inspection fees (\$85,031) and others. These are partially offset by reductions in tree removal permit fees (\$8,528), sign inspection fees (\$6,839) and others.

Fines and Forfeits:

- The \$12,265 decrease is primarily due to the reduction in reactivation/reinstatement fees of \$10,764. These are fees paid by contractors when no passed inspections have been made for permits for six months or more and after suspension. A reduction in this revenue is actually a positive reflection on contractors.

**EXPENDITURES:**

Salaries:

- The decrease of \$117,641 is due primarily to the unfunding of two (2) positions in FY 13, and a \$7,550 reduction in the budget for overtime.

Employer Provided Benefits:

- The net increase of \$104,751 is primarily due to increased pension contribution costs of \$98,547 as well as an increase of \$29,923 for health insurance. These increases were partially offset by a decrease of \$20,781 for workers compensation insurance.

**Internal Service Charges:**

- The net increase of \$80,066 is primarily due to an increase in information technology charges for computer system maintenance/security of \$133,145. This is partially offset by decreases in Fleet vehicle rental charges of \$23,563, in Legal charges of \$9,110, in Helpdesk and desktop charges of \$8,438, as well as, several others.

**Other Operating Expenses:**

- The net decrease of \$22,287 is mainly due to an elimination of \$30,000 for credit card fees as convenience fees are to be paid by building inspection customers in FY 13. There were also decreases of \$5,528 for building rental and \$4,993 for other operating supplies. These decreases were substantially offset by an increase of \$19,047 for miscellaneous services and charges. An enhancement of \$20,000 is included in that line item to obtain Building Department Accreditation (BDA) from the International Accreditation Service.

**Banking Fund Debt Repayment:**

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	523,361 247,113		549,231 221,628		385
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Building Inspection Capital Repayment (ord 2009-445-E)	523,361	247,113	549,231	221,628	385

***FIRE & RESCUE***

**REVENUES:**

**Charges for Services:**

- The net increase is due to higher plans review revenues (\$19,163) and re-inspection fees (\$2,824).

**Miscellaneous Revenue:**

- The decrease is due to a reduction in anticipated after hour inspections.

**EXPENDITURES:**

**Salaries:**

- The decrease is being driven by a net \$11,849 reduction in anticipated special pay.

**Employer Provided Benefits:**

- The main drivers of the increase are Police & Fire Pension costs totaling \$27,515 and the workers compensation allocation totaling \$4,107.

Internal Service Charges:

- The increases are mainly due to the addition of a central mailroom allocation of \$1,390 and an IT computer system allocation of \$1,102.

**EMPLOYEE CAP CHANGES:**

The employee cap for Planning & Development increased by one (1) position.





## HUMAN RIGHTS COMMISSION

### **DEPARTMENT VISION:**

To change the ethos of Jacksonville and to create an environment where harmony, unity and equality abounds.

### **DEPARTMENT MISSION:**

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status; to promote mutual understanding and respect among members of all economic, social, racial, religious and ethnic groups; and to eliminate discrimination against and antagonism between religious, racial and ethnic groups and their members.

HUMAN RIGHTS COMMISSION  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	139,550	113,100	105,225	-7.0%	-7,875
Miscellaneous Revenue	613	700	700	0.0%	0
<b>TOTAL REVENUE</b>	<b>140,163</b>	<b>113,800</b>	<b>105,925</b>	<b>-6.9%</b>	<b>-7,875</b>
<b>EXPENDITURES</b>					
Salaries	589,276	584,027	507,485	-13.1%	-76,542
Employer Provided Benefits	189,813	190,506	182,654	-4.1%	-7,852
Internal Service Charges	95,267	98,731	186,918	89.3%	88,187
Other Operating Expenses	73,336	28,253	28,597	1.2%	344
Capital Outlay	0	1	7	600.0%	6
<b>TOTAL EXPENDITURES</b>	<b>947,692</b>	<b>901,518</b>	<b>905,661</b>	<b>0.5%</b>	<b>4,143</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	12	10	-2
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
JAX HUMAN RIGHTS COMMISSION	947,692	901,518	905,661	0.5%	4,143
<b>DEPARTMENT TOTAL</b>	<b>947,692</b>	<b>901,518</b>	<b>905,661</b>	<b>0.5%</b>	<b>4,143</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
HUMAN RIGHTS COMMISSION  
GENERAL FUND (011)**

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**BACKGROUND:**

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

**REVENUES:**

Intergovernmental Revenue:

- The decrease of \$7,875 is due to an anticipated decrease in the United States Equal Employment and Opportunity Commission Award.

**EXPENDITURES:**

Salaries:

- The decrease of \$76,542 is primarily due to the elimination of two positions.

Employee Provided Benefits:

- The decrease of \$7,852 is primarily due to the elimination of two positions.

Internal Service Charges:

- The increase of \$88,187 is primarily due to a net increase of \$96,587 in ITD charges.

**EMPLOYEE CAP CHANGES:**

Two positions were eliminated.



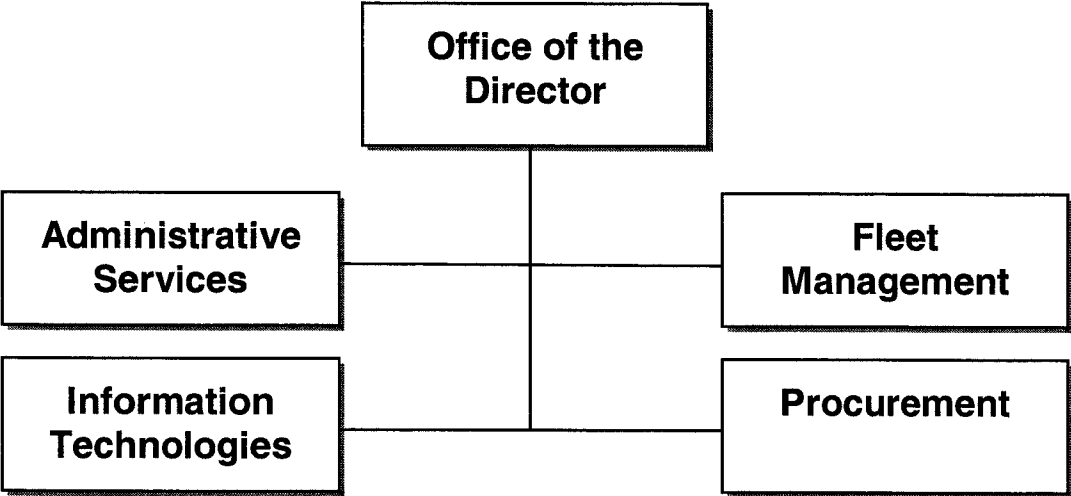
**INTRA-GOVERNMENTAL SERVICES**

**DEPARTMENT VISION:**

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and, ultimately, its independent authorities.

**DEPARTMENT MISSION:**

The empowerment of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



INTRA-GOVERNMENTAL SERVICES  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	1,825	2,800	2,000	-28.6%	-800
<b>TOTAL REVENUE</b>	<b>1,825</b>	<b>2,800</b>	<b>2,000</b>	<b>-28.6%</b>	<b>-800</b>
<b>EXPENDITURES</b>					
Salaries	6,034,626	5,406,565	2,700,591	-50.0%	-2,705,974
Lapse	0	-121,481	-206,481	70.0%	-85,000
Employer Provided Benefits	1,873,231	1,933,426	999,659	-48.3%	-933,767
Internal Service Charges	1,372,290	992,598	1,119,797	12.8%	127,199
Other Operating Expenses	125,374	170,869	141,720	-17.1%	-29,149
Capital Outlay	0	1	13	1200.0%	12
<b>TOTAL EXPENDITURES</b>	<b>9,405,521</b>	<b>8,381,978</b>	<b>4,755,299</b>	<b>-43.3%</b>	<b>-3,626,679</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	182	59	-123
PART-TIME HOURS	4,884	2,240	-2,644

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
ADMINISTRATIVE SERVICES	6,506,647	5,844,656	2,258,243	-61.4%	-3,586,413
OFFICE OF DIRECTOR	888,604	690,808	592,076	-14.3%	-98,732
PROCUREMENT	2,010,271	1,846,514	1,904,980	3.2%	58,466
<b>DEPARTMENT TOTAL</b>	<b>9,405,521</b>	<b>8,381,978</b>	<b>4,755,299</b>	<b>-43.3%</b>	<b>-3,626,679</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
GENERAL FUND (011)**

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**BACKGROUND:**

In the General Fund, this department consists of Administrative Services, Call Center, Office of the Director and Procurement.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$800 is for miscellaneous sales and charges.

**EXPENDITURES:**

Salaries:

- The decrease of \$2,705,974 is mainly attributable to the Employee Cap Changes of \$2,639,278 noted below, in addition to a reduction in special pay of \$46,578 and leave sellback of \$19,121.

Lapse:

- The decrease of \$85,000 is an additional lapse imposed for FY 13.

Employer Provided Benefits:

- The net decrease of \$933,767 is mainly due to reductions in group health insurance of \$464,866, pension of \$406,943, Medicare tax of \$37,977 and workers compensation insurance of \$14,060.

Internal Service Charges:

- The net increase of \$127,199 is primarily due to reductions in ITD charges of \$134,877. This is somewhat offset with decreases in legal of \$10,358.

Other Operating Expenses:

- The net decrease of \$29,149 is mainly attributable to reductions in office supplies of \$21,655 and professional services of \$4,752.

**EMPLOYEE CAP CHANGES:**

There were 123 positions eliminated or transferred to other city departments in the FY 13 budget. There was a reduction of 2,644 part time hours.

FLEET MGMT - OPERATIONS

SUBFUND -- 511

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	41,317,622	42,688,984	42,459,410	-0.5%	-229,574
Miscellaneous Revenue	433,342	489,211	667,567	36.5%	178,356
	41,750,964	43,178,195	43,126,977	-0.1%	-51,218
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-56,992	0	0		0
	-56,992	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	86,420	0	0		0
	86,420	0	0		0
<b>TOTAL REVENUE</b>	<b>41,780,391</b>	<b>43,178,195</b>	<b>43,126,977</b>	<b>-0.1%</b>	<b>-51,218</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	4,802,201	4,910,317	4,825,884	-1.7%	-84,433
Employer Provided Benefits	1,743,283	1,921,851	1,996,129	3.9%	74,278
Internal Service Charges	803,920	957,745	647,502	-32.4%	-310,243
Other Operating Expenses	31,211,619	34,667,829	34,843,271	0.5%	175,442
Capital Outlay	9,665	1	9	800.0%	8
Supervision Allocation	-86,316	-71,478	-75,021	5.0%	-3,543
Indirect Cost	1,446,857	957,654	1,153,654	20.5%	196,000
Banking Fund Debt Repayment	81,803	89,085	80,734	-9.4%	-8,351
	40,013,032	43,433,004	43,472,162	0.1%	39,158
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-254,809	-345,185	35.5%	-90,376
	0	-254,809	-345,185	35.5%	-90,376
<b>TOTAL EXPENDITURES</b>	<b>40,013,032</b>	<b>43,178,195</b>	<b>43,126,977</b>	<b>-0.1%</b>	<b>-51,218</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	121	118	-3
PART-TIME HOURS	2,080	7,722	5,642



**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
FLEET MANAGEMENT - OPERATIONS (511)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the costs of the operation of the City's Motor Pool and recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board.

**REVENUES:**

Charges for Services:

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue:

- The increase is due to a \$106,705 increase in contribution-loss deductibles and a \$71,651 increase in reimbursement for warranty work.

**EXPENDITURES:**

Salaries:

- The decrease reflects the impact of eliminating three positions offset by an increase in part time salaries and overtime. The Division will be using more part time employees and overtime due to the continuing reductions in staffing.

Employer Provided Benefits:

- The net increase is due increases in pension and health care costs offset slightly by the impact of eliminating three positions.

Internal Service Charges:

- The main drivers are decreases in IT allocations (\$251,509), Fleet repairs & maintenance allocation (\$17,498), Fleet parts, oil, gas and lube (\$67,562) and ITD System Development (\$13,558). These reductions are partially offset by a \$14,265 increase in the radio allocation.

Other Operating Expenses:

- The net increase is mainly due to an increase in parts of \$519,282 which is partially offset by a decrease in fuel costs of \$306,947. The function of the tire shop will be done by outside vendors so the expense budget for tires of \$1.1 million has been moved to sublet repairs.

Supervision Allocation:

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management.

Indirect Costs:

- This represents an indirect cost study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment:

- The Banking Fund interest and principal payback for the previously approved project, which will be repaid in FY 15, is detailed below:

Project Title	78,684    10,401		73,490    7,244		-8,351
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Fueling Station - 609 St. Johns Bluff Rd	78,684	10,401	73,490	7,244	-8,351

Lapse:

- The salary and benefit lapse has been increased to reflect various vacancies and retirements anticipated in FY 13.

**EMPLOYEE CAP CHANGES:**

Three positions were eliminated as part of the budget process and part hours have been increased from 2,080 to 7,722. The Division intends to use more part time help in order to reduce costs.

FLEET MGMT - VEHICLE REPLACEMENT  
 SUBFUND -- 512

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	14,743,527	11,432,151	9,949,646	-13.0%	-1,482,505
Miscellaneous Revenue	302,554	0	0		0
Other Sources	709,827	0	696,100		696,100
	<b>15,755,908</b>	<b>11,432,151</b>	<b>10,645,746</b>	<b>-6.9%</b>	<b>-786,405</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	620,390	547,443	787,389	43.8%	239,946
Transfers from Fund Balance	0	2,504,160	0	-100.0%	-2,504,160
	<b>620,390</b>	<b>3,051,603</b>	<b>787,389</b>	<b>-74.2%</b>	<b>-2,264,214</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	2,349	0	0		0
	<b>2,349</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TOTAL REVENUE</b>	<b>16,378,646</b>	<b>14,483,754</b>	<b>11,433,135</b>	<b>-21.1%</b>	<b>-3,050,619</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	156,742	155,304	152,521	-1.8%	-2,783
Employer Provided Benefits	46,980	51,584	58,755	13.9%	7,171
Internal Service Charges	0	10,684	6,341	-40.6%	-4,343
Other Operating Expenses	43,224	47,465	46,803	-1.4%	-662
Capital Outlay	764,981	0	696,103		696,103
Supervision Allocation	86,316	71,478	75,023	5.0%	3,545
Indirect Cost	0	0	96,253		96,253
Banking Fund Debt Repayment	9,299,938	6,710,671	4,655,415	-30.6%	-2,055,256
	<b>10,398,181</b>	<b>7,047,186</b>	<b>5,787,214</b>	<b>-17.9%</b>	<b>-1,259,972</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	153,375	333,244	117.3%	179,869
	<b>0</b>	<b>153,375</b>	<b>333,244</b>	<b>117.3%</b>	<b>179,869</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,746,756	7,283,193	5,312,677	-27.1%	-1,970,516
	<b>3,746,756</b>	<b>7,283,193</b>	<b>5,312,677</b>	<b>-27.1%</b>	<b>-1,970,516</b>
<b>TOTAL EXPENDITURES</b>	<b>14,144,937</b>	<b>14,483,754</b>	<b>11,433,135</b>	<b>-21.1%</b>	<b>-3,050,619</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		3	3		
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
FLEET MANAGEMENT - VEHICLE REPLACEMENT (512)**

---

**BACKGROUND:**

This is an internal service fund that accounts for the replacement of City owned vehicles.

**REVENUES:**

Charges for Services:

- The decrease is the result of lower charges billed to other departments and agencies for vehicle replacements due to vehicles purchased in the past being paid off and the life of the vehicles in the Fleet being extended.

Other Sources:

- This represents the Banking Fund borrowing required for the FY 13 proposed vehicle replacements.

Miscellaneous Revenue:

- This represents \$635,286 in anticipated revenue from the sale of surplus vehicles and \$152,103 estimated investment earnings.

Transfers From Fund Balance:

- The fund balance appropriation budgeted in FY 12 has been removed.

**EXPENDITURES:**

Salaries:

- The decrease is mainly due to a reduction in overtime (\$5,000) which is partially offset by an increase in leave rollback/sellback (\$2,399).

Employer Provided Benefits:

- The increase is being driven by increased pension (\$4,535) and health insurance (\$1,817) costs as well as a \$1,022 increase in the workers compensation allocation.

Internal Service Charges:

- This charge represents an allocation for vehicle rental related to hybrid vehicles purchased / to be purchased in FY 12 with partial grant funding. Several of these vehicles have been received and transferred to other agencies which accounts for the significant budgetary reduction.

Capital Outlay:

- This amount represents the small amount of borrowing that is required to fund the FY 13 proposed vehicle replacements.

Supervision Allocation:

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management.

Indirect Cost

- This represents an indirect cost study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment:

- The decrease is mainly due to a reduction in interest and principal payback for banking fund borrowing. This trend will continue as less and less borrowing is required and prior year borrowing roles off.

Cash Carryover:

- This is the estimated residual income over expenses for the FY 13 proposed vehicle replacements. This amount will be used in FY 14 to help fund pay-go vehicle replacements.

Transfers to Other Funds:

- This amount represents the excess revenue over expenditure total that is available to fund the bulk of the FY 13 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513). The decrease is due to the removal of the fund balance transfer that was used in FY 12.

**EMPLOYEE CAP CHANGES:**

There are no changes to the overall employee cap.

FLEET MGMT - DIRECT REPLACEMENT  
 SUBFUND -- 513

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Transfers from Fund Balance	601,459	0	0		0
	601,459	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	53,039	74,307	69,345	-6.7%	-4,962
Transfers from Fund Balance	0	0	978,978		978,978
	53,039	74,307	1,048,323	1310.8%	974,016
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,996,756	7,348,193	5,312,677	-27.7%	-2,035,516
	4,996,756	7,348,193	5,312,677	-27.7%	-2,035,516
<b>TOTAL REVENUE</b>	<b>5,651,254</b>	<b>7,422,500</b>	<b>6,361,000</b>	<b>-14.3%</b>	<b>-1,061,500</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Capital Outlay	4,816,290	7,422,500	6,361,000	-14.3%	-1,061,500
	4,816,290	7,422,500	6,361,000	-14.3%	-1,061,500
<b>TOTAL EXPENDITURES</b>	<b>4,816,290</b>	<b>7,422,500</b>	<b>6,361,000</b>	<b>-14.3%</b>	<b>-1,061,500</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
FLEET MANAGEMENT - DIRECT REPLACEMENT (513)**

---

**BACKGROUND:**

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through Banking Fund borrowing.

**REVENUES:**

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13.

Transfers From Fund Balance:

- This represents the residual funding that was appropriated in FY 12 for vehicle replacements that, once the current fiscal year closes, will be available to fund a portion of the proposed FY 13 replacement list.

Transfers From Other Funds:

- This amount represents the transfer from the Vehicle Replacement fund (SF 512) to fund the bulk of the total \$7.06 million proposed vehicle replacements for FY 13.

**EXPENDITURES:**

Capital Outlay:

- This is the total capital requirement for the FY 13 vehicle replacement that will be purchased with cash.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

**CAPITAL OUTLAY CARRYFORWARDS:**

Per Schedule AF, Fleet is requesting a capital carry forward of \$223,556 for the replacement of vehicles.

COPY CENTER  
SUBFUND -- 521

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	1,639,862	2,074,557	2,915,691	40.5%	841,134
	1,639,862	2,074,557	2,915,691	40.5%	841,134
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-4,969	0	0		0
	-4,969	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,378	0	0		0
	5,378	0	0		0
<b>TOTAL REVENUE</b>	<b>1,640,271</b>	<b>2,074,557</b>	<b>2,915,691</b>	<b>40.5%</b>	<b>841,134</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	238,793	260,613	254,893	-2.2%	-5,720
Employer Provided Benefits	78,434	90,326	100,178	10.9%	9,852
Internal Service Charges	13,904	20,504	8,560	-58.3%	-11,944
Other Operating Expenses	1,096,216	1,573,170	2,495,363	58.6%	922,193
Capital Outlay	0	1	8,344	834300.0%	8,343
Supervision Allocation	0	0	0		0
Indirect Cost	129,943	129,943	48,353	-62.8%	-81,590
	1,557,290	2,074,557	2,915,691	40.5%	841,134
<b>TOTAL EXPENDITURES</b>	<b>1,557,290</b>	<b>2,074,557</b>	<b>2,915,691</b>	<b>40.5%</b>	<b>841,134</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
COPY CENTER (521)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

**REVENUES:**

Charges for Services:

- The increase reflects additional charges billed to other departments and agencies due to the relocation of the centralized copier/print solution from the IT operating budget (SF 531) to the Copy Center.

**EXPENDITURES:**

Salaries:

- The net decrease is being driven by a \$6,838 reduction in salaries which is partially offset by a \$1,216 increase in leave rollback/sellback.

Employer Provided Benefits:

- The net increase is being driven by increased pension (\$6,893) and health care costs (\$3,087).

Internal Service Charges:

- The net decrease is due to the removal of fleet allocations and a reduction in the computer sys maint/security charge.

Other Operating Expenses:

- The net increase is being driven by the movement of the copier consolidation contract totaling \$1,103,095 into this fund from the IT operating fund (SF 531). This is partially offset by reductions in various operating expense lines, the largest of which, is a \$150,000 decrease in postage supplies.

Capital Outlay:

- There is capital funding in this budget to replace a broken paper cutter.

Indirect Cost:

- This represents an indirect cost study performed by Maximus Consulting Services, Inc.

**FUNCTION CHANGES:**

The only significant change to this fund is the relocation of the revenue and expense related to the City's copier consolidation program from the IT operating budget (SF 531). This movement and the subsequent change to bring the cost of both pieces, copy center and print solution, more in line with each other will eliminate the solvency issue this fund has had in the past.

ITD OPERATIONS

SUBFUND -- 531

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	21,686,589	21,716,220	17,176,791	-20.9%	-4,539,429
Miscellaneous Revenue	3,842	2,000	4,000	100.0%	2,000
	21,690,431	21,718,220	17,180,791	-20.9%	-4,537,429
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-33,178	0	0		0
	-33,178	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,244,841	0	0		0
	1,244,841	0	0		0
<b>TOTAL REVENUE</b>	<b>22,902,094</b>	<b>21,718,220</b>	<b>17,180,791</b>	<b>-20.9%</b>	<b>-4,537,429</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	9,593,143	8,197,374	7,916,094	-3.4%	-281,280
Employer Provided Benefits	2,549,836	2,623,810	2,754,415	5.0%	130,605
Internal Service Charges	803,425	1,058,332	1,494,111	41.2%	435,779
Other Operating Expenses	8,225,377	8,557,039	5,125,898	-40.1%	-3,431,141
Capital Outlay	158,755	1	21	2000.0%	20
Supervision Allocation	-443,275	-458,669	-440,504	-4.0%	18,165
Indirect Cost	1,200,844	1,293,375	650,766	-49.7%	-642,609
Banking Fund Debt Repayment	145,572	114,028	28,071	-75.4%	-85,957
	22,233,677	21,385,290	17,528,872	-18.0%	-3,856,418
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-348,081		-348,081
Cash Carryover	0	332,930	0	-100.0%	-332,930
	0	332,930	-348,081	-204.6%	-681,011
<b>TOTAL EXPENDITURES</b>	<b>22,233,677</b>	<b>21,718,220</b>	<b>17,180,791</b>	<b>-20.9%</b>	<b>-4,537,429</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	125	116	-9
PART-TIME HOURS	9,240	9,240	

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
ITD OPERATIONS (531)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

**REVENUES:**

Charges for Services:

- The reduction in charges billed to other entities is directly related to the reduced expenditures in this fund.

Miscellaneous Revenue:

- The increased projection is based on current year actuals.

**EXPENDITURES:**

Salaries:

- The decrease is being driven by the net reduction of nine positions from this fund as well as reductions in overtime (\$3,483) and leave sellback/rollback (\$9,654). The detail relative to the employee cap is below.

Employer Provided Benefits:

- The net increase is due increases in pension and health care costs which are partially offset by the impact of the net reduction of nine positions.

Internal Service Charges:

- The main driver is an increase in the GIS/Aerial allocation of \$352,836.

Other Operating Expenses:

- Several activities and expenses were moved out of this fund to other funds as part of this budget process. This accounts for \$3,126,925 of the total change in Other Operating Expenses.
  - End User Refresh \$850,440 – moved to a new fund (SF 537)
  - Consolidated Copier Contract \$1,103,095 – moved to Copy Center (SF 521)
  - Network Data Lines costs \$1,173,390 – moved back to Communications fund (SF 533)

Of the remaining net change of \$304,216 the main drivers are a \$357,388 reduction in hardware/software license & maintenance costs, a \$249,000 reduction in the desktop contract with Emtec and a \$150,000 reduction in document storage costs (file source). These reductions are somewhat offset by an increase of \$427,349 in building rental (in house).

Supervision Allocation:

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technologies but crosses funds.

Indirect Cost:

- The change is due to revisions in the indirect cost study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment:

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	109,370 4,658		25,403 2,668		-85,957
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Correct Addressing Issues	16,575	386	0	0	-16,961
Upgrade HRIS servers	92,795	4,272	25,403	2,668	-68,996

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Cash Carryover:

- The cash carryover has been removed due to the movement of the end user refresh activity out of this fund.

**FUNCTION CHANGES:**

The pay-go end user refresh, the consolidated print solution (copier contract) and the network data line costs and reciprocal revenue allocations have been moved out of this fund.

**EMPLOYEE CAP CHANGES:**

The net reduction of nine positions is made up of three positions which were eliminated during the current fiscal year as well as changes during the budget process which include the elimination of eight positions and the movement of two positions into this fund from ASD.

COMMUNICATIONS

SUBFUND -- 533

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	7,287,404	4,645,916	3,516,309	-24.3%	-1,129,607
Miscellaneous Revenue	3,794	0	0		0
	7,291,198	4,645,916	3,516,309	-24.3%	-1,129,607
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	11,924	21,851	5,892	-73.0%	-15,959
	11,924	21,851	5,892	-73.0%	-15,959
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,929	0	0		0
	5,929	0	0		0
<b>TOTAL REVENUE</b>	<b>7,309,051</b>	<b>4,667,767</b>	<b>3,522,201</b>	<b>-24.5%</b>	<b>-1,145,566</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	412,660	437,727	434,638	-0.7%	-3,089
Employer Provided Benefits	117,128	136,941	154,090	12.5%	17,149
Internal Service Charges	160,385	220,721	100,575	-54.4%	-120,146
Other Operating Expenses	6,052,320	3,588,289	2,517,535	-29.8%	-1,070,754
Capital Outlay	0	1	6	500.0%	5
Supervision Allocation	221,626	174,762	167,817	-4.0%	-6,945
Indirect Cost	98,553	109,326	147,540	35.0%	38,214
	7,062,671	4,667,767	3,522,201	-24.5%	-1,145,566
<b>TOTAL EXPENDITURES</b>	<b>7,062,671</b>	<b>4,667,767</b>	<b>3,522,201</b>	<b>-24.5%</b>	<b>-1,145,566</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS	2,060	2,060	

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
COMMUNICATIONS (533)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the costs for the City's network and telephone communications including installs, upgrades and repairs. This fund also accounts for cellular phone and wireless data access for the general government and some other agencies.

**REVENUES:**

Charges for Services:

- This revenue consists of internal service revenues from charges billed to other departments and agencies.

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 which are expected to decrease due to lower investment returns.

**EXPENDITURES:**

Employer Provided Benefits:

- The net increase is being driven by increased pension (\$13,616) and health care costs (\$4,149).

Internal Service Charges:

- The decrease is being driven by a \$91,089 reduction in IT System Development charges. The change is due to prior year projects being repaid and rolling off the schedule.

Other Operating Expenses:

- The decrease is being driven by a \$412,164 reduction in building rental (in house) and a \$1,068,754 reduction in wireless communications. The bulk of this reduction is due to the wireless data card funding for JSO being moved to the JSO general fund budget (FY12 amount \$948,188). These reductions are partially offset by the movement of \$801,534 of network line costs from the IT operating fund (SF 531) which were subsequently reduced an additional \$359,555.

Supervision Allocation:

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technology based on employee count.

Indirect Cost:

- The change is due to revisions in the indirect cost study performed by Maximus Consulting Services, Inc.

**FUNCTION CHANGES:**

The funding for JSO's wireless data cards has been moved out of this fund and into JSO's general fund activity. All non-business required wireless data cards for the Executive departments are being eliminated.

**EMPLOYEE CAP CHANGES:**

There are no changes to the overall employee cap.

RADIO COMMUNICATIONS

SUBFUND -- 534

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	5,865,867	6,238,012	6,322,493	1.4%	84,481
	5,865,867	6,238,012	6,322,493	1.4%	84,481
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	86,433	93,286	84,953	-8.9%	-8,333
Transfers from Fund Balance	0	536,331	0	-100.0%	-536,331
	86,433	629,617	84,953	-86.5%	-544,664
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	10,954	0	0		0
	10,954	0	0		0
<b>TOTAL REVENUE</b>	<b>5,963,254</b>	<b>6,867,629</b>	<b>6,407,446</b>	<b>-6.7%</b>	<b>-460,183</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	582,868	683,445	637,140	-6.8%	-46,305
Employer Provided Benefits	188,759	230,740	248,416	7.7%	17,676
Internal Service Charges	126,163	103,747	91,320	-12.0%	-12,427
Other Operating Expenses	1,948,830	737,817	589,145	-20.2%	-148,672
Capital Outlay	0	279,403	3	-100.0%	-279,400
Grants, Aids & Contributions	0	1,333,144	261,000	-80.4%	-1,072,144
Supervision Allocation	221,649	283,907	272,687	-4.0%	-11,220
Indirect Cost	86,366	81,335	95,172	17.0%	13,837
Banking Fund Debt Repayment	2,912,882	3,162,050	4,242,452	34.2%	1,080,402
	6,067,517	6,895,588	6,437,335	-6.6%	-458,253
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-27,959	-29,889	6.9%	-1,930
	0	-27,959	-29,889	6.9%	-1,930
<b>TOTAL EXPENDITURES</b>	<b>6,067,517</b>	<b>6,867,629</b>	<b>6,407,446</b>	<b>-6.7%</b>	<b>-460,183</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	13	13	
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
RADIO COMMUNICATION (534)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

**REVENUES:**

Charges for Services:

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund. The use of fund balance in FY 12 offset part of the costs billed to users in that fiscal year.

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13.

Transfers from Fund Balance:

- The transfer budgeted in FY 12, for FY 12 ITP and Courthouse needs, has been removed.

**EXPENDITURES:**

Salaries:

- The decrease is due to the reclassification of various positions to positions with lower pay grades.

Employer Provided Benefits:

- The net increase is due to increasing pension (\$10,591) and health care (\$1,277) costs as well as a \$6,742 increase in the workers compensation allocation.

Internal Service Charges:

- The net decrease is being driven by the elimination of IT System Development allocation (\$27,120) which is due to the repayment of various prior year projects. This decrease is partially offset by increases in various IT allocations.

Other Operating Expenses:

- The decrease is being driven by the removal of one time operating supplies budgeted in FY 12 for the new Courthouse of \$203,685. This reduction is partially offset by addition of \$68,300 for hardware/software technical maintenance for the P25 radio system.

Capital Outlay:

- The funding approved in FY 12 for ITP projects as been removed.

Grants, Aids & Contributions:

- This represents the JEA repayment for JEA operating costs as detail in the 2003 MOA. The amount is significantly reduced due to the City's repayment of debt owed to JEA related to the First Coast Radio System (ord: 2011-756-E).

Supervision Allocation:

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technology based on employee count.

Indirect Cost:

- The change is due to revisions in the indirect cost study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment:

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	2,414,815      747,235		3,471,708      770,744		1,080,402
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
First Coast Radio Buyout (2011-756-E)	0	0	942,011	121,751	1,063,762
Radio System (FY09 & FY10 CIP)	2,361,962	743,854	2,476,844	647,804	18,832
Upgrade Existing Public Safety Radios to Encrypted/Digital Op (FY09 B4)	52,853	3,381	52,853	1,189	-2,192

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

**EMPLOYEE CAP CHANGES:**

There are no changes to the overall employee cap.

TECHNOLOGY SYSTEM DEVELOPMENT  
SUBFUND -- 536

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	2,141,984	1,664,912	1,130,461	-32.1%	-534,451
Miscellaneous Revenue	60,151	0	0		0
Other Sources	1,747,193	0	0		0
Transfers from Fund Balance	200,000	0	0		0
	<b>4,149,328</b>	<b>1,664,912</b>	<b>1,130,461</b>	<b>-32.1%</b>	<b>-534,451</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	91,052	43,896	-51.8%	-47,156
Transfers from Fund Balance	0	1,355,175	611,855	-54.9%	-743,320
	<b>0</b>	<b>1,446,227</b>	<b>655,751</b>	<b>-54.7%</b>	<b>-790,476</b>
<b>TOTAL REVENUE</b>	<b>4,149,328</b>	<b>3,111,139</b>	<b>1,786,212</b>	<b>-42.6%</b>	<b>-1,324,927</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Other Operating Expenses	479,182	0	0		0
Capital Outlay	1,323,357	0	0		0
Banking Fund Debt Repayment	2,803,365	3,111,139	1,786,212	-42.6%	-1,324,927
	<b>4,605,905</b>	<b>3,111,139</b>	<b>1,786,212</b>	<b>-42.6%</b>	<b>-1,324,927</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	594,830	0	0		0
	<b>594,830</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>5,200,735</b>	<b>3,111,139</b>	<b>1,786,212</b>	<b>-42.6%</b>	<b>-1,324,927</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
TECHNOLOGY SYSTEM DEVELOPMENT (536)**

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**BACKGROUND:**

This internal service fund houses IT system development projects. This fund is project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

**REVENUES:**

Charges for Services:

- This revenue consists of internal service revenues from charges billed to other departments and agencies for projects previously approved on the schedule B4a.

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13.

Transfers from Fund Balance:

- The timing of spending verses borrowing resulted in an accumulation of excess revenue over expenditures from prior years and will be used to fund the FY 13 banking fund debt repayment.

**EXPENDITURES:**

Banking Fund Debt Repayment:

- This amount represents the FY 13 interest and principal payback for Banking Fund borrowing related to previously approved projects on the schedule B4a.

**EMPLOYEE CAP CHANGES:**

There are no positions in this fund.

**CAPITAL OUTLAY CARRYFORWARDS:**

Per Schedule AF, ITD is requesting the following capital carry-forwards for the Enterprise Resource / Financial Management Software project:

Professional Services	\$1,283,540
Computer Equipment	\$491,060

TECHNOLOGY EQUIPMENT REFRESH  
 SUBFUND -- 537

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	0	0	1,027,628		1,027,628
	0	0	1,027,628		1,027,628
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,027,628</b>		<b>1,027,628</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Other Operating Expenses	0	0	351,730		351,730
Capital Outlay	0	0	63,750		63,750
	0	0	415,480		415,480
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	0	612,148		612,148
	0	0	612,148		612,148
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,027,628</b>		<b>1,027,628</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
INTRA-GOVERNMENTAL SERVICES  
TECHNOLOGY EQUIPMENT REFRESH (537)**

---

**BACKGROUND:**

This internal service fund accounts for the replacement of City owned computer equipment including PCs, laptops and MDTs. All proposed equipment will be purchased with pay-go funds derived from customer repayments for prior year equipment refresh items. This activity has been removed from the IT operating fund (SF 531) so that it can truly become a direct replacement fund for smaller IT projects in the future.

**REVENUES:**

Charges for Services:

- This amount represents the customer billings for both the proposed and previously approved equipment replacement.

**EXPENDITURES:**

Other Operating Expenses:

- This amount is made up of the total cost to deploy the equipment proposed in the FY 13 refresh (\$34,650) and the estimated equipment cost for PCs and laptops that are part of the proposed refresh (\$317,080).

Capital Outlay:

- This amount represents the estimated equipment cost for the MDTs that are part of the proposed refresh.

Cash Carryover:

- The charges for services revenue in FY 13 exceeds the operating cost of the proposed refresh. This amount has been placed into a cash carryover to establish a fund balance in this fund that will be used in the future, with Council's approval, to fund pay-go software development and/or other hardware purchases without the use of borrowed funds.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



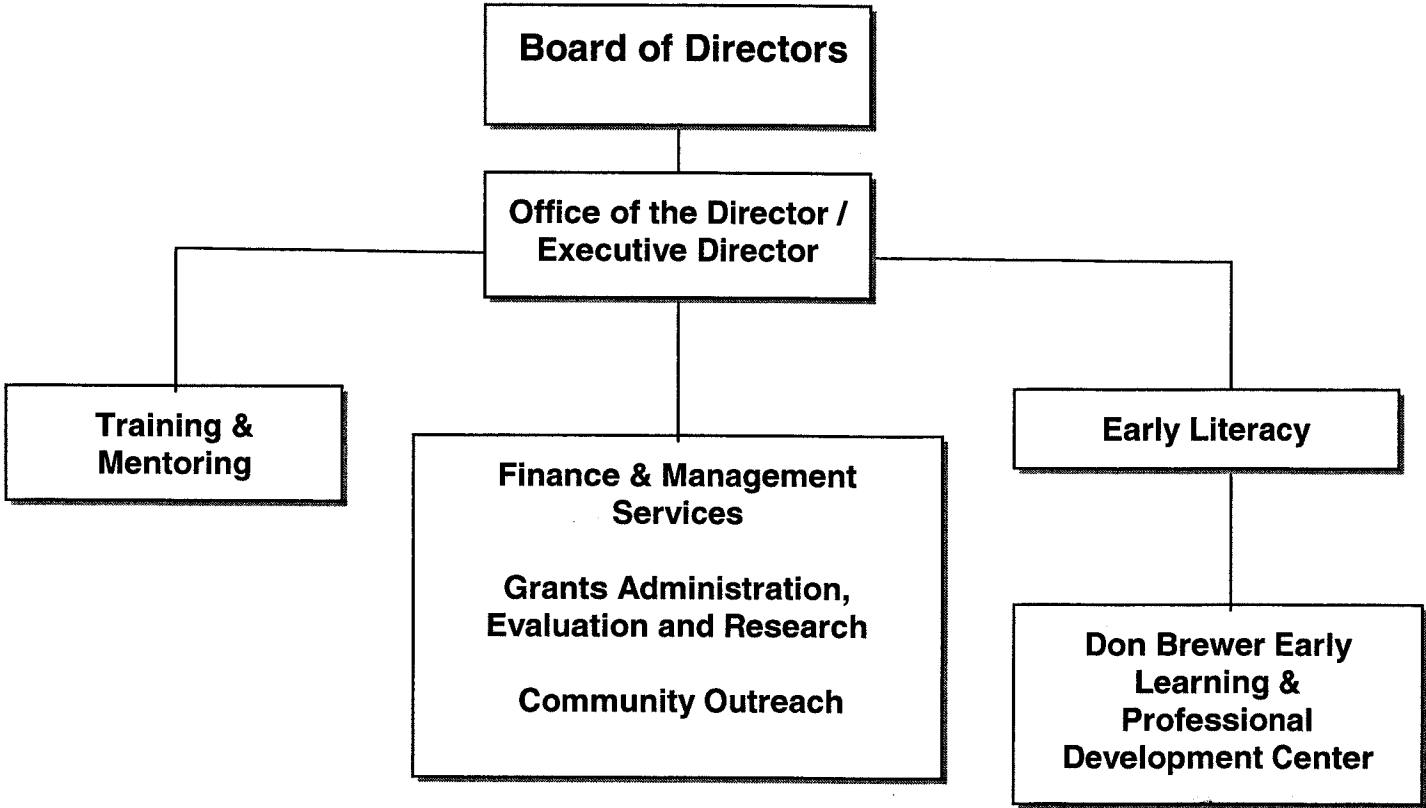
**JACKSONVILLE CHILDREN'S COMMISSION**

**DEPARTMENT VISION:**

Jacksonville's children are safe, healthy and prepared to succeed.

**DEPARTMENT MISSION:**

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.





JACKSONVILLE CHILDREN'S COMMISSION  
SUBFUND -- 191

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Charges for Services	25	0	0		0
Miscellaneous Revenue	307,100	302,300	306,300	1.3%	4,000
Transfers from Fund Balance	145,184	0	0		0
	452,309	302,300	306,300	1.3%	4,000
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	90,581	108,041	108,282	0.2%	241
Transfers from Fund Balance	0	0	2,000,000		2,000,000
	90,581	108,041	2,108,282	1851.4%	2,000,241
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	20,713,722	19,384,287	16,805,800	-13.3%	-2,578,487
	20,713,722	19,384,287	16,805,800	-13.3%	-2,578,487
<b>TOTAL REVENUE</b>	<b>21,256,612</b>	<b>19,794,628</b>	<b>19,220,382</b>	<b>-2.9%</b>	<b>-574,246</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	2,109,180	2,165,673	2,133,359	-1.5%	-32,314
Lapse	0	0	-310,000		-310,000
Employer Provided Benefits	599,427	681,566	775,406	13.8%	93,840
Internal Service Charges	399,536	410,965	239,186	-41.8%	-171,779
Other Operating Expenses	1,503,257	1,181,747	1,002,609	-15.2%	-179,138
Capital Outlay	9,054	4	14	250.0%	10
Grants, Aids & Contributions	12,530,357	15,354,673	15,530,456	1.1%	175,783
Banking Fund Debt Repayment	536	0	0		0
	17,151,348	19,794,628	19,371,030	-2.1%	-423,598
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	0	-150,648		-150,648
	0	0	-150,648		-150,648
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	2,722,189	0	0		0
	2,722,189	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>19,873,537</b>	<b>19,794,628</b>	<b>19,220,382</b>	<b>-2.9%</b>	<b>-574,246</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	44	42	-2
PART-TIME HOURS	1,020	1,020	

**MAYOR'S PROPOSED FY 13 BUDGET  
JACKSONVILLE CHILDREN'S COMMISSION  
JACKSONVILLE CHILDREN'S COMMISSION (191)**

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**BACKGROUND:**

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

**REVENUES:**

Transfer from Fund Balance:

- The transfer from Fund Balance provides funding for the unfunded children's commitments.

Transfer from Other Funds:

- The decrease in the transfer from the General Fund is due to a reduction in operational expenses.

**EXPENDITURES:**

Salaries:

- The decrease of \$32,314 is mainly due to the elimination of two positions.

Lapse:

- This represents the lapse imposed for FY 13.

Employer Provided Benefits:

- The increase of \$93,840 is due to a higher pension contribution of \$74,528 and \$29,760 in group hospitalization insurance.

Internal Service Charges:

- The decrease of \$171,779 is primarily due to a net reduction of \$43,898 in computer system maintenance/security, \$33,361 in copy center, \$33,266 in ITD data center service, \$21,093 in ITD network group, \$12,782 in copier consolidation, \$9,690 in wireless communication, \$9,216 in tech refresh & pay go and \$8,092 in helpdesk & desktop services.

Other Operating Expenses:

- The decrease of \$179,138 is primarily due to a drop of \$132,208 in other operating supplies, \$29,737 in civil defense-guard service and \$18,950 in miscellaneous services and charges.

Grants, Aids & Contributions:

- The increase of \$175,783 is to provide funding for the unfunded children's commitments.

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

**EMPLOYEE CAP CHANGES:**

Two positions were eliminated.



## JACKSONVILLE HOUSING FINANCE AUTHORITY

### **DEPARTMENT VISION:**

Safe and vibrant Neighborhoods in every part of Jacksonville.

### **DEPARTMENT MISSION:**

To achieve safe and vibrant Neighborhoods through targeted investments in public infrastructure, housing, economic development and human capital. The JHFA was established under ordinance 2002-1314-E in compliance with Florida Statutes 159.601. The JHFA was created for the purpose of addressing affordable housing needs in the city of Jacksonville by stimulating the construction and rehabilitation of housing through the use of public financing. The JHFA is empowered to alleviate the shortage of affordable residential housing and to provide capital for investment in such facilities for low, moderate or middle income families and persons anywhere within the city of Jacksonville through the issuance of its revenue bonds (*subject to legislative approval*).

JACKSONVILLE HOUSING FINANCE AUTHORITY  
SUBFUND -- 721

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	64,500	98,684	75,269	-23.7%	-23,415
Transfers From Component Units	2,760	0	0		0
Transfers from Fund Balance	291,763	239,083	305,181	27.6%	66,098
	359,023	337,767	380,450	12.6%	42,683
<b>JACKSONVILLE HOUSING FINANCE AUTHORITY</b>					
Miscellaneous Revenue	96,237	47,563	61,150	28.6%	13,587
Other Sources	742,472	158,591	158,995	0.3%	404
Transfers from Fund Balance	1,027,450	0	0		0
	1,866,158	206,154	220,145	6.8%	13,991
<b>TOTAL REVENUE</b>	<b>2,225,181</b>	<b>543,921</b>	<b>600,595</b>	<b>10.4%</b>	<b>56,674</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE HOUSING FINANCE AUTHORITY</b>					
Salaries	146,181	221,270	276,993	25.2%	55,723
Employer Provided Benefits	50,652	64,479	72,488	12.4%	8,009
Internal Service Charges	44,060	28,478	26,637	-6.5%	-1,841
Other Operating Expenses	514,656	206,001	194,579	-5.5%	-11,422
Capital Outlay	0	1	4	300.0%	3
Indirect Cost	27,163	23,692	29,894	26.2%	6,202
Other	146,932	0	0		0
	929,644	543,921	600,595	10.4%	56,674
<b>TOTAL EXPENDITURES</b>	<b>929,644</b>	<b>543,921</b>	<b>600,595</b>	<b>10.4%</b>	<b>56,674</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 13 BUDGET  
JACKSONVILLE HOUSING FINANCE AUTHORITY  
HOUSING FINANCE AUTHORITY (721)**

---

**BACKGROUND:**

The Jacksonville Housing Finance Authority (JHFA) provides funds to support development of housing for low-to-moderate income families through the issuance of tax exempt bonds. The bond proceeds are utilized to make low interest loans.

**REVENUES:**

Miscellaneous Revenue:

- The net reduction of \$23,415 in the Jacksonville Housing Finance Authority is due to a reduction of \$23,415 in investment earnings. This was somewhat offset by an increase of \$13,587 in mortgage interest income.
- The increase of \$13,587 in Jacksonville Citywide Activities is due to higher anticipated investment income.

Other Sources:

- The increase of \$404 is mainly due to a \$9,911 increase in proceeds from bond issuer fees. It was mainly offset by a \$9,507 reduction in bond monitoring fees.

Transfers From fund Balance:

- The increase of \$ 66,098 is due to a higher transfer from fund balance.

**EXPENDITURES:**

Salaries:

- The increase of \$55,723 is mostly due to all positions being through the Jacksonville Housing Finance Authority whereas in FY 12, a portion of most positions were paid through a federal grant.

Employer Provided Benefits:

- The net increase of \$8,009 is due mainly to payroll taxes of \$6,826, group hospitalization insurance costs of \$4,964 and workers' compensation insurance of 3,219. These were slightly offset by a decrease in pension contributions of \$7,588.

Internal Service Charges:

- The net decrease of \$1,841 is partially due to a decrease of \$6,651 in legal fees. This was mainly offset by an increase of \$1,905 in data center service charges and \$1,483 in mailroom charges.

Other Operating Expenses:

- The net reduction of \$11,422 is primarily due to a drop of \$14,965 in professional services.

Indirect Cost:

- Indirect costs have increased by \$6,202 based on the Indirect Cost Study.

**EMPLOYEE CAP CHANGES:**

There is no change in authorized positions.





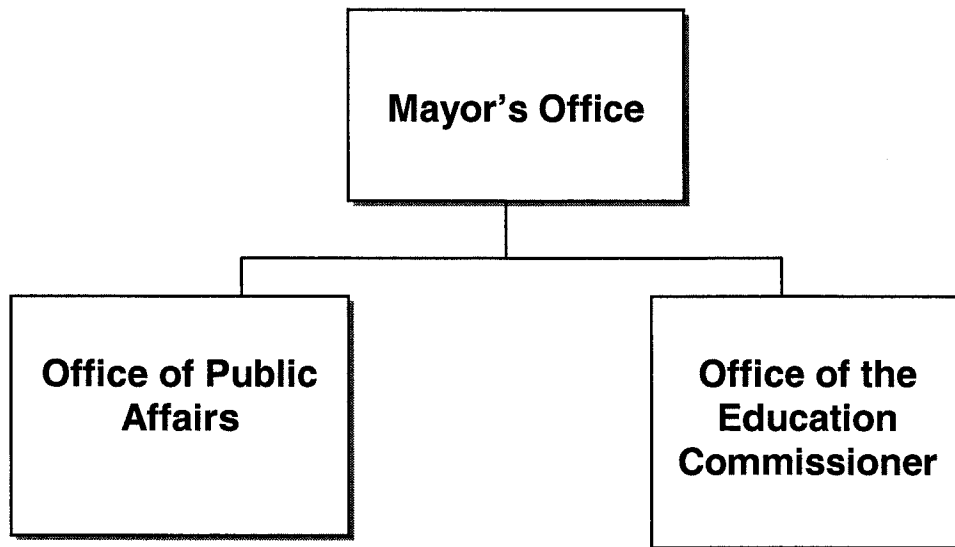
## MAYOR'S OFFICE

### DEPARTMENT MISSION:

The Mayor's Office will provide leadership and implement public policy to promote public safety and enhance the quality of life of all of Jacksonville's citizens, now and in the future.

### DEPARTMENT VISION:

A municipal government that protects public investment and provides quality services to the taxpayers with the highest degree of efficiency and the lowest possible cost; and a safe, continually developing city with a vibrant economy, a growing taxbase and a superb quality of life, including recreational and cultural opportunities, in which growth is proactively and effectively managed, natural assets are preserved and enhanced, infrastructure is maintained and expanded to meet community needs, and where early literacy is a core community value.



MAYOR'S OFFICE  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	2,590	2,000	75,215	3660.8%	73,215
<b>TOTAL REVENUE</b>	<b>2,590</b>	<b>2,000</b>	<b>75,215</b>	<b>3660.8%</b>	<b>73,215</b>
<b>EXPENDITURES</b>					
Salaries	3,011,329	2,072,363	2,158,411	4.2%	86,048
Employer Provided Benefits	640,858	547,603	513,534	-6.2%	-34,069
Internal Service Charges	461,383	641,006	603,828	-5.8%	-37,178
Other Operating Expenses	120,959	179,405	81,947	-54.3%	-97,458
Capital Outlay	1,663	1	10	900.0%	9
Banking Fund Debt Repayment	7,279	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>4,243,471</b>	<b>3,440,378</b>	<b>3,357,730</b>	<b>-2.4%</b>	<b>-82,648</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	35	28	-7
PART-TIME HOURS	9,478	1,300	-8,178

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
ADMINISTRATION	2,062,658	1,956,563	1,976,886	1.0%	20,323
EDUCATION OFFICER	0	0	74,808		74,808
INSPECTOR GENERAL'S OFFICE	972,579	125,644	0	-100.0%	-125,644
PUBLIC AFFAIRS	1,208,234	1,358,171	1,306,036	-3.8%	-52,135
<b>DEPARTMENT TOTAL</b>	<b>4,243,471</b>	<b>3,440,378</b>	<b>3,357,730</b>	<b>-2.4%</b>	<b>-82,648</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
MAYOR'S OFFICE  
GENERAL FUND (011)**

---

**BACKGROUND:**

This fund provides for the operating and salary expenditures of the Mayor's Office, the Education Commissioner's Office and the Public Affairs Office.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$73,215 is due to an increase of 74,215 in contributions from private sources. This was offset by a decrease of \$1,000 in miscellaneous sales and charges.

**EXPENDITURES:**

Salaries:

- The increase of \$86,048 is due to an increase of \$186,664 in permanent and probationary salary costs. This was offset by a decrease of \$94,245 in part time salaries, \$3,867 in special pay pensionable and \$2,504 in leave sellback costs.

Employer Provided Benefits:

- The decrease of \$34,069 is mainly due to decreases of \$109,508 in pension contributions and \$1,655 in workers compensation insurance. These were offset by increases of \$28,976 in payroll taxes, \$24,371 in defined contribution pension and \$22,936 in group hospitalization insurance costs.

Internal Service Charges:

- The decrease of \$37,178 is mainly due to decreases of \$15,530 in copy center allocation, \$12,318 in ITD data center service, \$7,651 in ITD network group allocation and \$1,584 in OGC legal allocation charges.

Other Operating Expenses:

- The decrease of 97,458 is primarily due to decreases of \$69,997 in travel expense, \$18,000 in advertising and promotion, \$5,000 in contractual service, \$2,937 in general liability insurance and \$1,431 in buildings plant renewal.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by seven (7) positions.



## MEDICAL EXAMINER

### **DEPARTMENT VISION:**

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will constantly strive to conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves to the advancement of forensic science and investigation techniques that will increase the quality of our work and decrease the time necessary to accomplish our tasks.

### **DEPARTMENT MISSION:**

The Medical Examiner's Office Mission is to serve the public and judicial needs of the citizens of Duval County. To provide service to surrounding counties; Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee by providing professional, accurate and timely death investigation services to all residents of those counties. To determine the cause and manner of deaths under certain circumstances as mandated in Florida Statute 406. To perform quality and efficient medicolegal investigations with objectivity irrespective of personal beliefs or emotional attachment to the circumstances of any particular case, preserving the dignity of the deceased and to be of service to their families, local government and law enforcement agencies.

MEDICAL EXAMINER  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	1,196,815	1,256,720	1,202,017	-4.4%	-54,703
<b>TOTAL REVENUE</b>	<b>1,196,815</b>	<b>1,256,720</b>	<b>1,202,017</b>	<b>-4.4%</b>	<b>-54,703</b>
<b>EXPENDITURES</b>					
Salaries	1,636,994	1,729,823	1,687,507	-2.4%	-42,316
Employer Provided Benefits	416,009	519,673	575,030	10.7%	55,357
Internal Service Charges	244,090	110,761	92,277	-16.7%	-18,484
Other Operating Expenses	304,699	315,914	317,503	0.5%	1,589
Capital Outlay	0	1	3	200.0%	2
<b>TOTAL EXPENDITURES</b>	<b>2,601,792</b>	<b>2,676,172</b>	<b>2,672,320</b>	<b>-0.1%</b>	<b>-3,852</b>

TOTAL DEPARTMENT POSITION CAP		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
	AUTHORIZED POSITIONS	27	27	
	PART-TIME HOURS	6,240	6,240	

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
MEDICAL EXAMINER	2,601,792	2,676,172	2,672,320	-0.1%	-3,852
<b>DEPARTMENT TOTAL</b>	<b>2,601,792</b>	<b>2,676,172</b>	<b>2,672,320</b>	<b>-0.1%</b>	<b>-3,852</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
MEDICAL EXAMINER  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, Union County, and parts of District III, which includes service to Columbia, Hamilton, Lafayette and Suwannee Counties.

**REVENUES:**

Charges for Services:

- The decrease of \$54,703 is due to a drop in services provided.

**EXPENDITURES:**

Salaries:

- The \$42,316 decrease is primarily due to vacant positions being filled at a reduced pay rate and a drop in leave rollback/sellback.

Employer Provided Benefits:

- The increase of \$55,357 is primarily due to higher pension contributions of \$47,345 and \$12,301 in group hospitalization. These decreases were slightly offset by an increase in workers' compensation costs of \$4,561.

Internal Service Charges:

- The decrease of \$18,484 is primarily due to a net reduction of \$18,641 in ITD charges.

**EMPLOYEE CAP CHANGES:**

There are no changes in the cap.





## **MILITARY AFFAIRS, VETERANS AND DISABLED SERVICES**

### **DEPARTMENT VISION:**

To further Jacksonville's reputation as the most military and veteran friendly city in the nation.

### **DEPARTMENT MISSION:**

The Military Affairs, Veterans and Disabled Services Department serves the citizens of Jacksonville with the following four priorities:

- Advocate for the expansion of military infrastructure, personnel and jobs within the City of Jacksonville and throughout Northeast Florida
- Deliver timely and competent services to our large and growing Veteran community
- Serve citizens with disabilities, through the Americans with Disabilities Act (ADA) compliance and enforcement and provide information and referral services, special events and training
- Oversee and maintain a Jobs-For-Vets website designed to connect job seeking Veterans to Veteran-Friendly employers in the City of Jacksonville and throughout Northeast Florida

MILITARY AFFAIRS, VET & DISABLED SVCS  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	695	500	500	0.0%	0
<b>TOTAL REVENUE</b>	<b>695</b>	<b>500</b>	<b>500</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Salaries	658,847	638,811	780,194	22.1%	141,383
Lapse	0	0	-34,369		-34,369
Employer Provided Benefits	179,980	191,305	252,476	32.0%	61,171
Internal Service Charges	115,955	135,298	87,465	-35.4%	-47,833
Other Operating Expenses	35,749	47,288	62,305	31.8%	15,017
Capital Outlay	0	1	3	200.0%	2
Grants, Aids & Contributions	14,224	20,000	20,000	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>1,004,754</b>	<b>1,032,703</b>	<b>1,168,074</b>	<b>13.1%</b>	<b>135,371</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	15	17	2
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
MILITARY AFFAIRS, VET & DISABLED SVCS	1,004,754	1,032,703	1,168,074	13.1%	135,371
<b>DEPARTMENT TOTAL</b>	<b>1,004,754</b>	<b>1,032,703</b>	<b>1,168,074</b>	<b>13.1%</b>	<b>135,371</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
MILITARY AFFAIRS, VETERANS AND DISABLED SERVICES  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Military Affairs, Veterans and Disabled Services Department was formed through the FY 2012 city reorganization bill (2012-732-E). Previously, it was a division within the Recreation and Community Services Department.

The Military Affairs, Veterans and Disabled Services Department focuses its efforts to advocate for our local military personnel and veterans and works closely with military, business, community, and elected leaders at the local, state, and national levels to deliver a compelling message that Jacksonville is the most military-friendly city in the United States. It works with citizens with disabilities through the Americans with Disabilities Act (ADA) in providing information, training and event; it helps to ensure that all City services and programs are accessible to people with disabilities. Lastly, the department oversees and maintains the Jobs-For-Vets website, a recently launched initiative designed to connect job seeking Veterans to Veteran-Friendly employers in the Jacksonville region.

**REVENUES:**

Miscellaneous Revenue:

- The \$500 revenue is expected from the sale of software program that manages client appointments and information.

**EXPENDITURES:**

Salaries:

- The increase of \$141,383 is primarily due to a \$138,938 increase in salaries due to the addition of two authorized positions as well as the reclassification of a position from a division chief to a department director.

Employer Provided Benefits:

- The net increase of \$61,161 is due to increases of \$32,634 in group hospitalization insurance, \$22,914 in pension costs. In addition, there is an increase of \$6,276 in payroll taxes and \$2,022 in Medicare. These increases were slightly offset by a decrease of \$3,151 in workers compensation insurance.

Internal Service Charges:

- The net decrease of \$47,833 is mostly reflective of the decrease of \$41,533 in the computer system maintenance and security charges, \$3,757 in copy center charges, \$2,664 in telecommunications and \$2,464 in help desk support. These decreases charges were offset \$3,972 in legal charges and \$1,539 in copier consolidation.

Other Operating Expenses:

- The increase of \$15,017 is primarily due to \$4,229 in travel expenses, \$3,944 in miscellaneous services and charges, \$2,600 in food expenses, 1,824 in general liability and \$1,666 in office supplies.

Grants, Aids and Contributions:

- There is no change for FY 13.

**EMPLOYEE CAP CHANGES:**

Authorized positions increased by two (2) positions.



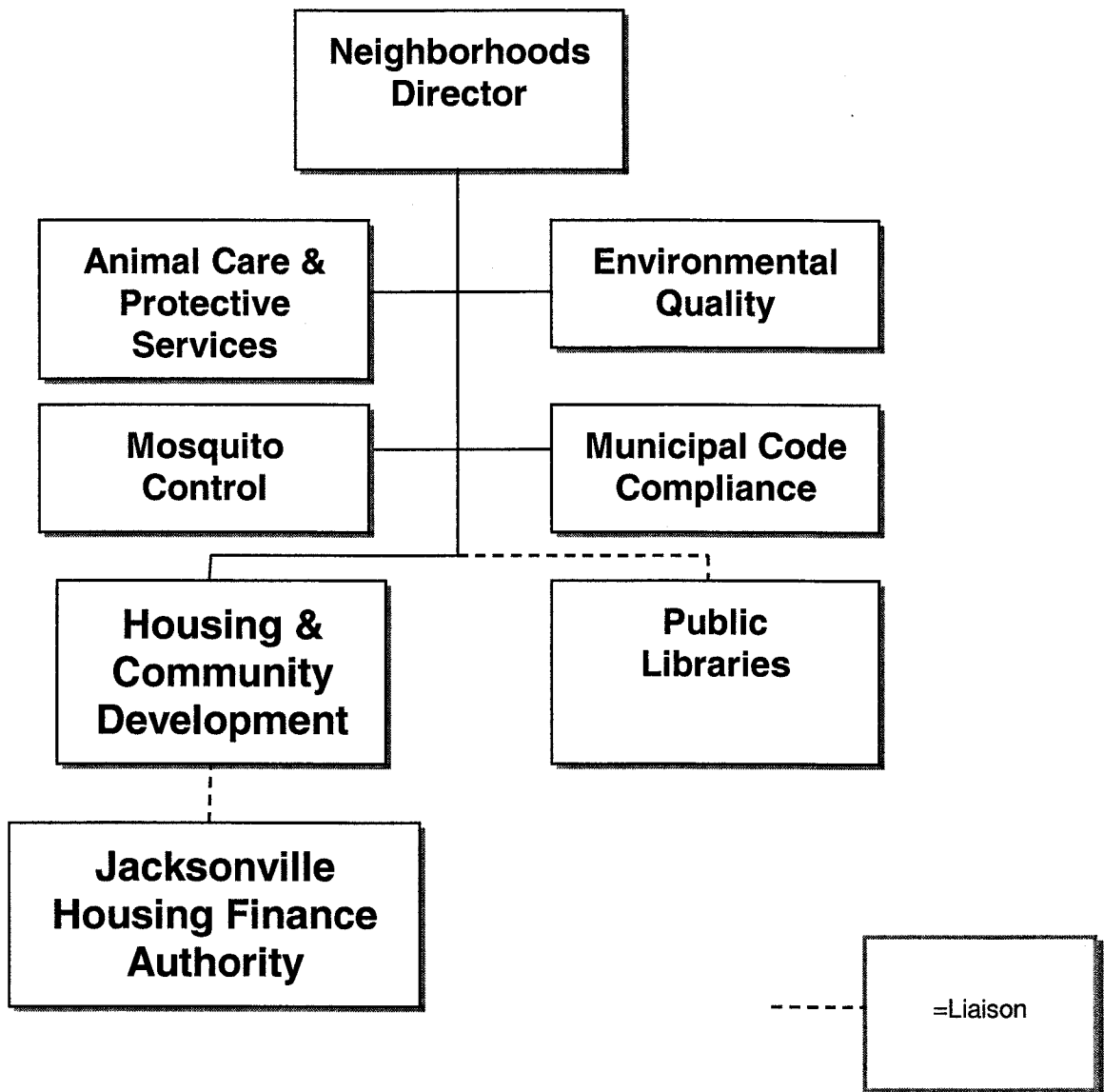
# NEIGHBORHOODS

**DEPARTMENT VISION:**

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

**DEPARTMENT MISSION:**

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



NEIGHBORHOODS  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	1,136,319	1,241,925	1,176,874	-5.2%	-65,051
Fines and Forfeits	98,230	84,000	100,318	19.4%	16,318
Miscellaneous Revenue	25,464	1,084	1,184	9.2%	100
<b>TOTAL REVENUE</b>	<b>1,260,013</b>	<b>1,327,009</b>	<b>1,278,376</b>	<b>-3.7%</b>	<b>-48,633</b>
<b>EXPENDITURES</b>					
Salaries	7,838,628	8,212,213	7,059,068	-14.0%	-1,153,145
Lapse	0	0	-141,248		-141,248
Employer Provided Benefits	2,623,928	3,083,296	2,948,186	-4.4%	-135,110
Internal Service Charges	2,743,101	2,542,255	2,390,520	-6.0%	-151,735
Other Operating Expenses	5,123,017	2,906,383	1,339,072	-53.9%	-1,567,311
Capital Outlay	0	4	42	950.0%	38
Banking Fund Debt Repayment	31,861	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>18,360,534</b>	<b>16,744,151</b>	<b>13,595,640</b>	<b>-18.8%</b>	<b>-3,148,511</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	211	177	-34
PART-TIME HOURS	9,717	10,815	1,098

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
ANIMAL CARE & PROTECTIVE SERVICES	3,657,712	3,538,898	3,046,574	-13.9%	-492,324
ENVIRONMENTAL QUALITY	3,044,685	3,154,644	2,617,624	-17.0%	-537,020
HOUSING & COMMUNITY DEVELOPMENT	4,621	260,763	160,224	-38.6%	-100,539
MOSQUITO CONTROL	1,860,106	1,775,583	1,824,178	2.7%	48,595
MUNICIPAL CODE COMPLIANCE	7,435,994	6,034,565	4,894,769	-18.9%	-1,139,796
OFFICE OF DIRECTOR	2,357,417	1,979,698	1,052,271	-46.8%	-927,427
<b>DEPARTMENT TOTAL</b>	<b>18,360,534</b>	<b>16,744,151</b>	<b>13,595,640</b>	<b>-18.8%</b>	<b>-3,148,511</b>



**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Neighborhoods department contains the Environmental Quality, Municipal Code Compliance, Mosquito Control, Animal Care & Protective Services, Office of the Director and Housing and Community Development division. In addition, the department conducts Clean it Up Green it Up, Keep America Beautiful, Sustainability, Ash Site Clean Up/Project New Ground Activities and Adult Arcade Inspection. The Mayor's recommended budget for FY 13 for the Neighborhoods department will support the agency in completing a range of regulatory functions that will ensure the improvement in the health of the St. Johns River, maintain healthy air quality levels, improve sustainability practices and reduce environmental and safety hazards that impact the citizens of Duval County.

**REVENUES:**

Charges for Services:

- The decrease of \$65,051 is mainly due to reductions of \$160,000 in animal licenses and permits, \$25,322 in water/air annual maintenance and \$5,800 in air pollution application fee revenue. These were offset by increases of \$69,291 in water conservation well permits, \$43,130 in application review fee, \$12,000 in owner surrender fee and \$1,000 in pet shop permit fee revenues.

Fines and Forfeits:

- The increase of \$16,318 is due to increases of \$12,100 in animal care and control civil penalties and \$4,218 in civil fines and penalties.

**EXPENDITURES:**

Salaries:

- The decrease of \$1,153,145 is primarily due to reductions of \$1,084,830 in permanent and probationary salaries, \$53,950 in salaries part time, \$15,881 in salaries overtime and \$1,345 in leave rollback/sellback costs. These were slightly offset by an increase of \$2,500 in out of class pay.

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Employer Provided Benefits:

- The decrease of \$135,110 is mainly due to reductions of \$123,960 in group hospitalization insurance, \$13,057 in medicare tax and \$4,206 in group dental plan costs. These were slightly offset by an increase of \$5,932 in defined contribution pension costs.

**Internal Service Charges:**

- The decrease of \$151,735 is mainly due to decreases of \$145,123 in ITD, \$83,256 in mailroom allocation and \$25,019 in copy center allocation charges. These were slightly offset by increases of \$90,054 in OGC legal allocation and \$12,991 in copier consolidation allocation charges.

**Other Operating Expenses:**

- The decrease of \$1,567,311 is primarily due to decreases of \$911,206 in rentals (land and buildings), \$287,850 in demolition and site clearance, \$200,494 in contractual services, \$52,031 in miscellaneous services and charges, 36,332 in aviation/ hull chemical insurance, \$29,113 in miscellaneous insurance, \$17,319 in other operating supplies, \$11,183 in office supplies other, \$10,000 in feed for animals, \$5,945 clothing/clean/shoe transfer allowance, \$3,600 in auto allowance, \$1,649 in travel expense and \$626 in dues subscription and membership costs.

**EMPLOYEE CAP CHANGES:**

The employee cap was decreased by thirty four (34) positions.

MOSQUITO CONTROL - STATE 1  
 SUBFUND -- 012

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	76,193	11,320	12,038	6.3%	718
Transfers from Fund Balance	44,025	249,998	239,243	-4.3%	-10,755
	120,218	261,318	251,281	-3.8%	-10,037
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	27,655	10,000	31,000	210.0%	21,000
Miscellaneous Revenue	232,750	17,690	4,346	-75.4%	-13,344
	260,405	27,690	35,346	27.6%	7,656
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	458	0	0		0
	458	0	0		0
<b>TOTAL REVENUE</b>	<b>381,082</b>	<b>289,008</b>	<b>286,627</b>	<b>-0.8%</b>	<b>-2,381</b>
<b>EXPENDITURES</b>					
<b>NEIGHBORHOODS</b>					
Salaries	13,934	20,800	20,800	0.0%	0
Employer Provided Benefits	1,264	1,178	302	-74.4%	-876
Internal Service Charges	0	500	0	-100.0%	-500
Other Operating Expenses	9,606	247,527	246,519	-0.4%	-1,008
Capital Outlay	11,508	19,003	19,006	0.0%	3
	36,312	289,008	286,627	-0.8%	-2,381
<b>TOTAL EXPENDITURES</b>	<b>36,312</b>	<b>289,008</b>	<b>286,627</b>	<b>-0.8%</b>	<b>-2,381</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
MOSQUITO CONTROL STATE 1 (012)**

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**BACKGROUND:**

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The Mayor's recommended budget for the Mosquito Control Division in FY 13 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$718 in Jacksonville Citywide Activities is due to higher investment pool earnings.

Transfers from Fund Balance:

- The reduction of \$10,755 is attributable to a decrease of the Fund Balance appropriation for FY 13.

Intergovernmental:

- The increase of \$21,000 is due to increased revenues from State Department.

Miscellaneous Revenue:

- The decrease of \$13,344 in Neighborhoods is due to a reduction of miscellaneous sales and charges.

**EXPENDITURES:**

Employer Provided Benefits:

- The decrease of \$876 is mainly due to a reduction in charges for workers compensation insurance.

Internal Service Charges:

- The decrease of \$500 is due to a reduction in Copy Center Allocation charges.

Other Operating Expenses:

- The decrease of \$1,008 is mainly due to a reduction of \$15,000 in repairs and maintenance. This reduction was mostly offset by an increase of \$13,972 in repair and maintenance supplies.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

AIR POLLUTION TAG FEE

SUBFUND -- 121

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	11,176	16,930	13,486	-20.3%	-3,444
Transfers from Fund Balance	0	0	23,874		23,874
	11,176	16,930	37,360	120.7%	20,430
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	592,776	612,080	595,000	-2.8%	-17,080
Charges for Services	34	0	0		0
	592,810	612,080	595,000	-2.8%	-17,080
<b>TOTAL REVENUE</b>	<b>603,986</b>	<b>629,010</b>	<b>632,360</b>	<b>0.5%</b>	<b>3,350</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	7,557	0	-100.0%	-7,557
	0	7,557	0	-100.0%	-7,557
<b>NEIGHBORHOODS</b>					
Salaries	356,540	342,511	361,569	5.6%	19,058
Employer Provided Benefits	125,825	140,425	152,184	8.4%	11,759
Internal Service Charges	26,652	20,100	23,109	15.0%	3,009
Other Operating Expenses	10,513	31,621	28,700	-9.2%	-2,921
Capital Outlay	4,520	49,126	29,128	-40.7%	-19,998
Indirect Cost	36,999	37,670	37,670	0.0%	0
	561,049	621,453	632,360	1.8%	10,907
<b>TOTAL EXPENDITURES</b>	<b>561,049</b>	<b>629,010</b>	<b>632,360</b>	<b>0.5%</b>	<b>3,350</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
AIR POLLUTION TAG FEE (121)**

---

**BACKGROUND:**

Ordinance 2008-0513 grants the authority for the Air Pollution Tag fee, within the Environmental Quality Division, to be assessed in order to support activities which ensure compliance with the National Ambient Air Quality Standards. Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$3,444 is attributable to a lower assumption on investment pool earnings.

Transfers from Fund Balance:

- The increase of \$23,874 is due to an increased fund balance appropriation for FY 13.

Intergovernmental Revenue:

- The decrease of \$17,080 is due to lower revenue for auto license air pollution control fees.

**EXPENDITURES:**

Cash Carryover:

- The decrease of \$7,557 is due to reduced revenues available for this expenditure.

Salaries:

- The increase of \$19,058 is mainly due to an increase of \$18,253 in permanent and probationary salaries and an increase of \$1,067 in supervisory differential.

Employer Provided Benefits:

- The increase of \$11,759 is mainly due to an increase of \$15,081 in pension contribution. This was partially offset by decreases of \$1,804 in group hospitalization insurance and \$1,684 in workers compensation insurance.

Internal Service Charges:

- The increase of \$3,009 is mainly due to an increase of \$5,056 in ITD charges. These were somewhat offset by a decrease of \$2,051 in fleet charges.

Other Operating Expenses:

- The decrease of \$2,921 is mainly due to reductions of \$3,000 in miscellaneous service and \$2,126 in travel charges. These were somewhat offset by increases of

\$1,269 in office supplies – other & office supplies printers/ copiers, \$510 in employee training and \$496 in general liability insurance costs.

**Capital Outlay:**

- The decrease of \$19,998 is due to a reduction in the purchasing of specialized equipment for FY 13.

**EMPLOYEE CAP CHANGES:**

There were no changes to the employee cap.

AIR POLLUTION EPA  
SUBFUND -- 127

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	6,828	6,993	15,059	115.3%	8,066
	6,828	6,993	15,059	115.3%	8,066
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	855,519	529,408	531,521	0.4%	2,113
Other Sources	0	0	0		0
	855,519	529,408	531,521	0.4%	2,113
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	491,265	424,266	424,267	0.0%	1
	491,265	424,266	424,267	0.0%	1
<b>TOTAL REVENUE</b>	<b>1,353,612</b>	<b>960,667</b>	<b>970,847</b>	<b>1.1%</b>	<b>10,180</b>
<b>EXPENDITURES</b>					
<b>NEIGHBORHOODS</b>					
Salaries	670,821	592,284	604,630	2.1%	12,346
Employer Provided Benefits	215,811	211,448	235,942	11.6%	24,494
Internal Service Charges	101,883	55,561	41,260	-25.7%	-14,301
Other Operating Expenses	51,084	47,636	39,257	-17.6%	-8,379
Capital Outlay	15,490	3,980	0	-100.0%	-3,980
Indirect Cost	85,312	49,758	49,758	0.0%	0
Other	0	0	0		0
	1,140,401	960,667	970,847	1.1%	10,180
<b>TOTAL EXPENDITURES</b>	<b>1,140,401</b>	<b>960,667</b>	<b>970,847</b>	<b>1.1%</b>	<b>10,180</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		14	13	-1	
PART-TIME HOURS					



**MAYOR'S PROPOSED FY 13 BUDGET**  
**NEIGHBORHOODS**  
**AIR POLLUTION EPA (127)**

---

**BACKGROUND:**

The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$8,066 is due to higher investment pool earnings.

Intergovernmental Revenue:

- The increase of \$2,113 is due increased funding from the Environmental Protection Agency.

**EXPENDITURES:**

Salaries:

- The increase of \$12,346 is due to increases of \$8,238 in permanent and probationary salaries and \$5,370 in special pay pensionable. These were partially offset by a decrease of \$1,262 in leave rollback/sellback.

Employer Provided Benefits:

- The increase of \$24,494 is mainly due to increases of \$22,017 in pension contributions and \$4,220 in group hospitalization insurance. These were somewhat offset by a decrease of \$2,191 in workers compensation insurance.

Internal Service Charges:

- The decrease of \$14,301 is mainly due to decreases of \$12,890 in fleet and \$1,438 in ITD related charges.

Other Operating Expenses:

- The decrease of \$8,379 is mainly due to decreases of \$3,021 in repair and maintenance supplies, \$2,994 in operating supplies and \$2,500 in office supplies.

Capital Outlay:

- The decrease of \$3,980 is attributable to the elimination of heavy equipment purchases for FY 13.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by one (1) position.

AMBIENT AIR MONITORING  
SUBFUND -- 128

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,960	7,697	5,862	-23.8%	-1,835
	4,960	7,697	5,862	-23.8%	-1,835
NEIGHBORHOODS					
Intergovernmental Revenue	69,742	13,604	13,604	0.0%	0
	69,742	13,604	13,604	0.0%	0
<b>TOTAL REVENUE</b>	<b>74,702</b>	<b>21,301</b>	<b>19,466</b>	<b>-8.6%</b>	<b>-1,835</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	7,697	5,862	-23.8%	-1,835
	0	7,697	5,862	-23.8%	-1,835
NEIGHBORHOODS					
Salaries	43,468	0	0		0
Employer Provided Benefits	13,388	0	0		0
Other Operating Expenses	7,452	13,604	13,604	0.0%	0
Indirect Cost	2,999	0	0		0
	67,307	13,604	13,604	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>67,307</b>	<b>21,301</b>	<b>19,466</b>	<b>-8.6%</b>	<b>-1,835</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
AMBIENT AIR MONITORING (128)**

---

**BACKGROUND:**

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$1,835 is due to a reduction in investment pool earnings.

**EXPENDITURES:**

Cash Carryover:

- The decrease of \$1,835 is due to reduced revenues available for expenditure.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this sub fund.

HAZARDOUS WASTE PROGRAM  
SUBFUND -- 154

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	10,127	10,243	11,683	14.1%	1,440
Transfers from Fund Balance	0	0	13,598		13,598
	10,127	10,243	25,281	146.8%	15,038
<b>NEIGHBORHOODS</b>					
Charges for Services	424,069	455,575	443,575	-2.6%	-12,000
	424,069	455,575	443,575	-2.6%	-12,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	758	0	0		0
	758	0	0		0
<b>TOTAL REVENUE</b>	<b>434,954</b>	<b>465,818</b>	<b>468,856</b>	<b>0.7%</b>	<b>3,038</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	90,248	0	-100.0%	-90,248
	0	90,248	0	-100.0%	-90,248
<b>NEIGHBORHOODS</b>					
Salaries	129,147	156,297	168,394	7.7%	12,097
Employer Provided Benefits	43,830	64,821	73,897	14.0%	9,076
Internal Service Charges	17,146	20,766	20,242	-2.5%	-524
Other Operating Expenses	16,356	62,744	35,082	-44.1%	-27,662
Capital Outlay	0	0	76,146		76,146
Indirect Cost	70,813	70,942	95,095	34.0%	24,153
	277,293	375,570	468,856	24.8%	93,286
<b>TOTAL EXPENDITURES</b>	<b>277,293</b>	<b>465,818</b>	<b>468,856</b>	<b>0.7%</b>	<b>3,038</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		5	5		
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
HAZARDOUS WASTE PROGRAM (154)**

---

**BACKGROUND:**

The Environmental Quality Division is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$1,440 is due to higher investment pool earnings.

Transfers from Fund Balance:

- The increase of 13,598 is due to an increased fund balance appropriation for FY 13.

Charges for Services:

- The decrease of \$12,000 is due to a lower revenue assumption for hazardous waste fee revenue.

**EXPENDITURES:**

Cash Carryover:

- The decrease of \$90,248 is due to reduced revenues available for this expenditure.

Salaries:

- The increase of \$12,097 is due to the lateral transfer of an employee paid at a higher rate than the vacancy which was filled.

Employer Provided Benefits

- The increase of \$9,076 is mainly due to an increase of \$11,850 in pension contributions related to the aforementioned lateral transfer employee in the previous section. This was slightly offset by decreases of \$1,898 in defined contribution pension, \$556 in workers compensation charges and \$360 in group hospitalization charges.

Other Operating Expenses:

- The decrease of \$27,662 is primarily due to reductions of \$12,230 in miscellaneous services and charges and \$15,140 in other operating supplies.

Capital Outlay:

- The increase of \$76,146 is attributable to an increase of \$76,145 in specialized equipment purchases for FY 13.

Indirect Cost:

- The increase of \$24,153 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

ANIMAL CARE & CONTROL  
 SUBFUND -- 15D

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
NEIGHBORHOODS					
Fines and Forfeits	3,960	4,500	3,195	-29.0%	-1,305
Miscellaneous Revenue	334	0	1,005		1,005
	4,294	4,500	4,200	-6.7%	-300
<b>TOTAL REVENUE</b>	<b>4,294</b>	<b>4,500</b>	<b>4,200</b>	<b>-6.7%</b>	<b>-300</b>
<b>EXPENDITURES</b>					
NEIGHBORHOODS					
Other Operating Expenses	1,247	4,500	4,200	-6.7%	-300
	1,247	4,500	4,200	-6.7%	-300
<b>TOTAL EXPENDITURES</b>	<b>1,247</b>	<b>4,500</b>	<b>4,200</b>	<b>-6.7%</b>	<b>-300</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
ANIMAL CARE & CONTROL (15D)**

---

**BACKGROUND:**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Training and Cruelty Prevention Fund. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances.

**REVENUES:**

Fines and Forfeits:

- The decrease of \$1,305 is due to a lower revenue assumption for fines and forfeit fees.

Miscellaneous Revenue:

- The increase of \$1,005 is due to an increase of \$750 in contributions from private sources and \$255 in fees for classes.

**EXPENDITURES:**

Other Operating Expenses:

- The decrease of \$300 is due to there being reduced revenue to spend for travel and training in FY 13.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.



VETERINARY SERVICES

SUBFUND -- 15G

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Charges for Services	112,923	160,000	120,000	-25.0%	-40,000
Fines and Forfeits	15	0	0		0
Miscellaneous Revenue	5,495	0	0		0
	118,433	160,000	120,000	-25.0%	-40,000
<b>TOTAL REVENUE</b>	<b>118,433</b>	<b>160,000</b>	<b>120,000</b>	<b>-25.0%</b>	<b>-40,000</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	0	438	0	-100.0%	-438
Cash Carryover	0	92,924	0	-100.0%	-92,924
	0	93,362	0	-100.0%	-93,362
<b>NEIGHBORHOODS</b>					
Other Operating Expenses	59,880	66,638	120,000	80.1%	53,362
	59,880	66,638	120,000	80.1%	53,362
<b>TOTAL EXPENDITURES</b>	<b>59,880</b>	<b>160,000</b>	<b>120,000</b>	<b>-25.0%</b>	<b>-40,000</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
VETERINARY SERVICES (15G)**

---

**BACKGROUND:**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from animal licenses and permits.

**REVENUES:**

Charges for Services:

- The decrease of \$40,000 is due to the projection of lower sales volumes for animal licenses and permits.

**EXPENDITURES**

Other Operating Expenses:

- The decrease of \$438 in Jacksonville Citywide Activities is due to a reduction of \$438 in trust fund authorized expenditures.

Cash Carryover:

- The decrease of \$92,924 is due to a reduction of excess funds being appropriated in this line item.

Other Operating Expenses:

- The increase of \$53,362 in Neighborhoods is attributable to increases of \$52,787 in chemicals and drugs and \$575 in travel expenses.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

COMMUNITY DEVELOPMENT  
SUBFUND -- 1A1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>HOUSING</b>					
Intergovernmental Revenue	6,386,916	0	0		0
	6,386,916	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	0		0
	0	0	0		0
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	3,107,749	127,036	121,220	-4.6%	-5,816
Miscellaneous Revenue	74,668	0	0		0
	3,182,417	127,036	121,220	-4.6%	-5,816
<b>PLANNING AND DEVELOPMENT</b>					
Intergovernmental Revenue	0	0	0		0
Miscellaneous Revenue	80,079	0	0		0
Other Sources	775,000	0	0		0
	855,079	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	338,460	75,000	75,000	0.0%	0
	338,460	75,000	75,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>10,762,873</b>	<b>202,036</b>	<b>196,220</b>	<b>-2.9%</b>	<b>-5,816</b>
<b>EXPENDITURES</b>					
<b>HOUSING</b>					
Salaries	1,341,614	0	0		0
Employer Provided Benefits	414,935	0	0		0
Internal Service Charges	149,767	0	0		0
Other Operating Expenses	293,087	0	0		0
Grants, Aids & Contributions	2,921,561	0	0		0
Indirect Cost	56,427	0	0		0
Other	3,748,426	0	0		0
	8,925,816	0	0		0
<b>NEIGHBORHOODS</b>					
Grants, Aids & Contributions	229,038	75,000	75,000	0.0%	0
	229,038	75,000	75,000	0.0%	0
<b>PLANNING AND DEVELOPMENT</b>					
Internal Service Charges	0	0	0		0
Debt Service	26,193	0	0		0
Grants, Aids & Contributions	901,350	0	0		0
	927,543	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	539,159	127,036	121,220	-4.6%	-5,816
	539,159	127,036	121,220	-4.6%	-5,816

**TOTAL EXPENDITURES**

**10,621,557**

**202,036**

**196,220**

**-2.9%**

**-5,816**

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TOTAL SUBFUND POSITION CAP

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

AUTHORIZED POSITIONS  
PART-TIME HOURS

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
COMMUNITY DEVELOPMENT (1A1)**

---

**BACKGROUND:**

In accordance with a recommendation from the Affordable Housing Task Force in 2006, it was recommended to remove the federal and state housing and community development grants from the Mayor's annual budget cycle and handle them through separate legislation.

**REVENUES:**

Intergovernmental Revenue:

- The reduction of \$5,816 is due to the decrease in federal funding.

Transfers From Other Funds:

- There is no change in funding for FY 13.

**EXPENDITURES:**

Grants, Aids and Contributions:

- There is no change in funding for FY 13.

Transfers To Other Funds

- The reduction of \$5,816 is due to the decrease in federal funding to the Independent Living Program.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

ANIMAL CARE & CONTROL PROGRAMS

SUBFUND -- 1H2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Charges for Services	684,196	913,070	730,771	-20.0%	-182,299
Fines and Forfeits	14,600	0	5,000		5,000
Miscellaneous Revenue	8,658	12,000	4,000	-66.7%	-8,000
	707,454	925,070	739,771	-20.0%	-185,299
<b>TOTAL REVENUE</b>	<b>707,454</b>	<b>925,070</b>	<b>739,771</b>	<b>-20.0%</b>	<b>-185,299</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	263,044	0	-100.0%	-263,044
	0	263,044	0	-100.0%	-263,044
<b>NEIGHBORHOODS</b>					
Salaries	48,584	70,347	80,100	13.9%	9,753
Employer Provided Benefits	11,161	20,494	32,741	59.8%	12,247
Internal Service Charges	732	1,128	1,110	-1.6%	-18
Other Operating Expenses	396,497	570,057	625,820	9.8%	55,763
Capital Outlay	39,867	0	0		0
	496,841	662,026	739,771	11.7%	77,745
<b>TOTAL EXPENDITURES</b>	<b>496,841</b>	<b>925,070</b>	<b>739,771</b>	<b>-20.0%</b>	<b>-185,299</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
ANIMAL CARE & CONTROL PROGRAMS (1H2)**

---

**BACKGROUND:**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services and Spay and Neuter Rebate Trust Fund. Revenues are derived from additional licensing fees for unaltered animals and revenues generated by the adoption of animals from the city's Animal Care and Control facilities.

**REVENUES:**

Charges for Services:

- The decrease of \$182,299 is due to decreases of \$180,000 in animal licenses and permits and \$27,299 in animal adoption fees. These decreases were somewhat offset by an increase of \$25,000 in animal control medical fees.

Fines and Forfeits:

- The increase of \$5,000 is attributable to an increase of \$5,000 in spay and neuter forfeited deposits.

Miscellaneous Revenue:

- The decrease of \$8,000 is due to a reduction of \$8,000 in contributions from private sources.

**EXPENDITURES:**

Cash Carryover:

- The decrease of \$263,044 is due to a reduction of excess funds being appropriated to this line item.

Salaries:

- The increase of \$9,753 is due to an adjustment in the permanent and probationary salary line item.

Employer Provided Benefits:

- The increase of \$12,247 is primarily due to increases of \$4,316 in pension contribution, \$7,180 in group hospitalization and \$570 in workers compensation charges.

Other Operating Expenses:

- The increase of \$55,763 is primarily due to an increase of \$274,495 in contractual services. This increase was offset by decreases of \$178,070 in chemical and drugs, \$16,362 in advertising and promotion, \$10,892 in other operating supplies, \$8,843 in miscellaneous services and \$4,000 in repair and maintenance charges.

**EMPLOYEE CAP CHANGES:**  
There are no changes.



ENVIRONMENTAL PROTECTION-ALL YEARS

SUBFUND -- 1HK

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Licenses and Permits	368,400	355,000	365,000	2.8%	10,000
Fines and Forfeits	21,800	0	0		0
Miscellaneous Revenue	-578	0	0		0
	389,622	355,000	365,000	2.8%	10,000
<b>TOTAL REVENUE</b>	<b>389,622</b>	<b>355,000</b>	<b>365,000</b>	<b>2.8%</b>	<b>10,000</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	219,025	198,358	-9.4%	-20,667
	0	219,025	198,358	-9.4%	-20,667
<b>NEIGHBORHOODS</b>					
Salaries	46,538	75,539	105,976	40.3%	30,437
Employer Provided Benefits	11,905	28,513	42,714	49.8%	14,201
Internal Service Charges	26,593	30,000	12,323	-58.9%	-17,677
Other Operating Expenses	1,534	1,923	5,626	192.6%	3,703
Capital Outlay	0	0	3		3
	86,569	135,975	166,642	22.6%	30,667
<b>TOTAL EXPENDITURES</b>	<b>86,569</b>	<b>355,000</b>	<b>365,000</b>	<b>2.8%</b>	<b>10,000</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	2	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
ENVIRONMENTAL PROTECTION – ALL YEARS (1HK)**

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**BACKGROUND:**

Ordinance 2010-326 grants the Office of the Director authority to oversee the inspection of Adult Arcade establishments in Duval County. Revenues are derived from permitting fees from establishments offering gaming/sweepstakes entertainment services.

**REVENUES:**

Licenses and Permits:

- The increase of \$10,000 is due to an increase in adult arcade fee revenue.

**EXPENDITURES:**

Cash Carryover:

- The decrease of \$20,667 is due to a reduction of excess funds being appropriated to this line item.

Salaries:

- The increase of \$30,437 is due to the lateral transfer of an employee into this activity paid at a higher rate. The lower budgeted vacancy was deleted in order to offset the increase of the new employee in this activity.

Employer Provided Benefits:

- The increase of \$14,201 is primarily due to increases of \$8,728 in pension contribution \$4,619 in group hospitalization insurance and \$442 in medicare tax charges.

Internal Service Charges:

- The decrease of \$17,677 is due to a reduction of \$18,860 in OGC Legal charges. This was slightly offset by an increase of \$1,183 in ITD charges.

Other Operating Expenses:

- The increase of \$3,703 is attributable to increases of \$3,600 in auto allowance, \$799 in office supplies and \$199 in other operating supplies. These were slightly offset by a decrease of \$898 in insurance charges.

**EMPLOYEE CAP CHANGES:**

There are no changes.

STORMWATER SERVICES

SUBFUND -- 461

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,774,434	0	0		0
	1,774,434	0	0		0
<b>PUBLIC WORKS</b>					
Charges for Services	20,789,394	27,675,983	28,405,063	2.6%	729,080
Miscellaneous Revenue	25	0	0		0
	20,789,419	27,675,983	28,405,063	2.6%	729,080
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	991,169	1,482,501	1,557,442	5.1%	74,941
	991,169	1,482,501	1,557,442	5.1%	74,941
<b>TOTAL REVENUE</b>	<b>23,555,022</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Banking Fund Debt Repayment	717,235	1,116,451	2,590,491	132.0%	1,474,040
Cash Carryover	0	428,248	0	-100.0%	-428,248
	717,235	1,544,699	2,590,491	67.7%	1,045,792
<b>NEIGHBORHOODS</b>					
Salaries	134,297	118,236	119,758	1.3%	1,522
Employer Provided Benefits	45,081	51,168	56,667	10.7%	5,499
Internal Service Charges	6,549	29,589	3,707	-87.5%	-25,882
Other Operating Expenses	58,763	51,556	45,322	-12.1%	-6,234
Capital Outlay	0	1	4	300.0%	3
	244,690	250,550	225,458	-10.0%	-25,092
<b>PARKS &amp; RECREATION</b>					
Salaries	0	0	18,636		18,636
Employer Provided Benefits	0	0	271		271
Other Operating Expenses	0	0	5,419		5,419
	0	0	24,326		24,326
<b>PUBLIC WORKS</b>					
Salaries	6,188,365	6,635,713	6,322,995	-4.7%	-312,718
Employer Provided Benefits	2,707,667	3,004,062	3,355,953	11.7%	351,891
Internal Service Charges	2,727,598	2,780,922	2,258,875	-18.8%	-522,047
Other Operating Expenses	4,054,653	4,174,861	4,106,260	-1.6%	-68,601
Capital Outlay	0	0	3		3
Indirect Cost	1,710,111	1,689,227	1,431,674	-15.2%	-257,553
	17,388,395	18,284,785	17,475,760	-4.4%	-809,025
<b>SPECIAL SERVICES</b>					
Salaries	0	18,636	0	-100.0%	-18,636
Employer Provided Benefits	0	365	0	-100.0%	-365
Other Operating Expenses	0	5,396	0	-100.0%	-5,396
	0	24,397	0	-100.0%	-24,397

TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	0	3,808,791		3,808,791
Transfers to Other Funds	11,149,674	9,054,053	5,837,679	-35.5%	-3,216,374
	11,149,674	9,054,053	9,646,470	6.5%	592,417
<b>TOTAL EXPENDITURES</b>	<b>29,499,994</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>

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TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	203	201	-2
PART-TIME HOURS		1,300	1,300

**MAYOR'S PROPOSED FY 13 BUDGET  
NEIGHBORHOODS  
STORMWATER SERVICES (461)**

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**BACKGROUND:**

The Stormwater Services Subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

The Environmental Quality Division, of the Neighborhoods Department, is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

The Parks & Recreation Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit.

**REVENUES:**

***PUBLIC WORKS***

Miscellaneous Revenue:

- No investment earnings are projected for FY13.

Charges for Services:

- The overall increase of \$729,080 represents a \$916,235 increase in the storm water fee and \$78,147 increase in the storm water late fee. The increases are offset by decreases of \$144,792 in user fee reductions and \$88,471 and \$32,069 in the user fee credits of allowance for bad debts and early payment discounts, respectively.

Transfers from Other Funds:

- Stormwater User Fees are waived for 501(c) 3 organizations, and individuals and families who are economically disadvantaged. The general fund subsidizes stormwater revenue to compensate for these waivers. The \$74,941 increase indicates that an increase in the number of these exemptions is expected for FY 13.

**EXPENDITURES:**

***NEIGHBORHOODS***

Internal Service Charges:

- The decrease of \$25,882 is primarily due to a \$24,500 decrease in copy center costs.

Other Operating Expenses:

- The decrease of \$6,234 is primarily due to reductions in professional services and other operating supplies in the amounts of \$5,000 and \$3,400 respectively. These are partially offset by increases of \$1,553 in travel and \$1,376 in training related to water quality and stormwater management to meet technical and regulatory requirements by the State.

***PARKS & RECREATION***

Other Operating Expenses:

- The allocation of \$5,419 provides for various operating supplies, general liability insurance, and a local mileage reimbursement for travel within the county.

***PUBLIC WORKS***

Salaries:

- The net decrease of \$312,718 is mostly due to reductions in overtime and salaries of \$213,000 and \$98,068, respectively. Two employees were transferred to the Parks & Recreation Department.

Employer Provided Benefits:

- The net increase of \$351,891 is primarily due to increases in pension contribution costs, group health insurance premiums and workers compensation insurance in the amounts of \$182,370, \$116,792 and \$79,394 respectively. A reduction of \$27,000 in the prepaid legal program served as an offset to the overall increase in benefits.

Internal Service Charges:

- The net decrease of \$522,047 is partially due to a \$310,832 reduction in fleet parts. In addition there were reductions of \$84,311 in radio charges, \$59,913 in fleet repairs/maintenance, \$55,710 in computer system maintenance charges, \$34,695 in ITD data center charges, and \$43,188 in mailroom charges. These decreases are offset by an increase of \$102,081 in the fleet vehicle rental charges.

Other Operating Expenses:

- The net decrease of \$68,601 is primarily due to decreases of \$33,600 in clothing, uniforms and safety equipment, \$27,735 in plant renewal and \$24,308 in guard service. This was offset by a slight increase of \$11,151 in tax collector charges.

Indirect Cost:

- The allocation of indirect costs is supported by a Full Cost Allocation Plan prepared annually by an outside consultant.

***NON-DEPARTMENTAL***

Debt Service:

- There are debt service payments totaling \$3,808,791 in the FY 13 budget, as well as Banking Fund Debt Repayment in the amount of \$2,590,491.

**EMPLOYEE CAP CHANGES:**

There was a reduction of two (2) in the employee cap for Public Works. These employees were transferred into the Recreation and Community Department.

The 1,300 part-time hours budgeted for FY13 support the Florida Yards and Neighborhoods program in the Parks and Recreation Department.





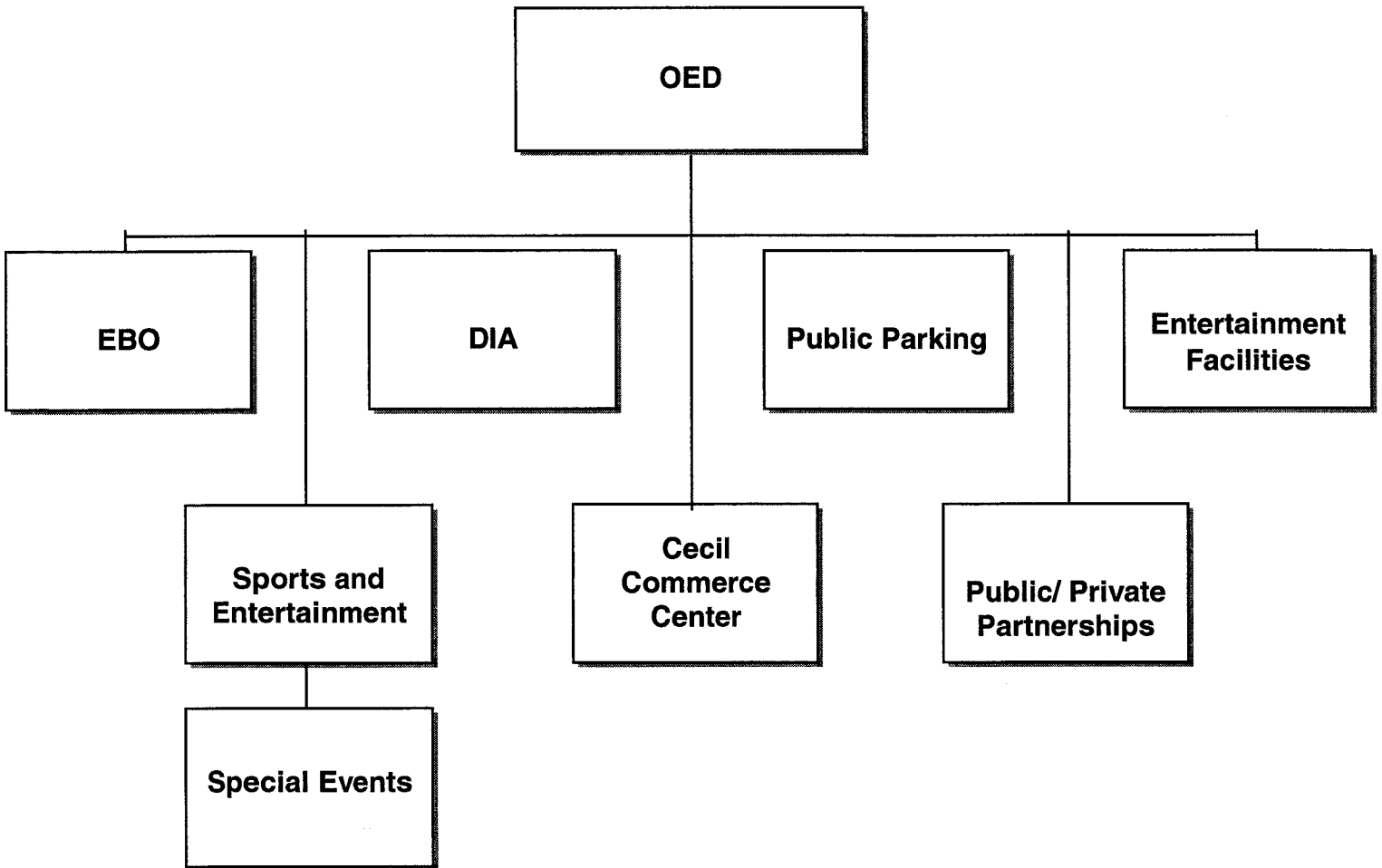
**OFFICE OF ECONOMIC DEVELOPMENT**

**DEPARTMENT VISION:**

The OED works to recruit and expand higher-wage job opportunities; promote and encourage private capital investment; promote and leverage investment in economically distressed areas; increase the growth and expansion of small business; promote a healthy and vibrant downtown; manage the redevelopment of Cecil Commerce Center; and attract film and television productions and large sports and entertainment events to Jacksonville.

**DEPARTMENT MISSION:**

To develop and execute policies that result in sustainable job growth, rising personal incomes, a broader tax base, and a higher quality of life for the Citizens of Jacksonville.



OFFICE OF ECONOMIC DEVELOPMENT  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	0	0	66,096		66,096
Miscellaneous Revenue	0	0	34,300		34,300
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>100,396</b>		<b>100,396</b>
<b>EXPENDITURES</b>					
Salaries	0	0	1,757,202		1,757,202
Employer Provided Benefits	0	0	509,590		509,590
Internal Service Charges	0	0	537,359		537,359
Other Operating Expenses	0	0	1,203,383		1,203,383
Capital Outlay	0	0	8		8
Grants, Aids & Contributions	0	0	183,815		183,815
Banking Fund Debt Repayment	0	0	204,496		204,496
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>4,395,853</b>		<b>4,395,853</b>

TOTAL DEPARTMENT POSITION CAP		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			22	22
PART-TIME HOURS			1,300	1,300

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
OFFICE OF ECONOMIC DEVELOPMENT	0	0	4,395,853		4,395,853
<b>DEPARTMENT TOTAL</b>	<b>0</b>	<b>0</b>	<b>4,395,853</b>		<b>4,395,853</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
GENERAL FUND (011)**

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**BACKGROUND:**

Up until passage of 2012-212-E, the JEDC served as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The JEDC oversaw the administration of local and state incentives, the redevelopment of Cecil Commerce Center, Downtown development and permitting, Film and Television initiatives and Sports and Entertainment programs including administration of the SMG Contract.

With the passage of 2012-212-E JEDC is no longer a component unit of the City and is being moved back into the General Fund – GSD as a City Department. The General fund portion of the department is comprised of the Office of the Director and the Equal Business Opportunity Office (EBO).

**REVENUES:**

Charges for Services:

- This amount represents revenue from Jacksonville Electric Authority's Small and Emerging business certification and mentoring services provided by the city's EBO Office. There is no change in FY 13.

Miscellaneous Revenue:

- This amount is comprised of revenue for rental of city facilities, miscellaneous sales and charges and the Downtown Development Review Board.

**EXPENDITURES:**

Salaries:

- This represents salaries within the Office of Economic Development.

Employer Provided Benefits:

- This represents fringe benefits for the Office of Economic Development.

Internal Service Charges:

- This represents internal service charges within the Office of Economic Development.

Other Operating Expenses:

- This represents operating expenses for the Office of Economic Development.

Grants, Aids & Contributions:

- There is no change in FY 13.

**Banking Fund Debt Repayment:**

The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	FY12 B4		FY13 Proposed		Change
	Principal	Interest	Principal	Interest	
Laura Street Trio Pension Contribution	200,000	12,796	200,000	4,496	-8,300

**EMPLOYEE CAP CHANGES:**

There are twenty-two (22) authorized positions being transferred into the Office of Economic Development.

SPECIAL EVENTS

SUBFUND -- 01A

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Miscellaneous Revenue	0	0	40,000		40,000
	0	0	40,000		40,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	0	3,275,082		3,275,082
	0	0	3,275,082		3,275,082
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>3,315,082</b>		<b>3,315,082</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	0	0	269,379		269,379
Grants, Aids & Contributions	0	0	332,500		332,500
	0	0	601,879		601,879
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	0	0	893,976		893,976
Employer Provided Benefits	0	0	263,372		263,372
Internal Service Charges	0	0	287,156		287,156
Other Operating Expenses	0	0	1,268,696		1,268,696
Capital Outlay	0	0	3		3
	0	0	2,713,203		2,713,203
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>3,315,082</b>		<b>3,315,082</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS		16	16
PART-TIME HOURS		4,160	4,160

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
SPECIAL EVENTS (01A)**

---

**BACKGROUND:**

Up until passage of 2012-732-E, Special Events was an activity of the Recreation and Community Services Department. At that time, it became an activity under the Jacksonville Economic Development Commission (JEDC). With the passage of 2012-212-E, JEDC is no longer a component unit of the City and is being moved back into the General Fund – GSD as a City Department. Subsequently, Special Events will be transferred into its own subfund that is project driven to better track event revenues, costs and provide transparency.

**REVENUES:**

Miscellaneous Revenue:

- This amount represents miscellaneous sales and charges.

Transfer From other Funds:

- This represents a transfer from the General Fund to support operations within the Office of Special Events.

**EXPENDITURES:**

Other Operating Expenses:

- Within Jacksonville Citywide Activities, this amount represents equipment rentals for the Florida/Georgia Game.
- In the Office of Economic Development, this amount represents subsidies and contributions related to the Florida/Georgia Game.

Salaries

- This represents salaries within the Office of Special Events.

Employer Provided Benefits

- This represents fringe benefits for the Office of Special Events.

Internal Service Charges

- This represents internal service charges within the Office of Special Events.

Other Operating Expenses

- This represents operating expenses for the Office of Special Events.

**EMPLOYEE CAP CHANGES:**

Authorized positions were transferred from the former JEDC subfund into this new subfund, providing an increase of 16 positions. Previously, 15 were authorized in the FY 12 budget.

PUBLIC PARKING SYSTEM  
SUBFUND -- 411

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	62	0	0		0
	62	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	5,817	8,365	7,380	-11.8%	-985
Transfers from Fund Balance	15,184	0	0		0
	21,001	8,365	7,380	-11.8%	-985
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,816,299	2,066,497	2,021,988	-2.2%	-44,509
Fines and Forfeits	475,886	658,668	570,308	-13.4%	-88,360
Miscellaneous Revenue	3,459	2,800	2,800	0.0%	0
	2,295,643	2,727,965	2,595,096	-4.9%	-132,869
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	85,683	0	0		0
	85,683	0	0		0
<b>TOTAL REVENUE</b>	<b>2,402,389</b>	<b>2,736,330</b>	<b>2,602,476</b>	<b>-4.9%</b>	<b>-133,854</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-76,488	-43,839	-42.7%	32,649
Cash Carryover	0	40,558	26,966	-33.5%	-13,592
	0	-35,930	-16,873	-53.0%	19,057
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	1,126,467	1,285,415	1,187,585	-7.6%	-97,830
Employer Provided Benefits	434,902	537,417	534,089	-0.6%	-3,328
Internal Service Charges	343,284	276,646	253,223	-8.5%	-23,423
Other Operating Expenses	363,252	400,036	533,553	33.4%	133,517
Capital Outlay	0	95,280	24	-100.0%	-95,256
Indirect Cost	151,619	177,466	110,875	-37.5%	-66,591
	2,419,523	2,772,260	2,619,349	-5.5%	-152,911
<b>TOTAL EXPENDITURES</b>	<b>2,419,523</b>	<b>2,736,330</b>	<b>2,602,476</b>	<b>-4.9%</b>	<b>-133,854</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		40	36	-4	
PART-TIME HOURS		4,980	3,363	-1,617	

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
PUBLIC PARKING SYSTEM (411)**

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**BACKGROUND:**

The Public Parking Division manages both On-Street and Off-Street parking, Bay Street, Courthouse, Forsythe, and JEA parking lots. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$985 is due to a lower assumption on investment pool earnings.

Charges for Services:

- The decrease of \$44,509 is due to decreases of \$395,040 in parking fees – daily, \$246,303 in collection fees – delinquent tax sales, \$63,692 in parking fees – special events, \$53,324 in parking fees – monthly and \$1,996 in collection fees. These were mostly offset by increases of \$265,992 in parking – 40% collection fees, \$220,598 in parking late fees, \$191,832 in collection fees – parking fines, \$35,424 in parking fees – monthly contra and \$2,000 in parking meter rental – out of service.

Fines and Forfeits:

- The decrease of \$88,360 is attributable to a decrease of \$147,960 in parking fines. This was slightly offset by an increase of \$59,600 in vehicle immobilization fees.

**EXPENDITURES:**

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Cash Carryover:

- The decrease of \$13,592 is due to a reduction of excess funds being appropriated to this line item.

Salaries:

- The decrease of \$97,830 is due the elimination of four positions in this activity.

Employer Provided Benefits:

- The decrease of \$3,328 is directly related to the four eliminated positions listed above.



Internal Service Charges:

- The decrease of \$23,423 is attributable to a reduction of \$41,898 in ITD charges. These were somewhat offset by increases of \$11,107 in fleet, \$2,883 in copy center allocation, \$2,651 in OGC Legal, \$1,605 in copier consolidation, and \$229 in mailroom allocation charges.

Other Operating Expenses:

- The increase of \$133,517 is primarily due to increases of \$214,110 in hardware/software maintenance and licenses, \$17,739 in building rental, \$9,552 in insurance allocation and \$7,154 in credit card fee charges. These were somewhat offset by decreases of \$87,166 in contractual services – SMG, \$25,584 in other operating supplies and \$3,484 in repair and maintenance charges.

Capital Outlay:

- The decrease of \$95,256 is attributable to the elimination of specialized equipment purchases in this fund for FY 13.

Indirect Costs:

- The decrease of \$66,591 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by four (4) positions.

PARKING GARAGE REVENUE

SUBFUND -- 412

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-52,018	0	0		0
	-52,018	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	981,278	1,158,204	1,657,764	43.1%	499,560
	981,278	1,158,204	1,657,764	43.1%	499,560
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,075,715	0	0		0
	1,075,715	0	0		0
<b>TOTAL REVENUE</b>	<b>2,004,976</b>	<b>1,158,204</b>	<b>1,657,764</b>	<b>43.1%</b>	<b>499,560</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	220,080	914,847	315.7%	694,767
	0	220,080	914,847	315.7%	694,767
OFFICE OF ECONOMIC DEVELOPMENT					
Other Operating Expenses	541,585	736,178	641,551	-12.9%	-94,627
Capital Outlay	0	100,845	50,011	-50.4%	-50,834
Indirect Cost	289,906	101,101	51,355	-49.2%	-49,746
	831,491	938,124	742,917	-20.8%	-195,207
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,350,001	0	0		0
	1,350,001	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>2,181,492</b>	<b>1,158,204</b>	<b>1,657,764</b>	<b>43.1%</b>	<b>499,560</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
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**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
PARKING GARAGE REVENUE (412)**

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**BACKGROUND:**

The Public Parking Division manages the Ed Ball Garage, St. James Building, Yates, City Hall Annex and Water Street garages. Revenues are generated through daily and monthly parking fees, as well as a transfer from the general fund to supplement debt service payments originating from Parking related debt issuance.

**REVENUES:**

Charges for Services:

- The increase of \$499,560 is due increases of \$482,764 in parking fees – monthly, \$10,000 in parking fees – special events and \$6,796 in parking fees – daily.

**EXPENDITURES:**

Cash Carryover:

- The increase of \$694,767 is due to excess funds being appropriated to this line item.

Other Operating Expenses:

- The decrease of \$94,627 is primarily due to a reduction of \$168,266 in repairs and maintenance. This was somewhat offset by an increase of \$73,016 in miscellaneous insurance charges.

Capital Outlay:

- The decrease of \$50,834 is due to a reduction in specialized equipment purchases for FY 13.

Indirect Cost:

- The decrease of \$49,746 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this subfund.

MOTOR VEHICLE INSPECTION

SUBFUND -- 431

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	2,695	2,506	3,500	39.7%	994
Transfers from Fund Balance	52,588	38,969	48,203	23.7%	9,234
	55,283	41,475	51,703	24.7%	10,228
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	443,016	475,060	451,060	-5.1%	-24,000
Miscellaneous Revenue	788	0	0		0
	443,804	475,060	451,060	-5.1%	-24,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	44,215	0	0		0
	44,215	0	0		0
<b>TOTAL REVENUE</b>	<b>543,301</b>	<b>516,535</b>	<b>502,763</b>	<b>-2.7%</b>	<b>-13,772</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	218,262	248,864	235,870	-5.2%	-12,994
Employer Provided Benefits	87,995	111,063	110,601	-0.4%	-462
Internal Service Charges	31,994	25,460	12,412	-51.2%	-13,048
Other Operating Expenses	26,824	31,277	31,255	-0.1%	-22
Capital Outlay	0	0	3		3
Indirect Cost	83,820	99,871	112,622	12.8%	12,751
	448,895	516,535	502,763	-2.7%	-13,772
<b>TOTAL EXPENDITURES</b>	<b>448,895</b>	<b>516,535</b>	<b>502,763</b>	<b>-2.7%</b>	<b>-13,772</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	7	-1
PART-TIME HOURS	3,616	3,616	

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
MOTOR VEHICLE INSPECTION (431)**

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**BACKGROUND:**

The Public Parking Division manages the inspection stations for school buses, city vehicles and vehicles for hire.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$994 is due to higher investment pool earnings.

Transfers from Fund Balance:

- The increase of \$9,234 is due to an increase in the fund balance appropriation for FY 13.

Charges for Services:

- The decrease of \$24,000 is due to a lower revenue projection from school bus and vehicle for hire inspections.

**EXPENDITURES:**

Salaries:

- The decrease of \$12,994 is due to the elimination of a vacant position budgeted at \$23,942. This was somewhat offset by an increase of \$11,000 in salaries part time.

Internal Service Charges:

- The decrease of \$13,048 is primarily due to decreases of \$12,324 in ITD and \$1,156 in copy center allocation charges. These were slightly offset by increases of \$346 in fleet charges.

Indirect Cost:

- The increase of \$12,751 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by one (1) position.

MUNICIPAL STADIUM - CITY  
SUBFUND -- 4A1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,730,713	6,518,004	7,142,099	9.6%	624,095
Miscellaneous Revenue	147,557	5,121	51,459	904.9%	46,338
	6,878,271	6,523,125	7,193,558	10.3%	670,433
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,644,280	1,928,000	1,925,000	-0.2%	-3,000
Miscellaneous Revenue	4,122,379	4,091,334	4,047,200	-1.1%	-44,134
	5,766,659	6,019,334	5,972,200	-0.8%	-47,134
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	7,376,971	6,487,033	6,513,495	0.4%	26,462
	7,376,971	6,487,033	6,513,495	0.4%	26,462
<b>TOTAL REVENUE</b>	<b>20,021,901</b>	<b>19,029,492</b>	<b>19,679,253</b>	<b>3.4%</b>	<b>649,761</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	194,120	224,169	198,492	-11.5%	-25,677
Other Operating Expenses	3,528,556	3,392,394	3,404,170	0.3%	11,776
Capital Outlay	113,949	80,000	50,000	-37.5%	-30,000
	3,836,625	3,696,563	3,652,662	-1.2%	-43,901
TRANSFERS-NON DEPARTMENTAL					
Debt Service	10,722,459	10,496,713	11,363,531	8.3%	866,818
Transfers to Other Funds	4,841,068	4,836,216	4,663,060	-3.6%	-173,156
	15,563,527	15,332,929	16,026,591	4.5%	693,662
<b>TOTAL EXPENDITURES</b>	<b>19,400,152</b>	<b>19,029,492</b>	<b>19,679,253</b>	<b>3.4%</b>	<b>649,761</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
MUNICIPAL STADIUM-CITY (4A1)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- The net reduction of \$3,000 is primarily due to lowered projection of \$15,000 in other ticket surcharge facility fees and parking fees – daily of \$8,000. This reduction is offset by a projected increase in NFL ticket surcharges.

Miscellaneous Revenue:

- The increase of \$46,338 in Jacksonville Citywide Activities is due to projected higher investment earnings.
- The reduction of \$44,134 in the Office of Economic Development is due to lowered projections in the rental of city facilities.

Taxes:

- The increase of \$624,095 is due to higher projected tourist and sales tax revenues.

Transfers from Other Funds:

- The net increase of \$26,462 represents an increase of \$971,204 from the General Fund. This is mainly offset by the reduction of \$944,742 from the Memorial Arena-City (4B1).

**EXPENDITURES:**

Internal Service Charges:

- The net decrease of \$25,677 is mainly due to reductions of \$16,089 in computer system maintenance charges, \$4,824 in tech refresh charges, \$4,509 in data center charges, \$4,157 in helpdesk and desktop charges, \$3,354 in network group charges. These are slightly offset by increases of \$5,265 in fleet vehicle rental charges and \$1,931 in fleet parts, oil and gas charges.

Other Operating Expenses:

- The increase of \$11,776 is due to rises in electricity of \$90,185 and water of \$19,500. This is mainly offset by a decrease of \$97,909 in the miscellaneous insurance expense.

Capital Outlay:

- The reduction of \$30,000 represents the requested construction projects for FY 13.

Debt Service:

- The increase of \$866,818 is due to the rise in the intrafund transfer for the bond interest payment of \$661,818 and the increase of the bond principal payment of \$205,000.

Transfers to Other Funds:

- The reduction of \$173,156 is mainly due to a reduction in the transfer out to the Municipal Stadium-SMG subfund (4A2) of \$169,156.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.



MUNICIPAL STADIUM - SMG  
SUBFUND -- 4A2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	53,614	31,850	-40.6%	-21,764
	0	53,614	31,850	-40.6%	-21,764
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,735,036	1,596,148	1,796,091	12.5%	199,943
Miscellaneous Revenue	1,492,600	1,379,747	1,453,615	5.4%	73,868
	3,227,636	2,975,895	3,249,706	9.2%	273,811
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,441,068	4,440,216	4,271,060	-3.8%	-169,156
	4,441,068	4,440,216	4,271,060	-3.8%	-169,156
<b>TOTAL REVENUE</b>	<b>7,668,704</b>	<b>7,469,725</b>	<b>7,552,616</b>	<b>1.1%</b>	<b>82,891</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	1,375,081	1,351,215	1,320,779	-2.3%	-30,436
Employer Provided Benefits	410,249	460,170	410,550	-10.8%	-49,620
Other Operating Expenses	5,438,391	5,658,340	5,821,287	2.9%	162,947
	7,223,721	7,469,725	7,552,616	1.1%	82,891
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	213,000	0	0		0
	213,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>7,436,721</b>	<b>7,469,725</b>	<b>7,552,616</b>	<b>1.1%</b>	<b>82,891</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
MUNICIPAL STADIUM-SMG (4A2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Service:

- The increase of \$199,943 is due to higher projected revenues of \$95,109 in other ticket surcharges – incentive fees, \$82,763 in contractual services revenue and \$22,071 in parking fees – daily.

Miscellaneous Revenue:

- The decrease of \$21,764 in Jacksonville Citywide Activities is due to lower than anticipated investment pool earnings.
  
- The net increase of \$73,868 in the Office of Economic Development is due to an increase of \$75,000 in non-dwelling rent, \$35,000 in advertising fees and \$32,000 miscellaneous sales and charges. These are mostly offset by decreases of \$54,160 in concession sales and \$13,972 in rental of city facilities – SMG revenue.

Transfers From Other Funds:

- The reduction of \$169,156 represents a slightly lower subsidy from the Municipal Stadium-City subfund (4A1).

**EXPENDITURES:**

Salaries:

- The reduction of \$30,436 reflects a decrease in the SMG salaries.

Employer Provided Benefits

- The reduction of \$49,620 reflects a reduction of \$39,890 in SMG- health insurance costs and \$9,730 in SMG – payroll taxes.

Other Operating Expenses:

- The net increase of \$162,947 is mainly due to \$159,738 in contractual services – SMG, \$15,000 in repairs and maintenance \$14,000 in event contribution, \$13,000 in repairs and maintenance – supplies and \$10,000 in equipment rentals. These increases are offset somewhat by a decrease in professional services of \$52,284.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

MEMORIAL ARENA - CITY  
SUBFUND -- 4B1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	19,001	20,925	12,304	-41.2%	-8,621
	19,001	20,925	12,304	-41.2%	-8,621
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	352,038	360,000	365,000	1.4%	5,000
Miscellaneous Revenue	-12,999	0	0		0
	339,039	360,000	365,000	1.4%	5,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	2,302,924	2,464,166	1,467,291	-40.5%	-996,875
	2,302,924	2,464,166	1,467,291	-40.5%	-996,875
<b>TOTAL REVENUE</b>	<b>2,660,964</b>	<b>2,845,091</b>	<b>1,844,595</b>	<b>-35.2%</b>	<b>-1,000,496</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	87,175	94,225	108,337	15.0%	14,112
Other Operating Expenses	1,770,473	1,766,124	1,696,258	-4.0%	-69,866
Capital Outlay	4,998	40,000	40,000	0.0%	0
	1,862,646	1,900,349	1,844,595	-2.9%	-55,754
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	781,704	944,742	0	-100.0%	-944,742
	781,704	944,742	0	-100.0%	-944,742
<b>TOTAL EXPENDITURES</b>	<b>2,644,350</b>	<b>2,845,091</b>	<b>1,844,595</b>	<b>-35.2%</b>	<b>-1,000,496</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
MEMORIAL ARENA-CITY (4B1)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Miscellaneous Revenues:

- The decrease of \$8,621 in Jacksonville Citywide Activities is due to lower investment pool earnings.
- The increase of \$5,000 in the Office of Economic Development is due to an increase in other ticket surcharges- facility fees.

Transfers from Other Funds:

- The decrease of \$996,875 is mainly due to a transfer from the Memorial Arena-SMG subfund (4B2) of \$15,015.

**EXPENDITURES:**

Internal Service Charges:

- The net increase of \$14,112 is mainly due to \$15,471 in data center service charges and \$7,070 in network group charges. These are somewhat offset by a decrease of \$7,831 in computer system maintenance charges.

Other Operating Expenses:

- The decrease of \$69,866 is due to \$43,445 in electricity and \$27,781 in miscellaneous insurance.

Transfers to Other Funds:

- There is no proposed transfer to any other funds.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

MEMORIAL ARENA - SMG  
SUBFUND -- 4B2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	5,000	0	-100.0%	-5,000
	0	5,000	0	-100.0%	-5,000
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	4,935,739	5,214,051	5,390,827	3.4%	176,776
Miscellaneous Revenue	2,594,403	2,908,031	3,157,797	8.6%	249,766
	7,530,142	8,122,082	8,548,624	5.3%	426,542
<b>TOTAL REVENUE</b>	<b>7,530,142</b>	<b>8,127,082</b>	<b>8,548,624</b>	<b>5.2%</b>	<b>421,542</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	1,251,844	1,269,980	1,230,404	-3.1%	-39,576
Employer Provided Benefits	307,986	335,385	304,584	-9.2%	-30,801
Other Operating Expenses	4,138,269	4,203,778	4,286,930	2.0%	83,152
	5,698,099	5,809,143	5,821,918	0.2%	12,775
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	2,302,924	2,317,939	2,726,706	17.6%	408,767
	2,302,924	2,317,939	2,726,706	17.6%	408,767
<b>TOTAL EXPENDITURES</b>	<b>8,001,023</b>	<b>8,127,082</b>	<b>8,548,624</b>	<b>5.2%</b>	<b>421,542</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
MEMORIAL ARENA- SMG (4B2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- The net increase of \$176,776 is mainly due to an increase of \$225,192 in contractual services revenue and \$168,000 in other ticket surcharges.

Miscellaneous Revenue:

- There is no anticipated interest revenue in FY 13.
- The net increase of \$249,776 in the Office of Economic Development is mainly attributed to \$199,117 in rental of city facilities and \$100,000 in advertising fees. The increases are somewhat offset by a decrease of \$85,351 in concession sales.

**EXPENDITURES:**

Salaries

- The decrease of \$39,576 is due to a reduction in SMG salaries.

Employer Paid Benefits

- The reduction of \$30,801 is due to a reduction of \$21,360 in SMG- health insurance and \$9,441 in SMG- payroll taxes.

Other Operating Expenses:

- The net increase of \$83,152 is mainly due to increases in contractual services of \$142,430 and event contribution of \$30,000. These are mainly offset by decreases in repairs and maintenance of \$60,000 and professional services of \$30,278.

Transfers to Other Funds:

- The net increase of \$408,767 is due to a transfer of \$276,103 to the Baseball Stadium- City subfund (4C1), \$323,850 to the Baseball- SMG subfund (4C2), \$66,754 to the Performing Arts- City subfund (4D1), \$380,478 to the Equestrian Center- City subfund (4F1) and \$221,230 to the Equestrian Center- SMG subfund (4F2).

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

BASEBALL STADIUM - CITY  
SUBFUND -- 4C1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	4,753	4,771	4,538	-4.9%	-233
	4,753	4,771	4,538	-4.9%	-233
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	112,031	95,500	100,000	4.7%	4,500
Miscellaneous Revenue	122,598	95,000	107,000	12.6%	12,000
	234,629	190,500	207,000	8.7%	16,500
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	795,127	634,337	267,103	-57.9%	-367,234
	795,127	634,337	267,103	-57.9%	-367,234
<b>TOTAL REVENUE</b>	<b>1,034,509</b>	<b>829,608</b>	<b>478,641</b>	<b>-42.3%</b>	<b>-350,967</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	3,514	6,872	3,551	-48.3%	-3,321
Other Operating Expenses	483,217	463,460	465,089	0.4%	1,629
Capital Outlay	7,146	10,001	10,001	0.0%	0
	493,876	480,333	478,641	-0.4%	-1,692
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	454,863	349,275	0	-100.0%	-349,275
	454,863	349,275	0	-100.0%	-349,275
<b>TOTAL EXPENDITURES</b>	<b>948,739</b>	<b>829,608</b>	<b>478,641</b>	<b>-42.3%</b>	<b>-350,967</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE



**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
BASEBALL STADIUM-CITY (4C1)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- The increase of \$4,500 is due to higher projections for other ticket surcharge revenue.

Miscellaneous Revenue:

- There are no significant changes in Jacksonville Citywide Activities.
- The increase of \$12,000 is mainly due to an increase in the rental of city facilities.

Transfers from Other Funds:

- The decrease of \$367,234 is mainly due a reduction of \$634,337 in the transfer from the General Fund. This is somewhat offset by an increase of \$267,103 from the Arena- SMG subfund (4B2).

**EXPENDITURES:**

Internal Service Charges:

- The net decrease of \$3,321 is mainly due to an reduction of \$6,872 in system development charges. This is slightly offset by an increase of \$1,905 in data center service charges.

Other Operating Expenses:

- The net increase of \$1,629 is mainly due to an increase of \$10,000 in water expenses. This is mostly offset by a reduction of \$7,725 in miscellaneous insurance.

Transfers to Other Funds:

- The decrease of \$349,275 is due to a reduction in the transfer to the Baseball Stadium-SMG subfund (4C2).

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

BASEBALL STADIUM - SMG  
SUBFUND -- 4C2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	3,321		3,321
	0	0	3,321		3,321
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	326,222	390,296	365,774	-6.3%	-24,522
Miscellaneous Revenue	62,235	58,960	59,650	1.2%	690
	388,457	449,256	425,424	-5.3%	-23,832
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	454,863	349,275	323,850	-7.3%	-25,425
	454,863	349,275	323,850	-7.3%	-25,425
<b>TOTAL REVENUE</b>	<b>843,320</b>	<b>798,531</b>	<b>752,595</b>	<b>-5.8%</b>	<b>-45,936</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	253,430	257,925	252,681	-2.0%	-5,244
Employer Provided Benefits	55,922	62,390	60,720	-2.7%	-1,670
Other Operating Expenses	452,431	478,216	439,194	-8.2%	-39,022
	761,783	798,531	752,595	-5.8%	-45,936
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	20,000	0	0		0
	20,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>781,783</b>	<b>798,531</b>	<b>752,595</b>	<b>-5.8%</b>	<b>-45,936</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
BASEBALL STADIUM-SMG (4C2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- The net decrease of \$24,522 is mostly due to reductions of \$23,588 in daily parking fees.

Miscellaneous Revenue:

- The increase of \$3,321 in Jacksonville Citywide Activities reflects projected interest earnings.
- There are no significant changes in the Office of Economic Development.

Transfers from Other Funds:

- The decrease of \$25,425 is due to a reduced transfer of \$349,275 from the Baseball Stadium-City subfund (4C1). This is significantly offset by an increase of \$323,850 from the memorial Arena- SMG subfund (4B2).

**EXPENDITURES:**

Salaries:

- The reduction of \$5,245 reflects a reduction in SMG salaries.

Employer Provided Benefits:

- The reduction of \$1,670 is mainly due to \$1,375 in SMG- health insurance.

Other Operating Expenses:

- The net reduction of \$39,022 is mainly due to a reduction of \$31,576 in contractual services and \$14,744 in professional services. These are slightly offset by an increase of \$5,000 SMG insurance expenses.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

PERFORMING ARTS CENTER - CITY  
SUBFUND -- 4D1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-24,312	0	0		0
	-24,312	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	219,472	250,000	250,000	0.0%	0
Miscellaneous Revenue	-85,638	0	0		0
	133,834	250,000	250,000	0.0%	0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	660,907	624,364	603,401	-3.4%	-20,963
	660,907	624,364	603,401	-3.4%	-20,963
<b>TOTAL REVENUE</b>	<b>770,429</b>	<b>874,364</b>	<b>853,401</b>	<b>-2.4%</b>	<b>-20,963</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	43,360	70,935	59,691	-15.9%	-11,244
Other Operating Expenses	772,522	722,264	707,307	-2.1%	-14,957
Capital Outlay	0	30,001	35,001	16.7%	5,000
	815,882	823,200	801,999	-2.6%	-21,201
TRANSFERS-NON DEPARTMENTAL					
Debt Service	51,436	51,164	51,402	0.5%	238
Transfers to Other Funds	44,160	0	0		0
	95,596	51,164	51,402	0.5%	238
<b>TOTAL EXPENDITURES</b>	<b>911,479</b>	<b>874,364</b>	<b>853,401</b>	<b>-2.4%</b>	<b>-20,963</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
PERFORMING ARTS CENTER - CITY (4D1)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- There are no changes to the budget.

Miscellaneous Revenue:

- There are no changes to the budget in the Office of Economic Development.

Transfers from Other Funds:

- The decrease of \$20,963 is due to a reduced transfer of \$145,507 from the General Fund. This is mostly offset by an increase of \$66,754 from the Memorial Arena- SMG subfund (4B2) and \$57,790 from the Performing Arts Center- SMG subfund (4D2).

**EXPENDITURES:**

Internal Service Charges:

- The net decrease of \$11,244 is mainly due to a reduction of \$18,423 in fleet parts, oil and gas and \$2,824 in computer system maintenance charges. These are somewhat offset by an increase of \$7,078 data center service charges and \$3,288 in network group charges.

Other Operating Expenses:

- The net decrease of \$14,957 is due to \$36,457 in miscellaneous insurance. This is somewhat offset by an increase of \$20,000 in electricity expenses.

Capital Outlay:

- The increase of \$5,000 is attributed to capital costs and projects at the Times Union Center of Performing Arts.

Debt Service:

- There are no significant changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions associated with this subfund.

PERFORMING ARTS CENTER - SMG  
 SUBFUND -- 4D2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	4,815	0	-100.0%	-4,815
	0	4,815	0	-100.0%	-4,815
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,867,619	1,702,462	1,855,495	9.0%	153,033
Miscellaneous Revenue	773,831	797,850	773,503	-3.1%	-24,347
	2,641,450	2,500,312	2,628,998	5.1%	128,686
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	44,160	0	0		0
	44,160	0	0		0
<b>TOTAL REVENUE</b>	<b>2,685,610</b>	<b>2,505,127</b>	<b>2,628,998</b>	<b>4.9%</b>	<b>123,871</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	591,653	608,210	601,668	-1.1%	-6,542
Employer Provided Benefits	154,499	157,525	157,150	-0.2%	-375
Other Operating Expenses	1,966,775	1,738,348	1,811,346	4.2%	72,998
	2,712,927	2,504,083	2,570,164	2.6%	66,081
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	1,044	58,834	5535.4%	57,790
	0	1,044	58,834	5535.4%	57,790
<b>TOTAL EXPENDITURES</b>	<b>2,712,927</b>	<b>2,505,127</b>	<b>2,628,998</b>	<b>4.9%</b>	<b>123,871</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
<b>AUTHORIZED POSITIONS</b>					
<b>PART-TIME HOURS</b>					

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
PERFORMING ARTS CENTER - SMG (4D2)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- The increase of \$153,033 is due to gains in other ticket surcharges of \$100,000 and contractual services revenue of \$53,033.

Miscellaneous Revenue:

- There are no projected revenues from investment earnings in Jacksonville Citywide Activities.
- The reduction of \$24,347 in the Office of Economic Development is mainly due to the reduction of \$26,232 in concession sales.

**EXPENDITURES:**

Salaries

- There are no significant changes.

Employer Provided Benefits:

- There are no significant changes.

Other Operating Expenses:

- The increase of \$72,998 is mainly due to an increase of \$98,543 in contractual services. This is slightly offset by a reduction of \$34,719 in professional services.

Transfers to Other Funds:

- The increase of \$57,790 represents an increase in the transfer to Performing Arts Center- City (4D1).

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

CONVENTION CENTER - CITY  
SUBFUND -- 4E1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	135,914	15,758	7,366	-53.3%	-8,392
Transfers from Fund Balance	370,000	0	0		0
	505,914	15,758	7,366	-53.3%	-8,392
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,277,369	1,330,901	943,308	-29.1%	-387,593
	1,277,369	1,330,901	943,308	-29.1%	-387,593
<b>TOTAL REVENUE</b>	<b>1,783,283</b>	<b>1,346,659</b>	<b>950,674</b>	<b>-29.4%</b>	<b>-395,985</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	56,837	70,910	33,212	-53.2%	-37,698
Other Operating Expenses	624,694	589,687	599,227	1.6%	9,540
Capital Outlay	6,421	40,001	65,001	62.5%	25,000
	687,952	700,598	697,440	-0.5%	-3,158
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	926,742	646,061	253,234	-60.8%	-392,827
	926,742	646,061	253,234	-60.8%	-392,827
<b>TOTAL EXPENDITURES</b>	<b>1,614,694</b>	<b>1,346,659</b>	<b>950,674</b>	<b>-29.4%</b>	<b>-395,985</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
CONVENTION CENTER - CITY (4E1)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$8,392 is due to a lower assumption of investment pool earnings.

Transfers from Other Funds:

- The decrease of \$387,593 due to a reduced subsidy from the General Fund.

**EXPENDITURES:**

Internal Service Charges:

- The decrease of \$37,698 is attributed to a decrease of \$38,933 in ITD charges. There are offset by an increase of \$1,235 in fleet charges.

Other Operating Expenses:

- The increase of \$9,540 is due to increases of \$20,000 in electricity and \$10,000 in water utility charges. These are partially offset by a decrease of \$20,460 in miscellaneous insurance costs.

Capital Outlay:

- The increase of \$25,000 is attributable to higher construction costs.

Transfers to Other Funds:

- The decrease of \$392,827 is due to reduced transfers of \$246,600 to the Convention Center - SMG subfund (4E2) and \$146,227 to the Convention Center - Arena subfund (4B1).

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

CONVENTION CENTER - SMG  
SUBFUND -- 4E2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	11,949	5,556	-53.5%	-6,393
	0	11,949	5,556	-53.5%	-6,393
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	967,343	803,079	973,490	21.2%	170,411
Miscellaneous Revenue	989,337	979,700	1,058,224	8.0%	78,524
	1,956,681	1,782,779	2,031,714	14.0%	248,935
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	499,742	499,834	253,234	-49.3%	-246,600
	499,742	499,834	253,234	-49.3%	-246,600
<b>TOTAL REVENUE</b>	<b>2,456,423</b>	<b>2,294,562</b>	<b>2,290,504</b>	<b>-0.2%</b>	<b>-4,058</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	977,255	971,390	929,747	-4.3%	-41,643
Employer Provided Benefits	290,445	289,285	285,888	-1.2%	-3,397
Internal Service Charges	0	1	0	-100.0%	-1
Other Operating Expenses	1,161,599	1,033,886	1,074,869	4.0%	40,983
	2,429,300	2,294,562	2,290,504	-0.2%	-4,058
<b>TOTAL EXPENDITURES</b>	<b>2,429,300</b>	<b>2,294,562</b>	<b>2,290,504</b>	<b>-0.2%</b>	<b>-4,058</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
CONVENTION CENTER - SMG (4E2)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$6,393 in Jacksonville Citywide Activities is due to a lower assumption on investment pool earnings.

Charges for Services:

- The increase of \$170,411 is attributable to an increase of \$185,116 in contractual services revenue. This is partially offset by decreases of \$14,205 in parking fees – daily and \$500 in other ticket surcharge fee revenues.

Miscellaneous Revenue:

- The increase of \$78,524 is due to increases of \$74,024 in rental of city facilities and \$5,000 in concession sales revenues. These are slightly offset by a decrease of \$500 in miscellaneous sales and charge revenue.

Transfers from Other Funds:

- The decrease of \$246,600 is due to a reduced subsidy from Convention Center - City subfund (4E1).

**EXPENDITURES:**

Salaries:

- The decrease of \$41,643 is attributable to a reduction in SMG salaries.

Other Operating Expenses:

- The increase of \$40,983 is mainly due to an increase of \$74,901 in contractual service costs. This is somewhat offset by a reduction of \$34,719 in professional service costs.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

EQUESTRIAN CENTER - CITY  
SUBFUND -- 4F1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-6,383	0	0		0
	-6,383	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Miscellaneous Revenue	-291	0	0		0
	-291	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	762,772	697,381	380,478	-45.4%	-316,903
	762,772	697,381	380,478	-45.4%	-316,903
<b>TOTAL REVENUE</b>	<b>756,098</b>	<b>697,381</b>	<b>380,478</b>	<b>-45.4%</b>	<b>-316,903</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	38,102	34,169	39,788	16.4%	5,619
Other Operating Expenses	235,384	231,381	219,758	-5.0%	-11,623
Capital Outlay	0	1	1	0.0%	0
	273,486	265,551	259,547	-2.3%	-6,004
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	106,056	118,682	120,931	1.9%	2,249
Transfers to Other Funds	357,846	313,148	0	-100.0%	-313,148
	463,902	431,830	120,931	-72.0%	-310,899
<b>TOTAL EXPENDITURES</b>	<b>737,389</b>	<b>697,381</b>	<b>380,478</b>	<b>-45.4%</b>	<b>-316,903</b>

TOTAL SUBFUND POSITION CAP

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

AUTHORIZED POSITIONS  
PART-TIME HOURS

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
EQUESTRIAN CENTER - CITY (4F1)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Transfers from Other Funds:

- The reduction of \$316,903 is attributable to reduced transfers of \$572,381 from the General Fund and \$125,000 from the solid Waste Facilities Mitigation projects subfund (44I). These are offset by a transfer in of \$380,478 from the Memorial Arena – SMG subfund (4B2).

**EXPENDITURES:**

Internal Service Charges:

- The increase of \$5,619 is due to an increase of \$5,901 in fleet charges. These are slightly offset by a reduction of \$282 in ITD charges.

Other Operating Expenses:

- The decrease of \$11,623 is attributable to reductions of \$6,623 in miscellaneous insurance and \$5,000 in electricity costs.

Debt Service:

- There are no significant changes.

Transfers to Other Funds:

- The reduction of \$313,148 is due to a lower subsidy needed to cover expenses in the Equestrian Center - SMG subfund (4F2).

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

EQUESTRIAN CENTER - SMG  
 SUBFUND -- 4F2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	799		799
	0	0	799		799
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	264,118	263,677	258,998	-1.8%	-4,679
Miscellaneous Revenue	132,504	149,175	127,043	-14.8%	-22,132
	396,622	412,852	386,041	-6.5%	-26,811
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	357,846	313,148	221,230	-29.4%	-91,918
	357,846	313,148	221,230	-29.4%	-91,918
<b>TOTAL REVENUE</b>	<b>754,468</b>	<b>726,000</b>	<b>608,070</b>	<b>-16.2%</b>	<b>-117,930</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	258,725	286,975	187,122	-34.8%	-99,853
Employer Provided Benefits	88,500	67,045	60,905	-9.2%	-6,140
Other Operating Expenses	375,846	371,980	360,043	-3.2%	-11,937
	723,071	726,000	608,070	-16.2%	-117,930
<b>TOTAL EXPENDITURES</b>	<b>723,071</b>	<b>726,000</b>	<b>608,070</b>	<b>-16.2%</b>	<b>-117,930</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
EQUESTRIAN CENTER - SMG (4F2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

Charges for Services:

- There are no significant changes.

Miscellaneous Revenue:

- The decrease of \$22,132 is attributable to reductions of \$12,860 in rental of city facilities, \$7,500 in advertising fees and \$1,772 in concession sales revenue.

Transfers from Other Funds:

- The decrease of \$91,918 represents a reduced subsidy of \$313,148 from the Equestrian Center - City subfund (4F1). This was mostly offset by an increased subsidy of \$221,230 from the Memorial Arena – SMG subfund (4B2)

**EXPENDITURES:**

Salaries:

- The decrease of \$99,853 is due to a reduction in SMG salaries.

Employer Provided Benefits:

- The decrease of \$6,140 is attributable to a decrease of \$8,605 in SMG payroll taxes. This is somewhat offset by an increase of \$2,465 in SMG – Health Insurance costs.

Other Operating Expenses:

- The reduction of \$11,937 is primarily due to a decrease of \$18,523 in repair and maintenance costs. This is somewhat offset by increases of \$2,000 in SMG insurance, \$1,993 in contractual service SMG and \$1,050 in advertising and promotion costs.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

SPORTS COMPLEX CAPITAL MAINTENANCE  
 SUBFUND -- 4G1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	4,403,117	4,198,162	4,776,228	13.8%	578,066
Miscellaneous Revenue	39,643	0	0		0
	<u>4,442,760</u>	<u>4,198,162</u>	<u>4,776,228</u>	13.8%	578,066
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	370,000	0	0		0
	<u>370,000</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>4,812,760</b>	<b>4,198,162</b>	<b>4,776,228</b>	<b>13.8%</b>	<b>578,066</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	0	776,228		776,228
	<u>0</u>	<u>0</u>	<u>776,228</u>		<u>776,228</u>
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	2,145,361	4,198,162	4,000,000	-4.7%	-198,162
	<u>2,145,361</u>	<u>4,198,162</u>	<u>4,000,000</u>	-4.7%	<u>-198,162</u>
<b>TOTAL EXPENDITURES</b>	<b>2,145,361</b>	<b>4,198,162</b>	<b>4,776,228</b>	<b>13.8%</b>	<b>578,066</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					



**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
SPORTS COMPLEX CAPITAL MAINTENANCE (4G1)**

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**BACKGROUND:**

Ordinance 2009-817-E mandates that the Convention Development Tax collected pursuant to chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. The 4G1 subfund was established for this purpose. These funds are to be used exclusively to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex which includes the Municipal Stadium, Veterans Memorial Arena, and the Jacksonville Baseball Stadium.

**REVENUES:**

Taxes:

- This represents the FY 13 anticipated 2 Cent Tourist Development Tax collections.

**EXPENDITURES:**

Capital Outlay:

- The proposed projects by venue are detailed in the table below:

Municipal Stadium

Description	Amount
Audio / Visual	\$50,000
Furniture, Fixtures & Equipment	\$50,000
Radio & Communications	\$50,000
Interior Finishes	\$135,000
Scoreboard Related	\$175,000
Food Service	\$340,000
Sound System - Seating Bowl	\$2,000,000

Memorial Arena

Description	Amount
Waterproofing	\$1,200,000

Cash Carryover:

- The remaining available funding has been placed in a cash carryover until the outcome of the RFP. Additional projects for FY 13, if required, will come back before Council as separate legislation during the fiscal year.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

JAX ECONOMIC DEVELOPMENT COMMISSION  
SUBFUND -- 751

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	138,969	68,040	0	-100.0%	-68,040
Transfers From Component Units	8,884,932	4,814,790	0	-100.0%	-4,814,790
Transfers from Fund Balance	750,000	446,600	712,518	59.5%	265,918
	9,773,901	5,329,430	712,518	-86.6%	-4,616,912
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	66,096	66,096	0	-100.0%	-66,096
Miscellaneous Revenue	180,319	70,800	0	-100.0%	-70,800
	246,415	136,896	0	-100.0%	-136,896
<b>TOTAL REVENUE</b>	<b>10,020,317</b>	<b>5,466,326</b>	<b>712,518</b>	<b>-87.0%</b>	<b>-4,753,808</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-41,844	0	-100.0%	41,844
Transfers to Other Funds	0	0	712,518		712,518
	0	-41,844	712,518	-1802.8%	754,362
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	2,509,002	2,375,294	0	-100.0%	-2,375,294
Employer Provided Benefits	601,399	689,390	0	-100.0%	-689,390
Internal Service Charges	992,605	895,965	0	-100.0%	-895,965
Other Operating Expenses	5,845,312	2,696,410	0	-100.0%	-2,696,410
Capital Outlay	0	2	0	-100.0%	-2
Grants, Aids & Contributions	180,681	183,815	0	-100.0%	-183,815
Indirect Cost	159,388	162,591	0	-100.0%	-162,591
Extraordinary Lapse	0	-1,708,093	0	-100.0%	1,708,093
Banking Fund Debt Repayment	204,250	212,796	0	-100.0%	-212,796
	10,492,638	5,508,170	0	-100.0%	-5,508,170
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	801,512	0	0		0
	801,512	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>11,294,150</b>	<b>5,466,326</b>	<b>712,518</b>	<b>-87.0%</b>	<b>-4,753,808</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	36		-36
PART-TIME HOURS	8,320		-8,320

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION (751)**

---

**BACKGROUND:**

Up until passage of 2012-212-E, the JEDC served as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The JEDC oversaw the administration of local and state incentives, the redevelopment of Cecil Commerce Center, Downtown development and permitting, Film and Television initiatives and Sports and Entertainment programs including administration of the SMG Contract.

With the passage of 2012-212-E JEDC is no longer a component unit of the City and is being moved back into the General Fund – GSD as a City Department. At the close of the 2011-2012 fiscal-year the fund as a whole will be collapsed. The FY 13 proposed budget includes the transfer of the remaining fund balance back to the General Fund – GSD.

**REVENUES:**

Transfers from Fund Balance:

- This amount represents the estimated year-end balance in this fund which will be transferred to the General Fund – GSD.

**EXPENDITURES:**

Transfers To Other Funds:

- This amount represents the fund balance transfer to the General Fund – GSD as mentioned above.

**EMPLOYEE CAP CHANGES:**

With the passage of 2012-212-E, the authorized positions and part-time hours have been moved out of this fund into General Funds.

CECIL FIELD TRUST  
SUBFUND -- 759

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	84,882	122,236	68,126	-44.3%	-54,110
Transfers From Component Units	0	578,724	0	-100.0%	-578,724
Transfers from Fund Balance	-1,272,334	0	0		0
	-1,187,452	700,960	68,126	-90.3%	-632,834
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,320	2,500	1	-100.0%	-2,499
Miscellaneous Revenue	710,363	1,244,525	1,881,872	51.2%	637,347
Transfers from Fund Balance	-500,000	0	0		0
	211,683	1,247,025	1,881,873	50.9%	634,848
<b>PARKS &amp; RECREATION</b>					
Miscellaneous Revenue	91,505	70,000	36,571	-47.8%	-33,429
	91,505	70,000	36,571	-47.8%	-33,429
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	801,512	0	0		0
	801,512	0	0		0
<b>TOTAL REVENUE</b>	<b>-82,752</b>	<b>2,017,985</b>	<b>1,986,570</b>	<b>-1.6%</b>	<b>-31,415</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Other Operating Expenses	1,974,289	1,984,672	1,966,091	-0.9%	-18,581
	1,974,289	1,984,672	1,966,091	-0.9%	-18,581
<b>PARKS &amp; RECREATION</b>					
Other Operating Expenses	30,526	33,313	20,479	-38.5%	-12,834
Capital Outlay	27,590	0	0		0
	58,116	33,313	20,479	-38.5%	-12,834
<b>TOTAL EXPENDITURES</b>	<b>2,032,405</b>	<b>2,017,985</b>	<b>1,986,570</b>	<b>-1.6%</b>	<b>-31,415</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ECONOMIC DEVELOPMENT  
CECIL FIELD TRUST (759)**

---

**BACKGROUND:**

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. This fund is an all year's fund.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$54,110 in Jacksonville Citywide Activities represents a reduction in investment earnings.
- The net increase of \$637,347 represents an increase of \$599,869 in gain/loss sale of real property and \$106,276 in timber products. These were slightly offset by a decrease of \$68,798 in rental of city facilities.
- The decrease of \$33,429 in Parks and Recreation is from timber products.

Charges for Services:

- The decrease of \$2,499 in Office of Economic development is due to a reduction in the hunting, fishing, and archery permits revenues.

Transfers From Component Units

- In Jacksonville Citywide Activities, there is no proposed transfer from the General Fund in FY 13.

**EXPENDITURES:**

Other Operating Expenses:

- The decrease of \$18,581 in the Office of economic Development is due to a reduction in professional services.
- The decrease of \$12,834 in Parks and Recreation is due to a reduction in professional services for the Waterfront Management and Programming Division.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.



## **OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT**

### **DEPARTMENT VISION:**

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to establish a centralized independent citywide office to coordinate and address ethics issues. In order to accomplish this vision, the following activities will occur:

- Implement citywide ethics training;
- Ensure compliance with all local and state ethics laws;
- Investigate situations involving fraud, waste, corruption and conflicts of interest;
- Administer a confidential Hotline;
- Organize a citywide Ethics coordination Council with representatives of all departments and agencies of the city in order to avoid duplication of ethics resources and to share best practices in combatting corruption;
- Review local laws in ethics and make recommendations for changes;
- Advise officials on ethics matters;
- Act as staff for the Ethics Commission.

### **DEPARTMENT MISSION:**

To make the Ethics program of the consolidated city of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

**Office of Ethics Compliance and  
Oversight**

OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Salaries	75,031	75,000	75,000	0.0%	0
Employer Provided Benefits	1,241	1,094	1,094	0.0%	0
Internal Service Charges	3,029	64,087	43,550	-32.0%	-20,537
Other Operating Expenses	2,430	2,327	2,416	3.8%	89
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>81,732</b>	<b>142,509</b>	<b>122,061</b>	<b>-14.3%</b>	<b>-20,448</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS		2,080	2,080

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	81,732	142,509	122,061	-14.3%	-20,448
<b>DEPARTMENT TOTAL</b>	<b>81,732</b>	<b>142,509</b>	<b>122,061</b>	<b>-14.3%</b>	<b>-20,448</b>



**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT  
GENERAL FUND (011)**

---

**BACKGROUND:**

This fund accounts for the Office of Ethics Compliance and Oversight which addresses citywide ethics issues.

**REVENUES:**

There are no revenues for this department.

**EXPENDITURES:**

Internal Service Charges:

- The decrease of \$20,537 is primarily due to a decrease of \$21,540 in OGC legal allocation charges. This was slightly offset by an increase of \$1,422 in mailroom allocation charges.

**EMPLOYEE CAP CHANGES:**

There are no full time employees in this activity.



## OFFICE OF GENERAL COUNSEL

### DEPARTMENT VISION:

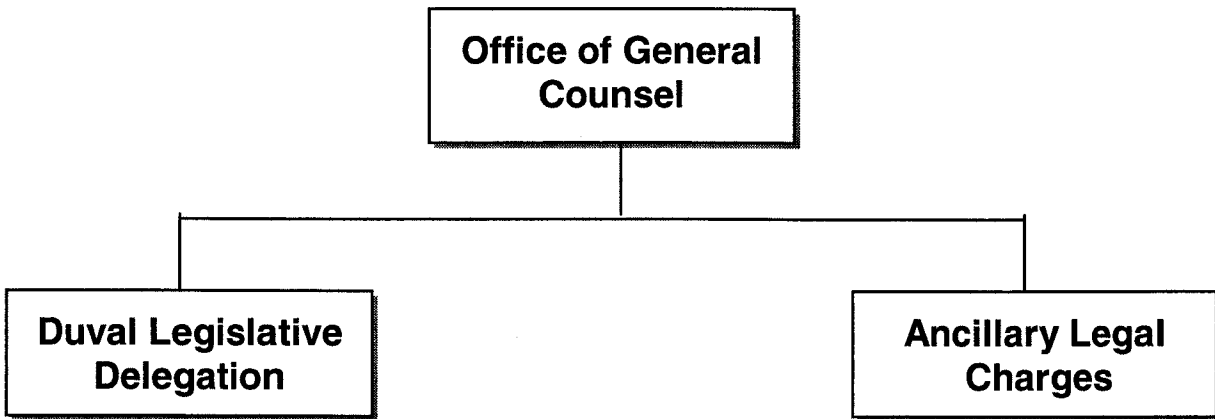
To be open and accessible to our clients, the Consolidated City of Jacksonville, its Constitutional Officers, the Duval County School Board, and the independent agencies (our "Clients") and ensure that they have the legal services necessary to perform their missions and goals.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

### DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



OFFICE OF GENERAL COUNSEL  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Salaries	47,671	47,979	47,833	-0.3%	-146
Employer Provided Benefits	18,706	20,824	23,520	12.9%	2,696
Internal Service Charges	8,912	8,111	6,452	-20.5%	-1,659
Other Operating Expenses	259,614	150,593	149,527	-0.7%	-1,066
Capital Outlay	0	1	4	300.0%	3
<b>TOTAL EXPENDITURES</b>	<b>334,903</b>	<b>227,508</b>	<b>227,336</b>	<b>-0.1%</b>	<b>-172</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS	2,080		-2,080

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
DUVAL LEGISLATIVE DELEGATION	77,084	80,258	80,086	-0.2%	-172
OFFICE OF GENERAL COUNSEL	257,819	147,250	147,250	0.0%	0
<b>DEPARTMENT TOTAL</b>	<b>334,903</b>	<b>227,508</b>	<b>227,336</b>	<b>-0.1%</b>	<b>-172</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF GENERAL COUNSEL  
GENERAL FUND (011)**

---

**BACKGROUND:**

This fund accounts for the Duval Legislative Delegation and Judgments, Claims and Losses which provides resources to be used for the defense of the City against legal action.

**REVENUES:**

There are no revenues for the General Fund division of this department.

**EXPENDITURES:**

Employer Provided Benefits:

- The increase of \$2,696 is attributable to increases of \$1,547 in pension contribution and \$1,151 in group hospitalization insurance costs.

Internal Service Charges:

- The decrease of \$1,659 is mainly due to decreases of \$1,479 in ITD and \$994 in copy center allocation charges. These were offset by increases of \$609 in mailroom allocation and \$223 in copier consolidation allocation charges.

Other Operating Expenses:

- The decrease of \$1,066 is primarily due to decreases of \$768 in buildings plant renewal and \$300 office supplies other.

**EMPLOYEE CAP CHANGES:**

There are no changes to employee cap.

OFFICE OF GENERAL COUNSEL  
SUBFUND -- 551

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	56,534	77,121	85,000	10.2%	7,879
Transfers from Fund Balance	0	101,896	0	-100.0%	-101,896
	56,534	179,017	85,000	-52.5%	-94,017
<b>OFFICE OF GENERAL COUNSEL</b>					
Charges for Services	9,952,266	8,660,059	7,968,962	-8.0%	-691,097
Miscellaneous Revenue	8,236	6,500	11,000	69.2%	4,500
	9,960,501	8,666,559	7,979,962	-7.9%	-686,597
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	88,079	0	0		0
	88,079	0	0		0
<b>TOTAL REVENUE</b>	<b>10,105,114</b>	<b>8,845,576</b>	<b>8,064,962</b>	<b>-8.8%</b>	<b>-780,614</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-192,847	-319,407	65.6%	-126,560
	0	-192,847	-319,407	65.6%	-126,560
<b>OFFICE OF GENERAL COUNSEL</b>					
Salaries	5,400,565	5,497,407	5,047,180	-8.2%	-450,227
Employer Provided Benefits	1,276,974	1,537,693	1,589,527	3.4%	51,834
Internal Service Charges	343,590	355,147	278,789	-21.5%	-76,358
Other Operating Expenses	1,037,787	1,278,449	1,293,170	1.2%	14,721
Capital Outlay	0	1	4	300.0%	3
Indirect Cost	466,835	369,726	175,699	-52.5%	-194,027
	8,525,750	9,038,423	8,384,369	-7.2%	-654,054
<b>TOTAL EXPENDITURES</b>	<b>8,525,750</b>	<b>8,845,576</b>	<b>8,064,962</b>	<b>-8.8%</b>	<b>-780,614</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	69	61	-8
PART-TIME HOURS	2,600	2,600	

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF GENERAL COUNSEL  
OFFICE OF GENERAL COUNSEL (551)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the cost of the General Counsel's Office and recovers its costs via charges to its users/customers which include the City, independent authorities and boards/commissions of the government.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$7,879 in Jacksonville Citywide Activities is due to a higher assumption on investment pool earnings.

Transfers from Fund Balance:

- The decrease of \$101,896 is due to the elimination of the fund balance appropriation for FY 13.

Charges for Services:

- This revenue consists of internal service revenue funds from charges billed to other departments and agencies. The decrease of \$691,097 is due to the elimination of eight (8) positions which will result in lower billings.

Miscellaneous Revenue:

- The increase of \$4,500 in the Office of General counsel is due to higher miscellaneous sales and charge revenue.

**EXPENDITURES:**

Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Salaries:

- The decrease of \$450,227 is attributable to the elimination of eight (8) positions.

Employer Provided Benefits:

- The increase of \$51,834 is primarily due to an increase of \$90,278 in pension contribution costs. This was somewhat offset by decreases of \$30,948 in group hospitalization, \$5,191 in medicare tax and \$2,183 in payroll tax charges.

Internal Service Charges:

- The decrease of \$76,358 is due to decreases of \$83,225 in ITD, \$5,389 in copy center allocation, \$3,756 in mailroom allocation and \$2,271 in fleet charges. These were somewhat offset by an increase of \$18,283 in copier consolidation charges.

Other Operating Expenses:

- The increase of \$14,721 is due to increases of \$13,499 in employee training, \$5,464 in dues subscription & memberships, \$2,000 in travel and \$1,788 in insurance costs. These were somewhat offset by decreases of \$7,000 in miscellaneous services & charges and \$950 in hardware/software maintenance & license charges.

Indirect Costs:

- The decrease of \$194,027 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by eight (8) positions.





# OFFICE OF THE SHERIFF

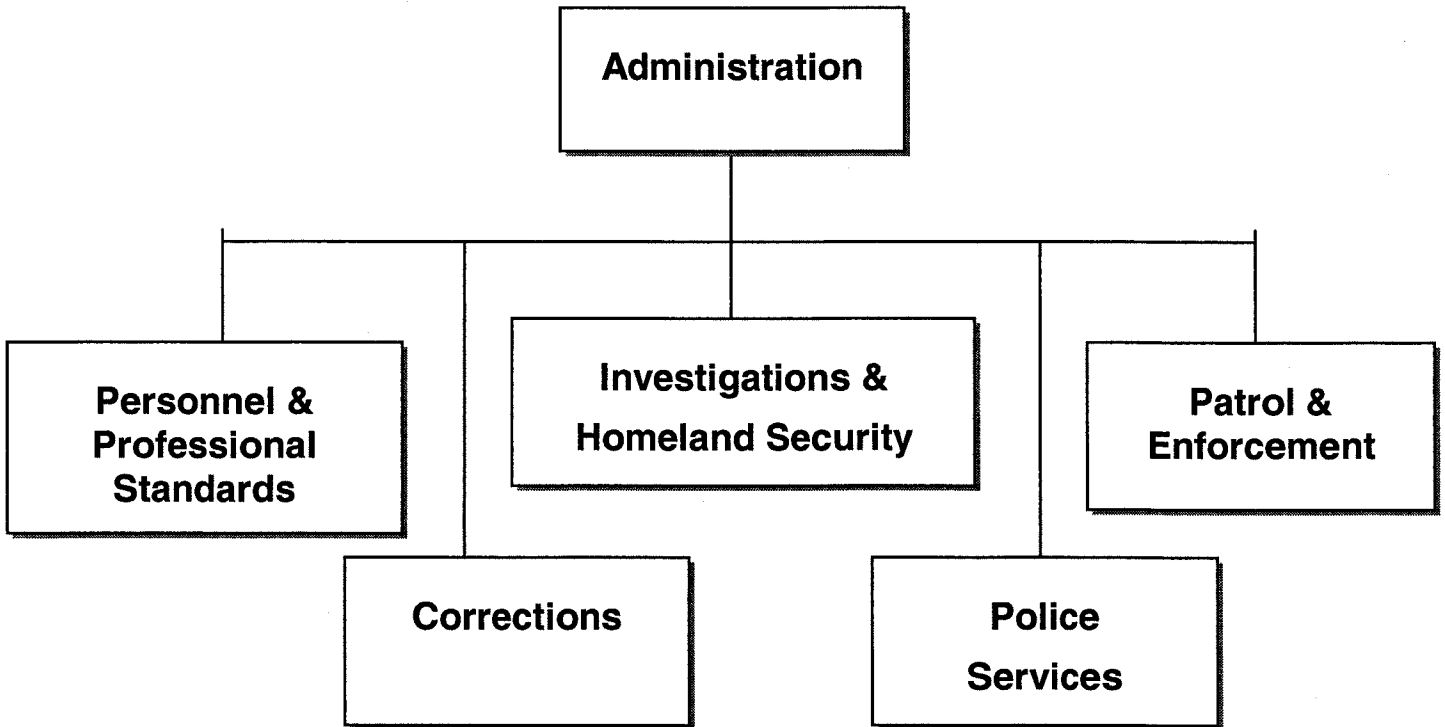
## DEPARTMENT MISSION:

The mission of the Jacksonville Sheriff's Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community's role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff's Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



OFFICE OF THE SHERIFF  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	9,489,667	6,648,665	7,046,037	6.0%	397,372
Fines and Forfeits	1,336,916	1,097,014	2,664,239	142.9%	1,567,225
Miscellaneous Revenue	814,110	827,153	665,333	-19.6%	-161,820
Other Sources	340,917	0	0		0
<b>TOTAL REVENUE</b>	<b>11,981,610</b>	<b>8,572,832</b>	<b>10,375,609</b>	<b>21.0%</b>	<b>1,802,777</b>
<b>EXPENDITURES</b>					
Salaries	197,990,893	195,135,980	196,166,127	0.5%	1,030,147
Lapse	0	-1,883,611	-10,583,611	461.9%	-8,700,000
Employer Provided Benefits	93,638,640	94,036,093	123,530,014	31.4%	29,493,921
Internal Service Charges	28,857,920	26,029,240	24,094,134	-7.4%	-1,935,106
Other Operating Expenses	27,956,996	30,412,035	29,813,155	-2.0%	-598,880
Capital Outlay	545,825	41,297	62,926	52.4%	21,629
Extraordinary Lapse	0	0	-6,123,184		-6,123,184
Banking Fund Debt Repayment	1,737,941	2,123,725	1,557,699	-26.7%	-566,026
<b>TOTAL EXPENDITURES</b>	<b>350,728,216</b>	<b>345,894,759</b>	<b>358,517,260</b>	<b>3.6%</b>	<b>12,622,501</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3,283	3,129	-154
PART-TIME HOURS	553,708	678,797	125,089

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
CORRECTIONS	82,870,072	84,128,271	75,741,098	-10.0%	-8,387,173
INVESTIGATION&HOMELAND SECURITY	54,162,015	53,211,279	58,438,135	9.8%	5,226,856
PATROL & ENFORCEMENT	152,426,260	143,718,427	160,224,933	11.5%	16,506,506
PERSONNEL & PROF. STANDARD	15,231,259	12,527,514	9,844,147	-21.4%	-2,683,367
POLICE SERVICES	39,343,577	45,526,951	47,454,408	4.2%	1,927,457
SHERIFF-ADMINISTRATION	6,695,034	6,782,317	6,814,539	0.5%	32,222
<b>DEPARTMENT TOTAL</b>	<b>350,728,216</b>	<b>345,894,759</b>	<b>358,517,260</b>	<b>3.6%</b>	<b>12,622,501</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF THE SHERIFF  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

**REVENUES:**

Charges for Services:

- The \$397,372 increase is primarily due to the increase of \$279,539 in off duty reimbursement, \$182,500 in home detention fee, \$115,600 in take home vehicle reimbursement, \$105,000 in inmate subsistence fee and \$54,336 in prisoner's board - workfurlough. These increases were somewhat offset by a decrease of \$162,000 in weekenders board - Fairfield, \$128,383 in interfund service charges, \$80,000 in SMG overtime reimbursement and \$35,633 in finger prints, background and photos.

Fines and Forfeits:

- The increase of \$1,567,225 is mainly due to the budgeting of \$1,500,000 for the new red light cameras-Sheriff's fines and \$85,569 in criminal justice education fines.

Miscellaneous Revenue:

- The decrease of \$161,820 is primarily due to a drop of \$150,881 in overtime reimbursement charges and \$48,000 in instructor's fees/FJC. These decreases were somewhat offset by an increase of \$37,386 in miscellaneous services and charges.

**EXPENDITURES:**

Lapse:

- This represents the lapse imposed for FY 13.

Employee Provided Benefits:

- The increase of \$29,493,921 is primarily due to an increase of \$25,578,304 in police and fire pension contribution, \$1,293,970 in correction officer pension contribution, \$1,198,888 in group hospitalization insurance, \$755,688 in workers' compensation insurance, \$527,124 in general employee pension contribution and \$148,1210 in FICA.

Internal Service Charges:

- The decrease of \$1,935,106 is primarily due to transferring the wireless communication cost of \$948,188 to other operating expenses, a net reduction of

\$912,290 in fleet charges and a net reduction of \$170,669. These decreases were somewhat offset by an increase of \$113,512 in telecommunication.

**Other Operating Expenses:**

- The decrease of \$598,880 is primarily due to a drop of \$733,046 in hardware/software maintenance & licenses, \$470,460 in clothing, uniforms, and safety equipment, \$395,186 in professional services, \$258,191 in employee training, \$142,130 in chemical and drugs, \$118,558 in miscellaneous services and charges, \$109,118 in aviation hull/chemical and \$97,115 in repair and maintenance supplies. These decreases were somewhat offset by an increase of \$899,096 in wireless communications (transferred from internal services charges), \$468,188 in general liability insurance, \$264,876 in miscellaneous insurance, \$125,568 in equipment rentals.

**Capital Outlay:**

- The \$21,629 increase is for the purchase of specialized equipment.

**Extraordinary Lapse:**

- This represents an additional lapse imposed due to the increased costs of the Police and Fire Pension to the City.

**Banking Fund Debt Repayment:**

- The decrease of \$566,026 is due to a reduction in equipment funded by the banking fund.

**EMPLOYEE CAP CHANGES:**

A total of 154 positions were eliminated as part of the budget process.

9-1-1 EMERGENCY USER FEE

SUBFUND -- 171

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	63,309	92,865	92,865	0.0%	0
	63,309	92,865	92,865	0.0%	0
<b>OFFICE OF THE SHERIFF</b>					
Charges for Services	4,609,837	4,737,787	4,285,176	-9.6%	-452,611
	4,609,837	4,737,787	4,285,176	-9.6%	-452,611
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,494	0	0		0
	4,494	0	0		0
<b>TOTAL REVENUE</b>	<b>4,677,640</b>	<b>4,830,652</b>	<b>4,378,041</b>	<b>-9.4%</b>	<b>-452,611</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF THE SHERIFF</b>					
Salaries	291,068	324,103	276,309	-14.7%	-47,794
Employer Provided Benefits	79,482	98,513	90,144	-8.5%	-8,369
Internal Service Charges	6,464	7,456	887	-88.1%	-6,569
Other Operating Expenses	4,050,529	4,400,579	4,010,700	-8.9%	-389,879
Capital Outlay	0	1	1	0.0%	0
	4,427,542	4,830,652	4,378,041	-9.4%	-452,611
<b>TOTAL EXPENDITURES</b>	<b>4,427,542</b>	<b>4,830,652</b>	<b>4,378,041</b>	<b>-9.4%</b>	<b>-452,611</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		7	6	-1	
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF THE SHERIFF  
911 EMERGENCY USER FEE (171)**

---

**BACKGROUND:**

The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

**REVENUES:**

Charges for Services:

- The decrease of \$452,611 is due to lower E911 emergency operation and wireless user fee revenue.

**EXPENDITURES:**

Salaries:

- The decrease of \$47,794 is primarily due to the elimination of one (1) position.

Employer Provided Benefits:

- The decrease of \$8,369 is primarily due to the drop in pension associated with the elimination of one (1) position.

Internal Service Charges:

- The decrease of \$6,569 is due to a drop in telecommunication service charges.

Other Operating Expense:

- The decrease of \$389,879 is primarily due to lower costs of \$362,704 in miscellaneous services and charges and \$237,419 in intra-department cost. These decreases were somewhat offset by an increase of \$254,383 in repairs and maintenance.

**EMPLOYEE CAP CHANGES:**

One (1) position was eliminated.

SHERIFF'S TRUSTS  
SUBFUND -- 64A

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>OFFICE OF THE SHERIFF</b>					
Charges for Services	1,150	0	0		0
Fines and Forfeits	79,995	80,000	80,000	0.0%	0
Miscellaneous Revenue	1,437,095	833,879	1,530,000	83.5%	696,121
	1,518,239	913,879	1,610,000	76.2%	696,121
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,911	0	0		0
	1,911	0	0		0
<b>TOTAL REVENUE</b>	<b>1,520,150</b>	<b>913,879</b>	<b>1,610,000</b>	<b>76.2%</b>	<b>696,121</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF THE SHERIFF</b>					
Salaries	114,315	216,940	121,905	-43.8%	-95,035
Employer Provided Benefits	45,584	82,638	59,187	-28.4%	-23,451
Other Operating Expenses	387,895	614,301	476,908	-22.4%	-137,393
Capital Outlay	128,079	0	400,000		400,000
Grants, Aids & Contributions	160,600	0	0		0
	836,474	913,879	1,058,000	15.8%	144,121
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	1,000,000	0	552,000		552,000
	1,000,000	0	552,000		552,000
<b>TOTAL EXPENDITURES</b>	<b>1,836,474</b>	<b>913,879</b>	<b>1,610,000</b>	<b>76.2%</b>	<b>696,121</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET  
OFFICE OF THE SHERIFF  
SHERIFF'S TRUSTS (64A)**

---

**BACKGROUND:**

Municipal Code Section 111.300 created a trust fund account to be known as the Inmate Welfare Trust Fund. This fund receives the net profits from the commissary operation within the City's correctional facilities, which shall be used only for the overall welfare of the inmates. An inmate welfare committee recommends what expenditures are to be made. This is an all-years fund.

**REVENUE:**

Miscellaneous Revenue:

- The increase of \$696,121 is due to higher concession sales.

**EXPENDITURES:**

Salaries:

- The decrease of \$95,035 is primarily due to a review of functions performed, the allocated payroll amounts charged resulted in a change for most payroll related sub-objects.

Employer Provided Benefits:

- The decrease of \$23,451 is primarily due to the same reason stated above.

Other Operating Expenses:

- The decrease of \$137,393 is primarily due to lower amount needed to purchase pharmaceuticals, indigent kits, admission packs, shower shoes and soap for inmates housed by the Florida Department of Corrections.

Capital Outlay:

- The increase of \$400,000 is for the purchase of specialized equipment.

Transfer to Other Funds:

- The \$552,000 is to provide funding for Capital Projects.

**EMPLOYEE CAP CHANGES:**

There are no changes in the number of positions.



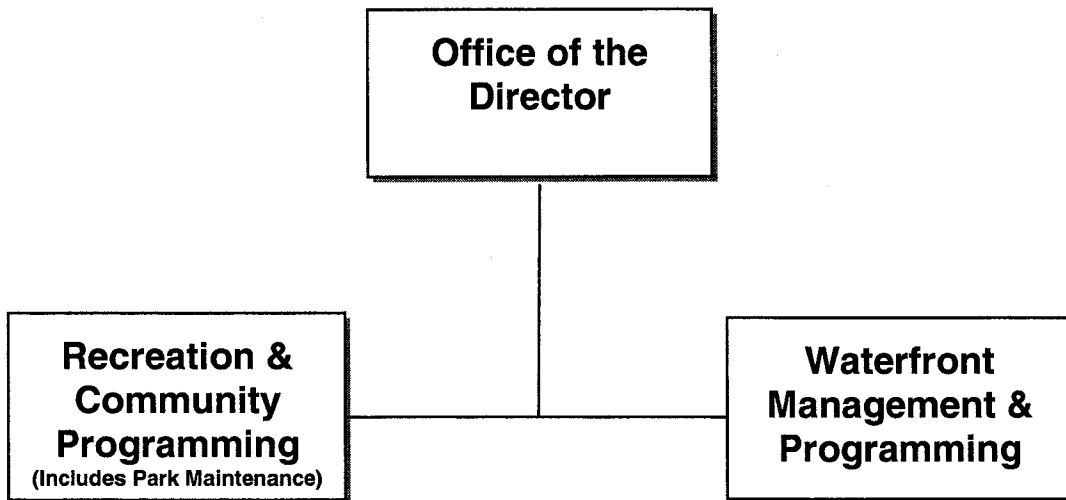
## PARKS AND RECREATION

### DEPARTMENT VISION:

Enhance the quality of life in Jacksonville by creating community through people, parks and programs.

### DEPARTMENT MISSION:

Promote the health and well-being of all residents by providing diverse, year-round recreation and leisure opportunities.



PARKS & RECREATION  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	600,073	623,505	576,500	-7.5%	-47,005
Miscellaneous Revenue	262,165	514,362	1,268,800	146.7%	754,438
<b>TOTAL REVENUE</b>	<b>862,237</b>	<b>1,137,867</b>	<b>1,845,300</b>	<b>62.2%</b>	<b>707,433</b>
<b>EXPENDITURES</b>					
Salaries	5,124,918	4,975,382	8,998,737	80.9%	4,023,355
Employer Provided Benefits	1,346,760	1,289,418	3,413,262	164.7%	2,123,844
Internal Service Charges	1,008,928	941,713	589,816	-37.4%	-351,897
Other Operating Expenses	2,660,342	2,627,530	5,441,330	107.1%	2,813,800
Capital Outlay	7,689	2	22	1000.0%	20
<b>TOTAL EXPENDITURES</b>	<b>10,148,637</b>	<b>9,834,045</b>	<b>18,443,167</b>	<b>87.5%</b>	<b>8,609,122</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	101	227	126
PART-TIME HOURS	198,266	203,370	5,104

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
OFFICE OF DIRECTOR	2,482,421	2,368,748	3,096,964	30.7%	728,216
REC & COMMUNITY PROGRAMMING	6,304,104	6,195,742	14,149,079	128.4%	7,953,337
WATERFRONT MGMT & PROGRAMMING	1,362,113	1,269,555	1,197,124	-5.7%	-72,431
<b>DEPARTMENT TOTAL</b>	<b>10,148,637</b>	<b>9,834,045</b>	<b>18,443,167</b>	<b>87.5%</b>	<b>8,609,122</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Department of Parks and Recreation is comprised of two divisions. The two divisions are Recreation and Community Programming and Waterfront Management. The department also oversees the Park Maintenance activities of the city.

The Office of the Director includes the Cooperative Extension Office, Grant Compliance, JaxParks Community Relations Office, the Office of Special Events, the Park Planning and Development Office, and the Ritz Theatre and LaVilla Museum.

The Parks and Recreation Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and protection and create a sense of community for residents in Duval County. It is also responsible for city parks, preserves, entertainment venues, pools, marinas, waterfront facilities, and programs administered through partnerships, liaisons and city staff.

**REVENUES:**

Charges for Services:

- The net decrease of \$47,005 is primarily due to a reduction of \$84,820 in tennis lessons and \$34,685 in organized event charges. These were mostly offset by an increase of \$70,000 in summer camps for aquatics programs.

Miscellaneous Revenue:

- The net increase of \$754,438 is mainly due a \$1,000,000 increase in contribution from private sources. This revenue item is aimed to support parks programming and operations in the City of Jacksonville. This was slightly offset by a decrease of \$268,842 – mostly from \$87,740 in aquatics and \$184,102 in playgrounds and centers.

**EXPENDITURES:**

Salaries:

- The increase of \$4,023,355 primarily due to the transfer of Park Maintenance personnel from Public Works into the Parks and Recreation. There is an increase of \$3,907,587 in permanent salaries, \$74,346 in special pay – pensionable and \$41,304 in part time salaries.

Employer Provided Benefits:

- The increase of \$2,123,844 is primarily due to \$929,733 in group health, \$898,911 in pension contribution, \$211,905 in workers compensation and \$50,414 in Medicare taxes.

**Internal Service Charges:**

- The net decrease of \$351,897 is primarily due to reductions of \$197,574 in ITD computer service maintenance charges, \$49,058 in data center service charges, \$42,431 in network group charges, \$37,945 in telecommunication charges and \$33,716 in copy center charges.

**Other Operating Expenses:**

- The net increase of \$2,813,800 is primarily the result of moving related Parks Maintenance expenditures into the Parks and Recreation department. This includes an increase of \$2,159,866 in contractual services of which \$2,072,323 was transferred, a transfer in of \$198,385 in repairs and maintenance- supplies, \$118,767 in repairs and maintenance, \$114,501 in other operating supplies, \$110,571 in miscellaneous services and charges, and \$91371 in professional services.

**EMPLOYEE CAP CHANGES:**

Authorized positions increased by 126 positions mainly from the transfer of Park Maintenance staff from Public Works.

HUGUENOT PARK  
SUBFUND -- 1D1

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-315	0	0		0
	-315	0	0		0
<b>PARKS &amp; RECREATION</b>					
Charges for Services	388,676	411,700	385,500	-6.4%	-26,200
Miscellaneous Revenue	33,347	27,730	23,127	-16.6%	-4,603
	422,023	439,430	408,627	-7.0%	-30,803
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	374,812	384,496	359,802	-6.4%	-24,694
	374,812	384,496	359,802	-6.4%	-24,694
<b>TOTAL REVENUE</b>	<b>796,520</b>	<b>823,926</b>	<b>768,429</b>	<b>-6.7%</b>	<b>-55,497</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-33,720		-33,720
	0	0	-33,720		-33,720
<b>PARKS &amp; RECREATION</b>					
Salaries	265,290	279,548	281,002	0.5%	1,454
Employer Provided Benefits	100,513	123,638	135,974	10.0%	12,336
Internal Service Charges	89,503	76,383	91,606	19.9%	15,223
Other Operating Expenses	175,724	170,012	134,109	-21.1%	-35,903
Capital Outlay	0	0	3		3
Indirect Cost	184,715	174,345	159,455	-8.5%	-14,890
	815,745	823,926	802,149	-2.6%	-21,777
<b>TOTAL EXPENDITURES</b>	<b>815,745</b>	<b>823,926</b>	<b>768,429</b>	<b>-6.7%</b>	<b>-55,497</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		9	9		
PART-TIME HOURS		1,529	1,529		

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
HUGUENOT PARK (1D1)**

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**BACKGROUND:**

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the General Fund.

**REVENUES:**

Charges for Services:

- The decrease of \$26,200 is mainly due to a reduction of \$20,000 in entrance fees and \$12,700 in camper rentals. This increase was slightly offset by an increase of \$6,500 in annual pass rentals.

Miscellaneous Revenue:

- The reduction of \$4,603 is due to a reduction of \$3,203 in telephone, laundry and concessions commissions and \$1,400 in miscellaneous sales and charges.

Transfers From Other Funds:

- The decrease of \$24,694 is due to a reduction in the transfer from the General Fund.

**EXPENDITURES:**

Employer Provided Benefits:

- The increase of \$12,336 in Parks and Recreation is mainly due to an increase of \$8,712 in pension contributions and \$3,053 in health insurance.

Internal Service Charges:

- The net increase of \$15,223 Parks and Recreation is primarily due to increases of \$9,020 in fleet vehicle rental charges, \$5,123 in radio charges, \$4,306 in telecommunication charges, \$1,535 in helpdesk and desktop services and \$1,220 in fleet parts – oil and gas. These increases were somewhat offset by decreases of \$4,445 in network group charges, \$1,423 in computer system maintenance charges and \$1,170 in fleet repair charges.

Other Operating Expenses:

- Operating expenses in Parks and Recreation were decreased by \$35,903 mainly due to a reduction of \$40,404 in civil guard – guard service. This was slightly offset by an increase of \$5,500 in repairs and maintenance.

Indirect Cost:

- Indirect costs have decreased by \$14,890 based on the Indirect Cost Study.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.



KATHRYN A HANNA PARK  
SUBFUND -- 1D2

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-3,565	0	0		0
	-3,565	0	0		0
PARKS & RECREATION					
Charges for Services	991,637	1,001,939	950,000	-5.2%	-51,939
Miscellaneous Revenue	106,618	117,485	98,000	-16.6%	-19,485
	1,098,254	1,119,424	1,048,000	-6.4%	-71,424
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	508,771	238,511	436,144	82.9%	197,633
	508,771	238,511	436,144	82.9%	197,633
<b>TOTAL REVENUE</b>	<b>1,603,461</b>	<b>1,357,935</b>	<b>1,484,144</b>	<b>9.3%</b>	<b>126,209</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	0	-19,631		-19,631
	0	0	-19,631		-19,631
PARKS & RECREATION					
Salaries	501,646	506,359	490,709	-3.1%	-15,650
Employer Provided Benefits	190,222	208,266	228,700	9.8%	20,434
Internal Service Charges	119,610	98,054	110,181	12.4%	12,127
Other Operating Expenses	359,629	332,800	314,928	-5.4%	-17,872
Capital Outlay	12,435	1	3	200.0%	2
Indirect Cost	224,071	212,455	359,254	69.1%	146,799
	1,407,613	1,357,935	1,503,775	10.7%	145,840
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	369,777	0	0		0
	369,777	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>1,777,390</b>	<b>1,357,935</b>	<b>1,484,144</b>	<b>9.3%</b>	<b>126,209</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		15	15		
PART-TIME HOURS		3,918	3,918		

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
KATHRYN A. HANNA PARK (1D2)**

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**BACKGROUND:**

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

**REVENUES:**

Miscellaneous Revenue:

- The net reduction of \$19,485 in Parks and Recreation is due to reductions of \$15,000 in rental of city facilities and \$7,985 in telephone, laundry and concession commissions. These were slightly offset by increases of \$2,000 in surcharges- miscellaneous and \$1,500 in overtime reimbursement charges.

Charges for Services:

- The net decrease of \$51,939 in Parks and Recreation is due to a reduction of \$56,939 in camper rentals and \$5,000 in entrance fees. These were slightly offset by an increase of \$10,000 in annual pass fees.

Transfers from Other Funds:

- The increase of \$197,633 is due to a higher subsidy from the General Fund.

**EXPENDITURES:**

Salaries:

- The decrease of \$15,650 is due to a decrease in permanent salaries.

Employer Provided Benefits:

- The net increase of \$20,434 is mainly due to an increase of \$11,316 in pension costs and \$8,908 in health insurance.

Internal Service Charges:

- The net increase of \$12,127 in internal service charges is primarily due to increases of \$9,061 in telecommunications charges, \$8,823 in fleet vehicle rental charges, \$3,033 in radio charges and \$2,011 in fleet parts and oil. The increases were mainly offset by increases of \$9,121 in network group charges, \$2,497 in computer system maintenance charges and \$1,106 in data center charges.

Other Operating Expenses:

- The decrease of \$17,872 is primarily due to the reduction of \$18,121 in civil defense – guard service.

Indirect Costs:

- Indirect costs have increased by \$146,799 based on the Indirect Cost Study.

**EMPLOYEE CAP CHANGES:**

There is no change in authorized positions.

FLORIDA BOATER IMPROVEMENT PROGRAM  
 SUBFUND -- 1D8

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	22,918	0	20,000		20,000
	22,918	0	20,000		20,000
PARKS & RECREATION					
Charges for Services	148,810	160,000	140,000	-12.5%	-20,000
	148,810	160,000	140,000	-12.5%	-20,000
<b>TOTAL REVENUE</b>	<b>171,729</b>	<b>160,000</b>	<b>160,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
PARKS & RECREATION					
Other Operating Expenses	147,833	160,000	160,000	0.0%	0
	147,833	160,000	160,000	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>147,833</b>	<b>160,000</b>	<b>160,000</b>	<b>0.0%</b>	<b>0</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
FLORIDA BOATER IMPROVEMENT PROGRAM (1D8)**

---

**BACKGROUND:**

The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804 to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$20,000 is due to projected investment earnings in FY 13.

Charges for Services:

- The decrease of \$20,000 is due to a reduction in motor boat registration fees.

**EXPENDITURES:**

Other Operating Expenses:

- There are no changes for FY 12.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

CECIL FIELD COMMERCE CENTER  
SUBFUND -- 1DA

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	10,766	7,075	8,531	20.6%	1,456
Transfers from Fund Balance	100,000	63,759	0	-100.0%	-63,759
	110,766	70,834	8,531	-88.0%	-62,303
<b>PARKS &amp; RECREATION</b>					
Charges for Services	165,178	193,000	154,600	-19.9%	-38,400
Miscellaneous Revenue	49,130	60,000	53,000	-11.7%	-7,000
	214,308	253,000	207,600	-17.9%	-45,400
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,514,303	1,622,988	1,491,093	-8.1%	-131,895
	1,514,303	1,622,988	1,491,093	-8.1%	-131,895
<b>TOTAL REVENUE</b>	<b>1,839,377</b>	<b>1,946,822</b>	<b>1,707,224</b>	<b>-12.3%</b>	<b>-239,598</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-19,413	-10,853	-44.1%	8,560
	0	-19,413	-10,853	-44.1%	8,560
<b>PARKS &amp; RECREATION</b>					
Salaries	513,657	543,807	469,011	-13.8%	-74,796
Employer Provided Benefits	120,145	135,239	121,046	-10.5%	-14,193
Internal Service Charges	47,213	28,368	28,803	1.5%	435
Other Operating Expenses	1,174,582	1,258,820	1,099,214	-12.7%	-159,606
Capital Outlay	0	1	3	200.0%	2
	1,855,597	1,966,235	1,718,077	-12.6%	-248,158
<b>TOTAL EXPENDITURES</b>	<b>1,855,597</b>	<b>1,946,822</b>	<b>1,707,224</b>	<b>-12.3%</b>	<b>-239,598</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		8	7	-1	
PART-TIME HOURS		24,244	22,844	-1,400	

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
CECIL FIELD COMMERCE CENTER (1DA)**

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**BACKGROUND:**

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$1,456 in Jacksonville Citywide Activities is due to higher anticipated investment returns.
- The decrease of \$7,000 in Parks and Recreation is mainly due to a decrease in miscellaneous sales and charges.

Transfers From Fund Balance:

- There is no transfer from fund balance proposed in FY 13.

Charges for Services:

- The net decrease of \$38,400 is due to a reduction of \$20,000 in summer camp revenue, \$14,000 in organized event charges and \$4,400 in entrance fees.

Transfers from Other Funds:

- The decrease of \$131,895 is due to a reduction in the transfer from the General Fund.

**EXPENDITURES:**

Salaries:

- The reduction of \$74,796 is mainly attributed to a reduction of \$44,861 in permanent salaries and \$28,000 part time salaries.

Employer Provided Benefits:

- The net decrease of \$14,193 is primarily attributed to an \$11,728 reduction in group health insurance costs.

Internal Service Charges:

- The net increase of \$435 is due to a \$5,826 increase in telecommunications charges and \$1,375 in data service center charges. These were mostly offset by a reduction of \$3,657 in network group charges, \$1,899 in computer system maintenance security charges and \$1,054 in copy center charges.

Other Operating Expenses:

- The net decrease of \$159,606 is mostly due to a \$169,912 decrease in contractual services- SMG and \$14,030 in miscellaneous insurance. These were slightly offset by an increase of \$25,806 in plant renewal charges.

**EMPLOYEE CAP CHANGES:**

Authorized positions decreased by one (1) position.



STORMWATER SERVICES  
SUBFUND -- 461

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,774,434	0	0		0
	1,774,434	0	0		0
<b>PUBLIC WORKS</b>					
Charges for Services	20,789,394	27,675,983	28,405,063	2.6%	729,080
Miscellaneous Revenue	25	0	0		0
	20,789,419	27,675,983	28,405,063	2.6%	729,080
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	991,169	1,482,501	1,557,442	5.1%	74,941
	991,169	1,482,501	1,557,442	5.1%	74,941
<b>TOTAL REVENUE</b>	<b>23,555,022</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Banking Fund Debt Repayment	717,235	1,116,451	2,590,491	132.0%	1,474,040
Cash Carryover	0	428,248	0	-100.0%	-428,248
	717,235	1,544,699	2,590,491	67.7%	1,045,792
<b>NEIGHBORHOODS</b>					
Salaries	134,297	118,236	119,758	1.3%	1,522
Employer Provided Benefits	45,081	51,168	56,667	10.7%	5,499
Internal Service Charges	6,549	29,589	3,707	-87.5%	-25,882
Other Operating Expenses	58,763	51,556	45,322	-12.1%	-6,234
Capital Outlay	0	1	4	300.0%	3
	244,690	250,550	225,458	-10.0%	-25,092
<b>PARKS &amp; RECREATION</b>					
Salaries	0	0	18,636		18,636
Employer Provided Benefits	0	0	271		271
Other Operating Expenses	0	0	5,419		5,419
	0	0	24,326		24,326
<b>PUBLIC WORKS</b>					
Salaries	6,188,365	6,635,713	6,322,995	-4.7%	-312,718
Employer Provided Benefits	2,707,667	3,004,062	3,355,953	11.7%	351,891
Internal Service Charges	2,727,598	2,780,922	2,258,875	-18.8%	-522,047
Other Operating Expenses	4,054,653	4,174,861	4,106,260	-1.6%	-68,601
Capital Outlay	0	0	3		3
Indirect Cost	1,710,111	1,689,227	1,431,674	-15.2%	-257,553
	17,388,395	18,284,785	17,475,760	-4.4%	-809,025
<b>SPECIAL SERVICES</b>					
Salaries	0	18,636	0	-100.0%	-18,636
Employer Provided Benefits	0	365	0	-100.0%	-365
Other Operating Expenses	0	5,396	0	-100.0%	-5,396
	0	24,397	0	-100.0%	-24,397

TRANSFERS-NON DEPARTMENTAL

Debt Service	0	0	3,808,791		3,808,791
Transfers to Other Funds	11,149,674	9,054,053	5,837,679	-35.5%	-3,216,374
	11,149,674	9,054,053	9,646,470	6.5%	592,417
<b>TOTAL EXPENDITURES</b>	<b>29,499,994</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	203	201	-2
PART-TIME HOURS		1,300	1,300

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
STORMWATER SERVICES (461)**

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**BACKGROUND:**

The Stormwater Services Subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

The Environmental Quality Division, of the Neighborhoods Department, is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

The Parks & Recreation Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit.

**REVENUES:**

***PUBLIC WORKS***

Miscellaneous Revenue:

- No investment earnings are projected for FY13.

Charges for Services:

- The overall increase of \$729,080 represents a \$916,235 increase in the storm water fee and \$78,147 increase in the storm water late fee. The increases are offset by decreases of \$144,792 in user fee reductions and \$88,471 and \$32,069 in the user fee credits of allowance for bad debts and early payment discounts, respectively.

Transfers from Other Funds:

- Stormwater User Fees are waived for 501(c) 3 organizations, and individuals and families who are economically disadvantaged. The general fund subsidizes stormwater revenue to compensate for these waivers. The \$74,941 increase indicates that an increase in the number of these exemptions is expected for FY 13.

**EXPENDITURES:**

***NEIGHBORHOODS***

Internal Service Charges:

- The decrease of \$25,882 is primarily due to a \$24,500 decrease in copy center costs.

Other Operating Expenses:

- The decrease of \$6,234 is primarily due to reductions in professional services and other operating supplies in the amounts of \$5,000 and \$3,400 respectively. These are partially offset by increases of \$1,553 in travel and \$1,376 in training related to water quality and stormwater management to meet technical and regulatory requirements by the State.

***PARKS & RECREATION***

Other Operating Expenses:

- The allocation of \$5,419 provides for various operating supplies, general liability insurance, and a local mileage reimbursement for travel within the county.

***PUBLIC WORKS***

Salaries:

- The net decrease of \$312,718 is mostly due to reductions in overtime and salaries of \$213,000 and \$98,068, respectively. Two employees were transferred to the Parks & Recreation Department.

Employer Provided Benefits:

- The net increase of \$351,891 is primarily due to increases in pension contribution costs, group health insurance premiums and workers compensation insurance in the amounts of \$182,370, \$116,792 and \$79,394 respectively. A reduction of \$27,000 in the prepaid legal program served as an offset to the overall increase in benefits.

Internal Service Charges:

- The net decrease of \$522,047 is partially due to a \$310,832 reduction in fleet parts. In addition there were reductions of \$84,311 in radio charges, \$59,913 in fleet repairs/maintenance, \$55,710 in computer system maintenance charges, \$34,695 in ITD data center charges, and \$43,188 in mailroom charges. These decreases are offset by an increase of \$102,081 in the fleet vehicle rental charges.

Other Operating Expenses:

- The net decrease of \$68,601 is primarily due to decreases of \$33,600 in clothing, uniforms and safety equipment, \$27,735 in plant renewal and \$24,308 in guard service. This was offset by a slight increase of \$11,151 in tax collector charges.

Indirect Cost:

- The allocation of indirect costs is supported by a Full Cost Allocation Plan prepared annually by an outside consultant.

***NON-DEPARTMENTAL***

**Debt Service:**

- There are debt service payments totaling \$3,808,791 in the FY 13 budget, as well as Banking Fund Debt Repayment in the amount of \$2,590,491.

**EMPLOYEE CAP CHANGES:**

There was a reduction of two (2) in the employee cap for Public Works. These employees were transferred into the Recreation and Community Department.

The 1,300 part-time hours budgeted for FY13 support the Florida Yards and Neighborhoods program in the Parks and Recreation Department.

CECIL FIELD TRUST  
SUBFUND -- 759

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	84,882	122,236	68,126	-44.3%	-54,110
Transfers From Component Units	0	578,724	0	-100.0%	-578,724
Transfers from Fund Balance	-1,272,334	0	0		0
	-1,187,452	700,960	68,126	-90.3%	-632,834
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,320	2,500	1	-100.0%	-2,499
Miscellaneous Revenue	710,363	1,244,525	1,881,872	51.2%	637,347
Transfers from Fund Balance	-500,000	0	0		0
	211,683	1,247,025	1,881,873	50.9%	634,848
<b>PARKS &amp; RECREATION</b>					
Miscellaneous Revenue	91,505	70,000	36,571	-47.8%	-33,429
	91,505	70,000	36,571	-47.8%	-33,429
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	801,512	0	0		0
	801,512	0	0		0
<b>TOTAL REVENUE</b>	<b>-82,752</b>	<b>2,017,985</b>	<b>1,986,570</b>	<b>-1.6%</b>	<b>-31,415</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Other Operating Expenses	1,974,289	1,984,672	1,966,091	-0.9%	-18,581
	1,974,289	1,984,672	1,966,091	-0.9%	-18,581
<b>PARKS &amp; RECREATION</b>					
Other Operating Expenses	30,526	33,313	20,479	-38.5%	-12,834
Capital Outlay	27,590	0	0		0
	58,116	33,313	20,479	-38.5%	-12,834
<b>TOTAL EXPENDITURES</b>	<b>2,032,405</b>	<b>2,017,985</b>	<b>1,986,570</b>	<b>-1.6%</b>	<b>-31,415</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
PARKS AND RECREATION  
CECIL FIELD TRUST (759)**

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**BACKGROUND:**

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. This fund is an all year's fund.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$54,110 in Jacksonville Citywide Activities represents a reduction in investment earnings.
- The net increase of \$637,347 represents an increase of \$599,869 in gain/loss sale of real property and \$106,276 in timber products. These were slightly offset by a decrease of \$68,798 in rental of city facilities.
- The decrease of \$33,429 in Parks and Recreation is from timber products.

Charges for Services:

- The decrease of \$2,499 in Office of Economic development is due to a reduction in the hunting, fishing, and archery permits revenues.

Transfers From Component Units

- In Jacksonville Citywide Activities, there is no proposed transfer from the General Fund in FY 13.

**EXPENDITURES:**

Other Operating Expenses:

- The decrease of \$18,581 in the Office of economic Development is due to a reduction in professional services.
- The decrease of \$12,834 in Parks and Recreation is due to a reduction in professional services for the Waterfront Management and Programming Division.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.





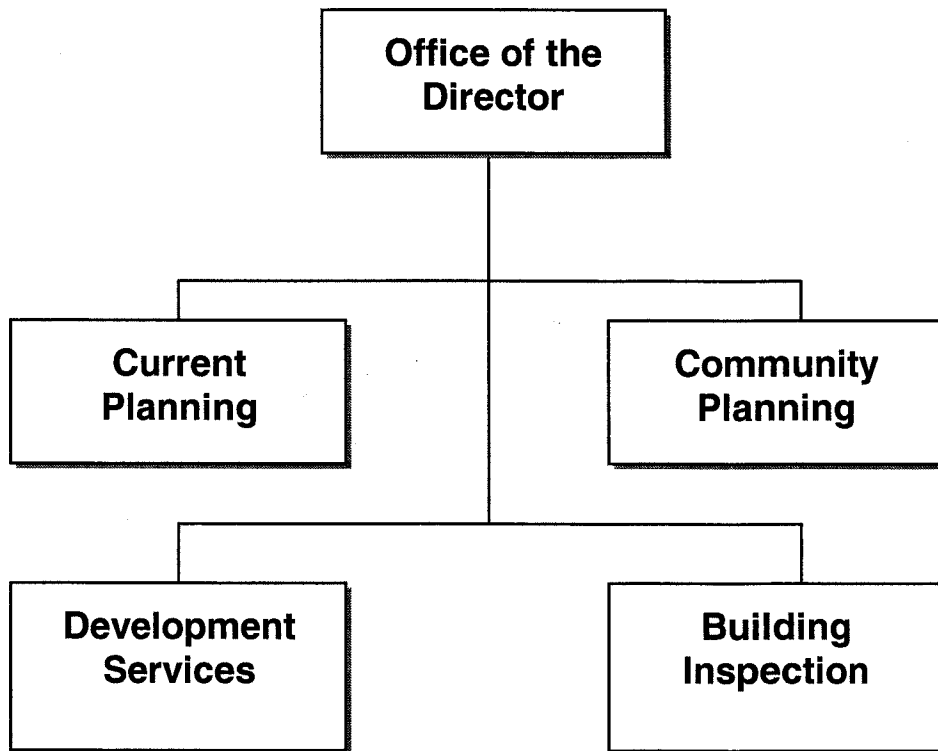
## PLANNING AND DEVELOPMENT

### DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

### DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



PLANNING AND DEVELOPMENT  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	590,532	966,490	1,224,510	26.7%	258,020
Fines and Forfeits	0	2,500	500	-80.0%	-2,000
Miscellaneous Revenue	101,906	96,000	227,535	137.0%	131,535
<b>TOTAL REVENUE</b>	<b>692,438</b>	<b>1,064,990</b>	<b>1,452,545</b>	<b>36.4%</b>	<b>387,555</b>
<b>EXPENDITURES</b>					
Salaries	3,937,243	3,499,715	3,160,116	-9.7%	-339,599
Lapse	0	-119,325	-35,343	-70.4%	83,982
Employer Provided Benefits	1,188,789	1,202,251	1,208,937	0.6%	6,686
Internal Service Charges	1,118,674	928,701	682,939	-26.5%	-245,762
Other Operating Expenses	806,480	836,528	448,431	-46.4%	-388,097
Capital Outlay	0	5	13	160.0%	8
<b>TOTAL EXPENDITURES</b>	<b>7,051,186</b>	<b>6,347,875</b>	<b>5,465,093</b>	<b>-13.9%</b>	<b>-882,782</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	71	69	-2
PART-TIME HOURS	5,257	5,257	

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
COMMUNITY PLANNING	2,714,431	2,308,620	1,850,063	-19.9%	-458,557
CURRENT PLANNING	1,257,663	1,321,762	1,084,404	-18.0%	-237,358
DEVELOPMENT SERVICES	2,224,319	2,105,024	1,935,009	-8.1%	-170,015
OFFICE OF THE DIRECTOR	854,773	612,469	595,617	-2.8%	-16,852
<b>DEPARTMENT TOTAL</b>	<b>7,051,186</b>	<b>6,347,875</b>	<b>5,465,093</b>	<b>-13.9%</b>	<b>-882,782</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
PLANNING & DEVELOPMENT  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections and building codes fall within the purview of this department.

The general fund portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, and Development Services Division.

**REVENUES:**

Charges for Services:

- The net increase of \$258,020 is primarily due to fee increases. Comprehensive/Amendment Fee revenue is expected to increase \$145,230 and Zoning and Rezoning Fees are expected to increase \$78,335.

Miscellaneous Revenue:

- Revenue from Right of Way permits is expected to increase \$131,535, again as a result of fee increases.

**EXPENDITURES:**

Salaries:

- The net decrease of \$339,599 is due primarily to the elimination of two (2) positions and the unfunding of seven (7) others. Three (3) employees were also demoted.

Lapse:

- The lapse represents the unfunding of an additional position and the demotion of another.

Internal Service Charges:

- Internal service charges are reduced by \$245,762 overall. The bulk of that reduction is attributed to computer system maintenance/security and GIS/Aerials charges which are reduced by \$109,427 and \$98,140, respectively.

Other Operating Expenses:

- The net decrease of \$388,097 is due to the reduction of professional services in the amount of \$390,468. There are reductions in dues, subscriptions and memberships and office supplies, as well as others. These are partially offset by increases in miscellaneous and general liability insurance of \$9,188 and \$1,374, respectively.

**EMPLOYEE CAP CHANGES:**

There is a net reduction of two (2) in the employee cap. One red-lined employee was eliminated during FY 12. Two (2) employees were eliminated and one (1) was added as part of the FY 13 budget process.

CONCURRENCY MANAGEMENT SYSTEM  
SUBFUND -- 112

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	41,130	49,600	38,519	-22.3%	-11,081
Transfers from Fund Balance	179,125	0	306,215		306,215
	220,255	49,600	344,734	595.0%	295,134
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	645,034	737,380	179,024	-75.7%	-558,356
	645,034	737,380	179,024	-75.7%	-558,356
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,051	0	0		0
	4,051	0	0		0
<b>TOTAL REVENUE</b>	<b>869,340</b>	<b>786,980</b>	<b>523,758</b>	<b>-33.4%</b>	<b>-263,222</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	219,084	0	-100.0%	-219,084
	0	219,084	0	-100.0%	-219,084
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	266,111	207,523	271,341	30.8%	63,818
Employer Provided Benefits	74,330	73,600	105,381	43.2%	31,781
Internal Service Charges	154,278	132,984	53,584	-59.7%	-79,400
Other Operating Expenses	398,897	35,405	33,896	-4.3%	-1,509
Capital Outlay	0	1	3	200.0%	2
	893,615	449,513	464,205	3.3%	14,692
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	176,816	118,383	59,553	-49.7%	-58,830
	176,816	118,383	59,553	-49.7%	-58,830
<b>TOTAL EXPENDITURES</b>	<b>1,070,431</b>	<b>786,980</b>	<b>523,758</b>	<b>-33.4%</b>	<b>-263,222</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	5	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
PLANNING & DEVELOPMENT  
CONCURRENCY MANAGEMENT SYSTEM (112)**

---

**BACKGROUND:**

The City of Jacksonville implemented the Concurrency and Mobility Management System Office to ensure the availability of public facilities, except traffic circulation and mass transit, and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development and to provide traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes.

This purpose is implemented by means of a Concurrency and Mobility Management System (CMMS) which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities, except traffic circulation and mass transit, and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan, as established in the 2030 Comprehensive Plan, when an application for a final development order or final development permit is submitted. The CMMS ensures that the adopted levels of service and performance standards are not degraded by the issuance of a final development order, or a final development permit.

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$11,081.

Transfers from Fund Balance:

- A transfer from fund balance, in the amount of \$306,215, is necessary to support concurrency operations in FY 13.

Charges for Services:

- The decrease of \$558,356 is a result of the migration to the Concurrency and Mobility Management System (CMMS) from the previously used Concurrency Management System (CMS). The revenue stream for existing concurrency applications is projected to be reduced and the mobility fee is lower than the rates previously charged.

**EXPENDITURES:**

Cash Carryover:

- With reduced revenues, there was no availability for a cash carryover in FY 13.

Salaries:

- The increase of \$63,818 is due to the full funding of all five (5) positions in this activity when one (1) was unfunded for FY 12.

Internal Service Charges:

- The decrease of \$79,400 is mainly due to a reduction in information technology charges for computer system maintenance/security in the amount of \$78,869.

Transfers to Other Funds:

- The transfer to the general fund decreased by \$58,830 for FY 13. The transfer was increased in FY 12 to cover increased pension contribution costs. Now, the figure solely reflects the contribution to cover general fund salaries for time spent on concurrency reviews.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

BUILDING INSPECTION

SUBFUND -- 159

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Charges for Services	416,296	419,029	441,016	5.2%	21,987
Fines and Forfeits	880	0	0		0
Miscellaneous Revenue	6,143	12,286	6,150	-49.9%	-6,136
	423,319	431,315	447,166	3.7%	15,851
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	18,917	29,900	26,000	-13.0%	-3,900
	18,917	29,900	26,000	-13.0%	-3,900
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	7,518,186	7,803,075	8,639,349	10.7%	836,274
Fines and Forfeits	97,146	96,205	83,940	-12.7%	-12,265
Miscellaneous Revenue	96,187	96,000	88,000	-8.3%	-8,000
	7,711,519	7,995,280	8,811,289	10.2%	816,009
<b>TOTAL REVENUE</b>	<b>8,153,755</b>	<b>8,456,495</b>	<b>9,284,455</b>	<b>9.8%</b>	<b>827,960</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Salaries	241,033	278,055	267,809	-3.7%	-10,246
Employer Provided Benefits	105,756	111,627	150,686	35.0%	39,059
Internal Service Charges	13,471	18,462	24,563	33.0%	6,101
Other Operating Expenses	3,503	3,884	4,200	8.1%	316
Capital Outlay	0	1	3	200.0%	2
	363,763	412,029	447,261	8.6%	35,232
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	170,208	904,648	431.5%	734,440
	0	170,208	904,648	431.5%	734,440
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	4,198,687	3,792,590	3,674,949	-3.1%	-117,641
Employer Provided Benefits	1,458,305	1,460,863	1,565,615	7.2%	104,752
Internal Service Charges	1,176,562	772,643	852,709	10.4%	80,066
Other Operating Expenses	520,408	478,346	456,059	-4.7%	-22,287
Capital Outlay	0	1	25	2400.0%	24
Supervision Allocation	0	0	0		0
Indirect Cost	595,233	599,341	612,330	2.2%	12,989
Banking Fund Debt Repayment	769,873	770,474	770,859	0.0%	385
	8,719,067	7,874,258	7,932,546	0.7%	58,288
<b>TOTAL EXPENDITURES</b>	<b>9,082,831</b>	<b>8,456,495</b>	<b>9,284,455</b>	<b>9.8%</b>	<b>827,960</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	89	90	1
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET  
PLANNING & DEVELOPMENT  
BUILDING INSPECTION (159)**

---

**BACKGROUND:**

The Building Inspection Subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

***PLANNING & DEVELOPMENT***

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings in Citywide Activities are expected to decrease by \$3,900.

Charges for Services:

- The increase of \$836,274 is primarily due to a projected increase in building permits issued which results in increased building permit fees and related plans examining fees. Projected revenue increases in the trade areas are as follows: building inspection fees (\$417,351), building permit review fees (\$247,492), electrical inspection fees (\$93,563) plumbing inspection fees (\$85,031) and others. These are partially offset by reductions in tree removal permit fees (\$8,528), sign inspection fees (\$6,839) and others.

Fines and Forfeits:

- The \$12,265 decrease is primarily due to the reduction in reactivation/reinstatement fees of \$10,764. These are fees paid by contractors when no passed inspections have been made for permits for six months or more and after suspension. A reduction in this revenue is actually a positive reflection on contractors.

**EXPENDITURES:**

Salaries:

- The decrease of \$117,641 is due primarily to the unfunding of two (2) positions in FY 13, and a \$7,550 reduction in the budget for overtime.

Employer Provided Benefits:

- The net increase of \$104,751 is primarily due to increased pension contribution costs of \$98,547 as well as an increase of \$29,923 for health insurance. These increases were partially offset by a decrease of \$20,781 for workers compensation insurance.

**Internal Service Charges:**

- The net increase of \$80,066 is primarily due to an increase in information technology charges for computer system maintenance/security of \$133,145. This is partially offset by decreases in Fleet vehicle rental charges of \$23,563, in Legal charges of \$9,110, in Helpdesk and desktop charges of \$8,438, as well as, several others.

**Other Operating Expenses:**

- The net decrease of \$22,287 is mainly due to an elimination of \$30,000 for credit card fees as convenience fees are to be paid by building inspection customers in FY 13. There were also decreases of \$5,528 for building rental and \$4,993 for other operating supplies. These decreases were substantially offset by an increase of \$19,047 for miscellaneous services and charges. An enhancement of \$20,000 is included in that line item to obtain Building Department Accreditation (BDA) from the International Accreditation Service.

**Banking Fund Debt Repayment:**

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	FY12 B4		FY13 Proposed		Change
	Principal	Interest	Principal	Interest	
Building Inspection Capital Repayment (ord 2009-445-E)	523,361	247,113	549,231	221,628	385

***FIRE & RESCUE***

**REVENUES:**

**Charges for Services:**

- The net increase is due to higher plans review revenues (\$19,163) and re-inspection fees (\$2,824).

**Miscellaneous Revenue:**

- The decrease is due to a reduction in anticipated after hour inspections.

**EXPENDITURES:**

**Salaries:**

- The decrease is being driven by a net \$11,849 reduction in anticipated special pay.

**Employer Provided Benefits:**

- The main drivers of the increase are Police & Fire Pension costs totaling \$27,515 and the workers compensation allocation totaling \$4,107.

**Internal Service Charges:**

- The increases are mainly due to the addition of a central mailroom allocation of \$1,390 and an IT computer system allocation of \$1,102.

**EMPLOYEE CAP CHANGES:**

The employee cap for Planning & Development increased by one (1) position.



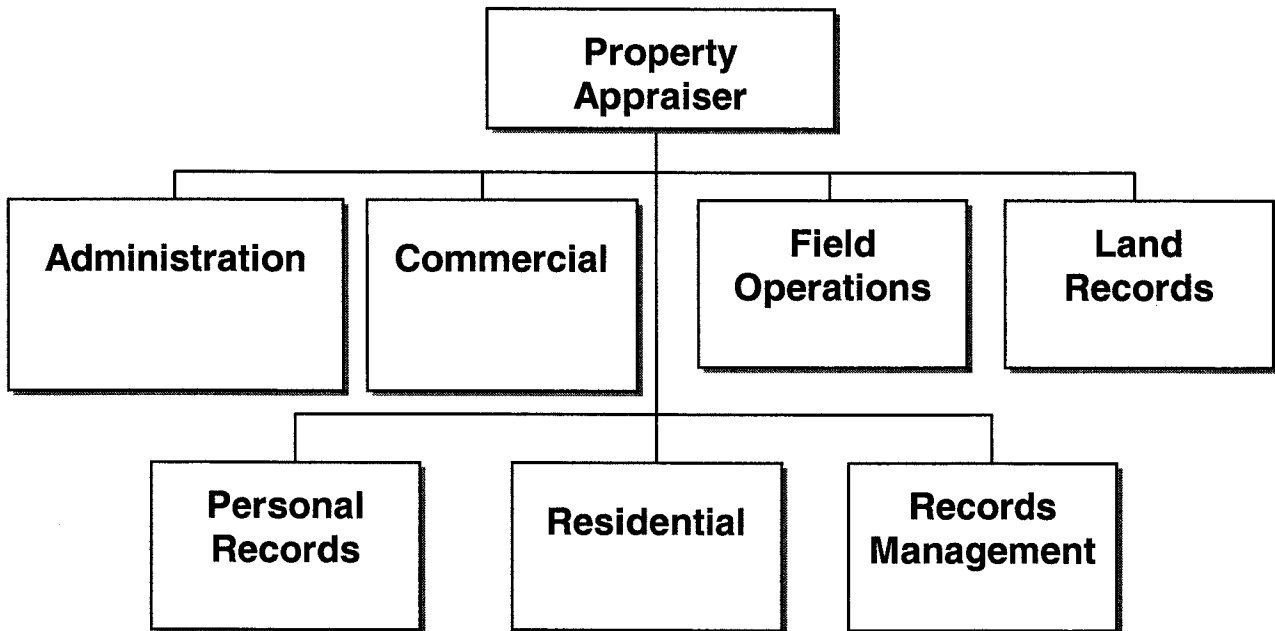
**PROPERTY APPRAISER**

**DEPARTMENT VISION:**

To earn the public's trust.

**DEPARTMENT MISSION:**

Produce a fair, equitable and accurate tax roll as required by law.  
Focus on our customers – the taxpayers.  
Support the continuous personal and professional development of our employees.



PROPERTY APPRAISER  
SUBFUND -- 015

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Charges for Services	321,362	306,811	280,804	-8.5%	-26,007
Miscellaneous Revenue	36,623	16,469	20,543	24.7%	4,074
Transfers from Fund Balance	250,000	200,823	0	-100.0%	-200,823
	607,985	524,103	301,347	-42.5%	-222,756
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	8,509,838	8,307,635	8,644,061	4.0%	336,426
	8,509,838	8,307,635	8,644,061	4.0%	336,426
<b>TOTAL REVENUE</b>	<b>9,117,823</b>	<b>8,831,738</b>	<b>8,945,408</b>	<b>1.3%</b>	<b>113,670</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-107,654		-107,654
	0	0	-107,654		-107,654
<b>PROPERTY APPRAISER</b>					
Salaries	5,302,276	5,373,146	5,145,613	-4.2%	-227,533
Lapse	0	-10,836	0	-100.0%	10,836
Employer Provided Benefits	1,692,590	1,915,815	2,030,221	6.0%	114,406
Internal Service Charges	953,319	797,829	804,098	0.8%	6,269
Other Operating Expenses	897,995	755,783	1,073,125	42.0%	317,342
Capital Outlay	28,524	1	5	400.0%	4
Banking Fund Debt Repayment	72	0	0		0
	8,874,776	8,831,738	9,053,062	2.5%	221,324
<b>TOTAL EXPENDITURES</b>	<b>8,874,776</b>	<b>8,831,738</b>	<b>8,945,408</b>	<b>1.3%</b>	<b>113,670</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	122	122	
PART-TIME HOURS	4,160	4,160	

**MAYOR'S PROPOSED FY 13 BUDGET  
PROPERTY APPRAISER  
PROPERTY APPRAISER (015)**

---

**BACKGROUND:**

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

The Property Appraiser's Office is divided into seven departments, which include Residential, Commercial, Land Records, Personal Records, Field Operations, Administration and Records Management.

**REVENUES:**

Charges for Services:

- The net decrease of \$26,007 is mainly attributable to a decrease in fees from the St. Johns River Water Management District.

Miscellaneous Revenue:

- The net increase of \$4,074 is mainly attributable to an increase in investment earnings.

Transfer from Fund Balance:

- The decrease of \$200,823 is attributable to a reduction in fund balance.

Transfers from Other Funds:

- The increase of \$336,426 from the general fund is due to an increase in expenses.

**EXPENDITURES:**

Salaries:

- The decrease of \$227,533 is mainly due to five (5) positions unfunded.

Lapse:

- The decrease of \$96,818 is the result of an additional lapse imposed in FY 13.

**Employer Provided Benefits:**

- The net increase of \$114,406 is primarily attributable to increases in pension of \$93,197, group health insurance of \$20,468.

**Internal Service Charges:**

- The net increase of \$6,269 is mainly due to an increase in legal expenses of \$58,669. This is offset somewhat with decreases in ITD charges of \$43,383, telecommunication charges of \$6,716.

**Other Operating Expenses:**

- The net increase of \$317,342 is mainly attributed to increases in professional services of \$287,392 for aerial photography, repairs and maintenance of \$34,818 for CAMA system maintenance.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.





## **PUBLIC HEALTH**

### **DEPARTMENT VISION:**

A healthier future for the people of Greater Jacksonville, Florida.

### **DEPARTMENT MISSION:**

To promote, protect, and improve the health of all people in Greater Jacksonville, Florida. We serve culturally diverse families and individuals of all ages in Duval County. Our fundamental responsibility is to serve the entire community and all populations, but we particularly focus on addressing health disparities in communities that have disproportionately higher rates of infant mortality, diabetes, heart disease and other issues.

PUBLIC HEALTH  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Internal Service Charges	40,483	50,547	48,607	-3.8%	-1,940
Other Operating Expenses	719,065	276,738	124,301	-55.1%	-152,437
Grants, Aids & Contributions	110,609	630,504	1,030,963	63.5%	400,459
<b>TOTAL EXPENDITURES</b>	<b>870,157</b>	<b>957,789</b>	<b>1,203,871</b>	<b>25.7%</b>	<b>246,082</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
PUBLIC HEALTH UNIT	870,157	957,789	1,203,871	25.7%	246,082
<b>DEPARTMENT TOTAL</b>	<b>870,157</b>	<b>957,789</b>	<b>1,203,871</b>	<b>25.7%</b>	<b>246,082</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC HEALTH  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care and environmental health.

**REVENUES:**

There are no revenues associated with the Duval County Health Department.

**EXPENDITURES:**

Other Operating Expenses:

- The decrease of \$152,437 is primarily due to the decrease of \$151,060 in civil defense – guard service.

Grants, Aids and Contributions:

- The increase of \$400,459 represents the required local match for Federal grants.

**EMPLOYEE CAP CHANGES:**

There are no positions.



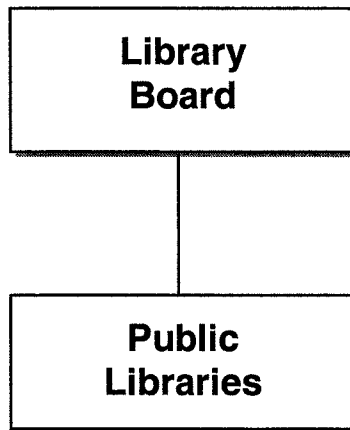
## **PUBLIC LIBRARIES**

### **DEPARTMENT VISION:**

To make the Jacksonville Public Library a nationally recognized library system where customers can find professional services, such as reference assistance; useful and accurate information; quality ready, listening, and viewing materials; excellent educational and literacy programming; and free access to electronic technology. Start Here. Go Anywhere!

### **DEPARTMENT MISSION:**

To connect people with ideas that enlighten, encourage, inspire, enrich, and delight.



PUBLIC LIBRARIES  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	1,308,441	1,560,000	1,189,845	-23.7%	-370,155
Miscellaneous Revenue	43,048	43,000	3,600	-91.6%	-39,400
<b>TOTAL REVENUE</b>	<b>1,351,489</b>	<b>1,603,000</b>	<b>1,193,445</b>	<b>-25.5%</b>	<b>-409,555</b>
<b>EXPENDITURES</b>					
Salaries	13,817,909	13,506,076	11,409,406	-15.5%	-2,096,670
Employer Provided Benefits	3,930,665	4,405,276	4,178,015	-5.2%	-227,261
Internal Service Charges	5,432,780	4,930,822	3,519,459	-28.6%	-1,411,363
Other Operating Expenses	3,974,967	3,639,465	3,230,860	-11.2%	-408,605
Library Materials	3,094,944	3,107,629	2,607,629	-16.1%	-500,000
Capital Outlay	0	1	7	600.0%	6
Indirect Cost	8,213,899	8,624,606	8,955,118	3.8%	330,512
<b>TOTAL EXPENDITURES</b>	<b>38,465,164</b>	<b>38,213,875</b>	<b>33,900,494</b>	<b>-11.3%</b>	<b>-4,313,381</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	352	281	-71
PART-TIME HOURS	195,899	195,899	

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
JACKSONVILLE PUBLIC LIBRARIES	38,465,164	38,213,875	33,900,494	-11.3%	-4,313,381
<b>DEPARTMENT TOTAL</b>	<b>38,465,164</b>	<b>38,213,875</b>	<b>33,900,494</b>	<b>-11.3%</b>	<b>-4,313,381</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC LIBRARIES  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Public Library system consists of a main library and twenty regional, community and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau and St. Johns Counties.

**REVENUES:**

Charges for Services:

- The decrease of \$370,155 is due to a decrease of \$375,000 in public library fee revenues. This was offset by an increase of \$4,845 in internet printing fee revenue.

Miscellaneous Revenue:

- The decrease of \$39,400 is attributable to a decrease of \$39,400 in miscellaneous sales and charges.

**EXPENDITURES:**

Salaries:

- The decrease of \$2,096,670 is due to decreases of \$2,055,089 in permanent and probationary salaries, \$22,484 in special pay pensionable and \$19,097 in leave sellback costs.

Employer Provided Benefits:

- The decrease of \$227,261 is mainly due to decreases of \$139,344 in group hospitalization insurance, \$42,975 in pension contribution, \$32,151 in medicare tax and \$12,034 in group dental plan costs.

Internal Service Charges:

- The decrease of \$1,411,363 is mainly due to decreases of \$1,325,702 in ITD, \$136,115 in fleet and \$10,797 in mailroom allocation charges. These were slightly offset by an increase of \$61,097 in copier consolidation allocation charges.

Other Operating Expenses:

- The decrease of \$408,605 is primarily due to decreases of \$128,643 in contractual services, \$111,718 in security guard service, \$75,968 in other operating supplies, \$72,811 in miscellaneous insurance, \$15,625 in office supplies other and \$2,457 in furniture and equipment (under \$1,000).

Library Materials:

- The decrease of \$500,000 is attributable to a reduction of \$500,000 in library materials for FY 13.



Indirect Costs:

- The increase of \$330,512 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

The employee cap was decreased by seventy one (71) positions.

LIBRARY CONFERENCE FACILITY TRUST  
 SUBFUND -- 15W

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	61,068		61,068
	0	0	61,068		61,068
<b>PUBLIC LIBRARIES</b>					
Miscellaneous Revenue	171,782	141,136	160,000	13.4%	18,864
	171,782	141,136	160,000	13.4%	18,864
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,119	0	0		0
	1,119	0	0		0
<b>TOTAL REVENUE</b>	<b>172,901</b>	<b>141,136</b>	<b>221,068</b>	<b>56.6%</b>	<b>79,932</b>
<b>EXPENDITURES</b>					
<b>PUBLIC LIBRARIES</b>					
Salaries	59,591	68,617	124,291	81.1%	55,674
Employer Provided Benefits	21,106	22,915	44,170	92.8%	21,255
Internal Service Charges	777	4,000	0	-100.0%	-4,000
Other Operating Expenses	33,767	45,604	47,606	4.4%	2,002
Library Materials	0	0	1		1
Capital Outlay	0	0	5,000		5,000
	115,240	141,136	221,068	56.6%	79,932
<b>TOTAL EXPENDITURES</b>	<b>115,240</b>	<b>141,136</b>	<b>221,068</b>	<b>56.6%</b>	<b>79,932</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	3	1
PART-TIME HOURS	1,560	2,080	520

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC LIBRARIES  
LIBRARY CONFERENCE FACILITY TRUST (15W)**

---

**BACKGROUND:**

The Library Conference Facility Trust was established per Ordinance 2006-237. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes.

**REVENUES:**

Miscellaneous Revenue:

- The increase of \$61,068 in Jacksonville Citywide Activities is attributable to an appropriation of \$51,637 from prior years investment pool earnings and \$9,431 budgeted for FY 13 investment pool earnings.

Miscellaneous Revenue:

- The increase of \$18,864 Public Libraries is due to an increase in rental of city facilities revenue.

**EXPENDITURES:**

Salaries:

- The increase of \$55,674 is attributable to the Conference Center Manager position now being budgeted in this subfund.

Employer Provided Benefits:

- The increase of \$21,255 is mainly due to increases of \$12,799 in pension contribution and \$6,260 in group hospitalization charges directly related to the new position referenced above.

Internal Service Charges:

- The decrease of \$4,000 is due to reductions of \$3,500 in copy center allocation and \$500 in mailroom allocation charges.

Other Operating Expenses:

- The increase of \$2,002 is primarily due to increases of \$1,988 in contractual services and \$1,860 in security guard service charges. These were somewhat offset by a decrease of \$1,994 in furniture and equipment purchases (under \$1,000).

Capital Outlay:

- The increase of \$5,000 is due to an increase of \$5,000 in office furniture and equipment purchases for FY 13.

**EMPLOYEE CAP CHANGES:**

The employee cap was increased by one (1) position.



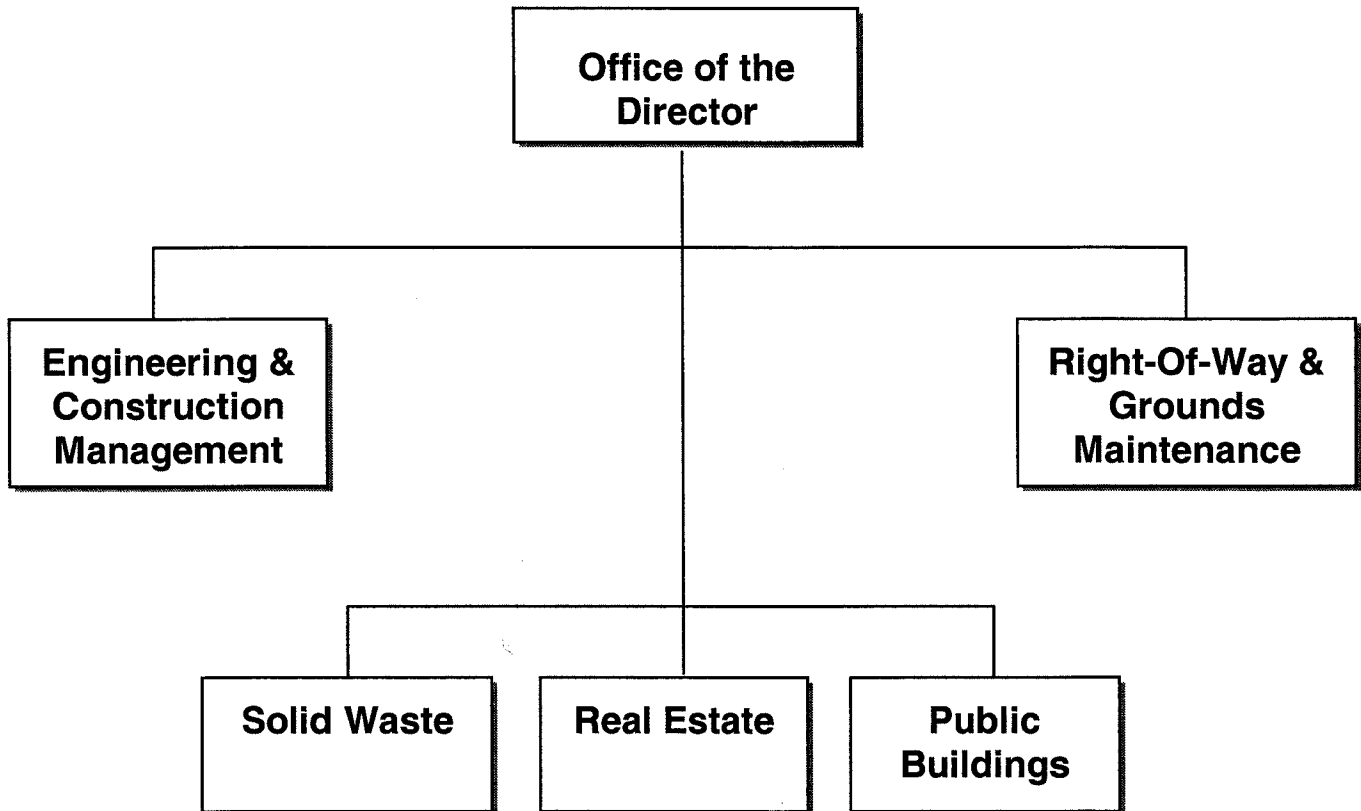
**PUBLIC WORKS**

**DEPARTMENT VISION:**

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

**DEPARTMENT MISSION:**

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



PUBLIC WORKS  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	410,069	410,488	408,812	-0.4%	-1,676
Charges for Services	6,440,703	6,218,828	6,195,623	-0.4%	-23,205
Miscellaneous Revenue	2,906,171	3,274,167	3,383,881	3.4%	109,714
<b>TOTAL REVENUE</b>	<b>9,756,944</b>	<b>9,903,483</b>	<b>9,988,316</b>	<b>0.9%</b>	<b>84,833</b>
<b>EXPENDITURES</b>					
Salaries	18,226,186	18,190,570	9,054,500	-50.2%	-9,136,070
Lapse	0	-157,518	0	-100.0%	157,518
Employer Provided Benefits	6,836,252	7,637,201	4,211,098	-44.9%	-3,426,103
Internal Service Charges	6,171,834	5,713,243	5,235,940	-8.4%	-477,303
Other Operating Expenses	46,632,095	48,065,063	41,372,637	-13.9%	-6,692,426
Capital Outlay	1,527,968	2,664,355	73,572	-97.2%	-2,590,783
Supervision Allocation	-599,958	-640,617	-548,616	-14.4%	92,001
<b>TOTAL EXPENDITURES</b>	<b>78,794,378</b>	<b>81,472,297</b>	<b>59,399,131</b>	<b>-27.1%</b>	<b>-22,073,166</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	462	220	-242
PART-TIME HOURS	24,905	24,905	

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
ENGINEERING & CONSTRUCTION MGMT	3,805,713	3,736,584	1,968,983	-47.3%	-1,767,601
OFFICE OF THE DIRECTOR	2,298,915	1,748,909	1,641,159	-6.2%	-107,750
PUBLIC BUILDINGS	34,433,798	38,853,348	30,752,542	-20.8%	-8,100,806
REAL ESTATE	999,052	973,228	547,063	-43.8%	-426,165
R-O-W AND GROUNDS MAINTENANCE	35,785,419	34,691,397	23,514,049	-32.2%	-11,177,348
SOLID WASTE	1,471,480	1,468,831	975,335	-33.6%	-493,496
<b>DEPARTMENT TOTAL</b>	<b>78,794,378</b>	<b>81,472,297</b>	<b>59,399,131</b>	<b>-27.1%</b>	<b>-22,073,166</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Public Works Department consists of the Office of the Director and five Divisions: Engineering and Construction Management, Public Buildings, Real Estate, Right of Way and Grounds Maintenance and Solid Waste.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. The Public Buildings Division provides security, custodial and maintenance and repair services for all public buildings. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right of Way and Grounds Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals, traffic control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The general fund operations of the Solid Waste Division comprise the monitoring and collecting of litter and illegal dumping along streets and public right-of-ways.

**REVENUES:**

Intergovernmental Revenue:

- The budgeted amount reflects the agreement with the State of Florida Department of Transportation for mowing, litter removal, edging and tree-trimming on public right-of-ways.

Miscellaneous Revenue:

- There is a net increase of \$109,714 in miscellaneous revenue. There is an increase of \$192,550 in reimbursements from the Florida Department of Transportation for the maintenance and operation of street lights and traffic signals on the State highway system in Duval County. Offsetting this increase are decreases of \$149,357 in tenant revenue derived from leases at the Ed Ball building and \$34,500 in miscellaneous revenue within the Engineering Division due to a projected decrease in the sale of land development related books, maps and regulations.

**EXPENDITURES:**

Salaries:

- The net reduction of \$9,136,070 in salaries is mostly attributed to the reduction of (242) positions due to budget movements and eliminations. Salaries were reduced by \$1,289,782 in the Engineering Division, by \$3,992,896 in R-O-W and Grounds Maintenance, by \$122,114 in the Office of the Director, by \$3,172,702 in the Public Buildings Division, by \$277,991 in Real Estate and by \$280,585 in Solid Waste.

Employer Provided Benefits:

- The net reduction of \$3,426,103 is due to the reduction of employees as noted above.



**Internal Service Charges:**

- The net decrease of \$477,303 is mostly attributed to reductions in charges for computer system maintenance/security and fleet parts/gas, in the amounts of \$193,204 and \$187,405 respectively. In addition, the telecommunication charges dropped by \$99,047. These costs were partially offset with increases of \$68,432 for legal charges and \$52,346 for radio charges.

**Other Operating Expenses:**

- The net decrease of \$6,692,426 is partially due to the transfer of \$2,740,568 to the Parks and Recreation Department for park maintenance. Contractual Services was reduced by a total of \$4,337,791, with \$3,726,903 of the reduction belonging to the R-O-W and Grounds Maintenance Division. Contractual Services funding is used to pay for services such as grass mowing. In addition, there were several reductions of \$385,213 in electricity, \$277,058 in the guard security services, \$250,146 in miscellaneous insurance, \$222,705 in repairs and maintenance, \$216,013 in miscellaneous services and charges and \$204,387 in other operating supplies. Partially offsetting these decreases were increases of \$411,021 in the chilled water consumption and \$219,912 in general liability insurance.

**Capital Outlay:**

- The decrease of \$2,590,783 is due to the reduction of public buildings plant renewal projects for FY13 in the amount of \$2,590,814.

**EMPLOYEE CAP CHANGES:**

A net reduction of (242) positions is reflected in the FY13 budget. This reduction is the result of (252) positions that were moved and eliminated and (10) positions that were added to the Public Works Department.

STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM

SUBFUND – 141

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Intergovernmental Revenue	6,724,971	7,019,546	6,600,948	-6.0%	-418,598
Miscellaneous Revenue	338,187	493,225	356,789	-27.7%	-136,436
	7,063,157	7,512,771	6,957,737	-7.4%	-555,034
<b>TOTAL REVENUE</b>	<b>7,063,157</b>	<b>7,512,771</b>	<b>6,957,737</b>	<b>-7.4%</b>	<b>-555,034</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	6,748,993	7,019,546	6,600,948	-6.0%	-418,598
	6,748,993	7,019,546	6,600,948	-6.0%	-418,598
PUBLIC WORKS					
Capital Outlay	1,384,548	493,225	356,789	-27.7%	-136,436
	1,384,548	493,225	356,789	-27.7%	-136,436
<b>TOTAL EXPENDITURES</b>	<b>8,133,541</b>	<b>7,512,771</b>	<b>6,957,737</b>	<b>-7.4%</b>	<b>-555,034</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
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**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM (141)**

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**BACKGROUND:**

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

**REVENUES:**

Intergovernmental Revenue:

- The budgeted amount of \$6,600,948 represents 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas Tax revenues. These revenues are impacted by the consumption of gasoline, which is directly affected by the state of economy, projections in tourism, and the infusion of more gasoline-efficient vehicles and hybrids.

Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 13 and is used to fund the items in the table below under Capital Outlay.

**EXPENDITURES:**

Grants and Aids:

- This is a pass through for the revenue in Intergovernmental Revenue and based upon 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas tax revenues. It is budgeted in accordance with the Better Jacksonville Plan and the Interlocal agreement between the City and JTA.

Capital Outlay:

- FY 13 proposed projects are detailed below and are funded using the interest earnings:

Project Title	FY 13 Proposed
Railroad Crossings	60,654
Roadway Sign, Stripe & Signal	203,370
Traffic Street Lights	92,765
	<b>356,789</b>

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

LOCAL OPTION 1/2 CENT TRANSPORTATION  
 SUBFUND -- 142

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	65,189,493	68,628,508	67,400,720	-1.8%	-1,227,788
Miscellaneous Revenue	34,305	0	0		0
	65,223,798	68,628,508	67,400,720	-1.8%	-1,227,788
<b>TOTAL REVENUE</b>	<b>65,223,798</b>	<b>68,628,508</b>	<b>67,400,720</b>	<b>-1.8%</b>	<b>-1,227,788</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	65,066,187	68,628,508	67,400,720	-1.8%	-1,227,788
	65,066,187	68,628,508	67,400,720	-1.8%	-1,227,788
<b>TOTAL EXPENDITURES</b>	<b>65,066,187</b>	<b>68,628,508</b>	<b>67,400,720</b>	<b>-1.8%</b>	<b>-1,227,788</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
LOCAL OPTION ½ CENT TRANSPORTATION (142)**

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**BACKGROUND:**

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

**REVENUES:**

Taxes:

- The budgeted amount represents the revenues estimated to be generated from the local option half-cent sales tax.

**EXPENDITURES:**

Grants and Aids:

- The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used to make debt service payments and support mass transit operations.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

LOCAL OPTION GAS TAX  
SUBFUND -- 143

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	27,904,074	29,051,991	28,032,136	-3.5%	-1,019,855
Miscellaneous Revenue	9,306	0	0		0
	27,913,380	29,051,991	28,032,136	-3.5%	-1,019,855
<b>TOTAL REVENUE</b>	<b>27,913,380</b>	<b>29,051,991</b>	<b>28,032,136</b>	<b>-3.5%</b>	<b>-1,019,855</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Grants, Aids & Contributions	27,949,057	29,051,991	28,032,136	-3.5%	-1,019,855
	27,949,057	29,051,991	28,032,136	-3.5%	-1,019,855
<b>TOTAL EXPENDITURES</b>	<b>27,949,057</b>	<b>29,051,991</b>	<b>28,032,136</b>	<b>-3.5%</b>	<b>-1,019,855</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
LOCAL OPTION GAS TAX (143)**

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**BACKGROUND:**

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy.

**REVENUES:**

Taxes

- The budgeted amount represents the revenues estimated to be generated from the local option gas tax.

**EXPENDITURES:**

Grants and Aids

- These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

TREE PROTECTION FUND  
SUBFUND -- 15F

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	349,370	81,614	56,250	-31.1%	-25,364
Transfers from Fund Balance	-25,189,910	0	0		0
	-24,840,540	81,614	56,250	-31.1%	-25,364
<b>PUBLIC WORKS</b>					
Charges for Services	6,156	0	0		0
Miscellaneous Revenue	501,317	0	0		0
Transfers from Fund Balance	-6,064,823	0	0		0
	-5,557,350	0	0		0
<b>TOTAL REVENUE</b>	<b>-30,397,890</b>	<b>81,614</b>	<b>56,250</b>	<b>-31.1%</b>	<b>-25,364</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	364	0	-100.0%	-364
Other Operating Expenses	1,332,916	81,250	56,250	-30.8%	-25,000
	1,332,916	81,614	56,250	-31.1%	-25,364
<b>TOTAL EXPENDITURES</b>	<b>1,332,916</b>	<b>81,614</b>	<b>56,250</b>	<b>-31.1%</b>	<b>-25,364</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			



**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
TREE PROTECTION FUND (15F)**

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**BACKGROUND:**

Protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the City of Jacksonville's Tree Protection and Related Expenditures Trust Fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. The primary purpose is to mitigate the loss or destruction of protected trees during development.

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings are budgeted at the amount needed to fund the annual appropriation.

**EXPENDITURES:**

Other Operating Expenses:

- The amount budgeted in this fund represents 25 percent of the amount budgeted for tree maintenance activities in the Public Works Department. For FY 13, the amount designated by Public Works in the general fund for tree maintenance is \$225,000.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

BEACH EROSION - LOCAL  
SUBFUND -- 1F4

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	109,432	0	0		0
	109,432	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	200,000	200,000	200,000	0.0%	0
	200,000	200,000	200,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>309,432</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	200,000	200,000	0.0%	0
	0	200,000	200,000	0.0%	0
PUBLIC WORKS					
Other Operating Expenses	86,036	0	0		0
	86,036	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	2,335,392	0	0		0
	2,335,392	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>2,421,428</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
BEACH EROSION – LOCAL (1F4)**

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**BACKGROUND:**

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

**REVENUES:**

Transfers from Other Funds:

- Revenues are derived from a \$200,000 interfund transfer from the general fund as outlined in the Beach Renourishment Financing Plan.

**EXPENDITURES:**

Cash Carryover:

- These funds are placed in reserve pending future appropriations for the various phases of beach renourishment including, but not limited to, design, surveys, permitting, construction, monitoring, and annual beach tilling for three (3) years following the renourishment project.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE DISPOSAL  
SUBFUND -- 441

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-44,685	0	0		0
	-44,685	0	0		0
<b>PUBLIC WORKS</b>					
Charges for Services	64,107,772	66,909,979	65,854,796	-1.6%	-1,055,183
Fines and Forfeits	0	0	200		200
Miscellaneous Revenue	951,262	1,048,178	962,500	-8.2%	-85,678
	65,059,034	67,958,157	66,817,496	-1.7%	-1,140,661
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	71,371	0	0		0
	71,371	0	0		0
<b>TOTAL REVENUE</b>	<b>65,085,720</b>	<b>67,958,157</b>	<b>66,817,496</b>	<b>-1.7%</b>	<b>-1,140,661</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-174,343	0	-100.0%	174,343
Cash Carryover	0	1,898,634	0	-100.0%	-1,898,634
	0	1,724,291	0	-100.0%	-1,724,291
<b>PUBLIC WORKS</b>					
Salaries	3,784,054	4,018,206	3,815,975	-5.0%	-202,231
Lapse	0	0	-138,857		-138,857
Employer Provided Benefits	1,622,689	1,809,514	1,948,404	7.7%	138,890
Internal Service Charges	3,543,900	3,474,477	3,109,972	-10.5%	-364,505
Other Operating Expenses	49,175,306	50,571,729	51,987,989	2.8%	1,416,260
Capital Outlay	12,175	55,003	14	-100.0%	-54,989
Supervision Allocation	-400,758	-349,805	-241,806	-30.9%	107,999
Indirect Cost	1,447,852	1,361,239	1,271,020	-6.6%	-90,219
Extraordinary Lapse	0	0	-306,741		-306,741
	59,185,218	60,940,363	61,445,970	0.8%	505,607
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	4,543,776	4,843,921	5,371,526	10.9%	527,605
Transfers to Other Funds	1,679,087	449,582	0	-100.0%	-449,582
	6,222,863	5,293,503	5,371,526	1.5%	78,023
<b>TOTAL EXPENDITURES</b>	<b>65,408,081</b>	<b>67,958,157</b>	<b>66,817,496</b>	<b>-1.7%</b>	<b>-1,140,661</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		114	112	-2	
PART-TIME HOURS		2,600		-2,600	

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
SOLID WASTE DISPOSAL (441)**

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**BACKGROUND:**

The Solid Waste Disposal Subfund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include collection administration, residential collection, downtown collection and litter pick-up (small and large debris).

Solid waste user fees were established, pursuant to Ordinance # 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance# 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

**REVENUES:**

**Charges for Services:**

- The net decrease of \$1,055,183 is due to reductions in several of the Solid Waste revenue streams. A decline in solid waste franchise fees is expected in the amount of \$340,236 due to reduced gross receipts of the franchisees. There are also projected decreases in the commercial and residential tipping fees in the amounts of \$345,685 and \$249,621, respectively, due to an expected drop in tonnage. Decreased tipping fees will result in corresponding reductions in the internal and external host fees in the amounts of \$127,149 and \$235,964, respectively. These decreases are partially offset by a \$355,516 increase in the solid waste user fee and \$75,243 increase in the interfund service fee.

**Miscellaneous Revenue:**

- The decrease of \$85,678 is due to a reduction of \$84,478 in the sale of recyclable products and a \$1,200 decrease in miscellaneous sales and charges.

**EXPENDITURES:**

**Salaries:**

- The net decrease of \$202,231 is primarily due to the reduction of two (2) employees. Regular salaries and part time salaries are decreased by \$161,763 and \$38,966, respectively. Additionally, there are reductions of \$9,000 for overtime, \$3,616 for shift differential and \$3,811 for Special pay. These decreases are partially offset with increases of \$11,042 in leave rollback and \$3,913 in the supervisory differential.

**Lapse:**

- The lapse of \$138,857 represents four (4) positions that are unfunded.

**Employer Provided Benefits:**

- The net increase of \$138,890 is primarily due to increases in pension contribution costs and group health insurance premiums in the amounts of \$94,033 and \$59,693, respectively. A reduction of \$13,108 in workers compensation insurance served as an offset to the overall increase in benefits.

**Internal Service Charges:**

- The net decrease of \$364,505 is primarily due to a reduction of fleet charges for parts and legal services in the amounts of \$224,085 and \$177,150, respectively. While most of the internal service charges are reduced, there are increases in charges for fleet repairs and maintenance of 170,596, and charges for ITD GIS/Aerial of \$17,610.

**Other Operating Expenses:**

- The net increase of \$1,416,260 is primarily due to an overall increase of \$1,695,769 in costs associated with collection and fuel for the three (3) residential contract haulers and other operating costs at the Trail Ridge Landfill. The increases in the hauler costs resulted from contract-related adjustments in the base per-premise rates and adjustments in the Consumer Price Index (CPI). These increases are slightly offset by decreases of \$136,821 for landfill charges and \$115,317 for general liability insurance.

**Indirect Cost:**

- The allocation of indirect costs is supported by a Full Cost Allocation Plan prepared annually by an outside consultant.

**Extraordinary Lapse:**

- The extraordinary lapse of \$306,741 is necessary to balance the subfund.

**EMPLOYEE CAP CHANGES:**

There is a net reduction of two (2) positions for FY13. Four (4) positions are eliminated from the Downtown collection. Two (2) positions are transferred in from ASD.

CONTAMINATION ASSESSMENT  
 SUBFUND -- 442

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	48,417	52,900	48,000	-9.3%	-4,900
Transfers from Fund Balance	535,499	636,244	638,989	0.4%	2,745
	583,916	689,144	686,989	-0.3%	-2,155
<b>PUBLIC WORKS</b>					
Charges for Services	220,755	236,488	216,861	-8.3%	-19,627
	220,755	236,488	216,861	-8.3%	-19,627
<b>TOTAL REVENUE</b>	<b>804,671</b>	<b>925,632</b>	<b>903,850</b>	<b>-2.4%</b>	<b>-21,782</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	18,993	19,432	18,615	-4.2%	-817
Other Operating Expenses	483,480	906,200	885,235	-2.3%	-20,965
	502,472	925,632	903,850	-2.4%	-21,782
<b>TOTAL EXPENDITURES</b>	<b>502,472</b>	<b>925,632</b>	<b>903,850</b>	<b>-2.4%</b>	<b>-21,782</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
 PART-TIME HOURS

FY 11-12 ADOPTED      FY 12-13 PROPOSED      CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
CONTAMINATION ASSESSMENT (442)**

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**BACKGROUND:**

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy numerous contaminated landfills and dump sites.

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$4,900.

Transfers from Fund Balance:

- The transfer from retained earnings provides funding for the operations of contamination assessments. The increase of \$2,745 is needed to cover operating expenses for this subfund.

Charges for Services:

- Internal and external host fees decreased by \$19,627 based upon projected decreases in tonnage. Specifically, internal host fees decreased by \$6,873 and external host fees decreased by \$12,754.

**EXPENDITURES:**

Internal Service Charges:

- This reduction of \$817 was mostly attributed to a decrease for legal charges.

Other Operating Expenses:

- The decrease of \$20,965 is primarily attributable to decreases of \$16,965 in professional services and \$4,000 in repairs and maintenance.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.



LANDFILL CLOSURE

SUBFUND -- 443

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	335,224	464,200	480,000	3.4%	15,800
Transfers from Fund Balance	3,799,903	10,717,103	7,371,703	-31.2%	-3,345,400
	4,135,127	11,181,303	7,851,703	-29.8%	-3,329,600
<b>PUBLIC WORKS</b>					
Charges for Services	1,821,227	1,951,026	1,789,098	-8.3%	-161,928
Miscellaneous Revenue	772,865	0	0		0
	2,594,091	1,951,026	1,789,098	-8.3%	-161,928
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,679,087	449,582	0	-100.0%	-449,582
	1,679,087	449,582	0	-100.0%	-449,582
<b>TOTAL REVENUE</b>	<b>8,408,305</b>	<b>13,581,911</b>	<b>9,640,801</b>	<b>-29.0%</b>	<b>-3,941,110</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	196,261	204,402	202,848	-0.8%	-1,554
Employer Provided Benefits	64,950	79,263	116,219	46.6%	36,956
Internal Service Charges	2,174	1,576	0	-100.0%	-1,576
Other Operating Expenses	1,634,208	13,296,667	9,321,731	-29.9%	-3,974,936
Capital Outlay	17,062	3	3	0.0%	0
	1,914,656	13,581,911	9,640,801	-29.0%	-3,941,110
<b>TOTAL EXPENDITURES</b>	<b>1,914,656</b>	<b>13,581,911</b>	<b>9,640,801</b>	<b>-29.0%</b>	<b>-3,941,110</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
LANDFILL CLOSURE (443)**

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**BACKGROUND:**

The Landfill Closure Subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings are expected to increase by \$15,800.

Transfer from Fund Balance:

- The budgeted value represents the balance of funding necessary to account for the incremental closure costs associated with the Trail Ridge Landfill.

Charges for Services:

- Resource Recovery Fees decreased by \$161,928 based upon projected decreases in tonnage. Specifically, internal host fees decreased by \$56,701 and external host fees decreased by \$105,227.

**EXPENDITURES:**

Salaries and Employee Provided Benefits:

- There are nine (9) employees whose time is allocated from solid waste disposal operations (subfund 441) performing duties related to landfill closure.

Other Operating Expenses:

- The net decrease of \$3,974,936 is due to \$3,905,120 decrease in miscellaneous services and charges associated with closure costs at the Trail Ridge Landfill. In addition, there is a \$25,500 decrease in repairs and maintenance. The decreases are offset by a slight increase of \$1,591 in the general liability insurance.

**EMPLOYEE CAP CHANGES:**

There are no employees authorized to this subfund.

SOLID WASTE FACILITIES MITIGATION  
 SUBFUND -- 445

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-70,042	75,360	36,000	-52.2%	-39,360
Transfers from Fund Balance	42,877	0	0		0
	-27,165	75,360	36,000	-52.2%	-39,360
<b>PUBLIC WORKS</b>					
Charges for Services	-388,563	367,170	176,426	-51.9%	-190,744
Transfers from Fund Balance	27,350	0	0		0
	-361,213	367,170	176,426	-51.9%	-190,744
<b>TOTAL REVENUE</b>	<b>-388,378</b>	<b>442,530</b>	<b>212,426</b>	<b>-52.0%</b>	<b>-230,104</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	442,530	212,426	-52.0%	-230,104
	0	442,530	212,426	-52.0%	-230,104
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	1,497	0	0		0
	1,497	0	0		0
<b>PUBLIC WORKS</b>					
Capital Outlay	64,759	0	0		0
	64,759	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>66,256</b>	<b>442,530</b>	<b>212,426</b>	<b>-52.0%</b>	<b>-230,104</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
SOLID WASTE FACILITIES MITIGATION (445)**

---

**BACKGROUND:**

The Solid Waste Facilities Mitigation Subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, Chapter 380, Part 4.

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$39,360.

Charges for Services:

- Internal host fees will decrease by \$190,744 given a projected reduction in Class I tons.

**EXPENDITURES:**

Cash Carryover:

- The \$230,104 decrease is a reflection of the reduction in revenues noted above. Funds in this category are placed in reserve pending future appropriations for mitigation activities.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE CLASS III MITIGATION  
 SUBFUND -- 446

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	19,446	31,055	19,200	-38.2%	-11,855
Transfers from Fund Balance	380,782	0	0		0
	400,228	31,055	19,200	-38.2%	-11,855
<b>PUBLIC WORKS</b>					
Charges for Services	109,936	125,514	98,941	-21.2%	-26,573
	109,936	125,514	98,941	-21.2%	-26,573
<b>TOTAL REVENUE</b>	<b>510,165</b>	<b>156,569</b>	<b>118,141</b>	<b>-24.5%</b>	<b>-38,428</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	156,569	118,141	-24.5%	-38,428
	0	156,569	118,141	-24.5%	-38,428
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	112,592	0	0		0
	112,592	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	200,000	0	0		0
	200,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>312,592</b>	<b>156,569</b>	<b>118,141</b>	<b>-24.5%</b>	<b>-38,428</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
SOLID WASTE CLASS III MITIGATION (446)**

---

**BACKGROUND:**

The Solid Waste Class III Mitigation Subfund was established to mitigate property concerns in areas surrounding Class III landfills (i.e. private construction and demolition debris landfills). A Resource Recovery Fee (External Host Fee) of \$.50 is applied to each Class III ton deposited at the Old Kings Road (private) landfill. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

**REVENUES:**

Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$11,855.

Charges for Services:

- External host fees are expected to decrease by \$26,573 given a projected reduction in Class III tons.

**EXPENDITURES:**

Cash Carryover:

- The \$38,428 decrease is a reflection of the reduction in revenues discussed above. Funds in this category are placed in reserve pending future appropriations for mitigation activities.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SW MITIGATION CAPITAL PROJECTS

SUBFUND -- 44I

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>PUBLIC WORKS</b>					
Charges for Services	738,533	125,000	176,426	41.1%	51,426
Miscellaneous Revenue	121,807	0	0		0
	860,339	125,000	176,426	41.1%	51,426
<b>TOTAL REVENUE</b>	<b>860,339</b>	<b>125,000</b>	<b>176,426</b>	<b>41.1%</b>	<b>51,426</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	0	176,426		176,426
	0	0	176,426		176,426
<b>PUBLIC WORKS</b>					
Capital Outlay	1,972	0	0		0
	1,972	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	125,000	0	-100.0%	-125,000
	0	125,000	0	-100.0%	-125,000
<b>TOTAL EXPENDITURES</b>	<b>1,972</b>	<b>125,000</b>	<b>176,426</b>	<b>41.1%</b>	<b>51,426</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
SOLID WASTE MITIGATION CAPITAL PROJECTS (44I)**

---

**BACKGROUND:**

The Solid Waste Mitigation Capital Projects Subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

**REVENUES:**

Charges for Services:

- Internal Host Fees is derived from the Taye Brown Regional Park Improvement District's share of Resource Recovery Fees collected at the Trail Ridge Landfill. The internal host fee of \$176,426 is calculated based on \$0.25 per ton.

**EXPENDITURES:**

Cash Carryover:

- Funds in this category are placed in reserve pending future appropriations for mitigation activities. There was no cash carryover for FY 12 because the funds were appropriated for a specific purpose as noted below.

Transfers-Non-Departmental:

- The amount budgeted in this line item for FY 12 represents a one-time transfer of \$125,000 to the Equestrian Center.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.



STORMWATER SERVICES

SUBFUND -- 461

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,774,434	0	0		0
	1,774,434	0	0		0
<b>PUBLIC WORKS</b>					
Charges for Services	20,789,394	27,675,983	28,405,063	2.6%	729,080
Miscellaneous Revenue	25	0	0		0
	20,789,419	27,675,983	28,405,063	2.6%	729,080
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	991,169	1,482,501	1,557,442	5.1%	74,941
	991,169	1,482,501	1,557,442	5.1%	74,941
<b>TOTAL REVENUE</b>	<b>23,555,022</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Banking Fund Debt Repayment	717,235	1,116,451	2,590,491	132.0%	1,474,040
Cash Carryover	0	428,248	0	-100.0%	-428,248
	717,235	1,544,699	2,590,491	67.7%	1,045,792
<b>NEIGHBORHOODS</b>					
Salaries	134,297	118,236	119,758	1.3%	1,522
Employer Provided Benefits	45,081	51,168	56,667	10.7%	5,499
Internal Service Charges	6,549	29,589	3,707	-87.5%	-25,882
Other Operating Expenses	58,763	51,556	45,322	-12.1%	-6,234
Capital Outlay	0	1	4	300.0%	3
	244,690	250,550	225,458	-10.0%	-25,092
<b>PARKS &amp; RECREATION</b>					
Salaries	0	0	18,636		18,636
Employer Provided Benefits	0	0	271		271
Other Operating Expenses	0	0	5,419		5,419
	0	0	24,326		24,326
<b>PUBLIC WORKS</b>					
Salaries	6,188,365	6,635,713	6,322,995	-4.7%	-312,718
Employer Provided Benefits	2,707,667	3,004,062	3,355,953	11.7%	351,891
Internal Service Charges	2,727,598	2,780,922	2,258,875	-18.8%	-522,047
Other Operating Expenses	4,054,653	4,174,861	4,106,260	-1.6%	-68,601
Capital Outlay	0	0	3		3
Indirect Cost	1,710,111	1,689,227	1,431,674	-15.2%	-257,553
	17,388,395	18,284,785	17,475,760	-4.4%	-809,025
<b>SPECIAL SERVICES</b>					
Salaries	0	18,636	0	-100.0%	-18,636
Employer Provided Benefits	0	365	0	-100.0%	-365
Other Operating Expenses	0	5,396	0	-100.0%	-5,396
	0	24,397	0	-100.0%	-24,397

TRANSFERS-NON DEPARTMENTAL

Debt Service	0	0	3,808,791		3,808,791
Transfers to Other Funds	11,149,674	9,054,053	5,837,679	-35.5%	-3,216,374
	11,149,674	9,054,053	9,646,470	6.5%	592,417
<b>TOTAL EXPENDITURES</b>	<b>29,499,994</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	203	201	-2
PART-TIME HOURS		1,300	1,300

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
STORMWATER SERVICES (461)**

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**BACKGROUND:**

The Stormwater Services Subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

The Environmental Quality Division, of the Neighborhoods Department, is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

The Parks & Recreation Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit.

**REVENUES:**

***PUBLIC WORKS***

Miscellaneous Revenue:

- No investment earnings are projected for FY13.

Charges for Services:

- The overall increase of \$729,080 represents a \$916,235 increase in the storm water fee and \$78,147 increase in the storm water late fee. The increases are offset by decreases of \$144,792 in user fee reductions and \$88,471 and \$32,069 in the user fee credits of allowance for bad debts and early payment discounts, respectively.

Transfers from Other Funds:

- Stormwater User Fees are waived for 501(c) 3 organizations, and individuals and families who are economically disadvantaged. The general fund subsidizes stormwater revenue to compensate for these waivers. The \$74,941 increase indicates that an increase in the number of these exemptions is expected for FY 13.

**EXPENDITURES:**

***NEIGHBORHOODS***

Internal Service Charges:

- The decrease of \$25,882 is primarily due to a \$24,500 decrease in copy center costs.

Other Operating Expenses:

- The decrease of \$6,234 is primarily due to reductions in professional services and other operating supplies in the amounts of \$5,000 and \$3,400 respectively. These are partially offset by increases of \$1,553 in travel and \$1,376 in training related to water quality and stormwater management to meet technical and regulatory requirements by the State.

***PARKS & RECREATION***

Other Operating Expenses:

- The allocation of \$5,419 provides for various operating supplies, general liability insurance, and a local mileage reimbursement for travel within the county.

***PUBLIC WORKS***

Salaries:

- The net decrease of \$312,718 is mostly due to reductions in overtime and salaries of \$213,000 and \$98,068, respectively. Two employees were transferred to the Parks & Recreation Department.

Employer Provided Benefits:

- The net increase of \$351,891 is primarily due to increases in pension contribution costs, group health insurance premiums and workers compensation insurance in the amounts of \$182,370, \$116,792 and \$79,394 respectively. A reduction of \$27,000 in the prepaid legal program served as an offset to the overall increase in benefits.

Internal Service Charges:

- The net decrease of \$522,047 is partially due to a \$310,832 reduction in fleet parts. In addition there were reductions of \$84,311 in radio charges, \$59,913 in fleet repairs/maintenance, \$55,710 in computer system maintenance charges, \$34,695 in ITD data center charges, and \$43,188 in mailroom charges. These decreases are offset by an increase of \$102,081 in the fleet vehicle rental charges.

Other Operating Expenses:

- The net decrease of \$68,601 is primarily due to decreases of \$33,600 in clothing, uniforms and safety equipment, \$27,735 in plant renewal and \$24,308 in guard service. This was offset by a slight increase of \$11,151 in tax collector charges.

Indirect Cost:

- The allocation of indirect costs is supported by a Full Cost Allocation Plan prepared annually by an outside consultant.

***NON-DEPARTMENTAL***

**Debt Service:**

- There are debt service payments totaling \$3,808,791 in the FY 13 budget, as well as Banking Fund Debt Repayment in the amount of \$2,590,491.

**EMPLOYEE CAP CHANGES:**

There was a reduction of two (2) in the employee cap for Public Works. These employees were transferred into the Recreation and Community Department.

The 1,300 part-time hours budgeted for FY13 support the Florida Yards and Neighborhoods program in the Parks and Recreation Department.

STORMWATER SERVICES - CAPITAL PROJECTS

SUBFUND -- 462

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-418,537	500,726	696,000	39.0%	195,274
	-418,537	500,726	696,000	39.0%	195,274
<b>PUBLIC WORKS</b>					
Other Sources	19,130,000	17,505,947	4,375,000	-75.0%	-13,130,947
	19,130,000	17,505,947	4,375,000	-75.0%	-13,130,947
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	11,588,686	9,054,053	5,837,679	-35.5%	-3,216,374
	11,588,686	9,054,053	5,837,679	-35.5%	-3,216,374
<b>TOTAL REVENUE</b>	<b>30,300,149</b>	<b>27,060,726</b>	<b>10,908,679</b>	<b>-59.7%</b>	<b>-16,152,047</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	-946	0	0		0
Internal Service - Capital Expense	939	726	0	-100.0%	-726
Capital Outlay	9,428,741	27,060,000	10,908,679	-59.7%	-16,151,321
	9,428,735	27,060,726	10,908,679	-59.7%	-16,152,047
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	0	0		0
	0	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>9,428,735</b>	<b>27,060,726</b>	<b>10,908,679</b>	<b>-59.7%</b>	<b>-16,152,047</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC WORKS  
STORMWATER SERVICES – CAPITAL PROJECTS (462)**

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**BACKGROUND:**

The Stormwater Services – Capital Projects Subfund accounts for capital projects financed by stormwater user fees, excess retained earnings, debt proceeds and investment earnings when available. Revenues and expenditures reflect the fourth year of financing stormwater capital projects within this subfund.

**REVENUES:**

Miscellaneous Revenue:

- The budgeted value for miscellaneous revenue consists of investment earnings. These investment earnings will contribute to the funding needed for the stormwater capital projects planned for FY 13 as accounted for in the Capital Improvement Program (CIP).

Other Sources:

- Banking fund loan proceeds will provide \$4,375,000 of the funding needed for the stormwater capital projects planned for FY 13.

Transfers from Other Funds:

- The decrease in the transfer from the Stormwater Services operating budget is the result of increased operating expenses and lower projected revenues from stormwater user fees in subfund 461.

**EXPENDITURES:**

Capital Outlay:

- Capital Outlay accounts for stormwater-related CIP to be undertaken by the Department in FY 13. Funding provides for a County-wide drainage system rehab (\$4,900,259), a septic tank phase out (\$1,633,420) as well as 6 other major stormwater capital projects (\$4,375,000).

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.





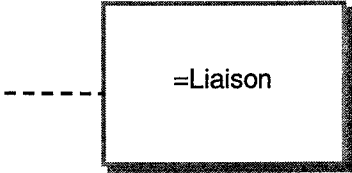
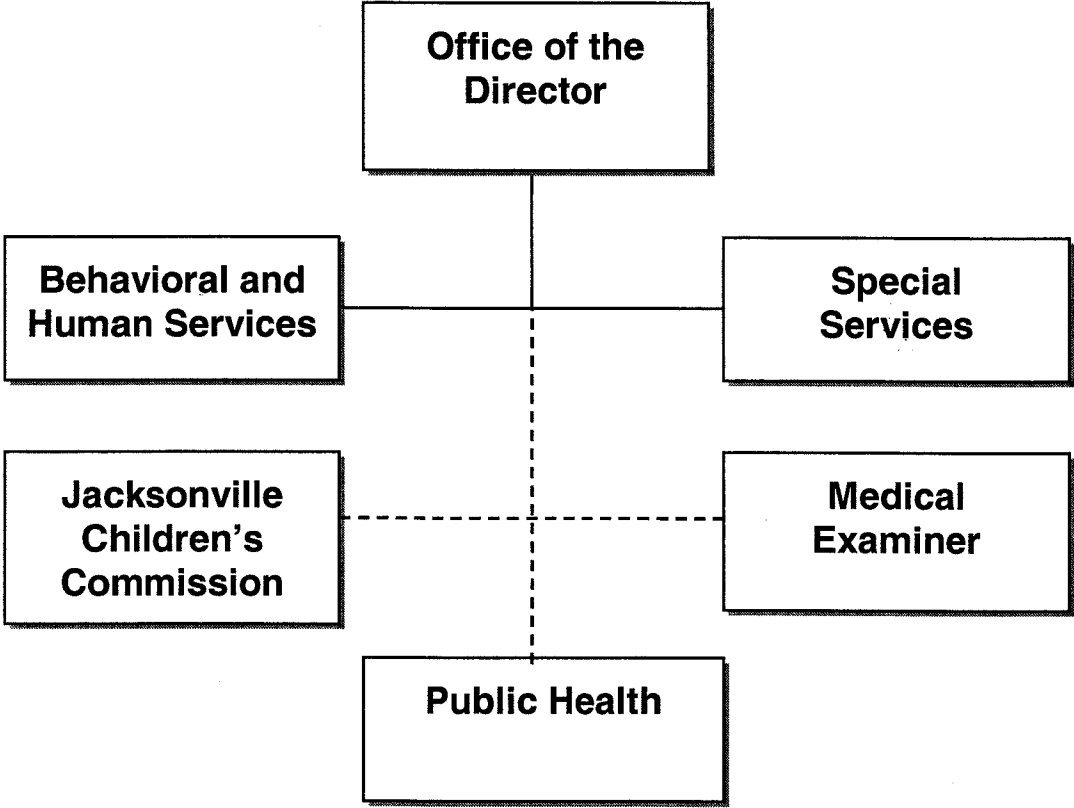
**SPECIAL SERVICES**

**DEPARTMENT VISION:**

Enhance the quality of life in Jacksonville through people, innovative programs and diverse activities.

**DEPARTMENT MISSION:**

Promote the health and well-being of all residents by providing services and creating a safety net for vulnerable populations.



SPECIAL SERVICES  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	449,749	442,430	391,754	-11.5%	-50,676
<b>TOTAL REVENUE</b>	<b>449,749</b>	<b>442,430</b>	<b>391,754</b>	<b>-11.5%</b>	<b>-50,676</b>
<b>EXPENDITURES</b>					
Salaries	3,472,760	3,084,391	2,376,223	-23.0%	-708,168
Employer Provided Benefits	965,075	987,140	839,643	-14.9%	-147,497
Internal Service Charges	801,041	648,963	632,783	-2.5%	-16,180
Other Operating Expenses	22,000,879	9,138,404	8,406,407	-8.0%	-731,997
Capital Outlay	23,626	3	19	533.3%	16
Grants, Aids & Contributions	5,515,668	2,979,254	2,911,303	-2.3%	-67,951
<b>TOTAL EXPENDITURES</b>	<b>32,779,049</b>	<b>16,838,155</b>	<b>15,166,378</b>	<b>-9.9%</b>	<b>-1,671,777</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	63	51	-12
PART-TIME HOURS	28,773	23,427	-5,346

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
BEHAVIORAL & HUMAN SERVICES	22,561,105	10,493,523	9,813,632	-6.5%	-679,891
OFFICE OF DIRECTOR	8,057,503	1,289,786	411,459	-68.1%	-878,327
REC&COMMUNITY PROGRAMMING DIV	3,366	0	0		0
SENIOR SERVICES	2,157,074	5,054,846	4,941,287	-2.2%	-113,559
<b>DEPARTMENT TOTAL</b>	<b>32,779,049</b>	<b>16,838,155</b>	<b>15,166,378</b>	<b>-9.9%</b>	<b>-1,671,777</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
SPECIAL SERVICES  
GENERAL FUND (011)**

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**BACKGROUND:**

The Department of Special Services is comprised of three divisions. They are Behavioral and Human Services, Senior Services and the Office of the Director. Before the passage of the FY 12 city reorganization (2012-732-E), these divisions were a part of the Recreation and Community Services Department.

The Special Services Department is responsible for providing many human and social services to the City of Jacksonville, including but not limited to being responsible for programs and events targeted specifically toward seniors, programs for victims of crime, and overseeing an array of mandated substance abuse and mental health services. Additionally, the department is a liaison to the Medical Examiner, Public Health and the Jacksonville Children's Commission.

**REVENUES:**

Miscellaneous Revenue:

- The net decrease of \$50,676 is due to reductions of \$30,000 in welfare reimbursement, \$16,346 in overtime reimbursement charges and \$5,000 in reimbursement for victim services. These are slightly offset by an increase of \$670 in miscellaneous sales and charges.

**EXPENDITURES:**

Salaries:

- The decrease of \$708,168 is due to reductions of \$633,245 in permanent salaries, \$41,502 in part-time salaries, \$21,238 in leave rollback/sellback, \$10,233 in special pay- pensionable and \$1,950 in special pay.

Employer Provided Benefits:

- The decrease of \$147,497 is primarily due to reductions of \$68,874 in health insurance, \$40,296 in pension contribution, \$19,259 in workers compensation insurance.

Internal Service Charges:

- The net decrease of \$16,180 is primarily due to reductions of \$34,275 in IT GIS/Aerial charges, \$24,597 in telecommunication charges and \$17,620 in copy center charges. These were somewhat offset by increases of \$60,572 in data center services charges.

Other Operating Expenses:

- The decrease of \$731,997 is primarily the result of reductions of \$363,453 in professional services, \$200,000 in welfare-shelter, \$80,000 in victim assistance and \$16,000 in welfare-grocery orders.

Grants, Aids and Contributions:

- The decrease of \$67,951 is mainly due to reductions of \$34,668 for the local match for the Jacksonville Senior Services Program and \$33,283 in subsidies and contributions to private sources.

**EMPLOYEE CAP CHANGES:**

Authorized positions decreased by twelve (12) positions.

ALCOHOLIC REHABILITATION PROGRAM  
 SUBFUND -- 157

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	3,933	2,570	3,886	51.2%	1,316
Transfers from Fund Balance	0	36,000	0	-100.0%	-36,000
	3,933	38,570	3,886	-89.9%	-34,684
<b>SPECIAL SERVICES</b>					
Fines and Forfeits	270,320	225,810	206,613	-8.5%	-19,197
	270,320	225,810	206,613	-8.5%	-19,197
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	333,987	249,281	150,000	-39.8%	-99,281
	333,987	249,281	150,000	-39.8%	-99,281
<b>TOTAL REVENUE</b>	<b>608,240</b>	<b>513,661</b>	<b>360,499</b>	<b>-29.8%</b>	<b>-153,162</b>
<b>EXPENDITURES</b>					
<b>SPECIAL SERVICES</b>					
Grants, Aids & Contributions	587,642	513,661	360,499	-29.8%	-153,162
	587,642	513,661	360,499	-29.8%	-153,162
<b>TOTAL EXPENDITURES</b>	<b>587,642</b>	<b>513,661</b>	<b>360,499</b>	<b>-29.8%</b>	<b>-153,162</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
SPECIAL SERVICES  
ALCOHOLIC REHABILITATION PROGRAM (157)**

---

**BACKGROUND:**

Section 111.205 of the Municipal Code created the Special Alcoholic Rehabilitation Trust Fund. Funds are deposited into this trust fund and represent money received by the City as fines imposed for alcohol-related offenses under the Florida Statutes Sections 316.193, 856.011, 860.03 and 860.13. Seventy percent of alcohol-related fines collected by the City are deposited into the trust.

In accordance with Section 111.205 of the Municipal Code, 86% of the 70% of alcohol-related fines collected are to be paid to Gateway Community Services, which offers treatment for both alcohol and drug abuse.

**REVENUES:**

Miscellaneous Revenue

- This revenue is comprised of interest earnings.

Transfers From Fund Balance:

- There is no transfer from fund balance proposed for FY 13.

Fines & Forfeits:

- The trust receives revenues paid for DUI fines less 30% that is paid to the Police and Fire Pension Fund. Anticipated revenues will decrease 8.5% from FY 12 to \$206,613.

Transfers From Other Funds

- The General Fund funds the difference between the money deposited into this trust fund and the total appropriation to fund the alcoholic rehabilitation program.

**EXPENDITURES:**

Grants, Aids and Contributions:

- The \$360,499 represents a grant to Gateway Community Services for alcoholic rehabilitation programs. This is a 29.8% decrease from FY 12.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.

LEGAL AID  
SUBFUND -- 15R

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	22,441	0	0		0
	22,441	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-7,653	0	0		0
	-7,653	0	0		0
<b>SPECIAL SERVICES</b>					
Charges for Services	250,747	299,755	270,000	-9.9%	-29,755
	250,747	299,755	270,000	-9.9%	-29,755
<b>TOTAL REVENUE</b>	<b>265,535</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>
<b>EXPENDITURES</b>					
<b>SPECIAL SERVICES</b>					
Other Operating Expenses	313,446	299,755	270,000	-9.9%	-29,755
	313,446	299,755	270,000	-9.9%	-29,755
<b>TOTAL EXPENDITURES</b>	<b>313,446</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>

TOTAL SUBFUND POSITION CAP

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

AUTHORIZED POSITIONS  
PART-TIME HOURS

**MAYOR'S PROPOSED FY 13 BUDGET  
SPECIAL SERVICES  
LEGAL AID (15R)**

---

**BACKGROUND:**

These funds are to be used to support Jacksonville Area Legal Aid, which provides services that support access of the poor and indigent to the legal system. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used to support Legal Aid. Jacksonville Area Legal Aid also receives additional funding in the form of Public Service Grants.

**REVENUES:**

Charges for Services:

- Fees are expected to decrease by \$29,755 in FY 13.

**EXPENDITURES:**

Other Operating Expenses:

- Authorized trust fund expenditures will decrease by \$29,755 in FY 13.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.



DRIVER EDUCATION SAFETY TRUST FUND  
 SUBFUND -- 1HA

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	14,700	0	0		0
	14,700	0	0		0
<b>SPECIAL SERVICES</b>					
Charges for Services	325,430	500,000	265,000	-47.0%	-235,000
	325,430	500,000	265,000	-47.0%	-235,000
<b>TOTAL REVENUE</b>	<b>340,130</b>	<b>500,000</b>	<b>265,000</b>	<b>-47.0%</b>	<b>-235,000</b>
<b>EXPENDITURES</b>					
<b>SPECIAL SERVICES</b>					
Grants, Aids & Contributions	381,187	500,000	265,000	-47.0%	-235,000
	381,187	500,000	265,000	-47.0%	-235,000
<b>TOTAL EXPENDITURES</b>	<b>381,187</b>	<b>500,000</b>	<b>265,000</b>	<b>-47.0%</b>	<b>-235,000</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
 PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
SPECIAL SERVICES  
DRIVER EDUCATION SAFETY TRUST FUND (1HA)**

---

**BACKGROUND:**

The Driver Education Safety Trust was authorized by Ordinance 2002-1165. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System.

**REVENUES:**

Charges for Services:

- The reduction of \$235,000 is due to a reduction in traffic court criminal and civil services charges.

**EXPENDITURES:**

Grants, Aids and Contributions:

- The reduction of \$235,000 is a result of reduction in revenue described above.

**EMPLOYEE CAP CHANGES:**

There are no authorized positions in this subfund.



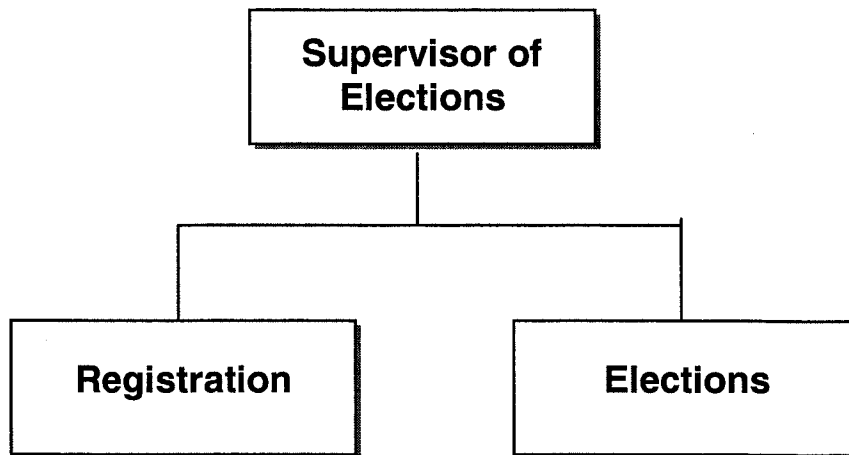
## SUPERVISOR OF ELECTIONS

### DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

### DEPARTMENT MISSION:

The department will convey the voice of the people by providing fair, accurate and accessible elections with transparency and integrity.



SUPERVISOR OF ELECTIONS  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	31,595	11,000	6,000	-45.5%	-5,000
<b>TOTAL REVENUE</b>	<b>31,595</b>	<b>11,000</b>	<b>6,000</b>	<b>-45.5%</b>	<b>-5,000</b>
<b>EXPENDITURES</b>					
Salaries	3,542,979	3,220,598	2,387,614	-25.9%	-832,984
Lapse	0	0	-122,096		-122,096
Employer Provided Benefits	509,132	540,120	618,207	14.5%	78,087
Internal Service Charges	348,693	312,175	396,823	27.1%	84,648
Other Operating Expenses	2,826,189	2,447,119	1,881,581	-23.1%	-565,538
Capital Outlay	0	1	4	300.0%	3
Banking Fund Debt Repayment	782,187	637,807	639,263	0.2%	1,456
<b>TOTAL EXPENDITURES</b>	<b>8,009,181</b>	<b>7,157,820</b>	<b>5,801,396</b>	<b>-19.0%</b>	<b>-1,356,424</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	35	35	
PART-TIME HOURS	56,294	42,062	-14,232

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
ELECTIONS	4,541,188	3,443,009	2,148,815	-37.6%	-1,294,194
REGISTRATION	3,467,992	3,714,811	3,652,581	-1.7%	-62,230
<b>DEPARTMENT TOTAL</b>	<b>8,009,181</b>	<b>7,157,820</b>	<b>5,801,396</b>	<b>-19.0%</b>	<b>-1,356,424</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
SUPERVISOR OF ELECTIONS  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Supervisor of Elections Office registers all voters in Duval County, educates voters with State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$5,000 is attributable to the cost of documents needed by candidates and the public.

**EXPENDITURES:**

Salaries:

- The net decrease of \$832,984 is mainly due to reductions in permanent salaries of \$53,488 and part-time salaries of \$638,570 and overtime of \$141,507 due to the number of elections dropping from two (2) to one (1).

Lapse:

- The decrease of \$122,096 is the result of lapse imposed for FY 13.

Employer Provided Benefits:

- The net increase of \$78,087 is primarily attributable to reductions in group health insurance of \$42,709, pension of \$32,919 and Medicare tax of \$8,048. This is offset somewhat with a decrease in workers' compensation insurance of \$4,073.

Internal Service Charges:

- The net increase of \$84,648 is mainly the result of increases in ITD charges of \$93,049 and telecommunication charges of \$29,173. This is offset somewhat with a decrease in legal of \$39,020.

Other Operating Expenses:

- The net decrease of \$565,538 is the result of going from two (2) to one (1) elections. The major decreases are in postage of \$295,740, miscellaneous services and charges of \$128,613, repairs and maintenance of \$82,655 and office supplies of \$66,800. This is offset somewhat with an increase in contractual services of \$59,220.

**Banking Fund Debt Repayment:**

The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	580,792      57,015		565,502      73,761		1,456
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Automark Voter Assistance Terminals	386,000	24,177	355,621	8,159	-46,397
Relia Vote - Absentee Ballot System	101,250	1,782	10,542	219	-92,271
Voting Machines	93,542	31,056	199,339	65,383	140,124

**EMPLOYEE CAP CHANGES:**

There are no cap changes. There was a decrease in part-time hours of 14,232 for elections work.





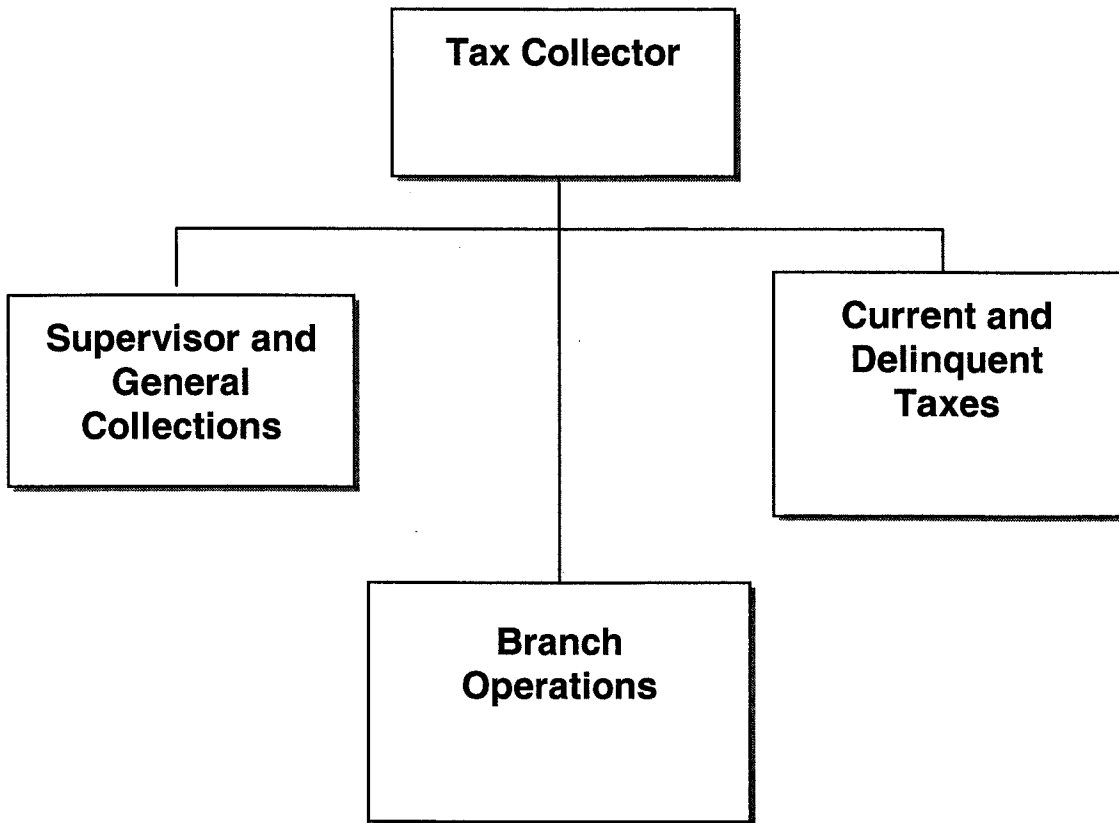
**TAX COLLECTOR**

**DEPARTMENT VISION:**

The vision of the Duval County Tax Collector's Office is the achievement of a high level of customer service through a well-trained staff and modern collection techniques.

**DEPARTMENT MISSION:**

The mission of the Duval County Tax Collector's Office is to provide governmental services through the collection and distribution of taxes, fees and service charges, as required by local ordinance and state statute. These services will be provided to customers in the most courteous, effective and cost-efficient method possible.



TAX COLLECTOR  
SUBFUND -- 017

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	59,911	64,258	58,026	-9.7%	-6,232
Transfers from Fund Balance	2,006,945	391,849	0	-100.0%	-391,849
	2,066,856	456,107	58,026	-87.3%	-398,081
<b>TAX COLLECTOR</b>					
Licenses and Permits	0	0	3,000		3,000
Charges for Services	9,971,516	10,370,177	10,270,152	-1.0%	-100,025
Miscellaneous Revenue	40,152	23,500	23,500	0.0%	0
	10,011,668	10,393,677	10,296,652	-0.9%	-97,025
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,320,401	3,748,420	3,951,514	5.4%	203,094
	4,320,401	3,748,420	3,951,514	5.4%	203,094
<b>TOTAL REVENUE</b>	<b>16,398,925</b>	<b>14,598,204</b>	<b>14,306,192</b>	<b>-2.0%</b>	<b>-292,012</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-303,947	-335,877	10.5%	-31,930
	0	-303,947	-335,877	10.5%	-31,930
<b>TAX COLLECTOR</b>					
Salaries	8,425,743	8,633,031	8,276,092	-4.1%	-356,939
Lapse	0	0	-142,483		-142,483
Employer Provided Benefits	2,593,719	3,003,129	3,240,748	7.9%	237,619
Internal Service Charges	1,250,196	1,208,104	1,252,213	3.7%	44,109
Other Operating Expenses	1,934,367	2,057,884	2,015,488	-2.1%	-42,396
Capital Outlay	219,255	3	11	266.7%	8
Banking Fund Debt Repayment	53,608	0	0		0
	14,476,887	14,902,151	14,642,069	-1.7%	-260,082
<b>TOTAL EXPENDITURES</b>	<b>14,476,887</b>	<b>14,598,204</b>	<b>14,306,192</b>	<b>-2.0%</b>	<b>-292,012</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	235	228	-7
PART-TIME HOURS	60,640	58,500	-2,140

**MAYOR'S PROPOSED FY 13 BUDGET**  
**TAX COLLECTOR**  
**TAX COLLECTOR (017)**

---

**BACKGROUND:**

The Tax Collector's budget includes funding for the branches, current and delinquent taxes, and supervision and general collection.

**REVENUES:**

Miscellaneous Revenue:

- The decrease of \$6,232 in Citywide Activities is due to lower investment earnings.

Transfers from Fund Balance:

- The decrease of \$391,849 is attributable to a reduction in fund balance.

Licenses and Permits:

- The increase of \$3,000 is to reclassify a sub-object to better align with the State Chart of Accounts.

Charges for Services:

- The net decrease of \$100,025 is mainly attributed to decreases in Driver's License Renewal Fees of \$78,820 and tag registration of \$50,000. This is offset somewhat with an increase in tax redemption fees-tax sale of \$25,000.

Transfers from Other Funds:

- The increase of \$203,094 from the General Fund is due to increases in budgeted expenses.

**EXPENDITURES:**

Lapse:

- The decrease of \$31,930 is an additional lapse imposed for citywide activities in FY 13.

Salaries:

- The net decrease of \$356,939 is mainly due to decreases of seven (7) positions, unfunded two (2) positions of \$314,476 and part-time salaries of \$54,660 and 2,140 hours. This is offset somewhat with increases in special pay of \$16,350.

Lapse:

- The decrease of \$142,483 is the result of four (4) positions unfunded.

Employer Provided Benefits:

- The net increase of \$237,619 is mainly attributable to increases in pension of \$186,650 and group health insurance of \$61,775. This is offset somewhat with decreases in payroll taxes of \$5,092 and Medicare tax of \$3,922.

Internal Service Charges:

- The net increase of \$44,109 is mainly attributable to an increase in ITD charges of \$62,218. This is offset somewhat with decreases in mailroom charges of \$8,004 and fleet of \$5,551.

Other Operating Expenses:

- The net decrease of \$42,396 is mainly attributable to decreases in postage of \$20,000, contractual services of \$5,000, office supplies of \$4,998, advertising and promotion of \$4,000, insurance and bonds of \$3,750 and auto allowance of \$3,600.

**EMPLOYEE CAP CHANGES:**

The cap decreased by seven (7) positions and 2,140 in part-time hours.



PUBLIC SAFETY INITIATIVE  
SUBFUND -- 019

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>SPECIAL SERVICES</b>					
Miscellaneous Revenue	301	0	0		0
	301	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	10,083,162	9,588,862	8,322,862	-13.2%	-1,266,000
	10,083,162	9,588,862	8,322,862	-13.2%	-1,266,000
<b>TOTAL REVENUE</b>	<b>10,083,463</b>	<b>9,588,862</b>	<b>8,322,862</b>	<b>-13.2%</b>	<b>-1,266,000</b>
<b>EXPENDITURES</b>					
<b>EMPLOYEE SERVICES</b>					
Salaries	170,902	205,671	205,686	0.0%	15
Employer Provided Benefits	2,478	2,998	2,984	-0.5%	-14
Internal Service Charges	100	551	550	-0.2%	-1
	173,480	209,220	209,220	0.0%	0
<b>JACKSONVILLE CHILDREN'S COMMISSION</b>					
Internal Service Charges	0	1	1	0.0%	0
Grants, Aids & Contributions	4,674,687	6,325,986	5,459,986	-13.7%	-866,000
	4,674,687	6,325,987	5,459,987	-13.7%	-866,000
<b>NEIGHBORHOODS</b>					
Other Operating Expenses	12,046	0	0		0
Grants, Aids & Contributions	112,310	493,980	463,980	-6.1%	-30,000
	124,356	493,980	463,980	-6.1%	-30,000
<b>OFFICE OF THE SHERIFF</b>					
Salaries	275,156	282,049	299,088	6.0%	17,039
Employer Provided Benefits	71,528	92,981	94,533	1.7%	1,552
Other Operating Expenses	204,553	514,205	455,614	-11.4%	-58,591
Capital Outlay	0	1	1	0.0%	0
	551,237	889,236	849,236	-4.5%	-40,000
<b>SPECIAL SERVICES</b>					
Salaries	4,066	0	0		0
Employer Provided Benefits	3,065	0	0		0
Other Operating Expenses	12,201	0	0		0
Grants, Aids & Contributions	2,360,030	1,670,439	1,340,439	-19.8%	-330,000
	2,379,362	1,670,439	1,340,439	-19.8%	-330,000
<b>TOTAL EXPENDITURES</b>	<b>7,903,122</b>	<b>9,588,862</b>	<b>8,322,862</b>	<b>-13.2%</b>	<b>-1,266,000</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	10	10	
PART-TIME HOURS	30,000	30,000	

## MAYOR'S PROPOSED FY 13 BUDGET

### PUBLIC SAFETY INITIATIVE (019)

---

#### **BACKGROUND:**

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the "Jacksonville Journey". The *Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens.

#### **REVENUES:**

##### 1. Transfers From Other Funds:

- This is the amount of the transfer from the General Fund – GSD (SF 011) to fund the Jacksonville Journey Oversight Committee approved programs.

#### **EXPENDITURES:**

In addition to the funds financial page, there is a chart that delineates the funding in FY 12 and FY 13 for each program of the Public Safety Initiative (Jacksonville Journey).

#### **Employee Services:**

##### Summer Jobs Program

- This activity includes the 30,000 part-time hours. FY 13 funding will remain flat.

#### **Jacksonville Children's Commission:**

##### Early Literacy

- FY 13 funding has been reduced by \$500,000 or 25%.

##### Summer Camps

- FY 13 funding has been reduced by \$60,000 or 5.5%.

##### Out of School Suspension

- FY 13 funding has been reduced by \$206,000 or 19.3%.

##### Team-Up Programs

- FY13 funding has been reduced by \$100,000 or 4.6%.

#### **Neighborhoods:**

##### Local Initiatives Support Corporation (LISC)

- FY 13 funding has been reduced by \$30,000 or 6.1%.

#### **Officer of the Sheriff:**

##### Juvenile Assessment Center

- The FY 13 funding will remain flat.

Ex-Offender Re-Entry Portal

- This activity includes the ten authorized positions. FY 13 funding has been reduced by \$40,000 or 6.7%.

**Special Services:**

Ex-Offender Employment Program

- FY 13 funding has been reduced by \$30,000 or 6.8%

Gang Intervention

- The funding for this program has been eliminated from the FY 13 proposed budget.

Juvenile Crime Prevention & Intervention

- FY 13 funding will remain flat.

Ex-Offender Training/Re-entry

- FY 13 funding has been reduced by \$50,000 or 7.6%.

**EMPLOYEE CAP CHANGES:**

There are no changes to the overall employee cap.

	9,588,862	8,322,862	(1,266,000)	-13%
Program Description	FY 11-12 Approved	FY 12 - 13 Proposed	Dollar Change	Percent Change
Local Initiatives Support Corporation	493,980	463,980	(30,000)	-6.1%
Early Literacy	2,000,000	1,500,000	(500,000)	-25.0%
Summer Camps	1,081,400	1,021,400	(60,000)	-5.5%
Out of School Suspension	1,067,423	861,423	(206,000)	-19.3%
Team-Up Programs	2,177,164	2,077,164	(100,000)	-4.6%
Summer Jobs Program	209,220	209,220	0	0.0%
Ex-Offender Employment Programs	440,039	410,039	(30,000)	-6.8%
Gang Intervention	250,000	0	(250,000)	-100.0%
Juvenile Crime Prevention & Intervention	321,600	321,600	0	0.0%
Ex-Offender Training/Re-entry	658,800	608,800	(50,000)	-7.6%
Juvenile Assessment Center	289,236	289,236	0	0.0%
Ex-Offender RE-entry Portal (JREC)	600,000	560,000	(40,000)	-6.7%





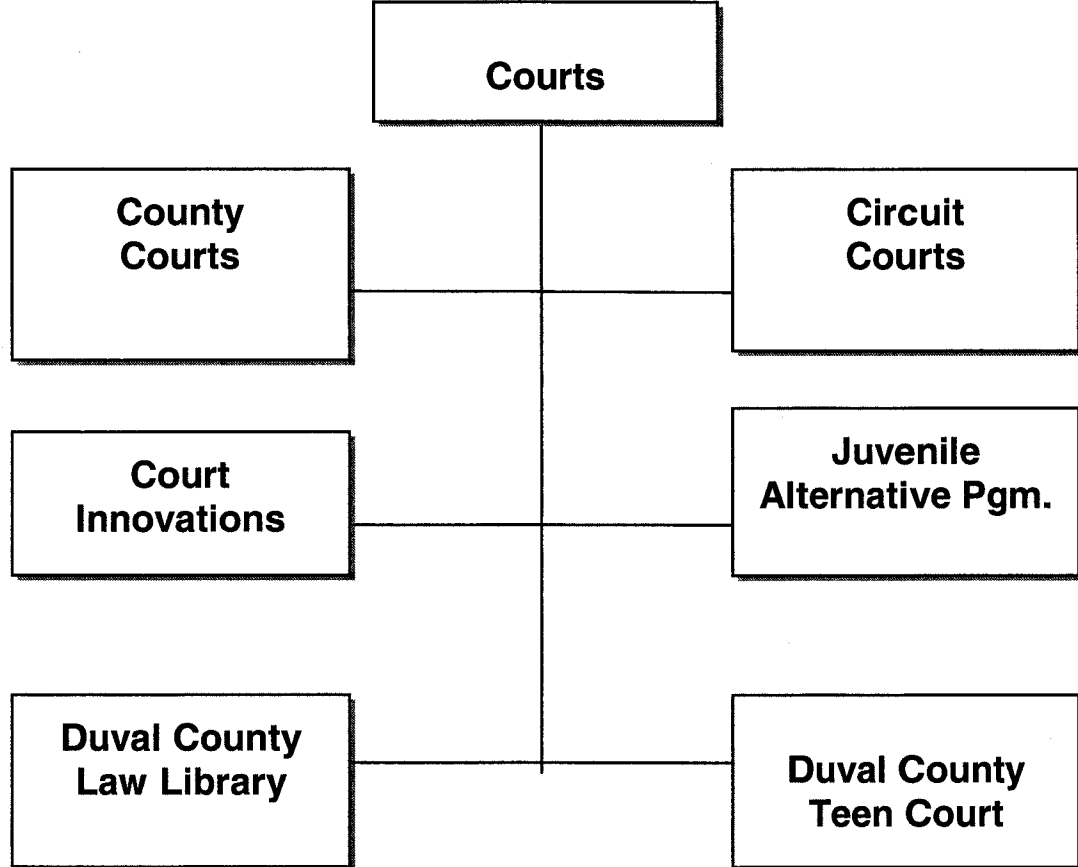
**COURTS**

**DEPARTMENT VISION:**

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

**DEPARTMENT MISSION:**

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



COURTS  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	384	297	297	0.0%	0
<b>TOTAL REVENUE</b>	<b>384</b>	<b>297</b>	<b>297</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Internal Service Charges	172,058	210,085	97,916	-53.4%	-112,169
Other Operating Expenses	643,094	639,036	368,673	-42.3%	-270,363
Capital Outlay	19,825	35,000	35,012	0.0%	12
<b>TOTAL EXPENDITURES</b>	<b>834,977</b>	<b>884,121</b>	<b>501,601</b>	<b>-43.3%</b>	<b>-382,520</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
CIRCUIT COURT	812,102	852,967	480,182	-43.7%	-372,785
COUNTY COURT	22,875	31,154	21,419	-31.2%	-9,735
<b>DEPARTMENT TOTAL</b>	<b>834,977</b>	<b>884,121</b>	<b>501,601</b>	<b>-43.3%</b>	<b>-382,520</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
COURTS  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Courts' budget includes the Circuit Court and County Court expenses exclusive of the cost of Judges and other State employees. Also included in the budget are certain costs associated with the operation of the Court Administrator's Office. Due to Revision 7 to Article 5 of the State Constitution, the County is now responsible for paying expenses related to certain court-related functions. The County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

**EXPENDITURES:**

Internal Service Charges:

- The net decrease of \$112,169 is mainly attributable to decreases of \$58,757 in ITD charges and \$56,299 in telecommunication charges.

Other Operating Expenses:

- The net decrease of \$270,363 is mainly attributable to a decrease of \$269,284 in rentals (land and buildings).

**EMPLOYEE CAP CHANGES:**

There are no employees in the General Fund part of the Courts.

DUVAL COUNTY LAW LIBRARY  
 SUBFUND -- 15B

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	273,188	299,755	270,000	-9.9%	-29,755
Miscellaneous Revenue	15,722	15,823	15,823	0.0%	0
	288,910	315,578	285,823	-9.4%	-29,755
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	2,094	0	0		0
	2,094	0	0		0
<b>TOTAL REVENUE</b>	<b>291,004</b>	<b>315,578</b>	<b>285,823</b>	<b>-9.4%</b>	<b>-29,755</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	138,832	140,230	147,734	5.4%	7,504
Employer Provided Benefits	32,595	34,703	25,211	-27.4%	-9,492
Other Operating Expenses	28,108	20,469	17,161	-16.2%	-3,308
Library Materials	115,587	110,120	84,763	-23.0%	-25,357
Indirect Cost	18,034	10,056	10,954	8.9%	898
	333,156	315,578	285,823	-9.4%	-29,755
<b>TOTAL EXPENDITURES</b>	<b>333,156</b>	<b>315,578</b>	<b>285,823</b>	<b>-9.4%</b>	<b>-29,755</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		3	3		
PART-TIME HOURS			1,040	1,040	

**MAYOR'S PROPOSED FY 13 BUDGET  
COURTS  
DUVAL COUNTY LAW LIBRARY (15B)**

---

**BACKGROUND:**

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609 on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

**REVENUES:**

Charges for Services:

- The decrease of \$29,755 is mainly due to lower fee revenues.

**EXPENDITURES:**

Salaries:

- The net increase of \$7,504 is primarily due to an increase of \$15,600 and 1,040 hours in part time salaries. This was offset somewhat with a decrease of \$7,236 in salaries.

Employer Provided Benefits:

- The net decrease of \$9,492 is due primarily to a net decrease of \$4,136 in pension and \$4,503 in group health insurance.

Other Operating Expenses:

- The net decrease of \$3,308 is mainly attributable to a decrease of \$3,192 in installment purchases.

Library Materials:

- The decrease of \$25,357 is attributable to a decrease in library materials.

Indirect Cost:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.

JUVENILE DRUG COURT  
SUBFUND -- 15L

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	273,188	299,755	270,000	-9.9%	-29,755
	273,188	299,755	270,000	-9.9%	-29,755
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	10,083	17,742	10,989	-38.1%	-6,753
Transfers from Fund Balance	0	0	131,253		131,253
	10,083	17,742	142,242	701.7%	124,500
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,599	0	0		0
	1,599	0	0		0
<b>TOTAL REVENUE</b>	<b>284,870</b>	<b>317,497</b>	<b>412,242</b>	<b>29.8%</b>	<b>94,745</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	81,461	89,670	165,930	85.0%	76,260
Employer Provided Benefits	33,018	36,116	70,089	94.1%	33,973
Internal Service Charges	0	996	960	-3.6%	-36
Other Operating Expenses	142,250	190,715	175,263	-8.1%	-15,452
	256,729	317,497	412,242	29.8%	94,745
<b>TOTAL EXPENDITURES</b>	<b>256,729</b>	<b>317,497</b>	<b>412,242</b>	<b>29.8%</b>	<b>94,745</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		2	4	2	
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
COURTS  
JUVENILE DRUG COURT (15L)**

---

**BACKGROUND:**

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609 on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund juvenile assessment and other juvenile alternative programs.

**REVENUES:**

Charges for Services:

- The decrease of \$29,755 is due to lower fee revenues.

Miscellaneous Revenue:

- The decrease of \$6,753 is the result of lower investment earnings.

Transfer from Other Funds:

- The increase of \$131,253 is the result of a transfer from fund balance.

**EXPENDITURES:**

Salaries:

- The increase of \$76,260 is primarily due to a transfer of two (2) positions from Teen Court.

Employer Provider Benefits:

- The increase of \$33,973 is attributable to increases of \$15,010 in group health insurance, \$11,455 in pension, \$4,121 in workers' compensation, \$2,197 in FICA taxes and \$1,107 in Medicare tax.

Internal Service Charges:

- The decrease of \$36 is attributable to a decrease in wireless communication.

Other Operating Expenses:

- The net decrease of \$15,452 is mainly due to decreases of \$13,167 in contractual services and \$8,096 in miscellaneous services and charges. The decrease was partially offset by an increase of \$4,000 in local mileage and \$1,034 in general liability insurance.

**EMPLOYEE CAP CHANGES:**

The employee cap was increased by two (2) positions transferred from Teen Court.



COURT INNOVATIONS-JUDICIAL SUPPORT  
SUBFUND -- 15Q

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	273,188	299,755	270,000	-9.9%	-29,755
	273,188	299,755	270,000	-9.9%	-29,755
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,040	0	0		0
	1,040	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,872	0	0		0
	4,872	0	0		0
<b>TOTAL REVENUE</b>	<b>279,099</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	139,902	166,105	171,080	3.0%	4,975
Employer Provided Benefits	29,614	47,096	44,574	-5.4%	-2,522
Internal Service Charges	1,360	0	0		0
Other Operating Expenses	98,826	86,554	54,346	-37.2%	-32,208
	269,701	299,755	270,000	-9.9%	-29,755
<b>TOTAL EXPENDITURES</b>	<b>269,701</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>

TOTAL SUBFUND POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS	1,250	1,250	

**MAYOR'S PROPOSED FY 13 BUDGET  
COURTS  
COURT INNOVATIONS-JUDICIAL SUPPORT (15Q)**

---

**BACKGROUND:**

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used for Court Innovations which funds Judicial Support. This new revenue is the result of the revision to Article 5 of the State Constitution.

**REVENUES:**

Charges for Services:

- The decrease of \$29,755 is due to lower fee revenues.

**EXPENDITURES:**

Salaries:

- The increase of \$4,975 is attributable to an increase of minor salary adjustments.

Employer Provided Benefits:

- The net decrease of \$2,522 is mainly the result of decreases in group health insurance of \$3,446 and pension costs of \$1,244. This is offset somewhat with an increase of \$2,170 in payroll taxes.

Other Operating Expenses:

- The net decrease of \$32,208 is primarily the result of a decrease of \$32,447 in professional services.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.

COURT COST COURTHOUSE TRUST  
SUBFUND -- 15T

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	2,297,486	3,270,522	1,857,118	-43.2%	-1,413,404
	2,297,486	3,270,522	1,857,118	-43.2%	-1,413,404
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	33,377	237,733	98,712	-58.5%	-139,021
	33,377	237,733	98,712	-58.5%	-139,021
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	0	918,438		918,438
	0	0	918,438		918,438
<b>TOTAL REVENUE</b>	<b>2,330,863</b>	<b>3,508,255</b>	<b>2,874,268</b>	<b>-18.1%</b>	<b>-633,987</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Other Operating Expenses	167,982	228,478	494,162	116.3%	265,684
	167,982	228,478	494,162	116.3%	265,684
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	62,826	0	-100.0%	-62,826
	0	62,826	0	-100.0%	-62,826
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	14,133	5,326	-62.3%	-8,807
Other Operating Expenses	570,502	1,008,842	1,163,538	15.3%	154,696
Capital Outlay	0	5,600	1	-100.0%	-5,599
	570,502	1,028,575	1,168,865	13.6%	140,290
<b>STATE ATTORNEY</b>					
Other Operating Expenses	268,331	286,532	448,477	56.5%	161,945
	268,331	286,532	448,477	56.5%	161,945
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	594,607	1,901,844	762,764	-59.9%	-1,139,080
	594,607	1,901,844	762,764	-59.9%	-1,139,080
<b>TOTAL EXPENDITURES</b>	<b>1,601,422</b>	<b>3,508,255</b>	<b>2,874,268</b>	<b>-18.1%</b>	<b>-633,987</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
COURTS  
COURT COST COURTHOUSE TRUST (15T)**

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**BACKGROUND:**

As a result of Ordinance 2010-561, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17, Florida Statutes and is to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an "all years" subfund.

**REVENUES:**

Charges for Services:

- The decrease of \$1,413,404 is due to the decrease in the surcharge fee.

Miscellaneous Revenue:

- The decrease of \$139,021 is for investment earnings.

Transfer from Other Funds:

- The increase of \$918,438 is the result of a transfer from the General Fund.

**EXPENDITURES:**

Internal Service Charges:

- The decrease of \$8,807 for Public Works is attributable to decreases in radio of \$8,589 and wireless communication of \$218.

Other Operating Expenses:

- The net increase of \$265,684 for the Courts is primarily the result of increases in miscellaneous insurance of \$517,331 and public buildings plant renewal of \$66,722. This is offset somewhat with a decrease in repairs and maintenance of \$318,369.
- The increase of \$161,945 for the State Attorney is attributable to an increase in miscellaneous insurance of \$169,617. This was offset somewhat with a decrease in guard service of \$7,672.
- The net increase of \$154,696 for Public Works is mainly attributable to increases in contractual services of \$122,526 and repairs and maintenance of \$57,738. This is offset somewhat with a decrease in alarm service of \$29,477

Capital Outlay:

- The decrease of \$5,599 for Public Works is attributable to decreases in office furniture of \$4,000 and computer equipment and software of \$1,599.

Cash Carryover:

- The decrease of \$62,826 for Citywide Activities is the result of a decrease in cash carryover.

Debt Service:

- The decrease of \$1,139,080 is for the Courthouse debt.

**EMPLOYEE CAP CHANGES:**

There are no employees in this subfund.

TEEN COURT PROGRAMS TRUST  
SUBFUND -- 15V

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Intergovernmental Revenue	54,234	0	0		0
Fines and Forfeits	344,990	369,786	320,000	-13.5%	-49,786
	399,225	369,786	320,000	-13.5%	-49,786
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fines and Forfeits	151	0	0		0
Miscellaneous Revenue	10,477	13,557	3,905	-71.2%	-9,652
Transfers from Fund Balance	81,856	108,775	87,445	-19.6%	-21,330
	92,484	122,332	91,350	-25.3%	-30,982
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	6,857	0	0		0
	6,857	0	0		0
<b>TOTAL REVENUE</b>	<b>498,566</b>	<b>492,118</b>	<b>411,350</b>	<b>-16.4%</b>	<b>-80,768</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	294,952	303,464	225,254	-25.8%	-78,210
Employer Provided Benefits	89,849	104,331	91,098	-12.7%	-13,233
Internal Service Charges	25,092	26,131	8,031	-69.3%	-18,100
Other Operating Expenses	131,025	58,192	86,961	49.4%	28,769
Capital Outlay	2,206	0	6		6
	543,124	492,118	411,350	-16.4%	-80,768
<b>TOTAL EXPENDITURES</b>	<b>543,124</b>	<b>492,118</b>	<b>411,350</b>	<b>-16.4%</b>	<b>-80,768</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		8	6	-2	
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 13 BUDGET  
COURTS  
TEEN COURT PROGRAMS TRUST (15V)**

---

**BACKGROUND:**

This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program the Teen Court Truancy Program has been developed in a truancy reduction effort. As a result of Ordinance 2006-1066, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

**REVENUES:**

Fines and Forfeits:

- The decrease of \$49,786 is due to lower fine revenues.

Miscellaneous Revenue:

- The decrease of \$9,652 is for investment earnings.

Transfer from Fund Balance:

- The decrease of \$21,330 is a result of a decrease in budgeted expenses.

**EXPENDITURES:**

Salaries:

- The decrease of \$78,210 is the result of a transfer of two (2) positions to Juvenile Drug Court.

Employer Provided Benefits:

- The net decrease of \$13,233 is primarily attributable to decreases in group health insurance and payroll taxes.

Internal Service Charges:

- The decrease of \$18,100 is primarily attributable to decreases in ITD charges of \$17,269.

Other Operating Expenses:

- The net increase of \$28,769 is mainly the result of an increase of \$26,817 in contractual services.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by two (2) positions.

## **PUBLIC DEFENDER**

### **DEPARTMENT VISION:**

To support the ideals and intentions of the United States and Florida Constitutions.

### **DEPARTMENT MISSION:**

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.



PUBLIC DEFENDER  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Internal Service Charges	154,305	167,783	170,009	1.3%	2,226
Other Operating Expenses	754,105	845,858	1,319,047	55.9%	473,189
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>908,409</b>	<b>1,013,642</b>	<b>1,489,057</b>	<b>46.9%</b>	<b>475,415</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
PUBLIC DEFENDER	908,409	1,013,642	1,489,057	46.9%	475,415
<b>DEPARTMENT TOTAL</b>	<b>908,409</b>	<b>1,013,642</b>	<b>1,489,057</b>	<b>46.9%</b>	<b>475,415</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
PUBLIC DEFENDER  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Public Defender Office is an agency of the State of Florida. Chapter 27.54 of the Florida Statutes requires that the Public Defender's office be provided with such office space, utilities, telephone, custodial, library, transportation and communication services as may be necessary for the proper and efficient functioning of their offices.

**EXPENDITURES:**

Internal Service Charges:

- The net increase of \$2,226 is mainly attributable to increases of \$7,706 in offsite storage and \$5,510 copier consolidation. This is offset somewhat with decreases of \$9,510 in telecommunication charges and \$1,893 in wireless communication.

Other Operating Expenses:

- The net increase of \$473,189 is mainly attributable to increases of \$393,506 in rentals (land and buildings) for the Godbold Building, \$61,995 in miscellaneous insurance and \$19,452 in public buildings plant renewal.

**EMPLOYEE CAP CHANGES:**

There are no City funded positions.

## STATE ATTORNEY

**DEPARTMENT VISION:**

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

**DEPARTMENT MISSION:**

The mission is to protect the people of the 4<sup>th</sup> Judicial Circuit by efficiently prosecuting criminals.

STATE ATTORNEY  
GENERAL FUND - GSD

Departmental Revenues and Expenditures

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Internal Service Charges	182,476	176,011	201,468	14.5%	25,457
Other Operating Expenses	2,973	3,000	3,500	16.7%	500
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>185,449</b>	<b>179,012</b>	<b>204,969</b>	<b>14.5%</b>	<b>25,957</b>

TOTAL DEPARTMENT POSITION CAP	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

DIVISION SUMMARY	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY 12	
				PERCENT	DOLLAR
STATE ATTORNEY	185,449	179,012	204,969	14.5%	25,957
<b>DEPARTMENT TOTAL</b>	<b>185,449</b>	<b>179,012</b>	<b>204,969</b>	<b>14.5%</b>	<b>25,957</b>

**MAYOR'S PROPOSED FY 13 BUDGET  
STATE ATTORNEY  
GENERAL FUND (011)**

---

**BACKGROUND:**

Chapter 27.34 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utilities, telephone services, custodial services, library services, transportation services and communication services as may be necessary for the proper and efficient functioning of their offices.

**EXPENDITURES:**

Internal Service Charges:

- The net increase of \$25,457 is mainly attributable to an increase of \$68,473 in ITD charges. This is offset somewhat with decreases of \$27,141 in telecommunication charges and \$15,902 in offsite storage.

Other Operating Expenses:

- The increase of \$500 is attributable to bottled water.

**EMPLOYEE CAP CHANGES:**

There are no City funded positions.

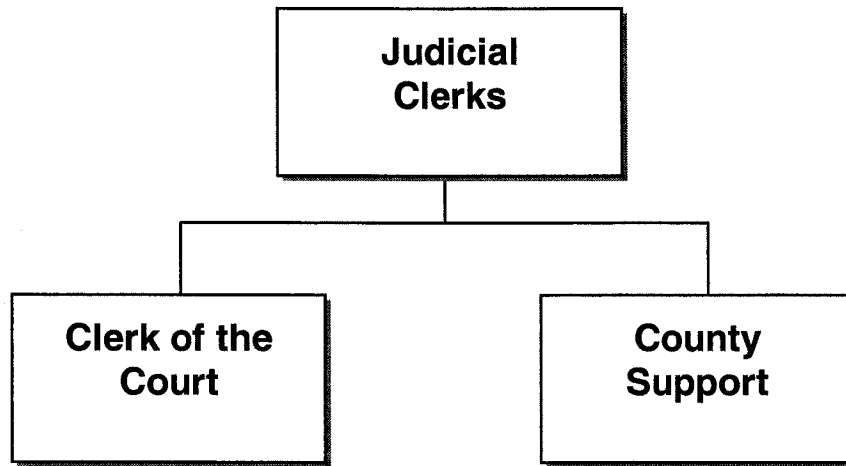
## CLERK OF THE COURT

### DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will be a leader in providing assistance, expertise and benefit those having business with the Clerk's Office. The Clerk's Office will utilize proven and emerging technology to provide efficient service, emphasizing professionalism, timeliness and courtesy. Our goal is to achieve a customer satisfaction culture, striving for excellence in all areas of the Clerk's Office.

### DEPARTMENT MISSION:

The Clerk's office continues efforts to provide professional and even more efficient service to its customers including the Jacksonville Sheriff's office, State Attorney's office, Tax Collector, the City of Jacksonville, the Department off Revenue, Court Administration, Chie Judge Moran and all the judges of the Fourth Judicial Circuit.



CLERK OF THE COURT  
SUBFUND -- 016

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>CLERK OF THE COURT</b>					
Charges for Services	2,794,221	2,834,362	2,754,422	-2.8%	-79,940
Miscellaneous Revenue	1,346	1,265	850	-32.8%	-415
	2,795,566	2,835,627	2,755,272	-2.8%	-80,355
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-16,120	0	0		0
	-16,120	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	841,423	607,260	487,204	-19.8%	-120,056
	841,423	607,260	487,204	-19.8%	-120,056
<b>TOTAL REVENUE</b>	<b>3,620,869</b>	<b>3,442,887</b>	<b>3,242,476</b>	<b>-5.8%</b>	<b>-200,411</b>
<b>EXPENDITURES</b>					
<b>CLERK OF THE COURT</b>					
Salaries	960,243	1,017,594	909,920	-10.6%	-107,674
Employer Provided Benefits	335,391	402,626	400,503	-0.5%	-2,123
Internal Service Charges	672,486	611,687	496,568	-18.8%	-115,119
Other Operating Expenses	432,774	480,988	677,611	40.9%	196,623
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	191,689	177,208	180,581	1.9%	3,373
Indirect Cost	754,407	752,783	697,481	-7.3%	-55,302
	3,346,990	3,442,887	3,362,665	-2.3%	-80,222
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-120,189		-120,189
	0	0	-120,189		-120,189
<b>TOTAL EXPENDITURES</b>	<b>3,346,990</b>	<b>3,442,887</b>	<b>3,242,476</b>	<b>-5.8%</b>	<b>-200,411</b>

TOTAL SUBFUND POSITION CAP

	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE
AUTHORIZED POSITIONS	35	30	-5
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 13 BUDGET  
CLERK OF THE COURT  
CLERK OF THE COURT (016)**

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**BACKGROUND:**

Pursuant to Article 5 of the of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court.

The County side of the Clerk (S/F 016) receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee goes into various other accounts.

**REVENUES:**

Charges for Services:

- The net decrease of \$79,940 is primarily the result of decreases in court fees, documentary stamps and copy charges.

Miscellaneous Revenue

- The decrease of \$415 is the result of a decrease for Court Cost Compliance.

Transfers from Other Funds

- The decrease of \$120,056 from the General Fund is due to a decrease in expenses.

**EXPENDITURES:**

Salaries:

- The net decrease of \$107,674 is primarily due to a decrease of five (5) positions.

Lapse:

- The decrease of \$120,189 is the result of a lapse imposed in FY 13.

Employer Provided Benefits:

- The net increase of \$2,123 is mainly attributable to a decrease of five (5) positions.

Internal Service Charges:

- The net decrease of \$115,119 is primarily attributable to a decrease in offsite storage of \$128,040. This is offset somewhat with an increase in mailroom charges of \$14,040.



Other Operating Expenses:

- The net increase of \$196,623 is mainly attributable to increases in miscellaneous insurance of \$158,866, public buildings plant renewal of \$60,244. This is offset somewhat with decreases in civil defense of \$13,479, postage of \$8,011.

Supervision Allocation:

- The increase of \$3,373 is an increase of the Clerks' State Administrative Allocation.

Indirect Cost:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**EMPLOYEE CAP CHANGES:**

The cap decreased by five (5) positions.

RECORDING FEES TECHNOLOGY  
SUBFUND -- 15U

	FY 10-11 ACTUAL	FY 11-12 ADOPTED	FY 12-13 PROPOSED	CHANGE FROM FY12	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	995,406	1,048,579	1,050,000	0.1%	1,421
	995,406	1,048,579	1,050,000	0.1%	1,421
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	12,584	15,113	5,105	-66.2%	-10,008
Transfers from Fund Balance	845,349	0	0		0
	857,933	15,113	5,105	-66.2%	-10,008
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	544,845	1,113,050	1,008,249	-9.4%	-104,801
	544,845	1,113,050	1,008,249	-9.4%	-104,801
<b>TOTAL REVENUE</b>	<b>2,398,184</b>	<b>2,176,742</b>	<b>2,063,354</b>	<b>-5.2%</b>	<b>-113,388</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Internal Service Charges	605,539	704,435	712,414	1.1%	7,979
Other Operating Expenses	71,785	59,635	30,673	-48.6%	-28,962
Capital Outlay	391	0	0		0
	677,714	764,070	743,087	-2.7%	-20,983
<b>PUBLIC DEFENDER</b>					
Internal Service Charges	0	73,361	92,449	26.0%	19,088
Other Operating Expenses	294,274	306,716	308,732	0.7%	2,016
Capital Outlay	60,589	1	0	-100.0%	-1
	354,862	380,078	401,181	5.6%	21,103
<b>STATE ATTORNEY</b>					
Internal Service Charges	964,786	756,145	566,616	-25.1%	-189,529
Other Operating Expenses	90,841	190,000	181,021	-4.7%	-8,979
Capital Outlay	157,918	86,449	171,449	98.3%	85,000
Banking Fund Debt Repayment	1,276	0	0		0
	1,214,821	1,032,594	919,086	-11.0%	-113,508
<b>TOTAL EXPENDITURES</b>	<b>2,247,398</b>	<b>2,176,742</b>	<b>2,063,354</b>	<b>-5.2%</b>	<b>-113,388</b>

TOTAL SUBFUND POSITION CAP

AUTHORIZED POSITIONS  
PART-TIME HOURS

FY 11-12  
ADOPTED

FY 12-13  
PROPOSED

CHANGE

**MAYOR'S PROPOSED FY 13 BUDGET  
JUDICIAL - VARIOUS  
RECORDING FEES TECHNOLOGY (15U)**

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**BACKGROUND:**

This sub-fund receives a \$2 fee by the State pursuant to Article 5. Money collected in this fund is shared between the Courts, Public Defender and State Attorney based on a written agreement between the three parties.

**REVENUES:**

Charges for Services:

- The increase of \$1,421 is attributable to recording fees.

Miscellaneous Revenue:

- The decrease of \$10,008 is due to lower investment earnings.

Transfer from Other Funds:

- The decrease of \$104,801 is a transfer from the General Fund to cover budgeted expenses in excess of revenues.

**EXPENDITURES:**

Internal Service Charges:

- Courts: The net increase of \$7,979 is mostly due to an increase in ITD charges.
- Public Defender: The net increase of \$19,088 is primarily due to an increase in ITD charges.
- State Attorney: The net decrease of \$189,529 is mainly due to a decrease in ITD charges of \$215,234. This offset somewhat with an increase in telecommunication charges of \$25,705.

Other Operating Expenses:

- Courts: The net decrease of \$28,962 is primarily the result of a decrease in software and computer items under \$1,000.
- Public Defender: The increase of \$2,016 is mostly due to an increase in dues, subscriptions and memberships.
- State Attorney: The net decrease of \$8,979 is attributable to decrease in software and computer items under \$1,000 of \$55,000. This is offset somewhat with an increase in repairs and maintenance of \$46,021.

Capital Outlay:

- State Attorney: The increase of \$85,000 is attributable to computer equipment and software.



## PERFORMANCE MEASURES

The City of Jacksonville has undergone various methodologies in measuring the success of services offered to the public. We continue to build upon our successes by displaying a sample of performance measures in the FY 13 Proposed Annual Budget for information purposes only.

Measures assist to improve effectiveness and efficiency of public services through collection, analysis and application of performance information. All business units have and continue to manage using the measures on the following pages, as well as many more, to leverage best practices of their respective industries to meet the organization's and the public's needs.

The Budget Office continues to analyze and verify the following measures; as well as standardize the reporting by listing them under one of the four following categories.

**Input** - measures show the amount of resources, financial or otherwise, used for a specific activity or program.

**Output** - measures show the quantity of units produced or services rendered by an activity or program.

**Efficiency** - measures can be either an output or input ratio (e.g., the number of trees trimmed per crew per day) or an input/output ratio (e.g., the dollar cost per permit application processed).

**Effectiveness** - measures examine the degree to which services are responsive to the needs and desires of the customers (both external and internal). These are the most difficult measures to collect and use, because the organization must develop a method of retrieving the information from outside those served.

The Budget Office is continuing to work with the Business Units in order to collect/refine/develop measures for each of these categories.

## FINANCE

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division- Accounting</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 3,978,361	\$ 3,658,525	\$ 3,568,052
# of FTE's	49	49	43
<b><i>Workload/Demand</i></b>			
# of Checks issued (vendors)	41,085	40,000	36,000
# of Checks Issued (payroll)	20,652	15,605	15,000
# of Direct Deposit payments made (payroll)	227,212	216,050	216,000
# of ACH payments (vendors)	20,033	21,000	18,000
# of departmental personal property capital assets inventory sampled	219	200	200
<b><i>Efficiency</i></b>			
% of Payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date.	88%	90%	90%
% of Payment from the delivery/invoice date to the submittal to GAD. Goal is processing within 20 days.	85%	90%	90%
% of GAD payment from the submittal to GAD of required information for or the four way matching (PO, Dpt authorization, Budget Capacity, and Invoice from Vendor) to 10 days.	95%	95%	95%
<b><i>Effectiveness</i></b>			
Unqualified opinion on audit of the prior fiscal year.	Yes	Yes	Yes
GFOA certificate of Excellence in Financial Reporting for the prior FY CAFR	Yes	Yes	Yes
Accounting System response on set up of accounts. Two business days to respond and complete routine requests.	100%	100%	100%
Accounting System response on set up of security. One business day to respond and complete routine requests.	99%	100%	95%
% of BJP- GAD on Time Accounts Payable Payments (3 working days)	95%	95%	95%
% of JSEB - GAD On Time Accounts Payable Payments (3 working days)	95%	95%	95%
External Receivables outstanding greater than 120 days	95%	95%	95%
Departmental Payroll Quick Pays by Central Payroll	0.4%	0.4%	0.4%
GAD AP Salary Advance Checks	42	28	30
<b><u>Division-Budget</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 1,087,501	\$ 960,386	\$ 924,900
# of FTE's	11	10	10
<b><i>Workload/Demand</i></b>			
\$ value of budgets analyzed	\$ 1,775,815,073	\$ 1,848,045,175	\$ 1,993,544,799
# of Budget Transfers	119	119	180
# of Transfer Directives	460	460	529
# of RC's	242	242	400
<b><i>Effectiveness</i></b>			
GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes

## FINANCE

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division-Treasury</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 1,105,391	\$ 1,095,752	\$ 1,105,074
# of FTE's	10	9	9
<b><i>Workload/Demand</i></b>			
# of deposit items carried as reconciling items on end of month bank reconciliation that occurred more than 5 days prior to month end	5	5	5
% of weekly cash flow forecasts prepared using standard cash availability methodology	80%	90%	95%
Annual review of Investment Policy Statement	1	1	1
% of monthly and quarterly investment reports released within 20 days of month/quarter end	100%	100%	100%
% of correctly calculated and posted investment earnings entries prior to month end close utilizing average daily cash balance	100%	100%	100%
% of interim monthly Pension financial statements provided to Pension Board with 20 days of month end	100%	100%	100%
Annual Review of Debt Management Policy Statement	1	1	1
Update of Annual Debt Affordability Study	1	1	1
<b><i>Efficiency</i></b>			
% of Pensioner participation in direct deposit	97%	98%	98%
% of bank reconciliations prepared and reviewed within 20 days of month end	100%	100%	100%
% of remittance advices successfully delivered electronically on the next business day to vendors participating in ACH payment program who have requested notification	90%	100%	100%
% of collection locations receiving payment via each of the following electronic media:			
Credit Cards	50%	50%	50%
Debit Cards	50%	50%	50%
E-checks	50%	50%	50%
<b><u>Division-Risk Management</u></b>			
<b><i>Input</i></b>			
\$ Amount of Budget	\$ 40,398,234	\$ 37,247,821	\$ 39,281,670
# of FTE's	22	22	21
<b><i>Workload/Demand</i></b>			
# of new public liability claims	1,804	1,900	2000
Program claim recoveries - public liability and workers' compensation	\$ 2,007,635	\$ 1,624,073	\$ 1,700,000
# of new workers' compensation claims	1,675	1,725	1725
Closing Ratio - workers' compensation claims	100%	100%	100%
State experience modification rate	90.00%	69.00%	73.00%
Safety training / loss prevention scheduled meetings	122	145	153
<b><i>Efficiency</i></b>			
Same day contact - public liability claims	73.00%	76.00%	80
Closing Ratio - public liability claims	96%	98%	100%
Avg. days pending to close for public liability claims	124.0	124.0	130

## FIRE AND RESCUE

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division - Operations</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 106,506,078	\$ 106,071,535	\$ 118,642,592
# of FTE's	892	901	898
<b><i>Workload/Demand</i></b>			
# of suppression calls	22,814	18,212	20,513
<b><i>Efficiency</i></b>			
\$ average per call	\$ 4,668.45	\$ 5,824.27	\$ 5,783.78
<b><u>Division - Rescue</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 38,262,658	\$ 39,006,505	\$ 45,014,262
# of FTE's	271	267	268
<b><i>Workload/Demand</i></b>			
# of EMS transport calls	60,354	66,024	70,339
<b><i>Efficiency</i></b>			
\$ average per transport call	\$ 633.97	\$ 590.79	\$ 639.96
<b><u>Division- Prevention/Plans Review</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 3,224,882	\$ 3,216,133	\$ 3,251,941
# of FTE's	26	25	24
<b><i>Workload/Demand</i></b>			
# of Building Inspections Conducted	9,486	17,436	36,400
# of Fire Investigations Performed	402	242	250
# of Public Education Presentations	370	113	175
# of Smoke Detectors Installed	597	242	315
# of Building Plans Reviewed	4,086	4,100	4,200
<b><i>Efficiency</i></b>			
\$ average per call	\$ 215.84	\$ 145.31	\$ 78.66
<b>90th Percentile Response Times by District</b>			
North	8:45	8:32	8:35
North West	6:48	6:42	6:52
South West	7:40	7:14	7:12
Arlington	7:43	7:05	7:02
South East	7:48	7:24	7:23
Urban Core	4:40	4:34	4:36
<b><i>City Wide Response Times</i></b>	7:41	7:09	7:07



## INTRA-GOVERNMENTAL SERVICES

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division-Administrative Services</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 5,170,454	\$ 4,791,710	\$ 984,971
# FTEs	92	78	8
<b><i>Workload/Demand</i></b>			
# of employees serviced by ASD	3,148	3,148	3,148
# of requisitions processed	9,817	11,310	11,310
# of invoices receipted	68,755	97,170	97,170
# of invoices created	6,481	6,299	6,077
# of hours provided to departments for admin support	11,258	10,263	12,438
# of City User Fee payment issues, received, researched and resolved	5,000	*	*
<b><i>Efficiency</i></b>			
Avg. # of days per month participating in the Transitional Duty Program as an alternative to Worker Compensation	238	312	312
# of off-cycle payroll checks requested per pay period due to ASD clerical error.	5 or less	5 or less	5 or less
# of working days to process purchasing and supply requests received from customers.	2 working days or less	2 working days or less	2 working days or less
# of working days to process invoice payments from authorization to pay.	5 working days or less	5 working days or less	5 working days or less
# of working days to process JSEB invoice payments from authorization to pay.	3 working days or less	3 working days or less	3 working days or less
% of time administrative support is provided to customers within requested timeframe.	95% or greater	95% or greater	95% or greater
Avg. customer satisfaction score.	4.4 or greater	4.5 or greater	4.5 or greater
<b><u>Division-Fleet Management:</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 39,868,342	\$ 43,433,004	\$ 43,472,162
# FTEs	124	121	118
<b><i>Workload/Demand</i></b>			
# of overdue PM and safety inspection.	300	300	400
# of returns	4	4	4
<b><i>Efficiency</i></b>			
\$ of equipment accidents - City Fault. (Risk Management to monitor liability cost to the City)	\$ 755,885	750,000	750,000
Average Unit Cost (Fuel)	\$ 3.12	\$ 3.34	\$ 3.56
Fuel Consumption (Gallon)	7,476,619	7,774,261	7,705,974
Avg. Age of Fleet in Replacement Program (months)	96	96	96
Avg. Cost of Car/Light Truck Oil Change	\$ 15	\$ 15	\$ 15
Avg. # of days to repair vehicles and equipment	2.0	2.0	2.0
Avg. # of days (from the creation of a requirement until the receipt of Parts).	3.0	3.0	3.0
<b><u>Division-Call Center/Office of the Director</u></b>			
<b><i>Inputs</i></b>			
\$ Amount of Budget	\$ 1,336,193	\$ 1,143,534	\$ 1,273,272
# of FTE's	24	23	20
<b><i>Workload/Demand</i></b>			
Customer Satisfaction	4.5	4	4
<b><i>Efficiency</i></b>			
Avg. Speed of Answer	0:00:43	3:00+	2:00

\* A change in billing methodology from separate bill to property tax bill which caused the volume of payment issues to drop significantly

## JACKSONVILLE CHILDREN'S COMMISSION

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b>Inputs</b>			
\$ Amount of Budget	\$19,873,537	\$19,794,628	\$19,220,382
# of FTE's	49	44	42
<b>Workload/Demand</b>			
# of Supper and Snacks served to children in the After School Food Program	868,397	860,000	1,125,354
# of Lunches and snacks served to children in the summer lunch program	422,527	650,000	650,000
# of Contracts developed and executed for funded agencies (includes Jacksonville Journey Programs) - New in FY10	127	134	134
% of Annual Fiscal Monitoring performed via a site visit from a member of the JCC Fiscal Department for all agencies who receive more than \$250,000 in JCC funding.	100%	100%	100%
% of Bi-Annual fiscal monitoring performed via a site visit from a member of the JCC fiscal department for all agencies who receive less than \$250,000 in JCC Funding	100%	100%	100%
% of Fiscal monitoring of agencies receiving less than \$250,000 in JCC funding will be performed by requiring agencies to send a sample of supporting documentation during years monitoring is not done via site visit	100%	100%	100%
<b>Efficiency</b>			
(*)Grant Expenditures will be reimbursed in accordance with spending guidelines	0.04% Error Rate	0.04% Error Rate	N/A
<b>Effectiveness</b>			
(*)# of Checks produced for childcare providers as a percent of total payments (Will continue to reduce checks moving toward total ACH payments). New in FY10	1.60%	1.60%	N/A

### Division-Grant Administration, Development, Evaluation and Research

<b>Workload/Demand</b>			
# of dollars expended; with agencies expending 95% of their budgets.	\$17,222,347	\$17,585,723	\$17,139,156
Quarterly monitoring performed on-site by member of JCC Grant Administration Staff	100%	100%	100%
<b>Effectiveness</b>			
Less than 5% of agencies receive a below satisfactory rating - New in FY10	95%	98%	98%
Agencies spend 95% of their allocated budgets - New in FY10	95%	98.1%	95%
% of agencies reaching 90% of their goals and objectives - New in FY10	96%	97%	95%
% of agencies serving low-income children/families - New in FY10	100%	100%	100%

## JACKSONVILLE CHILDREN'S COMMISSION

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division-School Readiness - Early Literacy:</u></b>			
<i><b>Workload/Efficiency</b></i>			
% of centers with a post-ERS of 3.0 or better	100%	100%	NA
% of centers who have improved one star level in five domains	75%	75%	NA
% of teachers who have successfully complete AP1, AP2, and AP3 of the State Voluntary PreK Assessment - New in FY 13	NA	NA	90%
% of students who attain the National CDA Credential	95%	95%	95%
% of coaching contact time	80%	80%	80%
<b><u>Division-Family Services *</u></b>			
<i><b>Workload/Demand</b></i>			
# of children removed from the Unified Wait List	4,097	15,500	NA
# of enrollment packets mailed	2,499	9,613	NA
# of families returning for re-determination or updates (Children)	9,784	33,000	NA
# of children terminated from care	663	2,200	NA
<i><b>Efficiency</b></i>			
Record of e-mails and phone calls to DCF and FSS	4,100	4,300	NA
*The grant from Early Learning Coalition of Duval that funds Family Services will end on September 30, 2012.			
<b><u>Division-Workforce Development:</u></b>			
<i><b>Workload/Demand</b></i>			
# of people trained and screened for mentors. - New in FY11	1,000	1,200	1,300

## HUMAN RIGHTS COMMISSION

SERVICES/MEASURES	FY 10 Historical	FY11 Estimated	FY 12 Projected
<b>Inputs</b>			
\$ amount of budget	\$ 947,692	\$ 901,518	\$ 905,661
#FTE	17	12	10
<b>Workload/Demand:</b>			
# of investigative inquiries. <b>(Telephonic)</b>	2,257	1,500	1,500
# of investigative inquiries. <b>(Electronic-Walkin-Questionnaires)</b>	684	550-650	650-700
# of employment charges accepted.	259	250	250
# of employment charges resolved.	170	173	170
# of housing/public accommodations complaints accepted.	43	40	40
# of housing/public accommodations complaints resolved.	42	35	24
# of participants completing study circles.	120	250	0
# of participants attending dialogue sessions on race/ethnic relations.	735	500	0
# of participants reached through educational outreach activities	2,371	1,700	1,200
<b>Effectiveness:</b>			
% of employment charges resolved within 180 days.	31.8%	25.0%	25.0%
% of housing/public accommodations complaints resolved within 100 days.	42.90%	45.00%	45.00%
Customer satisfaction scores for employment charges	4.29	3.50	3.50
Customer satisfaction scores for housing/public accommodations complaints	3.80	4.00	4.00
% of participants who have a new awareness as a result of participating in dialogue sessions.	85	85	N/A
<b>EO/EA Division:</b>			
# of EO/EA Consultations.	42	40-45	40-45
#of EO/EA Investigations accepted.	18	15	20
# of EO/EA complaints resolved.	14	10	15
Avg. days of EO/EA resolved complaints.	73.0	60-75	75-90
# of EO/EA training courses conducted.	42	20-30	20-25
# of city employees trained.	1,208	400	400
Customer Satisfaction score for EO/EA training.	4.76	4.60	4.60

## MEDICAL EXAMINER

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b>Inputs</b>			
\$ amount of budget	\$ 2,601,792	\$ 2,676,172	\$ 2,672,320
# FTE	27	27	27
<b>Workload/Demand</b>			
# of cases referred to Medical Examiner's Office	2,106	2,127	2,148
# of cases jurisdiction is declined (Non Medical Examiner's cases)	569	575	581
# of decedents transported (by contract removal service)	1,028	1,038	1,048
# of cases per Investigator (average)	263	266	269
# of cases in which autopsies were performed	1,163	1,175	1,187
# of autopsies per Pathologist	290	293	296
# of inspections (external examination only)	340	343	346
# of indigent cases referred to Welfare	101	102	103
# of cremation authorizations requested	6,076	6,137	6,198
# of cremation authorizations referred to investigations	954	964	974
Turnaround time for cremation authorization investigations (days)	1	1	1
Doctor turnaround time for autopsy report transcription (days)	7	7	7
# of autopsy reports transcribed	1,385	1,399	1,413
Transcriptionist turnaround time for autopsy report transcription (days)	4	4	4
# of autopsy reports completed within 90 days	1,421	1,435	1,449
# of autopsy reports requested	1,959	1,979	1,999
# of autopsy reports mailed	1,866	1,885	1,904
# of general drug screens performed	1,169	1,181	1,193
Turnaround time for general drug screens performed (average days)	4	4	4
# of microslides requested	3,116	3,147	3,178
Turnaround time for microslides requested (average days)	4	5	5
# of special tests sent out	123	124	125
<b>Efficiency</b>			
\$ per autopsy (internal examination)	\$2,225.00	\$2,225.00	\$2,225.00
\$ per inspection (external examination)	\$670.00	\$670.00	\$670.00
\$ per record review (private doctor)	\$370.00	\$370.00	\$370.00
\$ per non Medical Examiner's case (jurisdiction declined)	\$64.00	\$64.00	\$64.00
% of autopsies of total cases	55%	56%	56%
% of inspections (external examination only) of total cases	16%	17%	17%
% of non Medical Examiner's cases of total cases	27%	28%	28%
% of cremation authorizations referred to investigations	16%	17%	17%
% of demand met, autopsy reports requested/sent (active investigations withheld)	95%	96%	96%
% of autopsy reports completed within 90 days	82%	83%	83%

## MILITARY AFFAIRS, VETERAN AND DISABLED SERVICES

SERVICES/MEASURES	FY 11 Historical	FY 12 Projected	FY 13 Projected
<b>Inputs</b>			
\$ amount of budget	\$ 1,004,754	\$ 1,032,703	\$1,168,074
# of FTE	17	15	17
<b>Workload/Demand</b>			
# of businesses made accessible	215	513	550
# of claims submitted for Veterans/claimants	4,800	4,800	4,800
# of events conducted/supported by the Department that pay tribute to active or retired military personnel & educate, create awareness for persons with disabilities	15	40	45
# of grant dollars procured/managed on an annual basis	\$ 1,100,000	\$ 1,005,000	\$ 1,100,000
# of grants applied for on an annual basis	5	7	7
# of job placements obtained on a <b>quarterly</b> basis	10	12	12
# of distribution outlets identified & utilized	18	18	18
# of resumes submitted/referred to employers on a quarterly basis	150	155	155
# of Veterans counseled for employment opportunities	300	155	155
# of Veterans and dependents served on a <b>quarterly</b> basis social services	1,200	650	650
# of Veterans served on a <b>quarterly</b> basis veteran services	2,000	2,600	2600
# of trained and certified Parking Posse participants	95	40	50
Actual # of citations issued by Div employees & parking posse	2,400	1,700	2,400
Actual # of educational materials distributed	5,000	7,000	8,000
<b>Efficiency</b>			
Annual revenues generated for the Handicap Parking Trust Fund through citations issued.	\$ 130,000	\$ 100,000	\$140,000
Aggregate monetary value of Social Services provided/acquired on an annual basis	\$ 225,000	\$ 225,000	\$250,000.00
Amount of Federal dollars paid to Veterans in Duval County - cumulative	\$757 million	\$787 million	\$787 million
# of citations issued per certified member	25	*	
* - This measure is no longer tracked due to a reduction in			
# of COJ employees trained through portal ADA training			1000
Amt. of ADA grievances cleared through investigations and research			\$40 million
number of client hits on Jobs for Vets Website per year			12,000

## NEIGHBORHOODS

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division-Animal Care &amp; Protective Services</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 4,215,681	\$ 4,272,021	\$3,910,545
# FTE	59	56	46
<b><i>Workload/Demand</i></b>			
Total # of received/impounded animals per year	18,351	16,374	16,000
# of adoptions out of total received population	2,974	3,098	3,000
# of education/outreach projects conducted annually	48	63	0
# of pet licenses sold annually	62,000	65,000	65,000
# of pets microchipped by animal care & control	5,962	7,052	7,000
Total # of animal care and control calls received annually	26,026	28,368	30,000
# of calls received for stray animals	10,270	9,133	9,000
# of surgeries per veterinarian	2,499	2,473	2,500
# of foster care providers	225	286	300
# of animals placed in foster care annually	1,017	1,498	1,600
# of animals placed through pet placement partnerships	3,703	6,745	6,800
# of animals returned to their owners	724	843	900
# of dogs received in shelter annually	8,803	7,286	7,000
# of cats received in shelter annually	9,548	9,088	9,000
# of other received in shelter annually	465	81	250
# of active volunteers	85	93	100
# of volunteer hours annually	5,848	6,230	6,500
# of animal impounds by owner relinquishment	2,921	2,035	2,000
# of animal impounds by filed officer	8,345	7,985	7,000
# of animal impounds by front office	5,693	5,162	6,000
# of AC&C euthanasias per year	7,643	5,168	5,000
<b><i>Efficiency</i></b>			
% of feral animals TNR	93%	95%	94%
\$ value of volunteer hours	\$114,036	\$121,485	\$126,750
<b><i>Effectiveness</i></b>			
% of At-Large Issues Resolved (Animals Captured)	81.26%	87.43%	77.78%
# of Live Releases	10,462	10,686	10,700
% of Live Releases	57.01%	65.26%	66.88%
% of Animals Leaving Shelter Sterilized	99.91%	99.93%	99.93%
<b><u>Division-Environmental Quality Division</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 5,330,968	\$ 5,376,488	\$4,928,749
# FTE	71	68	59
<b><i>Workload/Demand</i></b>			
# of emergency response incidents	263	249	250
# of Noise pollution cases per year	371	320	388
# of citizen complaints for water quality	775	550	600
<b><i>Efficiency</i></b>			
% of ER cases closed on time	97%	97%	98%
% of NP cases closed within 13 days	84%	91%	88%
% of water quality data collected for MS4/NPDES efforts	94%	94%	94%
% of water quality complaints responded within one day	96%	95%	95%

## NEIGHBORHOODS

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division-Mosquito Control</u></b>			
\$ amount of budget	\$ 1,896,418	\$ 2,064,591	\$2,110,805
# FTE (authorized)	28	29	29
<b><i>Workload/Demand</i></b>			
# of light traps used	21	21	21
# acres treated by ground & air combined	632,247	600,000	550000
# of CARE Issues per year	6,916	7,270	5900
# of educational programs conducted annually	12	6	4
<b><i>Efficiency</i></b>			
% of citizen requests for service responded to within 4 business days	99%	90%	90%
% of mosquito inspections completed	100%	100%	100%
Annual MCD operating cost per capita (adjusted for population growth)	\$ 2.38	\$ 2.05	\$2.19
<b><i>Effectiveness</i></b>			
Avg. customer Satisfaction Score	4.5	4	4
<b><u>Division-Municipal Code Compliance</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 6,379,315	\$ 6,034,565	\$4,894,769
# FTE	72	73	62
<b><i>Workload/Demand</i></b>			
# of existing unsafe buildings demolished (by owner and city contractor)	269	120	100
# of cited nuisance properties	***30,066	17,859	15000
# of zoning code and property safety/maintenance cases addressed by field employees	****49058	30,948	25000
Days lapsed from request for service to initial inspection, as documented in PICS database	1.12	1.96	1.96
<b><i>Efficiency</i></b>			
# of days lapsed between receipt of nuisance abatement work orders and project completion	*16.79	12.08	12.08
# of days lapsed between receipt of board-up work orders and project completion	8	8	8
# of days lapsed between formal and emergency demolition bids approval and actual demolition	35 days	35 days	35 days

\* # Procurement-related issues with contractors, in addition to increased workload, due to seasonal conditions and numerous pro-active neighborhood inspection projects, led to abatement (correction) delays.

\*\* & \*\*\* Decrease from previous FY, due to regulatory review and procurement related issue with contractors.

\*\*\*\* Statistic represents enforcement cases/complaints: actual number of inspections completed during FY 11 is 132,663 (Majority of enforcement cases require more than one inspection)



## NEIGHBORHOODS

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division- Housing and Community development</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$13,546,391	\$12,806,373	\$11,601,734
# FTE	33	33	32
<b><i>Workload/Demand</i></b>			
# of persons receiving down payment assistance	151	128	100
# of persons assisted through first-time mortgage program	112	**	**
# of real estate parcels conveyed dedicated to new housing	-	**	**
# of Community Housing Development Organizations assisted	7	5	5
# of not-for-profit & for-profit building developers other than CHDOs assisted with homeownership	6	7	7
# of not-for-profit & for-profit building developers assisted with rental projects	**	5	5
# of households receiving rehabilitation assistance	68	75	75
# of referrals made to prevent foreclosures	75	75**	75**
# of small business applications received for the NW Economic Development Fund	5	6	5
# of failing septic systems repaired	16	16	15
# of septic systems abandoned and homes connected to city sewer	55	55	50
# of persons receiving emergency assistance	1,702	2,100	2,000
# of persons assisted through HOPWA program	2,022	1,883	1,900
# of preventative crime programs established	-	1	1
# of persons assisted through crime prevention programs	500	500	500
# of units monitored for long term affordability	2,402	2,552	2,600
<b><i>Efficiency</i></b>			
% of SHIP funds available for down payment assistance spent	23%	0%	0%
% of HOME funds available for down payment assistance spent	77%	100%	100%
% of JHFA single-family mortgage revenue bonds spent	70%	**	**
% HOME funds spent on Community Housing Development Organizations	20%	20%	20%
% of SHIP funds spent on rehabilitation assistance	19%	62%	0%
% of CDBG funds spent on rehabilitation assistance	18%	16%	15%
% of funds spent on rental unit housing	3%	11%	10%
Total \$ spent on public facility improvements	\$ 2,831,927	\$ 1,311,345	\$ 722,444
Total \$ spent on physical infrastructure projects	n/a	n/a	n/a
Total \$ spent on public service activities	\$ 975,941	\$ 927,173	\$ 819,228
% of Town Center projects completed through Phase 2	85%	90%	90%
Total \$ spent on Town Centers	\$ 12,760,528	\$ 13,000,000	\$13,850,000
% of small business approved for NW Econ. Dev. Fund	40%	66%	65%
% of active internal file audits	50%	50%	50%
% of reduction in journal entries	10%	10%	10%
# of total units produced by Community Housing Development Organizations	27	20	22
# of total homeownership units produced by for-profit & not-for-profit building developers other than CHDOs	10	18**	20**

## NEIGHBORHOODS

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
# of total rental units produced by for-profit & not-for-profit building developers	27	371	380
# of park and neighborhood center projects completed	***	***	3
# of Town Centers completed through Phase 2	16	17	18

\*\* This activity is contingent upon future funding

\*\*\* This activity is performed by Recreation and Community Services

## OFFICE OF ECONOMIC DEVELOPMENT

<b>SERVICES/MEASURES</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>
<b><u>Division-Office of the Director</u></b>	<b>Historical</b>	<b>Estimated</b>	<b>Projected</b>
<b><i>Inputs</i></b>			
\$ amount of budget	\$4,355,096	\$2,634,683	\$4,395,853
# FTE	17	17	17
<b><i>Workload/Demand</i></b>			
# of new jobs	1135	1200	1200
# of JEDC approved projects	11	10	10
# of EZ applications processed	214	330	240
<b><i>Efficiency</i></b>			
Amount of new Private Capital Investment	\$64,975,855	\$130,000,000	\$70,000,000
Increase in Duval County Average Wage	\$43,078	\$44,221	\$45,000
Increase in assessed value of Duval County tax base(in millions)	\$57,553,599	\$47,174,038	\$45,000,000
Increase in countywide job growth	431,245	439,562	445,000
Decrease in unemployment rate	10	8	8
<b><i>Effectiveness</i></b>			
Ratio: City Dollars: Job	1922:1	1600:1	1000:1
Ratio: Private Capital Investment: City Dollar	29.78:1	33:1	20:1
Ratio: Annual Payroll: City Dollar	15:1	11:1	10:1
Avg. wage of jobs created by firms receiving assistance	\$51,721	\$59,930	\$50,000

## PARKS AND RECREATION

SERVICES/MEASURES	FY 11 Historical	FY 12 Projected	FY 13 Projected
<b><u>Division - Waterfront Management</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 1,566,751	\$ 1,269,555	\$ 1,197,124
# of FTE	7	7	7
<b><i>Workload/Demand</i></b>			
# of prescribed burns with MOU Burn Team	3	3	3
# of environmental education programs	400	400	400
# of trail miles maintained in Preservation Parks	90	94	100
# of preserves designed, developed or improved for resource-based or water access	8	6	6
# of acres of exotic species treated on Preservation parks	75	50	50
# CARE issues received	11	11	11
<b><i>Efficiency</i></b>			
\$ per acre of preserve designed, developed or improved	\$ 5,021	\$ 3,756	3,545
<b><i>Effectiveness</i></b>			
% CARE Issues closed with due date threshold	67%	72%	72%
<b>Huguenot &amp; Hanna Park</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 1,900,302	\$ 1,737,922	\$ 2,305,924
# of FTE	15	14	14
<b><i>Workload/Demand</i></b>			
# Campsites rented at K.A. Hanna Park	21,000	19,500	20,000
# Days Dolphin Plaza Rented at K.A. Hanna Park	48	48	48
# Campsites rented at Huguenot Memorial Park	6,500	6,500	6,500
# Day-use visitors at K.A. Hanna Park	360,500	361,000	364,000
# Day-use visitors at Huguenot Memorial Park	359,231	360,000	360,000
# CARE Issues received- K.A. Hanna Park	6	6	8
# CARE Issues received- Huguenot Memorial Park	6	6	8
<b><i>Efficiency</i></b>			
% campsites rented per year- K.A. Hanna Park	19%	23%	23%
% campsites rented per year- Huguenot Memorial Park	25%	25%	25%
% Dolphin Plaza rented per year	13%	13%	13%
\$ Revenue per day-use visitor at K.A. Hanna Park	\$ 0.99	\$ 1.01	\$ 1.00
\$ Revenue per day-use visitor at Huguenot Memorial Park	\$ 0.84	\$ 0.94	\$ 0.92

## PARKS AND RECREATION

SERVICES/MEASURES	FY 11 Historical	FY 12 Projected	FY 13 Projected
<b><u>Division - Recreation &amp; Community Programming</u></b>			
<b>Community Centers and Athletics</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 5,575,449	\$ 5,154,796	\$ 13,112,747
# of FTE	78	74	194
<b><i>Workload/Demand</i></b>			
# of staffed community centers	22	19	19
# of people attending community centers annually	545,000	450,000	465,000
# of children enrolled in M3Zone (including partnership sites)	1,000	900	925
# of non-employee accidents at recreation programs per 100,000 recreation program attendees	3	3	3
# of partnership Centers	14	16	16
# of new contracts for partnerships with Centers	3	6	3
# of customers served by league athletic programs	87,990	90,000	90,000
# Summer Night Lights participants	25,000	25,000	25,000
# participants served by Therapeutic Recreation programs	850	1,000	1,250
# volunteer hours annually	477,202	500,000	505,000
<b><i>Efficiency</i></b>			
% of available community center hours programmed by contract classes or program partners		25%	25%
% of baseball diamonds utilized	95%	95%	95%
% of soccer fields utilized	95%	95%	95%
% of football fields utilized	95%	95%	95%
% of cost recovery by programs which charge user fees	35%	35%	35%
% of cost recovery for Legends Center by memberships and user fees	50%	50%	50%
<b><i>Effectiveness</i></b>			
Average customer satisfaction score per year (based on a 5.0 Likert scale) for M3Zone & Day Camp	4.75	4.75	4.75
Average customer satisfaction score per season (based on a 5.0 Likert scale) for Athletics	4.5	4.75	4.75
% of Recreation CARE issues responded to within 3 days	90%	90%	90%
# of partnership agreements managed by RCP	134	150	150
# field permits issued by RCP	975	975	975
% reduction in crime over previous year at SNL sites combined	25%	25%	25%
% improvement in fitness scores of M3Zone participants	10%	10%	10%
Value of volunteer hours in FTE	238	250	252

## PARKS AND RECREATION

SERVICES/MEASURES	FY 11 Historical	FY 12 Projected	FY 13 Projected
<b>Aquatics</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 1,149,570	\$ 1,040,946	\$ 1,036,332
# of FTE	2	2	2
<i>Workload/Demand</i>			
# of pools	33	32	32
# of pool hours accessible by the public	14,000	16,000	16,000
# of people utilizing	435,211	440,000	440,000
# customers served with swimming lessons	1,700	2,000	2,000
<i>Efficiency</i>			
% of pool hours utilized	95%	95%	95%
% of cost recovery of swimming lesson through fees charged	50%	65%	65%
<i>Effectiveness</i>			
Average customer satisfaction score (based on a 5.0 Likert scale) for Swimming Lessons	4.95	4.95	4.95
<b>Cecil Field</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 1,994,229	\$ 1,955,577	\$ 1,718,077
# of FTE	8	8	7
<i>Workload/Demand</i>			
# annual community center attendance (visits)	178,500	178,500	178,500
# of pool hours accessible by the public	3340	3600	3600
annual pool attendance (visits)	159,000	135,000	137,700
# aquatic memberships sold	100	65	65
# gym memberships sold	435	480	485
<i>Efficiency</i>			
% of pool hours utilized	98%	98%	98%
% of cost recovery through memberships, user fees, and aquatic programs	35%	45%	50%
% of cost recovery through gym memberships	65%	65%	65%
<i>Effectiveness</i>			
Average customer satisfaction score for Cecil Aquatics (based on 5.0 Likert scale)	4.75	4.75	4.75
Average customer satisfaction score for Cecil Programs (based on 5.0 Likert scale)	4.75	4.75	4.75

## PARKS AND RECREATION

SERVICES/MEASURES	FY 11 Historical	FY 12 Projected	FY 13 Projected
<b><u>County Extension Office</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 1,007,591	\$ 1,041,110	\$ 919,977
# of FTE	5	6	5
<b><i>Workload/Demand</i></b>			
# of Education Contact by Agents	56,673	61,000	62,000
# of Education programs held annually	1,516	1,450	1,500
# of Success Stories and Achievements	101	96	90
# of Volunteer Hours Donated	35,804	36,500	37,000
# of Education Contacts by Volunteers	186,900	180,000	180,000
\$ Value of Volunteer Hours donated	\$ 764,773	\$ 779,640	790,320
<b><i>Effectiveness</i></b>			
% of Participants Surveyed showing an increase of: knowledge, skills, attitudes, or practice change	92%	92%	92%

## PLANNING AND DEVELOPMENT

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b>Inputs</b>			
\$ amount of budget	\$ 16,663,867	\$ 14,978,255	\$ 13,861,844
# FTE	189	161	160
<b>Workload/Demand</b>			
# of building permits issued	16,224	16,708	17,543
# of building inspections performed	52,655	54,014	56,715
# of electrical permits issued	18,940	20,682	21,716
# of electrical inspections performed	26,074	27,029	28,380
# of mechanical permits issued	12,577	11,285	11,849
# of mechanical inspections performed	21,139	20,100	21,105
# of plumbing permits issued	8,574	8,120	8,526
# of plumbing inspections performed	16,348	16,001	16,801
# of mobile home permits issued	157	132	139
# of mobile home inspections performed	193	105	110
# of sign permits issued	2,484	41	43
# of sign inspections performed	2,421	2,266	2,379
# of zoning applications processed	252	287	301
# of right-of-way permits issued	1,800	1,627	1,422
# of Development of Regional Impact (DRI) reviews completed	1	*	*
# of Notice of Proposed Change (NOPC) reviews	3	3	3
# of addresses assigned	3,442	5,400	5,670
# of comp plan amendments processed	24	32	32
<b>Efficiency</b>			
% of man hours spent performing planning activities vs. regulatory activities	12%	12%	12%
# of days to complete preliminary horizontal review (average)	8.5	8.0	7.9
# of days to complete revised/final horizontal review (average)	5.5	5.0	4.9
\$ cost per building inspection (average)	\$ 55.45	\$ 45.28	\$ 41.02
\$ cost per electrical inspection (average)	\$ 55.05	\$ 50.89	\$ 48.61
\$ cost per mechanical inspection (average)	\$ 48.70	\$ 49.74	\$ 48.34
\$ cost per plumbing inspection (average)	\$ 66.91	\$ 59.68	\$ 53.77
\$ cost per mobile home inspection (average)	\$ 55.05	\$ 50.89	\$ 48.61
\$ cost per sign inspection (average)	\$ 55.45	\$ 45.28	\$ 41.02
\$ cost per zoning application processed (average)	\$ 3,090	\$ 3,098	\$ 2,199
\$ cost per DRI review (average)	\$ 18,153	*	*
\$ cost per address assignment (average)	\$ 32	\$ 32	\$ 32
\$ cost per comp plan amendment processed (average)	\$ 8,584	\$ 7,572	\$ 7,572

\* = As a result of 2009 legislative changes, growth management laws have been revised to eliminate the Development of Regional Impact (DRI) review process in communities designated as Dense Urban Land Areas (DULA). Duval county is considered a DULA. For those projects that exceed the DRI thresholds, and where project boundaries cross county lines into a non-DULA area, the DRI requirements apply. The number of these types of DRIs are difficult to predict and would be minimal in number, thereby lacking the administrative value for Performance Measurement purposes. **This metric is no longer being tracked.**



## PUBLIC LIBRARIES

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><i>Inputs</i></b>			
\$ Amount of Budget	\$ 38,465,164	\$ 38,213,875	\$ 33,900,494
# of FTE's	353	352	281
<b><i>Workload/Demand</i></b>			
Circulation	8,747,754	8,397,844	7,558,060
<b><i>Efficiency</i></b>			
E-Library Circulation	101,512	187,797	309,865
Overall Customer Satisfaction Survey	8.8	8.9	8.2
Gate Count	4,863,746	4,620,559	4,158,503

## PUBLIC WORKS

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b><u>Division - ROW and Grounds Maintenance:</u></b>			
<b>PARK MOWING</b>			
<i>Inputs</i>			
\$ amount of budget (contracted mowing)****	\$ 2,153,657	\$ 1,538,282	
# of FTE (City)****	11	11	
<i>Workload/Demand</i>			
# of acres for active parks****	7,980	7,980	
# of acres for passive parks****	64,074	64,074	
# of cuts annually for active parks****	23	18	
# of cuts annually for passive parks****	21	21	
<i>Efficiency</i>			
\$ for in-house park mowing per acre by Parks Maintenance****	\$ 20.52	\$ 21.36	
\$ for maintenance per acre of parks****	\$ 33.84	\$ 38.98	
% of parks mowed weekly by Parks Maintenance****	100%	95%	
% of parks mowed weekly by contractors****	50%	34%	
<i>Effectiveness</i>			
# of CARE's received monthly for Parks Maintenance****	57	84	
<b>ROW MOWING</b>			
<i>Inputs</i>			
\$ amount of budget (contracted mowing)	\$ 3,893,236	\$ 3,712,626	\$ 2,273,477
# of FTE (City)	11	11	10
<i>Workload/Demand</i>			
# of urban ROW acres maintained	1,064	1,064	1,064
# of suburban ROW acres maintained	1,876	1,876	1,876
# of rural ROW acres maintained	982	982	982
# of mowing cycles annually for urban ROW	12	8	4
# of mowing cycles annually for suburban ROW	8	8	4
# of mowing cycles annually for rural ROW	4	4	4
<i>Efficiency</i>			
\$ average per acre of ROW mowed by contractors	\$ 83.67	\$ 86.38	\$ 92.76
<i>Effectiveness</i>			
# of CARE's received monthly for weeds/ brush/ mowing	86	92	110

## PUBLIC WORKS

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b>STORMWATER MAINTENANCE</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 17,679,147	\$ 17,165,316	\$ 17,475,760
# of FTE	200	200	198
<i>Workload/Demand</i>			
# of inlet/outlet/manholes	55,093	56,000	56,000
# of ditch miles to maintain	6,000	6,000	6,000
# of mechanical inlet/outlet cleaned per month	929	929	929
# of ditch miles maintained monthly	34	34	34
<i>Efficiency</i>			
\$ average per ditch mile cleaned	\$ 4,032.36	\$ 4,188.00	\$ 4,200.00
\$ average for mechanical inlet/outlet cleaning	\$ 24.93	\$ 27.19	\$ 28.55
<b>TRAFFIC SIGNALS</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 2,148,173	\$ 1,875,858	\$ 1,927,634
# of FTE	23	23	19
<i>Workload/Demand</i>			
# of signals maintained by Traffic Engineering	1,278	1,300	1,322
<i>Efficiency</i>			
\$ for signal repair **	-	-	-
Average signal repair response time (minutes)	35	35	43
<i>Effectiveness</i>			
# of CARE's received monthly for traffic signal malfunctions	386	375	450
<b>ROAD MAINTENANCE</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 707,114	\$ 835,418	\$ 585,520
# of FTE	12	12	10
<i>Workload/Demand</i>			
# of roadway miles to maintain	3,640	3,655	3,670
# of requests for road surface potholes patched	953	1,045	1,150
# of requests for sidewalk maintenance	739	993	1050
# of sport fields maintained	446	446	446
# of landscape acres to maintain	27	38	45
<i>Efficiency</i>			
\$ average for pothole patch	\$ 49.75	\$ 52.30	\$ 54.00
% of road surface potholes patched within time of notification	98%	100%	100%
<i>Effectiveness</i>			
# of CARE's received monthly for pothole repair.	79	106	125

## PUBLIC WORKS

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b><u>Division - Public Buildings:</u></b>			
<b>FACILITIES MAINTENANCE</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 33,111,523	\$ 38,853,348	\$ 30,752,542
# of FTE*	135	147	71
<b><i>Workload/Demand</i></b>			
# of square footage for Government Administration Facilities	1,291,744	2,331,744	1,191,561
# of square footage for Fire Stations	385,075	385,075	384,590
# of square footage for Libraries	864,633	864,633	865,675
# of square footage for Recreation/Community/Senior centers	942,444	942,444	942,444
# of square footage requires cleaning (cleaned by Public Buildings)	3,029,733	3,769,733	3,769,733
# of square footage requires repair (repaired by Public Buildings)	7,647,888	8,687,888	8,322,537
# of Maximo work orders issues received yearly	15,875 <	16,000 <	17,200 <
<b><i>Efficiency</i></b>			
\$ of cleaning per square foot, as maintained by Public Buildings (average)	\$ 0.87	\$ 0.99	\$ 0.66
\$ of repair per square foot, as maintained by Public Buildings (average)	\$ 2.29	\$ 2.03	\$ 1.58
# of days from reported to repair high priority items	4	3	5
# of days from reported date of oldest work order not completed (average) **			
% of work orders received completed in 5 business days	74%	74%	65%
# of recordable lost time injuries.	1	1	1
<b><i>Effectiveness</i></b>			
# Maximo of complaints for janitorial services per location	2 per day>	3 per day>	
\$ Energy increase/decrease over past year (electricity only)	2% Increase	8% Increase	5% Increase

## PUBLIC WORKS

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b><u>Division - Solid Waste:</u></b>			
<b>COLLECTION AND DISPOSAL</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 72,540,366	\$ 76,916,737	\$ 77,692,714
# of FTE	132	132	122
<i>Workload/Demand</i>			
# of City collection premises	50,919	50,940	50,964
# of contract collection premises	209,031	209,481	210,345
Annual landfill tons	698,624	734,340	705,703
Total tonnage collected for hazardous waste	411	422	422
Total tonnage collected for litter abatement	383	328	433
Total tonnage for illegal dumping	2,825	3,097	3,308
<i>Efficiency</i>			
Average resolution time for collections	75%	75%	85%
\$ per premise City (average)	\$ 13.05	\$ 13.41	\$ 13.04
\$ per premise contract haulers (average)	\$ 14.01	\$ 14.68	\$ 14.62
# of validated missed collection complaints for contract routes	6,643	8,133	8,133
# of validated missed collection complaints for City routes	2,029	2,289	2,289
# of recordable lost time injuries	6	4	4
<i>Effectiveness</i>			
Annual landfill revenue	\$ 19,632,383	\$ 20,247,459	\$ 19,428,457
Annual franchise revenue	\$ 7,013,590	\$ 7,347,500	\$ 7,007,264
Total City collections costs	\$ 7,615,014	\$ 7,816,121	\$ 7,550,909
\$ Total contract cost for refuse collection	\$ 28,028,748	\$ 29,820,849	\$ 31,033,486
Average sale price per ton of recovered recyclable material	\$ 41.07	\$ 41.07	\$ 41.07
Annual gas payment revenue	\$ 358,365	\$ 388,259	\$ 326,423

## PUBLIC WORKS

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b><u>Division - Real Estate:</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 999,052	\$ 923,288	\$ 547,063
# of FTE	13	9	6
<b><i>Workload/Demand</i></b>			
# of ROW acquisition for BJP **	-	-	-
# of ROW acquisition for drainage	96	74	80
# of leased/licensed properties managed	113	107	107
# of production units (parcels per agent) annually	117	158	158
# of surplus parcels processed *	344	417	417
# of closures processed *	29	20	36
# of parcels inventoried *	540	592	500
# of parcels investigated *	408	252	300
<b><i>Efficiency</i></b>			
% of available tax reverted parcels disposed per year	None	100%	100%
% of City purchases of property that are equal to or less than appraised value ***	100%	95%	95%
% of property rights acquired by eminent domain	None	5%	5%
% of property rights voluntarily acquired	100%	95%	95%
<b><i>Effectiveness</i></b>			
Revenue generated from leased/licensed property	\$ 596,432	\$ 546,845	\$ 448,125
Lease rate per square foot (equal or exceed market rate)	\$ 20	\$ 20	\$ 20
<b><u>Division - Engineering and Construction Management:</u></b>			
<b>DESIGN</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 781,411	\$ 862,289	\$ 789,540
# of FTE	12	12	9
<b><i>Workload/Demand</i></b>			
# of projects	97	92	87
<b><i>Efficiency</i></b>			
% of projects designed within budget	93%	90%	90%
<b><i>Effectiveness</i></b>			
% of projects meeting schedule	83%	88%	85%

## PUBLIC WORKS

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b>TRAFFIC STUDIES</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 325,588	\$ 359,287	\$ 38,997
# of FTE	5	5	-
<i>Workload/Demand</i>			
# of traffic Warrant studies			
- # of signal/sign studies completed	10	12	12
- # of signal/sign studies pending	14	4	6
- # traffic calming studies completed	10	10	14
- # traffic calming studies pending	14	3	7
<i>Efficiency</i>			
\$ per traffic warrant study			
- cost per signal/sign study	\$ 3,000	\$ 3,200	\$ 3,200
- cost per traffic calming study	\$ 1,200	\$ 1,100	\$ 1,100
<b>CONSTRUCTION</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 1,416,342	\$ 1,595,783	\$ 614,086
# of FTE	19	19	7
<i>Workload/Demand</i>			
# of contracts managed	118	120	120
<i>Efficiency</i>			
% of projects completed on time	99%	95%	95%
% of engineering cost compared to total construction cost	2.0%	6.0%	6.0%
% of design cost compared to total construction cost	19.3%	19.0%	17.0%
% of contract value related to Change Orders	17.9%	9.0%	6.0%
% of Change Orders, per project, that are discovered during the construction phase (Errors & Omissions)	2.0%	0.3%	0.3%
% of Change Orders, per project, that are discovered during the construction phase (Unforeseen Conditions)	5.0%	8.0%	8.0%
% increase in number of days required for completed construction contracts over original contract days	34.0%	15.0%	15.0%
# of recordable lost time injuries.	21	3	2

## PUBLIC WORKS

### Footnotes for FY13 Performance Measures

- \* FY 13 Drop of 76 FTE's due to budget movements
- \*\* Represents metric that is no longer tracked.
- \*\*\* Florida eminent domain law requires the City of Jacksonville to negotiate "in good faith" on all real property acquisitions. Accordingly, the City obtains appraisals at the commencement of a project and offers property owners the appraised value. Since appraisals are not accurate determinations of value, but rather "opinions" of value, the owner has the right by Florida law to seek their own appraisal at the City's expense. This process leads to "good faith" negotiations. As a result, the Real Estate Division keeps track of these percentages as a management tool and analysis; however, it should be noted that these percentages do not represent performance measurement in the context of production goals.
- \*\*\*\* The park mowing activity has been moved to Parks for FY13 (ord: 2011-732-E)



## SPECIAL SERVICES

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division - Behavioral &amp; Human Services</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 20,196,563	\$ 10,493,523	\$ 9,813,632
# of FTE	33	24	18
<b><i>Workload/Demand</i></b>			
# of at-risk families provided assistance with rent and/or utilities to prevent homelessness	3,750	3,550	3,550
# of advocacy services provided to victims of sexual assault	4,000	4,500	1,500
# of crime prevention education/awareness events presented to at-risk populations (workshops, seminars)	20	9	9
# of financially assisted individuals completing the "Money Matters" course	1,000	1,000	1,000
# of counseling/support group sessions offered to victims of violent crime & their family members	150	*	*
# of secondary victims served	825	850	500
# of primary crime victims receiving advocacy/case management services	2,650	1,650	900
% of individuals who complete the In-jail Drug Treatment Program	75%	75%	75%
% of sexual assault victims completing a forensic examination in 4 hours or less	85%	*	*
% of violent crime victims receiving crisis stabilization (prescriptions medication, rent, food & utilities)	*	*	700
# of crime victims receiving crisis stabilization (prescriptions medication, rent, food, utilities and victim's compensation assistance)	2,500	1,200	800
\$ of Treatment Per In-Mate (Drug Program)	*	*	*

\* This measure is in no longer being tracked

## SPECIAL SERVICES

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division- Senior Services</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 7,204,124	\$	\$
# of FTE	31	93**	90**
<b><i>Workload/Demand</i></b>			
# of senior centers	19	19	19
# of senior centers hours accessible by the public	40,000	40,000	43,726
# of children served by Foster Grandparents	725	785	782
# of seniors transported	87,500	85,000	98,000
# of routes to pick up seniors	24	24	24
# of meals served monthly	25,000	16,500	18,000
# of new programs conducted	40	40	40
# of seniors attending centers	4,500	4,500	4,500
# of senior center hours utilized (rentals)	325	315	300
<b><i>Efficiency</i></b>			
% of children served by Tale Teller volunteers who are ready to advance to the next grade	94%	95%	96%
% of new Tale Teller volunteers	45%	46%	46%
Unit Cost /Average cost per senior to transport	\$ 7.16	\$ 8.50	\$ 8.00
<b><i>Effectiveness</i></b>			
% increase in senior center attendance by first-time seniors	25%	30%	30%
% of children served by Foster Grandparents improve their reading & math test scores	75%	80%	85%
% of seniors who increase their nutritional health by attending a senior center	85%	85%	85%

\*\* This budget includes five grants not included in the Mayor's Proposed budget totaling \$2,129,133 with 63 funded FTE positions.



DEPARTMENT OF FINANCE

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