A photograph of the Jacksonville skyline viewed from a waterfront promenade. In the foreground, there are white columns and a curved railing overlooking a fountain. The middle ground shows a body of water with a fountain. The background features several skyscrapers, including the Wells Fargo building with its name in gold letters at the top. The sky is clear and blue.

CITY OF JACKSONVILLE, FLORIDA  
**ANNUAL BUDGET**  
**FY 2012-2013**  
ALVIN BROWN, MAYOR

CONSOLIDATED CITY - COUNTY  
Duval County  
City of Jacksonville, Florida  
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013



Alvin Brown  
MAYOR

Kevin Hyde  
CHIEF ADMINISTRATIVE OFFICER \*

CITY COUNCIL MEMBERS

William Bishop, President  
District 2

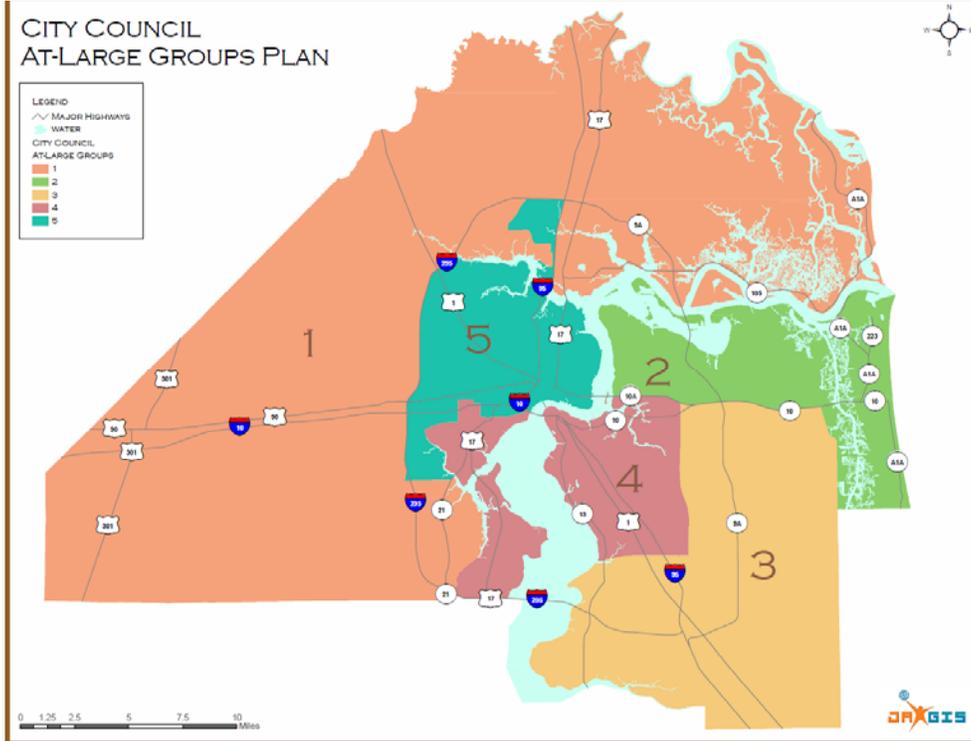
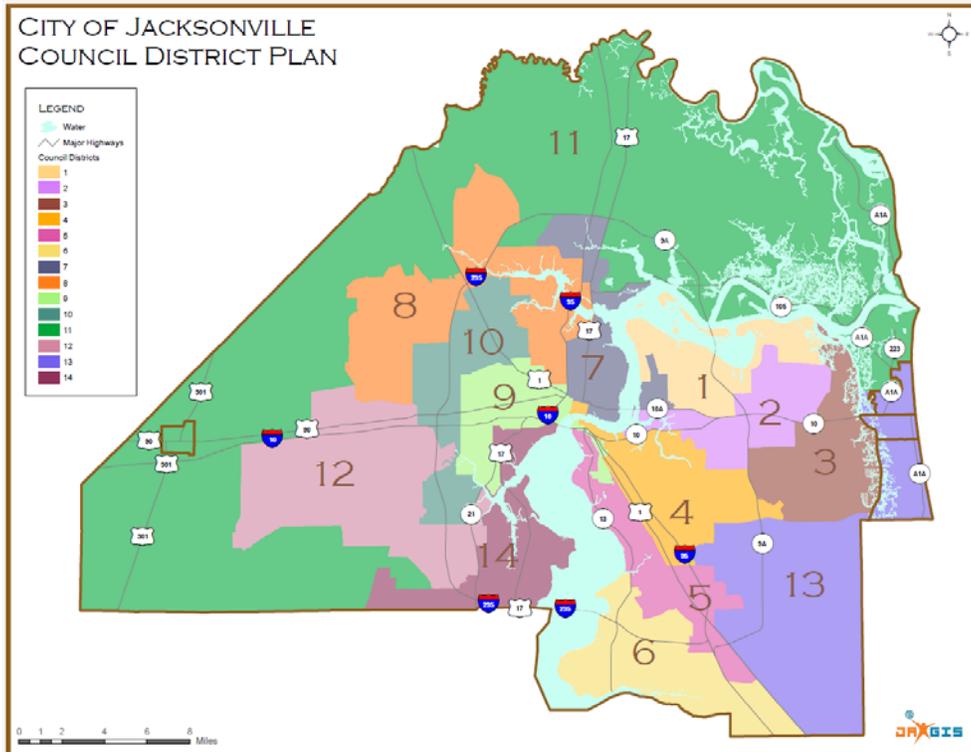
Clay Yarborough, District 1  
Richard Clark, District 3  
Don Redman, District 4  
Lori N. Boyer, District 5  
Matt Schellenberg, District 6  
Dr. Johnny Gaffney, District 7  
E. Denise Lee, District 8  
Warren A. Jones, District 9  
Reginald L. Brown, District 10  
Ray Holt, District 11  
Doyle Carter, District 12  
Bill Gulliford, District 13  
Jim Love, District 14

Kimberly Daniels, Group 1 At-Large  
John R. Crescimbeni, Group 2 At-Large  
Stephen C. Joost, Group 3 At-Large  
Greg Anderson, Group 4 At-Large  
Robin Lumb, Group 5 At-Large

C. Ronald Belton  
CHIEF FINANCIAL OFFICER

\* as of Council approval of FY 13 budget

COUNCIL DISTRICT MAPS



BUDGET OFFICE

Glenn Hansen.....Budget Officer  
Angela Moyer.....Budget Systems Administrator  
Robyn Lawrence.....Management and Budget Analyst  
Mary Namala.....Management and Budget Analyst  
John Proctor.....Management and Budget Analyst  
Dina Riddle.....Management and Budget Analyst  
Alberto “AJ” Souto.....Management and Budget Analyst  
Marc Kurland.....Budget Analyst Senior  
Deborah LeCount.....Budget Analyst Senior  
Roselyn Chall.....Budget Assistant



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Public Safety vs. Non Public Safety Staffing  
Interfund Contributions  
Anticipated Grants



# CITY OF JACKSONVILLE, FLORIDA



Dear Friends:

The City of Jacksonville's FY 2012-13 budget reflects a continued commitment to efficiency, partnership and innovation as we work to overcome today's economic challenges. This budget reduces General Fund spending to levels unseen since 2008, and I'm proud to have balanced it without a tax increase. I commend City Council and city staff for their countless hours of hard work and the many tough decisions that supported this crucial mission on behalf of the more than 800,000 men, women and children who call our great city home.

The numbers in this budget illustrate a story of teamwork and tough choices, drawing from the input of all walks of city government – from the elected officials you've trusted to make sound decisions, to the department heads and employees who come to work every day in a noble pursuit to serve the public. This budget is the product of a holistic understanding of city government's role and its opportunities for fruitful investment in the community.

This budget provides opportunities to invest in job creation through the Office of Economic Development and Downtown Investment Authority. These offices grew from the strategic restructuring of the city's economic development functions, and will reactivate our urban center and create more aggressive, day-to-day capacity to increase private sector confidence in our city. With that confidence comes opportunities to draw new jobs and make Jacksonville the most competitive it has ever been.

This budget also invests in Military Affairs, Veterans and Disabled Services at a time when the U.S. Navy is embarking on a strategic decision to grow its fleet at Naval Station Mayport, a move that will bring hundreds of new families to our city and provide new business opportunities for the local ship repair industry. Already, one in every four Jacksonville residents has a close tie to the armed services, and our military and veterans community fuels an estimated economic impact of \$12.2 billion. Cultivating a stronger relationship between the military and City Hall will generate even more economic activity that will, in turn, benefit everyone in Jacksonville.

Throughout this spending plan, you will find data showing reductions in force and strategic restructuring in an effort to provide the best services possible for a lower overall cost. Our eyes remain on the future. Although this has been a challenging year, it also is an opportunity to reduce spending and embrace Jacksonville's strengths to ensure a higher sense of value and direction.

However, this budget also clearly shows issues that must be remedied. Chief among those expenses is a \$46.5 million increase in retirement obligations, an increase pushing the total cost above \$150 million. It's more than what we spend on the Children's Commission, our seniors, our parks and our libraries – combined. It's not merely an increase in spending but an alarm signifying the time for reform is now, not later. My administration is committed to addressing this burden through retirement reform that protects our employees and our taxpayers, and still provides a competitive, retirement benefit for the dedicated men and women who are the lifeblood of city services.

Throughout the coming fiscal year, we also will continue to embrace public-private partnerships as a strategy to increase service at virtually no cost. Because of the dedication and generosity of community organizations and businesses, we've already placed more than 600 new volunteers in public schools through the Mayor's Mentors program. The Learn2Earn initiative allowed more than 200 high school students spent part of their summer on the campuses of Jacksonville University and the University of North Florida – many with a goal of being the first in their family to attend college. We have dozens of new kayak launches and miles of new public trail coming on line. We assisted nearly 5,000 people with free financial advice during the first Jacksonville Money Wi\$e Week, and hundreds more found useful advice to turn their business ideas into reality during the first sessions of Mayor's Business Builder.

In short, we're accomplishing a lot and expanding the reach of public service without increasing the cost to taxpayers. These partnerships are now shining examples of what a dedicated city can do even when the financial challenges seem insurmountable. It takes all of us, working together, and I am confident that Jacksonville's best days remain on the horizon.

Sincerely,

A handwritten signature in black ink that reads "Alvin Brown". The signature is fluid and cursive.

Alvin Brown  
Mayor





Dear Friends:

As you probably know, this year's budget preparation process was the most challenging the Mayor and the City Council have faced in decades for a variety of reasons. Revenues of all sorts continue to be constrained by the sputtering economy, and expenses for items like debt service, health insurance, pension contributions and fuel continue to rise. The combination put a tremendous strain on the city budget, and the situation shows little sign of easing in the short term.

Against that backdrop the Finance Committee did yeoman's work throughout the budget process, scheduling more meetings and spending more hours delving into greater detail than any Finance Committee in recent memory to produce the end product. Chairman John Crescimbeni and his dedicated committee – Greg Anderson, Lori Boyer, Bill Gulliford, Johnny Gaffney, Stephen Joost, and Clay Yarborough – deserve tremendous thanks for a tough job well done. The committee had to make some hard choices and to balance numerous equally worthy alternatives. Despite several surprises and setbacks throughout the process, the end result was a balanced budget that keeps the most important fundamental government services operating at a reasonable level while continuing to invest in economic development and arts and culture to grow our economy and while also continuing to support our non-profit sector which does such important work to support the social safety net of our community.

Together, the Mayor and the City Council are working hard to make our city government even more efficient and cost effective as we continue to face budget challenges into the future. This year's budget met that challenge, and I am confident we will continue to do so on our way to the goal of making Jacksonville the best run city in the United States and a great place to live, work, and raise a family.

Sincerely,

A handwritten signature in black ink, appearing to read "William Bishop". The signature is stylized and cursive.

William Bishop, AIA  
President  
Jacksonville City Council



## **OUR MISSION**

Serving you, meeting today's challenges, focusing on the future.

## **OUR VISION**

To make Jacksonville's local government the most responsible and effective city government in America, and Jacksonville the best place in the nation to live, work and raise a family.

## **GUIDING PRINCIPALS**

- Value all the contributions of our culturally-diverse workforce
- Practice long-term planning
- Inform and educate customers openly and effectively
- Treat each other with courtesy and respect
- Demonstrate honesty and integrity in all actions
- Encourage and support innovation
- Provide training to support the mission through innovative means
- Achieve the mission through team work
- Treat customers as you want to be treated
- Fix the problem, not the blame
- Exercise sound judgment in meeting community and customer needs



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Jacksonville  
Florida**

For the Fiscal Year Beginning

**October 1, 2011**

*Linda C. Danton*      *Jeffrey R. Egan*

President

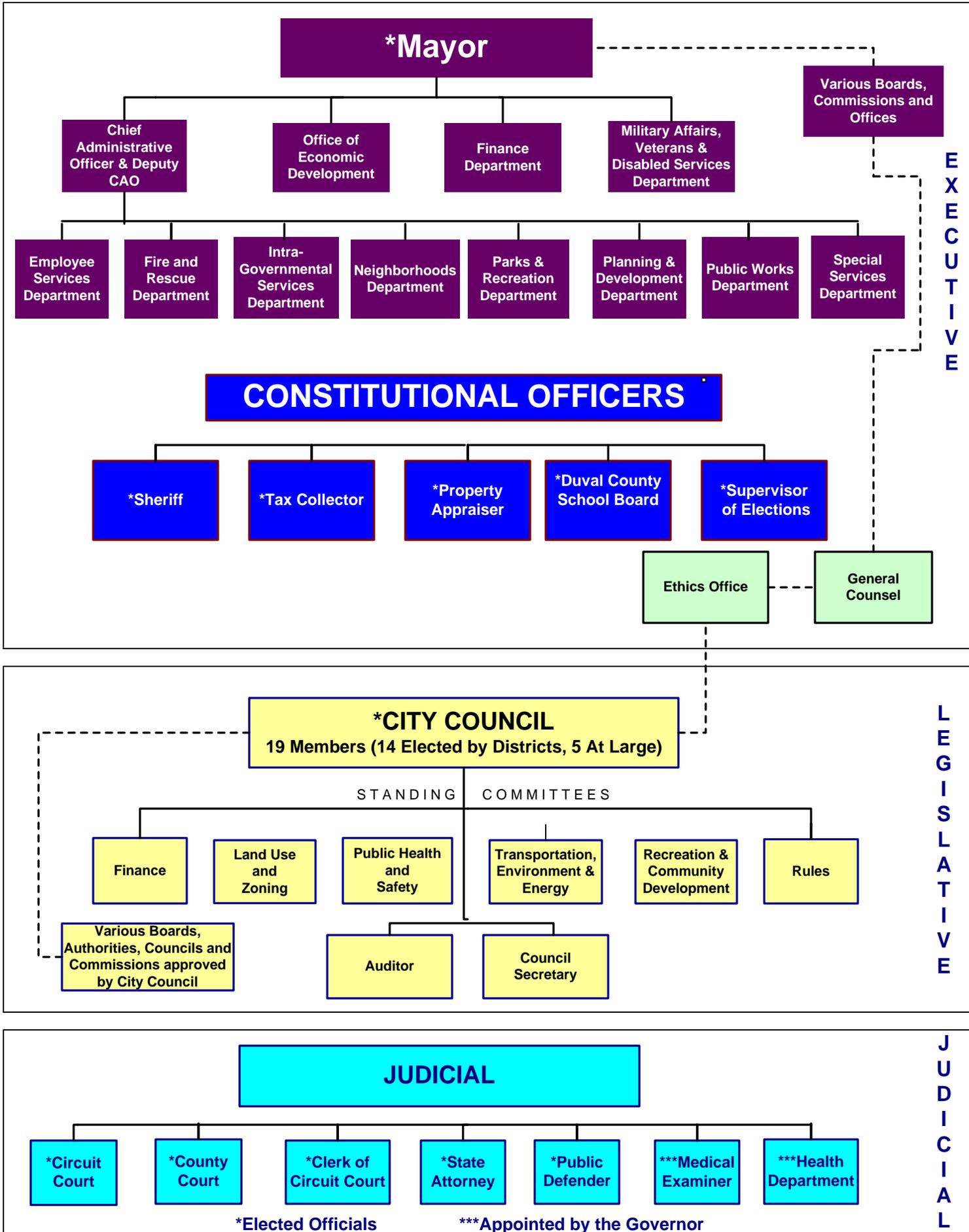
Executive Director

**AWARD FOR DISTINGUISHED BUDGET PRESENTATION**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2011. This is the twenty-sixth year in a row that the city has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.





**ADVISORY BOARDS & COMMISSIONS**

**Asian American Advisory Board**

The commission serves as a liaison between the Asian community and city government. Through forums, leadership workshops and the awarding of scholarships for academic excellence to young Asian scholars, they support diversity, obtain and share information, provide guidance in addition to identifying and addressing concerns on behalf of the City's Asian community.

**Civil Service Board**

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

**Construction Trade Qualifying Board**

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

**Hispanic American Advisory Board**

The board acts as a liaison between the Hispanic community and city government to provide a forum for recognizing the concerns and desires of Hispanic citizens.

**Mayor's Commission on the Status of Women**

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed; to encourage women to become actively involved in matters pertaining to the community and to work toward the utilization of capable women in roles of leadership.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### ASIAN AMERICAN ADVISORY BOARD

#### FUNCTION:

The Mayor's Asian American Advisory Board (MAAAB) acts as a liaison between the Asian Community and the City Government. It provides a means by which the City may obtain information, guidance, and on-going comprehensive studies relating to citizens of Asian descent, in order to effectively recognize the concerns and desires of its Asian citizens to support the diversity in the community.

#### HIGHLIGHTS:

- The Mayor's Asian American Advisory Board (MAAAB) has been successful in networking efforts, educating the community and participating in various community functions. Celebration of the "Asian Pacific American Heritage Month" is held each May, which includes academic scholarship awards to several deserving Jacksonville students and high profile speakers who motivate and inspire the Asian community.
- The MAAAB sponsors quarterly Local Asian Leaders' Summits that have included topics such as partnering with local Asian groups in compiling a database of translators to assist Asian senior citizens, promoting an opportunity for Asians to participate in the 2010 Census as well as providing information from JSO on crime prevention.

### CIVIL SERVICE BOARD

#### FUNCTION:

The Civil Service Board hears appeals of permanent Civil Service employees who choose to appeal a proposed disciplinary action. They also hear grievances of Civil Service employees and prospective employees when Human Resources cannot satisfactorily resolve their grievances insofar as promotion and hiring are concerned. The Board hears other types of permanent Civil Service employee grievances when they cannot be resolved at the department level through the four-step procedure.

### HISPANIC AMERICAN ADVISORY BOARD

#### FUNCTION:

The Hispanic American Advisory Board provides a means by which the City may obtain information, guidance and on-going comprehensive studies relating to its citizens of Hispanic descent, in order to effectively recognize the concerns and desires of the growing Hispanic community and promote city services. The Board advises the Mayor and his staff on specific needs within the Hispanic community.

#### HIGHLIGHTS:

- The MHAAB, along with the Health Department will be distributing a Hispanic Directory to the community. The Board also partners with the First Coast Hispanic Chamber to award scholarships to Hispanic college students during the Achieving the Dream scholarship luncheon.

**MAYOR'S COMMISSION ON THE STATUS OF WOMEN**

**FUNCTION:**

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed and to encourage women to become actively involved in matters pertaining to the community; to work toward the utilization of capable women in roles of leadership.

**HIGHLIGHTS:**

- Created a Directory of Women's Organizations and Services
- Celebrated Equal Pay Day in collaboration with FSCJ
- Participated in New Town Success Zone Photo Voice Project
- Implemented Presentations from other Women's Organizations at MCSW meetings
- Created a Monthly Bulletin featuring a "Meet the Commissioner" article

**CONSTRUCTION TRADE QUALIFICATION BOARD**

**FUNCTION:**

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

**HIGHLIGHTS:**

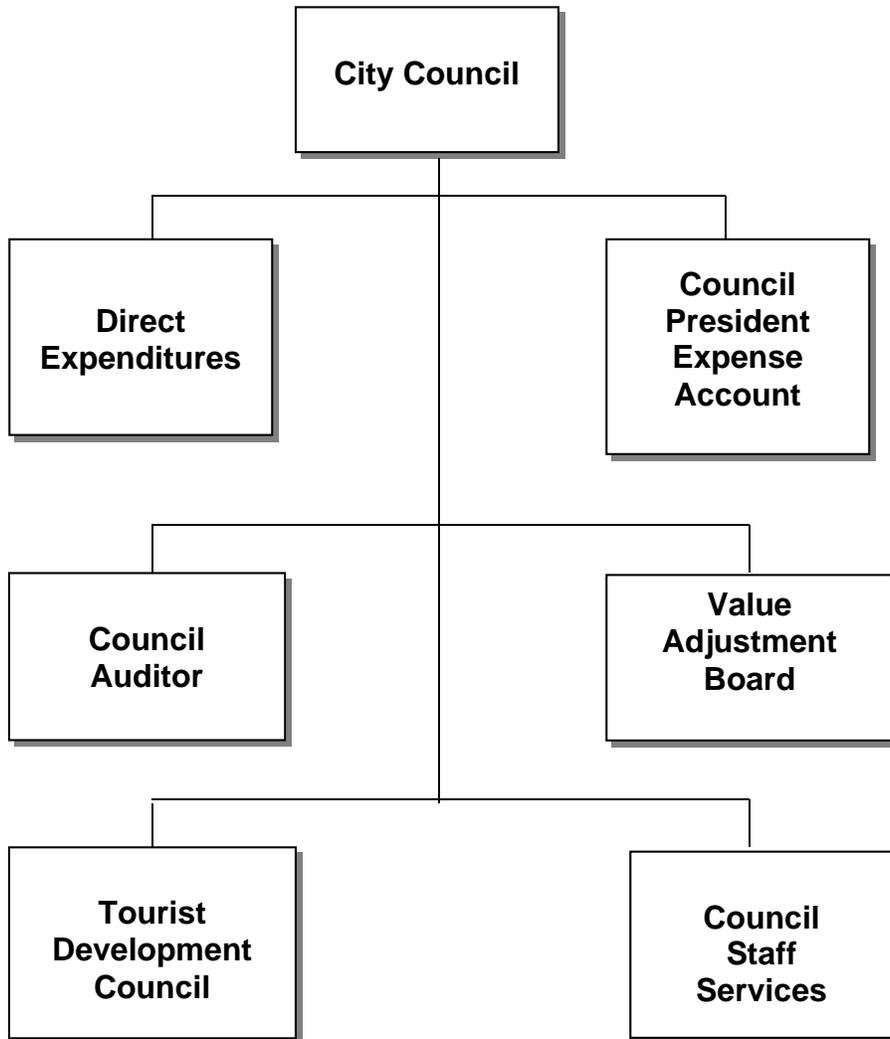
- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.



**CITY COUNCIL**

**DEPARTMENT MISSION:**

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### DIRECT EXPENDITURES

#### FUNCTION:

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members. Salaries are established pursuant to the salary formula established in Chapter 145, Florida Statutes.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the seven Standing Committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet the week before Council meetings.

### COUNCIL PRESIDENT EXPENSE ACCOUNT

#### FUNCTION:

Pursuant to Ordinance 2002-0189-E, Section 106.508, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

### COUNCIL AUDITOR

#### FUNCTION:

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

#### HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to provide routine information.
- In addition to their audit schedule, they respond to council requests for information and provide support as requested to various Council committees.

**VALUE ADJUSTMENT BOARD**

**FUNCTION:**

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2008 VAB has received more than 6,000 petitions and has scheduled 2,500 hearings to date versus the 1,200 hearings held for the 2007 VAB year. The number of hearings for the 2008 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

**TOURIST DEVELOPMENT COUNCIL**

**FUNCTION:**

The Duval County Tourist Development Council (TDC) is an activity of the City Council consisting of three City Council members and six representatives of the hotel and tourism industry. The TDC promotes and advertises convention facilities and tourist attractions. The activity is funded with revenue generated from the first two cent levy on lodging within the Council.

**COUNCIL STAFF SERVICES**

**FUNCTION:**

The Council Staff Services is made up of the Director's Office and three separate sections – Administrative Services, Legislative Services and Council Research.

*Office of Director*

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. Responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. Responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support.

## CITY OF JACKSONVILLE, FLORIDA

### *Administrative Services*

The Administrative Services is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions.

### *Legislative Services*

The Legislative Services is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board.

### *Council Research*

The Council Research provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence.

**CLERK OF THE COURT**

**DEPARTMENT VISION:**

The Clerk of the Circuit Court of Duval County will be a leader in providing assistance, expertise and benefit those having business with the Clerk's Office. The Clerk's Office will utilize proven and emerging technology to provide efficient service, emphasizing professionalism, timeliness and courtesy. Our goal is to achieve a customer satisfaction culture, striving for excellence in all areas of the Clerk's Office.

**DEPARTMENT MISSION:**

The Clerk's office continues efforts to provide professional and even more efficient service to its customers including the Jacksonville Sheriff's office, State Attorney's office, Tax Collector, the City of Jacksonville, the Department off Revenue, Court Administration, Chie Judge Moran and all the judges of the Fourth Judicial Circuit.

**DIVISIONAL FUNCTION AND HIGHLIGHTS**

**CLERK OF THE COURT**

**FUNCTION:**

Continue to improve customer service and enhanced productivity through system modernization and digital conversion. Support Article 5 requirements and develop a reliable financial system.

**HIGHLIGHTS:**

- Move forward in the implementation of e-filing to improve customer service allowing document filings to be done through internet on-line resources.
- Automating import of Tax Deed transaction detail into Clerk's accounting system minimizing errors and personnel processing time.

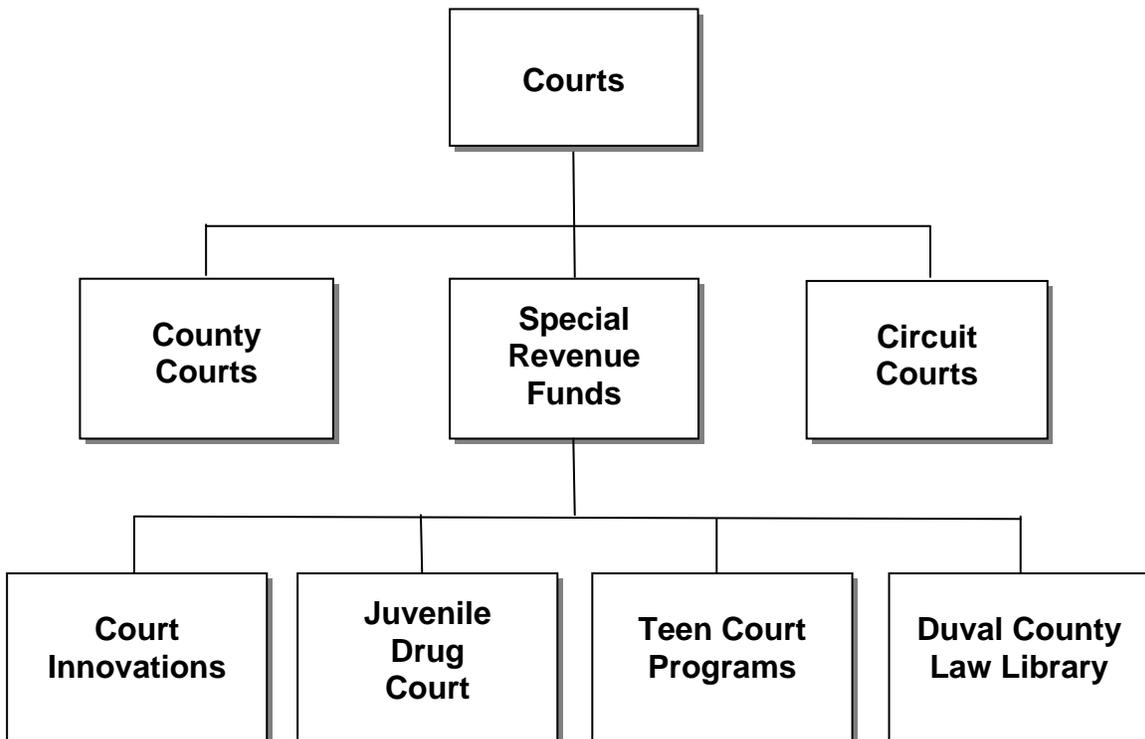
**COURTS**

**DEPARTMENT VISION:**

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

**DEPARTMENT MISSION:**

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **COUNTY COURTS**

#### **FUNCTION:**

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

#### **HIGHLIGHTS:**

- The Judicial Courts will be moving into the “New” Courthouse facility. Opening scheduled in fiscal year 2012.

### **SPECIAL REVENUE FUNDS**

#### **FUNCTION:**

As a result of Article 5 Revision 7 the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Program, Court Innovations Legal Aide, Courthouse Trust Fund and Recording Fees- Technology and Teen Court.

#### **HIGHLIGHTS:**

- The Judicial Courts will be moving into the “New” Courthouse facility. Opening scheduled in fiscal year 2012.

### **CIRCUIT COURTS**

#### **FUNCTION:**

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

#### **HIGHLIGHTS:**

- The Judicial Courts will be moving into the “New” Courthouse facility. Opening scheduled in fiscal year 2012.

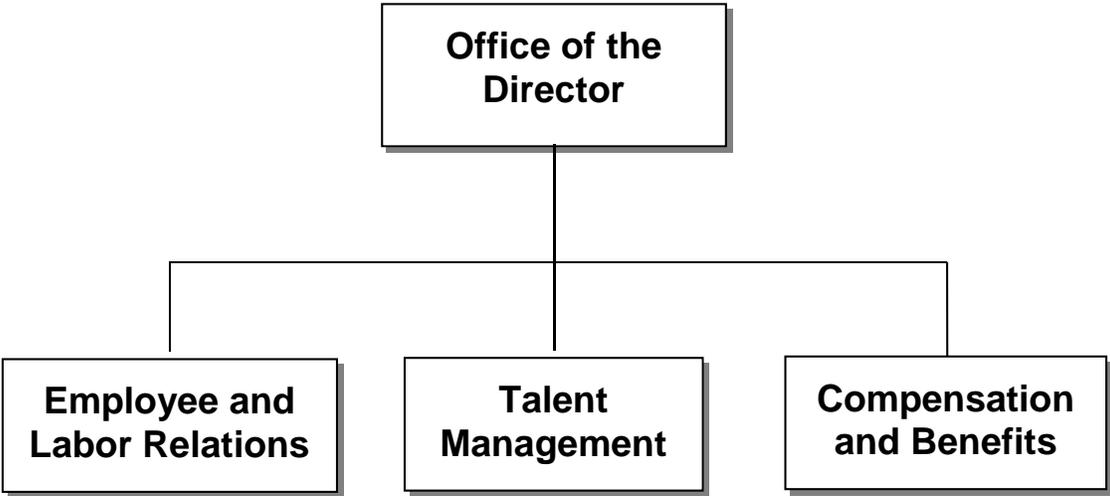
**EMPLOYEE SERVICES**

**DEPARTMENT VISION:**

The Vision of the Employee Services Department is a fully engaged, highly productive workforce relentlessly dedicated to achieving the City's goals and objectives.

**DEPARTMENT MISSION:**

To partner with City departments and constitutional agencies to attract, develop and retain the best and brightest workforce for the City of Jacksonville.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### EMPLOYEE AND LABOR RELATIONS

#### FUNCTION:

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and harmonious employee and labor relations.

#### HIGHLIGHTS:

- Seek timely, successful outcomes on all collective bargaining agreements
- Revise Civil Service Rules to support successful management of resources
- Develop and implement a revised Performance Management system to support a high-sustaining culture
- Develop and implement communication plan to promote the Division services
- Implement case management of Division actions

### TALENT MANAGEMENT

#### FUNCTION:

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, retention and development of the most talented and superior employees available in the job market.

#### HIGHLIGHTS:

- Review testing and examining software packages to determine most cost-effective purchase. By early 2013, enter into contractual agreement with vendor
- Complete reengineering of employee Rewards & Recognition Program. Communicate program details to employees, initiate department and city awards committees, and consistently engage our employees in celebrating individual and team successes.
- Implement the NeoGov onboarding software which will streamline current practices, reduce redundancy and efficiently allow the hiring of new employees.
- Attract qualified applicants through effective recruiting processes, motivate existing workforce and inspire long-term commitment to the City of Jacksonville with a positive work environment.
- Support the professional development of our employees through the Leadership Development Academy that will be held three times in 2013.
- Manage and support reduced work force by facilitating departmental reorganizations, assisting departments in workforce development and planning, reviewing employee position changes and making modifications as appropriate.
- Provide leadership for human resource practices by providing professional human resource expertise to departments in the areas of recruitment, examination, selection
- Assist in the development and maintenance of an efficient, state-of-the-art human resource information system that supports the city's goals, objectives and employment policies.

**COMPENSATION AND BENEFITS**

**FUNCTION:**

The Compensation and Benefits Division develops and delivers programs and services to support employees and retirees, including health, life, dental and vision insurance, FSA's and deferred compensation.

**HIGHLIGHTS:**

- Ensure successfully transition for the City, employees, retirees, and dependents to the Florida Blue health plan.
- Produce and solicit RFI for Benefits Administration.
- Selection and implementation of an FSA Administrator and Benefits Consultant for CY 2013.
- Implement automated benefit payment tracking system for manual pay benefit participants.
- Implement a City wide Florida Blue Wellness program.



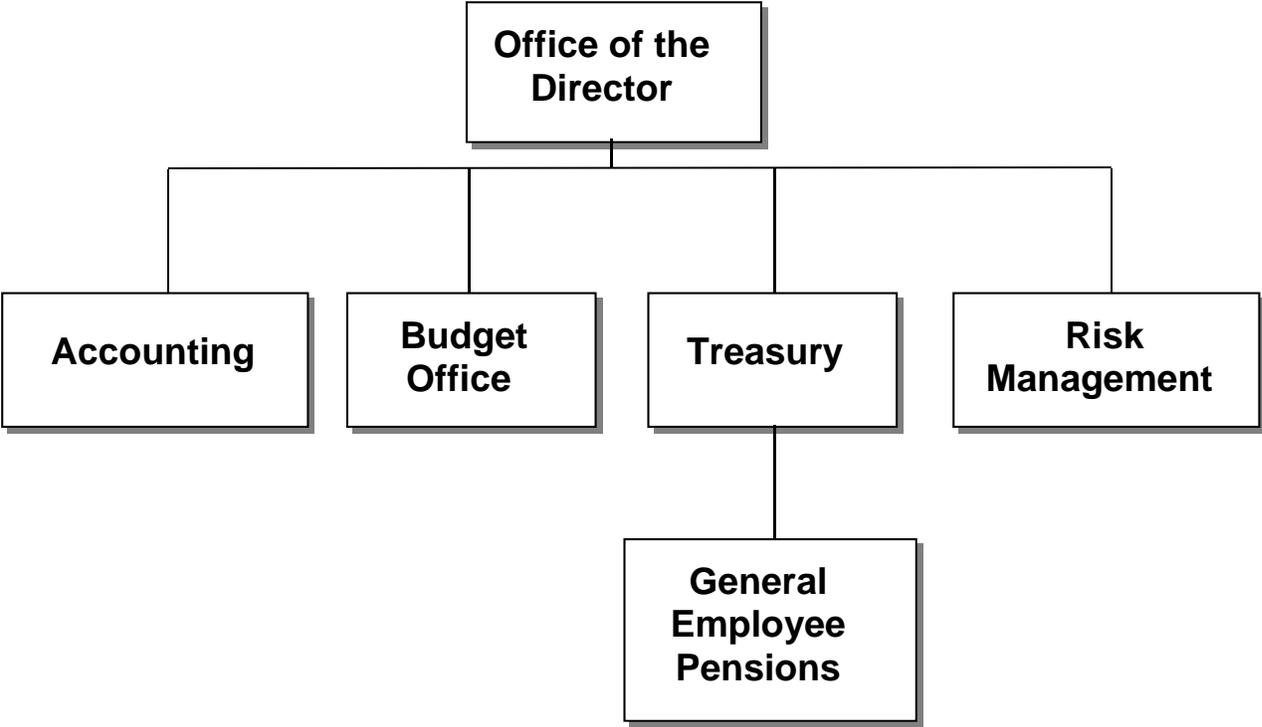
**FINANCE**

**DEPARTMENT VISION:**

The Department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

**DEPARTMENT MISSION:**

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF DIRECTOR

#### FUNCTION:

The Office of the Director provides the financial, managerial and administrative support to its Divisions. The Finance Department ensures the City of Jacksonville handles its money wisely, efficiently and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns.

#### HIGHLIGHTS:

- The FY 13 includes an additional position along with the associated funding for a compliance/internal audit function which will be responsible for the evaluation, investigation and performance review to provide increased accountability, integrity and oversight of the Executive Branch.
- Ongoing review and evaluation of the new courthouse complex.
- The Risk Management Division will be relocating to the St. James building so that all Departmental areas will be housed in the same building. This will facilitate a flatter / leaner structure and foster flexibility and responsiveness within the Department.

### ACCOUNTING

#### FUNCTION:

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including the payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulating agencies and citizens, in compliance with generally accepted accounting principles (GAAP) and City, State and Federal Laws.

#### HIGHLIGHTS:

- Coordinate the annual financial audit and single audit for Federal and State grants awarded to the City. Goal is to receive an unqualified opinion on both audits.
- The Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting.
- Provide accounting and reporting support for the new stimulus grants awarded under the American Recovery and Reinvestment Act (ARRA).

### BUDGET OFFICE

#### FUNCTION:

The Budget Office works with the Chief Financial Officer, provides support services to general government departments and reviews all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy, regularly seeks ways to use city funds efficiently and assists in continuously improving productivity and effectiveness.

**HIGHLIGHTS:**

- Update and improve the Capital Improvement Project (CIP) process by including a prioritization matrix, including input from all stakeholders.
- Create a CIP manual and reporting system to facilitate the early submission of the CIP to Council ahead of the Mayor's annual budget.
- The Division will work with the Information Technology Division, and various other internal service providers, to improve its billing allocation methodology as well as educate its stakeholders.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

**TREASURY**

**FUNCTION:**

To manage, measure and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships, and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees and vendors. This division also administers the financing component of the budget for the City's Banking Fund.

**HIGHLIGHTS:**

- Focus on lowering the cost of debt through refinancing at attractive rates
- Enhance compliance, reporting, and risk management processes
- Enhance e-commerce by expanding utilization of electronic receipts and disbursements

**TREASURY - GENERAL EMPLOYEE PENSIONS**

**FUNCTION:**

To prudently and efficiently administer the City of Jacksonville Retirement System to insure retiree and survivor benefits are paid and to provide our various stakeholders with a high degree of customer service in the process. Assets are managed to insure a reasonable growth rate is achieved with a prudent level of risk, and consistent with the guidelines established within Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

**HIGHLIGHTS:**

- Focus on administering benefits accurately, in line with Code and Pension Board Rules, and in a timely manner for the participant
- Eliminate or reduce costly and unnecessary practices
- Implement improvements in areas discovered to be operating at sub-optimal levels
- Effectively handle increased volume of questions, concerns, and requests surrounding perceived uncertainty from participants
- Increase our focus on team-based approach to better serve our members and beneficiaries through cross-training of staff

**RISK MANAGEMENT**

**FUNCTION:**

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automobile insurance and general liability insurance. These functions help reduce liability and minimize financial and other risks for the city and its stakeholders. The Division also serves as an adviser to the local government on insurance related matters.

**HIGHLIGHTS:**

- Capital funding for the DriveCam system has been carried over into FY13. This program, once implemented, will help the City save money by preventing collisions and fraudulent claims.
- The Division will relocate to the St. James building so that all Departmental areas are housed in the same building on the same floor. This will facilitate a flatter / leaner structure and foster flexibility and responsiveness within the Department.
- Complete the conversion of the medical billing documents now maintain on the vendor server to the CS STARS Enterprise platform by July 1, 2013. Also, implement weekly medical billing documents interface downloads to the Enterprise platform.
- Implement the Predictive Modeling module by July 1, 2013. This will allow the ability to do manual scoring of individual or multiple claims using standard STARS scoring functionally. The purpose is to provide a quick way to alert the adjuster as to the claims that need immediate attention.
- Complete creation of employee injury records for the safety incident reporting system by September 30, 2013 by providing the capability to produce monthly, quarterly, and annual reports for the purposes of enhancing data tracking, analysis, and report generation for risk management loss prevention strategies.
- Implement the multi-value import tool by July 1, 2013 to provide the ability to update the underwriting property schedules in CS STARS from excel work papers.
- As part of the migration to Enterprise platform complete the reengineering of the company structure used by the CS STARS Risk Management System by July 1, 2013 to facilitate better internal controls and system management.
- Do a one-time load of the new revised property schedule by September 30, 2013. This will allow the property schedule to be maintained on a year to year basis.

**FIRE AND RESCUE**

**DEPARTMENT VISION:**

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

**DEPARTMENT MISSION:**

To preserve, protect the lives, property and environment of our community.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### DIRECTOR - FIRE ADMINISTRATION

#### FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, health and wellness, logistics, technological advancement and quality control.

#### HIGHLIGHTS:

- Construction of 1 new fire station (62)
- Construction of a 181 foot dock behind new fire station 40.
- Installing diesel exhaust fume removal systems in 24 fire stations to meet NFPA requirements
- Seek thermal control units to regulate facilities and decrease utility costs
- The Department continues to focus on systems development projects to increase efficiency.
- JFRD Managers will look for opportunities to privatize business processes.
- Special Events team capabilities will be enhanced by providing bicycles for team members to maneuver through crowded areas.
- Staffing and leave usage will be reviewed on a weekly basis to minimize the operational impacts on service provided to the community.
- The Department will seek funding to complete a new Fire Study Report which addresses station locations, staffing and apparatus requirements to reach an optimal level of service while meeting the Insurance Service Organization (ISO) requirements
- This budget reflects a 12% decrease in controllable costs.

### FIRE OPERATIONS

#### FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression.

#### HIGHLIGHTS:

- The division currently has 34 Advanced Life Support units which can provide the same life saving measures as a rescue unit with the exception of transport. The division would like to add 3 additional ALS units in the near future.
- The Fire and Rescue Communications Center will implement the new Computer Aided Dispatch system. The CAD system is the tool used by dispatchers to dispatch the appropriate units to calls as they are received in the most expedient manner possible.
- The Emergency Medical Dispatch program will be implemented to provide the appropriate level of response, pre-arrival instructions to the caller and quality assurance of all calls for emergency assistance.
- Brush and wild land fire units and staff will be reduced during off-peak seasons with personnel being assigned to staff other front-line units thereby reducing overtime costs.

**FIRE TRAINING**

**FUNCTION:**

Fire Training provides state of the art training, education and certification to all personnel necessary to ensure the Fire and Rescue Department remains competent, efficient and effective in providing the citizens and visitors of Duval county with cutting edge fire and rescue services.

**HIGHLIGHTS:**

- The Training Academy will focus on promoting company based drills for the entire department emphasizing fire suppression, EMS and communications activities. The company based drills will be facilitated through the training division with District Chiefs taking the lead role in instruction and evaluation. These classes are intended to meet all ISO recommendations for company based training. All newly certified Paramedics will be placed in JFRD advanced EMS classes to include advanced airway, pediatric advanced life support, and advanced coronary care courses.
- The Training Academy will ensure all paramedics and EMT's receive the instruction in the new updates from the American Heart Association.
- Emergency Medical Services classes will continue to be taught on a regular schedule incorporating all
- The Professional Growth and Development Plan (PGDP) will continue to promote higher trained and qualified personnel on the JFRD. Since the inception of the PGDP, employees have completed classes in Pump Operations, Aerial Operations, Emergency Vehicle Operations, Company Officer Development Program, Critical Incident Stress Management, Mass Casualty Incidents, and Incident Command.

**FIRE PREVENTION**

**FUNCTION:**

Fire Prevention performs fire and life safety building inspections; reviews new construction plans for fire code compliance, conducts fire and life safety public education programs and investigates fires for origin and cause determination.

**HIGHLIGHTS:**

- Will host annual Fire Prevention Week activities with over 3000 participants expected.
- New civilian job specification complete for the hiring of civilian personnel.
- Will conduct an estimated 35,000 life safety inspections.
- Will conduct an estimated 250 public life safety educational programs.
- Will review an estimated 4000 new construction plans.
- Will respond to an estimated 50 hazardous material incidents.
- Will install an estimate 450 smoke detectors.
- Reassigned 6 fire investigators back into inspections
- Develop procedures/policies/systems to more efficiently collect fees due from fire inspections.

## **EMERGENCY PREPAREDNESS**

### **FUNCTION:**

Emergency Preparedness administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

### **HIGHLIGHTS:**

- Develop and institutionalize the National Incident Management System (NIMS)
- Create and fully build out plans for all aspects of emergency response and recovery
- Enhance the disaster mitigation, preparedness, response and recovery capabilities of the City of Jacksonville
- Optimize EOC readiness
- Enhance community awareness of emergency Management functions
- Develop and Enhance the Duval County Homeland Security terrorism response
- Develop and Enhance the health and medical emergency Management functions
- Aggressively pursue, acquire and maintain as required all grant funds as they relate to emergency Management within framework of the City of Jacksonville ordinances and grant guidelines

## **RESCUE**

### **FUNCTION:**

Rescue is responsible for delivering the highest quality pre-hospital medical care and to minimize loss of life, and property through the suppression of fire and containment of hazardous materials incidents. To process calls for emergency assistance in a quick and effective manner as to reduce the response time to the citizens of Jacksonville.

### **HIGHLIGHTS:**

- Seven (7) fully stocked peak-time rescue units have been placed into service to improve transport capabilities of the Department.
- 20 new fully stocked rescue units will replace older larger models to reduce operating and maintenance cost of front-line units.

CITY OF JACKSONVILLE, FLORIDA

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><u>Division - Operations</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 106,506,078	\$ 106,071,535	\$ 113,852,773
# of FTE's	892	901	898
<b><i>Workload/Demand</i></b>			
# of suppression calls	22,814	18,212	20,513
<b><i>Efficiency</i></b>			
\$ average per call	\$ 4,668.45	\$ 5,824.27	\$ 5,550.27
<b><u>Division - Rescue</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 38,262,658	\$ 39,006,505	\$ 44,610,597
# of FTE's	271	267	268
<b><i>Workload/Demand</i></b>			
# of EMS transport calls	60,354	66,024	70,339
<b><i>Efficiency</i></b>			
\$ average per transport call	\$ 633.97	\$ 590.79	\$ 634.22
<b><u>Division- Prevention/Plans Review</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 3,224,882	\$ 3,216,133	\$ 3,245,156
# of FTE's	26	25	24
<b><i>Workload/Demand</i></b>			
# of Building Inspections Conducted	9,486	17,436	36,400
# of Fire Investigations Performed	402	242	250
# of Public Education Presentations	370	113	175
# of Smoke Detectors Installed	597	242	315
# of Building Plans Reviewed	4,086	4,100	4,200
<b><i>Efficiency</i></b>			
\$ average per call	\$ 215.84	\$ 145.31	\$ 78.50
<b>90th Percentile Response Times by District</b>			
North	8:45	8:32	8:35
North West	6:48	6:42	6:52
South West	7:40	7:14	7:12
Arlington	7:43	7:05	7:02
South East	7:48	7:24	7:23
Urban Core	4:40	4:34	4:36
<b><i>City Wide Response Times</i></b>	<b>7:41</b>	<b>7:09</b>	<b>7:07</b>



**HUMAN RIGHTS COMMISSION**

**DEPARTMENT VISION:**

To change the ethos of Jacksonville and to create an environment where harmony, unity and equality abounds.

**DEPARTMENT MISSION:**

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status; to promote mutual understanding and respect among members of all economic, social, racial, religious and ethnic groups; and to eliminate discrimination against and antagonism between religious, racial and ethnic groups and their members.

## DIVISIONAL FUNCTIONS AND HIGHLIGHTS

### HUMAN RIGHTS COMMISSION

#### FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have effectively denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

#### HIGHLIGHTS:

- The Jacksonville Human Rights Commission has been successful in recruiting externs and student volunteers from the Florida Coastal School of Law to assist with conducting intake interviews and case analysis work. The law school has been of tremendous value to the agency in light of decreases in staffing levels. The JHRC also used trained volunteer mediators (including staff with the City's Ombudsman Office) to help resolve complaints in lieu of the traditional investigative process. In FY2012 this approach resulted in over \$400,000 in monetary relief for complainants. The Commission is taking proactive steps to improve its service levels by establishing and nurturing public/private partnerships and standardizing the use of trained volunteer mediators, paralegals and law students. Additionally, the JHRC continues to partner with local employers to make a business case for diversity and to address barriers to employment opportunities. The JHRC is working in partnership with the Jacksonville Area Legal Aid to expand education and outreach efforts focused on persons with disabilities, condominium/homeowner associations, and the members of the housing construction and design professions. The goal is to increase the supply of affordable housing designed for persons with special needs. This effort involves working with the City's Housing Division, Senior Services Division and Military, Veterans and Disabled Services Department.
- The Equal Opportunity/Equal Access (EO/EA) Office continues to respond to inquiries about instances of unfair treatment in the city's workplace. The staff has worked with Human Resources, Military, Veterans & Disabled Services to identify the veteran status of all employees and has recommended the development of an employee resource group to address the specific needs of veterans and military spouses. The EO/EA Office continues to monitor efforts to comply with the city's Equal Employment Opportunity Plan, submit the required federal reports and to conduct training for employees, supervisors and managers.

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY12 Estimated</b>	<b>FY 13 Projected</b>
<b>Inputs</b>			
\$ amount of budget	\$ 947,692	\$ 901,518	\$ 899,974
#FTE	17	10	10
<b>Workload/Demand:</b>			
# of investigative inquiries. <b>(Telephonic)</b>	2,257	1,500	1,500
# of investigative inquiries. <b>(Electronic-Walkin-Questionnaires)</b>	684	550-650	650-700
# of employment charges accepted.	259	250	250
# of employment charges resolved.	170	173	170
# of housing/public accommodations complaints accepted.	43	40	40
# of housing/public accommodations complaints resolved.	42	35	24
# of participants completing study circles.	120	250	0
# of participants attending dialogue sessions on race/ethnic relations.	735	500	0
# of participants reached through educational outreach activities	2,371	1,700	1,200
<b>Effectiveness:</b>			
% of employment charges resolved within 180 days.	31.8%	25.0%	25.0%
% of housing/public accommodations complaints resolved within 100 days.	42.90%	45.00%	45.00%
Customer satisfaction scores for employment charges	4.29	3.50	3.50
Customer satisfaction scores for housing/public accommodations complaints	3.80	4.00	4.00
% of participants who have a new awareness as a result of participating in dialogue sessions.	85	85	N/A
<b>EO/EA Division:</b>			
# of EO/EA Consultations.	42	40-45	40-45
#of EO/EA Investigations accepted.	18	15	20
# of EO/EA complaints resolved.	14	10	15
Avg. days of EO/EA resolved complaints.	73.0	60-75	75-90
# of EO/EA training courses conducted.	42	20-30	20-25
# of city employees trained.	1,208	400	400
Customer Satisfaction score for EO/EA training.	4.76	4.60	4.60



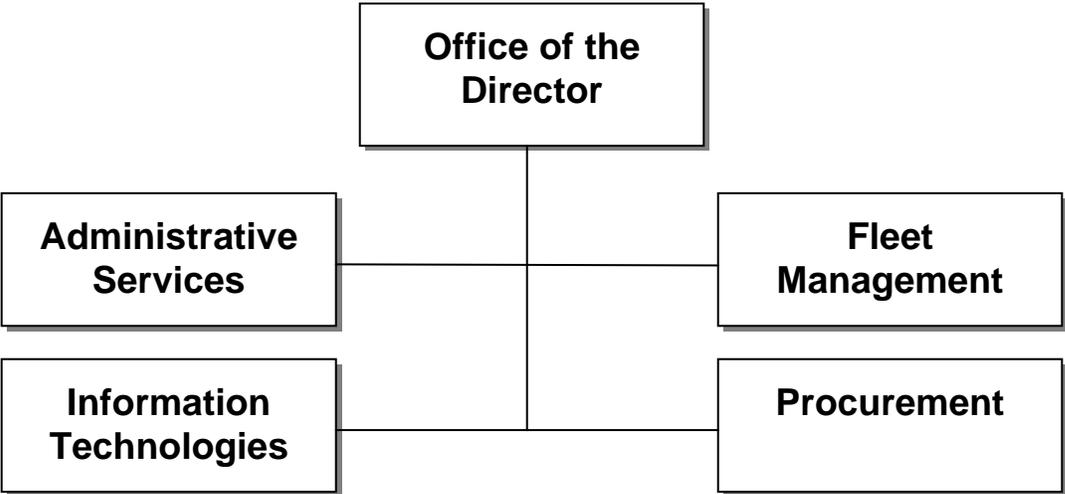
**INTRA-GOVERNMENTAL SERVICES**

**DEPARTMENT VISION:**

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City’s departments, using agencies, commissions, and, ultimately, its independent authorities.

**DEPARTMENT MISSION:**

The empowerments of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### FLEET MANAGEMENT

#### FUNCTION:

Fleet Management is responsible for stewardship of more than 4,085 pieces of equipment ranging from off-road equipment to motorcycles. The Division also manages the annual vehicle replacement program, which is budgeted to replace \$6.3 million in FY 13. The Division provides a comprehensive service program to all city agencies and various independent authorities and state agencies. Our comprehensive program starts with the identification and acquisition of equipment requirements of the City agencies through the disposition of the surplus equipment. The program includes the following: paint & body services, light vehicle maintenance & repair, air conditioning & electrical services, small engine services, welding & machine shop services, refurbish/rebuild services, heavy off-road and on-road maintenance, fire / rescue maintenance, hydraulic system rebuilds and repairs, managing & maintaining of city fuel sites, and mobile off-site fueling.

#### HIGHLIGHTS:

- Fuel will be provided to the contract haulers utilized by the Solid Waste division. The approximate usage is capped at 1,033,811 gallons per year.
- Mandated long standing environmental monitoring and clean-up for locations belonging to Mosquito Control, Fire & Rescue, Office of the Sheriff, Fleet Management, Jacksonville Housing Authority and Public Works totaling \$268,000 is contained within this budget.
- This budget contains funding for projected fuel usage of over 7.6 million gallons for City, Independent Authorities and State agencies.
- FDOT Maintenance Service Agreement with City of Jacksonville was renewed and is estimated to generate revenue of \$175,000.

### OFFICE OF DIRECTOR

#### FUNCTION:

This division is responsible for the overall management of the Department of Central Operations, in the provision of resources and services that are associated with Fleet Management and Procurement. Other functions that operate through the division include 630-City through the Call Center, contract and payment compliance services through the Office of the Ombudsman, and grants coordination.

#### HIGHLIGHTS:

- The Office of the Ombudsman resolved approximately 400 compliance issues in FY 2011, and created a “contract matrices” guide for citywide contract compliance which is currently used in the contract administration training.
- In FY 2012, as part of the Office of the Ombudsman Strategic Plan, the office will create and implement a new process initiative to improve the effectiveness and efficiency of achieving the vision of a “public service that provides contract compliance throughout the City of Jacksonville which is open, fair, accountable, and effective”..
- In FY 2011 630-CITY team members served 320,696 customers. 67% of customer contacts were resolved by call center personnel, enabling division staff to focus on their core missions.
- Continue to enhance the quality of service provided to our customers.

**PROCUREMENT**

**FUNCTION:**

Procure a wide variety of supplies, equipment and contractual services for city agencies and provide intergovernmental duplication, mail and messenger service at the lowest dollar cost.

**HIGHLIGHTS:**

- Established function within JaxPro to maintain the database and track the expiration date for Pre-Qualified vendors for Capital Improvement Projects exceeding \$500K.
- Advertising of informal Sole Source/Proprietary request via JaxPro and post to the COJ Website for compliance with Chapter 126 Ordinance Code.
- Continue development and implementation of new online bid tracking application.
- Revamp JaxPro document repository to increase efficiency with attaching and organizing electronic procurement related documents.

CITY OF JACKSONVILLE, FLORIDA

PERFORMANCE MEASURES

SERVICES/MEASURES	FY 11 Historical	FY 12 Estimated	FY 13 Projected
<b><u>Division-Administrative Services</u></b>			
<b>Inputs</b>			
\$ amount of budget	\$ 5,170,454	\$ 4,637,909	*
# FTEs	94	78	
<b>Workload/Demand</b>			
# of employees serviced by ASD	3,148	3,148	
# of requisitions processed	9,817	11,310	
# of invoices receipted	68,755	97,170	
# of invoices created	6,481	6,299	
# of hours provided to departments for admin support	11,258	10,263	
<b>Efficiency</b>			
Avg. # of days per month participating in the Transitional Duty Program as an alternative to Worker Compensation	238	312	
# of off-cycle payroll checks requested per pay period due to ASD clerical error.	5 or less	5 or less	
# of working days to process purchasing and supply requests received from customers.	2 working days or less	2 working days or less	
# of working days to process invoice payments from authorization to pay.	5 working days or less	5 working days or less	
# of working days to process JSEB invoice payments from authorization to pay.	3 working days or less	3 working days or less	
% of time administrative support is provided to customers within requested timeframe.	95% or greater	95% or greater	
Avg. customer satisfaction score.	4.4 or greater	4.5 or greater	
* Due to budget restructuring; the above measurements no longer apply.			
<b><u>Division-Administrative Services / Call Center</u></b>			
<b>Inputs</b>			
\$ Amount of Budget	\$ 1,336,193	\$ 1,143,534	\$ 126,728
# of FTE's	24	23	20
<b>Workload/Demand</b>			
Customer Satisfaction	4.5	4	4
<b>Efficiency</b>			
Avg. Speed of Answer	0:00:43	3:00+	2:00
<b><u>Division-Fleet Management</u></b>			
<b>Inputs</b>			
\$ amount of budget	\$ 39,868,342	\$ 43,433,004	\$ 42,950,706
# FTEs	124	121	118
<b>Workload/Demand</b>			
# of overdue PM and safety inspection.	300	300	400
# of returns	4	4	4
<b>Efficiency</b>			
\$ of equipment accidents - City Fault.	\$ 755,885	750,000	750,000
Average Unit Cost (Fuel)	\$ 3.12	\$ 3.34	\$ 3.56
Fuel Consumption (Gallon)	7,476,619	7,774,261	7,705,974
Avg. Age of Fleet in Replacement Program (months)	96	96	96
Avg. Cost of Car/Light Truck Oil Change	\$ 15	\$ 15	\$ 15
Avg. # of days to repair vehicles and equipment	2.0	2.0	2.0
Avg. # of days (from the creation of a requirement until the receipt of Parts).	3.0	3.0	3.0

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><u>Division-Procurement</u></b>			
<b><i>Inputs</i></b>			
\$ Amount of budget	\$ 2,023,534	\$ 1,846,514	\$ 1,881,845
# of FTE's	29	26	25
<b><i>Workload/Demand</i></b>			
Number of Formal Bids processed/awarded	345	358	400
Number of Purchase Orders processed/issued	19,500	18,652	20,500



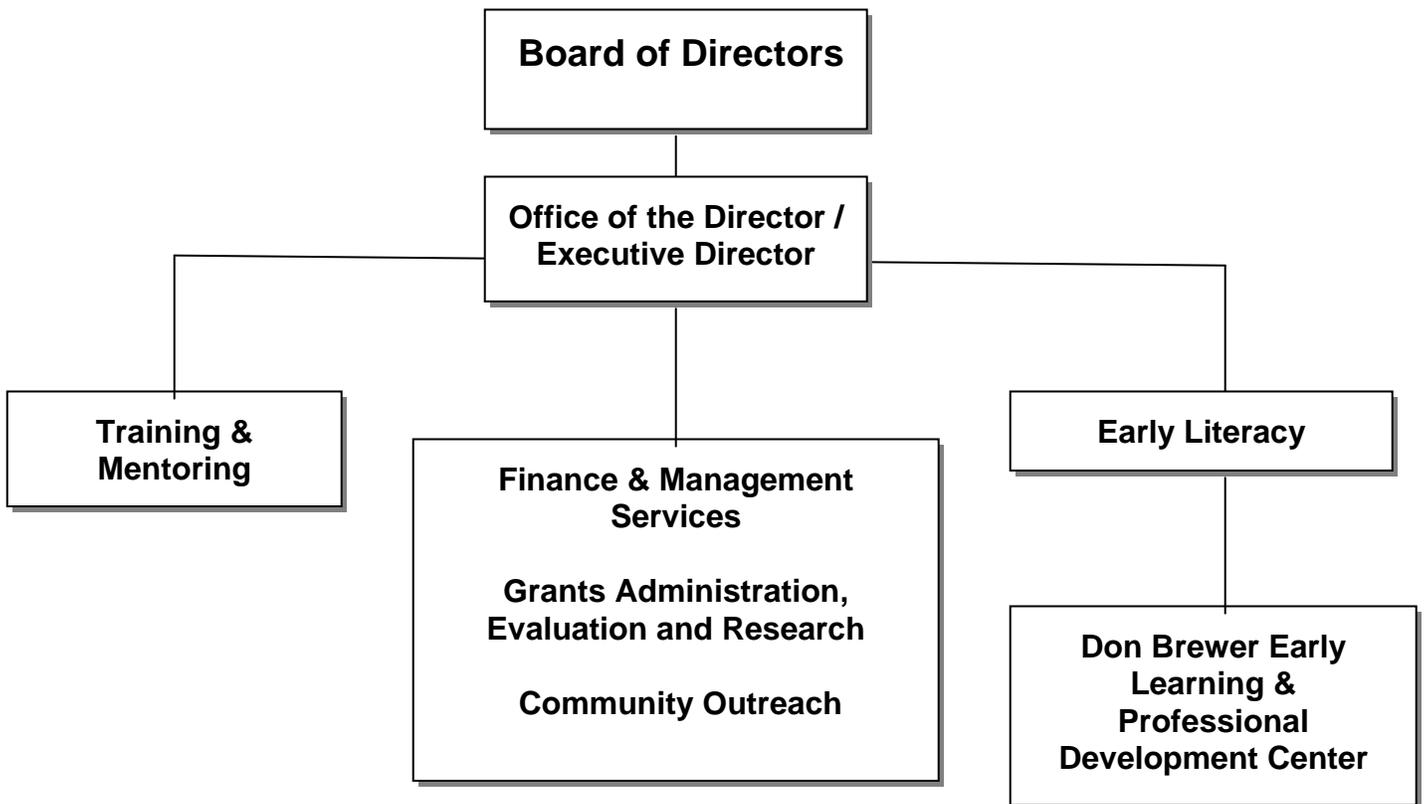
**JACKSONVILLE CHILDREN’S COMMISSION**

**DEPARTMENT VISION:**

Jacksonville’s children are safe, healthy and prepared to succeed.

**DEPARTMENT MISSION:**

To support families in their efforts to maximize their children’s potential to be healthy, safe, educated and contributing members of the community.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### DON BREWER EARLY LEARNING AND PROFESSIONAL DEVELOPMENT CENTER

#### FUNCTION:

The Don Brewer Early Learning Center closed on August 31, 2011 due to changing demographics in the neighborhood (decreasing children) and the inability of the Center to obtain funding, from parents or outside sources, to supplement the minimum subsidies per child provided by the State of Florida through the Early Learning Coalition.

#### HIGHLIGHTS:

- The Commission is currently seeking proposals to reopen the center.
- Funding provided in the budget is to cover the cost of the center's portion of the bond payment.

### EARLY LITERACY PROGRAMS

#### FUNCTION:

The Early Literacy program is designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville and through programs such as the JaxKids Book Club and other activities.

#### HIGHLIGHTS:

- The Early Literacy program's goal is to strengthen and improve the quality of early care and learning programs' literacy outcomes for all children birth to five with a focus on improving the content knowledge and instructional strategies of early childhood teachers. This is achieved through intensive coaching and assessment. Teachers and directors are also supported in their professional development and movement along an early childhood career path.
  - Every child enters kindergarten ready to read, ready to learn, and ready to succeed
    - Serving over 6,000 children birth to five in the childcare setting
    - Measured by: VPK Readiness Rate, FLKRS, Teaching Strategies Gold Objectives, and Classroom Assessment and Scoring System.
  - Each childcare center will improve in quality

### OFFICE OF THE DIRECTOR

#### FUNCTION:

The Commission, under the governance of its Board of Directors, is responsible for managing the City's investments in children as defined by its establishing ordinance, Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to nonprofit youth serving agencies, ensuring that city grant dollars earmarked for children's programs are being spent appropriately, and evaluating whether the services provided are effective in improving the lives of thousands of children in Duval County. The Office of the Director works with the Commission's Board of Directors and other community funding partners to develop systems of care for children, taking into consideration emerging needs, changing demographics and developments in research and evidence based practice in children's services.

**HIGHLIGHTS:**

- The Commission's administration manages over 180 contracts with nonprofit agencies to provide services for children living in challenged neighborhoods and their families. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The Commission provides contract management for all Jacksonville Journey funds that serve children as well as oversight of program quality and outcomes.

**TRAINING AND MENTORING**

**FUNCTION:**

The mission of Commission's Training Division is to improve the quality of services for children by providing research based training for the staff and volunteers in children's programs. Most of the workforce in children's programs are minimally paid, and do not have degrees or formal training in child or youth development and related topics. The Training Division offers an array of programs that help staff, volunteers and parents to develop the skills and knowledge they need to promote the healthy development of children. Additionally, the Training Division is responsible for providing Level 2 background screening and training for volunteers, county-wide who want to become mentors through mentoring programs including the Mayor's Mentors and United Way's Reading Pals.

**HIGHLIGHTS:**

- The Division provides training for the 1200 staff who work in approximately 88 summer camps each year, based upon principles of positive youth development, 40 developmental assets and introducing new evidence based practices.
- The Division works with Duval County Public Schools and youth serving nonprofits to provide outcome directed trainings and professional development opportunities for staff working in TEAM UP and Community Based Afterschool programs, emphasizing measurable levels of quality and introducing evidence based practice.
- The Division manages an on-line registration website that provides an efficient way for the community to register for a comprehensive array of trainings at the Commission. The trainings are offered by a faculty that consists of local subject matter experts and Children's Commission staff. This system serves at least 2,500 community members in infant, child and youth development trainings by providing at least 25 on-site trainings per month and at least 8 off-site trainings per month. The Division also provides optional Continuing Educational Units (CEUs) and Continuing Education Credits (CEC's) to all eligible training participants.
- The Division partners with Duval County Public Schools to train and coach classroom teachers in positive youth development strategies.
- The Division partners with the Mayor's office to train young adults employed during the Mayor's Summer Jobs program.
- The Division operates a robust grandparent education group to promote education and resources for all grandparents who have taken over legal custody of their grandchildren or great-grandchildren.

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b>Inputs</b>			
\$ Amount of Budget	\$ 19,873,537	\$ 19,794,628	\$ 19,218,967
# of FTE's	49	42	38
<b>Workload/Demand</b>			
# of Supper and Snacks served to children in the After School Food Program	868,397	860,000	1,125,354
# of Lunches and snacks served to children in the summer lunch program	422,527	650,000	650,000
# of Contracts developed and executed for funded agencies (includes Jacksonville Journey Programs) - New in FY10	127	134	134
% of Annual Fiscal Monitoring performed via a site visit from a member of the JCC Fiscal Department for all agencies who receive more than \$250,000 in JCC funding.	100%	100%	100%
% of Bi-Annual fiscal monitoring performed via a site visit from a member of the JCC fiscal department for all agencies who receive less than \$250,000 in JCC Funding	100%	100%	100%
% of Fiscal monitoring of agencies receiving less than \$250,000 in JCC funding will be performed by requiring agencies to send a sample of supporting documentation during years monitoring is not done via site visit	100%	100%	100%
<b>Efficiency</b>			
(*)Grant Expenditures will be reimbursed in accordance with spending guidelines	0.04% Error Rate	0.04% Error Rate	N/A
<b>Effectiveness</b>			
(*)# of Checks produced for childcare providers as a percent of total payments (Will continue to reduce checks moving toward total ACH payments). New in FY10	1.60%	1.60%	N/A
<b><u>Division-Grant Administration, Development, Evaluation and Research</u></b>			
<b>Workload/Demand</b>			
# of dollars expended; with agencies expending 95% of their budgets.	\$ 17,222,347	\$ 17,585,723	\$ 17,139,156
Quarterly monitoring performed on-site by member of JCC Grant Administration Staff	100%	100%	100%
<b>Effectiveness</b>			
Less than 5% of agencies receive a below satisfactory rating - New in FY10	95%	98%	98%
Agencies spend 95% of their allocated budgets - New in FY10	95%	98.1%	95%
% of agencies reaching 90% of their goals and objectives - New in FY10	96%	97%	95%
% of agencies serving low-income children/families - New in FY10	100%	100%	100%

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><u>Division-School Readiness - Early Literacy:</u></b>			
<b><i>Workload/Efficiency</i></b>			
% of centers with a post-ERS of 3.0 or better	100%	100%	NA
% of centers who have improved one star level in five domains	75%	75%	NA
% of teachers who have successfully complete AP1, AP2, and AP3 of the State Voluntary PreK Assessment - New in FY 13	NA	NA	90%
% of students who attain the National CDA Credential	95%	95%	95%
% of coaching contact time	80%	80%	80%
<b><u>Division-Family Services *</u></b>			
<b><i>Workload/Demand</i></b>			
# of children removed from the Unified Wait List	4,097	15,500	NA
# of enrollment packets mailed	2,499	9,613	NA
# of families returning for re-determination or updates (Children)	9,784	33,000	NA
# of children terminated from care	663	2,200	NA
<b><i>Efficiency</i></b>			
Record of e-mails and phone calls to DCF and FSS	4,100	4,300	NA
*The grant from Early Learning Coalition of Duval that funds Family Services will end on September 30, 2012.			
<b><u>Division-Workforce Development:</u></b>			
<b><i>Workload/Demand</i></b>			
# of people trained and screened for mentors. - New in FY11	1,000	1,200	1,300



**JACKSONVILLE HOUSING FINANCE AUTHORITY**

**DEPARTMENT VISION:**

Safe and vibrant Neighborhoods in every part of Jacksonville.

**DEPARTMENT MISSION:**

To achieve safe and vibrant Neighborhoods through targeted investments in public infrastructure, housing, economic development and human capital. The JHFA was established under ordinance 2002-1314-E in compliance with Florida Statutes 159.601. The JHFA was created for the purpose of addressing affordable housing needs in the city of Jacksonville by stimulating the construction and rehabilitation of housing through the use of public financing. The JHFA is empowered to alleviate the shortage of affordable residential housing and to provide capital for investment in such facilities for low, moderate or middle income families and persons anywhere within the city of Jacksonville through the issuance of its revenue bonds (*subject to legislative approval*).



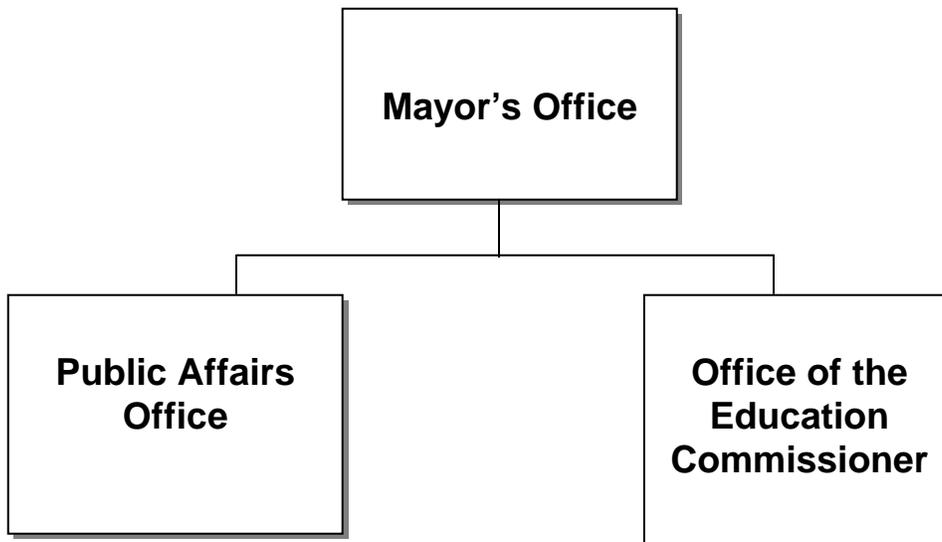
**MAYOR'S OFFICE**

**DEPARTMENT MISSION:**

The Mayor's Office will provide leadership and implement public policy to promote public safety and enhance the quality of life of all of Jacksonville's citizens, now and in the future.

**DEPARTMENT VISION:**

A municipal government that protects public investment and provides quality services to the taxpayers with the highest degree of efficiency and the lowest possible cost; and a safe, continually developing city with a vibrant economy, a growing taxbase and a superb quality of life, including recreational and cultural opportunities, in which growth is proactively and effectively managed, natural assets are preserved and enhanced, infrastructure is maintained and expanded to meet community needs, and where early literacy is a core community value.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### MAYOR'S OFFICE

#### FUNCTION:

The mayor serves as the full time chief executive for the City of Jacksonville. The Office of the Mayor includes executive staff who oversee all departments and divisions of the executive branch and interacts with the Jacksonville City Council to ensure the enforcement of all ordinances and laws. The office also prepares the annual budget for review and adoption by the City Council.

#### HIGHLIGHTS:

- The Mayor's Office will continue implementation of *The Jacksonville Journey*, a comprehensive, community-wide public safety initiative. It will also continue its efforts to ensure a budget process that is open, understandable and transparent to the citizens of Jacksonville.

### OFFICE OF THE EDUCATION COMMISSIONER

#### FUNCTION:

The office is designed to serve as a bridge between City Hall and Duval County Public Schools with a mission to increase graduation rates and better prepare Jacksonville's youths for the 21st Century job market.

#### HIGHLIGHTS:

- The Education Commissioner's office has supported the Duval County Public School system through collaborative initiatives to engage students, parents and educational stakeholders. Through Mayor's Mentors, Learn2Earn, Mayor Brown's College Aid Workshops, Mayor Brown's Essay Contest and others, the importance of education has been made a priority utilizing the resources of the Education Commissioner's Office.

### PUBLIC AFFAIRS OFFICE

#### FUNCTION:

The Public Affairs Office provides media relations services for city departments, creates and distributes internal and external communications, and helps staff the Emergency Operations Center (EOC) and provide updated emergency information.

**MEDICAL EXAMINER**

**DEPARTMENT VISION:**

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will constantly strive to conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves to the advancement of forensic science and investigation techniques that will increase the quality of our work and decrease the time necessary to accomplish our tasks.

**DEPARTMENT MISSION:**

The Medical Examiner's Office Mission is to serve the public and judicial needs of the citizens of Duval County. To provide service to surrounding counties; Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee by providing professional, accurate and timely death investigation services to all residents of those counties. To determine the cause and manner of deaths under certain circumstances as mandated in Florida Statute 406. To perform quality and efficient medicolegal investigations with objectivity irrespective of personal beliefs or emotional attachment to the circumstances of any particular case, preserving the dignity of the deceased and to be of service to their families, local government and law enforcement agencies.

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### MEDICAL EXAMINER

#### FUNCTION:

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

#### HIGHLIGHTS:

- Continue meetings with Public Works, Public Buildings regarding Building Repairs and HVAC upgrades. Complete reroofing, mitigation of water intrusion, HVAC replacement and upgrade and replacement of the emergency generator is proposed. Project is 60% complete.
- Continue working with Department of Health, Bureau of Vital Statistics' Electronic Death Registration System which was recently implemented statewide using the District IV Medical Examiner's Office as it's pilot program.
- Maintain partnership with investigating agencies (Medicaid, Attorney General, Drug Enforcement Agency) to provide data regarding the continuing and disturbing trend in prescription fraud, misuse and abuse. Deaths involving prescription drugs are now more likely to occur than from illicit drugs.
- Provide pathology rotation for University of Florida, Department of Pathology Residents through collaboration with Shands Hospital.
- Partner with University of Florida and Child Protection Team to develop a Child Abuse Fellowship, whereby a Fellow would be able to rotate with our office as a Child Abuse subspecialty in Pediatrics.
- Offer Criminal Justice Internships for graduating seniors attending University of North Florida in Forensic Investigations Unit.
- Keep streamlining operation to meet current budgetary limitations.

**MILITARY AFFAIRS, VETERANS & DISABLED SERVICES**

**DEPARTMENT VISION:**

To further Jacksonville’s reputation as the most military and veteran friendly city in the nation.

**DEPARTMENT MISSION:**

The Military Affairs, Veterans and Disabled Services Department serves the citizens of Jacksonville with the following four priorities:

- Advocate for the expansion of military infrastructure, personnel and jobs within the City of Jacksonville and throughout Northeast Florida
- Deliver timely and competent services to our large and growing Veteran community
- Serve citizens with disabilities, through the Americans with Disabilities Act (ADA) compliance and enforcement and provide information and referral services, special events and training
- Oversee and maintain a Jobs-For-Vets website designed to connect job seeking Veterans to Veteran-Friendly employers in the City of Jacksonville and throughout Northeast Florida

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### MILITARY AFFAIRS, VETERANS & DISABLED SERVICES

#### FUNCTION:

The Military Affairs, Veterans and Disabled Services Department operates with a threefold mission:

1. To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida;
2. To deliver competent and timely services to our veterans, their survivors and their caregivers;
3. To serve the disabled community through ADA compliance and enforcement, special events, and services.

#### HIGHLIGHTS:

- The Department was awarded a \$218,300 Department of Labor Homeless Veterans Reintegration Project (HVRP) grant. The grant will enable the department to provide case management, social services/financial supports, job training and limited transitional housing for up to 120 homeless Veterans.
- Mayor Brown worked with Secretary of the Navy Ray Maybus to deliver three amphibious ready group ships (ARG) on an accelerated timeline that will be homeported in Mayport late 2013. By serving as the homeport for an ARG, Mayport will be home to 2,000 additional sailors and their families, and sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base.
- The Department has partnered with the Navy and the Parks and Recreation Department to acquire development rights to over 280 acres around Outlying Field. These acquisitions are funded through a grant the department was awarded by Enterprise Florida, DOD contributions and Parks and a Recreation Department easement donation.
- The FY 13 budget will allow the department to continue to serve the nearly 200,000 Veterans and over 38,000 active duty service members in the City of Jacksonville, as well as improve the quality of life for persons with disabilities, together whom comprise approximately 30% of the city's population.
- Provide public ceremonies and events honoring Veterans and Active Duty Military and utilize over \$1 million dollars in grant funded projects to improve our military bases, surrounding infrastructure, social services and federal advocacy.
- Provide continued support to the disability community through outreach efforts, services, training and education. In addition Disabled Services provides ADA Technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community.

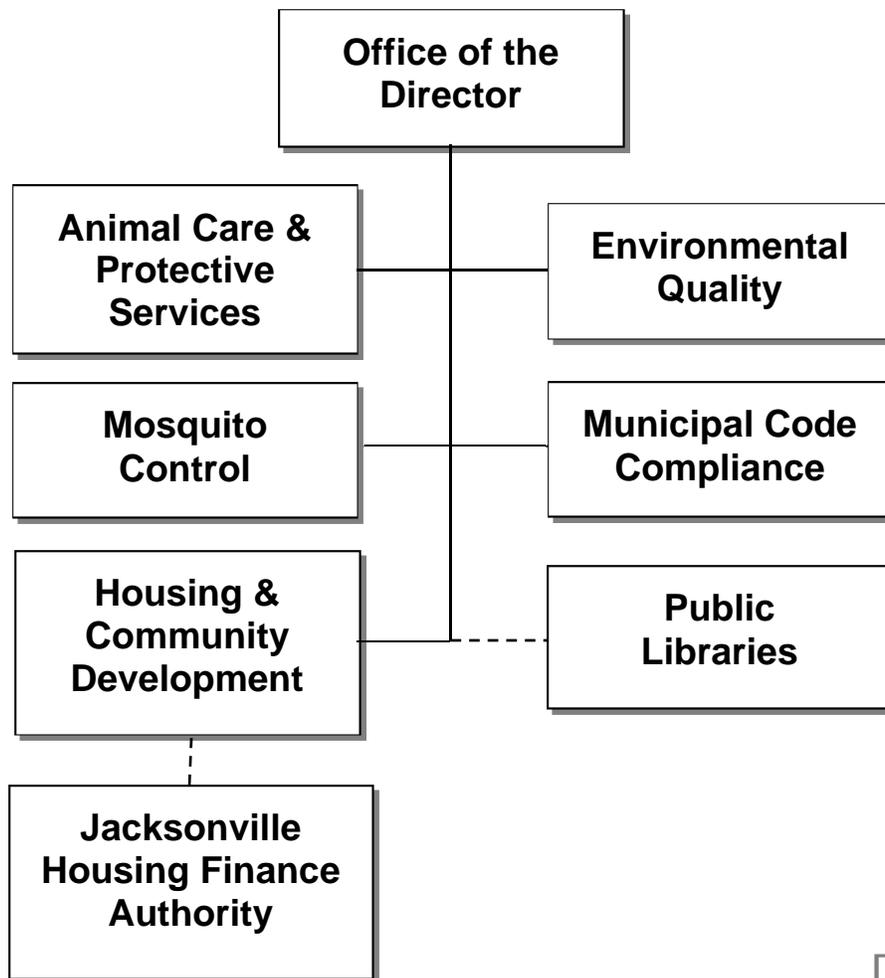
**NEIGHBORHOODS**

**DEPARTMENT VISION:**

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

**DEPARTMENT MISSION:**

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



---Liaison

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF THE DIRECTOR

#### FUNCTION:

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety and welfare in a cost effective results-oriented manner. To provide financial and management support to its five divisions: Municipal Code Compliance, Environmental Quality, Mosquito Control, Behavioral Services, Senior Services and Animal Care and Protective Services.

#### HIGHLIGHTS:

- Manage the City's Energy Efficiency Community Block Grant (EECBG) program and Southeast Energy Efficiency Alliance grant program.
- Manage the City's Sustainability effort.
- Manage the Water withdrawal and water quality efforts.
- Manage the Landfill permitting effort.
- Manage the Project New Ground (ash clean-up) program.
- Oversee the City's Clean-it-Up, Green-it-Up program.
- Manage Compliance activities i.e., Municipal Code, Air Quality, Animal Control, and Mosquito Control.

### ANIMAL CARE AND PROTECTIVE SERVICES

#### FUNCTION:

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462, and state statutes Chapters 828, 823, 767, and 386 that relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems as well as providing educational information about animal care and safety to citizens. The Division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore the division receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Prevention & Training Trust Fund and Veterinary Services Trust Fund.

#### HIGHLIGHTS:

- Investigated bite cases, held dangerous dog hearings, and assisted with rabies management.
- Responded 65,654 times to issues created by 20,844 citizens in FY2012.
- Increased the live outcome of animals from 17% in FY2007 to 70% in FY2012.
- Handled 16,977 live animals and removed 1,400 dead animals from roadways.
- Named Outstanding Animal Control Agency in Florida in FY2012.

## MOSQUITO CONTROL

### FUNCTION:

The function of Mosquito Control Division is to educate the public, provide response and relief to citizens on mosquito issues and to protect the public health by suppressing mosquitoes capable of transmitting disease.

### HIGHLIGHTS:

- Tropical Storm Debby in late June, 2012 brought a tremendous amount of rain and flooding that triggered a substantial countywide increase in mosquito populations. The county experienced record rainfall when slow-moving Debby crossed through the area in late June. The rainfall brought increased flooding and standing water that remained in the county for several weeks, maximizing opportunities for mosquito breeding. In late July, confirmation was received of a human WNV case which was followed soon by additional human cases. The Duval County Health Department (DCHD) issued a county-wide Health Advisory on 7/25 and on 8/6, the DCHD issued a Health Alert due to the increasing number of human cases. Through September of 2012, 25 human cases were confirmed and 27 sentinel chickens tested positive for the virus. MCD partnered closely with the DCHD and initiated aggressive mosquito control efforts.
- Customer service requests in 2012 totaled 8,900, the second highest number for the Division since the call center began operation in 1999.
- Over 632,247 acres were treated by ground and aerial operations in addition to thousands of inspection and service responses and 34,320 catch basins treated.
- Performance targets for mosquito inspections and responses to customer service requests were achieved during 2012. Customer satisfaction survey results averaged 4.63 (out of 5) for the year.

## HOUSING AND COMMUNITY DEVELOPMENT

### FUNCTION:

The Housing and Community Development Division administers and operates Jacksonville's affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing Commission advises, oversees and provides guidance to the division. The division rehabilitates and redevelops slums and blighted areas, fosters town center initiatives and is responsible for relocating people displaced by these activities. The division also coordinates activities with six Citizen's Planning Advisory Committee (CPACs). The division administers the Community Development Block Grant (CDBG) program awarded annually to the City of Jacksonville through the U.S. Department of Housing and Urban Development (HUD). CDBG program funds are sub-granted annually to public and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low and moderate-income citizens or aid in the prevention or elimination of slums and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

### HIGHLIGHTS:

- In the 38<sup>th</sup> CDBG year (October 1, 2012 through September 30, 2013) the City of Jacksonville expects to receive \$5,386,523 from the U.S. Department of Housing and Urban Development (HUD) which will be used for eligible community development activities throughout Duval County. Of that, we estimate \$5,111,523 (94.89%) of CDBG funds will be used for activities that benefit persons of low and moderate income as indicated in Section III Fiscal Year 2012-2013 Proposed Projects of the City's Consolidated Plan.

## CITY OF JACKSONVILLE, FLORIDA

- HOME Investment Partnership Program - The City of Jacksonville will utilize \$2,278,025 in HOME funds received from HUD in the furtherance of increasing the availability of decent, safe and affordable housing for individuals below 80% of the area median income.
- Housing Opportunities for Persons with AIDS (HOPWA) Program - The City of Jacksonville will receive \$2,584,823 from HUD, which will be used by non-profit agencies to carry out activities that address the priority needs and community identified objectives associated with housing persons with HIV/AIDS. The geographic area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns and Baker Counties.
- Emergency Solutions Grant (ESG) Program - The City of Jacksonville expects to receive \$528,788 from HUD which will be used for the prevention of homelessness.
- The Neighborhood Stabilization Program (NSP) is a federally-funded program designed to address the problem with rising foreclosures in the Jacksonville community. The City of Jacksonville received \$26.2 million dollars as a grant through HUD under Division B, Title III of the Housing and Economic Recovery Act (HERA) of 2008, which provides grants to all states and selected local governments on a formula basis. The City is targeting foreclosed and abandoned properties in zip codes 32206, 32208, 32209, 32244 and 32254 based on a review of greatest needs.
- The Neighborhood Stabilization Program (NSP3) is a federally-funded program designed to address the problem with rising foreclosures in the Jacksonville community. The City of Jacksonville received \$7.1 million dollars as a grant under the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010. The City is targeting foreclosed and abandoned properties located within the Eastside-Springfield area.

### ENVIRONMENTAL QUALITY

#### FUNCTION:

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville's air and water resources with specific focus on pollution control. Thus, EQD enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). The Environmental Quality Division creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth.

#### HIGHLIGHTS:

- The Air Pollution Control Branch continues to: permit and inspect all major and minor air pollution sources in Duval County; operate and maintain eleven (11) ambient air monitoring sites to ascertain compliance with federally mandated National Ambient Air Quality Standards; and annually respond to over 800 citizen complaints of air pollution and noise pollution.
- The EQD's laboratory provides analytical support for: water pollution's biological sampling in accordance with the Mayor's River Initiative/Accord; water pollution's sampling for compliance with the City's NPDES stormwater permit and Basin Management Action Plan (BMAP) requirements; air pollution's ambient air toxic assessment; and air pollution's ambient air quality monitoring efforts.
- The Emergency Response Activity's staff participated in over 114 hazardous material incidents throughout Duval County annually.
- The Surface Water Pollution Activity staff continue to inspect and monitor the Jacksonville streams and tributaries to maintain compliance with the City's NPDES stormwater permit and BMAP.
- The Groundwater Resources Branch staff permit and monitor well construction and the quality of the Floridian Aquifer (the primary drinking water source in Jacksonville).

**MUNICIPAL CODE COMPLIANCE**

**FUNCTION:**

Municipal Code Compliance Division (MCCD) inspects properties to determine existence of JOC Chapter 518 Property Safety/Maintenance and Chapter 656 Zoning codes violations and enforces codes to achieve compliance of observed violations, via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 addresses the following public health and safety issues: unsafe structure violations; commercial and residential minimum building standards violations; abandoned/junk vehicle violations, and; environmental nuisance violations. Chapter 656 addresses local zoning code standards. If owners fail to correct violations, the division refers enforcement cases to a Municipal Code Enforcement Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

**HIGHLIGHTS:**

- During FY 2011-2012, MCCD code enforcement and contract compliance field personnel conducted 114,616 inspections city-wide and established 44,161 enforcement cases. Code Compliance field personnel pro-actively cited 24,599 (55.7%) of enforcement cases during the same period; pro-active enforcement includes citing adjacent properties in violation during investigation and conducting numerous comprehensive neighborhood systematic inspection team projects. Also, Municipal Code Compliance Division's Code Compliance Officers and Sr. Officers issued 722 citations for sign litter violations in public areas (rights-of-way).
- During FY 2011-2012, due to owner(s) failure to correct outstanding code violations, MCCD directed, via contract compliance: 7,229 nuisance abatement projects; 966 board-ups of vacant/open structures; 147 demolitions of unsafe (condemned) structures, and; towing of 687 abandoned/junk vehicles.
- Division personnel routinely attend community, neighborhood, and civic association meetings, in addition to all CPAC meetings, some SHADCO meetings, and all Sheriff's Neighborhood Walks.



**OFFICE OF ECONOMIC DEVELOPMENT**

**DEPARTMENT VISION:**

The OED works to recruit and expand higher-wage job opportunities; promote and encourage private capital investment; promote and leverage investment in economically distressed areas; increase the growth and expansion of small business; promote a healthy and vibrant downtown; manage the redevelopment of Cecil Commerce Center; and attract film and television productions and large sports and entertainment events to Jacksonville.

**DEPARTMENT MISSION:**

To develop and execute policies that result in sustainable job growth, rising personal incomes, a broader tax base, and a higher quality of life for the Citizens of Jacksonville.

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## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF ECONOMIC DEVELOPMENT

#### **FUNCTION:**

##### Office of Equal Business Opportunity

The Equal Business Opportunity Office (EBO) promotes fair and equitable opportunities to all vendors participating in the Jacksonville Small and Emerging Business (JSEB) program in the city of Jacksonville's procurement process. Additionally, the EBO strives to strengthen and build positive relationships between community business owners and local government.

##### Downtown Investment Authority

The mission of the Office of Economic Development (OED) is to develop and execute policies that result in sustainable job growth, rising personal incomes and a broader tax base throughout Northeast Florida. The OED achieves its mission through five main objectives: 1) Recruit and expand higher wage job opportunities, 2) Promote and encourage private capital investment, 3) Increase the growth and expansion of small business, 4) Promote and leverage investment in economically distressed areas, 5) Promote a healthy and vibrant downtown.

##### Office of Public Parking

The function of the Office of Public Parking is to administer parking services to include: Process parking facility invoices and payments, maintain parker records and facility access cards, assist citizens in answering parking-related questions and setting court dates to dispute citations ; process parking permits, enforce parking regulations; maintain and operate parking facilities; install and maintain parking meters; ensure the security of, and the accurate deposit of, funds collected; administer vehicle for hire and vehicle regulation programs, and to conduct vehicle inspections for school buses and vehicles for hire.

##### Office of Special Events

The Office of Special Events produces events which enhance the quality of life and culture for the City of Jacksonville and its visitors. Activities promoted foster positive economic development and the team of creative professional serve as a resource for event promoters and planners. In addition to the events, the Office of Special Events manages the rental of Metropolitan Park and Hemming Plaza for public use, along with permitting of events with attendance of 500 or more.

##### Sports and Entertainment

SMG was contracted by the city to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development (OED) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG, which is set to expire March 30, 2013.

**HIGHLIGHTS:**

Downtown Investment Authority

- Continue coordinated efforts to increase Downtown Retail recruitment.
- Continue efforts to implement the Downtown Action Plan.
- Continue to market and promote opportunities within the Enterprise Zone.
- Coordinate small business outreach with UNF SBDC.
- Work with Jax USA Partnership to market Jacksonville and encourage investment from companies outside of the region.

Office of Equal Business Opportunity

- The number of contracts reviewed for goal participation was 193 in FY 12.
- The number of JSEB applications reviewed for approval was 363 in FY 12.
- Community Outreach event participation increased by 13%.
- In FY 2012, the EBO & Contract Compliance Office successfully received and processed 73 Section III certification applications for the City of Jacksonville and the Jacksonville Housing Authority. This was an increase of 36% for FY 12.
- In FY 2013, the EBO Office will continue to promote growth by administering the Jacksonville Small and Emerging Business Program and maximize the opportunities for small businesses to participate in procuring goods and services for the City of Jacksonville.

Office of Public Parking

- Accommodated 750 EverBank employees at Water Street Garage
- Installed almost 200 new solar parking meters
- Most of 500 new meters funded by federal EECSBG grant
- Closed Shuttle Lot, saving over \$85,000 per year
- Fixed citation collection process and restarted DMV Registration Stop program
- Introduced food trucks to downtown

Office of Special Events

Events produced by the office include:

- Jacksonville Jazz Festival – estimated \$2.5 million economic impact
- Jacksonville Sea and Sky Spectacular – estimated \$1.2 million economic impact
- Veteran's Day Parade – one of the largest in the state of Florida
- World of Nations Celebration – 20+ year tradition celebrating cultural diversity in the city
- Martin Luther King, Jr. Breakfast
- Fourth of July Spectacular
- Supports the annual Florida Georgia Football Classic
- Supports Mayor Initiatives including the Mayor Brown Business Builder, Interfaith Celebration, Environmental Awards, Holiday at St. James, and Navy Marine Corps Classic.

Sports and Entertainment

- The OED and SMG continue to seek operational efficiencies whereby additional savings can be found.



**OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT**

**DEPARTMENT VISION:**

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to establish a centralized independent citywide office to coordinate and address ethics issues. In order to accomplish this vision, the following activities will occur:

- Implement citywide ethics training;
- Ensure compliance with all local and state ethics laws;
- Investigate situations involving fraud, waste, corruption and conflicts of interest;
- Administer a confidential Hotline;
- Organize a citywide Ethics coordination Council with representatives of all departments and agencies of the city in order to avoid duplication of ethics resources and to share best practices in combatting corruption;
- Review local laws in ethics and make recommendations for changes;
- Advise officials on ethics matters;
- Act as staff for the Ethics Commission.

**DEPARTMENT MISSION:**

To make the Ethics program of the consolidated city of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT**

#### **FUNCTION:**

The Office of Ethics Compliance and Oversight, formerly known as the Ethics Office, and the Ethics Officer have been established pursuant to Chapter 602 of the Ordinance Code, and by Executive Order of the Mayor.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

Ordinance 2012-085-E moved The Office of Ethics Compliance and Oversight from being administratively housed in the Office of General Counsel, formerly labeled as the Ethics Office, to being its own independent department.

#### **HIGHLIGHTS:**

- Training efforts are now highly specialized with an emphasis on risk avoidance and training on use of the Hotline by employees.
- There is increased work with the Office of General Counsel to build in an ethics analysis to legal inquiries.

**OFFICE OF GENERAL COUNSEL**

**DEPARTMENT VISION:**

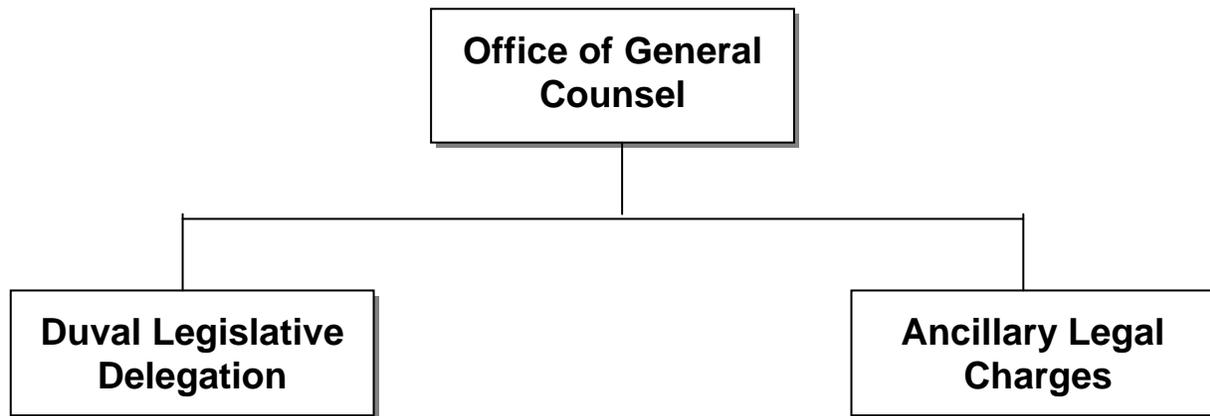
To be open and accessible to our clients, the Consolidated City of Jacksonville, its Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

**DEPARTMENT MISSION:**

To provide the highest quality legal services to the **C**ity of Jacksonville and its Independent Agencies.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **ANCILLARY LEGAL CHARGES**

#### **FUNCTION:**

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel.

### **OFFICE OF GENERAL COUNSEL**

#### **FUNCTION:**

The office provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy as well as the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations and Commercial Law, Real Estate and Procurement Law, Land Use and Environmental Law, Legislative Affairs, General Litigation, and Tort Litigation.

#### **HIGHLIGHTS:**

- Continue the focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect its legal and fiscal interests

### **DUVAL LEGISLATIVE DELEGATION**

#### **FUNCTION:**

This is a support office for those State Senators and Representatives serving Duval County. The Office provides services to all departments, agencies, independent agencies and elected officials of the City of Jacksonville, citizens and state legislators, including document drafting and review, coordinating and scheduling of events, planning of school field trips, tracking of legislation, support staff to the Ethics Commission, processing of all local bills and tracking them through the legislative process and participation at various functions. The Office serves as an effective liaison between the citizens and government of the City of Jacksonville and Duval County's elected state officials.

#### **HIGHLIGHTS:**

- Assist the Charter Revision Commission in its recommendation process.
- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.

**OFFICE OF THE SHERIFF**

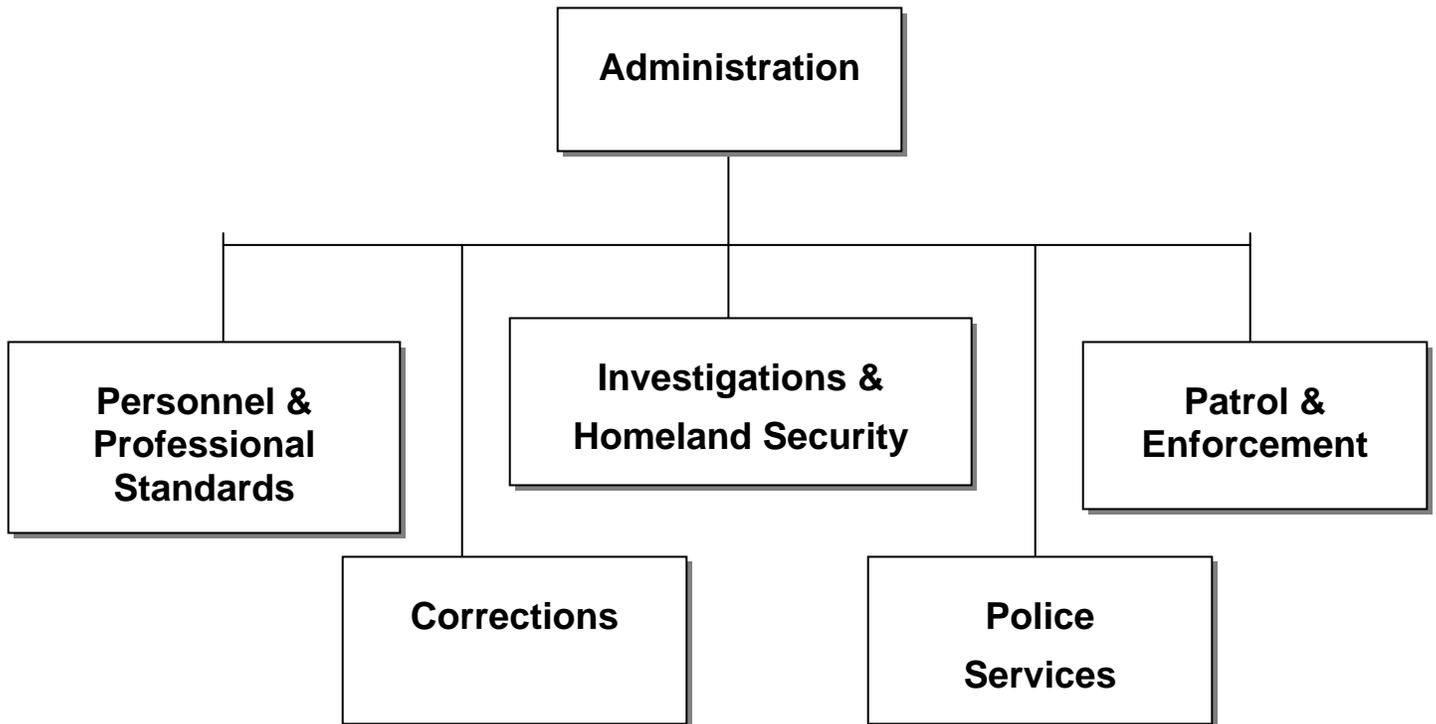
**DEPARTMENT MISSION:**

The mission of the Jacksonville Sheriff’s Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community’s role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff’s Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### ADMINISTRATION

#### FUNCTION:

To provide overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

#### HIGHLIGHTS:

- Among the most noteworthy activities of the FY 2011-12 year was the austerity with which the Jacksonville Sheriff's Office continues to operate.
  - Through careful management of all operations, divisions and departments, cuts and savings totaling 16.5M+ were returned to the City of Jacksonville's General Fund. THIS WAS ACCOMPLISHED WHILE CONTINUING A THREE YEAR DOWNWARD TREND IN OVERALL CRIME\*.
  - The City Council agreed to return to the agency 10.5M for operations in the upcoming year (FY 2012-13). This will prevent additional police and corrections layoffs heading into the new fiscal year and staves off the closing of JSO's minimal security facility's addiction treatment program, Matrix House.
- Total personnel cuts to the agency: 241 positions eliminated (74 sworn officers/22 corrections officers/145 civilian positions. These are a combination of job eliminations; reductions in force; and/or vacancies that will remain unfilled.) The Community Service Officer program was eliminated.
- Legislatively, the new local ordinance conforming Jacksonville's traffic infraction enforcement (red light cameras) activities to the state statute passed the City Council. Also, a statewide law addressing the criminal activity surrounding staged car crashes, which costs Floridians millions annually in property damages and injury claims, was passed and signed into law by Governor Scott at the Northeast Florida Criminal Justice Training Center, home of JSO's police training academy.
- JSO's Continuous Improvement Division's Crime Analysis Unit continued to provide professional counsel to agency's nationwide, based on our recognition as one of the most effective Intelligence Led Policing organizations in the country. Additionally, Director of Patrol and Enforcement Micheal Edwards and civilian manager Jamie Roush were inducted into the prestigious Center for Evidence Based Crime Policy Hall of Fame. Roush is the first-ever civilian in a U. S. policing agency to receive this recognition.
- JSO received re-accreditation from the Commission of Accreditation of Law Enforcement Agencies (CALEA) in November of 2011, *achieving 100% compliance of ALL 400+ mandatory and non-mandatory standards* and thus earning "Gold Standard" recognition. The agency was also recognized in June of 2012 as a Triple Crown Award winner, once again achieving accreditation from the three top police and corrections accrediting bodies. At this year's conference only FOUR Sheriff's Offices, nationwide, received Triple Crown awards. JSO has been a Triple Crown recipient for 15 years.
- The Continuous Improvement Division's technology unit developed and deployed JSO's electronic crash and report system and created a web-based interface for retailers. The Continuous Improvement Unit conducted studies and made process improvements in several areas including privatization of fleet; courthouse operations; and consulted with visitors from LAPD and Lean Sensei International, sharing JSO's expertise in this critical function.

\*UCR Crime Data for 2011 shows Jacksonville's crime rate continuing to decline; with a -5.2% drop in violent crime and a -3.3% reduction in overall crime in 2011.

**CORRECTIONS**

**FUNCTION:**

To provide detention for sentenced and un-sentenced arrestees. Three correctional facilities provide and promote rehabilitation, vocational training and educational opportunities. Additionally, the division provides medical, psychiatric and other federally mandated services to inmates. Re-entry services are provided to local, state, and federal offenders returning to our local community. These services are delivered through the "Portal of Entry" known as Jacksonville Re-Entry Center (JREC). Correctional programs are designed to aid in the reduction of recidivism by offenders. The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to the community, offering services that are restorative in character and responsible to their commitments.

**HIGHLIGHTS:**

- The average length of stay in our correctional facilities increased from 135 days in 2011 to 161 days currently in 2012. The average daily inmate population for 2012 is 3706.
- The Dual Certified Officer (DCO) Program saved the department the equivalent of more than 25 police positions; which means in real-life terms there were that many officers remaining on the street each day to answer calls from the public.
- The DOC Intelligence Unit gathered intelligence documentation, phone calls, and visitation logs, copies of inmate accounts and photographs of tattoos that assisted the JSO Gang Unit and FDLE with documenting gang members. The DOC Intel Unit identified 107 undocumented local and national gang members belonging to 33 different security threat groups in 2012. Additionally, personnel from this unit have intercepted mail and phone calls that prevented escape attempts, stopped contraband from entering DOC facilities, prevented several cases of witness tampering and murder attempts against witnesses in 2012.
- In FY 2013, the Montgomery Correctional Center (MCC) will be constructing a 4800 Square Foot clinic. This building will replace two dilapidated trailers that are currently used to provide medical services for MCC's rated capacity of 648 inmates. After the framework of the building is completed by a contractor, the MCC Maintenance Department will use trusty labor to complete the interior of the clinic and connecting walkways. The funding for this construction has been acquired from the Inmate Welfare Fund with no cost to taxpayers.
- In addition to transitioning to GPS ankle monitors, the Community Transition Center, along with the Jacksonville ReEntry Center (JREC), has partnered with the Jacksonville Transportation Authority by exchanging inmate labor (to clean JTA buses and Skyway stations) for bus passes for JREC clients (ex-offenders reintegrating into our community). NET SAVINGS \$30,000+ a year.
- The Division of Health Services has gone through substantial changes, and our biggest accomplishment was the daunting task of controlling pharmacy cost.

**INVESTIGATIONS and HOMELAND SECURITY**

**FUNCTION:**

To provide follow-up investigations of the most serious crimes that includes both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

**HIGHLIGHTS:**

- A few high profile investigations that concluded in successful arrests and convictions involved human trafficking; extortion by public officials (restaurant inspectors); a complicated fraudulent

housing rental scheme, perpetrated upon dozens of unsuspecting citizens; and a sting operation on unlicensed contractors, preying on citizens trying to save money.

- Coordination with various law enforcement agencies on cargo tractor trailer thefts – enhanced enforcement
- U. S. Department of Justice awarded JSO's Homicide Cold Case Team and Sex Crimes Unit a grant to expand DNA testing for comparison against available evidence in an effort to identify suspects in previously unsolved crimes
- The Burglary Unit investigated 5,288 crimes, with a clearance rate of 13.83%, well above the national average for an often unsolved crime
- The Economic Crimes Unit, a member of several prestigious law enforcement consortiums, investigated numerous reports of forgery, bank fraud, credit card fraud, identity theft, and high level organized fraud. They deployed an aggressive public education campaign.
- With the passage of FS 538, regulating scrap metal sales, the JSO task force has trained retailers and conducted onsite inspections. Again, cooperation with members of other law enforcement agencies, public utilities, and the business community have led to recognition as a leader for both our contributions to creation of the law and effectively implementing its requirements locally.
- The Intelligence Unit continues to focus on Jacksonville's critical infrastructure; protection; and terrorism prevention. The unit is represented on the FBI's Joint Terrorism Task Force and is a key player in the Northeast Florida Fusion Center. The agency also had key leadership in the Regional Domestic Security Task Force, the primary organization for domestic security responses and planning for a 13 county region in North Florida.
- Narcotics and Vice Units have specialized squads, including computer forensics and internet crimes against children. We have not only kept pace with the rapidly evolving technical aspects of the criminal world, but developed evidential factors for many units within the JSO.

## **PATROL AND ENFORCEMENT**

### **FUNCTION:**

To provide the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

### **HIGHLIGHTS:**

- Citizen engagement continues to grow, with increases in membership of our Sheriff's Advisory Council; Neighborhood Watch Programs; Seniors Versus Crime initiative with the State Attorney General's Office; and our Community Affairs prevention and intervention initiatives in the community all enjoying heightened involvement with JSO.
- Patrol and Enforcement is projected to respond to over 410,000 calls for service in FY 12/13, in addition to responding to those activities that are "on viewed" for enforcement action.
- Patrol and Enforcement is continuing its commitment to Operations Safe Streets, a problem solving and enforcement program that targets the city's most violent neighborhoods. The initiative has shifted to focus more on a problem solving approach because that method has proven to sustain our continuing crime reductions.

**PERSONNEL AND PROFESSIONAL STANDARDS**

**FUNCTION:**

To provide human resource planning, recruitment, training, records and standards. Works to attract and retain high caliber employees for service to the community. Focuses on employee development, to ensure qualified, capable, highly skilled professional workforce. Additionally, to provide continuous improvement services to the agency, to examine processes and resources aimed at eliminating waste and improving effectiveness and efficiencies. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO). Maintains all records in accordance with Florida Statutes, manages all five accreditation processes, ensuring that professional standards continue to distinguish JSO as "the" premier law enforcement agency.

**HIGHLIGHTS:**

- The Florida Commission on Accreditation for Corrections presented the Sheriff with the FCAC Excelsior Award.
- Crime Analyst Jessica McVay was recognized by the Jacksonville Beach Police Department for assistance in a homicide in October 2011, as JSO Civilian Employee of the Month for March 2012 and Civilian Employee of the Year for 2013.
- JSO participated in a US Department of Justice study with George Mason University to evaluate technology in law enforcement.
- Crime Analysis Unit continues to present at international and national conferences which include:
  - National Academy of Criminal Justice Sciences Conference (co-authored/co-presented with George Mason University personnel)
  - Center for Evidence Based Crime Policy Annual Symposium (co-authored/co-presented with other JSO personnel)
  - International Association of Crime Analysts Conference (2 presentations)

**POLICE SERVICES**

**FUNCTION:**

To provide a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

**HIGHLIGHTS:**

- The JSO Emergency Communications Center estimates FY 2013 call volume to be 1.4 million. Migration to the latest 800MHz two-way radio communications standards began in March 2011 and full conversion was completed by the spring of 2012, making the JSO 100% compliant with nationwide interoperability standards.
- All Police Emergency Communications Officers have received their state certification for Public Safety Telecommunicator from the Department of Health.
- In May 2012 the Duval County Unified Courthouse opened for court and clerk related functions. Security staffing the courtrooms, building and to monitor the complex security processes requires 298 armed bailiffs, bailiff supervisors and civilian bailiffs who are employed by the Jacksonville Sheriff's Office.



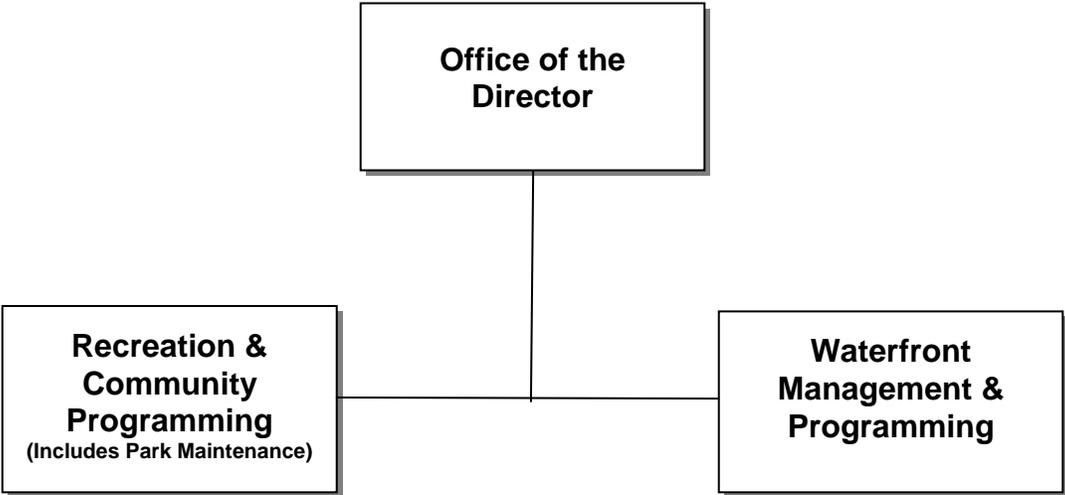
**PARKS AND RECREATION**

**DEPARTMENT VISION:**

Enhance the quality of life in Jacksonville by creating community through people, parks and programs.

**DEPARTMENT MISSION:**

Promote the health and well-being of all residents by providing diverse, year-round recreation and leisure opportunities.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF THE DIRECTOR

#### FUNCTION:

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Ritz Theatre and LaVilla Museum, the Cooperative Extension Services, Park Development and JaxParks Community Relations.

#### HIGHLIGHTS:

- During the last two weeks of FY12, the Parks and Recreation Administrative Office function began the transition from the Administrative Services Division (ASD) to the Office of the Director. The Administrative Office is transitioning work previously handled by ASD such as, but not limited to: budgeting and budget management; requisitions (purchasing); receipting (invoice processing); revenue; safety; as well as administrative functions such as, personnel matters (coordination with HR), inventory, cell phone repairs, etc.
- The Ritz Theatre and Museum will continue to research, present, exhibit and produce visual and performing arts activities and educational programs in FY 13. The Ritz institutional focus will concentrate intensively on revenue generating events and cultural educational program initiatives within the fiscal year. As an example of FY12 programming, over 100 individuals attended the "More Than A Game African-American Athletics in Jacksonville, 1900-1975" exhibit and closing Pep Rally; which was followed by a jazz concert to celebrate the 13<sup>th</sup> anniversary of the Ritz reopening.
- The Cooperative Extension Service, a partnership between the City of Jacksonville and the University of Florida, will continue to provide research-based educational information for over 180,000 Jacksonville residents in the areas of agriculture, homeowner & commercial horticulture, urban forestry, family & consumer sciences and 4-H youth development. Programming in Duval County serves the \$2 billion Agricultural industry through certification programs in pesticide application, commercial pest & lawn care and arborist training. In FY12, over 1,200 trained and certified volunteers assist with providing 5,331 group learning events for Jacksonville residents.
- The Office of Community Relations will refocus efforts to increase marketing venues to promote JaxParks, Cooperative Extension Services and other department services and features, along with their role in Mayor Brown's priorities. An emphasis will be placed on diversifying marketing mediums and messages to reach Jacksonville's diverse population by expanding social media efforts, digital programming and audience-specific messaging such as Hispanic language, etc. Emphasis will also be placed on connecting residents to facilities and programs through messaging that highlight the impact of those facilities and programs to the city.
- Two interns participated in this year's intern program designed to provide professional exposure to the recreation field to area collegiate students. The Community Relations intern from Jacksonville University completed eight video projects- two of which were for the Mayor's office, a revision of the Department website including 48 pages of content, played a major role in the creation of JaxParks TV and was subsequently hired as an employee. The Aquatics intern from University of North Florida assisted in developing the Tri-Jax Select Team training schedule, increased contract classes at Cecil Recreation Center with two new businesses and drafted a business plan for Summer Night Lights.
- The Park Development Office completed a 1.5 million dollar soccer complex at Patton Park, in 2012. Numerous ADA improvements were completed throughout the system in addition to renovation efforts totaling \$ \$230,694.48. Several low impact development projects are being implemented in parks utilizing public works stormwater funding and an EPA environmental justice grant. We hope these pilot projects will help increase green parks effort which will ultimately

improve stormwater management and decrease utility costs. The Office of Park Development will continue to develop, renovate and improve all City Parks.

- The addition of the Parks Development and Natural Resources Supervisor (PDNRS) to the Director's Office will allow for more thorough planning across districts by integrating the work of the Natural Resource Recreation Specialist and Parks Planner to unite aspects of planning that were not previously aligned. The PDNRS shares planning duties which will improve efficiency of parks planning and allow for a more comprehensive, cohesive approach. The PDNRS brings technical expertise needed to apply for more grants and tackle project proposals that previously would only have been possible with a consultant on hire prior to initiating a project proposal.

## **RECREATION AND COMMUNITY PROGRAMMING**

### **FUNCTION:**

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers, youth and adult athletic leagues and seasonal swimming facilities. Included in this is operation of the Cecil Recreation facilities, including an indoor year-round aquatic complex, tournament softball facilities, a community center and gymnasium. The Division also manages partnerships at non-city staffed community centers, and coordinates pavilion and center rentals and special use permits. The Division maintains more than 35,000 acres of park and preserve space to create a safe and aesthetically pleasing visit for all.

### **HIGHLIGHTS:**

- The FY13 budget moved all maintenance functions of parks from Public Works. During the coming year it is expected to see improved service levels with the aesthetics of the parks. The maintenance section will be concentrating on detailed maintenance of all parks; identifying efficiencies within the landscaping contract; and providing proactive maintenance activities as opposed to the past reactive maintenance patterns.
- Successful partnerships with local Florida Youth Soccer Associations, Babe Ruth baseball, Pop Warner Football and Spirit and other sports associations will provide team sports and leagues for over 20,000 Jacksonville youth.
- The Division expanded its roll in assisting our partner, Florida First Coast Softball, Inc. in securing nationally affiliated amateur sports tournaments; in FY12 there were nine Youth and 14 Adult softball tournaments with an economic impact of \$5,206,250.00
- The Aquatic staff solicited more state wide and regional high school and club type swim meets for the Cecil Aquatic Center; of the 14 held in FY12, 13 were multi-day events drawing more swimmers than the Olympic Trials.
- Impact on the local economy from events and programs will be tracked using Economic Impact Studies and Economic Significance Studies.
- The summer camp curriculum was redesigned to provide standard based educational/recreational activities for the youth in JaxParks summer camps.
- The Saturday Nights Lights program will be redesigned to include athletic leagues, dance instructions, entrepreneurial opportunities, and life skills and educational classes. In FY12, there were over 20,000 attendees at the five sites over the course of the eight week program.
- The M3Zone afterschool program will continue to address childhood obesity issues through health and wellness activities including gardening, Nutrition Kitchen, and a variety of indoor and outdoor fitness activities.
- The use of fee based contractual program instruction will expand to more centers filling the need for programs during non-programmed hours.

**WATERFRONT MANAGEMENT AND PROGRAMMING**

**FUNCTION:**

The Waterfront Management and Programming Division protects and maintains existing public land that is environmentally sensitive and culturally significant and acquires new land for preservation. The division also operates nature preserves and parks, offers environmental education programs and takes the lead in restoring and managing fragile ecosystems.

**HIGHLIGHTS:**

- The Waterfront Management and Programming Division completed several projects in FY 12 including completion of phase II at Thomas Creek Preserve (restrooms, and parking); the completion of Imeson Road Trailhead Restroom (restroom and ADA parking); electrical upgrades at Kathryn Abbey Hanna Park (transform all RV sites to 50 Amp service with new RV hook ups, transformers and electrical panels); Joe Carlucci Boat Ramp parking lot improvements; Alimacani boat dock and fishing pier construction; restroom at Harbor View Boat Ramp. Additionally, 22 non-motorized boating shoreline access points were identified in FY12 and enhanced with minor improvements and signage.
- The Division managed more than 20,000 acres by mechanical and chemical control of invasive exotic species, mechanical control of underbrush which can serve as fuel for wildfire and installation of firelines which also serve as public safety feature when wildfires occur. Several projects of note included removal of the exotic Salt Cedar from Reed Island, removal of Old World Climbing Fern from Cecil Conservation Corridor and under brushing a portion of Huguenot Memorial Park. The City also received a \$15,000 cost reimbursement from the Florida Fish and Wildlife Conservation Commission for the installation and management of firelines in and around the gopher tortoise habitat at Betz-Tiger Point Preserve.
- The Division will continue to host culturally significant programs such as the Road to Olustee event at Camp Milton Historic Preserve the fifth annual event scheduled for February 8-10, 2013.
- Kathryn Abbey Hanna Park will increase revenue by hosting additional public events in partnership with The Donna Foundation, Naval Station Mayport, the University of North Florida and other public and private organizations. Staff will continue to work in coordination with SORBA to enhance the hiking and biking trails in FY13 with the primary focus on erosion control.
- The Division will continue to work in partnership with the Florida Park Service and National park Service to develop the Timucuan Multi-use trail system. Construction of Segment 1B which includes 2.6 miles of trail that traverse Big Talbot Island State Park, was completed in FY12.
- Major projects planned for the FY13 include construction of the Sal Taylor Preserve trail head which will include restrooms and unpaved parking, the expansion of the Mayport Boat Ramp facility and the acquisition and establishment of access for the Thomas Creek Battle field property.

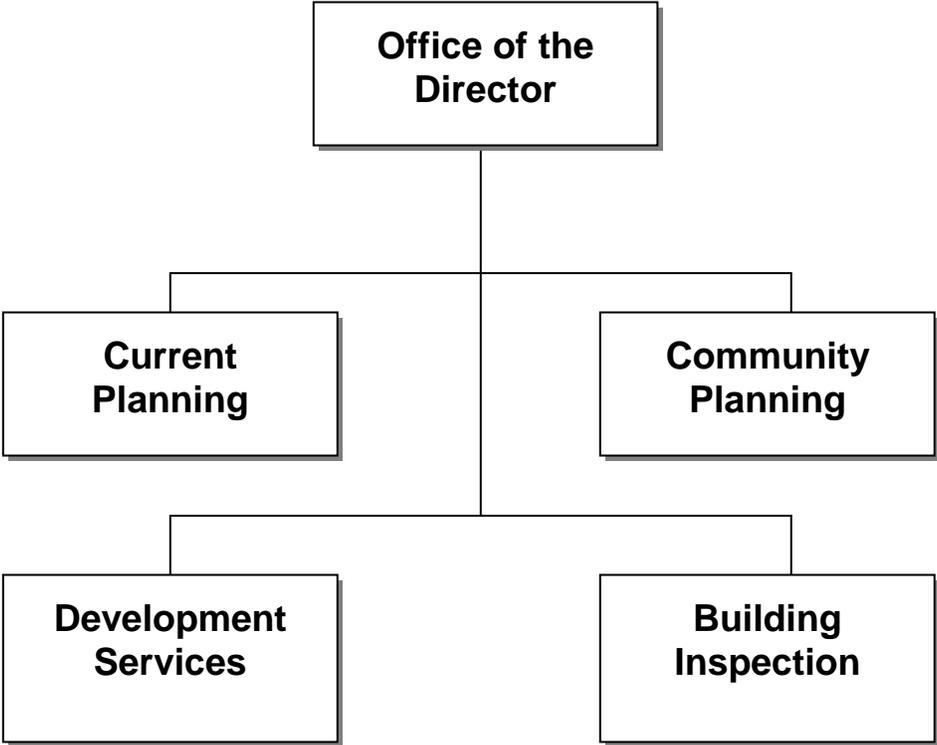
**PLANNING AND DEVELOPMENT**

**DEPARTMENT VISION**

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

**DEPARTMENT MISSION**

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF THE DIRECTOR

#### FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

#### HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

### CURRENT PLANNING

#### FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezonings and PUD verification, conventional rezonings, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code.

The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all Zoning Code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the Zoning Code, zoning verification, development and permitting, and zoning application processes.

#### HIGHLIGHTS:

- Codify the Jacksonville Design Guidelines and Best Practices Manual.
- Amend land development regulations to ensure consistency with 2030 Comprehensive Plan goals, objectives and policies.
- Implement a new web-based submittal for rezoning applications and automate internal sufficiency reviews and public notice requirements. Expected outcomes are improved transparency to the general public by making more information readily available on-line prior to public hearings and improving routine distribution and review times by various agencies.
- Address short-term growth and development issues through the review of PUD rezonings/verifications, conventional rezonings, exceptions, variances, waivers, and administrative deviations.

## COMMUNITY PLANNING

### FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, parks, brownfields, transportation, historic preservation, and neighborhoods.

These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impacts (DRI), performs traffic and transit testing and reviews exterior work in local historic districts or affecting local landmarks.

### HIGHLIGHTS:

- Implement the 2030 Comprehensive Plan goals, objectives and policies, including initiating a citizen planning education program and brochure, and creating infill and redevelopment master plans.
- Operate the Transportation Concurrency Exception Area (TCEA) Mobility Plan.
- Implement recommendations derived from the Multi-Modal Mobility Plan.
- Finalize Low Impact Development (LID) Manual.
- Develop Context Sensitive Street Guidelines.
- Implement Artificial Reef Program.
- Manage City's Brownfield Program.
- Finalize update of Duval County Manatee Protection Plan.
- Update transportation models used in concurrency evaluations.
- Expand Historic Preservation's website.
- In conjunction with Visit Jacksonville, publish the first African-American Heritage Trail booklet for the City of Jacksonville.
- Develop guidelines for Durkeeville Historic District/workshop.
- Landmark African-American historic buildings and/or sites featured in the "Heritage" booklet and/or listed on the National Register. For example, Old Stanton High School, Masonic Lodge, and Oakland Park.

**DEVELOPMENT SERVICES**

**FUNCTION:**

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office, and the Addressing Office.

The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, and issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers.

The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system.

**HIGHLIGHTS:**

- Implement the Mobility/Concurrency system.
- Implement electronic plan review for Site Development (10-Set) Plan Review and Right-of-Way Permitting through the Building Inspection Division's permit system.
- Incorporate the Certificate of Use (COU) process into the building permit process as a means to reduce the number of steps necessary for review, payment and approval.
- Coordinate with the Subdivision Standards and Policy Advisory Committee to eliminate the need for customers to provide reproducible mylar copies of paving and drainage as-built drawings.

**BUILDING INSPECTION**

**FUNCTION:**

The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and the City of Jacksonville's building ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related City codes. In addition, the Division performs reviews of various permit applications and plans examination.

**HIGHLIGHTS:**

- Technical guidance and training will be provided to staff and customers of Building Inspection in connection with the upcoming 2010 edition of the Florida Building Code scheduled which went into effect March 15, 2012.
- A revised Florida Accessibility Code for building construction implemented several key changes given revisions in the Americans with Disabilities Act regulations.
- The Division eliminated eight (8) unfunded positions for FY 12-13 budget.

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b>Inputs</b>			
\$ amount of budget	\$ 16,663,867	\$ 14,978,255	\$ 14,361,490
# FTE	189	161	142
<b>Workload/Demand</b>			
# of building permits issued	16,224	18,408	19,328
# of building inspections performed	52,655	57,501	60,376
# of electrical permits issued	18,940	20,512	21,538
# of electrical inspections performed	26,074	26,687	28,021
# of mechanical permits issued	12,577	10,926	11,472
# of mechanical inspections performed	21,139	19,111	20,067
# of plumbing permits issued	8,574	8,394	8,814
# of plumbing inspections performed	16,348	16,385	17,204
# of mobile home permits issued	157	139	146
# of mobile home inspections performed	193	121	127
# of sign permits issued	2,484	2,217	2,328
# of sign inspections performed	2,421	4,354	4,572
# of zoning applications processed	252	299	314
# of right-of-way permits issued	1,793	1,943	1,950
# of Development of Regional Impact (DRI) reviews completed	1	*	*
# of Notice of Proposed Change (NOPC) reviews	3	2	4
# of addresses assigned	3,442	6,128	6,434
# of comp plan amendments processed	24	31	28
<b>Efficiency</b>			
% of man hours spent performing planning activities vs. regulatory activities	12%	12%	12%
# of days to complete preliminary horizontal review (average)	9.1	8.9	9.3
# of days to complete revised/final horizontal review (average)	4.5	5.5	5.2
\$ cost per building inspection (average)	\$ 55.45	\$ 42.69	\$ 38.37
\$ cost per electrical inspection (average)	\$ 55.05	\$ 49.77	\$ 50.01
\$ cost per mechanical inspection (average)	\$ 48.70	\$ 48.47	\$ 51.65
\$ cost per plumbing inspection (average)	\$ 66.91	\$ 52.81	\$ 53.34
\$ cost per mobile home inspection (average)	\$ 55.05	\$ 49.77	\$ 50.01
\$ cost per sign inspection (average)	\$ 55.45	\$ 42.69	\$ 38.37
\$ cost per zoning application processed (average)	\$ 3,090	\$ 3,098	\$ 2,199
\$ cost per DRI review (average)	\$ 18,153	*	*
\$ cost per address assignment (average)	\$ 32	\$ 32	\$ 32
\$ cost per comp plan amendment processed (average)	\$ 8,584	\$ 7,572	\$ 7,572

\* = As a result of 2009 legislative changes, growth management laws have been revised to eliminate the Development of Regional Impact (DRI) review process in communities designated as Dense Urban Land Areas (DULA). Duval county is considered a DULA. For those projects that exceed the DRI thresholds, and where project boundaries cross county lines into a non-DULA area, the DRI requirements apply. The number of these types of DRIs are difficult to predict and would be minimal in number, thereby lacking the administrative value for Performance Measurement purposes. **This metric is no longer being tracked.**

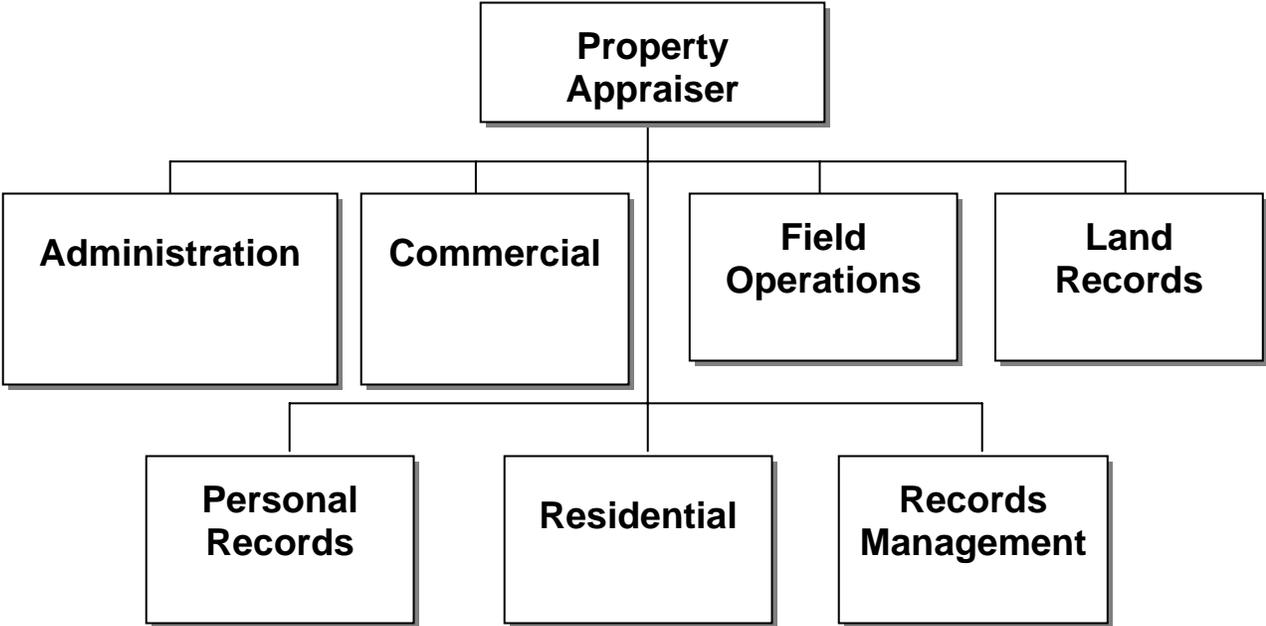
**PROPERTY APPRAISER**

**DEPARTMENT VISION:**

To earn the public's trust.

**DEPARTMENT MISSION:**

Produce a fair, equitable and accurate tax roll as required by law.  
Focus on our customers – the taxpayers.  
Support the continuous personal and professional development of our employees.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### ADMINISTRATION

#### FUNCTION:

The Administration Division supports the department through human resources, information systems, and financial services. The division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the division is to implement programs and policies that allow the department to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the department.

#### HIGHLIGHTS:

- Information Systems' staff installed Pictometry Change Analysis software in FY 2011/12 on the majority of employee desktop computers enabling employees to view structures and land forms from their desks thus reducing time in the field and related expenses.
- Working with the City's Employee Services Department, the PAO Administration Division offered a two-phased pilot Risk Reduction Program for employees including health screenings as well as sessions with a registered dietitian for those at-risk for heart disease, diabetes and certain cancers. The program aims to increase employee wellness with an ultimate goal of contributing to the reduction in City health care costs.
- Install network switches in FY 2012/13 which will increase the rate of data transfer at employees' desktops from 100 megabit to 1 gigabit per second thus enhancing efficiency throughout the organization.
- Fund the photography of new aerial images of all properties in Duval County in FY 2012/13 for use by agencies throughout city government including the Sheriff's Office, Planning and Development Department, Code Enforcement and others. Additionally, the images are used externally by property owners and others utilizing the GIS system.

### COMMERCIAL

#### FUNCTION:

The Commercial Appraisal Division assesses all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial appraisers use three standard appraisal methods to determine value: the market, cost and income approaches. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

#### HIGHLIGHTS:

- Provide annual appraisals for more than 30,000 commercial, industrial and government properties in Duval County.
- Upgraded software for income-producing properties in FY 2011/12 allowing staff to run multiple income pro formas on single mixed-use properties. This allows for greater accuracy in modeling within the mass appraisal system.
- Developed a process in 2012 utilizing a module within the mass appraisal system for the stratification of non-income producing properties resulting in a more efficient analytical process and providing for greater uniformity in assessments.

- Continue cross-training of appraisers in FY 2012/13 by utilizing new appraisers in VAB cases outside of their usual assigned property type. This provides a broader understanding of appraisal methodologies while offering a more manageable workload for experienced appraisers.

## **FIELD OPERATIONS**

### **FUNCTION:**

The Field Operations Division physically inspects real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law (F.S 193.023) requires all county property appraisers to inspect all real property at least once every five years. The division's field appraisers canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

### **HIGHLIGHTS:**

- Expanded street level photography for all parcels inspected in the field in FY 2011/12. This enables appraisers to actually see the architectural design, quality, condition and other aspects of the structures when conducting appraisals.
- Physically inspected over 62,000 parcels via onsite field inspection and an additional 30,766 parcels utilizing aerial imagery (Pictometry) in FY 2011/12.
- Two (2) positions, a Field Appraiser and an Appraisal Assistant, were unfunded for one (1) year in order to meet an overall budgetary objective of reducing operational costs in FY 2012/13.

## **LAND RECORDS**

### **FUNCTION:**

The Land Records Division maintains the inventory of every parcel in Duval County. The division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

### **HIGHLIGHTS:**

- Continue to update county property records within five (5) days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- In response to new mapping standards from the Florida Department of Revenue and in an effort to make information on all property more accessible, implemented procedures to correct mapping discrepancies and identify parcels such as railroad right-of-ways and other unmapped property.
- Evaluated and modified several key procedures in FY 2011/12 aimed at increasing staff efficiency and enhancing service to the customer. This includes improved processes for filing to split or join property, managing adverse possession filings, lien processing, processing of rezoning ordinances and others.
- The Land Records Division contributed to the overall budgetary objective of reducing operational costs in FY 2012/13 by deleting one (1) vacant Cadastralist position and unfunding another vacant Cadastralist position for one (1) year.

## PERSONAL RECORDS

### FUNCTION:

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets other than real estate in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and leased equipment. Owners of rental property must also report assets such as furniture and appliances. The division sends out annual returns to businesses and determines value based on costs of assets and state guidelines which utilize depreciation factors.

### HIGHLIGHTS:

- Manage more than 30,000 tangible personal property accounts and provide annual appraisals for all those with assets valued above \$25,000 (approximately 11,000 accounts).
- Created a pivot table within a spreadsheet in FY 2011/12 to allow large amounts of data to be uploaded directly into the mass appraisal system rather than inputting it manually.
- Send information regarding tangible property tax laws and a return to all new businesses filed in the county instead of providing the information upon physical inspection. This will provide greater efficiency and quicker outreach to newly-filed businesses.
- Conduct 200 physical inspection audits and 100 detailed financial audits of tangible property in 2013.

## RESIDENTIAL

### FUNCTION:

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

### HIGHLIGHTS:

- Provide annual appraisals for more than 315,000 residential properties in Duval County.
- Conducted staff training during FY 2011/12 in damage assessment and improved communication methods to reach necessary employees faster in order to contribute to a rapid response during a storm or natural disaster.
- Developed written procedures as well as tracking processes in 2012 for transferring 'Certificates of Correction to the Tax Roll' to the Tax Collector. This provides for greater oversight as well as more efficient management of changes to the tax roll following certification.
- An Appraisal Assistant position was deleted in order to meet an overall budgetary objective of reducing operational costs in FY 2012/13.

## RECORDS MANAGEMENT

### FUNCTION:

The Records Management Division, commonly known as the Customer Service/Exemptions Division, assists customers who call and e-mail the Property Appraiser's Office as well as those who visit the office for service. The division is responsible for processing all exemption applications as well as

## CITY OF JACKSONVILLE, FLORIDA

notifying citizens who are eligible to file for homestead and other exemptions. The division's customer service representatives explain the tax roll and various documents upon the customer's request. The division also represents the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

### **HIGHLIGHTS:**

- Continue to address homestead abuse through the Exemption Abuse Hotline, field inspections and other efforts. In FY 2011/12, the division processed liens for more than \$850,535 in unpaid taxes, penalties and interests as of October 2012.
- Reduce postage and production costs on mail to taxpayers in FY 2012/13 by utilizing postcards instead of letters, printing in-house at the City's Copy Center, and by directing customers to documents on the Property Appraiser's website instead of printing and mailing them.
- Enhance additional review processes in FY 2012/13 in a continued effort to aggressively reduce exemption fraud including reviews of vital statistics death records and duplicate social security records provided by the Florida Department of Revenue.



**PUBLIC DEFENDER**

**DEPARTMENT VISION:**

To support the ideals and intentions of the United States and Florida Constitutions.

**DEPARTMENT MISSION:**

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

**DIVISIONAL FUNCTION AND HIGHLIGHTS**

**PUBLIC DEFENDER**

**FUNCTION:**

To provide competent legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

**HIGHLIGHTS:**

- Reduced revenue expenditures by increasing the efficiency of the Public Defender's Office operation through the continued implementation of a digital imaging system which provides secure archival of records and immediate access of client files in the courtroom.
- Increased the efficient representation of our clients by increasing the number of video conferencing units in the jail and reduced attorney travel time and increasing productivity.
- The Public Defender's Office partnered with other city and community agencies to provide the Vision for Excellence Summer Camp. This provided unique mentoring and educational experiences in the legal field for children with the ultimate goal of reducing juvenile crime.

**PUBLIC HEALTH**

**DEPARTMENT VISION:**

A healthier future for the people of Greater Jacksonville, Florida.

**DEPARTMENT MISSION:**

To promote, protect, and improve the health of all people in Greater Jacksonville, Florida. We serve culturally diverse families and individuals of all ages in Duval County. Our fundamental responsibility is to serve the entire community and all populations, but we particularly focus on addressing health disparities in communities that have disproportionately higher rates of infant mortality, diabetes, heart disease and other issues.

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### PUBLIC HEALTH

#### FUNCTION:

To continually improve the health and environment of the community through the provision of medical, social services and environmental services and the creation and support of community partnerships.

#### HIGHLIGHTS:

- The provision of public health services in Duval County over the past several years has been challenges due to reductions in both state and local resources.
- Between fiscal years 2010-11 and 2011-12 discretionary general revenue declined from \$8.7 million to \$6.8 million, or 23 percent. Since fiscal year 2007-08 total revenue dropped by 22% and general revenue 43% thru fiscal year 2011-12.
- During the period from FY 05 to FY 08, local revenues for the department declined from \$3 million to \$442,000 and has remained at this level ever since.
- Duval County currently ranks last of 67 counties in per capita local revenue funding to the Duval County Health Department.
- To deal with this loss in revenue, the health department had to close clinics and go through three separate employee layoffs. This year the health department is looking to consolidate clinics to deal with the additional loss of revenues.
- The major sources of these revenues has resulted in a greater reliance on Medicaid funding which, because of the conditions accompanying these funds, limits our flexibility to respond to unique problems in the local general population.

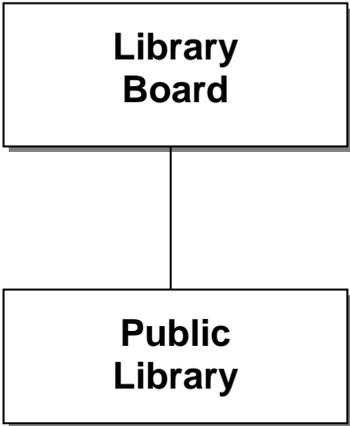
**PUBLIC LIBRARY**

**DEPARTMENT VISION:**

To make the Jacksonville Public Library a nationally recognized library system where customers can find professional services, such as reference assistance; useful and accurate information; quality ready, listening, and viewing materials; excellent educational and literacy programming; and free access to electronic technology. Start Here. Go Anywhere!

**DEPARTMENT MISSION:**

To connect people with ideas that enlighten, encourage, inspire, enrich, and delight.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### PUBLIC LIBRARY

#### FUNCTION:

The Jacksonville Public Library's mission is to connect people with ideas that enlighten, encourage, inspire, enrich, and delight; to bring people together with the information and educational and cultural experiences that they want and need.

#### HIGHLIGHTS:

- The library instituted a significant reorganization of its operational structure to make it more efficient and cost effective. It implemented a regional branch library management approach similar to that recommended in the recent Capacity Plan. Four regional libraries have been designated; a region manager oversees the operations of the regional library and three other libraries which are designated community libraries. The four Urban Core Libraries continue to be managed by a single manager.
- The library is focusing its services in two key directions: services to children and youth and e-services, thought of in the broadest sense, from collections to services, training and staff competencies. To achieve this end two existing appointed positions have been re-directed to create leadership positions and enhance the profile of the library in these two areas: a Youth Services and Outreach Manager and an E-Services and Digital Access Manager. Both positions have system-wide responsibilities.
- For FY 13 the General Fund budget was reduced by \$3.5 million from the prior year, with \$2.2 million of the cut absorbed by a reduction in Salaries, resulting in a loss of 70 full-time positions (a 20% reduction in staff). The loss of staff required the library to reduce hours among its 21 locations by a total of 244 hours per week. Most libraries are now closed on Mondays.
- The Main Library was reduced from 66 hours per week to 52 hours per week. Instead of being open 11 hours daily Monday through Thursday, it will now be open eight hours on those days. (Friday, Saturday and Sunday hours are unchanged.)
- The nine largest branches are reduced from 58 hours per week to 40 hours per week (not counting Sundays). They will now be closed completely on Mondays and on Tuesdays and Thursdays will be reduced from eleven hours of operation to eight.
- Seven mid-size branches reduced their service from six days per week to five days per week.
- As a result of these reductions, the Jacksonville Public Library expects reductions in usage levels in FY 13, as follows:
  - 3.9 million people will visit the library (down from 4.6 million in FY '12).
  - 7.2 million items will be loaned for reading, listening or viewing (down from 8.4 million in FY '12).
  - 182,000 children, teens and adults will attend programs at library (down from 219,000 in FY '12).

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><i>Inputs</i></b>			
\$ amount of Budget	38,465,164	38,213,875	34,537,919
# of FTE's	353	352	285
<b><i>Workload/Demand</i></b>			
Circulation	8,747,754	8,397,844	7,558,060
<b><i>Efficiency</i></b>			
E-Library Circulation	101,512	187,797	309,865
Overall Customer Satisfaction Survey	8.8	8.9	8.2
Gate Count	4,863,746	4,620,559	4,158,503



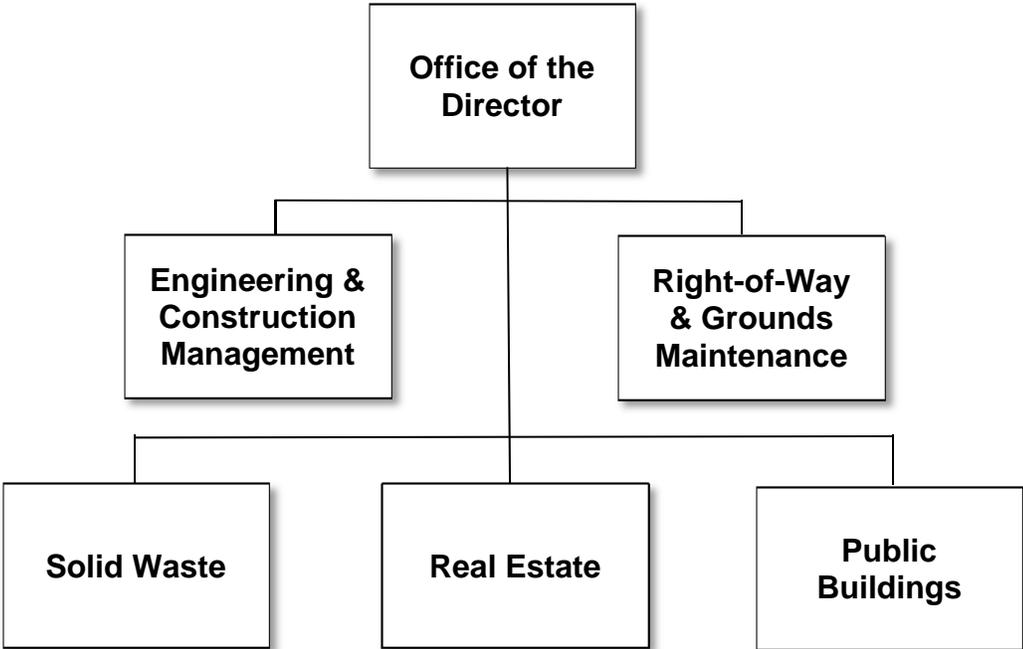
**PUBLIC WORKS**

**DEPARTMENT VISION:**

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

**DEPARTMENT MISSION:**

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF THE DIRECTOR

#### FUNCTION:

The Office of the Director oversees five (5) Divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Grounds Maintenance, Solid Waste, Real Estate, and Public Buildings. To this end, the Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. In The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan and, specifically, manages various roadway and drainage improvement projects as well as the Duval County Courthouse program.

#### HIGHLIGHTS:

- Directed the completion of construction of the new Duval County Courthouse and successfully relocated all court functions from the old facility in June 2012.
- Manage the design, bid and construction of the new State Attorney's Office, expected to be complete in Spring 2014.
- Oversee multiple capital projects funded as part of the city's five-year Capital Improvement Program (CIP), including those funded by BJP.
- Continually evaluate and oversee the utilization of public facilities in an effort to maximize use of City-owned space and reduce external lease costs.
- Continually evaluate departmental Performance Measures for effectiveness and efficiencies to ensure targeted outcomes.

### ENGINEERING AND CONSTRUCTION MANAGEMENT

#### FUNCTION:

The Engineering and Construction Management Division is responsible for planning and designing public works projects for various City-owned projects to all requiring agencies of the central government, independent agencies, and to the general public as a whole. The duties and responsibilities of the Division are accomplished within specialty sections. The Architectural/Structural, Parks and Fire Stations Section is responsible for improvements to public buildings, fire stations, bridges, parks facilities and grounds, and community centers. The Construction Management section manages and inspects construction contracts for various City-owned projects. The Paving and Drainage Design Section is responsible for drainage-improvement projects, accessways, miscellaneous roadway improvements, curb and gutter petition projects, special assessment dredge projects, and septic tank phase-out projects and town centers.

#### HIGHLIGHTS:

- Complete construction of two (2) new fire stations using Design/Build approach.
- Complete the design of four (4) new stormwater drainage-improvement projects.
- Adopt new FEMA floodplain maps.
- Complete the City's new Master Stormwater Management Plan to identify and document future stormwater utility drainage-improvement projects.

**RIGHT-Of-WAY AND GROUNDS MAINTENANCE**

**FUNCTION:**

The Right-of-Way (ROW) and Grounds Maintenance Division plans, builds and maintains the streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals and control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The Division is responsible for maintaining 6,000+ linear miles of drainage ditches in addition to countless stormwater ponds, curbs, inlets, culverts and stormwater facilities.

**HIGHLIGHTS:**

- Maintain approximately 3,640 miles of county roadways to include restriping, sidewalks and 137 acres of associated landscape.
- Maintain the grounds of 412 parks and community centers, including 434 sports fields, totaling over 79,187 acres of land.
- Maintain 6,000 miles of ditches, 55,093 stormwater inlets and structures, 1,175 miles of storm drain pipes and 180 retention ponds.
- Maintain 1,278 traffic signals, having the goal of a 35 minute average response time to repair.

**SOLID WASTE**

**FUNCTION:**

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. In terms of landfills, the Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) landfills are additional functions of the Division as well as educating the general public on issues surrounding solid waste, recycling and hazardous waste.

**HIGHLIGHTS:**

- Implemented a new, automated collection system for residential customers in the Southland Waste Systems of Jacksonville service area.
- The 200-acre Trail Ridge Borrow Pit is fully operational.
- Permit the remaining 300-acres of the borrow pit property parcel for use as final cover for the upcoming final cap on the current waste hill.
- The environmental permit application for the 977-acre Trail Ridge Landfill Expansion project north of the current hill is set for February 2013.
- Approximately 60-acres of the current hill at the Trail Ridge Landfill will have final cap placement.
- Rehabilitation of the current methane gas collection system at the Trail Ridge Landfill is expected to facilitate increased gas production for the waste to energy plant expansion.

**REAL ESTATE**

**FUNCTION:**

The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, representation thereof, appraisals, disposals, inventories, usage assessments and other related functions. In addition, the Division, in conjunction with Public Buildings Division, maintains records of buildings leased from or by the City.

**HIGHLIGHTS:**

- Acquire real estate and real estate rights for various right-of-way and drainage projects.
- Conduct public auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.
- Secure legislation to surplus and dispose of all Ash Remediation Program parcels.
- Negotiate third-party leases for governmental agencies.
- Close and vacate right-of-ways for various applications.
- Inventory parcels acquired by the City.

**PUBLIC BUILDINGS**

**FUNCTION:**

The Public Buildings Division provides security, custodial and maintenance services for all public buildings including the maintenance of park rest rooms, concession stands, play ground equipment and other structures within the parks system. The Division also manages the utilities for all city facilities, parks, and right-of-ways, excluding street lights. To that end, the Division maintains all of the HVAC, plumbing, electrical and any other maintenance required to approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, City Hall Annex, Ed Ball Building, Jake Godbold Building, Duval County Courthouse Complex, and the Police Memorial Building. In addition, the Division, in conjunction with the Real Estate Division, maintains records of buildings leased from or by the City.

**HIGHLIGHTS:**

- Continue the City's "Green Initiative" via the lighting and plumbing retrofit program in an effort to reduce energy consumption and costs.
- Continue implementation of a park lighting energy management system and park lighting relamp/energy conservation at various active park locations.
- Oversee multiple capital projects funded as part of a five-year Capital Improvement Program.
- Perform restroom renovations and upgrades to various active park facilities.
- Facility improvements to various community and senior centers.

**PERFORMANCE MEASURES**

SERVICES/MEASURES	FY 11 Historial	FY 12 Estimated	FY 13 Projected
<b><u>Division - ROW and Grounds Maintenance:</u></b>			
<b>PARK MOWING</b>			
<i>Inputs</i>			
\$ amount of budget (contracted mowing)****	\$ 2,153,657	\$ 1,538,282	
# of FTE (City)****	11	11	
<i>Workload/Demand</i>			
# of acres for active parks****	7,980	7,980	
# of acres for passive parks****	64,074	64,074	
# of cuts annually for active parks****	23	18	
# of cuts annually for passive parks****	21	21	
<i>Efficiency</i>			
\$ for in-house park mowing per acre by Parks Maintenance****	\$ 20.52	\$ 21.36	
\$ for maintenance per acre of parks****	\$ 33.84	\$ 38.98	
% of parks mowed weekly by Parks Maintenance****	100%	95%	
% of parks mowed weekly by contractors****	50%	34%	
<i>Effectiveness</i>			
# of CARE's received monthly for Parks Maintenance****	57	84	
<b>ROW MOWING</b>			
<i>Inputs</i>			
\$ amount of budget (contracted mowing)	\$ 3,893,236	\$ 3,712,626	\$ 2,763,063
# of FTE (City)	11	11	10
<i>Workload/Demand</i>			
# of urban ROW acres maintained	1,064	1,064	1,064
# of suburban ROW acres maintained	1,876	1,876	1,876
# of rural ROW acres maintained	982	982	982
# of mowing cycles annually for urban ROW	12	8	4
# of mowing cycles annually for suburban ROW	8	8	4
# of mowing cycles annually for rural ROW	4	4	4
<i>Efficiency</i>			
\$ average per acre of ROW mowed by contractors	\$ 83.67	\$ 86.38	\$ 92.76
<i>Effectiveness</i>			
# of CARE's received monthly for weeds/ brush/ mowing	86	92	110

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historial</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b>STORMWATER MAINTENANCE</b>			
<i><b>Inputs</b></i>			
\$ amount of budget	\$ 17,679,147	\$ 17,165,316	\$ 17,408,381
# of FTE	200	200	198
<i><b>Workload/Demand</b></i>			
# of inlet/outlet/manholes	55,093	56,000	56,000
# of ditch miles to maintain	6,000	6,000	6,000
# of mechanical inlet/outlet cleaned per month	929	929	929
# of ditch miles maintained monthly	34	34	34
<i><b>Efficiency</b></i>			
\$ average per ditch mile cleaned	\$ 4,032.36	\$ 4,188.00	\$ 4,200.00
\$ average for mechanical inlet/outlet cleaning	\$ 24.93	\$ 27.19	\$ 28.55
<b>TRAFFIC SIGNALS</b>			
<i><b>Inputs</b></i>			
\$ amount of budget	\$ 2,148,173	\$ 4,012,241	\$ 3,588,985
# of FTE	23	23	33
<i><b>Workload/Demand</b></i>			
# of signals maintained by Traffic Engineering	1,278	1,300	1,322
<i><b>Efficiency</b></i>			
\$ for signal repair **	-	-	-
Average signal repair response time (minutes)	35	35	43
<i><b>Effectiveness</b></i>			
# of CARE's received monthly for traffic signal malfunctions	386	375	450
<b>ROAD MAINTENANCE</b>			
<i><b>Inputs</b></i>			
\$ amount of budget	\$ 707,114	\$ 835,418	\$ 585,520
# of FTE	12	12	10
<i><b>Workload/Demand</b></i>			
# of roadway miles to maintain	3,640	3,655	3,670
# of requests for road surface potholes patched	953	1,045	1,150
# of requests for sidewalk maintenance	739	993	1050
# of sport fields maintained	446	446	446
# of landscape acres to maintain	27	38	45
<i><b>Efficiency</b></i>			
\$ average for pothole patch	\$ 49.75	\$ 52.30	\$ 54.00
% of road surface potholes patched within time of notification	98%	100%	100%
<i><b>Effectiveness</b></i>			
# of CARE's received monthly for pothole repair.	79	106	125

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historical</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><u>Division - Public Buildings:</u></b>			
<b>FACILITIES MAINTENANCE</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 33,111,523	\$ 38,853,348	\$ 30,270,431
# of FTE*	135	147	71
<b><i>Workload/Demand</i></b>			
# of square footage for Government Administration Facilities	1,291,744	2,331,744	1,191,561
# of square footage for Fire Stations	385,075	385,075	384,590
# of square footage for Libraries	864,633	864,633	865,675
# of square footage for Recreation/Community/Senior centers	942,444	942,444	942,444
# of square footage requires cleaning (cleaned by Public Buildings)	3,029,733	3,769,733	3,769,733
# of square footage requires repair (repaired by Public Buildings)	7,647,888	8,687,888	8,322,537
# of Maximo work orders issues received yearly	15,875 <	16,000 <	17,200 <
<b><i>Efficiency</i></b>			
\$ of cleaning per square foot, as maintained by Public Buildings (average)	\$ 0.87	\$ 0.99	\$ 0.66
\$ of repair per square foot, as maintained by Public Buildings (average)	\$ 2.29	\$ 2.03	\$ 1.58
# of days from reported to repair high priority items	4	3	5
# of days from reported date of oldest work order not completed (average) **			
% of work orders received completed in 5 business days	74%	74%	65%
# of recordable lost time injuries.	1	1	1
<b><i>Effectiveness</i></b>			
# Maximo of complaints for janitorial services per location	2 per day>	3 per day>	
\$ Energy increase/decrease over past year (electricity only)	2% Increase	8% Increase	5% Increase

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historial</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><u>Division - Solid Waste:</u></b>			
<b>COLLECTION AND DISPOSAL</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 72,540,366	\$ 76,916,737	\$ 73,154,260
# of FTE	132	132	122
<b><i>Workload/Demand</i></b>			
# of City collection premises	50,919	50,940	50,964
# of contract collection premises	209,031	209,481	210,345
Annual landfill tons	698,624	734,340	705,703
Total tonnage collected for hazardous waste	411	422	422
Total tonnage collected for litter abatement	383	328	433
Total tonnage for illegal dumping	2,825	3,097	3,308
<b><i>Efficiency</i></b>			
Average resolution time for collections	75%	75%	85%
\$ per premise City (average)	\$ 13.05	\$ 13.41	\$ 13.04
\$ per premise contract haulers (average)	\$ 14.01	\$ 14.68	\$ 14.62
# of validated missed collection complaints for contract routes	6,643	8,133	8,133
# of validated missed collection complaints for City routes	2,029	2,289	2,289
# of recordable lost time injuries	6	4	4
<b><i>Effectiveness</i></b>			
Annual landfill revenue	\$ 19,632,383	\$ 20,247,459	\$ 19,428,457
Annual franchise revenue	\$ 7,013,590	\$ 7,347,500	\$ 7,007,264
Total City collections costs	\$ 7,615,014	\$ 7,816,121	\$ 7,550,909
\$ Total contract cost for refuse collection	\$ 28,028,748	\$ 29,820,849	\$ 31,033,486
Average sale price per ton of recovered recyclable material	\$ 41.07	\$ 41.07	\$ 41.07
Annual gas payment revenue	\$ 358,365	\$ 388,259	\$ 326,423

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historial</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b><u>Division - Real Estate:</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 999,052	\$ 923,288	\$ 542,501
# of FTE	13	9	6
<b><i>Workload/Demand</i></b>			
# of ROW acquisition for BJP **	-	-	-
# of ROW acquisition for drainage	96	74	80
# of leased/licensed properties managed	113	107	107
# of production units (parcels per agent) annually	117	158	158
# of surplus parcels processed *	344	417	417
# of closures processed *	29	20	36
# of parcels inventoried *	540	592	500
# of parcels investigated *	408	252	300
<b><i>Efficiency</i></b>			
% of available tax reverted parcels disposed per year	None	100%	100%
% of City purchases of property that are equal to or less than appraised value ***	100%	95%	95%
% of property rights acquired by eminent domain	None	5%	5%
% of property rights voluntarily acquired	100%	95%	95%
<b><i>Effectiveness</i></b>			
Revenue generated from leased/licensed property	\$ 596,432	\$ 546,845	\$ 448,125
Lease rate per square foot (equal or exceed market rate)	\$ 20	\$ 20	\$ 20
<b><u>Division - Engineering and Construction Management:</u></b>			
<b>DESIGN</b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 781,411	\$ 862,289	\$ 1,049,898
# of FTE	12	12	12
<b><i>Workload/Demand</i></b>			
# of projects	97	92	87
<b><i>Efficiency</i></b>			
% of projects designed within budget	93%	90%	90%
<b><i>Effectiveness</i></b>			
% of projects meeting schedule	83%	88%	85%

**PERFORMANCE MEASURES**

<b>SERVICES/MEASURES</b>	<b>FY 11 Historial</b>	<b>FY 12 Estimated</b>	<b>FY 13 Projected</b>
<b>TRAFFIC STUDIES</b>			
<i><b>Inputs</b></i>			
\$ amount of budget	\$ 325,588	\$ 359,287	\$ 38,997
# of FTE	5	5	-
<i><b>Workload/Demand</b></i>			
# of traffic Warrant studies			
- # of signal/sign studies completed	10	12	12
- # of signal/sign studies pending	14	4	6
- # traffic calming studies completed	10	10	14
- # traffic calming studies pending	14	3	7
<i><b>Efficiency</b></i>			
\$ per traffic warrant study			
- cost per signal/sign study	\$ 3,000	\$ 3,200	\$ 3,200
- cost per traffic calming study	\$ 1,200	\$ 1,100	\$ 1,100
<b>CONSTRUCTION</b>			
<i><b>Inputs</b></i>			
\$ amount of budget	\$ 1,416,342	\$ 1,595,783	\$ 962,406
# of FTE	19	19	11
<i><b>Workload/Demand</b></i>			
# of contracts managed	118	120	120
<i><b>Efficiency</b></i>			
% of projects completed on time	99%	95%	95%
% of engineering cost compared to total construction cost	2.0%	6.0%	6.0%
% of design cost compared to total construction cost	19.3%	19.0%	17.0%
% of contract value related to Change Orders	17.9%	9.0%	6.0%
% of Change Orders, per project, that are discovered during the construction phase (Errors & Omissions)	2.0%	0.3%	0.3%
% of Change Orders, per project, that are discovered during the construction phase (Unforeseen Conditions)	5.0%	8.0%	8.0%
% increase in number of days required for completed construction contracts over original contract days	34.0%	15.0%	15.0%
# of recordable lost time injuries.	21	3	2

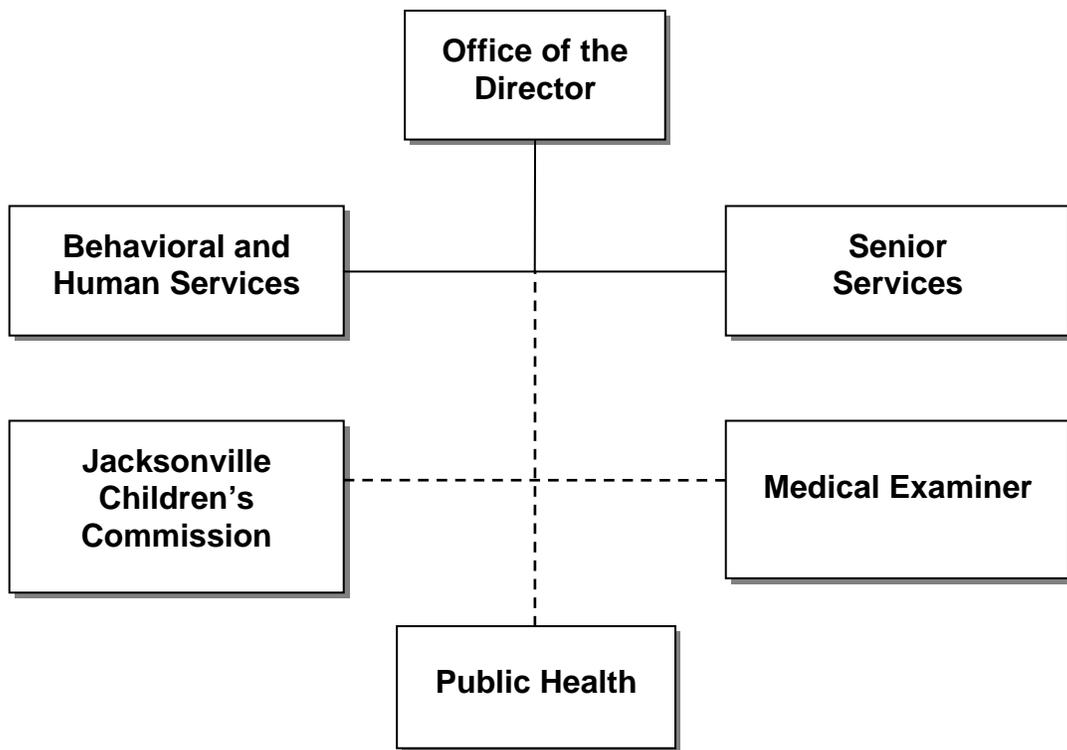
**SPECIAL SERVICES**

**DEPARTMENT VISION:**

Enhance the quality of life in Jacksonville through people, innovative programs and diverse activities.

**DEPARTMENT MISSION:**

Promote the health and well-being of all residents by providing services and creating a safety net for vulnerable populations.



----- =Liaison

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### BEHAVIORAL AND HUMAN SERVICES

#### FUNCTION:

The Behavioral and Human Services Division provides various programs and services to improve the quality of life for the citizens of Jacksonville through an array of mandated substance abuse and mental health services. The Division provides direct services in the form of temporary emergency financial assistance including shelter, and utilities to those residents that meet eligibility criteria.

#### HIGHLIGHTS:

- This Division's budget provides key services to our City's most vulnerable populations through funding the County's portion of State and local mandates such as Substance Abuse and Mental Health Programs, Homeless Outreach Services and the Indigent Cremation/Burial Program.
- The Division's enhanced Emergency Assistance Program (EAP) will continue to provide temporary short-term rent/mortgage and utility assistance to eligible residents to prevent 3,800 or more "at risk" family units from becoming homeless.
- The Division's enhanced Emergency Assistance Program (EAP) will continue to provide temporary short-term rent/mortgage and utility assistance to eligible residents to prevent 3,700 or more "at risk" family units from becoming homeless.
- The EAP staff will continue to engage more than 1,000 individuals annually in "Money Matters," a consumer – focused, interactive, budget and money management skill development workshop.
- The EAP and VSC staff will share a new client data tracking system which promotes cost effectiveness and efficiencies among staff, clients, and available material resources.
- EAP will increase its use of technology [online applications, electronic mail] to access more timely financial assistance to families facing homelessness.
- The Division's Victim Services Center (VSC) will continue to provide an array of vital services including crisis intervention, stabilization, recovery and advocacy for crime victims and their families in the aftermath of violent crime.
- The VSC will expand its Outreach Program Services by providing crime prevention and education workshops to the elderly, disabled and youth population in Jacksonville/Duval County. Workshops will be provided in senior and community centers and are available to other community organizations upon request.
- The VSC – Sexual Assault Center (SARC) will continue to provide crucial "first responder" services including forensic examinations, weekly medical follow-up, and court advocacy for victims of sexual assault and their families. The SARC program will continue to offer 24/7 RAPE Hotline (358-7273) for residents of Jacksonville/Duval County.
- The Division's Intimate Violence Enhanced Services Team (InVest) will continue to outreach to potential lethal domestic violence victims in partnership with the Jacksonville Sheriff's office and Hubbard House.
- The Behavioral and Human Services Division provides administrative oversight and project management for six federal and state grants that provide the following services to the Jacksonville community: Health and support services for persons living with HIV/AIDS; domestic violence intervention and court services; criminal justice system diversion and treatment options for those with mental illnesses; and information/referrals for victims of crime. The grant funded projects are conducted in partnership with several community-based organizations, the University of Florida, and state and local government agencies. The total amount of grant funding for these programs is over eight million dollars.

## SENIOR SERVICES

### FUNCTION:

The Senior Services Division administers and operates social service programs serving the senior adult population of the City of Jacksonville, Duval County area. The Division provides services that support successful aging, offer volunteer experiences, promote nutrition, individual health and group education, enhance safety awareness, increase enjoyment of life and maximize self-sufficiency.

### HIGHLIGHTS:

- The Division operates 19 Senior Activities Centers with programs and services to support successful aging and promote individual potential. Activities offered include computer classes, current events educational classes, exercise and dance classes, arts & crafts, card & board games, puzzles, field trips, and sports. Supportive services are available including transportation, recreation, outreach/information and referral/assistance and basic light housekeeping services. Nutrition services include nutrition screening, cooking demonstrations, providing hot nutritional meals daily, education and counseling.
- Over 500 volunteers of the Retired Senior Volunteers Program(RSVP) are vital to the daily operations of our 19 Senior Activities Centers assisting with meal services and other senior activities. RSVP's Early Literacy Initiative (Tale Tellers) volunteers are assigned to Duval County Public Schools to assist at risk children to advance to the next grade level.
- Foster Grandparents program stipend volunteer "grannies" serve as mentors and tutors to special needs/at risk children to improve their math and reading scores.
- The Independent Living Program (ILP) administers the Respite for Elders Living in Everyday Families (RELIEF) and Senior Companion Programs, which provide an average of four to six hours of home relief to the caregiver and a center-based respite care service at no cost to low-income families.
- The Division will continue to serve daily nutritional meals (breakfast, lunch, dinner) and provide educational and recreational programs to all senior participants age 60 and over.
- The Division will support all of the Mayor's Special Events for seniors (Prom, Holiday Festival, Fish-A-Thon, Walk for Wellness, Brain Bowl, Fun with the Suns, Mayor's BEST).
- The Division will continue to support the Jacksonville-Duval County Council on Elder Affairs.



**STATE ATTORNEY**

**DEPARTMENT VISION:**

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

**DEPARTMENT MISSION:**

The mission is to protect the people of the 4<sup>th</sup> Judicial Circuit by efficiently prosecuting criminals.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **STATE ATTORNEY**

#### **FUNCTION:**

While engaging in criminal prosecution and/or diversion we will: continue to review and improve trial strategy & approach for appropriate results; increase service to all victims; develop better coordination and collaboration with other existing programs, e.g., truancy, for youth targeting first time juvenile offenders; focus renewed attention on prosecution of cases involving violent crimes committed with guns; and totally assess the delivery of services to public including victim contact, streamlining paperwork and cooperative effort with other agencies.

#### **HIGHLIGHTS:**

- We continue to move towards a paperless office and have made progress in meeting the requirements for E-Filing. Our internal processes have been refined over the last year in preparation to meet both of these goals.
- In preparing for our move to the new State Attorney building, we are reviewing much of the network and making adjustments as needed. Our plan is to continue to move toward efficient data systems that are process driven.

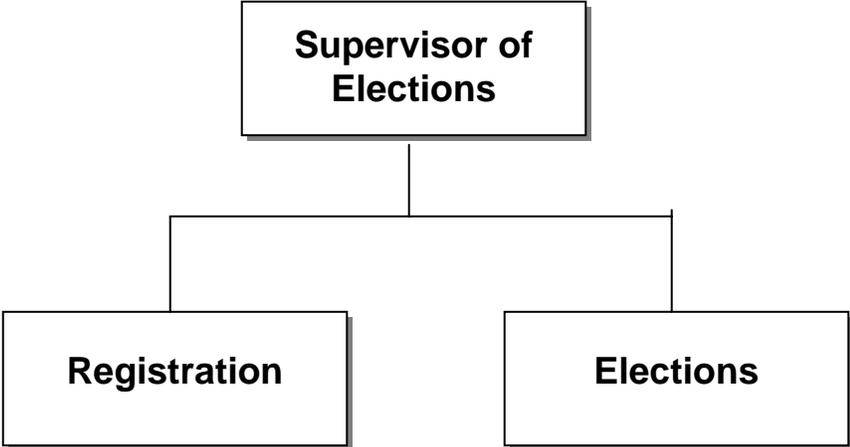
**SUPERVISOR OF ELECTIONS**

**DEPARTMENT VISION:**

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

**DEPARTMENT MISSION:**

The department will convey the voice of the people by providing fair, accurate and accessible elections with transparency and integrity.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### ELECTIONS

#### FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

#### HIGHLIGHTS:

- Conducted two elections, re-precinct due to new council districts, implemented new voting tabulation hardware and software system for the August primary election. The SOE office provided fair, accurate and accessible elections with transparency and integrity during FY 12. This was accomplished through dedication, hard work and staying within the SOE's budget.
- For the General election in FY 13 the SOE will provide fair, accurate and accessible elections with transparency and integrity.
- The SOE will continue to look for operational cost savings for the tax payers of Duval County directly related to Elections. The SOE will once again propose to the Mayor's Office and the City Council that Duval County purchase EViD systems countywide (electronic check in systems; currently only used during early voting).

### REGISTRATION

#### FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

#### HIGHLIGHTS:

- The SOE office provided fair, accurate and accessible elections with transparency and integrity during FY 12. This was accomplished through dedication, hard work and staying within the SOE's budget.
- The Supervisor of Elections will continue to provide fair, accurate and accessible elections with transparency and integrity during FY 13.
- The day to day operations will be done efficiently with cost savings in mind for the now and future. One future option being the consolidating of the two election offices to one office that would be purchased and owned by the City of Jacksonville instead of a yearly lease not owned by the City of Jacksonville.

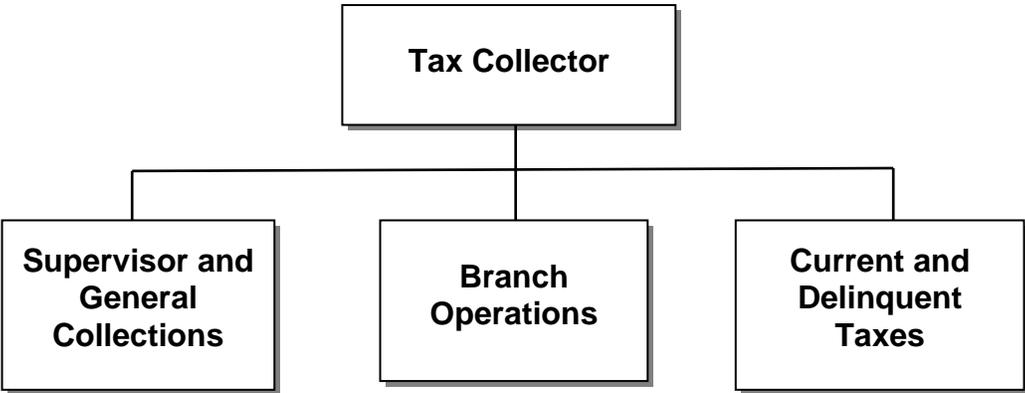
**TAX COLLECTOR**

**DEPARTMENT VISION:**

The vision of the Duval County Tax Collector's Office is the achievement of a high level of customer service through a well-trained staff and modern collection techniques.

**DEPARTMENT MISSION:**

The mission of the Duval County Tax Collector's Office is to provide governmental services through the collection and distribution of taxes, fees and service charges, as required by local ordinance and state statute. These services will be provided to customers in the most courteous, effective and cost-efficient method possible.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### BRANCH OPERATIONS

#### FUNCTION:

The Branch Operations division provides staffing and oversight at nine Tax Collector branch offices and one satellite office throughout the county. These offices are open Monday through Friday from 8:00 a.m. to 5:00 p.m. (effective August 6, 2012) and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments and hunting and fishing licenses.

#### HIGHLIGHTS:

- The Tax Collector collects 91 different taxes and fees; all can be paid at any of the nine branch locations.
- All Drivers' License transactions in the county are performed by the Tax Collector's office due to the closure of all state offices. In fiscal year 2012, the Tax Collector processed 253,627 Driver's License transactions, an increase of 9.7% over FY 2011.
- Effective November 5, 2012, our branches will begin accepting JEA payments resulting in improved customer service and increased efficiencies for the consolidated government, as well as additional revenue for the Tax Collector.

### CURRENT AND DELINQUENT TAXES

#### FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes and local business tax receipts (previously known as Occupational Licenses). This area also conducts our annual tax certificate sale required by Florida Statutes.

#### HIGHLIGHTS:

- More than \$1.2 billion in property taxes were collected in fiscal year 2012.
- The monitoring of non-payment of tangible personal property taxes and local business tax receipts is managed internally and uses a contracted vendor to collect delinquent transactions. This allows the costs for delinquent collections to be appropriately allocated to the delinquent taxpayers.

### GENERAL OPERATIONS

#### FUNCTION:

The General Operations Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are handled in this area.

#### HIGHLIGHTS:

- In fiscal year 2013, the Tax Collector's office is creating efficiencies in operation by changing branch operating hours, staff work schedules and contract management, allowing the elimination of eight full time positions, the un-funding of an additional six positions and a reduction in part-time hours and salaries.

## PROFILE

Jacksonville, the largest city in land mass in the continental United States, lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 864,601 residents. The median age of Jacksonville residents is 35.8. The mean household income is \$64,373, while the median household income is \$49,463.

Under its “strong mayor” form of government, the city’s residents elect a mayor and a 19-member City Council, with five at-large members and 14 district members. Alvin Brown is Jacksonville’s seventh mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville’s status as major port location and an intermodal transportation hub is a tremendous asset for the city, which is also a leading distribution center. With a transportation network embracing international port and air cargo facilities and rail and trucking routes, millions of tons of raw materials and manufactured goods move through the city annually.

Jacksonville is home to many natural assets and claims one of the largest urban park systems in the country. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life, as are the miles of beaches and waterways, a major symphony orchestra, the downtown sports and entertainment complex and myriad special events that this sports-loving city hosts each year. Home to the NFL’s Jacksonville Jaguars, the city welcomed its first Super Bowl in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

## HISTORY

### **Native Americans**

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

### **European Discovery and Settlement**

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

### **European Conflicts**

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

### **Growth of permanent settlements**

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onis treaty. Florida became a U.S. territory in

## CITY OF JACKSONVILLE, FLORIDA

1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

### **1901 Fire**

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

### **After the Fire**

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

## CITY OF JACKSONVILLE, FLORIDA

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

### **Consolidation**

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

### **Post Consolidation**

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the erection of the Independent Life Tower (later the Modis Building) which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the

## CITY OF JACKSONVILLE, FLORIDA

river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Plaza initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Today, the City of Jacksonville is home to four Fortune 500® Companies, CSX Corporation, Winn-Dixie Stores, Inc., Fidelity National Information Services and Fidelity National Financial. The CSX Corporation is ranked 226 on the Fortune 500® list and provides rail-based transportation services in North America. It provides integrated intermodal transportation services linking customers to railroads, through trucks and terminals.

Winn-Dixie Stores, Inc. operates as a food retailer in the southeastern United States. The company's stores offer grocery, meat, seafood, produce, deli, bakery, floral, health and beauty, and other general merchandise items. Its stores also provide pharmacy, liquor, and fuel products. Today, Winn-Dixie is one of the largest food retailers in the nation and ranks 363 on the Fortune 500® list.

Fidelity National Information Systems (FIS) is the world's largest global provider dedicated to banking and payments technologies, currently rated 425 on the Fortune 500® list and is a member of Standard & Poor's 500® index. With a long history deeply rooted in the financial services sector, FIS holds leadership positions in payment processing and banking solutions, providing software, services and outsourcing of the technology that drives financial institutions.

Fidelity National Financial, Inc., currently ranked number 472 on the fortune 500® list of America's largest companies, is a leading provider of title insurance, specialty insurance and claims management services. The company is mainly comprised of: Fidelity National Title Group, Inc.; and Fidelity National Property and Casualty Insurance Group.

### **Military Connections**

Three military installations in the City combine to make Jacksonville the second largest Naval Complex on the East Coast. The area's four Navy bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Its Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to guided missile cruisers, guided missile destroyers and guided missile frigates, a total of 17 ships and four helicopter squadrons. NS Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409 acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. In early 2012, Secretary of the Navy Ray Mabus announced that an Amphibious Readiness Group (ARG) will be home ported at Mayport beginning the last quarter of calendar year 2013. USS New York (LPD 21) will arrive in the last quarter of calendar year 2013, USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43) will follow in 2014. The ARG will be home to 2,000 additional sailors and their families and sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base.

The Marine Corps Blount Island Command is located on the east end of Blount Island and employees many employs 799 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River makes it a premium facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island, the Army's 832nd Transportation Battalion's mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is a unit of the Florida Air National Guard, stationed at Jacksonville Air National Guard Base, Florida. The 125<sup>th</sup> Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. The Wing maintains and flies F-15 fighters at Jacksonville International Airport. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths eight Ohio-class submarines and employs more than 9,000 military and civilian personnel.

### **Military History**

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles were fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

## CITY OF JACKSONVILLE, FLORIDA

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

## FORM OF GOVERNMENT

The City of Jacksonville operates under a Strong Mayor-Council form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at [www.coj.net](http://www.coj.net) or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

**FACT SHEET**

Duval County Population				869,729
City of Jacksonville Population				826,865
City Area				840.1 square miles
Internet Home Page Address				<a href="http://www.coj.net">http://www.coj.net</a>
	<b>Comparisons</b>			
		FY 11	FY 12	FY 13
General Fund Budget	1,072,007,469	1,042,249,572	1,034,227,938	
Net General Fund Budget	913,634,703	891,183,075	901,345,197	
Total City Budget	2,072,111,887	1,969,132,087	1,872,787,893	
Total Net City Budget (Includes Misc Federal Programs)	1,705,161,061	1,596,808,243	1,503,280,289	
Ad Valorem Taxes (GSD)	506,689,525	473,405,615	449,038,716	
City Employees				
Other	5,001	4,854	4,299	
Police Officers	1,718	1,647	1,573	
Fire and Rescue	<u>1,240</u>	<u>1,218</u>	<u>1,215</u>	
Total Number of City Employees	7,959	7,719	7,087	
Millage Rate				
Operations	10.0353	10.0353	10.0353	
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	
Total	10.0353	10.0353	10.0353	

## BUDGET HIGHLIGHTS

- The City of Jacksonville General Fund revenues are projected to decline \$9.9 million when compared to fiscal year 2012. Ad Valorem tax revenue, the City's largest single source of revenue, is down \$22.8 million reflecting lower housing values. The decrease is offset by higher State shared revenues and departmental revenues which are up \$4.1 million year over year.
- The effects of the recession show signs of easing as most of the other major revenues show slight signs of improvement.
- The budget was balanced without an increase to the millage rate which is maintained at 10.0353, which is below the rolled-back rate of 10.9947 mills. A rolled-back rate is defined as the millage rate that would generate the same amount of property tax revenue from one year to the next from properties that were on the tax roll in the previous year. This means that while, on the whole, property values declined the impact to individual property owners varied. The change in the assessed value of the property determined whether there was an increase or a decrease, as well as the size of the increase or decrease.
- A net total of \$52.0 million in expenses were cut from the general fund tentative budget submitted May 1, 2012. This includes the absorption of an incremental increase in the Police and Fire Pension Fund costs of approximately \$29.0 million above what was originally budgeted. The savings reflect reductions in salary and benefit costs from 548 eliminated positions and departmental and non-departmental operating cost savings from a variety of sources. Also included in these savings are debt service reductions in excess of \$5.4 million. In total, all but seven departments/offices out of 25 within the city's general fund experienced a reduction in their total budget from fiscal year 2012 to fiscal year 2013. Those that did increase were due to costs beyond their immediate control such as utilities and pension.
- The City eliminated 548 classified positions for fiscal year 2013. Public Safety accounts for 234 of those positions.

## FUTURE FISCAL CHALLENGES & RESOLUTIONS

- The City of Jacksonville has adopted the following priorities:
  - Partner with Business to Grow Jobs and the Local Economy.
  - Make Government as Effective and Efficient as Possible.
  - Making Jacksonville the Most Military Friendly City in America.
  - Welcoming All to the City of Jacksonville.
  - Enhance the Quality of life.Achieving these priorities will require fiscal discipline and innovative approaches.
- The City is still experiencing the effects of the recession especially in Ad Valorem Tax revenue. This trend is expected to continue over the next fiscal year, if not longer. Fortunately, general economic activity is expected to and is improving. Percentage related revenue such as sales tax and utility taxes should partially mitigate the loss of real estate tax revenue.
- Lower expense levels will be necessary to offset any decrease in revenue. A major expense driver like many municipalities is pension costs. The City is in the process of negotiating significant pension changes since the cost of the present system is not sustainable. The timing of the resolution of the issue remains uncertain.
- It is anticipated that capital spending will remain constrained and kept to projects that are required by law or settlement and those energy related projects that have a payback of approximately 3 years.

## **THE ANNUAL BUDGET**

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

## **BUDGETARY ENTITY**

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the Jacksonville Housing Finance Authority while a component unit, falls under the executive branch of the government and has its budget reviewed and approved by the Mayor. In addition, it does not issue separate financial statements. As a result, their detailed budget information is included in the City's Annual Budget document.

## FINANCIAL POLICIES

### Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced if revenues meet expenditures, without undue reliance on one-time sources, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

Proposed Capital Improvement Projects

Schedule of Public Service Grants

Schedule of Appropriations by Division

Detailed Grant Schedules:

- Grants Requiring No City Match
- Continuation Grants which Require a City Match
- Miscellaneous Federal Grant Programs Requiring a City Match

General Fund – GSD Revenue and Expenditure Projections (FY13–17) – Information Only

As implemented by the mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted on separate legislation along with the Annual Budget. Section 122.603 of the municipal code requires the Finance department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Mid-Year Budget Review

Section 106.110 provides for a mid-year forecast of the City's budgetary performance to date. The forecast includes an updated projection of both revenues and expenditures for the General Fund as well as any significant operating funds that are experiencing material fiscal year-end challenges or difficulties. A separate City Council meeting is scheduled to review the mid-year forecast and discuss any potential adjustments that may be needed to address issues raised. As part of the mid-year review, selected departments also provide written commentary regarding the projections for their particular department. In addition to the Chief Financial Officer and other financial staff members, department and agency heads are required to attend this special City Council meeting to answer any questions by the City Council members.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. In addition, Section 106.402 authorizes the Council to designate certain filled positions to be deleted at the time the position becomes vacant.

Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Fees for Services

The municipal code provides in section 106.112 that the Chief Financial Officer shall conduct a review of the fees imposed by the various departments of the city annually, and submit a report of the findings to the City Council. As part of this review, the Chief Financial Officer shall determine the average cost of providing the services as well as recommend any appropriate changes to the fees in order to recover the costs of providing the service. For any new fee for similar services, the Mayor shall include such proposed new fees in the annual budget proposal to the Council or shall request introduction of an appropriate ordinance to establish such fees.

The Chief Financial Officer shall, for each existing fee found to be less than 85 percent of the actual cost to the city of providing the service relating to such fee, increase the fee by the greater amount of one-third of the difference between the existing fee and actual cost to the city of providing the service or the amount of the increase from the previous year resulting from the preceding calculation. However, no increase shall result in a fee greater than the actual cost to the city of providing the service.

Upon completion of each annual review of fees, The Chief Financial Officer is authorized, for each existing fee found to be equal to or more than 85 percent of the actual cost to the city of providing the service relating to said fee, increase the fee amount by up to the annual percentage change in the Consumer Price Index.

The Chief Financial Officer shall file any change to the fee structure with the Council Secretary and such increased fee shall become effective upon such filing unless and until the Council enacts an ordinance to the contrary.

Grant Funding

Chapter 117 of the municipal code authorizes the mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the mayor,

# CITY OF JACKSONVILLE, FLORIDA

shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the mayor shall disclose this fact to the Council at the time the appropriation is requested.

## Debt Policy

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 106.111 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are five areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund expenditures, 4) the percentage of principal paid within ten years, and 5) the unreserved, undesignated General Fund fund balance as a percentage of General Fund revenues. Below are the current targets and minimums or maximums (as applicable) for each criterion.

	Target	Maximum
Overall debt to estimated market value	2.50%	3.50%
Debt per capita	\$2,600	\$3,150
Debt service as a % of General Fund expenditures	11.50%	13.00%
Percentage of principal paid within ten years	50.00%	30.00% (min)
Unreserved, undesignated general fund balance as a % of General Fund revenues	10.00%	5.00%

In addition, the policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The policy provides guidelines whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

The debt policy also establishes parameters for the management of swap transactions. The Debt Oversight Committee is charged with overseeing the debt and swap portfolios of the City. Specific guidelines provided within the policy include the maximum notional amount the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Finally, Section 110.514 of the municipal code requires the city's Finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

### **Investment Policy**

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds is safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

### **Reserve Policy**

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds vote of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

### **Pension Funding**

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

### **Delinquent Revenue Collections**

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorneys fees and costs of the city.

### **Tangible Personal Property**

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

## **CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)**

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

### **Governmental Funds**

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only governmental fund which represents more than 10% of revenues or appropriated expenditures is the General Fund.

#### General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector, Emergency Contingency and Jacksonville Journey.

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## Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annual or through separate legislation:

Subfund	Title
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

## Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

## Capital Project Funds

Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from bond proceeds or a contribution from the General Fund to fund major capital improvement projects, which is then appropriated.

## **Proprietary Funds**

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services.

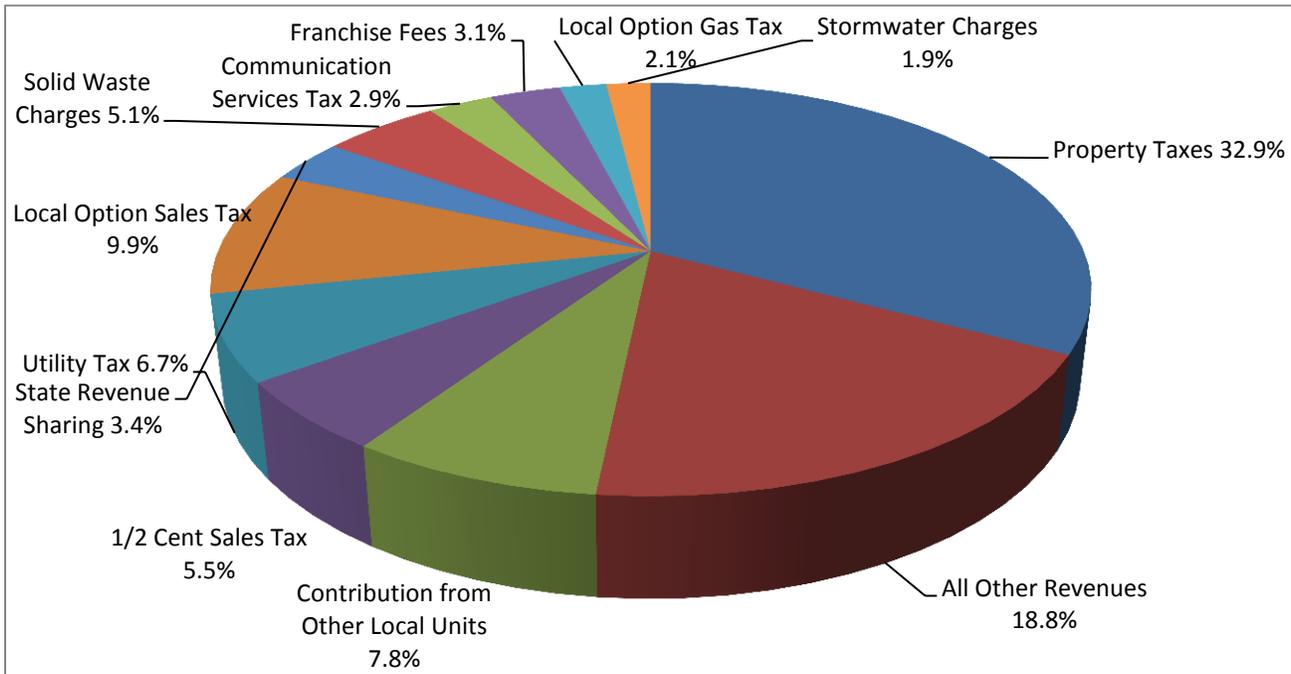
## **Fiduciary Funds**

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

**MAJOR CITY REVENUES**

The City of Jacksonville receives a number of revenues to fund the services desired by its constituents. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The graph below depicts the major sources of revenues for all funds of the City of Jacksonville. Not including the other category, these revenues account for 73.0% of total revenues.

**REVENUES:**



MAJOR REVENUE SOURCES

**Property Taxes**

Property (Ad Valorem) taxes account for 32.9% of overall City of Jacksonville revenues and 48.2% of the General Fund – GSD revenues. The percentage of General Fund revenues derived from property taxes has declined reflecting the decrease in housing values. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Actual revenue estimates calculated for use in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the calculations are made.

Under Florida law, each county’s property appraiser must certify the ad valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action by August 4 of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax

## CITY OF JACKSONVILLE, FLORIDA

rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days before but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1. At the final public hearing, the tentative millage and budget are again discussed, then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 12 millage rate for the City of Jacksonville is 10.0353 mills, or \$10.0353 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the "adjusted rolled-back rate"). The below table illustrates these requirements for the City of Jacksonville for FY 12:

Rolled-back rate:	10.5709
Adjusted Rolled-back rate	11.6111
Change in Florida per capita personal income:	(2.2)%
Maximum majority vote millage:	12.1301
Maximum millage rate with a two-thirds vote:	13.3431

Adopting a millage rate above 12.0942 up to the 20 mills statutory cap for the City of Jacksonville would require a three-fourths vote of the membership of the City Council.

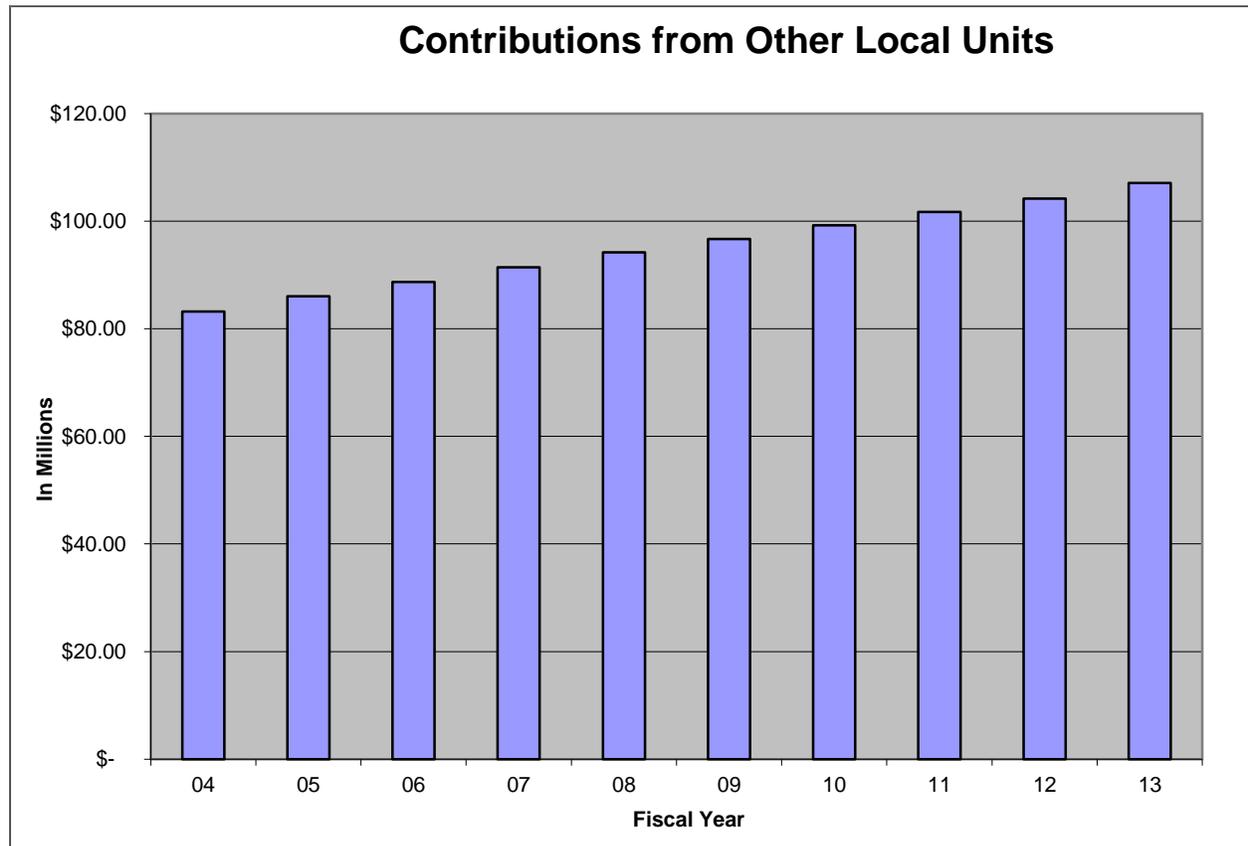
In Florida, tax bills are sent to taxpayers on November 1 and are due by the following March 31. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad

# CITY OF JACKSONVILLE, FLORIDA

valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates. The City's assessed value in fiscal year 2011-2012 decreased by \$3.1 billion, or 6.3%, from fiscal year 2010-2011, after decreasing by 6.7% the previous year. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. New construction added to the tax rolls amounted to \$0.3 billion, helping to offset decreases in the existing tax base. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. In FY 12, property tax revenues are expected to decrease, mainly due to the current troubles in the housing market, but we anticipate assessed values will stabilize in FY13.

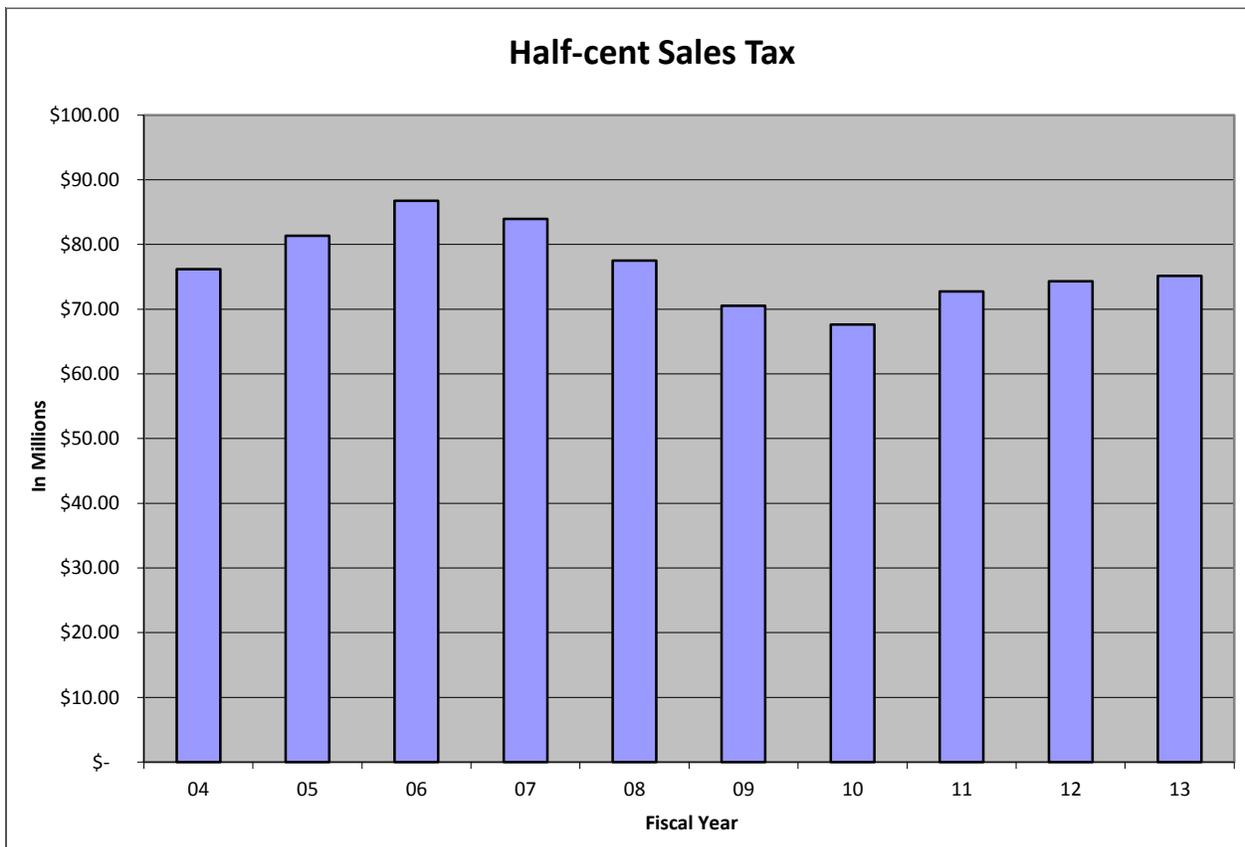
## Contributions from Other Local Units

The largest of these is an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The amount is based upon a complex formula that utilizes the annual May to May kilowatt-hours sales figures expressed in dollars. There is a floor in the formula that provides for the growth of the contribution to equal at least \$2.75 million each year. The increase in this revenue has been at the floor amount (\$2.75 million) each year since fiscal year 2003-2004. For FY 09 through FY 16, the floor amount was changed to \$2.5 million annually. We anticipate receiving the guaranteed increase for at least the next few fiscal years.



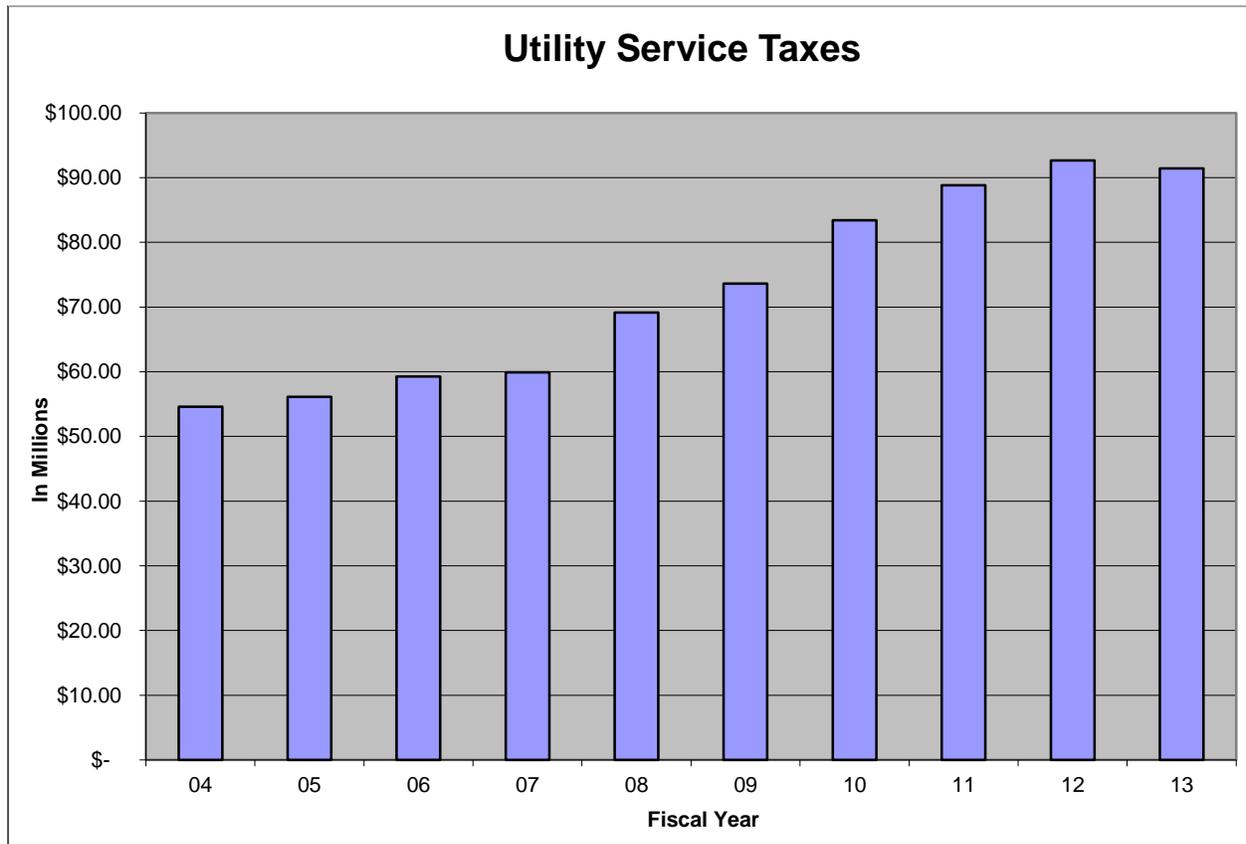
**Half Cent Sales Tax**

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late May or early June. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. The recession began in Florida earlier than its effects were felt in most of the country, hurting sales tax collections. Collections in FY 13 are projected to be higher than in FY 12, as the economic recovery in Florida most likely began in the second calendar quarter of 2010. The Half Cent Sales Tax is expected to recover yet still be slightly below its long-term average increase of 3.0% for the following few fiscal years.



**Utility Service Tax**

The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. For FY 12, as was the case for the previous two fiscal years, a more important factor is the 43.5% hike in the base electricity rate for residential customers that was phased in over a four year period beginning October 1, 2007 by JEA and increased annually every October 1 through October 1, 2010. These increases were the first base rate hikes since 1994. For FY 08, the base increase was 12.5%; for FY 09, it was 10.5%; for FY 10, it was 9.7%; for FY 11, it was 5.3%. Commercial customers saw increases in their base rates that were approximately 1% higher in each of the first three years as residential customers and the same rate of increase (5.3%) in the final year. These increases will have a negative impact on electricity demand as consumers reduce their usage in the wake of higher costs. These reductions in demand are factored into the projections for utility service tax revenues. In addition to the electricity rate increases, JEA has approved increases of approximately 44% over a four year period in water and sewer rates effective each October 1, beginning in 2009 (FY 10), with the last annual increase to be effective October 1, 2012. As with the increase in electric rates, some decrease in demand is anticipated on water consumption, which is factored into the revenue projections. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth is expected to be robust in fiscal year 2012, with much slower growth (1%) expected for the next few fiscal years. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. The tax on natural gas makes up just under 1% of the total utility tax collected. For FY 12, we anticipate utility tax revenues to reach \$92.6 million, an increase of 4.3% over the FY 11 amount, most of which is attributable to the earlier mentioned rate increases.

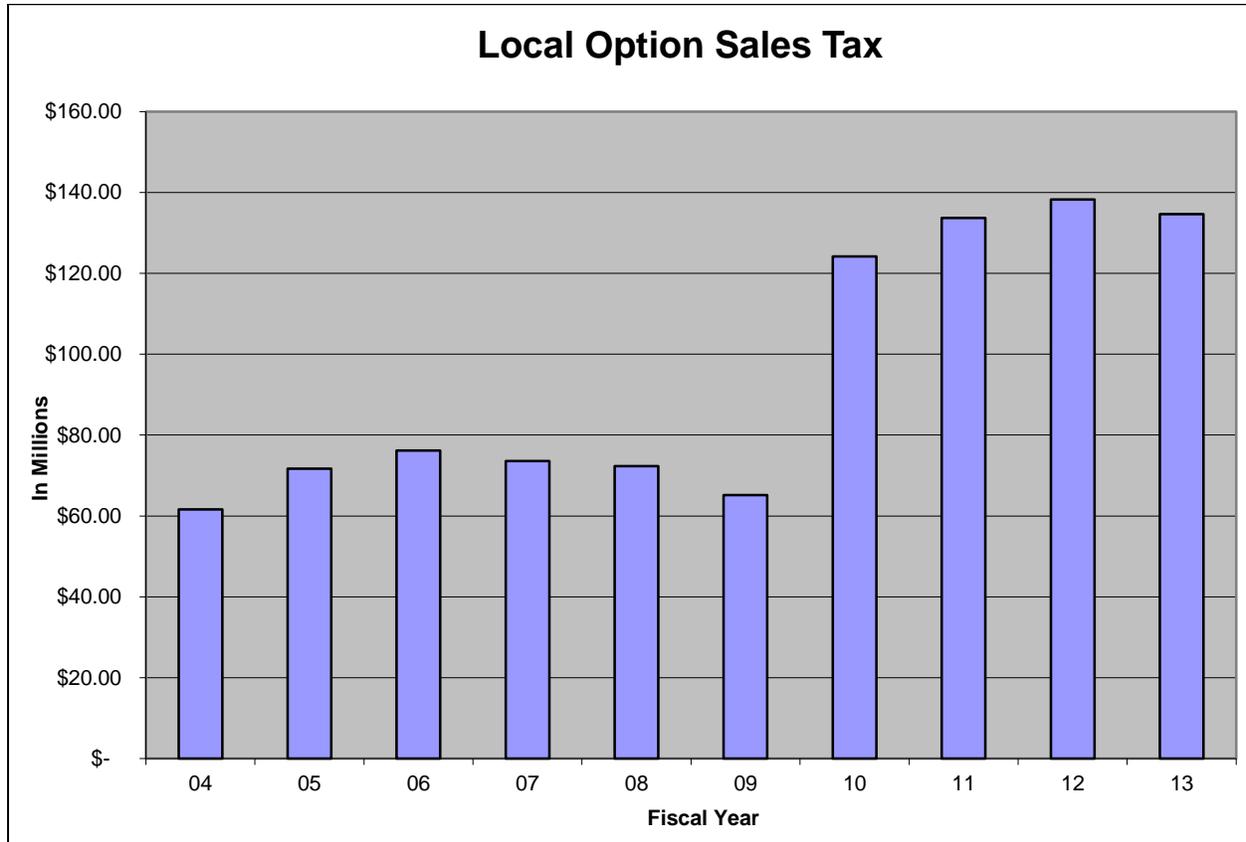


**Franchise Fees**

The city has had franchise fees resulting from franchise agreements for natural gas and manufactured gas distributors for several years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source in FY 13. The estimates for the franchise fee are provided by the city's utility, JEA, for the electric, water and sewer revenues. The natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets.

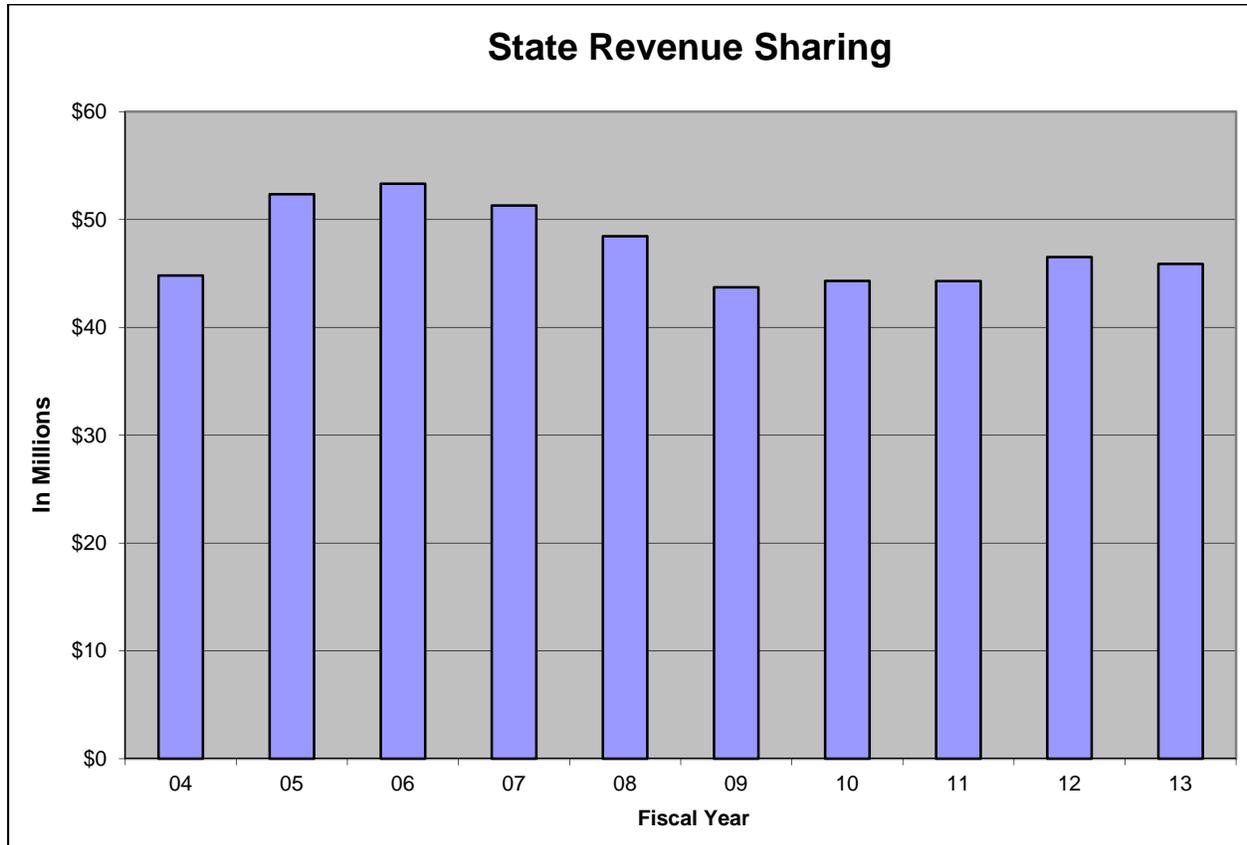
**Local Option Sales Tax**

On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA). On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began to slow after FY 06, with decreases in collections experienced through FY 09. Beginning in FY 10, the city chose to appropriate within the annual budget the portion of the infrastructure half-cent sales tax that is utilized for paying debt service, thus the jump from FY 09. We anticipate that sales tax revenues will begin to recover over the next few years.



**State Revenue Sharing**

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as eight years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession has been evident with modest recovery anticipated for future years. This fits into our projections for the economic recovery to be stronger in Jacksonville compared to the State of Florida as a whole.

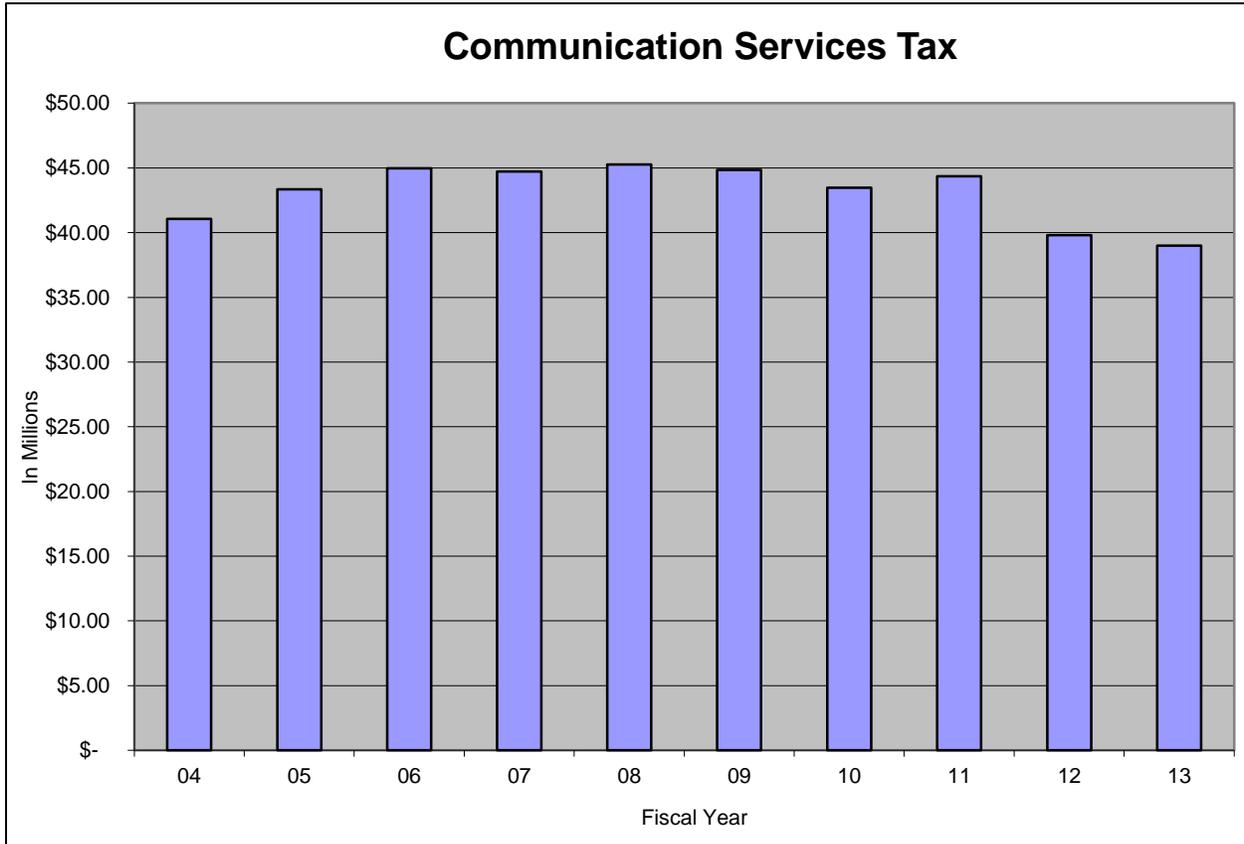


**Stormwater Charges**

The City of Jacksonville launched a new stormwater management fund in FY 08 (July 2008) to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 13, the stormwater fee is expected to yield \$26.6 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city.

**Communication Services Tax**

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with the City's own projections of communication services tax collections based upon historical revenues to arrive at a final estimate.



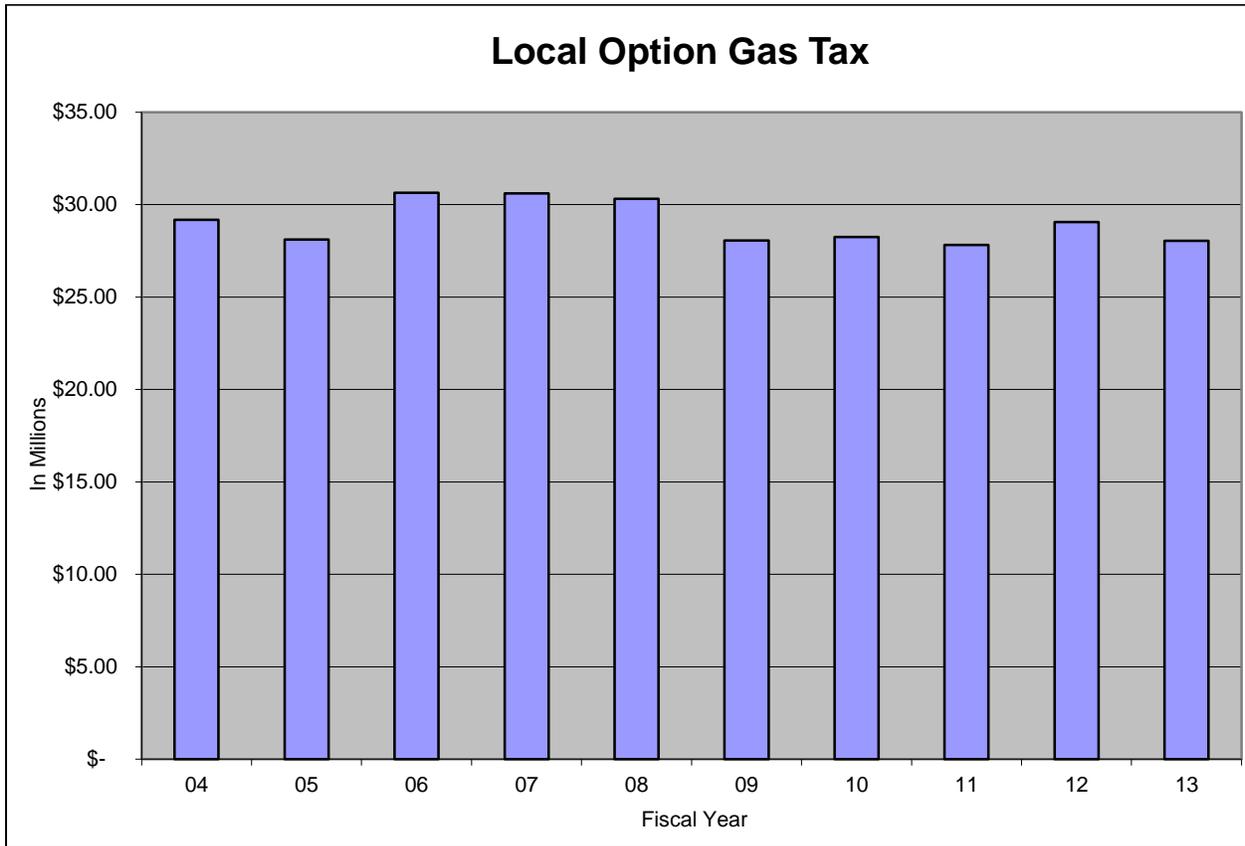
**Solid Waste Charges**

The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to match previous levels as the economic recovery is expected to increase the amount of refuse collected and disposed of within the county. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection.

The solid waste fee is expected to generate \$70.1 million in revenue for FY 13.

**Local Option Gas Tax**

The city levies a local option gas tax six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the city and the JTA, the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. The local option gas tax saw growth in much of the past decade but has now dropped back. As the economy improves so should the Local Option Gas Tax. We project the Tax will approximate \$28 million for FY 13.



**Other Revenues**

The revenue streams discussed thus far constitute 73.0% of all revenues anticipated to be received by the City of Jacksonville. The remaining 27.0% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory and Inspection Fees, Ambulance and E911 Charges, and Licenses and Permits.

## BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the division chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into a proposed ordinance by the Office of the General Counsel and is forwarded to the appropriate Council committee for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an Internal Services Fund account to another account
- Transfers from or between Public Service Grants previously approved by Council
- Transfer to or from the City Council's activities / accounts
- Transfers from a contingency except for the Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants requiring a City match.
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Annual, cumulative, transfers over \$500,000 for any agency, non-departmental activity or department existing object line item.
- Transfers out of or into a C.I.P. project in excess of 10% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

## **BUDGET PROCESS**

### **Legal Requirements**

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By May 1, the Mayor must submit to the City Council a tentative proposed budget.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget to the Jacksonville City Council in accordance with Section 106.201 of the municipal code.

Within 35 days of July 1, the City Council must set proposed millage rates. At that time, a date, time and place is set for a first public hearing on the proposed budget and millage rates.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

### **Mayor's Proposed Budget Preparation**

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions.

Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding technology. The City's information technology (IT) capabilities must be flexible, scalable, secure and environmentally conscious with the ability to respond to new goals and changing operating requirements by various agencies. To facilitate this, the City typically develops an Information Technology Plan (ITP) which focuses specifically on the equipment replacement and system development needs of the City, its constitutional officers and independent authorities/commissions and boards.

The City also prepares a 5-year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, side walks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.

2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
  - Concurrency is service level standards for development and maintenance of capital facilities and services
3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
  - Maintaining infrastructure and public facilities
  - Outlining implementation strategies
  - Outlining service levels requirements
  - The CIP is adopted into this document.

The internal service providers conduct meetings with their clients to develop the budgets for the internal service funds. Prior to the development of the proposed budget, the internal service providers prepare their budgets in order for these services to be included in the client departments' budget submittals.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

At the end of April, the Budget Office prepares a tentative proposed Budget based upon the budget submissions that have been received from the various departments and constitutional officers. Based upon these submissions, the Mayor consults with his executive staff to formulate a tentative proposed millage rate to be submitted as part of the tentative proposed Budget.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. To the extent that the Budget Office and a department or constitutional officer cannot agree on a proposed budget, the revised proposed budgets are then submitted for review to the Mayor's Budget Review Committee (MBRC). The MBRC is a standing executive committee that is comprised of five voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Chief Financial Officer, and the Policy Chiefs of the Mayor. This committee then makes any final budget recommendations to the Mayor on the proposed budget. The Mayor then consults with his executive staff, reviews the latest fiscal information available, and makes any final changes to the proposed Budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on the second Tuesday in July; the budget ordinance, millage levy ordinance, and related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

**Council Budget Review and Adoption**

The Council begins its review of the Mayor's Proposed Budget in July. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

State law requires that a proposed millage rate be approved and filed by August 4 of each year to comply with Truth in Millage (TRIM) requirements. The proposed millage is based upon the Proposed Budget submitted by the Mayor. The proposed millage as well as the date and time of the first public hearing on the proposed millage and tentative budget is provided to the Property Appraiser and Tax Collector by August 4. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner by August 24.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the proposed budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2013 budget preparation phase.

**BUDGET CALENDAR**

January 11- February 13	Departmental meetings to discuss functions and budget proposals
February 24	Deadline to submit CIP forms with priority rankings to the Budget Office.
March 12	Deadline for internal service providers to submit their proposed budget to the Budget Office.
March 23	Electronic distribution to the departments of budget instructions and forms, including reports with five months of data and current level targets.
April 6	CIP submissions are reviewed and prioritized.
April 20	Deadline for posting revenue projections and current level request to the Budget System, and submitting budget forms to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April 30	Finance Director with Chief Administrative Officer/Mayor and Mayor's Chiefs review CIP and ITP.
April 30	Deadline for entering grant requests into GIFTS system.

## CITY OF JACKSONVILLE, FLORIDA

May 1	Tentative proposed Budget is submitted to City Council.
May 10–June 2	Departmental Budget review with the Budget Office.
May 14–June 4	Distribution of revised reports to the departments that includes Budget Office recommendations on current level funding. Revisions made by the Budget Office are generally based upon consistently applied determinations that are agreed to by the departments.
June 1	Preliminary estimates of taxable values is received from the Property Appraiser.
June 21	The MBRC reviews any unresolved differences and makes recommendations on funding to the Mayor.
June 21-June 25	Review of proposed budget, culminating with final budget decisions by the Mayor.
July 1	Certifications of Taxable Value received from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
July 16	The Council begins its review of the Mayor's Proposed Budget.
July 24	City Council adopts proposed millage for Truth in Millage (T.R.I.M.) notice.
August 07 - September 07	The Council Finance Committee and other standing committees review the Proposed Budget.
September 11	During the first Council meeting in September, public hearings are held on both the proposed millage and the proposed budget. Following the public hearings, the Council adopts a tentative mileage rate and a tentative budget.
September 07	The Finance Committee makes its final recommendation to the Council on the proposed budget. The recommended budget is made available for public inspection for seven days.
September 25	After the final public hearings, the Millage Levy Ordinance and the Budget Ordinance, as amended, are adopted by the City Council. Both ordinances are then signed by the Mayor.
October 1	The new fiscal year begins

**FINANCIAL CONDITION  
PROJECTED FUND BALANCES AT SEPTEMBER 30, 2013  
(in thousands)**

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Year 2012-13 Totals</u>
<b>ESTIMATED BEG FUND BALANCE</b>	151,984	187,496	184,271	84,413	608,164
<b>BUDGETED SOURCES:</b>					
Taxes, Licenses & Permits	613,523	183,325	11,918	0	808,767
Intergovernmental Revenue	128,324	7,862	0	0	136,186
General Government Charges	17,376	1,050	1,039	266,065	285,530
Earnings on Investments	6,228	1,253	1,704	3,903	13,089
Fines and Forfeitures	2,544	619	571	0	3,734
Charges for Services	53,266	20,021	114,560	16	187,862
Special Assessments	0	0	0	0	0
Miscellaneous	16,489	2,461	10,736	1,318	31,003
Banking Fund Borrowings	0	0	4,375	32,731	37,106
Contributions from Other Funds	<u>113,473</u>	<u>23,348</u>	<u>18,081</u>	<u>1,072</u>	<u>155,974</u>
<b>Total Sources</b>	<u>951,224</u>	<u>239,938</u>	<u>162,984</u>	<u>305,104</u>	<u>1,659,251</u>
<b>BUDGETED USES:</b>					
Salaries and Benefits	569,965	13,403	23,565	27,326	634,259
Operating expense	234,161	29,117	125,482	261,269	650,030
Capital outlay	3,286	547	15,935	6,370	26,137
Debt service	71,321	72,505	3,813	11,104	158,743
Assistance to other agencies	42,701	122,624	0	261	165,586
Contributions to other funds	<u>39,999</u>	<u>4,895</u>	<u>1,651</u>	<u>0</u>	<u>46,546</u>
<b>Total Uses</b>	<u>961,433</u>	<u>243,092</u>	<u>170,447</u>	<u>306,330</u>	<u>1,681,302</u>
<b>Projected Ending Fund Balance</b>	<u>141,775</u>	<u>184,342</u>	<u>176,809</u>	<u>83,187</u>	<u>586,114</u>
Percentage Change:	-6.7% a	-1.7%	-4.0% b	-1.5%	-3.6%

a) The decrease in projected fund balance is due to a \$10.5 million appropriation of retained earnings in the General Fund - GSD (SF 011) to fund operations in the Office of the Sheriff's budget for FY 12-13.

b) The decrease in projected fund balance is due to a \$7.4 million appropriation of retained earnings in the Landfill Closure fund (SF 443).

**Footnotes:**

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 12, 2012 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the

CITY OF JACKSONVILLE, FLORIDA

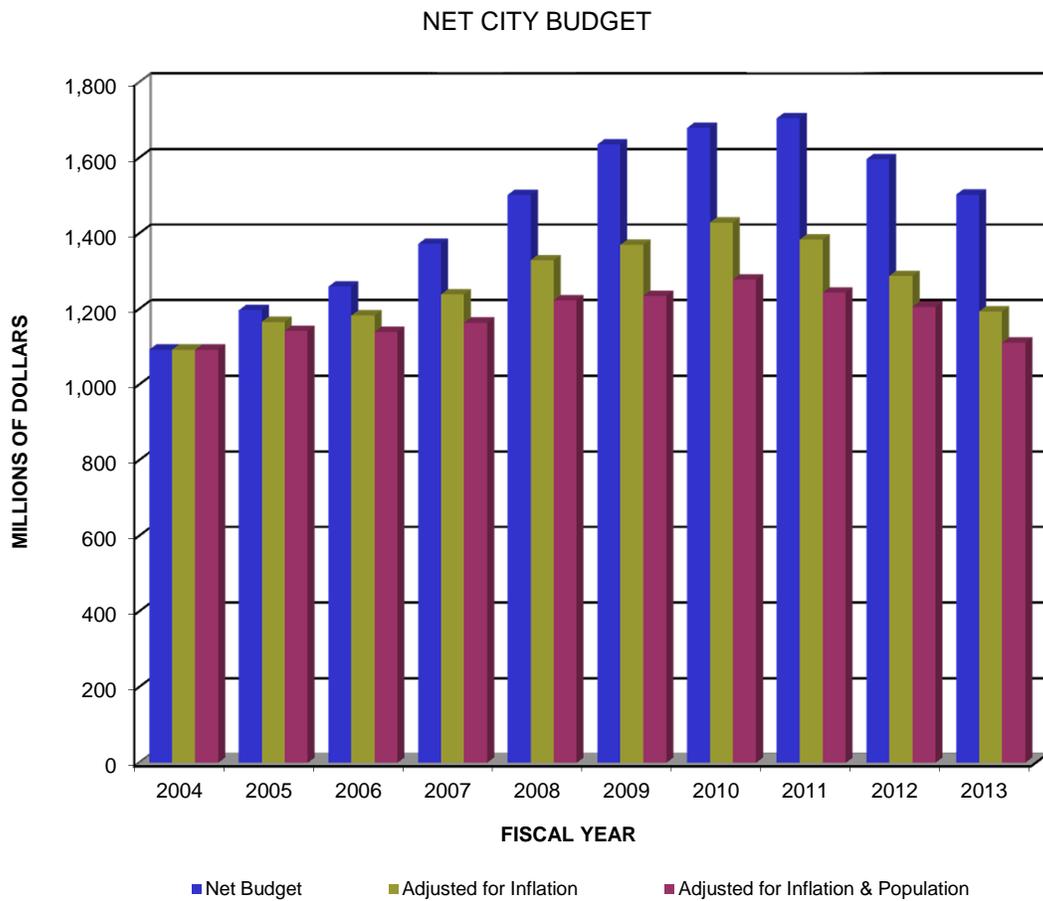
**STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES**  
(in thousands)

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
<b>FISCAL YEAR ENDED SEPT 30, 2010</b>					
Fund Balance, Beginning of Year	\$ 110,181	\$ 263,549	\$ 145,256	\$ 61,112	\$ 580,098
Operating - Rev/(Exp)					
Revenues	976,478	331,858	116,480	252,640	1,677,456
Expenditures	(870,052)	(300,227)	(146,772)	(229,717)	(1,546,768)
Operating Income (Loss)	106,426	31,631	(30,292)	22,923	130,688
Non Operating - Rev/(Exp)					
Transfers In	16,747	32,473	43,937	3,769	96,926
Transfers Out	(126,335)	(84,985)	(8,403)	(8,414)	(228,137)
Long Term Debt Issued/Captial Contributions	3,556	0	0	0	3,556
Change in reserve for inventory of supplies	(510)	0	0	0	(510)
Fund Balance, End of Year	<u>\$ 110,065</u>	<u>\$ 242,668</u>	<u>\$ 150,498</u>	<u>\$ 79,390</u>	<u>\$ 582,620</u>
<b>FISCAL YEAR ENDED SEPT 30, 2011</b>					
Fund Balance, Beginning of Year	\$ 110,065	\$ 242,668	\$ 150,498	\$ 79,390	\$ 582,620
Operating - Rev/(Exp)					
Revenues	984,033	340,575	129,333	255,647	1,709,588
Expenditures	(855,337)	(336,828)	(137,493)	(245,701)	(1,575,359)
Operating Income (Loss)	128,696	3,747	(8,160)	9,946	134,229
Non Operating - Rev/(Exp)					
Transfers In	11,158	30,517	24,804	3,176	69,655
Transfers Out	(121,377)	(72,313)	(1,717)	(4,776)	(200,183)
Long Term Debt Issued/Captial Contributions	379	0	0	0	379
Fund Balance, End of Year	<u>\$ 128,921</u>	<u>\$ 204,619</u>	<u>\$ 165,425</u>	<u>\$ 87,736</u>	<u>\$ 586,700</u>
<b>FISCAL YEAR ENDED SEPT 30, 2012</b>					
Fund Balance, Beginning of Year	\$ 128,921	\$ 204,619	\$ 165,425	\$ 87,736	\$ 586,700
Operating - Rev/(Exp)					
Revenues	955,451	300,218	143,913	238,667	1,638,249
Expenditures	(820,448)	(249,084)	(144,481)	(245,457)	(1,459,470)
Operating Income (Loss)	135,003	51,135	(568)	(6,791)	178,778
Non Operating - Rev/(Exp)					
Transfers In	9,372	30,900	21,085	1,545	62,901
Transfers Out	(123,661)	(99,158)	(1,670)	1,923	(222,565)
Long Term Debt Issued/Captial Contributions	2,349	0	0	0	2,349
Estimated Fund Balance, End of Year	<u>\$ 151,984</u>	<u>\$ 187,496</u>	<u>\$ 184,271</u>	<u>\$ 84,413</u>	<u>\$ 608,164</u>

**NET CITY BUDGET**

Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville’s budget, by adjusting for those items which are double counted.

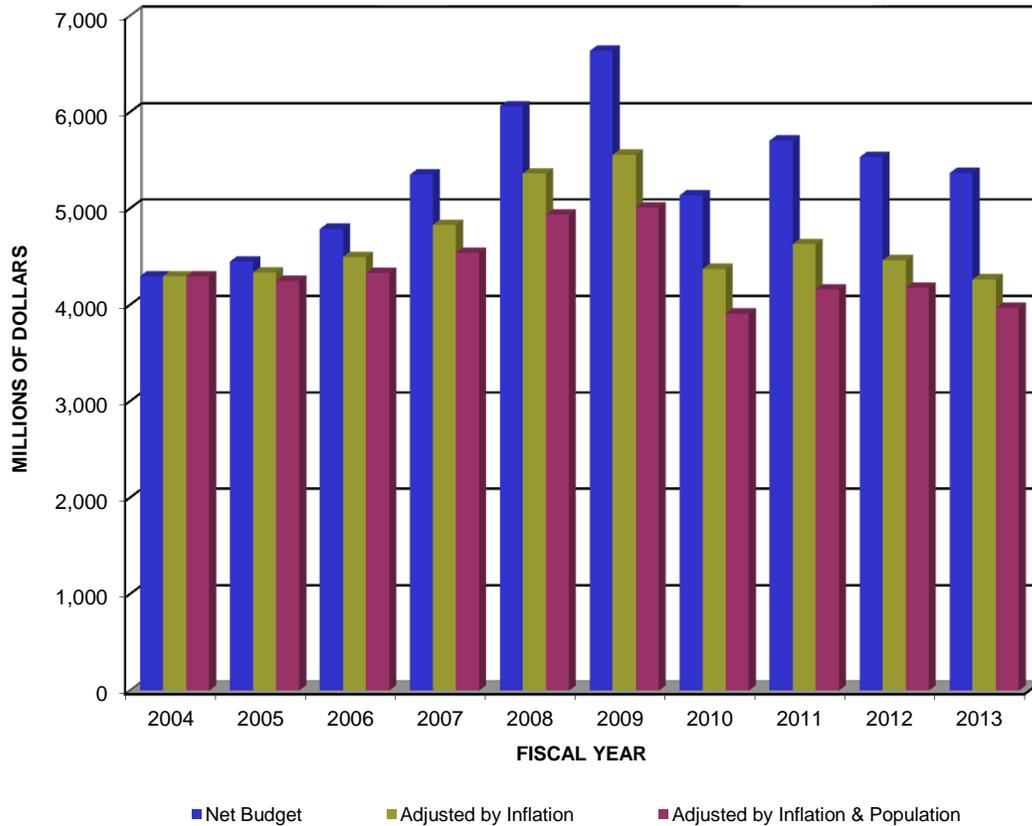
As shown below, the net budget of the City has increased from \$1.09 billion in fiscal year 2004 to \$1.5 billion for fiscal year 2013. However, adjusting for inflation during the period, the fiscal year 2013 budget would be equivalent to a budget in fiscal year 2004 of \$1.19 billion. When also taking into account the population growth during the same period, the fiscal year 2013 budget is equivalent to a budget of \$1.11 billion in fiscal year 2004.



# CITY OF JACKSONVILLE, FLORIDA

The following graph shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

### NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

CITY OF JACKSONVILLE, FLORIDA

**COMPARATIVE NET CITY BUDGET**  
**FOR FISCAL YEARS 2011-12 AND 2012-13**  
**(Excluding Fund to Fund Transfers)**

		<b>FY 12 Budgeted</b>	<b>FY 13 Budgeted</b>	<b>% Of Change</b>
General Fund	\$	891,183,075	901,345,197	1.14 %
Capital Project Funds		56,189,745	33,722,387	(39.98)
Special Revenue Funds		355,412,112	320,644,433	(9.78)
Enterprise Funds		183,905,861	168,795,357	(8.22)
Internal Service Funds		104,144,565	74,066,841	(28.88)
General Trust and Agency Funds		1,434,179	2,139,939	49.21
Component Units		<u>4,538,706</u>	<u>2,566,135</u>	<u>(43.46)</u>
<b>TOTAL CITY OF JACKSONVILLE</b>	\$	<u><u>1,596,808,243</u></u>	<u><u>1,503,280,289</u></u>	<u><u>(5.86) %</u></u>

A More Detailed Summary Follows.

CITY OF JACKSONVILLE, FLORIDA

**COMPARATIVE NET CONSOLIDATED BUDGET  
FOR FISCAL YEARS 2010-11, 2011-12 AND 2012-13**

	FY 11 Budgeted	FY 12 Budgeted	FY 13 Budgeted
<b>CITY OF JACKSONVILLE</b>			
<b>GENERAL FUND</b>	\$1,072,007,469	\$1,042,249,572	\$1,034,227,938
Less: Cash Carryover	44,362,825	47,571,751	48,769,260
Contributions to Other Funds:			
Alcoholic Rehab Trust Fund	333,987	249,281	225,000
Beach Erosion	200,000	200,000	200,000
Capital Project Funds (Pay-Go)	3,700,000	6,985,071	0
Cecil Commerce Center	1,509,133	1,622,988	1,360,253
Children's Commission	20,673,779	19,384,287	16,804,385
City Venues	9,801,442	8,703,230	7,894,945
Community Development	275,357	0	0
Court Technology - Recording Fees	544,845	1,113,050	861,883
Courthouse Complex Trust Fund	0	0	94,408
Federal Programs	491,265	424,266	421,860
Hanna Park	499,578	238,511	421,060
Huguenot Park	0	384,496	343,103
Information Technology	482,000	0	0
Jacksonville Economic Development	8,866,911	1,428,860	0
Jacksonville Port Authority	7,989,018	5,905,702	5,296,851
Jacksonville Transportation Authority	1,254,804	1,284,270	1,324,309
JEDC - Cecil Field Trust	0	578,724	0
Motor Vehicle Inspection	40,000	0	0
Public Parking Garage	1,075,715	0	0
Public Parking System	60,427	0	0
Storm Water	869,685	1,482,501	1,557,442
Tax Increment Districts	2,220,543	3,322,168	2,540,800
Vehicle Replacement (Pay-Go)	1,250,000	0	0
Full Cost Recovery	18,593,545	18,408,742	17,349,015
Transfers between General Funds	23,491,315	22,252,177	20,951,581
Transfers Between Funds for Debt Service	1,071,608	1,071,608	1,071,608
Interfund and Intrafund Transfers	8,714,984	8,454,814	5,394,978
<b>TOTAL - GENERAL FUND</b>	<b>913,634,703</b>	<b>891,183,075</b>	<b>901,345,197</b>

CITY OF JACKSONVILLE, FLORIDA

**COMPARATIVE NET CONSOLIDATED BUDGET  
FOR FISCAL YEARS 2010-11, 2011-12 AND 2012-13**

	FY 11 Budgeted	FY 12 Budgeted	FY 13 Budgeted
<b>CAPITAL PROJECT FUND</b>	147,721,636	56,585,745	34,114,387
Less: Cash Carryover	400,000	396,000	392,000
Contributions to Other Funds	0	0	0
<b>TOTAL - CAPITAL PROJECT FUND</b>	147,321,636	56,189,745	33,722,387
<b>SPECIAL REVENUE FUNDS</b>	253,132,561	253,678,029	243,852,834
Plus: Anticipated Grants (1)	108,039,721	119,236,301	89,617,321
Less: Cash Carryover	1,049,513	1,752,504	760,914
Transfers between Sp Rev Funds	435,317	75,000	75,000
Transfers Between Funds for Debt Service	9,863,211	10,220,938	7,169,478
Contributions to Other Funds	6,237,689	5,453,776	4,820,330
<b>TOTAL - SPECIAL REVENUE FUNDS</b>	343,586,552	355,412,112	320,644,433
<b>ENTERPRISE FUNDS</b>	206,964,338	221,640,020	201,067,212
Less: Cash Carryover	-8,215,652	3,186,619	1,824,952
Transfers between Enterprise Funds	22,081,068	18,641,060	13,147,513
Transfers Between Funds for Debt Service	10,879,951	15,510,480	16,907,390
Contributions to Other Funds	400,000	396,000	392,000
<b>TOTAL - ENTERPRISE FUNDS</b>	181,818,971	183,905,861	168,795,357
<b>INTERNAL SERVICE FUNDS</b>	369,012,010	378,422,545	342,863,725
Less: Cash Carryover	2,358,967	1,564,799	1,683,756
Transfers between Internal Svc Funds	4,341,586	7,283,193	5,641,755
Transfers Between Funds for Debt Service	15,437,636	24,410,236	29,208,314
Charges to City and Independent Agencies	239,648,908	241,019,752	232,263,059
Contributions to Other Funds	0	0	0
<b>TOTAL - INTERNAL SERVICE FUNDS</b>	107,224,913	104,144,565	74,066,841
<b>GENERAL TRUST AND AGENCY FUNDS</b>	11,845,227	12,017,470	13,683,144
Less: Cash Carryover	0	0	0
Contributions to Other Funds	0	0	605,000
Pension Fund Charges	10,894,411	10,583,291	10,938,205
<b>TOTAL - GENERAL TRUST AND AGENCY FUNDS</b>	950,816	1,434,179	2,139,939
<b>COMPONENT UNITS</b>	11,428,646	4,538,706	2,978,653
Less: Cash Carryover	3,664	0	0
Transfers between Component Units	801,512	0	0
Contributions to Other Funds	0	0	412,518
<b>TOTAL - COMPONENT UNITS</b>	10,623,470	4,538,706	2,566,135
<b>TOTAL CITY OF JACKSONVILLE</b>	<b>1,705,161,061</b>	<b>1,596,808,243</b>	<b>1,503,280,289</b>

CITY OF JACKSONVILLE, FLORIDA

**COMPARATIVE NET CONSOLIDATED BUDGET  
FOR FISCAL YEARS 2010-11, 2011-12 AND 2012-13**

	FY 11 Budgeted	FY 12 Budgeted	FY 13 Budgeted
<b>INDEPENDENT AUTHORITIES</b>			
<b>JACKSONVILLE ELECTRIC AUTHORITY</b>			
Operations	1,806,261,038	1,890,793,451	1,819,661,931
Capital	394,538,407	312,850,000	323,083,000
Less: Transfers between Operating and Capital	202,297,022	250,751,508	258,707,756
Contribution to WSEA	800,000	0	0
Contribution to General Fund - GSD	101,687,538	104,187,538	106,687,538
<b>TOTAL - JACKSONVILLE ELECTRIC AUTHORITY</b>	<b>1,896,014,885</b>	<b>1,848,704,405</b>	<b>1,777,349,637</b>
<b>JACKSONVILLE AVIATION AUTHORITY</b>			
Operations	76,363,643	79,057,645	78,740,422
Capital	18,097,269	33,388,800	72,871,680
Less: Transfer to Operating Capital Outlay	7,632,659	10,423,262	28,776,600
<b>TOTAL - JACKSONVILLE AVIATION AUTHORITY</b>	<b>86,828,253</b>	<b>102,023,183</b>	<b>122,835,502</b>
<b>JACKSONVILLE PORT AUTHORITY</b>			
Operations	58,537,333	59,798,478	60,528,152
Capital	67,423,005	122,899,420	117,499,335
Less: Transfer to Operating Capital Outlay	3,985,201	4,421,538	5,210,746
<b>TOTAL - JACKSONVILLE PORT AUTHORITY</b>	<b>121,975,137</b>	<b>178,276,360</b>	<b>172,816,741</b>
<b>JACKSONVILLE TRANSPORTATION AUTHORITY</b>			
Operations	103,547,309	164,032,610	165,021,547
Capital	67,700,805	12,086,104	17,661,630
Less: Transfers within/to Divisions	3,954,450	3,800,672	12,993,623
<b>TOTAL - JACKSONVILLE TRANSP AUTHORITY</b>	<b>167,293,664</b>	<b>172,318,042</b>	<b>169,689,554</b>
<b>POLICE &amp; FIRE PENSION FUND</b>			
Operations	8,105,669	9,078,585	8,724,167
Less: Interfund Transfers	0	0	0
<b>TOTAL - POLICE &amp; FIRE PENSION FUND</b>	<b>8,105,669</b>	<b>9,078,585</b>	<b>8,724,167</b>
<b>WATER &amp; SEWER EXPANSION AUTHORITY (WSEA)</b>			
Operations	1,134,672	0	0
Less: Interfund Transfers to Other Agencies	334,672	0	0
<b>TOTAL - WSEA</b>	<b>800,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL - INDEPENDENT AUTHORITIES</b>	<b>2,281,017,608</b>	<b>2,310,400,575</b>	<b>2,251,415,601</b>
<b>OTHER AGENCIES</b>			
<b>DUVAL COUNTY SCHOOL BOARD</b>			
Operations	1,776,249,424	1,676,288,018	1,663,440,978
Less: Interfund Transfers	55,981,290	49,921,878	49,035,210
<b>TOTAL - DUVAL COUNTY SCHOOL BOARD</b>	<b>1,720,268,134</b>	<b>1,626,366,140</b>	<b>1,614,405,768</b>
<b>TOTAL NET CONSOLIDATED BUDGET</b>	<b>\$5,706,446,803</b>	<b>\$5,533,574,958</b>	<b>\$5,369,101,658</b>

(1) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.  
Detail is provided on the Anticipated Grant Schedule.

CITY OF JACKSONVILLE, FLORIDA

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
<b>REVENUES</b>			
AD VALOREM TAXES	431,959,085	17,079,631	0
BUSINESS TAXES	7,600,000	0	0
CONTRIB & DONATIONS FROM PRIVATE SOURCES	0	354,050	300,000
CONTRIB FROM COMPONENT UNITS	0	0	0
CONTRIBUTIONS FROM OTHER FUNDS	30,398,957	23,347,752	944,000
CONTRIBUTIONS FROM OTHER LOCAL UNITS	107,100,056	0	0
COURT-RELATED REVENUES	190,297	3,552,118	0
CULTURE AND RECREATION	1,796,397	1,630,100	0
DEBT PROCEEDS	0	0	27,355,950
DISPOSITION OF FIXED ASSETS	50,000	0	0
FEDERAL GRANTS	105,225	652,741	0
FEDERAL PAYMENTS IN LIEU OF TAXES	23,000	0	0
FRANCHISE FEES	42,531,812	0	0
GENERAL GOVERNMENT	17,375,918	1,050,030	0
HUMAN SERVICES	1,770,767	850,741	0
INTEREST, INCL PROFITS ON INVESTMENTS	6,228,493	1,252,914	4,987,762
JUDGMENT AND FINES	704,700	206,613	0
NON OPERATING SOURCES	58,917,999	3,914,492	0
OTHER CHARGES FOR SERVICES	23,333,186	0	0
OTHER FINES AND/OR FORFEITS	1,291,997	320,000	0
OTHER LICENSES AND PERMITS	3,000	365,000	0
OTHER MISCELLANEOUS REVENUE	15,427,264	1,924,557	0
PENSION FUND CONTRIBUTIONS	0	0	0
PHYSICAL ENVIRONMENT	456,939	667,599	0
PROCEEDS OF REFUNDING BONDS	0	0	0
PUBLIC SAFETY	25,718,405	13,320,541	0
RENTS AND ROYALTIES	1,011,469	182,000	0
SALES AND USE TAXES	1,002,119	165,880,268	0
SALES OF SURPLUS MATERIALS & SCRAPS	60,000	0	0
STATE GRANTS	439,812	13,604	526,675
STATE SHARED REVENUES	127,756,030	7,195,948	0
TRANSPORTATION	0	0	0
UTILITY SERVICE TAXES	130,427,321	0	0
VIOLATIONS OF LOCAL ORDINANCES	547,690	92,135	0
<b>TOTAL REVENUES</b>	<b>1,034,227,938</b>	<b>243,852,834</b>	<b>34,114,387</b>

CITY OF JACKSONVILLE, FLORIDA

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013**

<b>ENTERPRISE FUNDS</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>TRUST &amp; AGENCY FUNDS</b>	<b>COMPONENT UNITS</b>	<b>TOTAL</b>
0	0	0	0	449,038,716
0	0	0	0	7,600,000
0	0	0	0	654,050
200,000	0	0	0	200,000
46,676,768	35,921,677	0	0	137,289,154
0	0	0	0	107,100,056
0	0	0	0	3,742,415
5,980,450	0	0	0	9,406,947
4,375,000	32,730,950	0	0	64,461,900
0	635,286	0	975,350	1,660,636
0	0	0	0	757,966
0	0	0	0	23,000
0	0	0	0	42,531,812
1,038,568	266,065,395	0	1	285,529,912
0	0	0	0	2,621,508
1,704,404	3,902,775	0	143,395	18,219,743
0	0	1,214,939	0	2,126,252
8,254,635	2,909,575	0	696,669	74,693,370
5,828,045	0	0	0	29,161,231
0	0	0	0	1,611,997
0	0	0	0	368,000
3,492,338	682,567	1,530,000	203,998	23,260,724
0	0	10,938,205	0	10,938,205
96,761,733	0	0	0	97,886,271
0	0	0	158,995	158,995
445,000	0	0	0	39,483,946
7,243,894	0	0	800,245	9,237,608
11,918,327	0	0	0	178,800,714
1,032,875	0	0	0	1,092,875
0	0	0	0	980,091
0	0	0	0	134,951,978
5,544,667	15,500	0	0	5,560,167
0	0	0	0	130,427,321
570,508	0	0	0	1,210,333
<b>201,067,212</b>	<b>342,863,725</b>	<b>13,683,144</b>	<b>2,978,653</b>	<b>1,872,787,893</b>

CITY OF JACKSONVILLE, FLORIDA

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013**

	<b>GENERAL FUNDS</b>	<b>SPECIAL REVENUE FUNDS</b>	<b>CAPITAL PROJECT FUNDS</b>
<b>EXPENDITURES-DEPARTMENTAL</b>			
PERSONNEL EXPENSES	569,964,888	13,403,342	0
OPERATING EXPENSES	222,724,316	27,792,890	0
CAPITAL OUTLAY	3,286,045	546,676	33,722,387
GRANTS AND AIDS	42,701,063	122,624,287	0
OTHER USES	10,934,801	1,324,516	0
<b>TOTAL EXPENDITURES-DEPARTMENTAL</b>	<b>849,611,113</b>	<b>165,691,711</b>	<b>33,722,387</b>
<b>EXPENDITURES-NON-DEPARTMENTAL</b>			
CASH CARRYOVER	47,613,873	552,568	0
CASH CARRYOVER-TO FUND BALANCE	1,155,387	208,346	392,000
CONTINGENCY (Detailed Below)	1,154,634	0	0
CONTRIBUTION FROM PRIMARY GOVERNMENT	6,621,160	0	0
CONTRIBUTION TO PRIMARY GOVERNMENT	0	0	0
DEBT SVC TRANSFER OUT - INTEREST	31,224,681	42,022,015	0
DEBT SVC TRANSFER OUT - PRINCIPAL	39,581,650	30,477,392	0
DEBT SVC TRANSFER OUT-FISCAL AGENT FEES	259,184	5,472	0
DEBT SVC TRANSFER(INTRAFUND) - INTEREST	0	0	0
DEBT SVC TRANSFER(INTRAFUND) - PRINCIPAL	0	0	0
DEBT SVC TRANSFER(INTRAFUND)-FISCAL AGNT	0	0	0
FISCAL AGENT FEES	255,490	0	0
LOAN REPAYMENT	0	0	0
TRANSFER OUT - INTERFUND	32,725,139	4,895,330	0
TRANSFER OUT - INTRAFUND	24,025,627	0	0
<b>TOTAL EXPENDITURES-NON-DEPARTMENTAL</b>	<b>184,616,825</b>	<b>78,161,123</b>	<b>392,000</b>
<b>TOTAL APPROPRIATIONS</b>	<b>1,034,227,938</b>	<b>243,852,834</b>	<b>34,114,387</b>

**SUB REPORT: CONTINGENCY DETAIL**

EXECUTIVE OP CONTINGENCY - COUNCIL	100,000	0	0
EXECUTIVE OP CONTINGENCY - JOINT	100,000	0	0
EXECUTIVE OP CONTINGENCY - MAYOR	60,000	0	0
FEDERAL MATCHING GRANTS (B1-B)	386,487	0	0
FEDERAL PROGRAMS CONTINGENCY	266,000	0	0
DESIGNATED COUNCIL CONTINGENCIES:			
Planning & Development Department	115,751	0	0
Public Works Department	126,396	0	0
	<b>1,154,634</b>	<b>0</b>	<b>0</b>

CITY OF JACKSONVILLE, FLORIDA

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013**

<b>ENTERPRISE FUNDS</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>TRUST &amp; AGENCY FUNDS</b>	<b>COMPONENT UNITS</b>	<b>TOTAL</b>
23,565,227	27,325,737	1,252,445	328,481	635,840,120
98,457,591	196,198,190	11,291,408	2,207,756	558,672,151
15,934,974	6,369,758	347,004	4	60,206,848
0	261,000	0	0	165,586,350
27,024,168	65,071,249	187,287	29,894	104,571,915
<b>164,981,960</b>	<b>295,225,934</b>	<b>13,078,144</b>	<b>2,566,135</b>	<b>1,524,877,384</b>
531,993	612,148	0	0	49,310,582
1,292,959	1,071,608	0	0	4,120,300
0	0	0	0	1,154,634
0	0	0	0	6,621,160
0	0	0	412,518	412,518
1,933,663	0	0	0	75,180,359
1,629,720	0	0	0	71,688,762
245,408	0	0	0	510,064
7,620,746	11,259,174	0	0	18,879,920
9,282,038	17,945,440	0	0	27,227,478
4,606	3,700	0	0	8,306
4,606	3,700	0	0	263,796
0	11,100,266	0	0	11,100,266
1,651,415	0	605,000	0	39,876,884
11,888,098	5,641,755	0	0	41,555,480
<b>36,085,252</b>	<b>47,637,791</b>	<b>605,000</b>	<b>412,518</b>	<b>347,910,509</b>
<b>201,067,212</b>	<b>342,863,725</b>	<b>13,683,144</b>	<b>2,978,653</b>	<b>1,872,787,893</b>
0	0	0	0	100,000
0	0	0	0	100,000
0	0	0	0	60,000
0	0	0	0	386,487
0	0	0	0	266,000
0	0	0	0	115,751
0	0	0	0	126,396
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,154,634</b>

CITY OF JACKSONVILLE, FLORIDA

**BUDGETED REVENUES BY DEPARTMENT  
ALL FUNDS  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013**

	Fiscal Year		Dollar Change	Percent Change
	2011-2012	2012-2013		
<b>Department:</b>				
Advisory Boards and Commissions	\$ 107,081	\$ 307,050	\$ 199,969	186.7%
City Council	4,865,767	5,466,473	600,706	12.3%
Clerk of the Court	2,835,627	2,755,272	(80,355)	(2.8%)
Courts	5,604,272	4,403,238	(1,201,034)	(21.4%)
Employee Services	96,995,167	98,007,877	1,012,710	1.0%
Finance	77,338,329	76,237,100	(1,101,229)	(1.4%)
Fire and Rescue	22,216,739	28,974,486	6,757,747	30.4%
Human Rights Commission	113,800	105,925	(7,875)	(6.9%)
Intra-Governmental Services	90,954,763	84,630,544	(6,324,219)	(7.0%)
Jacksonville Children's Commission	302,300	306,300	4,000	1.3%
Jacksonville Housing Finance Authority	47,563	61,150	13,587	28.6%
Mayor's Office	2,000	1,000	(1,000)	(50.0%)
Medical Examiner	1,256,720	1,202,017	(54,703)	(4.4%)
Military Affairs, Veterans & Disabled Services	500	500	0	0.0%
Neighborhoods	4,536,972	4,247,613	(289,359)	(6.4%)
Office of Economic Development	28,808,160	30,790,896	1,982,736	6.9%
Office of General Counsel	8,666,559	7,955,913	(710,646)	(8.2%)
Office of the Sheriff	14,224,498	15,481,874	1,257,376	8.8%
Parks and Recreation	3,179,721	3,262,738	83,017	2.6%
Planning and Development	9,797,650	10,442,858	645,208	6.6%
Public Libraries	1,744,136	1,353,445	(390,691)	(22.4%)
Public Works	108,342,821	106,727,705	(1,615,116)	(1.5%)
Special Services	1,467,995	1,020,367	(447,628)	(30.5%)
Supervisor of Elections	11,000	6,000	(5,000)	(45.5%)
Tax Collector	10,393,677	10,074,547	(319,130)	(3.1%)
<b>Total Departmental Revenues</b>	<b>\$ 493,813,817</b>	<b>\$ 493,822,888</b>	<b>\$ 9,071</b>	<b>0.0%</b>
<b>Non-Departmental:</b>				
Banking Fund Loan Proceeds	\$ 58,349,836	\$ 31,730,950	\$ (26,618,886)	(45.6%)
Bond Proceeds	58,684,573	32,889,945	(25,794,628)	(44.0%)
Fund Balance/Retained Earnings	68,007,275	74,693,370	6,686,095	9.8%
Jacksonville City-Wide Activities	1,023,988,556	984,323,325	(39,665,231)	(3.9%)
Pension Contributions	10,603,591	10,938,205	334,614	3.2%
Transfers In (including debt)	259,070,369	244,389,210	(14,681,159)	(5.7%)
<b>Non-Departmental Revenues</b>	<b>\$ 1,478,704,200</b>	<b>\$ 1,378,965,005</b>	<b>\$ (99,739,195)</b>	<b>(6.7%)</b>
<b>Total Revenues</b>	<b>\$ 1,972,518,017</b>	<b>\$ 1,872,787,893</b>	<b>\$ (99,730,124)</b>	<b>(5.1%)</b>

\* Data for fiscal year 2011-2012 has been restated to encompass the Executive Department restructure that occurred during the 2011-2012 fiscal year

CITY OF JACKSONVILLE, FLORIDA

**BUDGETED EXPENDITURES BY DEPARTMENT  
ALL FUNDS  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013**

	Fiscal Year		Dollar Change	Percent Change
	2011-2012	2012-2013		
<b>Department:</b>				
Advisory Boards and Commissions	\$ 419,354	\$ 380,583	\$ (38,771)	(9.2%)
City Council	14,047,128	14,723,588	676,460	4.8%
Clerk of the Court	3,442,887	3,004,718	(438,169)	(12.7%)
Courts	3,301,617	2,986,333	(315,284)	(9.5%)
Employee Services	106,317,313	105,032,380	(1,284,933)	(1.2%)
Finance	55,270,566	57,413,976	2,143,410	3.9%
Fire and Rescue	159,439,201	175,489,032	16,049,831	10.1%
Human Rights Commission	901,518	899,974	(1,544)	(0.2%)
Intra-Governmental Services	91,232,036	80,605,023	(10,627,013)	(11.6%)
Jacksonville Children's Commission	26,120,615	25,442,199	(678,416)	(2.6%)
Jacksonville Housing Finance Authority	543,921	579,565	35,644	6.6%
Mayor's Office	3,440,378	3,224,811	(215,567)	(6.3%)
Medical Examiner	2,676,172	2,658,454	(17,718)	(0.7%)
Military Affairs, Veterans & Disabled Services	1,032,703	1,162,067	129,364	12.5%
Neighborhoods	54,943,122	29,350,901	(25,592,221)	(46.6%)
Office of Economic Development	43,173,765	44,024,251	850,486	2.0%
Office of Ethics, Compliance & Oversight	142,509	121,872	(20,637)	(14.5%)
Office of General Counsel	9,265,931	8,586,812	(679,119)	(7.3%)
Office of the Sheriff	350,404,801	372,754,207	22,349,406	6.4%
Parks and Recreation	14,175,454	28,781,277	14,605,823	103.0%
Planning and Development	13,901,172	12,856,191	(1,044,981)	(7.5%)
Property Appaiser	8,831,738	9,018,433	186,695	2.1%
Public Defender	1,393,720	1,869,796	476,076	34.2%
Public Health	957,789	977,648	19,859	2.1%
Public Libraries	38,355,011	34,537,919	(3,817,092)	(10.0%)
Public Works	252,695,864	204,692,316	(48,003,548)	(19.0%)
Special Services	22,146,407	15,192,337	(6,954,070)	(31.4%)
State Attorney	1,498,138	1,236,124	(262,014)	(17.5%)
Supervisor of Elections	6,520,013	5,102,657	(1,417,356)	(21.7%)
Tax Collector	14,902,151	14,473,514	(428,637)	(2.9%)
<b>Total Departmental Expenditures</b>	<b>\$ 1,301,492,994</b>	<b>\$ 1,257,178,958</b>	<b>\$ (44,314,036)</b>	<b>(44.9%)</b>
<b>Non-Departmental:</b>				
Banking Fund Loans	\$ 58,525,982	\$ 32,730,950	\$ (25,795,032)	(44.1%)
Contingency/Cash Carryover	55,703,787	54,585,516	(1,118,271)	(2.0%)
Jacksonville City-Wide Activities	137,704,248	140,447,428	2,743,180	2.0%
Proprietary Funds Debt Service	50,774,812	53,740,906	2,966,094	5.8%
Transfers Out	110,794,541	88,466,042	(22,328,499)	(20.2%)
Transfers to Debt Service Funds	257,521,653	245,638,093	(11,883,560)	(4.6%)
<b>Non-Departmental Expenditures</b>	<b>\$ 671,025,023</b>	<b>\$ 615,608,935</b>	<b>\$ (55,416,088)</b>	<b>(8.3%)</b>
<b>Total Expenditures</b>	<b>\$ 1,972,518,017</b>	<b>\$ 1,872,787,893</b>	<b>\$ (99,730,124)</b>	<b>(5.1%)</b>

\* Data for fiscal year 2011-2012 has been restated to encompass the Executive Department restructure that occurred during the 2011-2012 fiscal year

CITY OF JACKSONVILLE, FLORIDA

**SCHEDULE OF APPROPRIATIONS BY DEPARTMENT**

Department	Personnel Expenses	Operating Expenses
<b>General Funds:</b>		
Advisory Boards and Commissions	\$ 292,057	\$ 88,525
City Council	5,997,314	2,053,508
Clerk of the Court	1,304,873	821,782
Courts		540,091
Employee Services	3,501,960	2,419,539
Finance	4,570,047	1,714,953
Fire and Rescue	151,771,811	22,022,638
Human Rights Commission	687,569	212,398
Intra-Governmental Services	3,481,080	1,227,797
Jacksonville Children's Commission		1
Jacksonville Citywide Activities	(4,231,106)	50,422,302
Mayor's Office	2,594,223	630,581
Medical Examiner	2,256,817	401,634
Military Affairs, Veterans & Disabled Services	995,217	146,847
Neighborhoods	9,908,112	3,910,914
Office of Economic Development	3,366,589	3,085,976
Office of Ethics, Compliance & Oversight	76,094	45,777
Office of General Counsel	70,989	155,499
Office of the Sheriff	313,463,632	54,151,695
Parks and Recreation	13,183,340	6,853,673
Planning and Development	4,203,711	1,144,213
Property Appraiser	7,149,418	1,869,010
Public Defender		1,468,614
Public Health		180,685
Public Libraries	15,717,938	6,535,569
Public Works	12,292,414	45,482,355
Special Services	3,204,375	8,897,678
State Attorney		131,057
Supervisor of Elections	2,875,569	2,866,347
Tax Collector	11,230,845	3,242,658
<b>Total General Funds</b>	<b>\$ 569,964,888</b>	<b>\$ 222,724,316</b>

CITY OF JACKSONVILLE, FLORIDA

**SCHEDULE OF APPROPRIATIONS, CONTINUATION**

<b>Capital Outlay</b>	<b>Grants And Aids</b>	<b>Other Uses</b>	<b>Total</b>
\$ 1	\$ -	\$ -	\$ 380,583
4			8,050,826
1		878,062	3,004,718
35,012			575,103
10			5,921,509
15			6,285,015
50,029			173,844,478
7			899,974
13			4,708,890
	6,081,586		6,081,587
	31,524,577	1,650,237	79,366,010
7			3,224,811
3			2,658,454
3	20,000		1,162,067
19,048	463,980		14,302,054
11	183,815		6,636,391
1			121,872
4			226,492
2			367,615,329
22			20,037,035
13			5,347,937
5			9,018,433
1			1,468,615
	796,963		977,648
3,108,226		8,955,118	34,316,851
73,572		(548,616)	57,299,725
19	3,630,142		15,732,214
1			131,058
4			5,741,920
11			14,473,514
<b>\$ 3,286,045</b>	<b>\$ 42,701,063</b>	<b>\$ 10,934,801</b>	<b>\$ 849,611,113</b>

CITY OF JACKSONVILLE, FLORIDA

**SCHEDULE OF APPROPRIATIONS BY DEPARTMENT**

<b>Department</b>	<b>Personnel Expenses</b>	<b>Operating Expenses</b>
<b>Special Revenue Funds:</b>		
City Council	\$ 79,275	\$ 6,621,147
Courts	943,805	1,377,130
Fire and Rescue	417,410	28,763
Jacksonville Children's Commission	2,581,364	1,248,778
Jacksonville Citywide Activities	(205,849)	5,826,846
Neighborhoods	1,852,289	966,784
Office of the Sheriff	341,305	4,110,332
Parks and Recreation	1,719,550	1,795,075
Planning and Development	5,505,944	2,895,251
Public Defender		401,181
Public Libraries	168,249	47,606
Public Works		1,098,931
Special Services		270,000
State Attorney		1,105,066
<b>Total Special Revenue Funds</b>	<b>\$ 13,403,342</b>	<b>\$ 27,792,890</b>
<b>Capital Project Funds:</b>		
Fire and Rescue	\$ -	\$ -
Neighborhoods		
Office of the Sheriff		
Parks and Recreation		
Public Works		
Special Services		
<b>Total Capital Project Funds</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enterprise Funds:</b>		
Jacksonville Citywide Activities	\$ (43,839)	\$ 2,590,491
Neighborhoods	175,701	69,269
Office of Economic Development	7,861,761	22,463,382
Parks and Recreation	18,907	5,419
Public Works	15,552,697	73,329,030
<b>Total Enterprise Funds</b>	<b>\$ 23,565,227</b>	<b>\$ 98,457,591</b>

CITY OF JACKSONVILLE, FLORIDA

**SCHEDULE OF APPROPRIATIONS, CONTINUATION**

<b>Capital Outlay</b>	<b>Grants And Aids</b>	<b>Other Uses</b>	<b>Total</b>
\$ -	\$ -	\$ -	\$ 6,700,422
79,341		10,954	2,411,230
3			446,176
14	15,530,456		19,360,612
	78,286,196		83,907,193
105,277	75,000	182,523	3,181,873
1			4,451,638
9		518,709	4,033,343
28		612,330	9,013,553
			401,181
5,213			221,068
356,790	28,032,136		29,487,857
	700,499		970,499
			1,105,066
<b>\$ 546,676</b>	<b>\$ 122,624,287</b>	<b>\$ 1,324,516</b>	<b>\$ 165,691,711</b>
\$ 2,739,250	\$ -	\$ -	\$ 2,739,250
11,622,000			11,622,000
552,000			552,000
4,666,094			4,666,094
15,653,419			15,653,419
(1,510,376)			(1,510,376)
<b>\$ 33,722,387</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,722,387</b>
\$ -	\$ -	\$ 24,288,428	\$ 26,835,080
4			244,974
5,026,270		274,852	35,626,265
			24,326
10,908,700		2,460,888	102,251,315
<b>\$ 15,934,974</b>	<b>\$ -</b>	<b>\$ 27,024,168</b>	<b>\$ 164,981,960</b>

CITY OF JACKSONVILLE, FLORIDA

**SCHEDULE OF APPROPRIATIONS BY DEPARTMENT**

Department	Personnel Expenses	Operating Expenses
<b>Internal Services Funds:</b>		
Employee Services	\$ 565,297	\$ 98,467,230
Finance	1,860,987	37,440,713
Intra-Governmental Services	19,033,061	58,728,659
Jacksonville Citywide Activities	(756,637)	
Office of General Counsel	6,623,029	1,561,588
	<b>\$ 27,325,737</b>	<b>\$ 196,198,190</b>
<b>General Trust And Agency Funds:</b>		
Finance	\$ 371,526	\$ 10,879,388
Office of the Sheriff	880,919	412,020
	<b>\$ 1,252,445</b>	<b>\$ 11,291,408</b>
<b>Component Units:</b>		
Jacksonville Housing Finance Authority	\$ 328,481	\$ 221,186
Office of Economic Development		1,966,091
Parks and Recreation		20,479
	<b>\$ 328,481</b>	<b>\$ 2,207,756</b>
	<b>\$ 635,840,120</b>	<b>\$ 558,672,151</b>
<b>Appropriations Grand Total</b>	<b>\$ 635,840,120</b>	<b>\$ 558,672,151</b>

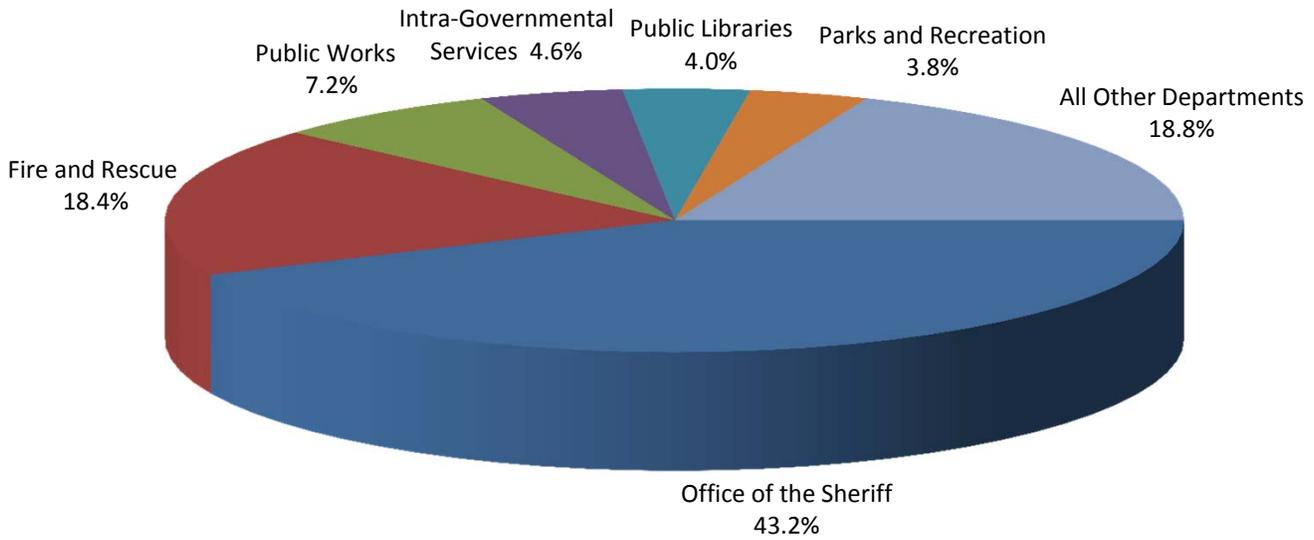
CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ 4	\$ -	\$ 78,340	\$ 99,110,871
14		33,172,992	72,474,706
6,369,736	261,000	2,191,740	86,584,196
		29,452,478	28,695,841
4		175,699	8,360,320
<b>\$ 6,369,758</b>	<b>\$ 261,000</b>	<b>\$ 65,071,249</b>	<b>\$ 295,225,934</b>
\$ (52,996)	\$ -	\$ 187,287	\$ 11,385,205
400,000			1,692,939
<b>\$ 347,004</b>	<b>\$ -</b>	<b>\$ 187,287</b>	<b>\$ 13,078,144</b>
\$ 4	\$ -	\$ 29,894	\$ 579,565
			1,966,091
			20,479
<b>\$ 4</b>	<b>\$ -</b>	<b>\$ 29,894</b>	<b>\$ 2,566,135</b>
<b>\$ 60,206,848</b>	<b>\$ 165,586,350</b>	<b>\$ 104,571,915</b>	<b>\$ 1,524,877,384</b>

CITY OF JACKSONVILLE, FLORIDA

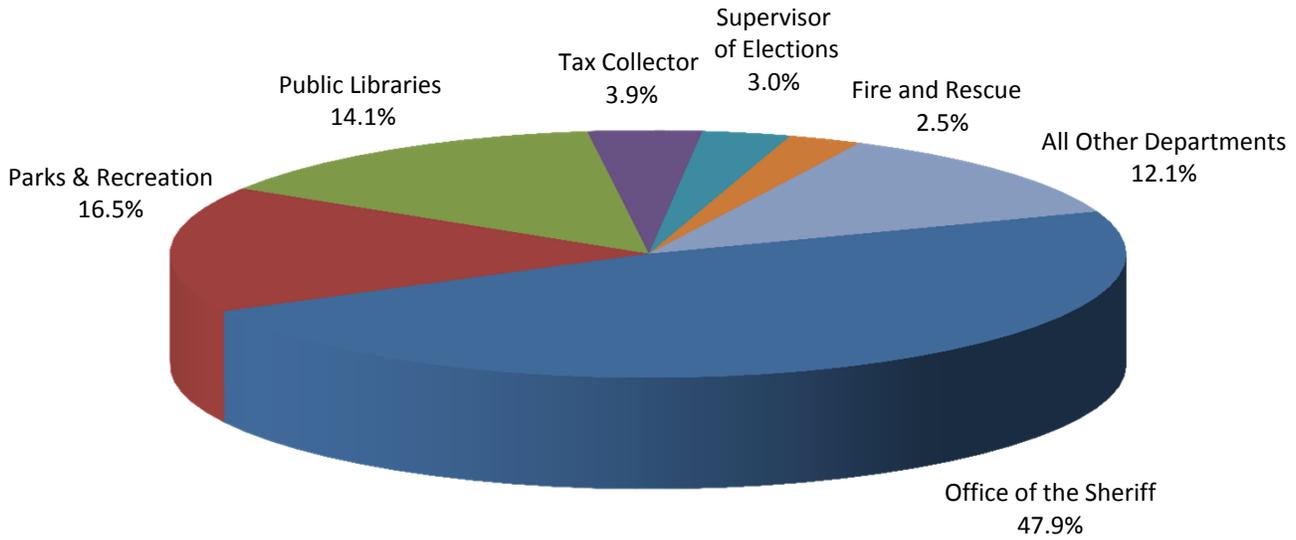
**PERSONNEL DISTRIBUTION BY DEPARTMENT**



DEPARTMENT	CLASSIFIED POSITIONS				
	Fiscal Year 2010-11	Fiscal Year 2011-12	Fiscal Year 2012-13	Percent of Total	Percent Change
Office of the Sheriff	3,371	3,301	3,060	43.2%	(7.3%)
Fire and Rescue	1,325	1,300	1,305	18.4%	0.4%
Public Works	780	776	510	7.2%	(34.3%)
Intra-Governmental Services	513	459	323	4.6%	(29.6%)
Public Libraries	355	354	285	4.0%	(19.5%)
Parks and Recreation	139	133	268	3.8%	101.5%
<b>OTHER</b>					
Tax Collector	244	235	227	3.2%	(3.4%)
Neighborhoods	246	243	212	3.0%	(12.8%)
Planning and Development	190	161	142	2.0%	(11.8%)
Property Appraiser	128	122	120	1.7%	(1.6%)
Finance	100	97	98	1.4%	1.0%
Office of Economic Development	88	84	80	1.1%	(4.8%)
City Council	82	78	77	1.1%	(1.3%)
Office of General Counsel	71	70	62	0.9%	(11.4%)
Employee Services	12	11	54	0.8%	390.9%
Special Services	75	63	51	0.7%	(19.0%)
Jacksonville Children's Commission	49	44	38	0.5%	(13.6%)
Supervisor of Elections	34	35	35	0.5%	0.0%
Clerk of the Court	35	35	30	0.4%	(14.3%)
Mayor's Office	37	35	28	0.4%	(20.0%)
Medical Examiner	27	27	27	0.4%	0.0%
Military Affairs, Veterans & Disabled Services	17	15	17	0.2%	13.3%
Courts	16	16	16	0.2%	0.0%
Human Rights Commission	13	12	10	0.1%	(16.7%)
Vacancy Pool	5	5	5	0.1%	0.0%
Advisory Boards	5	5	4	0.1%	(20.0%)
Jacksonville Housing & Finance Authority	2	3	3	0.0%	0.0%
<b>TOTAL</b>	<b>7,959</b>	<b>7,719</b>	<b>7,087</b>	<b>100.0%</b>	<b>(8.2%)</b>

\* Data for fiscal years 2010-2011 and 2011-2012 have been restated to encompass the Executive Department restructure that occurred during the 2011-2012 fiscal year

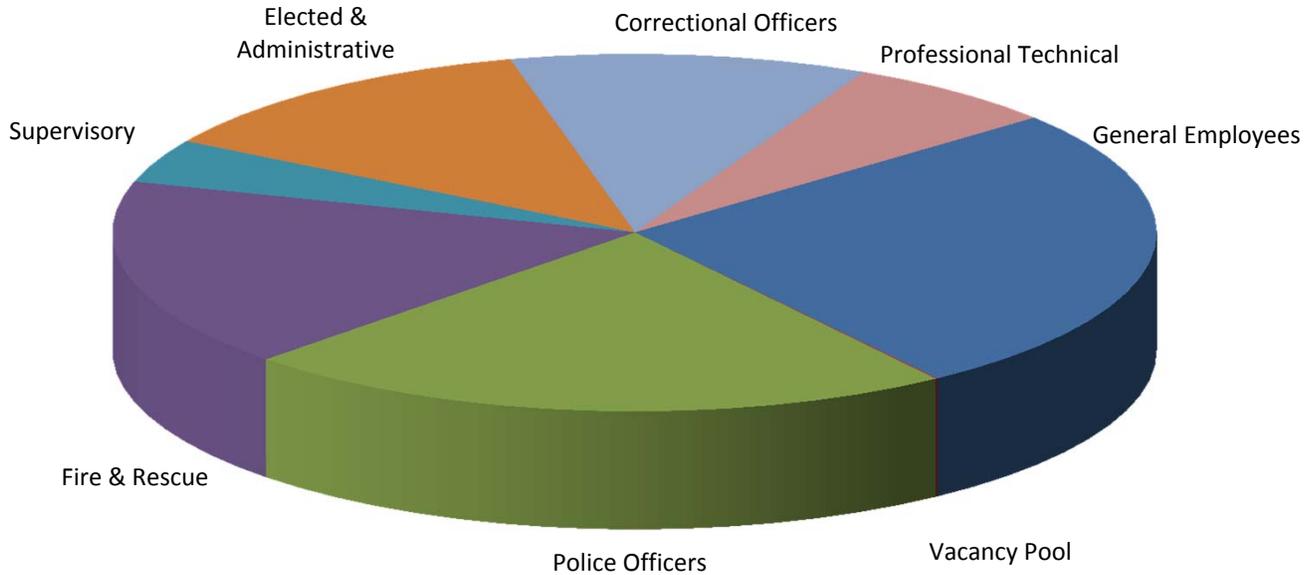
**PART-TIME HOUR DISTRIBUTION BY DEPARTMENT**



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2010-11	Fiscal Year 2011-12	Fiscal Year 2012-13	Percent of Total	Percent Change
Office of the Sheriff	463,971	553,708	672,047	47.9%	21.4%
Recreation & Community Services	224,013	229,257	231,941	16.5%	1.2%
Public Libraries	197,459	197,459	197,979	14.1%	0.3%
Tax Collector	59,340	60,640	54,080	3.9%	(10.8%)
Supervisor of Elections	76,925	56,294	42,062	3.0%	(25.3%)
Central Operations	104,860	34,964	34,964	2.5%	0.0%
<b>OTHER</b>					
Employee Services	30,000	30,000	32,644	2.3%	8.8%
Public Works	24,355	27,505	24,905	1.8%	(9.5%)
Special Services	36,313	28,773	23,427	1.7%	(18.6%)
Intra-Governmental Services	20,812	18,264	21,262	1.5%	16.4%
Neighborhoods	11,797	11,797	12,895	0.9%	9.3%
Office of Economic Development	16,916	16,916	12,439	0.9%	(26.5%)
Finance	9,000	9,000	9,000	0.6%	0.0%
Vacancy Pool	15,500	6,240	6,240	0.4%	0.0%
Medical Examiner	6,240	6,240	6,240	0.4%	0.0%
Planning and Development	5,257	5,257	5,257	0.4%	0.0%
Property Appraiser	4,160	4,160	4,160	0.3%	0.0%
City Council	3,960	3,481	3,001	0.2%	(13.8%)
Office of General Counsel	2,600	2,600	2,600	0.2%	0.0%
Courts	1,250	1,250	2,290	0.2%	83.2%
Office of Ethics, Compliance & Oversight	2,080	2,080	2,080	0.1%	0.0%
Mayor's Office	9,478	9,478	1,300	0.1%	(86.3%)
Jacksonville Children's Commission	1,020	1,020	1,020	0.1%	0.0%
Jacksonville Housing Finance Authority	2,080	2,080	0	0.0%	(100.0%)
<b>TOTAL</b>	<b>1,329,386</b>	<b>1,318,463</b>	<b>1,403,833</b>	<b>100.0%</b>	<b>6.5%</b>

\* Data for fiscal years 2010-2011 and 2011-2012 have been restated to encompass the Executive Department restructure that occurred during the 2011-2012 fiscal year

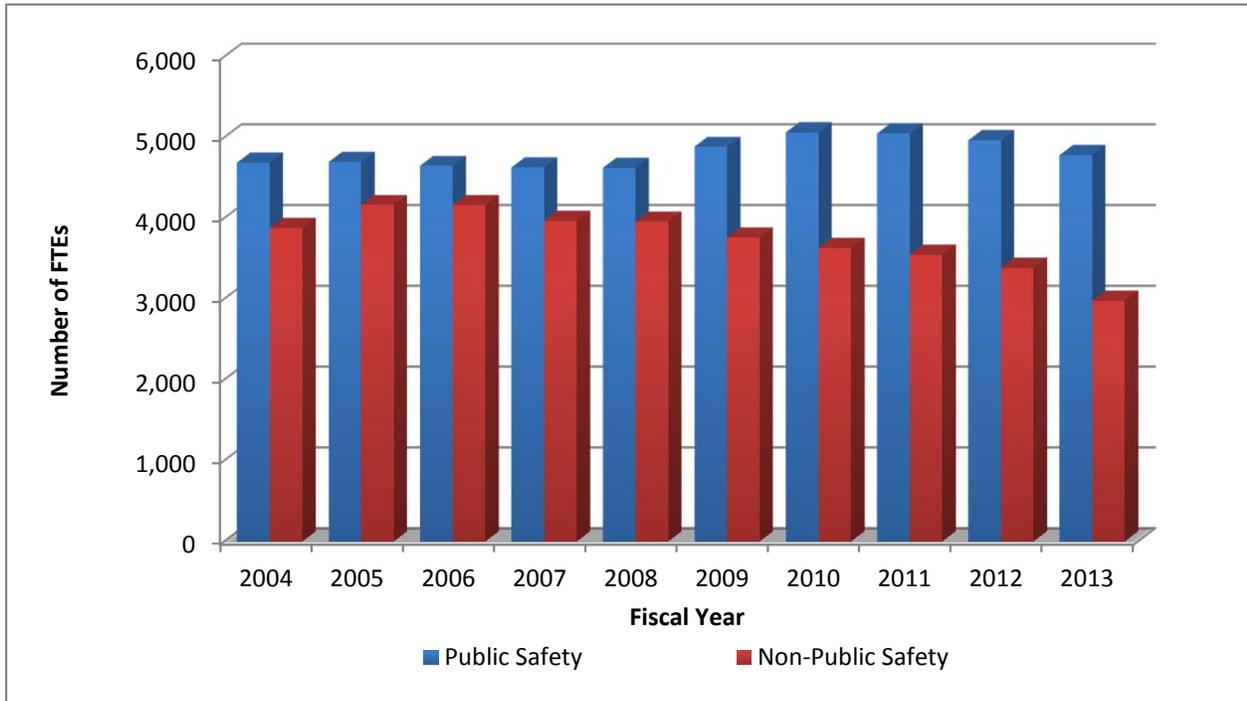
**PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE**



**CLASSIFIED POSITIONS**

GROUP DESCRIPTION	Fiscal Year 2010-11	Fiscal Year 2011-12	Fiscal Year 2012-13	Percent Of Total	Change
General Employees	2,149	2,131	1,863	26.2%	-268
Police Officers	1,718	1,647	1,573	22.2%	-74
Fire and Rescue	1,240	1,218	1,215	17.1%	-3
Elected & Administrative	1,028	969	894	12.6%	-75
Correctional Officers	804	803	785	11.1%	-18
Professional/Technical	636	584	472	6.7%	-112
Supervisory	379	362	280	4.0%	-82
Vacancy Pool	5	5	5	0.1%	0
<b>Total</b>	<b>7,959</b>	<b>7,719</b>	<b>7,087</b>	<b>100%</b>	<b>-632</b>

**PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING  
ALL FUNDS  
(Full-Time Equivalents)**



**TOTAL STAFFING**

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 04	4,690	3,878	8,568
FY 05	4,696	4,166	8,862
FY 06	4,650	4,164	8,814
FY 07	4,630	3,969	8,599
FY 08	4,625	3,960	8,585
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353

CITY OF JACKSONVILLE, FLORIDA

**INTERFUND CONTRIBUTIONS**

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	<b>TRANSFERS IN</b>	<b>TRANSFERS OUT</b>	<b>NET</b>
<b>GENERAL FUND</b>			
General Fund - GSD	6,373,330	32,725,139	(26,351,809)
Total	<u>6,373,330</u>	<u>32,725,139</u>	<u>(26,351,809)</u>
<b>SPECIAL REVENUE FUNDS</b>			
Air Pollution - EPA	421,860		421,860
Alcohol Rehabilitation Program	225,000		225,000
Beach Erosion - Local	200,000		200,000
Cecil Field Commerce Center	1,360,253		1,360,253
Community Development Block Grant	75,000	121,220	(46,220)
Concurrency Management		59,553	(59,553)
Jacksonville Children's Commission	16,804,385		16,804,385
JIA Area Redevelopment Tax Increment District		3,353,319	(3,353,319)
Kathryn A Hanna Park	421,060		421,060
Northside Tax Increment District	2,540,800	75,000	2,465,800
Court Cost Courthouse	94,408		
Recording Fees Technology	861,883		861,883
Southside Tax Increment District		1,286,238	(1,286,238)
Total	<u>23,004,649</u>	<u>4,895,330</u>	<u>18,014,911</u>
<b>CAPITAL PROJECT FUNDS</b>			
General Capital Projects	944,000		944,000
Total	<u>944,000</u>	<u>0</u>	<u>944,000</u>
<b>ENTERPRISE FUNDS</b>			
Baseball Stadium	590,953		590,953
Convention Center	943,308		943,308
Equestrian Center	562,037		562,037
Memorial Arena		1,259,415	(1,259,415)
Municipal Stadium	6,513,495	392,000	6,121,495
Performing Arts Center	544,567		544,567
Huguenot Park	343,103		343,103
Stormwater	1,557,442		1,557,442
Total	<u>11,054,905</u>	<u>1,651,415</u>	<u>9,403,490</u>
<b>TRUST AND AGENCY FUNDS</b>			
64A Sheriff's Trust Fund		552,000	(552,000)
64C Sheriff's Trust Fund		1,500,000	(1,500,000)
64N Art - Public Place		53,000	(53,000)
Total	<u>0</u>	<u>2,105,000</u>	<u>-2,105,000</u>
<b>TOTAL BUDGETED FUNDS</b>	<u><u>41,376,884</u></u>	<u><u>41,376,884</u></u>	<u><u>0</u></u>

## ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 13 anticipated grants are shown in three separate schedules:

- Multi-year Awards or Recurring Grants Requiring No City Match
- Multi-year Awards or Recurring Grants that Require a City Match
- Miscellaneous Provisional Grants

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for miscellaneous provisional grants, which are those grants that are not recurring or multi-year and will require City Council approval if received. It should be noted that the figures shown on these schedules are estimates.

CITY OF JACKSONVILLE, FLORIDA

ANITICPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING NO CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Constitutional Officers - Court Administration	Dpt of Health and Human Services SAMHSA Center	FY11 Joint Adult Drug Court Solicitation to Enhance Services, Coordination and Treatment	To cover professional services provided by River Region services, Inc. for Adult Drug Court countywide. Expand and enhance substance abuse treatment in 'problem solving' courts. Providing alcohol and drug treatment, recovery services supporting substance abuse treatment, screening assessment, case management and program coordination for the defendants.	\$324,992.00	\$0.00	\$0.00	\$0.00	0	0
Fire & Rescue - Emergency Preparedness	Florida Division of Emergency Management	EMS County Award	Funds allocated from the Department of Health to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$175,000.00	\$0.00	\$0.00	\$0.00	0	0
Fire & Rescue - Emergency Preparedness	US Dpt of Homeland Security	State Homeland Security Grant-SHSGP USAR/Haz Mat grant	Funding through the Department of Homeland Security to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist USAR/Haz. Mat incidents.	\$275,000.00	\$0.00	\$0.00	\$0.00	0	0
Fire & Rescue - Emergency Preparedness	US Dpt of Homeland Security	Emergency Management Preparedness Assistance Grant (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs state-wide. These funds benefit preparation for catastrophic events throughout Duval County. The grant requires a 1:1 match, but the Emergency Preparedness Division's general fund budget serves as a match. This is represented as in-kind on the schedule.	\$115,000.00	\$0.00	\$0.00	\$115,000.00	2	1,300
Fire & Rescue - Emergency Preparedness	US Dpt of Homeland Security	Emergency Management Preparedness Grant (EMPG)	To enable Duval County to better respond to catastrophic events by providing necessary support and training to the County's Emergency Management Office.	\$190,000.00	\$0.00	\$0.00	\$190,000.00	0	0
Jacksonville Sheriff's Office	Florida Dpt of Law Enforcement	Edward Byrne Memorial Justice Assistance Grant (JAG)	JSO Beaches Analyst Project will provide a public safety analyst to work with Atlantic Beach, Neptune Beach and Jacksonville Beach police departments. Grant ends September 30, 2013.	\$53,000.00	\$0.00	\$0.00	\$0.00	1	0
Jacksonville Sheriff's Office	Florida Dpt of Law Enforcement	Edward Byrne Memorial Justice Assistance Grant (JAG)	JSO Latent Print Enhancement Project: purchase system to enable access to fingerprints, ability to match more prints to crime scenes in less time.	\$20,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Dpt of Law Enforcement	Edward Byrne Memorial Justice Assistance Grant (JAG)	Street Patrol Project: Purchase utility vehicles to enhance patrol in Zones 4 and 5.	\$30,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Dpt of Law Enforcement	Edward Byrne Memorial Justice Assistance Grant (JAG)	Leadership training project continuation to provide leadership training for all supervisors, sworn corrections, and civilians.	\$23,712.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	JPA Maritime Security Committee - Jax Marine Transportation Exchange	Port Security Grant Program	Grant funding to procure equipment and provide training for JSO. Grant end date is June 30, 2014.	\$442,500.00	\$0.00	\$0.00	\$0.00	0	0

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING NO CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Jacksonville Sheriff's Office	US Dpt of Homeland Security - FL Division of Emergency Management	Homeland Security Grant Program - Issue 3, 8, 18, 42	Grant funding to acquire identified equipment relevant to Explosive Ordinance Disposal/ SWAT. Forensic Response Teams, Regional Security Teams, LETP Radiological Detection & identification for Region 3 anti-terrorism operations.	\$433,725.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	US Dpt of Homeland Security - FL Division of Emergency Management	X-Ray Equipment	Grant funding for JSO to purchase X-ray equipment. Grant end date is April 30, 2014.	\$72,798.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	US Dpt of Justice - Florida Dpt of Law Enforcement	Dual Authentication Project Grant	Grant for the Dual Authentication Project Grant. Grant ends September 30, 2012. JSO will ask for a no cost extension through March 2013.	\$70,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	US Dpt of Justice, Community Oriented Policing Services	COPS Technology Program	Improved detection of radiological incidents. Grant ends December 31, 2012. JSO will request a no-cost extension for six months or June 30, 2013.	\$750,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	US Dpt of Justice, Office of Community Oriented Policing Services	2009 COPS Hiring Recovery Program	Hire 50 police officers to perform Community Policing activities for the Jacksonville Sheriff's Office. Project only includes salary and benefits for 36 months. The JSO will receive a one year extension from the COPS office and the grant will end June 30, 2013.	\$9,212,250.00	\$0.00	\$0.00	\$0.00	50	0
Jacksonville Sheriff's Office	US Dpt of Justice	Solving Cold Cases with DNA	To review cold case homicide and sexual assault cases from 1992 - 2001 to determine if there is DNA evidence available; submit the evidence to an accredited DNA lab; continue investigation of the case following suspect ID through prosecution. The current grant ends September 30, 2012. JSO will seek a no cost extension until 6/30/13.	\$500,000.00	\$0.00	\$0.00	\$0.00	0	0
Military Affairs, Veterans & Disabled Services	Florida Office of Tourism, Trade & Economic Development	Defense Reinvestment Grant	This grant seeks to fund military base and mission advocacy services provided by consultants selected by the City of Jacksonville. The term of the grant will end December 31, 2012.	\$86,500.00	\$0.00	\$0.00	\$28,545.00	0	0
Military Affairs, Veterans & Disabled Services	US Dpt of Homeland Security	Defense Infrastructure Grant/ NAS Jacksonville, Military Services for Outlying Landing Field Whitehouse	Grant will support Navy efforts to acquire development easements around Outlying Field Whitehouse. This is an on-going effort to prevent encroachment in the noise/crash zones of OLF Whitehouse. The grant does not have a grant period end date. Monies are available until the money is expended.	\$200,000.00	\$0.00	\$0.00	\$0.00	0	0
Neighborhoods - Environmental Quality	Dpt of Homeland Security	Biowatch Program-Monitoring Demonstration Study	biological agent early detection, HHS smallpox and anthrax vaccine research	\$293,343.00	\$0.00	\$0.00	\$0.00	2	0
Neighborhoods - Environmental Quality	Florida Dpt of Environmental Protection	Air Pollution Tag Fee	The grant will help local efforts with air pollution control.	\$612,080.00	\$0.00	\$0.00	\$0.00	7	0
Neighborhoods - Environmental Quality	Florida Dpt of Environmental Protection	Air Pollution Title V - Permits	Funding supports the permitting of the Major Air Pollution Sources in Duval County, to insure compliance with Federal, State and Local Environmental Regulations. This action also supports compliance with the National Ambient Air Quality Standards, thus protecting the health and the welfare of the community.	\$581,631.00	\$0.00	\$0.00	\$0.00	6	0

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING NO CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Neighborhoods - Environmental Quality	Florida Dpt of Environmental Protection	Asbestos	Provides support for City inspection of asbestos removal projects in order to protect the health and welfare of the community.	\$13,604.00	\$0.00	\$0.00	\$0.00	0	0
Neighborhoods - Environmental Quality	Florida Dpt of Environmental Protection	Particulate Matter 103 Grant/PM 2.5 Ambient Air Quality Network	The primary objective of this project is to collect quality assured data on ambient air concentrations of fine particulate matter (PM2.5), and its precursors in Duval County, Florida. Data will be utilized for PM2.5 National Ambient Air Quality Standards comparisons; development and tracking of implementation plans; assessments of regional haze; and assistance for health studies and other ambient aerosol research activities.	\$86,621.00	\$0.00	\$0.00	\$0.00	1	0
Neighborhoods - Environmental Quality	Florida Dpt of Environmental Protection	Gasoline Storage Tank Cleanup	The grant to manage the cleanup of petroleum contaminated sites in Duval County. This grant aids in protecting the drinking water sources in Duval County from petroleum contamination. Fourteen staff members manage the work at 450 sites throughout the county.	\$960,000.00	\$0.00	\$0.00	\$0.00	22	3,120
Neighborhoods - Environmental Quality	Florida Dpt of Environmental Protection	Storage Tank System Compliance Verification Program	To perform inspections and enforcement of storage tank systems to prevent future spills and resulting public liability.	\$592,462.00	\$0.00	\$0.00	\$0.00	8	0
Neighborhoods - Environmental Quality	US Dpt of Defense - US Navy	Wastewater Reuse System construction NAS Jacksonville	The St. John Water Management District is negotiating with NAS Jacksonville on funding the construction of a wastewater reuse system for the base. The Navy cannot receive state funding for construction projects so COJ Military Affairs would receive the grant and act as fiscal agent.	\$1,000,000.00	\$0.00	\$0.00	\$0.00	0	1,560
Neighborhoods - Office of the Director	US Dpt of Energy	American Recovery and Reinvestment Act Energy Efficiency and Conservation Block Grant (EECBG)	This grant has multiple activities all encompassing energy efficiency. They are as follows: city building energy audits and retrofits, waste reduction, clean transportation, community efficiency incentives, clean energy job training, clean energy distribution demonstration, community sustainability awareness. The City was granted an extension July 2012 for one year. The grant will end in July 2013.	\$7,891,500.00	\$0.00	\$0.00	\$0.00	3	0
Neighborhoods - Office of the Director	US Dpt of Energy - Southeast Energy Efficiency Alliance (SEEA)	American Recovery and Reinvestment Act Energy Efficiency and Conservation Block Grant (EECBG)	The purpose of this federal initiative is to assist commercial and multi-family entities in implementing energy efficiency and conservation strategies by conducting audits, building retrofits, and a Property Assessed Conservation Energy (PACE) district. The City of Jacksonville will receive an extension to spend funds and an additional 15% in grant funding to continue the programming in 2013.	\$1,380,000.00	\$0.00	\$0.00	\$0.00	0	0
Parks and Recreation - Grants Compliance	Youthbuild USA	Americorps	Funding is provided for a part-time instructor to provide GED instruction, leadership development, job readiness and job placement. On-site counseling, life skills, behavior management and construction skills are also available for participants (males age 16-24).	\$29,000.00	\$0.00	\$0.00	\$29,000.00	0	1,300

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING NO CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Parks and Recreation - Grants Compliance	U.S. Dpt of Justice, Bureau of Justice Assistance	The Edward Byrne Memorial Justice Assistance Grant (JAG) (Federal)	The funds allocated to the City of Jacksonville are distributed among ten Community Programs: Behavioral and Human Services Division, Victim Services Center -- Intimate Violence Enhanced Services Program, Court Administration -- Dependency Drug Court, Office of Offender Based Programs DAWN program, Jacksonville Re-entry Center (JREC), Jacksonville Sheriff's Office (JSO)-Fusion Center, and the State Attorney -- Community Prosecution Unit. These programs serve the residents of Jacksonville/Duval County in enhancing safety and security, and providing opportunities for adult ex-offenders, victims of crime, prevention and education, and community law enforcement.	\$457,142.00	\$0.00	\$0.00	\$0.00	9	3,900
Parks and Recreation - Grants Compliance	US Dpt of Labor	Youth Build	The Jacksonville Youth Build Program is funded by the United States Department of Labor and is a unique model that works with economically disadvantaged youth (males) ages 16/24 that have a record of criminal activity. The Department of Recreation and Community Services, OJJOBP initiated this program in 1995. Since its inception it has evolved into a highly effective education and leadership development program for the City's hardest to serve youth who are court involved. Over 80% of the Youth Build graduates are multiple felons with the majority of the juveniles having been adjudicated as adults. Our Youth Build Program allows the students to construct or rehabilitate homes for the homeless and low income people in the community. Students prepare for GED's/high school diplomas, vocational school, or college. The curriculum integrates academics with life skills and job readiness activities.	\$1,096,098.00	\$0.00	\$0.00	\$143,656.00	4	1,300
Public Works - Public Buildings	US Housing and Urban Development - State of Florida Dpt of Community Affairs	Disaster Recovery Community Development Block Grant (CDBG)	To appropriate the grant award under the 2008 Disaster Recovery Program to the City of Jacksonville received from the State of Florida Department of Community Affairs. Grant funds will be used to repair damages to eighteen (18) projects in Duval County during Tropical Storm Fay, involving drainage improvements, roof repairs/replacement and miscellaneous repairs to facilities. The original award of \$5,127,671 ends 12/31/2012. The additional award amount of \$1,730,597.51 will end May 31, 2014. (appropriated via BT in FY 12 because 15% over original grant amount)	\$6,858,268.51	\$0.00	\$0.00	\$0.00	1	0
Public Works - Right of Way & Grounds Maintenance	US Dpt of Homeland Security -FEMA	Hazard Mitigation Grant Program	As a Hazard Mitigation Grant Program project, the City of Jacksonville, proposes to wind retrofit five (5) buildings by installing accordion shutters on windows; and a garage door braces to withstand wind speed up to 120 miles per hour. The department will request a no cost extension until December 31, 2012.	\$504,116.00	\$0.00	\$0.00	\$0.00	0	0
Public Works/Engineering Division	Florida Dept of Transportation	West Central Civic Core Grant	This grant will be used by the Public Works Engineering Division to conduct landscape and street scape projects in the downtown core area with locations at Ocean Street to the Chamber of Commerce. The original grant award was appropriated at \$525,000 with a subsequent amendment appropriating \$15,000 in additional grant funding. The	\$540,000.00	\$0.00	\$0.00	\$0.00	0	0

CITY OF JACKSONVILLE, FLORIDA

ANITICPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING NO CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Public Works/Engineering Division	St. John's Water Management District (SJRWMD)	Lincoln Villas Septic Tank Phase Out	This grant will assist the City of Jacksonville with completing the Lincoln Villas Septic Phase Out for Area 2. The original grant award was appropriated at \$14,720,000. An amendment reduced the grant award amount to \$14,575,000. Last year a second amendment reduced the grant award down to \$12,575,000. The department may receive additional grant funds and a no cost extension in FY 13.	\$12,575,000.00	\$0.00	\$0.00	\$0.00	0	0
Special Services - Adult Services Division	Florida Dpt of Elder Affairs	Senior Companion	Senior Companions touch the lives of adults who need extra assistance to live independently a peer volunteer program that provides services to elders at risk of institutionalization due to chronic illnesses, disabilities or isolation. Senior Companion volunteers provide: companionship and advocacy and respite to caregivers of frail elders.	\$2,185.00	\$0.00	\$0.00	\$0.00	0	0
Special Services - Behavioral and Human Services	US Dpt of Health and Human Services	Ryan White Care Act Title V-HIV Emergency Relief Projects Grant	The grant to provide HIV-related health and support services to persons living with HIV/AIDS and residing in the Jacksonville Transitional Grant Area comprising Duval, Clay, Nassau, and St. Johns Counties. These services include outpatient medical care, medications, dental care, home health care, mental health counseling, substance abuse treatment, and case management.	\$5,574,188.00	\$0.00	\$0.00	\$0.00	4	0
Special Services - Behavioral and Human Services	US Dpt of Justice - Office of Violence Against Women	Arrest Grant	Funding will be used to establish a Domestic Violence Court system for Duval County. The City of Jacksonville is the lead agency, in partnership with JSO, the State Attorney's Office (SAO) , the Fourth Judicial Circuit Court, and Hubbard House. The SAO will have 2 PT positions, Courts will have 2 FTE's, 1 PT position. Part time positions will work no more than 25 hours per week. This grant should be appropriated as one grant.	\$649,894.00	\$0.00	\$0.00	\$0.00	2	3,900
Special Services - Behavioral and Human Services	US Dpt of Justice - Office of Violence Against Women	Safe Havens Grant - Enhanced Integrated Services	Funding for this project will encourage consistency among the judges in issuing orders for supervised visitation and exchange when domestic violence is present, develop strategies for attorneys to consolidate cases to ensure that issues of domestic violence are heard in the context of the family law case, promote the ability of pro se victims to successfully motion for the consolidation of related cases to ensure that domestic violence is considered in all hearings involving child custody, provide consistent staffing within the courts to ensure streamlined communication, and provide the availability of visitation and exchange services for victims of domestic violence.	\$391,213.00	\$0.00	\$0.00	\$0.00	0	0
<b>Schedule B1a Totals:</b>				<b>\$55,062,823</b>	<b>\$0</b>	<b>\$0</b>	<b>\$506,201</b>	<b>122</b>	<b>16,380</b>

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING A CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act	Grant shall be used for the following federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$93,975	\$14,096	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	United States Department of Homeland Security- Florida DCA Division of Emergency Management	Hazard Analysis Agreement	Funds from the State of Florida are used to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials. Match/Overmatch needed to support cost of 1 FTE Emergency Preparedness Planner Sr. The position is responsible for ensuring program requirements are met.	\$25,000	\$25,000	\$19,000	\$0	1	0
Military Affairs, Veterans, & Disabled Services	United States Department of Labor	Jacksonville Urban Homeless Veterans Reintegration Program	To provide a continuum of care for 120 homeless Veterans. Services will include: case management, job counseling, job placement, career training/vouchers, social services support and transitional housing. The Department will reapply for the same amount of money, and match within FY 2013 as a continuation grant. The current FY 12 grant will end July 2013.	\$218,260	\$30,000	\$0	\$0	3	0
Neighborhoods - Environmental Quality	United States Environmental Protection Agency	Air Pollution Control EPA 105 Grant	Air Pollution Control - This is a continuation grant with the application to be submitted in June/July 2012. The grant requires a match of \$424,267 with a \$1 more added per fiscal year. The match is budgeted within the department budget. The grant amount requested was provided by EPA staff.	\$531,521	\$1	\$0	\$0	14	0
Neighborhoods - Mosquito Control	Florida Department of Agriculture and Consumer Services	Mosquito Control State 1 Matching Funds	Local mosquito program to provide public health pest control. Subject to elimination due to state budget cuts.	\$18,500	\$20,800	\$0	\$0	0	2,080
Neighborhoods -Office of the Director	Florida Inland Navigation District	Keep Jacksonville Beautiful Grant (TRER04)	The purpose of this project is to A once a year, city-wide volunteer litter cleanup on September 17, 2012. In 2011, 564 volunteers picked up 7.95 tons of bagged litter for public right of ways, waterways, river, creeks, tributaries, & beaches during a two hour cleanup. The remaining supplies purchased with the grant will be used throughout the year for additional volunteer cleanups. Roll offs will be donated as an in-kind donation. The Neighborhoods Department will collect bagged litter and debris from the parks and the Office of Director and Environmental Quality will collect any litter from city roadway cleanups.	\$5,000	\$1,595	\$0	\$0	0	0

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING A CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Parks and Recreation - Office of the Director	Florida Inland Navigation District	FIND - Mayport Docks Project	This project will add 336 feet of docks and one launch lane at the boat ramp. Funding budgeted in subfund 327.	\$401,675	\$441,843	\$0	\$0	0	0
Parks and Recreation - Office of the Director	Florida Inland Navigation District	FIND - Pottsburg Dredge Project	This project will consist of the design permit, and dredging of the Pottsburg creek. Funding budgeted in subfund 328.	\$125,000	\$142,500	\$0	\$0	0	0
Special Services - Adult Services	Corporation for National and Community Service Senior Corps	Senior Corps Retired Senior Volunteer Program (RSVP)	RSVP is America's largest volunteer network for people age 55 and over. Volunteers provide service opportunities for those who want to make a difference in their communities while maintaining the flexibility to decide who and how frequently they serve. RSVP Tale tellers read to pre-k and Kindergarten children to support children literacy skills.	\$69,049	\$133,000	\$0	\$0	3	1,300
Special Services - Adult Services	Corporation for National and Community Service	Foster Grandparent Program	Foster Grandparents are individuals age 60 and over who thrive on direct interaction with children and believe they can make a difference in their lives. Income-eligible Foster Grandparents receive a modest stipend to help offset the costs of volunteering. They devote their volunteer service entirely to disadvantaged or disabled children tutoring those with low literacy skills.	\$371,557	\$81,046	\$0	\$22,884	4	1,300
Special Services - Adult Services	Department of Elder Affairs	RELIEF	A state-funded program that provides in-home respite for homebound elders. Respite services allow the caregiver to leave the premises of homebound elders for a brief period of time.	\$82,300	\$17,500	\$0	\$0	1	0
Special Services - Adult Services	United States Department of Health & Human Services	Older Americans Act (OAA) Title III B & C1 Nutrition Services Incentive Program (NSIP)	Provides activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 27 Transportation buses for services, and other operating cost within the program. This local match is budgeted RCAH011JSSP.	\$1,232,245	\$123,526	\$2,787,777	\$0	56	5,200
Special Services - Behavioral and Human Services	United States Department of Justice/Office of the Violence Against Women/Office of the Attorney General, State of Florida	Victims of Crime Act (VOCA) Grant	The Three Victim Services Advocates supported by this grant inform crime victims about the Victim Compensation application process, including wage loss, loss of support, disability, treatment expense, mental health, property loss reimbursement, and burial assistance. \$5,288.00 in funding from the Reserve for Federal Programs account is requested to cover the difference between anticipated State VOCA Funding for the program and the projected actual program cost. The overmatch is needed to provide for the increase in personnel fringe benefits for three Victim Advocate positions.	\$88,074	\$0	\$12,289	\$22,019	2	0

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MULTI-YEAR AWARDS OR REOCCURRING OR REOCCURRING GRANTS REQUIRING A CITY MATCH

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Jacksonville Public Library	Institute of Museum and Library Services	Library Services and Technology Act (LSTA) Grant VASE	Expanding Horizons provides solutions to a local adult literacy crisis and continues to increase learning opportunities for adults with limited reading and functioning skills. Delivery of these services include four components-- distance learning, technology, outreach, and volunteer recruitment and training.	\$95,724	\$32,160	\$0	\$0	2	1,300
<b>Schedule B1b Totals:</b>				<b>\$3,357,880</b>	<b>\$1,063,067</b>	<b>\$2,819,066</b>	<b>\$44,903</b>	<b>86</b>	<b>11,180</b>

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

MISCELLANEOUS PROVISIONAL GRANTS

City Department - Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE positions	Part Time Hours
Fire & Rescue - Emergency Preparedness	United States Department of Homeland Security	National Preparedness Grant Program	Funds to improve the ability of Duval County First responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear, or explosive weapons (WMDs).	\$200,000	\$0	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	FEMA	SRL Grant (6847 and 6817 Bakersfield Drive)	Funding to mitigate flood/wind damage at Homeowners property. The homeowner must provide the match required by the grants.	\$555,030	\$0	\$0	\$0	1	0
Fire & Rescue - Emergency Preparedness	FEMA	Pre-Disaster Mitigation Grant	Funding will be provided to mitigate flood/wind damage at various Fires Station properties.	\$72,000	\$24,000	\$0	\$0	0	0
Mayors Office	Bloomberg Philanthropies/Living Cities	Financial Empowerment Center (FEC)	The grant will support the creation of a Financial Empowerment Center model which is an evidence-based intervention developed by New York City to provide free high-quality one-on-one financial counseling to residents in need, with an emphasis on strengthening the delivery of other core City services. The RFP requires a program manager for the grant.	\$3,000,000	\$80,000	\$0	\$345,000	1	0
Mayors Office	AT & T	Aspire Local High School Impact Grant	AT&T funding, under this RFP, is intended to support interventions with a verifiable, scientific evidence base that are comprised of elements and/or strategies that have been objectively demonstrated to improve students' high school retention, promotion, and graduation rates. Funding will be used to support the Mayor's Learn to Earn college readiness program which places students on local college campuses and in work-study jobs to immerse them into the college experience while in high school.	\$300,000	\$0	\$0	\$50,000	0	0
Mayors Office	Bloomberg Philanthropies	Mayors Challenge Grant	The Mayor's Challenge will celebrate creative problems solving and incredible innovation that is happening in city halls from coast to coast. The five boldest ideas with the greatest potential for impact will win funding as well as national and local recognition.	\$5,000,000	\$0	\$0	\$0	2	0
Mayors Office	United States Department of Commerce	FY 2012 Public Works and Economic Adjustment Grant	The Grants Management and Compliance Office will submit a grant to the U.S. Dept. of Commerce, Economic Development Assistance (EDA) office for the FY 2012 Public Works and Economic Adjustment grant. The grant will be used to support the construction or rehabilitation of essential public infrastructure and facilities. The grant requires a 1:1 match. EDA cannot pay more than 50% of the total project costs.	\$200,000	\$200,000	\$0	\$0	1	0
Public Works - Office of the Director	U.S. Department of Environmental Protection	FY 12 Congressional Appropriation	This grant was appropriated via Congress in FY 12, and funding has become available. The grant will be used to complete Lincoln Villas Septic Tank Phase Out Area 2.	\$485,000	\$0	\$0	\$0	0	0
Public Works - Right of Way and Grounds Maintenance	Florida Department of Transportation	Florida Highway Beautification Grant	The purpose of this grant is to install and/or provide for the maintenance of improving the environmental conditions of the right of ways along Florida Highways. Funding will be used to improve the landscape and streetscape on Riverside Avenue and Park Street	\$2,000,000	\$0	\$0	\$0	0	0
Public Works - Right of Way and Grounds Maintenance	Florida Department of Transportation	Florida Highway Beautification Grant	The purpose of this grant is to install and/or provide for the maintenance of improving the environmental conditions of the right of ways along Florida Highways. Funding may be used for litter prevention, erosion control and abatement, planting of native/hybrid native plants, use of recycled materials, irrigation and water conservation as a part of a area wide community beautification plan.	\$100,000	\$100,000	\$0	\$0	0	0
<b>Schedule B1c Totals:</b>				<b>\$11,912,030</b>	<b>\$404,000</b>	<b>\$0</b>	<b>\$395,000</b>	<b>5</b>	<b>0</b>



GENERAL FUNDS

Summary of Subfunds

- 011 General Fund – General Services District
  - Schedule of Revenues
  - Various Revenue Detail
  - Schedule of Expenditures
  - Schedule of Non-Departmental Expenditures
  - Employee Cap by Department
- Department Budgets
  - Advisory Boards
  - City Council
  - Courts
  - Employee Services
  - Finance
  - Fire and Rescue
  - Human Rights Commission
  - Intra-Governmental Services
  - Mayor's Office
  - Medical Examiner
  - Military Affairs, Veterans and Disabled Services
  - Neighborhoods
  - Office of Economic Development
  - Office of Ethics, Compliance and Oversight
  - Office of General Counsel
  - Office of the Sheriff
  - Parks and Recreation
  - Planning and Development
  - Public Defender
  - Public Health
  - Public Libraries
  - Public Works
  - Special Services
  - State Attorney
  - Supervisor of Elections
- 012 Mosquito Control - State 1
- 015 Property Appraiser
- 016 Clerk of the Court
- 017 Tax Collector
- 018 Emergency Contingency
- 019 Jacksonville Journey
- 01A Special Events

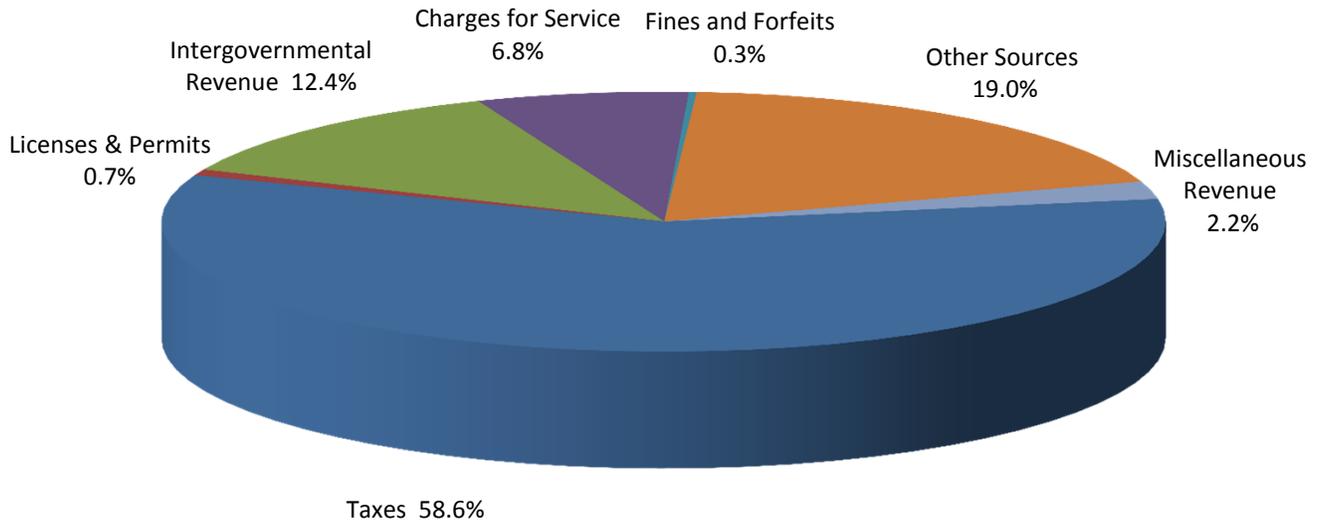
CITY OF JACKSONVILLE, FLORIDA

**GENERAL FUND**  
Summary of Subfunds

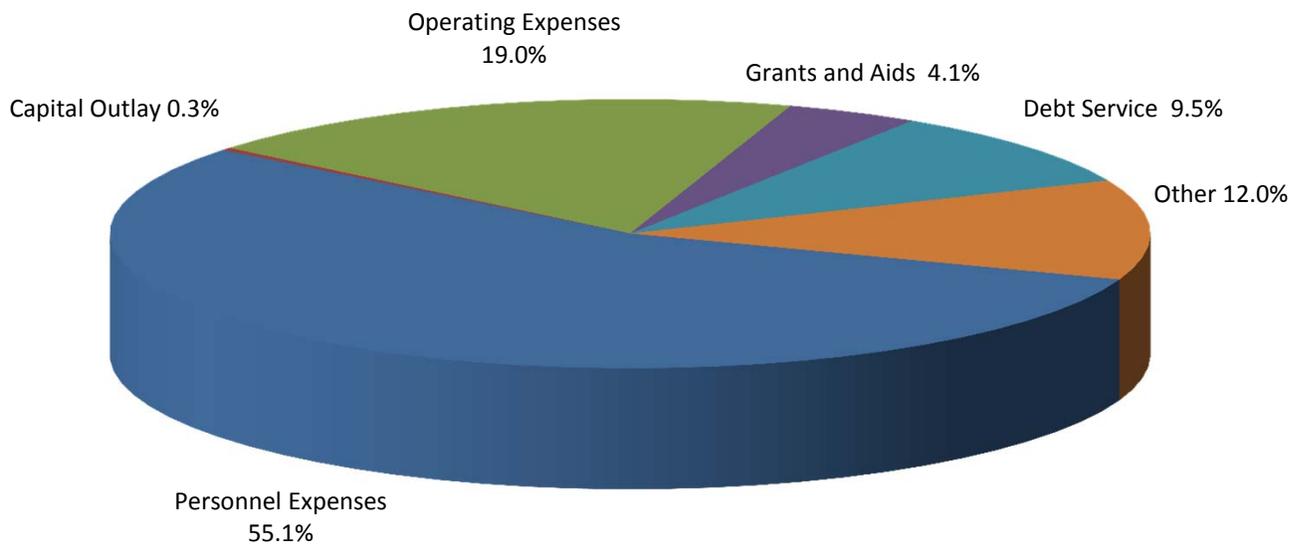
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 13 Budgeted
011	General Fund-GSD	549,263,079	188,383,384	3,267,018	97,316,294	35,104,158	74,583,299	947,917,232
012	Mosquito Control	21,102	246,519	19,006				286,627
015	Property Appraiser	7,041,764	1,869,010	5	0			8,910,779
016	Clerk of the Court	1,184,684	821,782	1			878,062	2,884,529
017	Tax Collector	10,781,881	3,242,658	11	0			14,024,550
018	Emergency Reserve						48,769,260	48,769,260
019	Jacksonville Journey	600,344	456,165	1		7,264,405		8,320,915
01A	Special Events	1,072,034	1,709,509	3		332,500		3,114,046
	Total General Fund	569,964,888	196,729,027	3,286,045	97,316,294	42,701,063	124,230,621	1,034,227,938

**GENERAL FUND**

**REVENUE SOURCES**



**EXPENDITURES BY CATEGORY**



CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICE DISTRICT  
SUBFUND -- 011

SCHEDULE OF REVENUES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>NON-DEPARTMENTAL REVENUES</b>			
AD VALOREM TAXES	503,576,720	473,405,615	449,038,716
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-20,882,720	-18,600,066	-17,079,631
<b>NET AD VALOREM TAXES</b>	<b>482,694,000</b>	<b>454,805,549</b>	<b>431,959,085</b>
SALES AND USE TAXES	1,057,497	1,097,022	1,002,119
FRANCHISE FEES	43,036,955	44,227,187	42,531,812
UTILITY SERVICE TAXES	127,955,407	132,453,917	130,427,321
BUSINESS TAXES	7,446,897	7,634,660	7,600,000
FEDERAL PAYMENTS IN LIEU OF TAXES	23,875	24,000	23,000
STATE SHARED REVENUES	124,155,280	127,721,006	127,756,030
CONTRIBUTIONS FROM OTHER LOCAL UNITS	101,687,540	104,187,538	107,100,056
OTHER CHARGES FOR SERVICES	18,905,133	18,342,333	17,453,641
VIOLATIONS OF LOCAL ORDINANCES	1,674	3,000	4,000
OTHER FINES AND/OR FORFEITS	1,217,320	1,387,118	1,269,197
INTEREST, INCL PROFITS ON INVESTMENTS	2,118,864	6,810,696	4,990,999
RENTS AND ROYALTIES	676,864	659,210	659,045
DISPOSITION OF FIXED ASSETS	122,010	50,000	50,000
OTHER MISCELLANEOUS REVENUE	6,389,449	5,227,594	5,798,826
CONTRIBUTIONS FROM OTHER FUNDS	9,295,940	5,453,776	6,373,330
NON OPERATING SOURCES	1,591,984		11,058,883
<b>TOTAL NON-DEPARTMENTAL REVENUES</b>	<b>928,376,690</b>	<b>910,084,606</b>	<b>896,057,344</b>
<b>DEPARTMENTAL REVENUES</b>			
ADVISORY BOARDS & COMMISSIONS	292,443	107,081	307,050
CITY COUNCIL	471,485	347,767	324,378
COURTS	384	297	297
EMPLOYEE SERVICES	1,936	1,000	1,000
FINANCE	65,140	58,920	64,972
FIRE AND RESCUE	23,571,826	21,785,424	28,527,320
HUMAN RIGHTS COMMISSION	140,163	113,800	105,925
INTRA-GOVERNMENTAL SERVICES	1,825	2,800	2,000
MAYOR'S OFFICE	2,590	2,000	1,000
MEDICAL EXAMINER	1,196,815	1,256,720	1,202,017
MILITARY AFFAIRS, VET & DISABLED SVCS	695	500	500
NEIGHBORHOODS	1,260,013	1,327,009	1,278,376
OFFICE OF ECONOMIC DEVELOPMENT			100,396
OFFICE OF THE SHERIFF	11,981,610	8,572,832	8,951,759
PARKS & RECREATION	862,237	1,137,867	883,300
PLANNING AND DEVELOPMENT	692,438	1,064,990	1,452,545
PUBLIC LIBRARIES	1,351,489	1,603,000	1,193,445
PUBLIC WORKS	9,756,944	9,903,483	7,178,854
SPECIAL SERVICES	449,749	442,430	278,754
SUPERVISOR OF ELECTIONS	31,595	11,000	6,000
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>52,131,376</b>	<b>47,738,920</b>	<b>51,859,888</b>
<b>TOTAL GENERAL FUND - GSD REVENUES</b>	<b>980,508,067</b>	<b>957,823,526</b>	<b>947,917,232</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT  
SUBFUND -- 011

VARIOUS REVENUE DETAIL

<b>INTERFUND TRANSERS IN (CONTRIBUTIONS FROM OTHER FUNDS)</b>	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
TRANSFER FR CONCUR MGMT SYS TO GF-GSD	176,816	118,383	59,553
TRANSFER FR ENVIRON PROTECTNTO GF-GSD	125,000		
TRANSFER FR SOUTHSIDE TID TO GF-GSD	532,209	1,483,009	1,286,238
TRANSFER FR JIA REDV TID TO GF-GSD	4,064,064	3,725,348	3,353,319
TRANSFER FR COMMUNITY DEV TO GF-GSD	139,600	127,036	121,220
TRF TO 011 GENFD FR 1F7 SHERIFF'S GRANTS	3,819		
TRANSFER FR CODE ENF/REV FD 1L2	745,359		
TRANSFER FR SELF INSURANCE TO GF-GSD	3,509,073		
TRF TO 011 GENFD GSD FR 64C SHERIFF'S TR			1,500,000
TRF TO 011 GENFD GSD FR 64N ART-PUBLIC P			53,000
<b>TOTAL INTERFUND TRANSERS IN</b>	<b>9,295,940</b>	<b>5,453,776</b>	<b>6,373,330</b>
<b>CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>	<b>FY 11 ACTUAL</b>	<b>FY 12 BUDGET</b>	<b>FY 13 APPROVED</b>
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	81,921,688	83,037,710	83,969,075
CONTRIBUTION FROM JEA/WATER&SEWER	19,765,852	21,149,828	22,718,463
OFF ECON DEV-CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT			412,518
<b>TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>	<b>101,687,540</b>	<b>104,187,538</b>	<b>107,100,056</b>
<b>STATE SHARED REVENUE DETAIL</b>	<b>FY 11 ACTUAL</b>	<b>FY 12 BUDGET</b>	<b>FY 13 APPROVED</b>
1/2 CENT SALES TAX (FS 202.18 2C)	70,773,754	74,305,912	75,163,717
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	651,555	658,489	685,834
GASOLINE TAXES 7TH CENT	3,702,886	3,780,594	3,646,744
INSURANCE AGENTS LICENSES (FS 624.501)	182,484	180,000	180,000
MOBILE HOME LICENSES (FS 320.08)	270,096	265,000	285,000
MOTOR FUEL USE TAX - COUNTY	25,842	26,809	10,000
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	199,739	225,009	254,642
REV SHARED-1/17 CIGARETTE TAX	473,966	424,784	460,000
REV SHARED-8TH CENT GAS TAX	6,081,437	6,556,488	6,134,034
REV SHARED-COUNTY SALES	19,349,982	17,423,341	17,872,373
REV SHARED-MUNICIPAL SALES	15,152,253	16,723,095	16,015,243
SPECIAL FUEL & MOTOR FUEL USE TAX	8,972	7,197	6,546
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,615,407	5,389,401	5,391,660
SURPLUS GAS TAX (FS 206.41 1A)	1,666,906	1,754,887	1,650,237
<b>TOTAL STATE SHARED REVENUE</b>	<b>124,155,280</b>	<b>127,721,006</b>	<b>127,756,030</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICE DISTRICT  
SUBFUND -- 011

SCHEDULE OF EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>DEPARTMENTAL EXPENSES</b>			
ADVISORY BOARDS & COMMISSIONS	424,559	419,354	380,583
CITY COUNCIL	8,232,964	7,998,083	8,050,826
COURTS	834,977	884,121	575,103
EMPLOYEE SERVICES	6,847,990	6,336,559	5,712,289
FINANCE	7,007,326	6,274,735	6,285,015
FIRE AND RESCUE	160,651,349	160,842,607	173,844,478
HUMAN RIGHTS COMMISSION	947,692	901,518	899,974
INTRA-GOVERNMENTAL SERVICES	9,405,521	8,381,978	4,708,890
MAYOR'S OFFICE	4,243,471	3,440,378	3,224,811
MEDICAL EXAMINER	2,601,792	2,676,172	2,658,454
MILITARY AFFAIRS, VET & DISABLED SVCS	1,004,754	1,032,703	1,162,067
NEIGHBORHOODS	18,360,534	16,744,151	13,551,447
OFFICE OF ECONOMIC DEVELOPMENT			4,092,245
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	81,732	142,509	121,872
OFFICE OF GENERAL COUNSEL	334,903	227,508	226,492
OFFICE OF THE SHERIFF	350,728,216	345,894,759	366,768,040
PARKS & RECREATION	10,148,637	9,834,045	20,037,035
PLANNING AND DEVELOPMENT	7,051,186	6,347,875	5,347,937
PUBLIC DEFENDER	908,409	1,013,642	1,468,615
PUBLIC HEALTH	870,157	957,789	977,648
PUBLIC LIBRARIES	38,465,164	38,213,875	34,316,851
PUBLIC WORKS	78,794,378	81,472,297	57,299,725
SPECIAL SERVICES	32,779,049	16,838,155	15,013,375
STATE ATTORNEY	185,449	179,012	131,058
SUPERVISOR OF ELECTIONS	8,009,181	7,157,820	5,741,920
<b>TOTAL DEPARTMENTAL EXPENSES</b>	<b>748,919,393</b>	<b>724,211,645</b>	<b>732,596,750</b>
<b>NON-DEPARTMENTAL EXPENSES</b>			
CITYWIDE ACTIVITIES	46,234,369	76,959,537	77,433,479
CITYWIDE ACTIVITIES - COUNCIL	307,569	310,217	
CONTINGENCIES		1,232,114	1,154,634
DEBT FEES - BOND RELATED	285,575	292,612	255,490
DEBT SERVICE TRANSFERS - FISCAL AGENT	1,015,808	517,236	259,184
DEBT SERVICE TRANSFERS - INTEREST	32,811,078	37,052,798	31,224,681
DEBT SERVICE TRANSFERS - PRINCIPAL	38,948,142	39,190,181	39,581,650
INTER-LOCAL AGREEMENTS	2,751,256	2,164,264	2,820,396
SUBFUND LEVEL ACTIVITIES	19,765,872	9,530,896	5,840,202
TRANSFER OUT TO OTHER FUNDS	72,356,905	66,362,026	56,750,766
<b>TOTAL NON-DEPARTMENTAL EXPENSES</b>	<b>214,476,575</b>	<b>233,611,881</b>	<b>215,320,482</b>
<b>TOTAL GENERAL FUND - GSD EXPENDITURES</b>	<b>963,395,967</b>	<b>957,823,526</b>	<b>947,917,232</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT  
SUBFUND -- 011

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>CITYWIDE ACTIVITIES</b>			
FLORIDA/GEORGIA GAME BLEACHERS	269,379	269,379	
ZOO CONTRACT		1,282,500	1,282,500
WATER SEWER EXPANSION AUTHORITY	247,602	52,057	41,120
PSG - CULTURAL COUNCIL		2,850,000	2,903,000
PUBLIC SERVICE GRANTS		2,327,217	2,327,217
TRANSITIONAL GOVERNMENT-MAYORAL	9,741		
MEDICAID NURSING HOME CARE		1,441,647	1,325,569
MEDICAID INPATIENT HOSPITAL CARE		11,164,250	14,963,281
LOBBYIST FEES	241,344	227,862	
LICENSE AGREEMENTS AND FEES	7,104	17,265	17,384
JUVENILE JUSTICE	5,137,472	3,946,128	4,329,288
QUALIFIED TARGET INDUSTRIES		572,729	398,042
ECONOMIC GRANT PROGRAM		2,919,700	2,933,965
CITYWIDE INTERNAL SVC ALLOCATION	2,500	18,386	10,000
FLORIDA/GEORGIA GAME COSTS	216,544	309,000	
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	3,514	5,500	4,000
TRANSPORTATION PLANNING ORGANIZATION	225,130	216,066	216,150
NORTH FLORIDA REGIONAL COUNCIL	368,015	368,015	368,015
SUBSIDIZED PENSION FUNDS	30,803	30,453	24,357
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	229,747	311,660	311,660
SMG - GATOR BOWL GAME	300,000	370,000	370,000
MUNICIPAL DUES & AFFILIATION	406,351	388,622	388,622
FILING FEE LOCAL ORD-STATE ATTORNEY	52,000	52,000	52,000
TAX DEED PURCHASES	161,819	100,000	100,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	23,775,591	23,775,594	23,775,594
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT	1,687,248	1,754,887	1,650,237
CIP DEBT REPAYMENT TO BANKING FUND	12,534,931	21,804,805	19,272,817
ANNUAL INDEPENDENT AUDIT	291,318	315,000	315,000
FILING FEE LOCAL ORD-PUBLIC DEFENDER	6,274	30,000	13,980
415 LIMIT PENSION COST	29,943	38,815	39,681
<b>TOTAL CITYWIDE ACTIVITIES</b>	<b>46,234,369</b>	<b>76,959,537</b>	<b>77,433,479</b>
<b>CITYWIDE ACTIVITIES - COUNCIL</b>			
F.R.S.S. TIME BUYBACK	307,569	310,217	
<b>TOTAL CITYWIDE ACTIVITIES - COUNCIL</b>	<b>307,569</b>	<b>310,217</b>	

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT  
SUBFUND -- 011

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>CONTINGENCIES</b>			
SPECIAL COUNCIL RSV-PUBLIC WORKS			126,396
SP COUNCIL CONTINGENCY-SUPV OF ELECTIONS		278,104	
EXECUTIVE OP CONTINGENCY - MAYOR		125,000	60,000
SP COUNCIL CONTINGENCY-BUDGET		12,500	
EXECUTIVE OP CONTINGENCY - COUNCIL		125,000	100,000
FEDERAL PROGRAMS CONTINGENCY		266,350	266,000
EXECUTIVE OP CONTINGENCY - JOINT		719	100,000
FEDERAL MATCHING GRANTS (B1-B)		424,441	386,487
SP COUNCIL CONTINGENCY-PLANNING&DEV DPT			115,751
<b>TOTAL CONTINGENCIES</b>		<b>1,232,114</b>	<b>1,154,634</b>
<b>DEBT FEES - BOND RELATED</b>			
FISCAL AGENT FEES GF-GSD	285,575	292,612	255,490
<b>TOTAL DEBT FEES - BOND RELATED</b>	<b>285,575</b>	<b>292,612</b>	<b>255,490</b>
<b>DEBT SERVICE TRANSFERS - FISCAL AGENT</b>			
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	998,122	498,719	240,667
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 254 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 253 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 22Z - FISCAL AGENT FEES	431	431	431
TRF FR 011 GF TO 22Y - FISCAL AGENT FEES	431	431	431
TRF FR 011 GF TO 22X - FISCAL AGENT FEES	500	431	431
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	431	431	431
TRF FR 011 GF TO 22I - FISCAL AGENT FEES	1,000	1,000	1,000
TRF FR 011 GF TO 22C - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 229 - FISCAL AGENT FEES	400	400	400
TRF FR 011 GF TO 227 - FISCAL AGENT FEES	431	431	431
TRF FR 011 GF TO 225 - FISCAL AGENT FEES	431	431	431
TRF FR 011 GF TO 222 - FISCAL AGENT FEES	500	500	500
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	450	1,350	1,350
TRF FR 011 GF TO 22W - FISCAL AGENT FEES	431	431	431
<b>TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT</b>	<b>1,015,808</b>	<b>517,236</b>	<b>259,184</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT

SUBFUND -- 011

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>DEBT SERVICE TRANSFERS - INTEREST</b>			
TRF FR 011 GF TO 25B-09C SPEC REV	1,684,889	1,463,118	1,084,979
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,468,765	2,432,885	357,827
TRF FR 011 GF TO 254-06B ETR REF	320,576	285,152	223,784
TRF FR 011 GF TO 255-06C ETR	213,436	216,333	196,275
TRF FR 011 GF TO 256-07 ETR (INT)	1,604,130	1,730,882	1,714,030
TRF FR 011 GF TO 253-06A ETR BONDS	1,575,398	1,605,076	1,569,529
TRF FR 011 GF TO 25A-09AB&C	2,250,105	2,345,559	2,274,967
TRF FR 011 GF TO 22C-ETR 2005A	1,040,151	1,166,640	1,172,081
TRF FR 011 GF TO 259-08A&B (97'S&02)	1,583,918	3,734,984	1,747,497
TRF FR 011 GF TO 22X-02A ETR REFUNDING	498,331	293,856	88,692
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,836,494	1,978,014	1,941,669
TRF FR 011 GF TO 22U-01 RCR SALES TAX	3,327,558	2,977,734	2,525,508
TRF FR 011 GF TO 22H-06C ETR/CARLING	195,590	185,572	183,162
TRF FR 011 GF TO 229-03AETRTRIB/PROTON BM	500,172	582,096	553,968
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,456,129	1,681,047	1,688,189
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,012,896	1,923,744	1,822,269
TRF FR 011 GF TO 222-93 ETR FOR DSI	2,039,072	3,105,195	3,358,259
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	2,351,056	2,298,214	1,895,908
TRF FR 011 GF TO 221-96 RCR SALES TX BDS	136,498	135,845	136,478
TRF FR 011 GF TO 561-ADAM'S MARK	347,406	315,179	281,517
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	602,431	1,926,868	1,812,190
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	4,766,078	4,668,805	4,595,903
<b>TOTAL DEBT SERVICE TRANSFERS - INTEREST</b>	<b>32,811,078</b>	<b>37,052,798</b>	<b>31,224,681</b>
<b>DEBT SERVICE TRANSFERS - PRINCIPAL</b>			
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	2,580,000	2,680,000	2,785,000
TRF FR 011 GF TO 561-ADAM'S MARK	724,202	756,429	790,091
TRF FR 011 GF TO 25C-COURTHOUSE DEBT		943,000	970,000
TRF FR 011 GF TO 25B-09C SPEC REV	1,165,000	3,020,000	3,115,000
TRF FR 011 GF TO 25A-09AB&C ETR	3,035,000	3,055,000	3,070,000
TRF FR 011 GF TO 259-08A&B (97'S&02)	2,880,570	2,600,302	1,598,242
TRF FR 011 GF TO 256-07 ETR	1,105,000	1,145,000	1,190,000
TRF FR 011 GF TO 255-06C ETR	436,613	458,086	480,581
TRF FR 011 GF TO 254-06B ETR REF	1,490,000	1,830,000	1,895,000
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,400,000	2,495,000	2,595,000
TRF FR 011 GF TO 22X-02A ETR REFUNDING	6,805,000	2,865,000	3,030,000
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,080,000	1,130,000	1,180,000
TRF FR 011 GF TO 22U-01 RCR SALES TAX	8,580,000	9,050,000	9,545,000
TRF FR 011 GF TO 22H-06C CARLING	310,559	314,935	319,373
TRF FR 011 GF TO 229-03AETRTRIB/PROTON BM	960,000	990,000	1,025,000
TRF FR 011 GF TO 227-03B&C ETR BONDS	15,000	20,000	20,000
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,950,000	3,065,000	3,195,000
TRF FR 011 GF TO 222-93ETR FOR DSP	1,061,197	1,352,429	1,313,363
TRF FR 011 GF TO 253-06A ETR BONDS	1,370,000	1,420,000	1,465,000
<b>TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL</b>	<b>38,948,142</b>	<b>39,190,181</b>	<b>39,581,650</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT

SUBFUND -- 011

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>INTER-LOCAL AGREEMENTS</b>			
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	190,823	196,548	202,444
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	596,955	615,288	633,309
ATLANTIC & NEPTUNE BCH FIRE SERVICE	233,694	240,705	247,926
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	186,410	192,002	197,762
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
BEACHES-SOLID WASTE DISPOSAL CHARGES	1,534,374	910,721	1,529,955
<b>TOTAL INTER-LOCAL AGREEMENTS</b>	<b>2,751,256</b>	<b>2,164,264</b>	<b>2,820,396</b>
<b>SUBFUND LEVEL ACTIVITIES</b>			
ASH SETTLEMENT REPAYMENT TO BANKING FUND	2,179,110	2,709,177	2,711,362
JEDC-CECIL FIELD - CONTRIBUTIONS TO/FROM		578,724	
CONTRIBUTNS TO/FROM DWNTN ECON DEVL 75B	321,762		
OFF ECON DEV-CONTRIBUTIONS TO/FROM	8,884,932	4,814,790	
JHOFA - CONTRIBUTIONS TO/FROM	2,760		
JPA - CONTRIBUTIONS TO/FROM	7,109,571	5,905,702	5,296,851
JTA - CONTRIBUTIONS TO/FROM	1,241,214	1,284,270	1,324,309
PERSONNEL LASPE-CONTINGENCY		-5,791,767	-3,522,320
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
GENERAL FUND - GENERAL SERVICE DISTRICT	-3,477		
<b>TOTAL SUBFUND LEVEL ACTIVITIES</b>	<b>19,765,872</b>	<b>9,530,896</b>	<b>5,840,202</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT

SUBFUND -- 011

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
<b>TRANSFER OUT TO OTHER FUNDS</b>			
TRF FR 011 GENFD GSD TO GENERAL COUNSEL	88,079		
GEN FUND-GSD TRANSFER TO SMG-STADIUM	6,526,670	5,542,291	6,513,495
GEN FUND-GSD TRANSFER TO STORMWATER OPS	991,169	1,482,501	1,557,442
GEN FUND-GSD TRANSFER TO SOLID WASTE DSP	71,371		
GEN FUND-GSD TRANSFER TO VEHICLE INSPECT	44,215		
GEN FUND-GSD TRANSFER TO PK GARAGE REV	1,075,715		
GEN FUND-GSD TRANSFER TO PUBLIC PRKNG SY	85,683		
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	1,413,980		
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	1,252,369	1,330,901	943,308
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	595,907	623,320	438,142
GEN FUND-GSD TRANSFER TO FY12 CIP FUND		6,985,071	
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	681,724	634,337	
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	744,772	572,381	
TRF FR 011 GENFD GSD TO MOTORPOOL	86,420		
TRF FR 011 GRNFD GSD TO MOTRPOOL VEH RPL	2,349		
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	1,250,000		
TRF FR 011 GENFD GSD TO PURCHASING	5,378		
GEN FUND-GSD TRANSFER TO ITD OPERATIONS	650,011		
GEN FUND-GSD TRANSFER TO FY11 CIP FUND	2,803,200		
GEN FUND-GSD TRANSFER TO ITD-RADIO COMM	10,954		
TRF FR 011 GENFD TO SF 581	4,805		
TRF FR 011 GENFD TO 611 GE PEN TRUST	5,233		
TRF FR 011 GENFD GSD TO JAX VET MEM WL T	20,000		
TRF FR 011 GENFD GSD TO 533 COMMUNICATIO	5,929		
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS			3,074,046
TRF FR 011 GENFD GSD TO DUVAL CTY TEEN P	6,857		
TRF FR 011 GENFD GSD TO DUVAL CTY LAW LI	2,094		
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	333,987	249,281	225,000
TRF FR 011 GENFD GSD TO HAZARDOUS WASTE	758		
TRF FR 011 GENFD GSD TO TOURIST DEV COUN	971		
TRF FR 011 GENFD TO SF 15Q	4,872		
TRF FR 011 GENFD GSD TO CONCURRENCY MGMT	4,051		
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST			94,408
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT	10,083,162	9,588,862	8,320,915
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	4,320,401	3,748,420	3,891,977
GEN FUND-GSD TRANSFER TO CLERK OF COURT	841,423	607,260	129,257
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,509,838	8,307,635	8,609,432
TRF FR 011 GENFD GSD TO MOSQUITO CONTROL	458		
TRF FR 011 GENFD GSD TO 64A SHERIFF'S TR	1,911		
GEN FUND-GSD TRANSFER TO AIR POLL EPA	491,265	424,266	421,860
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	5,035	384,496	343,103
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	136,996		
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,173,363		
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	200,000
TRF FR 011 GENFD GSD TO 1F2 PREPD GRANT	26,539		
TRF FR 011 GENFD GSD TO MISC FED PROJ	9,823		

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT

SUBFUND -- 011

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 11 ACTUAL	FY 12 BUDGET	FY 13 APPROVED
TRF FR 011 GENFD GSD TO JUVENILE ALT PRO	1,599		
GEN FUND-GSD TRANSFER TO HANNA PARK	508,771	238,511	421,060
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	14,312		
GEN FUND-GSD TRANSFER TO CDBG	263,460		
GEN FUND-GSD TRANSFER TO JCC	20,713,722	19,384,287	16,804,385
GEN FUND-GSD TRANSFER TO N.E. TID	2,220,543	3,322,168	2,540,800
TRF FR 011 GENFD GSD TO 911 EMER USER FE	4,494		
TRF FR 011 GENFD GSD TO LIBRARY CONF FAC	1,119		
GEN FUND-GSD TRANSFER TO RECORDING FEES	544,845	1,113,050	861,883
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,514,303	1,622,988	1,360,253
<b>TOTAL TRANSFER OUT TO OTHER FUNDS</b>	<b>72,356,905</b>	<b>66,362,026</b>	<b>56,750,766</b>
<b>TOTAL NON-DEPARTMENTAL EXPENDITURES</b>	<b>214,476,575</b>	<b>233,611,881</b>	<b>215,320,482</b>

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT  
SUBFUND -- 011

EMPLOYEE CAP BY DEPARTMENT

	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Change From Prior Year
<b>FULL TIME EMPLOYEE POSITIONS</b>			
ADVISORY BOARDS & COMMISSIONS	5	4	-1
CITY COUNCIL	77	76	-1
EMPLOYEE SERVICES	0	46	46
FINANCE	68	67	-1
FIRE AND RESCUE	1,296	1,301	5
HUMAN RIGHTS COMMISSION	12	10	-2
INTRA-GOVERNMENTAL SERVICES	182	59	-123
JACKSONVILLE CITYWIDE ACTIVITIES	5	5	0
MAYOR'S OFFICE	35	28	-7
MEDICAL EXAMINER	27	27	0
MILITARY AFFAIRS, VET & DISABLED SVCS	15	17	2
NEIGHBORHOODS	211	181	-30
OFFICE OF ECONOMIC DEVELOPMENT	0	22	22
OFFICE OF GENERAL COUNSEL	1	1	0
OFFICE OF THE SHERIFF	3,283	3,044	-239
PARKS & RECREATION	101	237	136
PLANNING AND DEVELOPMENT	71	60	-11
PUBLIC LIBRARIES	352	282	-70
PUBLIC WORKS	462	200	-262
SPECIAL SERVICES	63	51	-12
SUPERVISOR OF ELECTIONS	35	35	0
<b>TOTAL FULL TIME EMPLOYEE POSITIONS</b>	<b>6,301</b>	<b>5,753</b>	<b>-548</b>
<b>GENERAL FUND - GENERAL SERVICES DISTRICT</b>	<b>6,301</b>	<b>5,753</b>	<b>-548</b>

CITY OF JACKSONVILLE, FLORIDA

ADVISORY BOARDS & COMMISSIONS

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	290,645	105,000	305,000	190.5%	200,000
Fines and Forfeits	0	1	1,050	104900.0%	1,049
Miscellaneous Revenue	1,798	2,080	1,000	-51.9%	-1,080
<b>TOTAL REVENUE</b>	<b>292,443</b>	<b>107,081</b>	<b>307,050</b>	<b>186.7%</b>	<b>199,969</b>
<b>EXPENDITURES</b>					
Salaries	243,464	243,570	213,273	-12.4%	-30,297
Employer Provided Benefits	68,453	78,551	78,784	0.3%	233
Internal Service Charges	97,406	81,484	73,557	-9.7%	-7,927
Other Operating Expenses	15,236	15,748	15,221	-3.3%	-527
Capital Outlay	0	1	1	0.0%	0
Extraordinary Lapse	0	0	-253		-253
<b>TOTAL EXPENDITURES</b>	<b>424,559</b>	<b>419,354</b>	<b>380,583</b>	<b>-9.2%</b>	<b>-38,771</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	5	4	-1
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
CIVIL SERVICE BOARD	190,185	188,109	192,035	2.1%	3,926
CONST. TRADES QUALIFYING BOARD	231,234	226,764	184,222	-18.8%	-42,542
MAYOR'S ASIAN COMMISSION	1,161	778	603	-22.5%	-175
MAYOR'S COMMISSION ON STATUS OF WOMEN	1,797	1,812	1,940	7.1%	128
MAYOR'S HISPANIC COMMISSION	183	1,891	1,783	-5.7%	-108
<b>DEPARTMENT TOTAL</b>	<b>424,559</b>	<b>419,354</b>	<b>380,583</b>	<b>-9.2%</b>	<b>-38,771</b>

## ADVISORY BOARDS & COMMISSIONS

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### BACKGROUND

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board and the Mayor's Commission on the Status of Women.

### REVENUE

#### Charges for Services

- The increase of \$200,000 is due to the seasonality of contractor certification and renewal revenue. The CTQB issued certificates are renewed every two years.

#### Fines and Forfeits

- The increase of \$1,049 is due to an increase in code violation fines.

#### Miscellaneous Revenue

- The decrease of \$1,080 is due to a reduction of \$1,000 in miscellaneous sales and charges and \$80 in sales of books and regulations.

### EXPENDITURES

#### Salaries

- The decrease of \$30,297 is due to the elimination of one position.

#### Employer Provided Benefits

- The increase of \$233 is mainly due to an increase of \$1951 in pension costs. This was mostly offset by decreases of \$636 in group hospitalization, \$511 in Medicare tax, \$454 in workers compensation and \$86 in disability contribution costs.

#### Internal Service Charges

- The decrease of \$7,927 is mainly due to decreases of \$11,581 ITD costs. These were somewhat offset by an increase of \$4,211 in mailroom allocation charges.

#### Other Operating Expenses

- The decrease of \$527 is attributable to a decrease of \$806 buildings plant renewal costs. This was slightly offset by an increase of \$283 in general liability costs.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

### AUTHORIZED POSITION CAP

The employee cap was reduced by one (1) position as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

CITY COUNCIL

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	111,630	110,000	110,001	0.0%	1
Miscellaneous Revenue	321,739	237,767	214,377	-9.8%	-23,390
Other Sources	38,116	0	0		0
<b>TOTAL REVENUE</b>	<b>471,485</b>	<b>347,767</b>	<b>324,378</b>	<b>-6.7%</b>	<b>-23,389</b>
<b>EXPENDITURES</b>					
Salaries	4,368,123	4,446,589	4,486,144	0.9%	39,555
Employer Provided Benefits	1,279,488	1,410,073	1,511,170	7.2%	101,097
Internal Service Charges	1,361,601	1,155,611	1,145,863	-0.8%	-9,748
Other Operating Expenses	1,165,005	956,009	885,404	-7.4%	-70,605
Capital Outlay	38,116	4	4	0.0%	0
Extraordinary Lapse	0	0	-5,419		-5,419
Banking Fund Debt Repayments	20,631	29,797	27,660	-7.2%	-2,137
<b>TOTAL EXPENDITURES</b>	<b>8,232,964</b>	<b>7,998,083</b>	<b>8,050,826</b>	<b>0.7%</b>	<b>52,743</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12 Budget	FY 13 Approved	Change	
Authorized Positions		77	76	-1	
Part-Time Hours		3,481	3,001	-480	
<b>EXPENDITURES BY DIVISION</b>					
	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
COUNCIL AUDITOR	1,754,893	1,901,601	2,013,236	5.9%	111,635
COUNCIL PRESIDENT EXPENSE ACCOUNT	301	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	4,349,177	4,156,152	4,164,685	0.2%	8,533
DIRECT EXPENDITURES	1,275,628	1,259,663	1,246,591	-1.0%	-13,072
VALUE ADJUSTMENT BOARD	852,965	670,667	616,314	-8.1%	-54,353
<b>DEPARTMENT TOTAL</b>	<b>8,232,964</b>	<b>7,998,083</b>	<b>8,050,826</b>	<b>0.7%</b>	<b>52,743</b>

**CITY COUNCIL**

**BACKGROUND**

This Department provides for the operation and salary expenditures for the City Council and its staff including the Office of the Council Auditor and the Value Adjustment Board.

**REVENUE**

Charges for Services

- This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue

- This category is mainly made up of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute. The change in this area is therefore driven by the change in the budgeted cost of the Value Adjustment Board.

**EXPENDITURES**

Salaries

- The net increase is being driven by a \$42,234 increase in salaries which is offset slightly by the removal of the part-time salary budget of \$4,319 in the Value Adjustment Board.

Employer Provided Benefits

- The net increase is due to increased health care costs of \$33,298 as well as increases in general employee pension costs including the defined benefit plan (\$77,492) and defined contribution plan (\$22,335). These increases are slightly offset by a reduction in Florida retirement system pension costs of \$22,080.

Other Operating Expenses

- The net decrease is being driven by reductions in professional services of \$63,848 and miscellaneous services & charges of \$12,885 which are somewhat offset by an \$8,950 increase in employee training.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

Banking Fund Debt Repayment

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

	27,271	2,526	26,509	1,151	
	FY12 B4		FY13 Proposed		-2,137
Project Title	Principal	Interest	Principal	Interest	Change
Creston System and various projects	27,271	2,526	26,509	1,151	-2,137

**AUTHORIZED POSITION CAP**

One position was added during the fiscal year to the Council Auditor's Office as part of ordinance 2012-081-E and two positions were eliminated from Council Staff Services by the City Council Finance Committee. The Department requested that both the funding and 480 part-time hours be removed from the Value Adjustment Board budget.

CITY OF JACKSONVILLE, FLORIDA

COURTS

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	384	297	297	0.0%	0
<b>TOTAL REVENUE</b>	<b>384</b>	<b>297</b>	<b>297</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Internal Service Charges	172,058	210,085	139,350	-33.7%	-70,735
Other Operating Expenses	643,094	639,036	401,129	-37.2%	-237,907
Capital Outlay	19,825	35,000	35,012	0.0%	12
Extraordinary Lapse	0	0	-388		-388
<b>TOTAL EXPENDITURES</b>	<b>834,977</b>	<b>884,121</b>	<b>575,103</b>	<b>-35.0%</b>	<b>-309,018</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
CIRCUIT COURT	812,102	852,967	553,684	-35.1%	-299,283
COUNTY COURT	22,875	31,154	21,419	-31.2%	-9,735
<b>DEPARTMENT TOTAL</b>	<b>834,977</b>	<b>884,121</b>	<b>575,103</b>	<b>-35.0%</b>	<b>-309,018</b>

## COURTS

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### **BACKGROUND**

The Courts' budget includes the Circuit Court and County Court expenses exclusive of the cost of Judges and other State employees. Also included in the budget are certain costs associated with the operation of the Court Administrator's Office. Due to Revision 7 to Article 5 of the State Constitution, the County is now responsible for paying expenses related to certain court-related functions. The County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

### **EXPENDITURES**

#### Internal Service Charges

- The net decrease of \$70,735 is mainly attributable to decreases of \$56,299 in telecommunication charges and \$17,325 in ITD charges. These decreases are offset somewhat with an increase of \$3,632 in mailroom charge.

#### Other Operating Expenses

- The net decrease of \$237,907 is mainly attributable to a decrease of \$236,828 in rentals (land and buildings).

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund-GSD by the City Council Finance Committee.

### **AUTHORIZED POSITION CAP**

There are no employees in the General Fund part of the Courts.

CITY OF JACKSONVILLE, FLORIDA

EMPLOYEE SERVICES

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	1,936	1,000	1,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>1,936</b>	<b>1,000</b>	<b>1,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Salaries	2,697,158	2,386,295	2,458,123	3.0%	71,828
Employer Provided Benefits	769,348	771,117	835,167	8.3%	64,050
Internal Service Charges	1,952,374	1,699,531	1,801,603	6.0%	102,072
Other Operating Expenses	1,429,111	1,479,615	811,236	-45.2%	-668,379
Capital Outlay	0	1	10	900.0%	9
Extraordinary Lapse	0	0	-193,850		-193,850
<b>TOTAL EXPENDITURES</b>	<b>6,847,990</b>	<b>6,336,559</b>	<b>5,712,289</b>	<b>-9.9%</b>	<b>-624,270</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions		46	46
Part-Time Hours		2,644	2,644

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
COMPENSATION & BENEFITS	0	0	-170		-170
EMPLOYEE & LABOR RELATIONS	0	100,000	498,713	398.7%	398,713
OFFICE OF DIRECTOR	773,128	635,701	891,516	40.2%	255,815
TALENT MANAGEMENT	6,074,862	5,600,858	4,322,230	-22.8%	-1,278,628
<b>DEPARTMENT TOTAL</b>	<b>6,847,990</b>	<b>6,336,559</b>	<b>5,712,289</b>	<b>-9.9%</b>	<b>-624,270</b>

## EMPLOYEE SERVICES

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### BACKGROUND

In the General Fund, this department consists of Compensation and Benefits, Employee and Labor Relations, Office of the Director and Talent Management. This department was established by Budget Ordinance 2012-732-E.

### EXPENDITURES

#### Salaries

- The increase of \$71,828 is mainly attributable to the Employee Cap Changes noted below.

#### Employer Provided Benefits

- The net increase of \$64,050 is mainly due to increases in pension of \$63,459, FICA taxes of \$6,826 and workers' compensation insurance of \$1,572. This is offset somewhat with a decrease in group health insurance of \$7,791.

#### Internal Service Charges

- The net increase of \$102,072 is primarily due to increases in ITD charges of \$107,883 and legal of \$45,117. This is somewhat offset with a decrease in copy center of \$49,745.

#### Other Operating Expenses

- The net decrease of \$668,379 is mainly attributable to reductions in professional services of \$472,498, tuition reimbursement of \$140,000 and employee training of \$34,998, other operating supplies of \$6,398 and advertising and promotion of \$5,290.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund-GSD by the City Council Finance Committee.

### AUTHORIZED POSITION CAP

There were 45 positions transferred from the former Human Resources Division in Central Operations to establish this new department. The cap increased by two (2) during FY 12. The cap decreased by one (1) for FY 13.

CITY OF JACKSONVILLE, FLORIDA

FINANCE

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	35,052	29,000	35,052	20.9%	6,052
Miscellaneous Revenue	30,087	29,920	29,920	0.0%	0
<b>TOTAL REVENUE</b>	<b>65,140</b>	<b>58,920</b>	<b>64,972</b>	<b>10.3%</b>	<b>6,052</b>
<b>EXPENDITURES</b>					
Salaries	4,028,276	3,685,936	3,380,256	-8.3%	-305,680
Lapse	0	-62,922	0	-100.0%	62,922
Employer Provided Benefits	1,051,501	1,134,842	1,189,791	4.8%	54,949
Internal Service Charges	1,648,004	1,119,282	1,431,893	27.9%	312,611
Other Operating Expenses	279,545	397,593	287,297	-27.7%	-110,296
Capital Outlay	0	4	15	275.0%	11
Extraordinary Lapse	0	0	-4,237		-4,237
<b>TOTAL EXPENDITURES</b>	<b>7,007,326</b>	<b>6,274,735</b>	<b>6,285,015</b>	<b>0.2%</b>	<b>10,280</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	68	67	-1
Part-Time Hours	5,120	5,120	

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
ACCOUNTING	3,978,361	3,658,525	3,746,363	2.4%	87,838
BUDGET OFFICE	1,087,501	960,386	886,980	-7.6%	-73,406
OFFICE OF THE DIRECTOR	836,074	560,072	705,000	25.9%	144,928
TREASURY	1,105,391	1,095,752	946,672	-13.6%	-149,080
<b>DEPARTMENT TOTAL</b>	<b>7,007,326</b>	<b>6,274,735</b>	<b>6,285,015</b>	<b>0.2%</b>	<b>10,280</b>

**FINANCE**

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**BACKGROUND**

The Finance Department includes the Office of the Director, Accounting, Budget, Treasury, Risk Management and Pension Administration. The department provides accounting services and financial reports to other city departments, provides support services to general government departments in the development of their budgets, provides efficient administration of risk and insurance analyses and act as adviser to city government on insurance related matters, Administers the Pension Plans to insure retiree benefits are paid and provide customers with a high degree of customers service, timely measure and record cash, investment and debt activities for the City.

**REVENUE**

Charges of Services

- This amount represents 10% of Gross Receipts plus \$1,000 per month for rental of the Jacksonville Beach Pier.

**EXPENDITURES**

Salaries

- The \$305,680 decrease reflects the net impact of deleting higher and adding lower paid positions.

Lapse

- This represents the lapse imposed for FY 13.

Employer Provided Benefits

- The increase of \$54,949 is primarily due to higher pension contribution of \$58,884 and \$15,399 in group hospitalization insurance. Partially offsetting these increases were a decrease of \$6,000 in deferred compensation plan, \$5,421 in medicare tax, \$4,288 in workers' compensation insurance and \$2,170 in defined contribution pension plan.

Internal Service Charges

- The \$312,611 increase is primarily due to a net increase of \$233,957 in ITD charges and \$104,210 in OGC legal.

Other Operating Expenses

- The decrease of \$110,296 is primarily due to reductions of \$50,000 in banking services charges, \$27,250 in professional services, \$15,064 in other operating supplies, \$6,279 in miscellaneous services and charges, \$6,000 in office supplies – other, \$5,739 in public buildings plant renewal, and \$3,600 in auto allowance.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

One position was eliminated.

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Intergovernmental Revenue	20,137	0	0		0
Charges for Services	19,219,263	17,345,274	23,710,455	36.7%	6,365,181
Fines and Forfeits	1,735	1,500	5,083	238.9%	3,583
Miscellaneous Revenue	4,330,690	4,438,650	4,811,782	8.4%	373,132
<b>TOTAL REVENUE</b>	<b>23,571,826</b>	<b>21,785,424</b>	<b>28,527,320</b>	<b>30.9%</b>	<b>6,741,896</b>
<b>EXPENDITURES</b>					
Salaries	88,996,464	89,637,639	88,704,514	-1.0%	-933,125
Lapse	0	-1,460,991	-6,667,090	356.3%	-5,206,099
Employer Provided Benefits	47,535,070	49,071,874	69,734,387	42.1%	20,662,513
Internal Service Charges	16,165,406	14,786,929	14,225,505	-3.8%	-561,424
Other Operating Expenses	6,179,236	6,729,117	6,373,418	-5.3%	-355,699
Capital Outlay	264,962	262,604	50,029	-80.9%	-212,575
Extraordinary Lapse	0	0	-117,157		-117,157
Banking Fund Debt Repayments	1,510,211	1,815,435	1,540,872	-15.1%	-274,563
<b>TOTAL EXPENDITURES</b>	<b>160,651,349</b>	<b>160,842,607</b>	<b>173,844,478</b>	<b>8.1%</b>	<b>13,001,871</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12 Budget	FY 13 Approved	Change	
Authorized Positions		1,296	1,301	5	
Part-Time Hours		34,964	34,964		
<b>EXPENDITURES BY DIVISION</b>					
	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	2,732,512	2,440,895	2,855,741	17.0%	414,846
EMERGENCY PREPAREDNESS	995,771	1,347,763	928,914	-31.1%	-418,849
FIRE OPERATIONS	113,589,397	113,118,399	121,110,492	7.1%	7,992,093
FIRE PREVENTION	2,861,118	2,804,104	2,798,980	-0.2%	-5,124
FIRE TRAINING	2,209,893	2,124,941	1,539,754	-27.5%	-585,187
RESCUE	38,262,658	39,006,505	44,610,597	14.4%	5,604,092
<b>DEPARTMENT TOTAL</b>	<b>160,651,349</b>	<b>160,842,607</b>	<b>173,844,478</b>	<b>8.1%</b>	<b>13,001,871</b>

## FIRE AND RESCUE

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### BACKGROUND

The Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plan Review Section is funded through the Building Inspections fund (SF 159).

### REVENUE

#### Charges for Services

- The increase is primarily due to an increase in Rescue medical transports and Fire protection inspections which in turn will increase revenues. The anticipated impact is \$5,025,289 and \$1,399,348 respectively.

#### Fines and Forfeits

- The increase is due to increased revenue for fire code violations found during inspections.

#### Miscellaneous Revenue

- The increase is primarily due to increased revenue to be received from JIA to cover the costs of fire services for JIA.

### EXPENDITURES

#### Salaries

- The net decrease is being driven by the impact of unfunding of twelve positions from various Divisions within the Department offset slightly by the transfer of five positions from ASD as well as increases in terminal leave for DROP employees of \$239,973 and leave sellback/rollback of \$162,083.

#### Lapse

- The proposed lapse of \$6,667,090 anticipates the following:
  - \$284,217 Take heavy rescue #4 out of service
  - \$284,217 Take hazmat #21 out of service
  - \$368,967 Hold various positions vacant throughout Department
  - \$511,878 Take brush truck out of service part of the year
  - \$520,752 Take hazmat #7 out of service
  - \$1,684,850 Hold all DROP positions vacant through FY 13
  - \$3,012,209 Hold 40 firefighter positions vacant

#### Employer Provided Benefits

- The net increase is driven by a significant increase in Police & Fire pension costs of \$18,850,583, an increase in the workers compensation allocation of \$1,213,781 and an increase in health care costs of \$468,342. These increases are slightly offset by the impact of unfunding twelve positions.

CITY OF JACKSONVILLE, FLORIDA

Internal Service Charges

- The net reduction is being driven by a \$585,098 decrease in Fleet allocations due to reduced fuel consumption. Other significant changes include a \$658,363 decrease in vehicle rental allocation which is somewhat offset by increases in GIS/Aerial (\$285,225), IT Data Center Services (\$329,475) and Computer System Maint/Security (\$136,733).

Other Operating Expenses

- The net decrease is being driven by reductions in training of \$214,935, clothing & safety equipment of \$65,203 and hose & bunker gear of \$27,250 as well as the removal of plant renewal charges of \$182,073. These reductions are offset slightly by a \$218,680 increase in other operating supplies for medical supplies for the twenty additional rescue units ordered in FY 12.

Capital Outlay

- Funding has been provided replacement bikes used at special events. The cost for the bikes is offset by anticipated special events revenue.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

Banking Fund Debt Repayment

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	1,645,824 169,611		1,430,683 110,189		-274,563
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
AutoPulse - CPR/Compression Device	119,980	10,996	119,980	6,017	-4,979
CAD replacement (ord 2009-54-E)	311,264	56,059	311,264	49,785	-6,274
Cardiac Monitor	678,206	66,256	678,206	38,111	-28,145
Compressors for SCBA equipment	44,731	6,265	44,731	4,409	-1,856
Equip for Apparatus - F9 District Chief	1,960	185	1,960	104	-81
Equip for Apparatus-Rescue 25, 49 & 54	27,893	5,743	27,894	4,586	-1,156
Fire capital equipment	78,980	7,479	78,981	4,202	-3,276
SCBA Upgrade	368,817	14,668	153,674	1,595	-228,216
Thermal Imaging Cameras	13,993	1,960	13,993	1,380	-580

**AUTHORIZED POSITION CAP**

Five positions were transferred into this Department from Intra-governmental Services as part of the budget process.



CITY OF JACKSONVILLE, FLORIDA

HUMAN RIGHTS COMMISSION

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Intergovernmental Revenue	139,550	113,100	105,225	-7.0%	-7,875
Miscellaneous Revenue	613	700	700	0.0%	0
<b>TOTAL REVENUE</b>	<b>140,163</b>	<b>113,800</b>	<b>105,925</b>	<b>-6.9%</b>	<b>-7,875</b>
<b>EXPENDITURES</b>					
Salaries	589,276	584,027	507,485	-13.1%	-76,542
Employer Provided Benefits	189,813	190,506	180,084	-5.5%	-10,422
Internal Service Charges	95,267	98,731	186,712	89.1%	87,981
Other Operating Expenses	73,336	28,253	26,293	-6.9%	-1,960
Capital Outlay	0	1	7	600.0%	6
Extraordinary Lapse	0	0	-607		-607
<b>TOTAL EXPENDITURES</b>	<b>947,692</b>	<b>901,518</b>	<b>899,974</b>	<b>-0.2%</b>	<b>-1,544</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	12	10	-2
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
JAX HUMAN RIGHTS COMMISSION	947,692	901,518	899,974	-0.2%	-1,544
<b>DEPARTMENT TOTAL</b>	<b>947,692</b>	<b>901,518</b>	<b>899,974</b>	<b>-0.2%</b>	<b>-1,544</b>

**HUMAN RIGHTS COMMISSION**

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**BACKGROUND**

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

**REVENUE**

Intergovernmental Revenue

- The decrease of \$7,875 is due to an anticipated decrease in the United States Equal Employment and Opportunity Commission Award.

**EXPENDITURES**

Salaries

- The decrease of \$76,542 is primarily due to the elimination of two positions.

Employee Provided Benefits

- The decrease of \$10,422 is primarily due to the elimination of two positions.

Internal Service Charges

- The increase of \$87,981 is primarily due to a net increase of \$94,346 in ITD charges. This increase was somewhat offset by a decrease of \$3,069 in office of general counsel, \$3,038 in copy center and \$2,241 in mailroom charge.

Other Operating Expense

- The decrease of \$1,960 is primarily due to a decrease of \$2,557 in public buildings plant renewal.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

Two positions were eliminated.

CITY OF JACKSONVILLE, FLORIDA

INTRA-GOVERNMENTAL SERVICES

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	1,825	2,800	2,000	-28.6%	-800
<b>TOTAL REVENUE</b>	<b>1,825</b>	<b>2,800</b>	<b>2,000</b>	<b>-28.6%</b>	<b>-800</b>
<b>EXPENDITURES</b>					
Salaries	6,034,626	5,406,565	2,651,591	-51.0%	-2,754,974
Lapse	0	-121,481	-140,902	16.0%	-19,421
Employer Provided Benefits	1,873,231	1,933,426	970,391	-49.8%	-963,035
Internal Service Charges	1,372,290	992,598	1,108,784	11.7%	116,186
Other Operating Expenses	125,374	170,869	122,186	-28.5%	-48,683
Capital Outlay	0	1	13	1200.0%	12
Extraordinary Lapse	0	0	-3,173		-3,173
<b>TOTAL EXPENDITURES</b>	<b>9,405,521</b>	<b>8,381,978</b>	<b>4,708,890</b>	<b>-43.8%</b>	<b>-3,673,088</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	182	59	-123
Part-Time Hours	4,884	2,240	-2,644

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATIVE SERVICES	6,506,647	5,844,656	2,242,097	-61.6%	-3,602,559
OFFICE OF DIRECTOR	888,604	690,808	584,948	-15.3%	-105,860
PROCUREMENT	2,010,271	1,846,514	1,881,845	1.9%	35,331
<b>DEPARTMENT TOTAL</b>	<b>9,405,521</b>	<b>8,381,978</b>	<b>4,708,890</b>	<b>-43.8%</b>	<b>-3,673,088</b>

**INTRA-GOVERNMENTAL SERVICES**

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**BACKGROUND**

In the General Fund, this department consists of Administrative Services/Call Center, Office of the Director and Procurement.

**REVENUE**

Miscellaneous Revenue:

- The decrease of \$800 is for miscellaneous sales and charges.

**EXPENDITURES**

Salaries

- The decrease of \$2,754,974 is mainly attributable to the Employee Cap Changes of \$2,688,278 noted below, In addition to a reduction in special pay of \$46,578 and leave sellback of \$19,121.

Lapse

- The decrease of \$19,421 is an additional lapse imposed for FY 13.

Employer Provided Benefits:

- The net decrease of \$963,035 is mainly due to reductions in group health insurance of \$483,173, pension of \$419,913, Medicare tax of \$38,708 and workers compensation insurance of \$14,060.

Internal Service Charges

- The net increase of \$116,186 is primarily due to an increase in ITD charges of \$129,148. This is somewhat offset with decreases in telecommunication charges of \$12,088.

Other Operating Expenses

- The net decrease of \$48,683 is mainly attributable to reductions in office supplies of \$21,655, PB buildings plant renewal of \$19,878 and professional services of \$4,752.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund-GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

There were 123 positions eliminated or transferred to other city departments in the FY 13 budget. There was a reduction of 2,644 part time hours.

CITY OF JACKSONVILLE, FLORIDA

MAYOR'S OFFICE

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	2,590	2,000	1,000	-50.0%	-1,000
<b>TOTAL REVENUE</b>	<b>2,590</b>	<b>2,000</b>	<b>1,000</b>	<b>-50.0%</b>	<b>-1,000</b>
<b>EXPENDITURES</b>					
Salaries	3,011,329	2,072,363	2,104,510	1.6%	32,147
Employer Provided Benefits	640,858	547,603	489,713	-10.6%	-57,890
Internal Service Charges	461,383	641,006	648,718	1.2%	7,712
Other Operating Expenses	120,959	179,405	75,555	-57.9%	-103,850
Capital Outlay	1,663	1	7	600.0%	6
Extraordinary Lapse	0	0	-93,692		-93,692
Banking Fund Debt Repayments	7,279	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>4,243,471</b>	<b>3,440,378</b>	<b>3,224,811</b>	<b>-6.3%</b>	<b>-215,567</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	35	28	-7
Part-Time Hours	9,478	1,300	-8,178

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATION	2,062,658	1,956,563	1,923,827	-1.7%	-32,736
EDUCATION OFFICER	0	0	-170		-170
INSPECTOR GENERAL'S OFFICE	972,579	125,644	0	-100.0%	-125,644
PUBLIC AFFAIRS	1,208,234	1,358,171	1,301,154	-4.2%	-57,017
<b>DEPARTMENT TOTAL</b>	<b>4,243,471</b>	<b>3,440,378</b>	<b>3,224,811</b>	<b>-6.3%</b>	<b>-215,567</b>

**MAYOR'S OFFICE**

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**BACKGROUND**

This fund provides for the operating and salary expenditures of the Mayor's Office, the Education Commissioner's Office and the Public Affairs Office.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$1,000 is due to a reduction in miscellaneous sales and charges.

**EXPENDITURES**

Salaries

- The increase of \$32,147 is due to an increase of \$132,764 in permanent and probationary salary costs. This was mostly offset by decreases of \$94,246 in part time salaries, \$3,867 in special pay pensionable and \$2,504 in leave rollback sellback costs.

Employer Provided Benefits

- The decrease of \$57,890 is mainly due to decreases of \$117,705 in pension contribution, \$1,655 in workers compensation insurance, \$1,556 in disability contribution and \$1,464 in Florida retirement system contribution costs. These were offset by increases of \$28,976 in payroll taxes, \$24,371 in defined contribution pension and \$11,172 in group hospitalization insurance costs.

Internal Service Charges

- The increase of \$7,712 is mainly due to increases of \$25,591 in ITD and \$3,059 in fleet charges. These were mostly offset by a decrease of \$20,247 in copy center allocation costs.

Other Operating Expenses

- The decrease of \$103,850 is primarily due to decreases of \$69,998 in travel expense, \$18,000 in advertising and promotion, \$7,394 in public buildings plant renewal, \$5,000 in contractual service, and \$3,350 in general liability insurance costs.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

The employee cap was reduced by seven (7) positions.

CITY OF JACKSONVILLE, FLORIDA

MEDICAL EXAMINER

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	1,196,815	1,256,720	1,202,017	-4.4%	-54,703
<b>TOTAL REVENUE</b>	<b>1,196,815</b>	<b>1,256,720</b>	<b>1,202,017</b>	<b>-4.4%</b>	<b>-54,703</b>
<b>EXPENDITURES</b>					
Salaries	1,636,994	1,729,823	1,687,507	-2.4%	-42,316
Employer Provided Benefits	416,009	519,673	569,310	9.6%	49,637
Internal Service Charges	244,090	110,761	92,227	-16.7%	-18,534
Other Operating Expenses	304,699	315,914	311,199	-1.5%	-4,715
Capital Outlay	0	1	3	200.0%	2
Extraordinary Lapse	0	0	-1,792		-1,792
<b>TOTAL EXPENDITURES</b>	<b>2,601,792</b>	<b>2,676,172</b>	<b>2,658,454</b>	<b>-0.7%</b>	<b>-17,718</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	27	27	
Part-Time Hours	6,240	6,240	

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
MEDICAL EXAMINER	2,601,792	2,676,172	2,658,454	-0.7%	-17,718
<b>DEPARTMENT TOTAL</b>	<b>2,601,792</b>	<b>2,676,172</b>	<b>2,658,454</b>	<b>-0.7%</b>	<b>-17,718</b>

**MEDICAL EXAMINER**

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**BACKGROUND**

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, Union County, and parts of District III, which includes service to Columbia, Hamilton, Lafayette and Suwannee Counties.

**REVENUE**

Charges for Services

- The decrease of \$54,703 is due to a drop in services provided.

**EXPENDITURES**

Salaries

- The \$42,316 decrease is primarily due to vacant positions being filled at a reduced pay rate and a drop in leave rollback/sellback.

Employer Provided Benefits

- The increase of \$49,637 is primarily due to higher pension contributions of \$47,345 and \$6,581 in group hospitalization. These decreases were slightly offset by an increase of \$4,561 in workers' compensation insurance.

Internal Service Charges

- The decrease of \$18,484 is primarily due to a net reduction of \$18,641 in ITD charges.

**AUTHORIZED POSITION CAP**

There are no changes in the cap.

CITY OF JACKSONVILLE, FLORIDA

MILITARY AFFAIRS, VET & DISABLED SVCS

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	695	500	500	0.0%	0
<b>TOTAL REVENUE</b>	<b>695</b>	<b>500</b>	<b>500</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Salaries	658,847	638,811	780,194	22.1%	141,383
Lapse	0	0	-34,369		-34,369
Employer Provided Benefits	179,980	191,305	249,392	30.4%	58,087
Internal Service Charges	115,955	135,298	87,176	-35.6%	-48,122
Other Operating Expenses	35,749	47,288	60,454	27.8%	13,166
Capital Outlay	0	1	3	200.0%	2
Grants, Aids & Contributions	14,224	20,000	20,000	0.0%	0
Extraordinary Lapse	0	0	-783		-783
<b>TOTAL EXPENDITURES</b>	<b>1,004,754</b>	<b>1,032,703</b>	<b>1,162,067</b>	<b>12.5%</b>	<b>129,364</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	15	17	2
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
MILITARY AFFAIRS, VET & DISABLED SVCS	1,004,754	1,032,703	1,162,067	12.5%	129,364
<b>DEPARTMENT TOTAL</b>	<b>1,004,754</b>	<b>1,032,703</b>	<b>1,162,067</b>	<b>12.5%</b>	<b>129,364</b>

## MILITARY AFFAIRS, VETERANS AND DISABLED SERVICES

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### BACKGROUND

The Military Affairs, Veterans and Disabled Services Department was formed through the FY 2012 city reorganization bill (2012-732-E). Previously, it was a division within the Recreation and Community Services Department.

The Military Affairs, Veterans and Disabled Services Department focuses its efforts to advocate for our local military personnel and veterans and works closely with military, business, community, and elected leaders at the local, state, and national levels to deliver a compelling message that Jacksonville is the most military-friendly city in the United States. It works with citizens with disabilities through the Americans with Disabilities Act (ADA) in providing information, training and event; it helps to ensure that all City services and programs are accessible to people with disabilities. Lastly, the department oversees and maintains the Jobs-For-Vets website, a recently launched initiative designed to connect job seeking Veterans to Veteran-Friendly employers in the Jacksonville region.

### REVENUE

#### Miscellaneous Revenue

- The \$500 revenue is expected from the sale of software program that manages client appointments and information.

### EXPENDITURES

#### Salaries

- The increase of \$141,383 is primarily due to a \$138,938 increase in salaries due to the addition of two authorized positions as well as the reclassification of a position from a division chief to a department director.

#### Employer Provided Benefits

- The net increase of \$58,087 is due to increases of \$29,550 in group hospitalization insurance, \$22,914 in pension costs. In addition, there is an increase of \$6,276 in payroll taxes and \$2,022 in Medicare. These increases were slightly offset by a decrease of \$3,151 in workers compensation insurance.

#### Internal Service Charges

- The net decrease of \$48,122 is mostly reflective of the decrease of \$41,533 in the computer system maintenance and security charges, \$4,046 in copy center charges, \$2,664 in telecommunications and \$2,464 in help desk support. These decreases charges were offset \$3,972 in legal charges and \$1,539 in copier consolidation.

#### Other Operating Expenses

- The increase of \$13,166 is primarily due to \$4,229 in travel expenses, \$3,944 in miscellaneous services and charges, \$2,600 in food expenses, 1,824 in general liability and \$1,666 in office supplies.

#### Grants, Aids and Contributions

- There is no change for FY 13.

### AUTHORIZED POSITION CAP

Authorized positions increased by two (2) positions.

CITY OF JACKSONVILLE, FLORIDA

NEIGHBORHOODS

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	1,136,319	1,241,925	1,176,874	-5.2%	-65,051
Fines and Forfeits	98,230	84,000	100,318	19.4%	16,318
Miscellaneous Revenue	25,464	1,084	1,184	9.2%	100
<b>TOTAL REVENUE</b>	<b>1,260,013</b>	<b>1,327,009</b>	<b>1,278,376</b>	<b>-3.7%</b>	<b>-48,633</b>
<b>EXPENDITURES</b>					
Salaries	7,838,628	8,212,213	7,006,304	-14.7%	-1,205,909
Employer Provided Benefits	2,623,928	3,083,296	2,880,706	-6.6%	-202,590
Internal Service Charges	2,743,101	2,542,255	2,384,442	-6.2%	-157,813
Other Operating Expenses	5,123,017	2,906,383	1,289,086	-55.6%	-1,617,297
Capital Outlay	0	4	42	950.0%	38
Extraordinary Lapse	0	0	-9,133		-9,133
Banking Fund Debt Repayments	31,861	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>18,360,534</b>	<b>16,744,151</b>	<b>13,551,447</b>	<b>-19.1%</b>	<b>-3,192,704</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	211	181	-30
Part-Time Hours	9,717	10,815	1,098

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
ANIMAL CARE & PROTECTIVE SERVICES	3,657,712	3,538,898	3,016,452	-14.8%	-522,446
ENVIRONMENTAL QUALITY	3,044,685	3,154,644	2,606,900	-17.4%	-547,744
HOUSING & COMMUNITY DEVELOPMENT	4,621	260,763	159,385	-38.9%	-101,378
MOSQUITO CONTROL	1,860,106	1,775,583	1,807,710	1.8%	32,127
MUNICIPAL CODE COMPLIANCE	7,435,994	6,034,565	4,934,115	-18.2%	-1,100,450
OFFICE OF DIRECTOR	2,357,417	1,979,698	1,026,885	-48.1%	-952,813
<b>DEPARTMENT TOTAL</b>	<b>18,360,534</b>	<b>16,744,151</b>	<b>13,551,447</b>	<b>-19.1%</b>	<b>-3,192,704</b>

## NEIGHBORHOODS

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### BACKGROUND

The Neighborhoods department contains the Environmental Quality, Municipal Code Compliance, Mosquito Control, Animal Care & Protective Services, Office of the Director and Housing and Community Development division. In addition, the department conducts Clean it Up Green it Up, Keep America Beautiful, Sustainability, Ash Site Clean Up/Project New Ground Activities and Adult Arcade Inspection. The Mayor's recommended budget for FY 13 for the Neighborhoods department will support the agency in completing a range of regulatory functions that will ensure the improvement in the health of the St. Johns River, maintain healthy air quality levels, improve sustainability practices and reduce environmental and safety hazards that impact the citizens of Duval County.

### REVENUE

#### Charges for Services

- The decrease of \$65,051 is mainly due to reductions of \$160,000 in animal licenses and permits, \$25,322 in water/air annual maintenance and \$5,800 in air pollution application fee revenue. These were somewhat offset by increases of \$69,291 in water conservation well permits, \$43,130 in application review fee, \$12,000 in owner surrender fee and \$1,000 in pet shop permit fee revenues.

#### Fines and Forfeits

- The increase of \$16,318 is due to increases of \$12,100 in animal care and control civil penalties and \$4,218 in civil fines and penalties.

### EXPENDITURES

#### Salaries

- The decrease of \$1,205,909 is primarily due to reductions of \$1,135,194 in permanent and probationary salaries, \$53,950 in salaries part time, \$15,881 in salaries overtime, \$1,750 in special pay and \$1,345 in leave rollback/sellback costs. These were slightly offset by an increase of \$2,500 in out of class pay costs.

#### Employer Provided Benefits

- The decrease of \$202,590 is primarily due to reductions of \$179,514 in group hospitalization insurance, \$13,823 in medicare tax, \$4,326 in group dental plan, \$3,568 in workers compensation and \$1,281 in group life insurance costs.

#### Internal Service Charges

- The decrease of \$157,813 is mainly due to reductions of \$181,191 in ITD, \$83,256 in mailroom allocation and \$31,097 in copy center allocation charges. These were somewhat offset by increases of \$90,054 in OGC legal allocation, \$33,246 in fleet charges and \$12,991 in copier consolidation charges.

#### Other Operating Expenses

- The decrease of \$1,617,297 is primarily due to decreases of \$911,206 in rentals (land and buildings), \$287,850 in demolition and site clearance, \$200,494 in contractual services, \$52,031 in miscellaneous services and charges, \$50,986 in buildings plant renewal, \$36,332 in aviation/ hull chemical insurance, \$29,113 in miscellaneous insurance, \$17,319 in other operating supplies, \$11,183 in office supplies other, \$10,000 in feed for animals and \$5,945 clothing/clean/shoe transfer allowance, \$3,600 in auto allowance and \$1,000 in parking and tolls costs.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

The employee cap overall was reduced by thirty positions. One position was transferred out during FY 12 and two were transferred in from the Administrative Services Division of Intra-Governmental Services Department. Thirty-one positions were eliminated as part of the budget process. 1,248 part-time hours were added in Code Compliance and 150 part-time hours were reduced in the Office of the Director



CITY OF JACKSONVILLE, FLORIDA

OFFICE OF ECONOMIC DEVELOPMENT

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	0	0	66,096		66,096
Miscellaneous Revenue	0	0	34,300		34,300
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>100,396</b>		<b>100,396</b>
<b>EXPENDITURES</b>					
Salaries	0	0	1,757,202		1,757,202
Employer Provided Benefits	0	0	505,374		505,374
Internal Service Charges	0	0	536,599		536,599
Other Operating Expenses	0	0	1,022,919		1,022,919
Capital Outlay	0	0	8		8
Grants, Aids & Contributions	0	0	183,815		183,815
Extraordinary Lapse	0	0	-118,168		-118,168
Banking Fund Debt Repayments	0	0	204,496		204,496
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>4,092,245</b>		<b>4,092,245</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions		22	22
Part-Time Hours		1,300	1,300

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT	0	0	4,092,245		4,092,245
<b>DEPARTMENT TOTAL</b>	<b>0</b>	<b>0</b>	<b>4,092,245</b>		<b>4,092,245</b>

**OFFICE OF ECONOMIC DEVELOPMENT**

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**BACKGROUND**

Until passage of 2012-212-E, the JEDC served as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The JEDC oversaw the administration of local and state incentives, the redevelopment of Cecil Commerce Center, Downtown development and permitting, Film and Television initiatives and Sports and Entertainment programs including administration of the SMG Contract.

With the passage of 2012-212-E JEDC is no longer a component unit of the City and is being moved back into the General Fund – GSD as a City Department. The General fund portion of the department is comprised of the Office of the Director and the Equal Business Opportunity Office (EBO).

**REVENUE**

Charges for Services

- This amount represents revenue from Jacksonville Electric Authority's Small and Emerging business certification and mentoring services provided by the city's EBO Office. There is no change in FY 13.

Miscellaneous Revenue

- This amount is comprised of revenue of \$30,000 for rental of the City-owned building to River City Brewing Company, \$2,300 in miscellaneous sales and charges and \$2,000 in the Downtown Development Review Board services.

**EXPENDITURES**

Salaries

- This represents salaries within the Office of Economic Development.

Employer Provided Benefits

- This represents fringe benefits for the Office of Economic Development.

Internal Service Charges

- This represents internal service charges within the Office of Economic Development.

Other Operating Expenses

- This represents operating expenses for the Office of Economic Development. \$665,750 is budgeted in professional services, \$221,900 is budgeted in event contribution, and \$75,000 is budgeted in advertising.

Grants, Aids & Contributions

- There is no change in FY 13. \$84,875 is budgeted for Bob Hayes Track & Field and \$98,940 is budgeted for UNF Business Center.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

Banking Fund Debt Repayment

The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

CITY OF JACKSONVILLE, FLORIDA

Project Title	FY12 B4		FY13 Adopted		Change
	Principal	Interest	Principal	Interest	
Laura Street Trio Pension Contribution	200,000	12,796	200,000	4,496	-8,300

**AUTHORIZED POSITION CAP**

There are twenty-two (22) authorized positions being transferred into the Office of Economic Development. Seventeen (17) came from the former Jacksonville Economic Development Commission, four (4) from the Office of Equal Business Opportunity and one (1) from the Administrative Services Division.



CITY OF JACKSONVILLE, FLORIDA

OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>EXPENDITURES</b>					
Salaries	75,031	75,000	75,000	0.0%	0
Employer Provided Benefits	1,241	1,094	1,094	0.0%	0
Internal Service Charges	3,029	64,087	43,484	-32.1%	-20,603
Other Operating Expenses	2,430	2,327	2,375	2.1%	48
Capital Outlay	0	1	1	0.0%	0
Extraordinary Lapse	0	0	-82		-82
<b>TOTAL EXPENDITURES</b>	<b>81,732</b>	<b>142,509</b>	<b>121,872</b>	<b>-14.5%</b>	<b>-20,637</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions			
Part-Time Hours		2,080	2,080

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	81,732	142,509	121,872	-14.5%	-20,637
<b>DEPARTMENT TOTAL</b>	<b>81,732</b>	<b>142,509</b>	<b>121,872</b>	<b>-14.5%</b>	<b>-20,637</b>

**OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT**

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**BACKGROUND**

This fund accounts for the Office of Ethics Compliance and Oversight which addresses citywide ethics issues.

**REVENUE**

There are no revenues for this department.

**EXPENDITURES**

Internal Service Charges:

- The decrease of \$20,603 is primarily due to a decrease of \$21,540 in OGC legal allocation charges. This was slightly offset by an increase of \$1,422 in mailroom allocation charges.

**AUTHORIZED POSITION CAP**

There are no full time employees in this activity.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF GENERAL COUNSEL

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>EXPENDITURES</b>					
Salaries	47,671	47,979	47,833	-0.3%	-146
Employer Provided Benefits	45,192	20,824	23,156	11.2%	2,332
Internal Service Charges	8,912	8,111	6,384	-21.3%	-1,727
Other Operating Expenses	233,128	150,593	149,268	-0.9%	-1,325
Capital Outlay	0	1	4	300.0%	3
Extraordinary Lapse	0	0	-153		-153
<b>TOTAL EXPENDITURES</b>	<b>334,903</b>	<b>227,508</b>	<b>226,492</b>	<b>-0.4%</b>	<b>-1,016</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	1	1	
Part-Time Hours	2,080		-2,080

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	77,084	80,258	79,242	-1.3%	-1,016
OFFICE OF GENERAL COUNSEL	257,819	147,250	147,250	0.0%	0
<b>DEPARTMENT TOTAL</b>	<b>334,903</b>	<b>227,508</b>	<b>226,492</b>	<b>-0.4%</b>	<b>-1,016</b>

**OFFICE OF GENERAL COUNSEL**

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**BACKGROUND**

This fund accounts for the Duval Legislative Delegation and Judgments, Claims and Losses which provides resources to be used for the defense of the City against legal action.

**REVENUE**

There are no revenues for the General Fund division of this department.

**EXPENDITURES**

Employer Provided Benefits

- The increase of \$2,332 is attributable to increases of \$1,547 in pension contribution and \$787 in group hospitalization insurance costs.

Internal Service Charges

- The decrease of \$1,727 is mainly due to decreases of \$1,062 in copy center allocation and \$753 in ITD data center service charges.

Other Operating Expenses

- The decrease of \$1,325 is primarily due to decreases of \$1,027 in buildings plant renewal and \$300 office supplies other.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

There are no changes to employee cap.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	9,489,667	6,648,665	7,122,187	7.1%	473,522
Fines and Forfeits	1,336,916	1,097,014	1,164,239	6.1%	67,225
Miscellaneous Revenue	814,110	827,153	665,333	-19.6%	-161,820
Other Sources	340,917	0	0		0
<b>TOTAL REVENUE</b>	<b>11,981,610</b>	<b>8,572,832</b>	<b>8,951,759</b>	<b>4.4%</b>	<b>378,927</b>
<b>EXPENDITURES</b>					
Salaries	197,990,893	195,135,980	192,757,833	-1.2%	-2,378,147
Lapse	0	-1,883,611	-1,126,867	-40.2%	756,744
Employer Provided Benefits	93,638,640	94,036,093	121,440,992	29.1%	27,404,899
Internal Service Charges	28,857,920	26,029,240	23,456,059	-9.9%	-2,573,181
Other Operating Expenses	27,956,996	30,412,035	28,929,495	-4.9%	-1,482,540
Capital Outlay	545,825	41,297	1	-100.0%	-41,296
Extraordinary Lapse	0	0	-247,172		-247,172
Banking Fund Debt Repayments	1,737,941	2,123,725	1,557,699	-26.7%	-566,026
<b>TOTAL EXPENDITURES</b>	<b>350,728,216</b>	<b>345,894,759</b>	<b>366,768,040</b>	<b>6.0%</b>	<b>20,873,281</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12 Budget	FY 13 Approved	Change	
Authorized Positions		3,283	3,044	-239	
Part-Time Hours		553,708	672,047	118,339	
<b>EXPENDITURES BY DIVISION</b>					
	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
CORRECTIONS	82,870,072	84,128,271	83,258,572	-1.0%	-869,699
INVESTIGATION&HOMELAND SECURITY	54,162,015	53,211,279	58,229,730	9.4%	5,018,451
PATROL & ENFORCEMENT	152,426,260	143,718,427	162,306,194	12.9%	18,587,767
PERSONNEL & PROF. STANDARD	15,231,259	12,527,514	9,528,742	-23.9%	-2,998,772
POLICE SERVICES	39,343,577	45,526,951	47,160,784	3.6%	1,633,833
SHERIFF-ADMINISTRATION	6,695,034	6,782,317	6,284,018	-7.3%	-498,299
<b>DEPARTMENT TOTAL</b>	<b>350,728,216</b>	<b>345,894,759</b>	<b>366,768,040</b>	<b>6.0%</b>	<b>20,873,281</b>

**OFFICE OF THE SHERIFF**

---

**BACKGROUND**

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

**REVENUE**

Charges for Services

- The \$473,522 increase is primarily due to the increase of \$279,539 in off duty reimbursement, \$182,500 in home detention fee, \$191,750 in take home vehicle reimbursement, \$105,000 in inmate subsistence fee and \$54,336 in prisoner's board - work furlough. These increases were somewhat offset by a decrease of \$162,000 in weekenders board – Fairfield, \$128,383 in interfund service charges, \$80,000 in SMG overtime reimbursement and \$35,633 in finger prints, background and photos.

Fines and Forfeits

- The increase of \$67,225 is mainly due to the increase of \$85,569 in criminal justice education fines.

Miscellaneous Revenue

- The decrease of \$161,820 is primarily due to a drop of \$150,881 in overtime reimbursement charges and \$48,000 in instructor's fees/FJC. These decreases were somewhat offset by an increase of \$37,386 in miscellaneous services and charges.

**EXPENDITURES**

Salaries

- The decrease of \$2,378,147 is primarily due to the elimination of 239 positions.

Lapse

- This represents the lapse imposed for FY 13.

Employee Provided Benefits

- The increase of \$27,404,899 is primarily due to an increase of \$25,237,804 in police and fire pension contribution, \$1,099,199 in correction officer pension contribution, \$755,688 in workers' compensation insurance and \$439,546 in general employee pension contribution.

Internal Service Charges

- The decrease of \$2,573,181 is primarily due to a decrease of \$987,934 in fleet vehicle rental for the purchase of vehicles, \$948,188 due to the Sheriff's Office taking wireless communication in-house rather than having this service handled by the City's IT Division, \$719,773 in fleet parts/oil/gas and \$206,955 in ITD network group. These decreases were somewhat offset by an increase of \$105,686 in telecommunication.

Other Operating Expenses

- The decrease of \$1,482,540 is primarily due to a drop of \$533,846 in hardware/software maintenance & licenses, \$486,011 in clothing, uniforms, and safety equipment, \$448,637 in public buildings plant renewal, \$395,186 in professional services, \$350,000 in medical malpractice, \$258,191 in employee training, \$162,113 in other operating supplies, \$142,130 in chemical and drugs, \$118,558 in miscellaneous services and charges, \$109,118 in aviation hull/chemical, \$97,115 in repair and maintenance supplies, \$52,954 in repairs and maintenance, \$51,656 in contract food service, \$50,491 in furniture and

## CITY OF JACKSONVILLE, FLORIDA

equipment under \$1,000 and \$45,182 in office supplies - Other. These decreases were somewhat offset by an increase of \$899,096 in wireless communications (transferred from internal services charges), \$468,188 in general liability insurance, \$264,876 in miscellaneous insurance, \$125,568 in equipment rentals.

### Capital Outlay

- The \$41,296 decrease is due to the department not anticipating on purchasing any equipment during FY 13.

### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

### Banking Fund Debt Repayment

- The decrease of \$566,026 is due to a reduction in equipment funded by the banking fund.

### **AUTHORIZED POSITION CAP**

A total of 239 positions were eliminated.



CITY OF JACKSONVILLE, FLORIDA

PARKS & RECREATION

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	600,073	623,505	576,500	-7.5%	-47,005
Miscellaneous Revenue	262,165	514,362	306,800	-40.4%	-207,562
<b>TOTAL REVENUE</b>	<b>862,237</b>	<b>1,137,867</b>	<b>883,300</b>	<b>-22.4%</b>	<b>-254,567</b>
<b>EXPENDITURES</b>					
Salaries	5,124,918	4,975,382	9,590,444	92.8%	4,615,062
Employer Provided Benefits	1,346,760	1,289,418	3,592,896	178.6%	2,303,478
Internal Service Charges	1,008,928	941,713	569,977	-39.5%	-371,736
Other Operating Expenses	2,660,342	2,627,530	6,297,199	139.7%	3,669,669
Capital Outlay	7,689	2	22	1000.0%	20
Extraordinary Lapse	0	0	-13,503		-13,503
<b>TOTAL EXPENDITURES</b>	<b>10,148,637</b>	<b>9,834,045</b>	<b>20,037,035</b>	<b>103.8%</b>	<b>10,202,990</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12 Budget	FY 13 Approved	Change	
Authorized Positions		101	237	136	
Part-Time Hours		198,266	202,350	4,084	
<b>EXPENDITURES BY DIVISION</b>					
	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF DIRECTOR	2,482,421	2,368,748	2,983,464	26.0%	614,716
REC & COMMUNITY PROGRAMMING	6,304,104	6,195,742	15,861,737	156.0%	9,665,995
WATERFRONT MGMT & PROGRAMMING	1,362,113	1,269,555	1,191,834	-6.1%	-77,271
<b>DEPARTMENT TOTAL</b>	<b>10,148,637</b>	<b>9,834,045</b>	<b>20,037,035</b>	<b>103.8%</b>	<b>10,202,990</b>

## PARKS AND RECREATION

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### BACKGROUND

The Department of Parks and Recreation is comprised of three divisions. The divisions are Office of the Director, Recreation and Community Programming and Waterfront Management. The department also oversees the Park Maintenance activities of the city.

The Office of the Director includes the Cooperative Extension Office, Grant Compliance, JaxParks Community Relations Office, the Office of Special Events, the Park Planning and Development Office, and the Ritz Theatre and LaVilla Museum.

The Parks and Recreation Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and protection and create a sense of community for residents in Duval County. It is also responsible for city parks, preserves, entertainment venues, pools, marinas, waterfront facilities, and programs administered through partnerships, liaisons and city staff.

### REVENUE

#### Charges for Services

- The net decrease of \$47,005 is primarily due to a reduction of \$84,820 in tennis lessons and \$34,685 in organized event charges. These were mostly offset by an increase of \$70,000 in summer camps for aquatics programs.

#### Miscellaneous Revenue

- The net decrease of \$207,562 is mainly due to a decrease of \$248,842 in miscellaneous sales and charges. The FY 13 budget reflects actual revenue figures from previous years.

### EXPENDITURES

#### Salaries

- The increase of \$4,615,062 primarily due to the transfer of Park Maintenance personnel from Public Works into the Parks and Recreation. There is an increase of \$4,372,855 in permanent salaries, \$131,239 on salaries overtime, \$83,046 in special pay – pensionable and \$27,804 in part time salaries.

#### Employer Provided Benefits

- The increase of \$2,303,478 is primarily due to \$1,000,927 in group health, \$996,122 in pension contribution, \$211,905 in workers compensation and \$57,294 in Medicare taxes.

#### Internal Service Charges

- The net decrease of \$371,736 is primarily due to reductions of \$197,574 in ITD computer service maintenance charges, \$53,555 in copy center charges, \$49,058 in data center service charges, \$42,431 in network group charges and \$37,945 in telecommunication charges.

#### Other Operating Expenses

- The net increase of \$3,669,669 is primarily the result of moving related Parks Maintenance expenditures into the Parks and Recreation department. This includes an increase of \$1,913,323 in contractual services, a transfer in of \$513,446 in chemical and drugs, \$448,395 in repairs and maintenance- supplies, \$264,817 in miscellaneous services and charges, \$246,501 in other operating supplies, and \$148,767 in repairs and maintenance

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

Authorized positions increased by 136 positions mainly from the transfer of Park Maintenance staff from Public Works.



CITY OF JACKSONVILLE, FLORIDA

PLANNING AND DEVELOPMENT

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	590,532	966,490	1,224,510	26.7%	258,020
Fines and Forfeits	0	2,500	500	-80.0%	-2,000
Miscellaneous Revenue	101,906	96,000	227,535	137.0%	131,535
<b>TOTAL REVENUE</b>	<b>692,438</b>	<b>1,064,990</b>	<b>1,452,545</b>	<b>36.4%</b>	<b>387,555</b>
<b>EXPENDITURES</b>					
Salaries	3,937,243	3,499,715	3,045,540	-13.0%	-454,175
Lapse	0	-119,325	0	-100.0%	119,325
Employer Provided Benefits	1,188,789	1,202,251	1,158,171	-3.7%	-44,080
Internal Service Charges	1,118,674	928,701	667,522	-28.1%	-261,179
Other Operating Expenses	806,480	836,528	480,268	-42.6%	-356,260
Capital Outlay	0	5	13	160.0%	8
Extraordinary Lapse	0	0	-3,577		-3,577
<b>TOTAL EXPENDITURES</b>	<b>7,051,186</b>	<b>6,347,875</b>	<b>5,347,937</b>	<b>-15.8%</b>	<b>-999,938</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12 Budget	FY 13 Approved	Change	
Authorized Positions		71	60	-11	
Part-Time Hours		5,257	5,257		
<b>EXPENDITURES BY DIVISION</b>					
	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
COMMUNITY PLANNING	2,714,431	2,308,620	1,761,881	-23.7%	-546,739
CURRENT PLANNING	1,257,663	1,321,762	1,074,629	-18.7%	-247,133
DEVELOPMENT SERVICES	2,224,319	2,105,024	1,925,970	-8.5%	-179,054
OFFICE OF THE DIRECTOR	854,773	612,469	585,457	-4.4%	-27,012
<b>DEPARTMENT TOTAL</b>	<b>7,051,186</b>	<b>6,347,875</b>	<b>5,347,937</b>	<b>-15.8%</b>	<b>-999,938</b>

## PLANNING & DEVELOPMENT

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### BACKGROUND

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections and building codes fall within the purview of this department.

The general fund portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, and Development Services Division.

### REVENUE

#### Charges for Services

- The net increase of \$258,020 is primarily due to fee increases of \$145,230 in comprehensive/amendment fee and \$78,335 in rezoning fees revenue.

#### Fines and Forfeits

- The decrease of \$2,000 is attributable to reduced civil fines and penalties revenues.

#### Miscellaneous Revenue

- Revenue from Right of Way permits is expected to increase \$131,535, again as a result of fee increases.

### EXPENDITURES

#### Salaries

- The decrease of \$454,175 is due to the elimination of eleven (11) positions.

#### Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

#### Employer Provided Benefits

- The decrease of \$44,080 is primarily due to a reduction of \$40,744 in group hospitalization insurance costs.

#### Internal Service Charges

- The decrease of \$261,179 is primarily due to reductions of \$281,827 in ITD charges. These were slightly offset by an increase of \$24,793 in fleet charges.

#### Other Operating Expenses

- The net decrease of \$356,260 is primarily due to the reduction of \$440,467 in professional services. This was partially offset by an increase of \$90,000 in contractual service costs.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

### AUTHORIZED POSITION CAP

Eleven (11) positions were eliminated as part of the approved budget.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC DEFENDER

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>EXPENDITURES</b>					
Internal Service Charges	154,305	167,783	170,009	1.3%	2,226
Other Operating Expenses	754,105	845,858	1,299,595	53.6%	453,737
Capital Outlay	0	1	1	0.0%	0
Extraordinary Lapse	0	0	-990		-990
<b>TOTAL EXPENDITURES</b>	<b>908,409</b>	<b>1,013,642</b>	<b>1,468,615</b>	<b>44.9%</b>	<b>454,973</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC DEFENDER	908,409	1,013,642	1,468,615	44.9%	454,973
<b>DEPARTMENT TOTAL</b>	<b>908,409</b>	<b>1,013,642</b>	<b>1,468,615</b>	<b>44.9%</b>	<b>454,973</b>

## PUBLIC DEFENDER

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### **BACKGROUND**

The Public Defender Office is an agency of the State of Florida. Chapter 27.54 of the Florida Statutes requires that the Public Defender's office be provided with such office space, utilities, telephone, custodial, library, transportation and communication services as may be necessary for the proper and efficient functioning of their offices.

### **EXPENDITURES**

#### Internal Service Charges

- The net increase of \$2,226 is mainly attributable to increases of \$7,706 in offsite storage and \$5,510 copier consolidation. This is offset somewhat with decreases of \$9,510 in telecommunication charges and \$1,893 in wireless communication.

#### Other Operating Expenses

- The net increase of \$473,189 is mainly attributable to increases of \$393,506 in rentals (land and buildings) for the Godbold Building, \$61,995 in miscellaneous insurance and \$19,452 in public buildings plant renewal. This is offset somewhat with a decrease of \$1,764 in civil defense-guard service.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund-GSD by the City Council Finance Committee.

### **AUTHORIZED POSITION CAP**

There are no City funded positions.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC HEALTH

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>EXPENDITURES</b>					
Internal Service Charges	40,483	50,547	48,607	-3.8%	-1,940
Other Operating Expenses	719,065	276,738	132,895	-52.0%	-143,843
Grants, Aids & Contributions	110,609	630,504	796,963	26.4%	166,459
Extraordinary Lapse	0	0	-817		-817
<b>TOTAL EXPENDITURES</b>	<b>870,157</b>	<b>957,789</b>	<b>977,648</b>	<b>2.1%</b>	<b>19,859</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC HEALTH UNIT	870,157	957,789	977,648	2.1%	19,859
<b>DEPARTMENT TOTAL</b>	<b>870,157</b>	<b>957,789</b>	<b>977,648</b>	<b>2.1%</b>	<b>19,859</b>

**PUBLIC HEALTH**

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**BACKGROUND**

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care and environmental health.

**REVENUE**

There are no revenues associated with the Duval County Health Department.

**EXPENDITURES**

Internal Service Charges

- The decrease of \$1,940 is primarily due to the decrease of \$1,872 in radio charges.

Other Operating Expenses

- The decrease of \$143,843 is primarily due to the decrease of \$75,530 in civil defense – guard service and \$62,964 in public buildings plant renewal.

Grants, Aids and Contributions

- The increase of \$166,459 represents the required local match for Federal grants.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

There are no positions.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC LIBRARIES

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	1,308,441	1,560,000	1,189,845	-23.7%	-370,155
Miscellaneous Revenue	43,048	43,000	3,600	-91.6%	-39,400
<b>TOTAL REVENUE</b>	<b>1,351,489</b>	<b>1,603,000</b>	<b>1,193,445</b>	<b>-25.5%</b>	<b>-409,555</b>
<b>EXPENDITURES</b>					
Salaries	13,817,909	13,506,076	11,601,244	-14.1%	-1,904,832
Employer Provided Benefits	3,930,665	4,405,276	4,116,694	-6.6%	-288,582
Internal Service Charges	5,432,780	4,930,822	3,508,059	-28.9%	-1,422,763
Other Operating Expenses	3,974,967	3,639,465	3,050,637	-16.2%	-588,828
Library Materials	3,094,944	3,107,629	3,108,219	0.0%	590
Capital Outlay	0	1	7	600.0%	6
Indirect Cost	8,213,899	8,624,606	8,955,118	3.8%	330,512
Extraordinary Lapse	0	0	-23,127		-23,127
<b>TOTAL EXPENDITURES</b>	<b>38,465,164</b>	<b>38,213,875</b>	<b>34,316,851</b>	<b>-10.2%</b>	<b>-3,897,024</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12 Budget	FY 13 Approved	Change	
Authorized Positions		352	282	-70	
Part-Time Hours		195,899	195,899		
<b>EXPENDITURES BY DIVISION</b>					
	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
JACKSONVILLE PUBLIC LIBRARIES	38,465,164	38,213,875	34,316,851	-10.2%	-3,897,024
<b>DEPARTMENT TOTAL</b>	<b>38,465,164</b>	<b>38,213,875</b>	<b>34,316,851</b>	<b>-10.2%</b>	<b>-3,897,024</b>

## PUBLIC LIBRARIES

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### BACKGROUND

The Jacksonville Public Library system consists of a main library and twenty regional, community and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau and St. Johns Counties.

### REVENUE

#### Charges for Services

- The decrease of \$370,155 is due to a decrease of \$375,000 in public library fee revenues. This was offset by an increase of \$4,845 in internet printing fee revenue.

#### Miscellaneous Revenue

- The decrease of \$39,400 is attributable to a decrease of \$39,400 in miscellaneous sales and charges.

### EXPENDITURES

#### Salaries

- The decrease of \$1,904,832 is due to decreases of \$2,055,089 in permanent and probationary salaries and \$19,097 in leave sellback costs. These were somewhat offset by an increase of \$174,073 in overtime costs.

#### Employer Provided Benefits

- The decrease of \$288,582 is mainly due to decreases of \$203,444 in group hospitalization insurance, \$29,372 in medicare tax, \$19,373 in GEPP defined contribution pension, \$16,813 in GEPP pension contribution, \$12,034 in group dental plan costs and \$6,789 in GEPP disability contribution costs.

#### Internal Service Charges

- The decrease of \$1,422,763 is primarily due to decreases of \$1,464,064 in ITD, \$14,745 in copy center allocation and \$10,797 in mailroom allocation charges. These were slightly offset by an increase of \$61,097 in copier consolidation charges.

#### Other Operating Expenses

- The decrease of \$588,828 is primarily due to decreases of \$277,016 in buildings plant renewal, \$90,702 in security guard service, \$75,968 in other operating supplies, \$72,811 in miscellaneous insurance, \$52,866 in contractual services, \$15,625 in office supplies – other and \$2,457 in furniture and equipment (under \$1,000) charges.

#### Indirect Costs

- The increase of \$330,512 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

### AUTHORIZED POSITION CAP

The employee cap was decreased by seventy (70) positions.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC WORKS

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Intergovernmental Revenue	410,069	410,488	408,812	-0.4%	-1,676
Charges for Services	6,440,703	6,218,828	3,386,161	-45.5%	-2,832,667
Miscellaneous Revenue	2,906,171	3,274,167	3,383,881	3.4%	109,714
<b>TOTAL REVENUE</b>	<b>9,756,944</b>	<b>9,903,483</b>	<b>7,178,854</b>	<b>-27.5%</b>	<b>-2,724,629</b>
<b>EXPENDITURES</b>					
Salaries	18,226,186	18,190,570	8,397,593	-53.8%	-9,792,977
Lapse	0	-157,518	0	-100.0%	157,518
Employer Provided Benefits	6,836,252	7,637,201	3,894,821	-49.0%	-3,742,380
Internal Service Charges	6,171,834	5,713,243	5,227,241	-8.5%	-486,002
Other Operating Expenses	46,632,095	48,065,063	40,293,520	-16.2%	-7,771,543
Capital Outlay	1,527,968	2,664,355	73,572	-97.2%	-2,590,783
Supervision Allocation	-599,958	-640,617	-548,616	-14.4%	92,001
Extraordinary Lapse	0	0	-38,406		-38,406
<b>TOTAL EXPENDITURES</b>	<b>78,794,378</b>	<b>81,472,297</b>	<b>57,299,725</b>	<b>-29.7%</b>	<b>-24,172,572</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	462	200	-262
Part-Time Hours	24,905	24,905	

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
ENGINEERING & CONSTRUCTION MGMT	3,805,713	3,736,584	2,051,301	-45.1%	-1,685,283
OFFICE OF THE DIRECTOR	2,298,915	1,748,909	1,504,386	-14.0%	-244,523
PUBLIC BUILDINGS	34,433,798	38,853,348	29,233,166	-24.8%	-9,620,182
REAL ESTATE	999,052	973,228	542,501	-44.3%	-430,727
R-O-W AND GROUNDS MAINTENANCE	35,785,419	34,691,397	22,996,801	-33.7%	-11,694,596
SOLID WASTE	1,471,480	1,468,831	971,570	-33.9%	-497,261
<b>DEPARTMENT TOTAL</b>	<b>78,794,378</b>	<b>81,472,297</b>	<b>57,299,725</b>	<b>-29.7%</b>	<b>-24,172,572</b>

## PUBLIC WORKS

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### BACKGROUND

The Public Works Department consists of the Office of the Director and five Divisions: Engineering and Construction Management, Public Buildings, Real Estate, Right of Way and Grounds Maintenance, and Solid Waste.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. The Public Buildings Division provides security, custodial and maintenance and repair services for all public buildings. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right of Way and Grounds Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals, traffic control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The general fund operations of the Solid Waste Division comprise the monitoring and collecting of litter and illegal dumping along streets and public right-of-ways.

### REVENUE

#### Intergovernmental Revenue

- The budgeted amount reflects the agreement with the State of Florida Department of Transportation for mowing, litter removal, edging, and tree-trimming on public right-of-ways.

#### Charges for Services

- The decrease of \$2,832,667 is primarily due to decreases of \$1,923,858 in intrafund service charges and \$890,559 in interfund service charges.

#### Miscellaneous Revenue

- There is a net increase of \$109,714 in miscellaneous revenue. This is due to an increase of \$212,550 in reimbursements from the Florida Department of Transportation for the maintenance and operation of street lights and traffic signals on the State highway system in Duval County. There is also an increase of \$55,537 in overtime reimbursement charges. These were somewhat offset by decreases of \$135,857 in tenant revenue and \$24,101 in rental of city facilities.

### EXPENDITURES

#### Salaries

- The decrease of \$9,792,977 is due to the elimination of (262) positions. Salaries were reduced \$1,240,959 in the Engineering Division, \$4,610,006 in R-O-W and Grounds Maintenance, \$182,539 in the Office of the Director, \$3,200,897 in the Public Buildings Division, \$277,991 in Real Estate, and \$280,585 in Solid Waste.

#### Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

#### Employer Provided Benefits

- The decrease of \$3,742,380 is primarily due to decreases of \$1,763,052 in group hospitalization insurance, \$1,373,650 in GEPP pension contribution, \$415,085 in workers' compensation insurance, and \$113,458 in medicare tax costs.

#### Internal Service Charges

- The net decrease of \$486,002 is primarily due to reduction of \$344,416 in ITD and \$218,518 in fleet charges. In addition, the telecommunication charges dropped by \$99,047. These were slightly offset by increases of \$68,432 in OGC legal and \$8,835 in copier consolidation charges.

## CITY OF JACKSONVILLE, FLORIDA

### Other Operating Expenses

- The net decrease of \$7,771,543 is due to reductions of \$3,897,259 in contractual services, \$1,205,334 in repair and maintenance supplies, \$563,446 in chemicals and drugs, \$386,013 in miscellaneous services and charges, \$385,213 in electricity (utility bills), \$354,387 in other operating supplies, \$332,459 in PB buildings plant renewal, \$259,508 in repairs and maintenance, \$250,146 in miscellaneous insurance, and \$111,105 large volume container charges.

### Capital Outlay

- The decrease of \$2,590,783 is due to a reduction of \$2,590,814 in improvements other than buildings cost.

### Supervision Allocation

- There is a decrease of \$92,001 in allocation for FY 13.

### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

### **AUTHORIZED POSITION CAP**

A net reduction of (262) positions is reflected in the FY13 budget.



CITY OF JACKSONVILLE, FLORIDA

SPECIAL SERVICES

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	449,749	442,430	278,754	-37.0%	-163,676
<b>TOTAL REVENUE</b>	<b>449,749</b>	<b>442,430</b>	<b>278,754</b>	<b>-37.0%</b>	<b>-163,676</b>
<b>EXPENDITURES</b>					
Salaries	3,472,760	3,084,391	2,376,223	-23.0%	-708,168
Employer Provided Benefits	965,075	987,140	828,152	-16.1%	-158,988
Internal Service Charges	801,041	648,963	631,952	-2.6%	-17,011
Other Operating Expenses	22,000,879	9,138,404	8,319,092	-9.0%	-819,312
Capital Outlay	23,626	3	19	533.3%	16
Grants, Aids & Contributions	5,515,668	2,979,254	2,911,303	-2.3%	-67,951
Extraordinary Lapse	0	0	-53,366		-53,366
<b>TOTAL EXPENDITURES</b>	<b>32,779,049</b>	<b>16,838,155</b>	<b>15,013,375</b>	<b>-10.8%</b>	<b>-1,824,780</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	63	51	-12
Part-Time Hours	28,773	23,427	-5,346

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
BEHAVIORAL & HUMAN SERVICES	22,561,105	10,493,523	9,731,083	-7.3%	-762,440
OFFICE OF DIRECTOR	8,057,503	1,289,786	399,706	-69.0%	-890,080
REC&COMMUNITY PROGRAMMING DIV	3,366	0	0		0
SENIOR SERVICES	2,157,074	5,054,846	4,882,586	-3.4%	-172,260
<b>DEPARTMENT TOTAL</b>	<b>32,779,049</b>	<b>16,838,155</b>	<b>15,013,375</b>	<b>-10.8%</b>	<b>-1,824,780</b>

## SPECIAL SERVICES

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### BACKGROUND

The Department of Special Services is comprised of three divisions. They are Behavioral and Human Services, Senior Services and the Office of the Director. Before the passage of the FY 12 city reorganization (2012-732-E), these divisions were a part of the Recreation and Community Services Department.

The Special Services Department is responsible for providing many human and social services to the City of Jacksonville, including but not limited to being responsible for programs and events targeted specifically toward seniors, programs for victims of crime, and overseeing an array of mandated substance abuse and mental health services. Additionally, the department is a liaison to the Medical Examiner, Public Health and the Jacksonville Children's Commission.

### REVENUE

#### Miscellaneous Revenue

- The net decrease of \$50,676 is due to reductions of \$30,000 in welfare reimbursement, \$16,346 in overtime reimbursement charges and \$5,000 in reimbursement for victim services. These are slightly offset by an increase of \$670 in miscellaneous sales and charges.

### EXPENDITURES

#### Salaries

- The decrease of \$708,168 is due to reductions of \$633,245 in permanent salaries, \$41,502 in part-time salaries, \$21,238 in leave rollback/sellback, and \$10,233 in special pay- pensionable and \$1,950 in special pay.

#### Employer Provided Benefits

- The decrease of \$158,988 is primarily due to reductions of \$80,365 in health insurance, \$40,296 in pension contribution, \$19,259 in workers compensation insurance.

#### Internal Service Charges

- The net decrease of \$17,011 is primarily due to reductions of \$34,275 in IT GIS/Aerial charges, \$24,597 in telecommunication charges and \$17,620 in copy center charges. These were somewhat offset by increases of \$60,572 in data center services charges and \$20,392 in ITD network charges.

#### Other Operating Expenses

- The decrease of \$731,997 is primarily the result of reductions of \$395,205 in professional services, \$200,000 in welfare-shelter, \$80,000 in victim assistance and \$16,000 in welfare-grocery orders.

#### Grants, Aids and Contributions

- The decrease of \$67,951 is mainly due to reductions of \$34,668 for the local match for the Jacksonville Senior Services Program and \$33,283 in subsidies and contributions to private sources.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund – GSD by the City Council Finance Committee.

### AUTHORIZED POSITION CAP

Authorized positions decreased by twelve (12) positions.

CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>EXPENDITURES</b>					
Internal Service Charges	182,476	176,011	127,645	-27.5%	-48,366
Other Operating Expenses	2,973	3,000	3,500	16.7%	500
Capital Outlay	0	1	1	0.0%	0
Extraordinary Lapse	0	0	-88		-88
<b>TOTAL EXPENDITURES</b>	<b>185,449</b>	<b>179,012</b>	<b>131,058</b>	<b>-26.8%</b>	<b>-47,954</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
STATE ATTORNEY	185,449	179,012	131,058	-26.8%	-47,954
<b>DEPARTMENT TOTAL</b>	<b>185,449</b>	<b>179,012</b>	<b>131,058</b>	<b>-26.8%</b>	<b>-47,954</b>

**STATE ATTORNEY**

---

**BACKGROUND**

Chapter 27.34 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utilities, telephone services, custodial services, library services, transportation services and communication services as may be necessary for the proper and efficient functioning of their offices.

**EXPENDITURES**

Internal Service Charges

- The net decrease of \$48,366 is mainly attributable to decreases of \$27,141 in telecommunication charges and \$20,357 in offsite storage.

Other Operating Expenses

- The increase of \$500 is attributable to bottled water.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund-GSD by the City Council Finance Committee.

**AUTHORIZED POSITION CAP**

There are no City funded positions.

CITY OF JACKSONVILLE, FLORIDA

SUPERVISOR OF ELECTIONS

REVENUES AND EXPENDITURES	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	31,595	11,000	6,000	-45.5%	-5,000
<b>TOTAL REVENUE</b>	<b>31,595</b>	<b>11,000</b>	<b>6,000</b>	<b>-45.5%</b>	<b>-5,000</b>
<b>EXPENDITURES</b>					
Salaries	3,542,979	3,220,598	2,387,614	-25.9%	-832,984
Lapse	0	0	-122,096		-122,096
Employer Provided Benefits	509,132	540,120	610,051	12.9%	69,931
Internal Service Charges	348,693	312,175	359,856	15.3%	47,681
Other Operating Expenses	2,826,189	2,447,119	1,871,098	-23.5%	-576,021
Capital Outlay	0	1	4	300.0%	3
Extraordinary Lapse	0	0	-3,870		-3,870
Banking Fund Debt Repayments	782,187	637,807	639,263	0.2%	1,456
<b>TOTAL EXPENDITURES</b>	<b>8,009,181</b>	<b>7,157,820</b>	<b>5,741,920</b>	<b>-19.8%</b>	<b>-1,415,900</b>

AUTHORIZED POSITION CAP	FY 12 Budget	FY 13 Approved	Change
Authorized Positions	35	35	
Part-Time Hours	56,294	42,062	-14,232

EXPENDITURES BY DIVISION	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
ELECTIONS	4,541,188	3,443,009	2,131,283	-38.1%	-1,311,726
REGISTRATION	3,467,992	3,714,811	3,610,637	-2.8%	-104,174
<b>DEPARTMENT TOTAL</b>	<b>8,009,181</b>	<b>7,157,820</b>	<b>5,741,920</b>	<b>-19.8%</b>	<b>-1,415,900</b>

**SUPERVISOR OF ELECTIONS**

---

**BACKGROUND**

The Supervisor of Elections Office registers all voters in Duval County, educates voters with State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$5,000 is attributable to the cost of documents needed by candidates and the public.

**EXPENDITURES**

Salaries

- The net decrease of \$832,984 is mainly due to reductions in permanent salaries of \$53,488 and part-time salaries of \$638,570 and overtime of \$141,507 due to the number of elections dropping from two (2) to one (1).

Lapse

- The decrease of \$122,096 is the result of lapse imposed for FY 13.

Employer Provided Benefits

- The net increase of \$69,931 is primarily attributable to increases in group health insurance of \$34,643, pension of \$32,765 and Medicare tax of \$8,048. This is offset somewhat with decreases in workers' compensation insurance of \$4,073 and \$1,408 in Florida retirement system pension costs.

Internal Service Charges

- The net increase of \$47,681 is mainly the result of increases in ITD charges of \$65,441 and telecommunication charges of \$29,173. This is offset somewhat with decreases in legal of \$39,020 and offsite storage of \$10,657.

Other Operating Expenses

- The net decrease of \$576,021 is the result of going from two (2) to one (1) elections. The major decreases are in postage of \$295,740, miscellaneous services and charges of \$128,613, repairs and maintenance of \$82,655, office supplies of \$66,800, other rent of \$26,975 and printing and binding of \$13,375. This is offset somewhat with an increase in contractual services of \$59,220.

Extraordinary Lapse

- An extraordinary lapse amount was placed in all Departments within the General Fund-GSD by the City Council Finance Committee.

CITY OF JACKSONVILLE, FLORIDA

Banking Fund Debt Repayment

The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	580,792      57,015		565,502      73,761		1,456
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Automark Voter Assistance Terminals	386,000	24,177	355,621	8,159	-46,397
Relia Vote - Absentee Ballot System	101,250	1,782	10,542	219	-92,271
Voting Machines	93,542	31,056	199,339	65,383	140,124

**AUTHORIZED POSITION CAP**

There are no cap changes. There was a decrease in part-time hours of 14,232 for elections work.



CITY OF JACKSONVILLE, FLORIDA

MOSQUITO CONTROL - STATE 1

SUBFUND -- 012

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	76,193	11,320	6,038	-46.7%	-5,282
Transfers from Fund Balance	44,025	249,998	245,243	-1.9%	-4,755
	<u>120,218</u>	<u>261,318</u>	<u>251,281</u>	<u>-3.8%</u>	<u>-10,037</u>
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	27,655	10,000	31,000	210.0%	21,000
Miscellaneous Revenue	232,750	17,690	4,346	-75.4%	-13,344
	<u>260,405</u>	<u>27,690</u>	<u>35,346</u>	<u>27.6%</u>	<u>7,656</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	458	0	0		0
	<u>458</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>381,082</b>	<b>289,008</b>	<b>286,627</b>	<b>-0.8%</b>	<b>-2,381</b>
<b>EXPENDITURES</b>					
<b>NEIGHBORHOODS</b>					
Salaries	13,934	20,800	20,800	0.0%	0
Employer Provided Benefits	1,264	1,178	302	-74.4%	-876
Internal Service Charges	0	500	0	-100.0%	-500
Other Operating Expenses	9,606	247,527	246,519	-0.4%	-1,008
Capital Outlay	11,508	19,003	19,006	0.0%	3
	<u>36,312</u>	<u>289,008</u>	<u>286,627</u>	<u>-0.8%</u>	<u>-2,381</u>
<b>TOTAL EXPENDITURES</b>	<b>36,312</b>	<b>289,008</b>	<b>286,627</b>	<b>-0.8%</b>	<b>-2,381</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	
Authorized Positions					
Part-Time Hours		2,080	2,080		

**MOSQUITO CONTROL STATE 1  
SUBFUND 012**

---

**BACKGROUND**

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The Mayor's recommended budget for the Mosquito Control Division in FY 13 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$5,282 in Jacksonville Citywide Activities is due to a lower assumption on investment pool earnings.

Transfers from Fund Balance

- The reduction of \$4,755 is attributable to a decrease of the Fund Balance appropriation for FY 13.

Intergovernmental

- The increase of \$21,000 is due to increased revenues from the State Department.

Miscellaneous Revenue

- The decrease of \$13,344 in Neighborhoods is due to a reduction of miscellaneous sales and charges.

**EXPENDITURES**

Employer Provided Benefits

- The decrease of \$876 is primarily due to a reduction of \$874 in charges for workers compensation insurance.

Internal Service Charges

- The decrease of \$500 is due to a reduction in Copy Center Allocation charges.

Other Operating Expenses

- The decrease of \$1,008 is mainly due to a reduction of \$15,000 in repairs and maintenance. This reduction was mostly offset by an increase of \$13,972 in repair and maintenance supplies.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

SUBFUND -- 015

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Charges for Services	321,362	306,811	280,804	-8.5%	-26,007
Miscellaneous Revenue	36,623	16,469	20,543	24.7%	4,074
Transfers from Fund Balance	250,000	200,823	0	-100.0%	-200,823
	<u>607,985</u>	<u>524,103</u>	<u>301,347</u>	<u>-42.5%</u>	<u>-222,756</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	8,509,838	8,307,635	8,609,432	3.6%	301,797
	<u>8,509,838</u>	<u>8,307,635</u>	<u>8,609,432</u>	<u>3.6%</u>	<u>301,797</u>
<b>TOTAL REVENUE</b>	<b>9,117,823</b>	<b>8,831,738</b>	<b>8,910,779</b>	<b>0.9%</b>	<b>79,041</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-107,654		-107,654
	<u>0</u>	<u>0</u>	<u>-107,654</u>		<u>-107,654</u>
<b>PROPERTY APPRAISER</b>					
Salaries	5,302,276	5,373,146	5,145,613	-4.2%	-227,533
Lapse	0	-10,836	0	-100.0%	10,836
Employer Provided Benefits	1,692,590	1,915,815	2,003,805	4.6%	87,990
Internal Service Charges	953,319	797,829	803,961	0.8%	6,132
Other Operating Expenses	897,995	755,783	1,065,049	40.9%	309,266
Capital Outlay	28,524	1	5	400.0%	4
Banking Fund Debt Repayments	72	0	0		0
	<u>8,874,776</u>	<u>8,831,738</u>	<u>9,018,433</u>	<u>2.1%</u>	<u>186,695</u>
<b>TOTAL EXPENDITURES</b>	<b>8,874,776</b>	<b>8,831,738</b>	<b>8,910,779</b>	<b>0.9%</b>	<b>79,041</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	122	120	-2
Part-Time Hours	4,160	4,160	

**PROPERTY APPRAISER  
SUBFUND 015**

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**BACKGROUND**

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

The Property Appraiser's Office is divided into seven departments, which include Residential, Commercial, Land Records, Personal Records, Field Operations, Administration and Records Management.

**REVENUE**

Charges for Services

- The net decrease of \$26,007 is mainly attributable to a decrease in fees from the St. Johns River Water Management District.

Miscellaneous Revenue

- The net increase of \$4,074 is mainly attributable to an increase in investment earnings.

Transfer from Fund Balance

- The decrease of \$200,823 is attributable to a reduction in fund balance.

Transfers from Other Funds

- The increase of \$301,797 from the general fund is due to an increase in expenses.

**EXPENDITURES**

Salaries

- The decrease of \$227,533 is mainly due to two (2) positions eliminated and three (3) positions unfunded.

Lapse

- The decrease of \$96,818 is the result of an additional lapse imposed in FY 13.

Employer Provided Benefits

- The net increase of \$87,990 is primarily attributable to an increase in pension of \$90,635. This was offset somewhat with a decrease in group health insurance of \$5,948.

Internal Service Charges

- The net increase of \$6,132 is mainly due to an increase in legal expenses of \$58,669. This is offset somewhat with decreases in ITD charges of \$48,247.

Other Operating Expenses

- The net increase of \$309,266 is mainly attributed to increases in professional services of \$287,392 for aerial photography, repairs and maintenance of \$34,818 for CAMA system. This was offset somewhat with a decrease in public buildings plant renewal of \$8,688.

**AUTHORIZED POSITION CAP**

The cap decreased by two (2) positions.

CITY OF JACKSONVILLE, FLORIDA

CLERK OF THE COURT  
SUBFUND -- 016

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>CLERK OF THE COURT</b>					
Charges for Services	2,794,221	2,834,362	2,754,422	-2.8%	-79,940
Miscellaneous Revenue	1,346	1,265	850	-32.8%	-415
	<u>2,795,566</u>	<u>2,835,627</u>	<u>2,755,272</u>	<u>-2.8%</u>	<u>-80,355</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-16,120	0	0		0
	<u>-16,120</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	841,423	607,260	129,257	-78.7%	-478,003
	<u>841,423</u>	<u>607,260</u>	<u>129,257</u>	<u>-78.7%</u>	<u>-478,003</u>
<b>TOTAL REVENUE</b>	<b>3,620,869</b>	<b>3,442,887</b>	<b>2,884,529</b>	<b>-16.2%</b>	<b>-558,358</b>
<b>EXPENDITURES</b>					
<b>CLERK OF THE COURT</b>					
Salaries	960,243	1,017,594	909,920	-10.6%	-107,674
Employer Provided Benefits	335,391	402,626	394,953	-1.9%	-7,673
Internal Service Charges	672,486	611,687	496,544	-18.8%	-115,143
Other Operating Expenses	432,774	480,988	499,166	3.8%	18,178
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	191,689	177,208	180,581	1.9%	3,373
Indirect Cost	754,407	752,783	697,481	-7.3%	-55,302
Extraordinary Lapse	0	0	-173,928		-173,928
	<u>3,346,990</u>	<u>3,442,887</u>	<u>3,004,718</u>	<u>-12.7%</u>	<u>-438,169</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-120,189		-120,189
	<u>0</u>	<u>0</u>	<u>-120,189</u>		<u>-120,189</u>
<b>TOTAL EXPENDITURES</b>	<b>3,346,990</b>	<b>3,442,887</b>	<b>2,884,529</b>	<b>-16.2%</b>	<b>-558,358</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	35	30	-5
Part-Time Hours			

**CLERK OF THE COURT  
SUBFUND 016**

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**BACKGROUND**

Pursuant to Article 5 of the of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk (SF 016) receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee goes into various other accounts.

**REVENUE**

Charges for Services

- The net decrease of \$79,940 is primarily the result of decreases in court fees, documentary stamps and copy charges.

Miscellaneous Revenue

- The decrease of \$415 is the result of a decrease for Court Cost Compliance.

Transfers from Other Funds

- This amount represents the transfer from the General Fund – GSD in order to balance up this fund.

**EXPENDITURES**

Salaries / Employer Provided Benefits

- The decrease in these categories is primarily due to the elimination of five positions.

Internal Service Charges

- The net decrease of \$115,143 is primarily attributable to a decrease in offsite storage of \$128,040. This is offset somewhat with an increase in mailroom charges of \$14,040.

Other Operating Expenses

- The net increase of \$18,178 is mainly attributable to an increase in miscellaneous insurance of \$158,866; This is offset somewhat with decreases in Rentals (Land & Buildings) of \$88,120, public buildings plant renewal of \$23,552, civil defense of \$13,479 and postage of \$8,011.

Supervision Allocation

- The increase of \$3,373 is an increase of the Clerks' State Administrative Allocation.

Indirect Cost

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

Extraordinary Lapse

- An extraordinary lapse was added to this budget as part of the City Council review as a response to the FY 12 pay bonuses handed out by the outgoing Clerk of the Court.

## CITY OF JACKSONVILLE, FLORIDA

### Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

### **AUTHORIZED POSITION CAP**

The cap decreased by five (5) positions.



CITY OF JACKSONVILLE, FLORIDA

TAX COLLECTOR

SUBFUND -- 017

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	59,911	64,258	58,026	-9.7%	-6,232
Transfers from Fund Balance	2,006,945	391,849	0	-100.0%	-391,849
	<u>2,066,856</u>	<u>456,107</u>	<u>58,026</u>	<u>-87.3%</u>	<u>-398,081</u>
<b>TAX COLLECTOR</b>					
Licenses and Permits	0	0	3,000		3,000
Charges for Services	9,971,516	10,370,177	10,048,047	-3.1%	-322,130
Miscellaneous Revenue	40,152	23,500	23,500	0.0%	0
	<u>10,011,668</u>	<u>10,393,677</u>	<u>10,074,547</u>	<u>-3.1%</u>	<u>-319,130</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,320,401	3,748,420	3,891,977	3.8%	143,557
	<u>4,320,401</u>	<u>3,748,420</u>	<u>3,891,977</u>	<u>3.8%</u>	<u>143,557</u>
<b>TOTAL REVENUE</b>	<b>16,398,925</b>	<b>14,598,204</b>	<b>14,024,550</b>	<b>-3.9%</b>	<b>-573,654</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-303,947	-448,964	47.7%	-145,017
	<u>0</u>	<u>-303,947</u>	<u>-448,964</u>	<u>47.7%</u>	<u>-145,017</u>
<b>TAX COLLECTOR</b>					
Salaries	8,425,743	8,633,031	8,186,011	-5.2%	-447,020
Lapse	0	0	-142,483		-142,483
Employer Provided Benefits	2,593,719	3,003,129	3,187,317	6.1%	184,188
Internal Service Charges	1,250,196	1,208,104	1,236,529	2.4%	28,425
Other Operating Expenses	1,934,367	2,057,884	2,006,129	-2.5%	-51,755
Capital Outlay	219,255	3	11	266.7%	8
Banking Fund Debt Repayments	53,608	0	0		0
	<u>14,476,887</u>	<u>14,902,151</u>	<u>14,473,514</u>	<u>-2.9%</u>	<u>-428,637</u>
<b>TOTAL EXPENDITURES</b>	<b>14,476,887</b>	<b>14,598,204</b>	<b>14,024,550</b>	<b>-3.9%</b>	<b>-573,654</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	235	227	-8
Part-Time Hours	60,640	54,080	-6,560

**TAX COLLECTOR  
SUBFUND 017**

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**BACKGROUND**

The Tax Collector's budget includes funding for the branches, current and delinquent taxes, and supervision and general collection.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$6,232 in Citywide Activities is due to lower investment earnings.

Transfers from Fund Balance

- The decrease of \$391,849 is attributable to a reduction in fund balance.

Charges for Services

- The net decrease of \$322,130 is mainly attributed to a decrease in Driver's License Renewal Fees of \$321,820.

Transfers from Other Funds

- This amount represents the transfer from the General Fund – GSD in order to balance up this fund.

**EXPENDITURES**

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Salaries

- The net decrease of \$447,020 is mainly due to decreases of eight (8) positions, unfunded two (2) positions of \$339,914 and part-time salaries of \$119,003 and 6,560 hours. This is offset somewhat with an increase in special pay of \$16,350.

Lapse

- This amount reflects the budgetary savings from the unfunding of four positions.

Employer Provided Benefits

- The net increase of \$184,188 is mainly attributable to an increase in pension of \$179,211.

Internal Service Charges

- The net increase of \$28,425 is mainly attributable to an increase in ITD charges of \$43,811. This is offset somewhat with a decrease in mailroom charges of \$8,004.

Other Operating Expenses

- The net decrease of \$51,755 is mainly attributable to decreases in postage of \$20,000, public buildings plant renewal of \$9,795, contractual services of \$5,000, office supplies of \$4,998, advertising and promotion of \$4,000, insurance and bonds of \$3,750 and auto allowance of \$3,600.

**AUTHORIZED POSITION CAP**

The cap decreased by eight (8) positions and 6,560 in part-time hours.

CITY OF JACKSONVILLE, FLORIDA

EMERGENCY CONTINGENCY

SUBFUND -- 018

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	992,580	1,521,456	1,155,387	-24.1%	-366,069
Transfers from Fund Balance	42,626,660	46,050,295	47,613,873	3.4%	1,563,578
	<u>43,619,240</u>	<u>47,571,751</u>	<u>48,769,260</u>	2.5%	1,197,509
<b>TOTAL REVENUE</b>	<b>43,619,240</b>	<b>47,571,751</b>	<b>48,769,260</b>	<b>2.5%</b>	<b>1,197,509</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	47,571,751	48,769,260	2.5%	1,197,509
	<u>0</u>	<u>47,571,751</u>	<u>48,769,260</u>	2.5%	1,197,509
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>47,571,751</b>	<b>48,769,260</b>	<b>2.5%</b>	<b>1,197,509</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**EMERGENCY CONTINGENCY  
SUBFUND 018**

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**BACKGROUND**

This fund is the General Fund's Emergency Contingency, which was moved to a separate fund as part of the FY 06 and FY 07 budget ordinances. The goal, as stated in municipal code section 106.107, is that this fund should be equal to seven percent (25.5 days average cash flow) of the total General Fund budgeted expenditures.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 which are expected to decrease due to lower investment returns.

Transfers from Fund Balance

- This amount is the estimated FY 12 ending cash balance.

**EXPENDITURES**

Cash Carryover

- This amount is the estimated FY 13 ending cash balance including interest income.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE JOURNEY

SUBFUND -- 019

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>SPECIAL SERVICES</b>					
Miscellaneous Revenue	301	0	0		0
	301	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	10,083,162	9,588,862	8,320,915	-13.2%	-1,267,947
	10,083,162	9,588,862	8,320,915	-13.2%	-1,267,947
<b>TOTAL REVENUE</b>	<b>10,083,463</b>	<b>9,588,862</b>	<b>8,320,915</b>	<b>-13.2%</b>	<b>-1,267,947</b>
<b>EXPENDITURES</b>					
<b>EMPLOYEE SERVICES</b>					
Salaries	170,902	205,671	205,686	0.0%	15
Employer Provided Benefits	2,478	2,998	2,984	-0.5%	-14
Internal Service Charges	100	551	550	-0.2%	-1
	173,480	209,220	209,220	0.0%	0
<b>JACKSONVILLE CHILDREN'S COMMISSION</b>					
Internal Service Charges	0	1	1	0.0%	0
Grants, Aids & Contributions	4,674,687	6,325,986	6,081,586	-3.9%	-244,400
	4,674,687	6,325,987	6,081,587	-3.9%	-244,400
<b>NEIGHBORHOODS</b>					
Other Operating Expenses	12,046	0	0		0
Grants, Aids & Contributions	112,310	493,980	463,980	-6.1%	-30,000
	124,356	493,980	463,980	-6.1%	-30,000
<b>OFFICE OF THE SHERIFF</b>					
Salaries	275,156	282,049	299,088	6.0%	17,039
Employer Provided Benefits	71,528	92,981	92,586	-0.4%	-395
Other Operating Expenses	204,553	514,205	455,614	-11.4%	-58,591
Capital Outlay	0	1	1	0.0%	0
	551,237	889,236	847,289	-4.7%	-41,947
<b>SPECIAL SERVICES</b>					
Salaries	4,066	0	0		0
Employer Provided Benefits	3,065	0	0		0
Other Operating Expenses	12,201	0	0		0
Grants, Aids & Contributions	2,360,030	1,670,439	718,839	-57.0%	-951,600
	2,379,362	1,670,439	718,839	-57.0%	-951,600
<b>TOTAL EXPENDITURES</b>	<b>7,903,122</b>	<b>9,588,862</b>	<b>8,320,915</b>	<b>-13.2%</b>	<b>-1,267,947</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	10	10	
Part-Time Hours	30,000	30,000	

**JACKSONVILLE JOURNEY  
SUBFUND 019**

---

**BACKGROUND**

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the “Jacksonville Journey”. The *Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens.

**REVENUE**

Transfers From Other Funds

- This is the amount of the transfer from the General Fund – GSD (SF 011) to fund the Jacksonville Journey Oversight Committee approved programs.

**EXPENDITURES**

A chart detailing the FY 12 and FY 13 funding for each program within the Jacksonville Journey is provided below.

**Employee Services**

Summer Jobs Program

- This activity includes the 30,000 part-time hours.
- FY 13 funding will remain flat.

**Jacksonville Children’s Commission**

Early Literacy

- FY 13 funding has been reduced by \$300,000 or 15.0%.

Juvenile Crime Prevention & Intervention

- FY 13 funding will remain flat.

Out of School Suspension

- FY 13 funding has been reduced by \$106,000 or 9.9%.

Summer Camps

- FY 13 funding has been reduced by \$60,000 or 5.5%.

Team-Up Programs

- FY13 funding has been reduced by \$100,000 or 4.6%.

**Neighborhoods**

Local Initiatives Support Corporation (LISC)

- FY 13 funding has been reduced by \$30,000 or 6.1%.

**Officer of the Sheriff**

Ex-Offender Re-Entry Portal (JREC)

- This activity includes the ten authorized positions.
- FY 13 funding has been reduced by \$41,947 or 7.0%.

Juvenile Assessment Center

- The FY 13 funding will remain flat.

CITY OF JACKSONVILLE, FLORIDA

**Special Services**

Ex-Offender Employment Program

- FY 13 funding has been reduced by \$30,000 or 6.8%

Ex-Offender Training/Re-entry

- FY 13 funding has been reduced by \$350,000 or 53.1%.

Gang Intervention

- The funding for this program has been eliminated from the FY 13 proposed budget.

**AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

**EXPENDITURES BY OVERSIGHT DEPARTMENT AND PROGRAM**

	9,588,862	8,320,915	(1,267,947)	-13%
Oversight Department Program Description	FY 12 Budget	FY 13 Approved	Dollar Change	Percent Change
<b>Employee Services</b>				
Summer Jobs Program	209,220	209,220	0	0.0%
<b>Jax Children's Commission</b>				
Early Literacy	2,000,000	1,700,000	(300,000)	-15.0%
Juvenile Crime Prevention & Intervention	321,600	321,600	0	0.0%
Out of School Suspension	1,067,423	961,423	(106,000)	-9.9%
Summer Camps	1,081,400	1,021,400	(60,000)	-5.5%
Team-Up Programs	2,177,164	2,077,164	(100,000)	-4.6%
<b>Neighborhoods</b>				
Local Initiatives Support Corporation	493,980	463,980	(30,000)	-6.1%
<b>Office of the Sheriff</b>				
Ex-Offender Re-entry Portal (JREC)	600,000	558,053	(41,947)	-7.0%
Juvenile Assessment Center	289,236	289,236	0	0.0%
<b>Special Services</b>				
Ex-Offender Employment Program	440,039	410,039	(30,000)	-6.8%
Ex-Offender Training/Re-entry	658,800	308,800	(350,000)	-53.1%
Gang Intervention	250,000	0	(250,000)	-100.0%



CITY OF JACKSONVILLE, FLORIDA

SPECIAL EVENTS

SUBFUND -- 01A

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Miscellaneous Revenue	0	0	40,000		40,000
	0	0	40,000		40,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	0	3,074,046		3,074,046
	0	0	3,074,046		3,074,046
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>3,114,046</b>		<b>3,114,046</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-31,979		-31,979
Other Operating Expenses	0	0	269,379		269,379
Grants, Aids & Contributions	0	0	332,500		332,500
	0	0	569,900		569,900
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	0	0	857,366		857,366
Employer Provided Benefits	0	0	246,647		246,647
Internal Service Charges	0	0	267,312		267,312
Other Operating Expenses	0	0	1,172,818		1,172,818
Capital Outlay	0	0	3		3
	0	0	2,544,146		2,544,146
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>3,114,046</b>		<b>3,114,046</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions		15	15
Part-Time Hours		4,160	4,160

**SPECIAL EVENTS  
SUBFUND 01A**

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**BACKGROUND**

Special Events was an activity of the Recreation and Community Services Department in the FY 2012 approved budget. Pursuant to 2012-732-E, it became activity under the Jacksonville Economic Development Commission (JEDC). With the passage of 2012-212-E, JEDC is no longer a component unit of the City and was moved back into the General Fund – GSD as a City Department (Office of economic Development). Special Events is now transferred into its own subfund (O1A) that is project driven to better track event revenues, costs and provide transparency. It is still under the oversight of the Office of economic Development.

**REVENUE**

Miscellaneous Revenue

- This amount represents reimbursement of FL/GA Game expenses from the Tourist Development Council (TDC) and miscellaneous sales and charges from event permit charges.

Transfer From other Funds

- There is a \$3,074,046 transfer from the General Fund to support operations within the Office of Special Events.

**EXPENDITURES**

Other Operating Expenses

- Within Jacksonville Citywide Activities, this amount represents equipment rentals for the Florida/Georgia Game. There is no change from the FY 2012 amount.
- In the Office of Economic Development, this amount represents subsidies and contributions related to the Florida/Georgia Game.

Salaries

- This represents salaries within the Office of Special Events.

Employer Provided Benefits

- This represents fringe benefits for the Office of Special Events.

Internal Service Charges

- This represents internal service charges within the Office of Special Events.

Other Operating Expenses

- This represents operating expenses for the Office of Special Events.

**AUTHORIZED POSITION CAP**

Authorized positions were transferred from the former JEDC subfund into this new subfund, providing an increase of 15 positions. Previously, 15 were authorized in the FY 12 budget.





## SPECIAL REVENUE FUNDS

### Summary of Subfunds

- 112 Concurrency Management System
- 121 Air Pollution Tag Fee
- 127 Air Pollution - Environmental Protection Agency (EPA)
- 128 Ambient Air Monitoring
- 132 Tourist Development Council
- 141 Streets and Highways Five-Year Road Program
- 142 Local Option 1/2 Cent Transportation
- 143 Local Option Gas Tax
- 154 Hazardous Waste Program
- 157 Alcoholic Rehabilitation Program
- 159 Building Inspection
- 15B Duval County Law Library
- 15D Animal Care and Protective Services
- 15F Tree Protection Fund
- 15G Veterinary Services
- 15L Juvenile Drug Court
- 15Q Court Innovations -Judicial Support
- 15R Legal Aid
- 15T Court Cost Courthouse Trust
- 15U Recording Fees Technology
- 15V Teen Court Programs Trust
- 15W Library Conference Facility Trust
- 171 9-1-1 Emergency User Fee
- 181 Northside Tax Increment District – USD1 B/C North Combined
- 182 Southside Tax Increment District – USD1 A
- 184 Jacksonville Beach Tax Increment District
- 185 JIA Area Redevelopment Tax Increment District
- 186 Soutel/Moncrief Tax Increment District
- 191 Jacksonville Children’s Commission
- 1A1 Community Development
- 1D1 Huguenot Park
- 1D2 Kathryn A. Hanna Park
- 1D8 Florida Boater Improvement Program
- 1DA Cecil Field Commerce Center
- 1F4 Beach Erosion – Local
- 1H2 Animal Care and Protective Services Programs
- 1HA Driver Education Safety Trust Fund
- 1HK Adult Arcades
- 1I1 Better Jacksonville Trust Fund

CITY OF JACKSONVILLE, FLORIDA

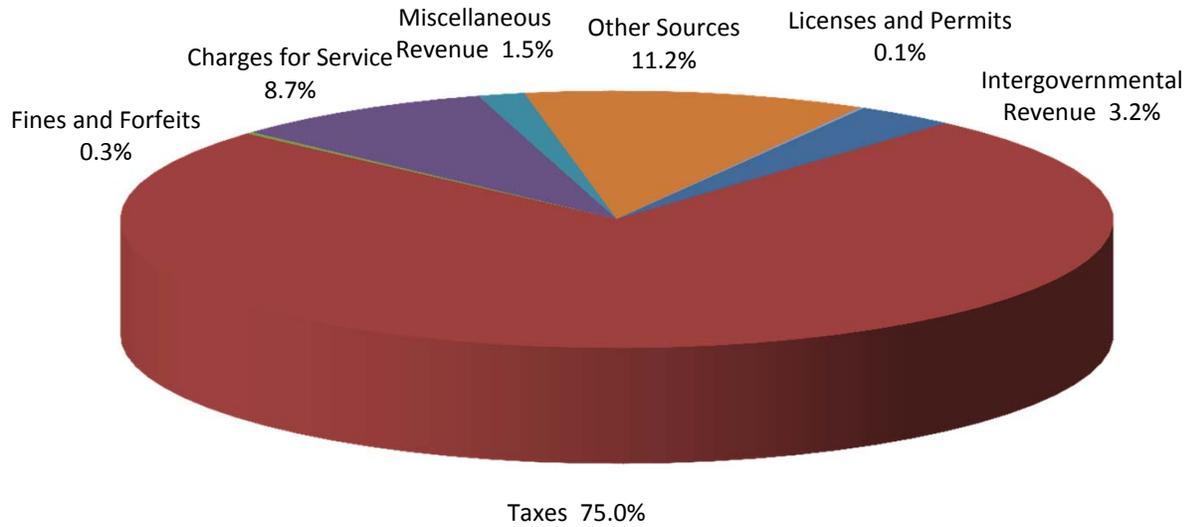
**SPECIAL REVENUE FUNDS**

**Summary of Subfunds**

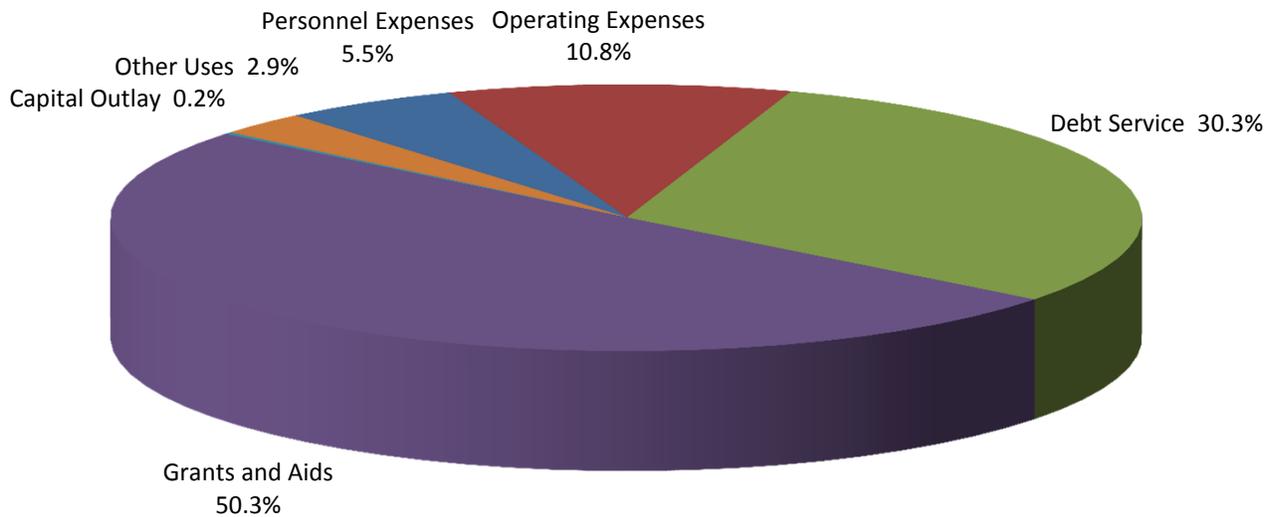
<b>S/F</b>	<b>Description</b>	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Outlay</b>	<b>Debt Service</b>	<b>Grants and Aids</b>	<b>Other Uses</b>	<b>FY 13 Budgeted</b>
112	Concurrency Management System	284,006	87,129	3			59,553	430,691
121	Air Pollution Tag Fee	512,058	51,809	29,128			37,670	630,665
127	Air Pollution - Environmental Protecti	838,165	80,517				49,758	968,440
128	Ambient Air Monitoring		13,604				5,862	19,466
132	Tourist Development Council	79,275	6,621,147					6,700,422
141	Streets & Highways Five-Year Rd Prg			356,789		6,600,948		6,957,737
142	Local Option 1/2 Cent Transportation					67,400,720		67,400,720
143	Local Option Gas Tax					28,032,136		28,032,136
154	Hazardous Waste Program	241,425	55,011	76,146			95,095	467,677
157	Alcoholic Rehabilitation Program					435,499		435,499
159	Building Inspection	5,639,348	1,331,586	28	1,505,299		808,194	9,284,455
15B	Duval County Law Library	178,373	17,161	79,335			10,954	285,823
15D	Animal Care and Protective Services		4,200					4,200
15F	Tree Protection Fund		61,667					61,667
15G	Veterinary Services		120,000					120,000
15L	Juvenile Drug Court	235,051	129,353				(83,415)	280,989
15Q	Court Innovations -Judicial Support	215,256	54,744					270,000
15R	Legal Aid		270,000					270,000
15T	Court Cost Courthouse Trust		1,700,299	1	762,764		(62,826)	2,400,238
15U	Recording Fees Technology		1,916,988					1,916,988
15V	Teen Court Programs Trust	315,125	102,096	6				417,227
15W	Library Conference Facility Trust	168,249	47,606	5,213				221,068
171	9-1-1 Emergency User Fee	341,305	4,110,332	1				4,451,638
181	Northside T.I.D – USD1 B/C North		4,376,846		2,251,182		75,000	6,703,028
182	Southside T.I.D – USD1 A		1,100,000		556,286		1,286,238	2,942,524
184	Jacksonville Beach T.I.D					4,284,528		4,284,528
185	JIA Area Redevelopment T.I.D		350,000		1,739,087		3,353,319	5,442,406
186	Soutel/Moncrief T.I.D						302,945	302,945
191	Jacksonville Children's Commission	2,439,719	1,248,778	14		15,530,456		19,218,967
1A1	Community Development					75,000	121,220	196,220
1D1	Huguenot Park	381,296	222,941	3			159,455	763,695
1D2	Kathryn A. Hanna Park	696,480	413,323	3			359,254	1,469,060
1D8	Florida Boater Improvement Program		160,000					160,000
1DA	Cecil Field Commerce Center	577,570	998,811	3				1,576,384
1F4	Beach Erosion – Local						200,000	200,000
1H2	Animal Care and Protective Services	112,477	627,294					739,771
1HA	Driver Education Safety Trust Fund					265,000		265,000
1HK	Adult Arcades	148,164	14,349	3			202,484	365,000
1i1	Better Jacksonville Trust Fund				67,195,560			67,195,560
<b>Total Special Revenue Funds</b>		<b>13,403,342</b>	<b>26,287,591</b>	<b>546,676</b>	<b>74,010,178</b>	<b>122,624,287</b>	<b>6,980,760</b>	<b>243,852,834</b>

**SPECIAL REVENUE FUNDS**

**REVENUE SOURCES**



**EXPENDITURES BY CATEGORY**



CITY OF JACKSONVILLE, FLORIDA

CONCURRENCY MANAGEMENT SYSTEM

SUBFUND -- 112

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	41,130	49,600	38,519	-22.3%	-11,081
Transfers from Fund Balance	179,125	0	213,148		213,148
	220,255	49,600	251,667	407.4%	202,067
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	645,034	737,380	179,024	-75.7%	-558,356
	645,034	737,380	179,024	-75.7%	-558,356
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,051	0	0		0
	4,051	0	0		0
<b>TOTAL REVENUE</b>	<b>869,340</b>	<b>786,980</b>	<b>430,691</b>	<b>-45.3%</b>	<b>-356,289</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	219,084	0	-100.0%	-219,084
	0	219,084	0	-100.0%	-219,084
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	266,111	207,523	206,433	-0.5%	-1,090
Employer Provided Benefits	74,330	73,600	77,573	5.4%	3,973
Internal Service Charges	154,278	132,984	53,537	-59.7%	-79,447
Other Operating Expenses	398,897	35,405	33,592	-5.1%	-1,813
Capital Outlay	0	1	3	200.0%	2
	893,615	449,513	371,138	-17.4%	-78,375
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	176,816	118,383	59,553	-49.7%	-58,830
	176,816	118,383	59,553	-49.7%	-58,830
<b>TOTAL EXPENDITURES</b>	<b>1,070,431</b>	<b>786,980</b>	<b>430,691</b>	<b>-45.3%</b>	<b>-356,289</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	5	4	-1
Part-Time Hours			

**CONCURRENCY MANAGEMENT SYSTEM  
SUBFUND 112**

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**BACKGROUND**

The City of Jacksonville implemented the Concurrency and Mobility Management System Office to ensure the availability of public facilities, except traffic circulation and mass transit, and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development and to provide traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes.

This purpose is implemented by means of a Concurrency and Mobility Management System (CMMS) which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities, except traffic circulation and mass transit, and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan, as established in the 2030 Comprehensive Plan, when an application for a final development order or final development permit is submitted. The CMMS ensures that the adopted levels of service and performance standards are not degraded by the issuance of a final development order, or a final development permit.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$11,081 is due to a lower assumption on investment pool earnings.

Transfers from Fund Balance

- A transfer from fund balance, in the amount of \$213,148, is necessary to support concurrency operations in FY 13.

Charges for Services

- The decrease of \$558,356 is attributable to a reduction of \$595,561 in concurrency management fees. This was somewhat offset by an increase of \$37,205 in mobility plan management fees.

**EXPENDITURES**

Cash Carryover

- The decrease of \$219,084 is due to reduced funds available for this expenditure.

Salaries

- The decrease of \$1,090 is primarily due to a decrease of \$1,575 in permanent and probationary salaries. This was partially offset by an increase of \$350 in overtime costs.

Employer Provided Benefits

- The increase of \$3,973 is primarily due to an increase of \$4,411 in GEPP pension contribution costs. This was somewhat offset by a decrease of \$844 in group hospitalization insurance costs.

Internal Service Charges

- The decrease of \$79,477 is primarily due to a reduction of \$78,869 in computer system maintenance/security costs.

Other Operating Expenses

- The decrease of \$1,813 is mainly due to a decrease of \$1,591 in building rental (in house) costs.

## CITY OF JACKSONVILLE, FLORIDA

### Transfers to Other Funds

- The transfer to the general fund decreased by \$58,830 for FY 13. The transfer was increased in FY 12 to cover increased pension contribution costs. Now, the figure solely reflects the contribution to cover general fund salaries for time spent on concurrency reviews.

### **AUTHORIZED POSITION CAP**

The cap was reduced by one (1) position.



CITY OF JACKSONVILLE, FLORIDA

AIR POLLUTION TAG FEE

SUBFUND -- 121

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	11,176	16,930	13,486	-20.3%	-3,444
Transfers from Fund Balance	0	0	22,179		22,179
	<u>11,176</u>	<u>16,930</u>	<u>35,665</u>	<u>110.7%</u>	<u>18,735</u>
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	592,776	612,080	595,000	-2.8%	-17,080
Charges for Services	34	0	0		0
	<u>592,810</u>	<u>612,080</u>	<u>595,000</u>	<u>-2.8%</u>	<u>-17,080</u>
<b>TOTAL REVENUE</b>	<b>603,986</b>	<b>629,010</b>	<b>630,665</b>	<b>0.3%</b>	<b>1,655</b>

EXPENDITURES

JACKSONVILLE CITYWIDE ACTIVITIES

Cash Carryover	0	7,557	0	-100.0%	-7,557
	<u>0</u>	<u>7,557</u>	<u>0</u>	<u>-100.0%</u>	<u>-7,557</u>

NEIGHBORHOODS

Salaries	356,540	342,511	361,569	5.6%	19,058
Employer Provided Benefits	125,825	140,425	150,489	7.2%	10,064
Internal Service Charges	26,652	20,100	23,109	15.0%	3,009
Other Operating Expenses	10,513	31,621	28,700	-9.2%	-2,921
Capital Outlay	4,520	49,126	29,128	-40.7%	-19,998
Indirect Cost	36,999	37,670	37,670	0.0%	0
	<u>561,049</u>	<u>621,453</u>	<u>630,665</u>	<u>1.5%</u>	<u>9,212</u>
<b>TOTAL EXPENDITURES</b>	<b>561,049</b>	<b>629,010</b>	<b>630,665</b>	<b>0.3%</b>	<b>1,655</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	7	7	
Part-Time Hours			

**AIR POLLUTION TAG FEE  
SUBFUND 121**

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**BACKGROUND**

Ordinance 2008-0513 grants the authority for the Air Pollution Tag fee, within the Environmental Quality Division, to be assessed in order to support activities which ensure compliance with the National Ambient Air Quality Standards. Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$3,444 is attributable to a lower assumption on investment pool earnings.

Transfers from Fund Balance

- The increase of \$22,179 is due to an increased fund balance appropriation for FY 13.

Intergovernmental Revenue

- The decrease of \$17,080 is due to lower revenue for auto license air pollution control fees.

**EXPENDITURES**

Cash Carryover

- The decrease of \$7,557 is due to reduced revenues available for this expenditure.

Salaries

- The increase of \$19,058 is mainly due to an increase of \$18,253 in permanent and probationary salaries and an increase of \$1,067 in supervisory differential.

Employer Provided Benefits

- The increase of \$10,064 is mainly due to an increase of \$15,081 in pension contribution. This was partially offset by a decrease of \$3,499 in group hospitalization insurance and \$1,684 in workers compensation insurance.

Internal Service Charges

- The increase of \$3,009 is mainly due to an increase of \$5,060 in ITD charges. These were somewhat offset by a decrease of \$2,051 in fleet charges.

Other Operating Expenses

- The decrease of \$2,921 is mainly due to reductions of \$3,000 in miscellaneous service and \$2,126 in travel charges. These were somewhat offset by increases of \$1,269 in office supplies – other & office supplies printers/ copiers, \$510 in employee training and \$496 in general liability insurance costs.

Capital Outlay

- The decrease of \$19,998 is due to a reduction in the purchasing of other heavy equipment for FY 13.

**AUTHORIZED POSITION CAP**

There were no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

AIR POLLUTION EPA

SUBFUND -- 127

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	6,828	6,993	15,059	115.3%	8,066
	<u>6,828</u>	<u>6,993</u>	<u>15,059</u>	<u>115.3%</u>	<u>8,066</u>
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	855,519	529,408	531,521	0.4%	2,113
Other Sources	0	0	0		0
	<u>855,519</u>	<u>529,408</u>	<u>531,521</u>	<u>0.4%</u>	<u>2,113</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	491,265	424,266	421,860	-0.6%	-2,406
	<u>491,265</u>	<u>424,266</u>	<u>421,860</u>	<u>-0.6%</u>	<u>-2,406</u>
<b>TOTAL REVENUE</b>	<b>1,353,612</b>	<b>960,667</b>	<b>968,440</b>	<b>0.8%</b>	<b>7,773</b>

EXPENDITURES

<b>NEIGHBORHOODS</b>					
Salaries	670,821	592,284	604,630	2.1%	12,346
Employer Provided Benefits	215,811	211,448	233,535	10.4%	22,087
Internal Service Charges	101,883	55,561	41,260	-25.7%	-14,301
Other Operating Expenses	51,084	47,636	39,257	-17.6%	-8,379
Capital Outlay	15,490	3,980	0	-100.0%	-3,980
Indirect Cost	85,312	49,758	49,758	0.0%	0
Other	0	0	0		0
	<u>1,140,401</u>	<u>960,667</u>	<u>968,440</u>	<u>0.8%</u>	<u>7,773</u>
<b>TOTAL EXPENDITURES</b>	<b>1,140,401</b>	<b>960,667</b>	<b>968,440</b>	<b>0.8%</b>	<b>7,773</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	14	13	-1
Part-Time Hours			

**AIR POLLUTION EPA  
SUBFUND 127**

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**BACKGROUND**

The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

**REVENUE**

Miscellaneous Revenue

- The increase of \$8,066 is due to higher investment pool earnings.

Intergovernmental Revenue

- The increase of \$2,113 is due increased funding from the Environmental Protection Agency.

Transfers From Other Funds

- The decrease of \$2,406 is due to a reduced contribution from the General Fund in FY 13.

**EXPENDITURES**

Salaries

- The increase of \$12,346 is due to increases of \$8,238 in permanent and probationary salaries and \$5,370 in special pay pensionable. These were partially offset by a decrease of \$1,262 in leave rollback/sellback costs.

Employer Provided Benefits

- The increase of \$22,087 is mainly due to increases of \$22,017 in pension contributions and \$41 in GEPP disability contribution costs.

Internal Service Charges

- The decrease of \$14,301 is mainly due to decreases of \$12,890 in fleet and \$1,333 in ITD related charges.

Other Operating Expenses

- The decrease of \$8,379 is mainly due to decreases of \$3,021 in repair and maintenance supplies, \$2,994 in operating supplies, \$1,500 in office supplies other and \$1,000 in office supplies – printers/copiers costs.

Capital Outlay

- The decrease of \$3,980 is attributable to the elimination of heavy equipment purchases for FY 13.

**AUTHORIZED POSITION CAP**

The employee cap was reduced by one (1) position.

CITY OF JACKSONVILLE, FLORIDA

AMBIENT AIR MONITORING

SUBFUND -- 128

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,960	7,697	5,862	-23.8%	-1,835
	<u>4,960</u>	<u>7,697</u>	<u>5,862</u>	<u>-23.8%</u>	<u>-1,835</u>
NEIGHBORHOODS					
Intergovernmental Revenue	69,742	13,604	13,604	0.0%	0
	<u>69,742</u>	<u>13,604</u>	<u>13,604</u>	<u>0.0%</u>	<u>0</u>
<b>TOTAL REVENUE</b>	<b>74,702</b>	<b>21,301</b>	<b>19,466</b>	<b>-8.6%</b>	<b>-1,835</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	7,697	5,862	-23.8%	-1,835
	<u>0</u>	<u>7,697</u>	<u>5,862</u>	<u>-23.8%</u>	<u>-1,835</u>
NEIGHBORHOODS					
Salaries	43,468	0	0		0
Employer Provided Benefits	13,388	0	0		0
Other Operating Expenses	7,452	13,604	13,604	0.0%	0
Indirect Cost	2,999	0	0		0
	<u>67,307</u>	<u>13,604</u>	<u>13,604</u>	<u>0.0%</u>	<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>67,307</b>	<b>21,301</b>	<b>19,466</b>	<b>-8.6%</b>	<b>-1,835</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**AMBIENT AIR MONITORING  
SUBFUND 128**

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**BACKGROUND**

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$1,835 is due to a reduction in investment pool earnings.

**EXPENDITURES**

Cash Carryover

- The decrease of \$1,835 is due to reduced revenues available for this expenditure.

**AUTHORIZED POSITION CAP**

There are no positions associated with this sub fund.

CITY OF JACKSONVILLE, FLORIDA

TOURIST DEVELOPMENT COUNCIL

SUBFUND -- 132

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>CITY COUNCIL</b>					
Taxes	4,730,709	4,518,000	5,142,095	13.8%	624,095
	4,730,709	4,518,000	5,142,095	13.8%	624,095
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	160,730	58,500	58,500	0.0%	0
Transfers from Fund Balance	995,995	1,502,342	1,499,827	-0.2%	-2,515
	1,156,725	1,560,842	1,558,327	-0.2%	-2,515
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	971	0	0		0
	971	0	0		0
<b>TOTAL REVENUE</b>	<b>5,888,405</b>	<b>6,078,842</b>	<b>6,700,422</b>	<b>10.2%</b>	<b>621,580</b>
<b>EXPENDITURES</b>					
<b>CITY COUNCIL</b>					
Salaries	58,286	58,587	58,271	-0.5%	-316
Employer Provided Benefits	16,864	19,172	21,004	9.6%	1,832
Internal Service Charges	535	2,980	7,712	158.8%	4,732
Other Operating Expenses	4,493,933	5,998,103	6,613,435	10.3%	615,332
	4,569,618	6,078,842	6,700,422	10.2%	621,580
<b>TOTAL EXPENDITURES</b>	<b>4,569,618</b>	<b>6,078,842</b>	<b>6,700,422</b>	<b>10.2%</b>	<b>621,580</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	1	1	
Part-Time Hours			

**TOURIST DEVELOPMENT COUNCIL  
SUBFUND 132**

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**BACKGROUND**

This fund accounts for the first two cent tax levy on lodging. The Tax Collector collects the Tourist Development Tax and remits it to the City for administration by the Duval Tourist Development Council (TDC).

**REVENUE**

Taxes

- This represents the anticipated two cent tax levy on lodging for FY 13.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 which are expected to decrease due to lower investment returns.

**EXPENDITURES**

Employer Benefits

- The net increase is being driven by increased pension costs for the one employee in this activity.

Internal Service Charges

- The net increase is being driven by increased General Counsel – Legal costs.

Other Operating Expenses

- The increase is due primarily to a \$549,556 increase in miscellaneous services and charges.

**AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

CITY OF JACKSONVILLE, FLORIDA

STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM

SUBFUND -- 141

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Intergovernmental Revenue	6,724,971	7,019,546	6,600,948	-6.0%	-418,598
Miscellaneous Revenue	338,187	493,225	356,789	-27.7%	-136,436
	<u>7,063,157</u>	<u>7,512,771</u>	<u>6,957,737</u>	<u>-7.4%</u>	<u>-555,034</u>
<b>TOTAL REVENUE</b>	<b>7,063,157</b>	<b>7,512,771</b>	<b>6,957,737</b>	<b>-7.4%</b>	<b>-555,034</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	6,748,993	7,019,546	6,600,948	-6.0%	-418,598
	<u>6,748,993</u>	<u>7,019,546</u>	<u>6,600,948</u>	<u>-6.0%</u>	<u>-418,598</u>
PUBLIC WORKS					
Capital Outlay	1,384,548	493,225	356,789	-27.7%	-136,436
	<u>1,384,548</u>	<u>493,225</u>	<u>356,789</u>	<u>-27.7%</u>	<u>-136,436</u>
<b>TOTAL EXPENDITURES</b>	<b>8,133,541</b>	<b>7,512,771</b>	<b>6,957,737</b>	<b>-7.4%</b>	<b>-555,034</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions			
Part-Time Hours			

**STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM  
SUBFUND 141**

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**BACKGROUND**

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

**REVENUE**

Intergovernmental Revenue

- The budgeted amount of \$6,600,948 represents 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas Tax revenues. The decrease of \$418,598 is due a lower assumption of consumption of gasoline.

Miscellaneous Revenue

- The decrease of \$136,436 is due to a lower assumption on investment pool earnings.

**EXPENDITURES**

Grants and Aids

- This is a pass through for the revenue in Intergovernmental Revenue and based upon 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas tax revenues. It is budgeted in accordance with the Better Jacksonville Plan and the Interlocal agreement between the City and JTA.

Capital Outlay

- The decrease of \$136,436 is correlated to the lower assumption on investment pool earnings.

**AUTHORIZED POSITION CAP**

There are no employees authorized to this subfund.

CITY OF JACKSONVILLE, FLORIDA

LOCAL OPTION 1/2 CENT TRANSPORTATION

SUBFUND -- 142

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	65,189,493	68,628,508	67,400,720	-1.8%	-1,227,788
Miscellaneous Revenue	34,305	0	0		0
	<u>65,223,798</u>	<u>68,628,508</u>	<u>67,400,720</u>	<u>-1.8%</u>	<u>-1,227,788</u>
<b>TOTAL REVENUE</b>	<b>65,223,798</b>	<b>68,628,508</b>	<b>67,400,720</b>	<b>-1.8%</b>	<b>-1,227,788</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	65,066,187	68,628,508	67,400,720	-1.8%	-1,227,788
	<u>65,066,187</u>	<u>68,628,508</u>	<u>67,400,720</u>	<u>-1.8%</u>	<u>-1,227,788</u>
<b>TOTAL EXPENDITURES</b>	<b>65,066,187</b>	<b>68,628,508</b>	<b>67,400,720</b>	<b>-1.8%</b>	<b>-1,227,788</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**LOCAL OPTION ½ CENT TRANSPORTATION  
SUBFUND 142**

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**BACKGROUND**

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

**REVENUE**

Taxes

- The decrease of \$1,227,778 is due to a lower assumption on the local option half-cent sales tax revenue.

**EXPENDITURES**

Grants and Aids

- The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used to make debt service payments and support mass transit operations. The decrease of \$1,227,778 is correlated to a lower assumption on the local option half-cent sales tax revenue.

**AUTHORIZED POSITION CAP**

There are no employees authorized to this subfund.

CITY OF JACKSONVILLE, FLORIDA

LOCAL OPTION GAS TAX

SUBFUND -- 143

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	27,904,074	29,051,991	28,032,136	-3.5%	-1,019,855
Miscellaneous Revenue	9,306	0	0		0
	<u>27,913,380</u>	<u>29,051,991</u>	<u>28,032,136</u>	<u>-3.5%</u>	<u>-1,019,855</u>
<b>TOTAL REVENUE</b>	<b>27,913,380</b>	<b>29,051,991</b>	<b>28,032,136</b>	<b>-3.5%</b>	<b>-1,019,855</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Grants, Aids & Contributions	27,949,057	29,051,991	28,032,136	-3.5%	-1,019,855
	<u>27,949,057</u>	<u>29,051,991</u>	<u>28,032,136</u>	<u>-3.5%</u>	<u>-1,019,855</u>
<b>TOTAL EXPENDITURES</b>	<b>27,949,057</b>	<b>29,051,991</b>	<b>28,032,136</b>	<b>-3.5%</b>	<b>-1,019,855</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**LOCAL OPTION GAS TAX  
SUBFUND 143**

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**BACKGROUND**

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy.

**REVENUE**

Taxes

- The decrease of \$1,019,855 is due to a lower assumption on the local option six-cent gas tax revenue.

**EXPENDITURES**

Grants and Aids

- These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects. The decrease of \$1,019,855 is correlated to a lower assumption on the local option six-cent gas tax revenue

**AUTHORIZED POSITION CAP**

There are no employees authorized to this subfund.

CITY OF JACKSONVILLE, FLORIDA

HAZARDOUS WASTE PROGRAM

SUBFUND -- 154

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	10,127	10,243	11,683	14.1%	1,440
Transfers from Fund Balance	0	0	12,419		12,419
	<u>10,127</u>	<u>10,243</u>	<u>24,102</u>	<u>135.3%</u>	<u>13,859</u>
<b>NEIGHBORHOODS</b>					
Charges for Services	424,069	455,575	443,575	-2.6%	-12,000
	<u>424,069</u>	<u>455,575</u>	<u>443,575</u>	<u>-2.6%</u>	<u>-12,000</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	758	0	0		0
	<u>758</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>434,954</b>	<b>465,818</b>	<b>467,677</b>	<b>0.4%</b>	<b>1,859</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	90,248	0	-100.0%	-90,248
	<u>0</u>	<u>90,248</u>	<u>0</u>	<u>-100.0%</u>	<u>-90,248</u>
<b>NEIGHBORHOODS</b>					
Salaries	129,147	156,297	168,394	7.7%	12,097
Employer Provided Benefits	43,830	64,821	73,031	12.7%	8,210
Internal Service Charges	17,146	20,766	19,929	-4.0%	-837
Other Operating Expenses	16,356	62,744	35,082	-44.1%	-27,662
Capital Outlay	0	0	76,146		76,146
Indirect Cost	70,813	70,942	95,095	34.0%	24,153
	<u>277,293</u>	<u>375,570</u>	<u>467,677</u>	<u>24.5%</u>	<u>92,107</u>
<b>TOTAL EXPENDITURES</b>	<b>277,293</b>	<b>465,818</b>	<b>467,677</b>	<b>0.4%</b>	<b>1,859</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	5	5	
Part-Time Hours			

**HAZARDOUS WASTE PROGRAM  
SUBFUND 154**

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**BACKGROUND**

The Environmental Quality Division is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies.

**REVENUE**

Miscellaneous Revenue

- The increase of \$1,440 is due to higher investment pool earnings.

Transfers from Fund Balance

- The increase of \$12,419 is due to an increased fund balance appropriation for FY 13.

Charges for Services

- The decrease of \$12,000 is due to a lower revenue assumption for hazardous waste fee revenue.

**EXPENDITURES**

Cash Carryover

- The decrease of \$90,248 is due to reduced revenues available for this expenditure.

Salaries

- The increase of \$12,097 is due to the lateral transfer of an employee paid at a higher rate than the vacancy which was filled.

Employer Provided Benefits

- The increase of \$8,210 is mainly due to an increase of \$11,850 in pension contributions related to the aforementioned lateral transfer employee in the previous section. This was slightly offset by decreases of \$1,898 in defined contribution pension, \$1,226 in group hospitalization and \$556 in workers compensation charges.

Other Operating Expenses

- The decrease of \$27,662 is primarily due to reductions of \$12,230 in miscellaneous services and charges and \$15,140 in other operating supplies.

Capital Outlay

- The increase of \$76,146 is attributable to an increase of \$76,145 in specialized equipment purchases for FY 13.

Indirect Cost

- The increase of \$24,153 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

There are no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

ALCOHOLIC REHABILITATION PROGRAM

SUBFUND -- 157

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	3,933	2,570	3,886	51.2%	1,316
Transfers from Fund Balance	0	36,000	0	-100.0%	-36,000
	<u>3,933</u>	<u>38,570</u>	<u>3,886</u>	<u>-89.9%</u>	<u>-34,684</u>
<b>SPECIAL SERVICES</b>					
Fines and Forfeits	270,320	225,810	206,613	-8.5%	-19,197
	<u>270,320</u>	<u>225,810</u>	<u>206,613</u>	<u>-8.5%</u>	<u>-19,197</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	333,987	249,281	225,000	-9.7%	-24,281
	<u>333,987</u>	<u>249,281</u>	<u>225,000</u>	<u>-9.7%</u>	<u>-24,281</u>
<b>TOTAL REVENUE</b>	<b>608,240</b>	<b>513,661</b>	<b>435,499</b>	<b>-15.2%</b>	<b>-78,162</b>
<b>EXPENDITURES</b>					
<b>SPECIAL SERVICES</b>					
Grants, Aids & Contributions	587,642	513,661	435,499	-15.2%	-78,162
	<u>587,642</u>	<u>513,661</u>	<u>435,499</u>	<u>-15.2%</u>	<u>-78,162</u>
<b>TOTAL EXPENDITURES</b>	<b>587,642</b>	<b>513,661</b>	<b>435,499</b>	<b>-15.2%</b>	<b>-78,162</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**ALCOHOLIC REHABILITATION PROGRAM  
SUBFUND 157**

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**BACKGROUND**

Section 111.205 of the Municipal Code created the Special Alcoholic Rehabilitation Trust Fund. Funds are deposited into this trust fund and represent money received by the City as fines imposed for alcohol-related offenses under the Florida Statutes Sections 316.193, 856.011, 860.03 and 860.13. Seventy percent of alcohol-related fines collected by the City are deposited into the trust.

In accordance with Section 111.205 of the Municipal Code, 86% of the 70% of alcohol-related fines collected are to be paid to Gateway Community Services, which offers treatment for both alcohol and drug abuse.

**REVENUE**

Miscellaneous Revenue

- This revenue is comprised of interest earnings.

Transfers From Fund Balance

- There is no transfer from fund balance proposed for FY 13.

Fines & Forfeits

- The trust receives revenues paid for DUI fines less 30% that is paid to the Police and Fire Pension Fund. Anticipated revenues will decrease 8.5% from FY 12 to \$206,613.

Transfers From Other Funds

- The General Fund funds the difference between the money deposited into this trust fund and the total appropriation to fund the alcoholic rehabilitation program.

**EXPENDITURES**

Grants, Aids and Contributions

- The \$435,499 represents a grant to Gateway Community Services for alcoholic rehabilitation programs. This is a 15.2% decrease from FY 12.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

BUILDING INSPECTION

SUBFUND -- 159

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Charges for Services	416,296	419,029	441,016	5.2%	21,987
Fines and Forfeits	880	0	0		0
Miscellaneous Revenue	6,143	12,286	6,150	-49.9%	-6,136
	<u>423,319</u>	<u>431,315</u>	<u>447,166</u>	<u>3.7%</u>	<u>15,851</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	18,917	29,900	26,000	-13.0%	-3,900
	<u>18,917</u>	<u>29,900</u>	<u>26,000</u>	<u>-13.0%</u>	<u>-3,900</u>
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	7,518,186	7,803,075	8,639,349	10.7%	836,274
Fines and Forfeits	97,146	96,205	83,940	-12.7%	-12,265
Miscellaneous Revenue	96,187	96,000	88,000	-8.3%	-8,000
	<u>7,711,519</u>	<u>7,995,280</u>	<u>8,811,289</u>	<u>10.2%</u>	<u>816,009</u>
<b>TOTAL REVENUE</b>	<b>8,153,755</b>	<b>8,456,495</b>	<b>9,284,455</b>	<b>9.8%</b>	<b>827,960</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Salaries	241,033	278,055	267,809	-3.7%	-10,246
Employer Provided Benefits	105,756	111,627	149,601	34.0%	37,974
Internal Service Charges	13,471	18,462	24,563	33.0%	6,101
Other Operating Expenses	3,503	3,884	4,200	8.1%	316
Capital Outlay	0	1	3	200.0%	2
	<u>363,763</u>	<u>412,029</u>	<u>446,176</u>	<u>8.3%</u>	<u>34,147</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	170,208	195,864	15.1%	25,656
	<u>0</u>	<u>170,208</u>	<u>195,864</u>	<u>15.1%</u>	<u>25,656</u>
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	4,198,687	3,792,590	3,674,949	-3.1%	-117,641
Employer Provided Benefits	1,458,305	1,460,863	1,546,989	5.9%	86,126
Internal Service Charges	1,176,562	772,643	851,577	10.2%	78,934
Other Operating Expenses	520,408	478,346	451,246	-5.7%	-27,100
Capital Outlay	0	1	25	2400.0%	24
Supervision Allocation	0	0	0		0
Indirect Cost	595,233	599,341	612,330	2.2%	12,989
Banking Fund Debt Repayments	769,873	770,474	1,505,299	95.4%	734,825
	<u>8,719,067</u>	<u>7,874,258</u>	<u>8,642,415</u>	<u>9.8%</u>	<u>768,157</u>
<b>TOTAL EXPENDITURES</b>	<b>9,082,831</b>	<b>8,456,495</b>	<b>9,284,455</b>	<b>9.8%</b>	<b>827,960</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	89	82	-7
Part-Time Hours			

**BUILDING INSPECTION  
SUBFUND 159**

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**BACKGROUND**

The Building Inspection Subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

**REVENUE**

Fire and Rescue

Charges for Services

- This category includes the anticipated fire plans review and re-inspection fees.

Miscellaneous Revenue

- This category includes receipts by the tax collector and are decreasing due to proper posting.

Jacksonville Citywide Activities

Miscellaneous Revenue

- The decrease of \$3,900 is due to a lower assumption on investment pool earnings.

Planning and Development

Charges for Services

- The increase of \$836,274 is primarily due to increases of \$417,351 in building inspections fees, \$247,492 in building permit review fees, \$93,563 in electrical inspection fees, and \$85,031 in plumbing inspection fees. These were slightly offset by a decrease of \$8,528 in tree removal permit fees.

Fines and Forfeits

- The decrease of \$12,265 is primarily due to reductions of \$10,764 in reactivation/reinstatement fee and \$1,264 in civil citations fees.

Miscellaneous Revenue

- The decrease of \$8,000 is due to decreases of \$6,000 in miscellaneous sales and charges and \$2,000 in sale of books, maps & regulations fees.

**EXPENDITURES**

Fire and Rescue

Salaries

- The net decrease is being driven by a \$13,135 reduction in anticipated special pay.

Employer Provided Benefits

- The net increase is being driven by a \$27,515 increase in Police & Fire Pension costs and the workers compensation allocation totaling \$4,107.

Internal Service Charges

- The net increase is mainly due to the addition of a central mailroom allocation of \$1,390 and an overall increase in IT computer system allocation of \$1,102.

CITY OF JACKSONVILLE, FLORIDA

Jacksonville Citywide Activities

Cash Carryover

- The increase of \$25,656 is due to increased revenues available for this expenditure.

Planning and Development

Salaries

- The decrease of \$117,641 is primarily due to decreases of \$111,865 in permanent and probationary salaries and \$7,550 salaries overtime charges. These were slightly offset by an increase of \$2,143 in leave rollback/sellback charges.

Employer Provided Benefits

- The increase of \$86,126 is primarily due to increases of \$98,547 in GEPP pension contribution and \$11,297 group hospitalization insurance premiums. These were slightly offset by decreases of \$20,781 in workers compensation insurance, \$2,065 in medicare tax, \$410 in group dental plan, and \$333 GEPP disability contribution premiums.

Internal Service Charges

- The increase of \$78,934 is primarily due to an increase of \$108,158 in ITD charges. This was somewhat offset by decreases of \$9,521 fleet, \$9,110 in OGC legal, \$6,716 in copy center, and \$2,844 in mailroom charges, and \$1,488 in outside storage allocation charges.

Other Operating Expenses

- The decrease of \$27,100 is primarily due to decreases of \$30,000 for credit card fees (convenience fees are to be paid by building inspection customers in FY 13) and \$2,355 in office supplies - printers/copiers costs. These were offset by an increase of \$5,460 in miscellaneous insurance premiums.

Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	523,361 247,113		1,283,671 221,628		734,825
	FY12 B4		FY13 Adopted		
	Principal	Interest	Principal	Interest	Change
Building Inspection Capital Repayment (ord 2009-445-E)	523,361	247,113	1,283,671	221,628	734,825

**AUTHORIZED POSITION CAP**

Planning and Development

The overall authorized position cap decreased by seven due to the elimination of eight positions as part of the budget process as well as the transfer of one position from Intra-Governmental Services – Administration Services area within the General Fund – GSD (SF 011).



CITY OF JACKSONVILLE, FLORIDA

DUVAL COUNTY LAW LIBRARY

SUBFUND -- 15B

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	273,188	299,755	270,000	-9.9%	-29,755
Miscellaneous Revenue	15,722	15,823	15,823	0.0%	0
	<u>288,910</u>	<u>315,578</u>	<u>285,823</u>	<u>-9.4%</u>	<u>-29,755</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	2,094	0	0		0
	<u>2,094</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>291,004</b>	<b>315,578</b>	<b>285,823</b>	<b>-9.4%</b>	<b>-29,755</b>

**EXPENDITURES**

<b>COURTS</b>					
Salaries	138,832	140,230	147,734	5.4%	7,504
Employer Provided Benefits	32,595	34,703	30,639	-11.7%	-4,064
Other Operating Expenses	28,108	20,469	17,161	-16.2%	-3,308
Library Materials	115,587	110,120	79,335	-28.0%	-30,785
Indirect Cost	18,034	10,056	10,954	8.9%	898
	<u>333,156</u>	<u>315,578</u>	<u>285,823</u>	<u>-9.4%</u>	<u>-29,755</u>
<b>TOTAL EXPENDITURES</b>	<b>333,156</b>	<b>315,578</b>	<b>285,823</b>	<b>-9.4%</b>	<b>-29,755</b>

**AUTHORIZED POSITION CAP**

	FY 12	FY 13	Change
Authorized Positions	3	3	
Part-Time Hours		1,040	1,040

**DUVAL COUNTY LAW LIBRARY  
SUBFUND 15B**

---

**BACKGROUND**

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609 on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

**REVENUE**

Charges for Services

- The decrease of \$29,755 is mainly due to lower fee revenues.

**EXPENDITURES**

Salaries

- The net increase of \$7,504 is primarily due to an increase of \$15,600 and 1,040 hours in part time salaries. This was offset somewhat with a decrease of \$7,236 in salaries.

Employer Provided Benefits

- The net decrease of \$4,064 is due primarily to a decrease of \$4,136 in pension.

Other Operating Expenses

- The net decrease of \$3,308 is mainly attributable to a decrease of \$3,192 in installment purchases.

Library Materials

- The decrease of \$30,785 is attributable to a decrease in library materials.

Indirect Cost

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

1,040 part-time hours were added as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

ANIMAL CARE&PROTECTIVE SERVICES

SUBFUND -- 15D

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Fines and Forfeits	3,960	4,500	3,195	-29.0%	-1,305
Miscellaneous Revenue	334	0	1,005		1,005
	4,294	4,500	4,200	-6.7%	-300
<b>TOTAL REVENUE</b>	<b>4,294</b>	<b>4,500</b>	<b>4,200</b>	<b>-6.7%</b>	<b>-300</b>
<b>EXPENDITURES</b>					
<b>NEIGHBORHOODS</b>					
Other Operating Expenses	1,247	4,500	4,200	-6.7%	-300
	1,247	4,500	4,200	-6.7%	-300
<b>TOTAL EXPENDITURES</b>	<b>1,247</b>	<b>4,500</b>	<b>4,200</b>	<b>-6.7%</b>	<b>-300</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**ANIMAL CARE & PROTECTIVE SERVICES  
SUBFUND 15D**

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**BACKGROUND**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Training and Cruelty Prevention Fund. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances.

**REVENUE**

Fines and Forfeits

- The decrease of \$1,305 is due to a lower revenue assumption for fines and forfeit fees.

Miscellaneous Revenue

- The increase of \$1,005 is due to an increase of \$750 in contributions from private sources and \$255 in fees for classes.

**EXPENDITURES**

Other Operating Expenses

- The decrease of \$300 is due to there being reduced revenue to spend for travel and training in FY 13.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

TREE PROTECTION FUND

SUBFUND -- 15F

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	349,370	81,614	61,667	-24.4%	-19,947
Transfers from Fund Balance	-25,189,910	0	0		0
	<u>-24,840,540</u>	<u>81,614</u>	<u>61,667</u>	<u>-24.4%</u>	<u>-19,947</u>
<b>PUBLIC WORKS</b>					
Charges for Services	6,156	0	0		0
Miscellaneous Revenue	501,317	0	0		0
Transfers from Fund Balance	-6,064,823	0	0		0
	<u>-5,557,350</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>-30,397,890</b>	<b>81,614</b>	<b>61,667</b>	<b>-24.4%</b>	<b>-19,947</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	364	0	-100.0%	-364
Other Operating Expenses	1,332,916	81,250	61,667	-24.1%	-19,583
	<u>1,332,916</u>	<u>81,614</u>	<u>61,667</u>	<u>-24.4%</u>	<u>-19,947</u>
<b>TOTAL EXPENDITURES</b>	<b>1,332,916</b>	<b>81,614</b>	<b>61,667</b>	<b>-24.4%</b>	<b>-19,947</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**TREE PROTECTION FUND  
SUBFUND 15F**

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**BACKGROUND**

Protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the City of Jacksonville's Tree Protection and Related Expenditures Trust Fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. The primary purpose is to mitigate the loss or destruction of protected trees during development.

**REVENUES**

Miscellaneous Revenue

- The decrease of \$19,947 is due to a lower assumption on investment pool earnings.

**EXPENDITURES**

Other Operating Expenses

- The decrease of \$19,583 is due to a reduction in tree maintenance costs.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

VETERINARY SERVICES

SUBFUND -- 15G

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Charges for Services	112,923	160,000	120,000	-25.0%	-40,000
Fines and Forfeits	15	0	0		0
Miscellaneous Revenue	5,495	0	0		0
	<u>118,433</u>	<u>160,000</u>	<u>120,000</u>	<u>-25.0%</u>	<u>-40,000</u>
<b>TOTAL REVENUE</b>	<b>118,433</b>	<b>160,000</b>	<b>120,000</b>	<b>-25.0%</b>	<b>-40,000</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	0	438	0	-100.0%	-438
Cash Carryover	0	92,924	0	-100.0%	-92,924
	<u>0</u>	<u>93,362</u>	<u>0</u>	<u>-100.0%</u>	<u>-93,362</u>
<b>NEIGHBORHOODS</b>					
Other Operating Expenses	59,880	66,638	120,000	80.1%	53,362
	<u>59,880</u>	<u>66,638</u>	<u>120,000</u>	<u>80.1%</u>	<u>53,362</u>
<b>TOTAL EXPENDITURES</b>	<b>59,880</b>	<b>160,000</b>	<b>120,000</b>	<b>-25.0%</b>	<b>-40,000</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**VETERINARY SERVICES  
SUBFUND 15G**

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**BACKGROUND**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from animal licenses and permits.

**REVENUE**

Charges for Services

- The decrease of \$40,000 is due to the projection of lower sales volumes of animal licenses and permits.

**EXPENDITURES**

Other Operating Expenses

- The decrease of \$438 in Jacksonville Citywide Activities is due to a reduction of \$438 in trust fund authorized expenditures.

Cash Carryover

- The decrease of \$92,924 is due to a reduction of excess funds being appropriated in this line item.

Other Operating Expenses

- The increase of \$53,362 in Neighborhoods is attributable to increases of \$52,787 in chemicals and drugs and \$575 in travel expenses.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

JUVENILE DRUG COURT

SUBFUND -- 15L

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	273,188	299,755	270,000	-9.9%	-29,755
	273,188	299,755	270,000	-9.9%	-29,755
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	10,083	17,742	10,989	-38.1%	-6,753
	10,083	17,742	10,989	-38.1%	-6,753
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,599	0	0		0
	1,599	0	0		0
<b>TOTAL REVENUE</b>	<b>284,870</b>	<b>317,497</b>	<b>280,989</b>	<b>-11.5%</b>	<b>-36,508</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	81,461	89,670	165,930	85.0%	76,260
Employer Provided Benefits	33,018	36,116	69,121	91.4%	33,005
Internal Service Charges	0	996	5,695	471.8%	4,699
Other Operating Expenses	142,250	190,715	123,658	-35.2%	-67,057
	256,729	317,497	364,404	14.8%	46,907
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	0	-83,415		-83,415
	0	0	-83,415		-83,415
<b>TOTAL EXPENDITURES</b>	<b>256,729</b>	<b>317,497</b>	<b>280,989</b>	<b>-11.5%</b>	<b>-36,508</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	
Authorized Positions		2	4	2	
Part-Time Hours					

**JUVENILE DRUG COURT  
SUBFUND 15L**

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**BACKGROUND**

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609 on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund juvenile assessment and other juvenile alternative programs.

**REVENUE**

Charges for Services

- The decrease of \$29,755 is due to lower fee revenues.

Miscellaneous Revenue

- The decrease of \$6,753 is the result of lower investment earnings.

**EXPENDITURES**

Salaries

- The increase of \$76,260 is primarily due to a transfer of two (2) positions from Teen Court.

Employer Provider Benefits

- The increase of \$33,005 is primarily attributable to increases of \$14,042 in group health insurance, \$11,455 in pension, \$4,121 in workers' compensation, \$2,197 in FICA taxes and \$1,107 in Medicare tax.

Internal Service Charges

- The net increase of \$4,699 is mainly attributable to an increase in ITD charges.

Other Operating Expenses

- The net decrease of \$67,057 is mainly due to a reduction of \$64,772 in contractual services. This line item includes a reversal in a prior year's appropriation.

Cash Carryover

- In Jacksonville Citywide Activities, the negative value of \$83,415 represents a reversal in a prior year's appropriation.

**AUTHORIZED POSITION CAP**

The employee cap was increased by two (2) positions transferred from Teen Court.

CITY OF JACKSONVILLE, FLORIDA

COURT INNOVATIONS-JUDICIAL SUPPORT

SUBFUND -- 15Q

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	273,188	299,755	270,000	-9.9%	-29,755
	<u>273,188</u>	<u>299,755</u>	<u>270,000</u>	<u>-9.9%</u>	<u>-29,755</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,040	0	0		0
	<u>1,040</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,872	0	0		0
	<u>4,872</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>279,099</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	139,902	166,105	171,080	3.0%	4,975
Employer Provided Benefits	29,614	47,096	44,176	-6.2%	-2,920
Internal Service Charges	1,360	0	0		0
Other Operating Expenses	98,826	86,554	54,744	-36.8%	-31,810
	<u>269,701</u>	<u>299,755</u>	<u>270,000</u>	<u>-9.9%</u>	<u>-29,755</u>
<b>TOTAL EXPENDITURES</b>	<b>269,701</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	3	3	
Part-Time Hours	1,250	1,250	

**COURT INNOVATIONS - JUDICIAL SUPPORT  
SUBFUND 15Q**

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**BACKGROUND**

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used for Court Innovations which funds Judicial Support. This new revenue is the result of the revision to Article 5 of the State Constitution.

**REVENUE**

Charges for Services

- The decrease of \$29,755 is due to lower fee revenues.

**EXPENDITURES**

Salaries

- The increase of \$4,975 is attributable to an increase of minor salary adjustments.

Employer Provided Benefits

- The net decrease of \$2,920 is mainly the result of decreases in group health insurance of \$3,844 and pension costs of \$1,275. This is offset somewhat with an increase of \$2,170 in payroll taxes.

Other Operating Expenses

- The net decrease of \$31,810 is primarily the result of a decrease of \$32,049 in professional services.

**AUTHORIZED POSITION CAP**

There are no cap changes.

CITY OF JACKSONVILLE, FLORIDA

LEGAL AID

SUBFUND -- 15R

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	22,441	0	0		0
	22,441	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-7,653	0	0		0
	-7,653	0	0		0
<b>SPECIAL SERVICES</b>					
Charges for Services	250,747	299,755	270,000	-9.9%	-29,755
	250,747	299,755	270,000	-9.9%	-29,755
<b>TOTAL REVENUE</b>	<b>265,535</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>
<b>EXPENDITURES</b>					
<b>SPECIAL SERVICES</b>					
Other Operating Expenses	313,446	299,755	270,000	-9.9%	-29,755
	313,446	299,755	270,000	-9.9%	-29,755
<b>TOTAL EXPENDITURES</b>	<b>313,446</b>	<b>299,755</b>	<b>270,000</b>	<b>-9.9%</b>	<b>-29,755</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**LEGAL AID  
SUBFUND 15R**

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**BACKGROUND**

These funds are to be used to support Jacksonville Area Legal Aid, which provides services that support access of the poor and indigent to the legal system. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used to support Legal Aid. Jacksonville Area Legal Aid also receives additional funding in the form of Public Service Grants.

**REVENUE**

Charges for Services

- Fees are expected to decrease by \$29,755 in FY 13.

**EXPENDITURES**

Other Operating Expenses

- Authorized trust fund expenditures will decrease by \$29,755 in FY 13.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

COURT COST COURTHOUSE TRUST

SUBFUND -- 15T

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	2,297,486	3,270,522	2,207,118	-32.5%	-1,063,404
	2,297,486	3,270,522	2,207,118	-32.5%	-1,063,404
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	33,377	237,733	98,712	-58.5%	-139,021
	33,377	237,733	98,712	-58.5%	-139,021
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	0	94,408		94,408
	0	0	94,408		94,408
<b>TOTAL REVENUE</b>	<b>2,330,863</b>	<b>3,508,255</b>	<b>2,400,238</b>	<b>-31.6%</b>	<b>-1,108,017</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Other Operating Expenses	167,982	228,478	298,962	30.8%	70,484
	167,982	228,478	298,962	30.8%	70,484
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	62,826	-62,826	-200.0%	-125,652
	0	62,826	-62,826	-200.0%	-125,652
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	14,133	-8,807	-162.3%	-22,940
Other Operating Expenses	570,502	1,008,842	1,046,071	3.7%	37,229
Capital Outlay	0	5,600	1	-100.0%	-5,599
	570,502	1,028,575	1,037,265	0.8%	8,690
<b>STATE ATTORNEY</b>					
Other Operating Expenses	268,331	286,532	364,073	27.1%	77,541
	268,331	286,532	364,073	27.1%	77,541
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	594,607	1,901,844	762,764	-59.9%	-1,139,080
	594,607	1,901,844	762,764	-59.9%	-1,139,080
<b>TOTAL EXPENDITURES</b>	<b>1,601,422</b>	<b>3,508,255</b>	<b>2,400,238</b>	<b>-31.6%</b>	<b>-1,108,017</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
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Authorized Positions  
Part-Time Hours

**COURT COST COURTHOUSE TRUST  
SUBFUND 15T**

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**BACKGROUND**

As a result of Ordinance 2010-561, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17, Florida Statutes and is to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an "all years" subfund.

**REVENUE**

Charges for Services

- The decrease of \$1,063,624 is due to the decrease in the surcharge fee.

Miscellaneous Revenue

- The decrease of \$139,021 is for investment earnings.

Transfer from Other Funds

- The increase of \$94,408 is the result of a transfer from the General Fund.

**EXPENDITURES**

Internal Service Charges

- The decrease of \$22,940 for Public Works is attributable to decreases in radio of \$17,178 and wireless communication of \$5,762.

Other Operating Expenses

- The net increase of \$70,484 for the Courts is primarily the result of increases in miscellaneous insurance of \$517,331. This is offset somewhat with decreases in repairs and maintenance of \$318,369 and public buildings plant renewal of \$128,478.
- The net increase of \$77,541 for the State Attorney is attributable to an increase in miscellaneous insurance of \$169,617. This was offset somewhat with a decrease in public buildings plant renewal of \$84,404.
- The net increase of \$37,229 for Public Works is mainly attributable to increases in contractual services of \$42,526 and repairs and maintenance of \$57,738. This is offset somewhat with decreases in furniture and equipment under \$1,000 of \$37,467 and alarm service of \$29,477.

Capital Outlay

- The decrease of \$5,599 for Public Works is attributable to decreases in office furniture of \$4,000 and computer equipment and software of \$1,599.

Cash Carryover

- The decrease of \$125,652 for Citywide Activities is the result of a decrease in cash carryover.

Debt Service

- The decrease of \$1,139,080 is for the Courthouse debt.

**AUTHORIZED POSITION CAP**

There are no employees in this subfund.

CITY OF JACKSONVILLE, FLORIDA

RECORDING FEES TECHNOLOGY

SUBFUND -- 15U

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	995,406	1,048,579	1,050,000	0.1%	1,421
	995,406	1,048,579	1,050,000	0.1%	1,421
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	12,584	15,113	5,105	-66.2%	-10,008
Transfers from Fund Balance	845,349	0	0		0
	857,933	15,113	5,105	-66.2%	-10,008
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	544,845	1,113,050	861,883	-22.6%	-251,167
	544,845	1,113,050	861,883	-22.6%	-251,167
<b>TOTAL REVENUE</b>	<b>2,398,184</b>	<b>2,176,742</b>	<b>1,916,988</b>	<b>-11.9%</b>	<b>-259,754</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Internal Service Charges	605,539	704,435	659,141	-6.4%	-45,294
Other Operating Expenses	71,785	59,635	115,673	94.0%	56,038
Capital Outlay	391	0	0		0
	677,714	764,070	774,814	1.4%	10,744
<b>PUBLIC DEFENDER</b>					
Internal Service Charges	0	73,361	92,449	26.0%	19,088
Other Operating Expenses	294,274	306,716	308,732	0.7%	2,016
Capital Outlay	60,589	1	0	-100.0%	-1
	354,862	380,078	401,181	5.6%	21,103
<b>STATE ATTORNEY</b>					
Internal Service Charges	964,786	756,145	635,984	-15.9%	-120,161
Other Operating Expenses	90,841	190,000	105,009	-44.7%	-84,991
Capital Outlay	157,918	86,449	0	-100.0%	-86,449
Banking Fund Debt Repayments	1,276	0	0		0
	1,214,821	1,032,594	740,993	-28.2%	-291,601
<b>TOTAL EXPENDITURES</b>	<b>2,247,398</b>	<b>2,176,742</b>	<b>1,916,988</b>	<b>-11.9%</b>	<b>-259,754</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**RECORDING FEES TECHNOLOGY  
SUBFUND 15U**

---

**BACKGROUND**

This sub-fund receives a \$2 fee by the State pursuant to Article 5. Money collected in this fund is shared between the Courts, Public Defender and State Attorney based on a written agreement between the three parties.

**REVENUE**

Charges for Services

- The increase of \$1,421 is attributable to recording fees.

Miscellaneous Revenue

- The decrease of \$10,008 is due to lower investment earnings.

Transfer from Other Funds

- The decrease of \$251,167 is a transfer from the General Fund to cover budgeted expenses in excess of revenues.

**EXPENDITURES**

Courts

Internal Service Charges

- The net decrease of \$45,294 is mostly due to an increase in ITD charges.

Other Operating Expenses

- The increase of \$56,038 is primarily the result of an increase in professional services of \$40,000 and software and computer items under \$1,000 of \$15,238.

Public Defender

Internal Service Charges

- The net increase of \$19,088 is primarily due to an increase in ITD charges.

Other Operating Expenses

- The increase of \$2,016 is mostly due to an increase in dues, subscriptions and memberships.

State Attorney

Internal Service Charges

- The net decrease of \$120,181 is mainly due to a decrease in ITD charges of \$145,866. This offset somewhat with an increase in telecommunication charges of \$25,705.

Other Operating Expenses

- The decrease of \$84,991 is attributable to decreases in software and computer items under \$1,000 of \$55,000 and repairs and maintenance of \$29,991.

Capital Outlay

- The decrease of \$86,449 is attributable to computer equipment and software.

**AUTHORIZED POSITION CAP**

There are no employees in this fund.

CITY OF JACKSONVILLE, FLORIDA

TEEN COURT PROGRAMS TRUST

SUBFUND -- 15V

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Intergovernmental Revenue	54,234	0	0		0
Fines and Forfeits	344,990	369,786	320,000	-13.5%	-49,786
	<u>399,225</u>	<u>369,786</u>	<u>320,000</u>	<u>-13.5%</u>	<u>-49,786</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fines and Forfeits	151	0	0		0
Miscellaneous Revenue	10,477	13,557	3,905	-71.2%	-9,652
Transfers from Fund Balance	81,856	108,775	93,322	-14.2%	-15,453
	<u>92,484</u>	<u>122,332</u>	<u>97,227</u>	<u>-20.5%</u>	<u>-25,105</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	6,857	0	0		0
	<u>6,857</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>498,566</b>	<b>492,118</b>	<b>417,227</b>	<b>-15.2%</b>	<b>-74,891</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	294,952	303,464	225,254	-25.8%	-78,210
Employer Provided Benefits	89,849	104,331	89,871	-13.9%	-14,460
Internal Service Charges	25,092	26,131	15,135	-42.1%	-10,996
Other Operating Expenses	131,025	58,192	86,961	49.4%	28,769
Capital Outlay	2,206	0	6		6
	<u>543,124</u>	<u>492,118</u>	<u>417,227</u>	<u>-15.2%</u>	<u>-74,891</u>
<b>TOTAL EXPENDITURES</b>	<b>543,124</b>	<b>492,118</b>	<b>417,227</b>	<b>-15.2%</b>	<b>-74,891</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	
Authorized Positions		8	6	-2	
Part-Time Hours					

**TEEN COURT PROGRAMS TRUST  
SUBFUND 15V**

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**BACKGROUND**

This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program the Teen Court Truancy Program has been developed in a truancy reduction effort. As a result of Ordinance 2006-1066, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

**REVENUE**

Fines and Forfeits

- The decrease of \$49,786 is due to lower fine revenues.

Miscellaneous Revenue

- The decrease of \$9,652 is for investment earnings.

Transfer from Fund Balance

- The decrease of \$15,453 is a result of a decrease in budgeted expenses.

**EXPENDITURES**

Salaries

- The decrease of \$78,210 is the result of a transfer of two (2) positions to Juvenile Drug Court.

Employer Provided Benefits

- The net decrease of \$14,460 is primarily attributable to decreases in group health insurance and payroll taxes.

Internal Service Charges

- The decrease of \$10,996 is primarily attributable to decreases in ITD charges of \$10,165.

Other Operating Expenses

- The net increase of \$28,769 is mainly the result of an increase of \$26,817 in contractual services.

**AUTHORIZED POSITION CAP**

The employee cap was reduced by two (2) positions.

CITY OF JACKSONVILLE, FLORIDA

LIBRARY CONFERENCE FACILITY TRUST

SUBFUND -- 15W

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	61,068		61,068
	0	0	61,068		61,068
<b>PUBLIC LIBRARIES</b>					
Miscellaneous Revenue	171,782	141,136	160,000	13.4%	18,864
	171,782	141,136	160,000	13.4%	18,864
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,119	0	0		0
	1,119	0	0		0
<b>TOTAL REVENUE</b>	<b>172,901</b>	<b>141,136</b>	<b>221,068</b>	<b>56.6%</b>	<b>79,932</b>

EXPENDITURES

PUBLIC LIBRARIES

Salaries	59,591	68,617	124,291	81.1%	55,674
Employer Provided Benefits	21,106	22,915	43,958	91.8%	21,043
Internal Service Charges	777	4,000	0	-100.0%	-4,000
Other Operating Expenses	33,767	45,604	47,606	4.4%	2,002
Library Materials	0	0	213		213
Capital Outlay	0	0	5,000		5,000
	115,240	141,136	221,068	56.6%	79,932

**TOTAL EXPENDITURES**

**115,240      141,136      221,068      56.6%      79,932**

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	2	3	1
Part-Time Hours	1,560	2,080	520

**LIBRARY CONFERENCE FACILITY TRUST  
SUBFUND 15W**

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**BACKGROUND**

The Library Conference Facility Trust was established per Ordinance 2006-237. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes.

**REVENUE**

Miscellaneous Revenue

- The increase of \$61,068 in Jacksonville Citywide Activities is attributable to an appropriation of \$51,637 from prior years investment pool earnings and \$9,431 budgeted for FY 13 investment pool earnings.

Miscellaneous Revenue

- The increase of \$18,864 Public Libraries is due to an increase in rental of city facilities revenue.

**EXPENDITURES**

Salaries

- The increase of \$55,674 is attributable to the Conference Center Manager position now being budgeted in this subfund.

Employer Provided Benefits

- The increase of \$21,043 is mainly due to increases of \$12,799 in pension contribution and \$6,048 in group hospitalization charges directly related to the new position referenced above.

Internal Service Charges

- The decrease of \$4,000 is due to reductions of \$3,500 in copy center allocation and \$500 in mailroom allocation charges.

Other Operating Expenses

- The increase of \$2,002 is primarily due to increases of \$1,988 in contractual services, \$1,860 in security guard service and \$151 in general liability insurance charges. These were somewhat offset by a decrease of \$1,994 in furniture and equipment purchases (under \$1,000).

Capital Outlay

- The increase of \$5,000 is due to an increase of \$5,000 in office furniture and equipment purchases for FY 13.

**AUTHORIZED POSITION CAP**

The employee cap was increased by one (1) position.

CITY OF JACKSONVILLE, FLORIDA

9-1-1 EMERGENCY USER FEE

SUBFUND -- 171

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	63,309	92,865	92,865	0.0%	0
Transfers from Fund Balance	0	0	73,597		73,597
	63,309	92,865	166,462	79.3%	73,597
<b>OFFICE OF THE SHERIFF</b>					
Charges for Services	4,609,837	4,737,787	4,285,176	-9.6%	-452,611
	4,609,837	4,737,787	4,285,176	-9.6%	-452,611
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,494	0	0		0
	4,494	0	0		0
<b>TOTAL REVENUE</b>	<b>4,677,640</b>	<b>4,830,652</b>	<b>4,451,638</b>	<b>-7.8%</b>	<b>-379,014</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF THE SHERIFF</b>					
Salaries	291,068	324,103	261,191	-19.4%	-62,912
Employer Provided Benefits	79,482	98,513	80,114	-18.7%	-18,399
Internal Service Charges	6,464	7,456	887	-88.1%	-6,569
Other Operating Expenses	4,050,529	4,400,579	4,109,445	-6.6%	-291,134
Capital Outlay	0	1	1	0.0%	0
	4,427,542	4,830,652	4,451,638	-7.8%	-379,014
<b>TOTAL EXPENDITURES</b>	<b>4,427,542</b>	<b>4,830,652</b>	<b>4,451,638</b>	<b>-7.8%</b>	<b>-379,014</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	7	5	-2
Part-Time Hours			

**9-1-1 EMERGENCY USER FEE  
SUBFUND 171**

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**BACKGROUND**

The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13.

Transfers from Fund Balance

- This amount represents the additional revenue needing to be pulled from fund balance to balance up the fund.

Charges for Services

- The decrease of \$452,611 is due to lower E911 emergency operation and wireless user fee revenue.

**EXPENDITURES**

Salaries

- The decrease of \$62,912 is primarily due to the elimination of one (2) positions.

Employer Provided Benefits

- The decrease of \$18,399 is primarily due to the drop in pension associated with the elimination of one position.

Internal Service Charges

- The decrease of \$6,569 is due to a drop in telecommunication service charges.

Other Operating Expense

- The decrease of \$291,134 is primarily due to lower costs of \$362,704 in miscellaneous services and charges and \$237,419 in intra-department cost. These decreases were somewhat offset by an increase of \$254,383 in repairs and maintenance.

**AUTHORIZED POSITION CAP**

Two (2) positions were eliminated as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

NORTHSIDE TID - USD1 B/C NORTH COMBINED

SUBFUND -- 181

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	5,494,126	4,468,667	4,162,228	-6.9%	-306,439
	5,494,126	4,468,667	4,162,228	-6.9%	-306,439
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	2,220,543	3,322,168	2,540,800	-23.5%	-781,368
	2,220,543	3,322,168	2,540,800	-23.5%	-781,368
<b>TOTAL REVENUE</b>	<b>7,714,669</b>	<b>7,790,835</b>	<b>6,703,028</b>	<b>-14.0%</b>	<b>-1,087,807</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	5,530,047	5,482,313	4,376,846	-20.2%	-1,105,467
	5,530,047	5,482,313	4,376,846	-20.2%	-1,105,467
OFFICE OF ECONOMIC DEVELOPMENT					
Other Operating Expenses	-19,116	0	0		0
Capital Outlay	64,011	0	0		0
	44,895	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Debt Service	2,224,304	2,233,522	2,251,182	0.8%	17,660
Transfers to Other Funds	75,000	75,000	75,000	0.0%	0
	2,299,304	2,308,522	2,326,182	0.8%	17,660
<b>TOTAL EXPENDITURES</b>	<b>7,874,245</b>	<b>7,790,835</b>	<b>6,703,028</b>	<b>-14.0%</b>	<b>-1,087,807</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**NORTHSIDE TAX INCREMENT DISTRICT – USD1 B/C NORTH COMBINED  
SUBFUND 181**

**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest/Northside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Budget	FY13 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	4,468,667	4,162,228	(306,439)
<b>Transfers From Other Funds</b>			
Transfer From General Fund (SF 011)	3,322,168	2,540,800	(781,368)
<b>Total Revenues</b>	<b>7,790,835</b>	<b>6,703,028</b>	<b>(1,087,807)</b>
<b>Other Operating Expenses</b>			
Vestcor (Lynch Building)- Payback	1,294,313	1,294,313	0
MPS Library Garage	75,000	75,000	0
MPS Urban Core Garage	2,075,631	1,114,876	(960,755)
JTA/Fidelity Parking Lease	12,000	12,000	0
MPS Arena and Sports Complex	2,025,369	1,880,657	(144,712)
<b>Total Other Operating Expenses</b>	<b>5,482,313</b>	<b>4,376,846</b>	<b>(1,105,467)</b>
<b>Debt Service</b>			
06C ETR, Carling	2,122,899	2,130,344	7,445
HUD Section 108, 1997, LaVilla	109,848	119,288	9,440
Fiscal Agent Fee (Misc)	775	1,550	775
<b>Total Debt Service</b>	<b>2,233,522</b>	<b>2,251,182</b>	<b>17,660</b>
<b>Transfers to Other Funds</b>			
Transfer to Community Dev (SF 1A1)	75,000	75,000	0
<b>Total Transfers to Other Funds</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>
<b>Total Expenditures</b>	<b>7,790,835</b>	<b>6,703,028</b>	<b>(1,087,807)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

SOUTHSIDE TID - USD1 A

SUBFUND -- 182

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>DEBT SERVICE</b>					
Miscellaneous Revenue	151,543	110,000	55,000	-50.0%	-55,000
	<u>151,543</u>	<u>110,000</u>	<u>55,000</u>	<u>-50.0%</u>	<u>-55,000</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	3,289,653	3,205,257	2,887,524	-9.9%	-317,733
	<u>3,289,653</u>	<u>3,205,257</u>	<u>2,887,524</u>	<u>-9.9%</u>	<u>-317,733</u>
<b>TOTAL REVENUE</b>	<b>3,441,196</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>-11.2%</b>	<b>-372,733</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	1,277,976	1,300,000	1,100,000	-15.4%	-200,000
	<u>1,277,976</u>	<u>1,300,000</u>	<u>1,100,000</u>	<u>-15.4%</u>	<u>-200,000</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	555,681	532,248	556,286	4.5%	24,038
Transfers to Other Funds	1,532,209	1,483,009	1,286,238	-13.3%	-196,771
	<u>2,087,890</u>	<u>2,015,257</u>	<u>1,842,524</u>	<u>-8.6%</u>	<u>-172,733</u>
<b>TOTAL EXPENDITURES</b>	<b>3,365,866</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>-11.2%</b>	<b>-372,733</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**SOUTHSIDE TAX INCREMENT DISTRICT – USD1 A  
SUBFUND 182**

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**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Budget	FY13 Approved	Change
<b>Miscellaneous Revenue</b>			
Debt Repayment Revenue (Hilton)	110,000	55,000	(55,000)
<b>Taxes</b>			
Ad Valorem Taxes	3,205,257	2,887,524	(317,733)
<b>Total Revenues</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>(372,733)</b>
<b>Other Operating Expenses</b>			
San Marco Place (REV)	300,000	200,000	(100,000)
Strand/Peninsula (REV)	1,000,000	900,000	(100,000)
<b>Total Other Operating Expenses</b>	<b>1,300,000</b>	<b>1,100,000</b>	<b>(200,000)</b>
<b>Debt Service</b>			
HUD Section 108, Hampton Inn	53,264	57,976	4,712
HUD Section 108, Hilton Hotel	290,588	309,036	18,448
05A ETR, Strand	188,396	189,274	878
<b>Total Debt Service</b>	<b>532,248</b>	<b>556,286</b>	<b>24,038</b>
<b>Transfers to Other Funds</b>			
Transfer to General Fund (SF 011)	1,483,009	1,286,238	(196,771)
<b>Total Transfers to Other Funds</b>	<b>1,483,009</b>	<b>1,286,238</b>	<b>(196,771)</b>
<b>Total Expenditures</b>	<b>3,315,257</b>	<b>2,942,524</b>	<b>(372,733)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE BEACH TID

SUBFUND -- 184

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
<b>TOTAL REVENUE</b>	<b>5,069,253</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>-7.9%</b>	<b>-367,230</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
	5,069,253	4,651,758	4,284,528	-7.9%	-367,230
<b>TOTAL EXPENDITURES</b>	<b>5,069,253</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>-7.9%</b>	<b>-367,230</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**JACKSONVILLE BEACH TAX INCREMENT DISTRICT  
SUBFUND 184**

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**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment District receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Budget	FY13 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	4,651,758	4,284,528	(367,230)
<b>Total Revenues</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>(367,230)</b>
<b>Grants, Aids &amp; Contributions</b>			
Contribution to Jacksonville Beach	4,651,758	4,284,528	(367,230)
<b>Total Expenditures</b>	<b>4,651,758</b>	<b>4,284,528</b>	<b>(367,230)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

JIA AREA TID - REDEVELOPMENT

SUBFUND -- 185

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,570,951	5,854,493	5,442,406	-7.0%	-412,087
	6,570,951	5,854,493	5,442,406	-7.0%	-412,087
<b>TOTAL REVENUE</b>	<b>6,570,951</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>-7.0%</b>	<b>-412,087</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	300,000	385,000	350,000	-9.1%	-35,000
	300,000	385,000	350,000	-9.1%	-35,000
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,484,412	1,744,145	1,739,087	-0.3%	-5,058
Transfers to Other Funds	4,364,064	3,725,348	3,353,319	-10.0%	-372,029
	5,848,476	5,469,493	5,092,406	-6.9%	-377,087
<b>TOTAL EXPENDITURES</b>	<b>6,148,476</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>-7.0%</b>	<b>-412,087</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**JIA AREA TAX INCREMENT DISTRICT - REDEVELOPMENT  
SUBFUND 185**

**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY12 Budget	FY13 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	5,854,493	5,442,406	(412,087)
<b>Total Revenues</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>(412,087)</b>
<b>Other Operating Expenses</b>			
RAMCO (REV)	385,000	350,000	(35,000)
<b>Total Other Operating Expenses</b>	<b>385,000</b>	<b>350,000</b>	<b>(35,000)</b>
<b>Debt Service</b>			
HUD Section 108, 1994, Coach	522,994	547,097	24,103
HUD Section 108, 1996, Sally Beauty	42,902	0	(42,902)
HUD Section 108, 1997, Body Armor	71,210	80,824	9,614
05A ETR, RAMCO	1,106,229	1,110,356	4,127
Fiscal Agent Fees	810	810	0
<b>Total Debt Service</b>	<b>1,744,145</b>	<b>1,739,087</b>	<b>(5,058)</b>
<b>Transfers to Other Funds</b>			
Transfer to General Fund (SF 011)	3,725,348	3,353,319	(372,029)
<b>Total Transfers to Other Funds</b>	<b>3,725,348</b>	<b>3,353,319</b>	<b>(372,029)</b>
<b>Total Expenditures</b>	<b>5,854,493</b>	<b>5,442,406</b>	<b>(412,087)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

SOUTEL/MONCRIEF TID

SUBFUND -- 186

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	458,737	419,891	302,945	-27.9%	-116,946
	<u>458,737</u>	<u>419,891</u>	<u>302,945</u>	<u>-27.9%</u>	<u>-116,946</u>
<b>TOTAL REVENUE</b>	<b>458,737</b>	<b>419,891</b>	<b>302,945</b>	<b>-27.9%</b>	<b>-116,946</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	419,891	302,945	-27.9%	-116,946
	<u>0</u>	<u>419,891</u>	<u>302,945</u>	<u>-27.9%</u>	<u>-116,946</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	449,470	0	0		0
	<u>449,470</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>449,470</b>	<b>419,891</b>	<b>302,945</b>	<b>-27.9%</b>	<b>-116,946</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**SOUTEL/MONCRIEF TAX INCREMENT DISTRICT  
SUBFUND 186**

**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district’s revenues and expenditures:

	FY12 Budget	FY13 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	419,891	302,945	(116,946)
<b>Total Revenues</b>	<b>419,891</b>	<b>302,945</b>	<b>(116,946)</b>
<b>Cash Carryover</b>			
Cash Carryover	419,891	302,945	(116,946)
<b>Total Expenditures</b>	<b>419,891</b>	<b>302,945</b>	<b>(116,946)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE CHILDREN'S COMMISSION

SUBFUND -- 191

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Charges for Services	25	0	0		0
Miscellaneous Revenue	307,100	302,300	306,300	1.3%	4,000
Transfers from Fund Balance	145,184	0	0		0
	452,309	302,300	306,300	1.3%	4,000
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	90,581	108,041	108,282	0.2%	241
Transfers from Fund Balance	0	0	2,000,000		2,000,000
	90,581	108,041	2,108,282	1851.4%	2,000,241
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	20,713,722	19,384,287	16,804,385	-13.3%	-2,579,902
	20,713,722	19,384,287	16,804,385	-13.3%	-2,579,902
<b>TOTAL REVENUE</b>	<b>21,256,612</b>	<b>19,794,628</b>	<b>19,218,967</b>	<b>-2.9%</b>	<b>-575,661</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	2,109,180	2,165,673	1,894,008	-12.5%	-271,665
Employer Provided Benefits	599,427	681,566	687,356	0.8%	5,790
Internal Service Charges	399,536	410,965	232,916	-43.3%	-178,049
Other Operating Expenses	1,503,257	1,181,747	1,015,862	-14.0%	-165,885
Capital Outlay	9,054	4	14	250.0%	10
Grants, Aids & Contributions	12,530,357	15,354,673	15,530,456	1.1%	175,783
Banking Fund Debt Repayments	536	0	0		0
	17,151,348	19,794,628	19,360,612	-2.2%	-434,016
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	0	-141,645		-141,645
	0	0	-141,645		-141,645
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	2,722,189	0	0		0
	2,722,189	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>19,873,537</b>	<b>19,794,628</b>	<b>19,218,967</b>	<b>-2.9%</b>	<b>-575,661</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	44	38	-6
Part-Time Hours	1,020	1,020	

**JACKSONVILLE CHILDREN'S COMMISSION  
SUBFUND 191**

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**BACKGROUND**

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

**REVENUE**

Transfer from Fund Balance

- The transfer from Fund Balance provides funding for the unfunded children's commitments.

Transfer from Other Funds

- The decrease in the transfer from the General Fund is due to a reduction in operational expenses.

**EXPENDITURES**

Salaries

- The decrease of \$271,665 is mainly due to the elimination of six positions.

Lapse

- This represents the lapse imposed for FY 13.

Internal Service Charges

- The decrease of \$178,049 is primarily due to a net reduction of \$43,898 in computer system maintenance/security, \$33,361 in copy center, \$33,266 in ITD data center service, \$21,093 in ITD network group, \$12,782 in copier consolidation, \$9,690 in wireless communication, \$9,216 in tech refresh & pay go and \$8,092 in helpdesk & desktop services.

Other Operating Expenses

- The decrease of \$165,885 is primarily due to a drop of \$132,208 in other operating supplies, \$29,737 in civil defense-guard service and \$18,950 in miscellaneous services and charges.

Grants, Aids & Contributions

- The increase of \$175,783 is to provide funding for the unfunded children's commitments.

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

**AUTHORIZED POSITION CAP**

Six positions were eliminated.

CITY OF JACKSONVILLE, FLORIDA

COMMUNITY DEVELOPMENT

SUBFUND -- 1A1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>HOUSING</b>					
Intergovernmental Revenue	6,386,916	0	0		0
	6,386,916	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	0		0
	0	0	0		0
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	3,107,749	127,036	121,220	-4.6%	-5,816
Miscellaneous Revenue	74,668	0	0		0
	3,182,417	127,036	121,220	-4.6%	-5,816
<b>PLANNING AND DEVELOPMENT</b>					
Intergovernmental Revenue	0	0	0		0
Miscellaneous Revenue	80,079	0	0		0
Other Sources	775,000	0	0		0
	855,079	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	338,460	75,000	75,000	0.0%	0
	338,460	75,000	75,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>10,762,873</b>	<b>202,036</b>	<b>196,220</b>	<b>-2.9%</b>	<b>-5,816</b>
<b>EXPENDITURES</b>					
<b>HOUSING</b>					
Salaries	1,341,614	0	0		0
Employer Provided Benefits	414,935	0	0		0
Internal Service Charges	149,767	0	0		0
Other Operating Expenses	293,087	0	0		0
Grants, Aids & Contributions	2,921,561	0	0		0
Indirect Cost	56,427	0	0		0
Other	3,748,426	0	0		0
	8,925,816	0	0		0
<b>NEIGHBORHOODS</b>					
Grants, Aids & Contributions	229,038	75,000	75,000	0.0%	0
	229,038	75,000	75,000	0.0%	0
<b>PLANNING AND DEVELOPMENT</b>					
Internal Service Charges	0	0	0		0
Debt Service	26,193	0	0		0
Grants, Aids & Contributions	901,350	0	0		0
	927,543	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	539,159	127,036	121,220	-4.6%	-5,816
	539,159	127,036	121,220	-4.6%	-5,816



**COMMUNITY DEVELOPMENT  
SUBFUND 1A1**

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**BACKGROUND**

In accordance with a recommendation from the Affordable Housing Task Force in 2006, it was recommended to remove the federal and state housing and community development grants from the Mayor's annual budget cycle and handle them through separate legislation.

**REVENUE**

Intergovernmental Revenue

- The reduction of \$5,816 is due to the decrease in federal funding to the Independent Living Program.

Transfers From Other Funds

- This represents a transfer from the Northside East Tax Increment District as an annual repayment for the \$1.5 million grant to the Museum of Modern Art for the acquisition of the building at Duval and Laura Streets. There is no change in funding for FY 13.

**EXPENDITURES**

Grants, Aids and Contributions

- This represents grants and aids to the Clara White Mission (\$22,449) and Catholic Charities Bureau (\$52,551).

Transfers To Other Funds

- The reduction of \$5,816 is due to the decrease in federal funding to the Independent Living Program.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



CITY OF JACKSONVILLE, FLORIDA

HUGUENOT PARK

SUBFUND -- 1D1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-315	0	0		0
	-315	0	0		0
<b>PARKS &amp; RECREATION</b>					
Charges for Services	388,676	411,700	385,500	-6.4%	-26,200
Miscellaneous Revenue	33,347	27,730	35,092	26.5%	7,362
	422,023	439,430	420,592	-4.3%	-18,838
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	374,812	384,496	343,103	-10.8%	-41,393
	374,812	384,496	343,103	-10.8%	-41,393
<b>TOTAL REVENUE</b>	<b>796,520</b>	<b>823,926</b>	<b>763,695</b>	<b>-7.3%</b>	<b>-60,231</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-33,720		-33,720
	0	0	-33,720		-33,720
<b>PARKS &amp; RECREATION</b>					
Salaries	265,290	279,548	281,002	0.5%	1,454
Employer Provided Benefits	100,513	123,638	134,014	8.4%	10,376
Internal Service Charges	89,503	76,383	91,494	19.8%	15,111
Other Operating Expenses	175,724	170,012	131,447	-22.7%	-38,565
Capital Outlay	0	0	3		3
Indirect Cost	184,715	174,345	159,455	-8.5%	-14,890
	815,745	823,926	797,415	-3.2%	-26,511
<b>TOTAL EXPENDITURES</b>	<b>815,745</b>	<b>823,926</b>	<b>763,695</b>	<b>-7.3%</b>	<b>-60,231</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	9	9	
Part-Time Hours	1,529	1,529	

**HUGUENOT PARK  
SUBFUND 1D1**

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**BACKGROUND**

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the General Fund.

**REVENUE**

Charges for Services

- The decrease of \$26,200 is mainly due to a reduction of \$20,000 in entrance fees and \$12,700 in camper rentals. This increase was slightly offset by an increase of \$6,500 in annual pass rentals.

Miscellaneous Revenue

- The increase of \$7,362 is mainly due to an increase of \$8,762 in telephone, laundry and concessions commissions. This was slightly offset by a decrease of \$1,400 in miscellaneous sales and charges.

Transfers From Other Funds

- The decrease of \$41,393 is due to a reduction in the transfer from the General Fund.

**EXPENDITURES**

Employer Provided Benefits

- The increase of \$10,376 in Parks and Recreation is mainly due to an increase of \$8,762 in pension contributions and \$3,053 in workers' compensation insurance.

Internal Service Charges

- The net increase of \$15,111 Parks and Recreation is primarily due to increases of \$9,020 in fleet vehicle rental charges, \$5,123 in radio charges, \$4,306 in telecommunication charges, \$1,535 in helpdesk and desktop services and \$1,220 in fleet parts – oil and gas. These increases were somewhat offset by decreases of \$4,445 in network group charges, \$1,423 in computer system maintenance charges and \$1,170 in fleet repair charges.

Other Operating Expenses

- Operating expenses in Parks and Recreation were decreased by \$38,656 mainly due to a reduction of \$40,404 in civil guard – guard service. This was slightly offset by an increase of \$5,500 in repairs and maintenance.

Indirect Cost

- Indirect costs have decreased by \$14,890 based on the Indirect Cost Study.

**AUTHORIZED POSITION CAP**

There are no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

KATHRYN A HANNA PARK

SUBFUND -- 1D2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-3,565	0	0		0
	<u>-3,565</u>	<u>0</u>	<u>0</u>		<u>0</u>
PARKS & RECREATION					
Charges for Services	991,637	1,001,939	950,000	-5.2%	-51,939
Miscellaneous Revenue	106,618	117,485	98,000	-16.6%	-19,485
	<u>1,098,254</u>	<u>1,119,424</u>	<u>1,048,000</u>	<u>-6.4%</u>	<u>-71,424</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	508,771	238,511	421,060	76.5%	182,549
	<u>508,771</u>	<u>238,511</u>	<u>421,060</u>	<u>76.5%</u>	<u>182,549</u>
<b>TOTAL REVENUE</b>	<b>1,603,461</b>	<b>1,357,935</b>	<b>1,469,060</b>	<b>8.2%</b>	<b>111,125</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	0	-19,631		-19,631
	<u>0</u>	<u>0</u>	<u>-19,631</u>		<u>-19,631</u>
PARKS & RECREATION					
Salaries	501,646	506,359	490,709	-3.1%	-15,650
Employer Provided Benefits	190,222	208,266	225,402	8.2%	17,136
Internal Service Charges	119,610	98,054	110,181	12.4%	12,127
Other Operating Expenses	359,629	332,800	303,142	-8.9%	-29,658
Capital Outlay	12,435	1	3	200.0%	2
Indirect Cost	224,071	212,455	359,254	69.1%	146,799
	<u>1,407,613</u>	<u>1,357,935</u>	<u>1,488,691</u>	<u>9.6%</u>	<u>130,756</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	369,777	0	0		0
	<u>369,777</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>1,777,390</b>	<b>1,357,935</b>	<b>1,469,060</b>	<b>8.2%</b>	<b>111,125</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	
Authorized Positions		15	15		
Part-Time Hours		3,918	3,918		

**KATHRYN A. HANNA PARK  
SUBFUND 1D2**

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**BACKGROUND**

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

**REVENUE**

Charges for Services

- The net decrease of \$51,939 in Parks and Recreation is due to a reduction of \$56,939 in camper rentals and \$5,000 in entrance fees. These were slightly offset by an increase of \$10,000 in annual pass fees.

Miscellaneous Revenue

- The net reduction of \$19,485 in Parks and Recreation is due to reductions of \$15,000 in rental of city facilities and \$7,985 in telephone, laundry and concession commissions. These were slightly offset by increases of \$2,000 in surcharges- miscellaneous and \$1,500 in overtime reimbursement charges.

Transfers from Other Funds

- The increase of \$182,549 is due to a higher subsidy from the General Fund.

**EXPENDITURES**

Salaries

- The decrease of \$15,650 is mainly due to a reduction in permanent salaries. This reduction brought the Oceanfront Park Managers salaries in line with one another.

Employer Provided Benefits

- The net increase of \$17,136 is mainly due to an increase of \$11,316 in pension costs and \$5,610 in health insurance.

Internal Service Charges

- The net increase of \$12,127 in internal service charges is primarily due to increases of \$9,061 in telecommunications charges, \$8,823 in fleet vehicle rental charges, \$3,033 in radio charges and \$2,011 in fleet parts and oil. These were mainly offset by increases of \$9,121 in network group charges, \$2,497 in computer system maintenance charges and \$1,106 in data center charges.

Other Operating Expenses

- The decrease of \$29,658 is primarily due to the reduction of \$18,121 in civil defense – guard service and \$9,297 in plant renewal charges.

Indirect Costs

- Indirect costs have increased by \$146,799 based on the Indirect Cost Study.

**AUTHORIZED POSITION CAP**

There is no change in authorized positions.

CITY OF JACKSONVILLE, FLORIDA

FLORIDA BOATER IMPROVEMENT PROGRAM

SUBFUND -- 1D8

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	22,918	0	20,000		20,000
	<u>22,918</u>	<u>0</u>	<u>20,000</u>		<u>20,000</u>
PARKS & RECREATION					
Charges for Services	148,810	160,000	140,000	-12.5%	-20,000
	<u>148,810</u>	<u>160,000</u>	<u>140,000</u>	<u>-12.5%</u>	<u>-20,000</u>
<b>TOTAL REVENUE</b>	<b>171,729</b>	<b>160,000</b>	<b>160,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
PARKS & RECREATION					
Other Operating Expenses	147,833	160,000	160,000	0.0%	0
	<u>147,833</u>	<u>160,000</u>	<u>160,000</u>	<u>0.0%</u>	<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>147,833</b>	<b>160,000</b>	<b>160,000</b>	<b>0.0%</b>	<b>0</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**FLORIDA BOATER IMPROVEMENT PROGRAM  
SUBFUND 1D8**

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**BACKGROUND**

The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804 to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

**REVENUE**

Miscellaneous Revenue

- The increase of \$20,000 is due to projected investment earnings in FY 13.

Charges for Services

- The decrease of \$20,000 is due to a reduction in motor boat registration fees.

**EXPENDITURES**

Other Operating Expenses

- There are no changes for FY 13.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

CECIL FIELD COMMERCE CENTER

SUBFUND -- 1DA

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	10,766	7,075	8,531	20.6%	1,456
Transfers from Fund Balance	100,000	63,759	0	-100.0%	-63,759
	<u>110,766</u>	<u>70,834</u>	<u>8,531</u>	<u>-88.0%</u>	<u>-62,303</u>
<b>PARKS &amp; RECREATION</b>					
Charges for Services	165,178	193,000	154,600	-19.9%	-38,400
Miscellaneous Revenue	49,130	60,000	53,000	-11.7%	-7,000
	<u>214,308</u>	<u>253,000</u>	<u>207,600</u>	<u>-17.9%</u>	<u>-45,400</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,514,303	1,622,988	1,360,253	-16.2%	-262,735
	<u>1,514,303</u>	<u>1,622,988</u>	<u>1,360,253</u>	<u>-16.2%</u>	<u>-262,735</u>
<b>TOTAL REVENUE</b>	<b>1,839,377</b>	<b>1,946,822</b>	<b>1,576,384</b>	<b>-19.0%</b>	<b>-370,438</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-19,413	-10,853	-44.1%	8,560
	<u>0</u>	<u>-19,413</u>	<u>-10,853</u>	<u>-44.1%</u>	<u>8,560</u>
<b>PARKS &amp; RECREATION</b>					
Salaries	513,657	543,807	469,011	-13.8%	-74,796
Employer Provided Benefits	120,145	135,239	119,412	-11.7%	-15,827
Internal Service Charges	47,213	28,368	28,025	-1.2%	-343
Other Operating Expenses	1,174,582	1,258,820	970,786	-22.9%	-288,034
Capital Outlay	0	1	3	200.0%	2
	<u>1,855,597</u>	<u>1,966,235</u>	<u>1,587,237</u>	<u>-19.3%</u>	<u>-378,998</u>
<b>TOTAL EXPENDITURES</b>	<b>1,855,597</b>	<b>1,946,822</b>	<b>1,576,384</b>	<b>-19.0%</b>	<b>-370,438</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	8	7	-1
Part-Time Hours	24,244	22,844	-1,400

**CECIL FIELD COMMERCE CENTER  
SUBFUND 1DA**

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**BACKGROUND**

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

**REVENUE**

Miscellaneous Revenue

- The increase of \$1,456 in Jacksonville Citywide Activities is due to higher anticipated investment returns.

Transfers From Fund Balance

- There is no transfer from fund balance proposed in FY 13.

Charges for Services

- The net decrease of \$38,400 is due to a reduction of \$20,000 in summer camp revenue, \$14,000 in organized event charges and \$4,400 in entrance fees.

Miscellaneous Revenue

- The decrease of \$7,000 in Parks and Recreation is mainly due to a decrease in miscellaneous sales and charges.

Transfers from Other Funds

- The decrease of \$262,735 is due to a reduction in the transfer from the General Fund.

**EXPENDITURES**

Lapse

- This represents the salary and benefits lapse based upon employee turnover and the vacancy rate.

Salaries

- The reduction of \$74,796 is mainly attributed to a reduction of \$44,861 in permanent salaries and \$28,000 part time salaries.

Employer Provided Benefits

- The net decrease of \$15,827 is primarily attributed to an \$13,362 reduction in group health insurance costs.

Internal Service Charges

- The net increase of \$343 is due to a \$5,826 increase in telecommunications charges and \$1,375 in data service center charges. These were mostly offset by a reduction of \$3,657 in network group charges, \$1,899 in computer system maintenance security charges and \$1,832 in copy center charges.

Other Operating Expenses

- The net decrease of \$288,034 is mostly due to a \$169,912 decrease in contractual services- SMG, \$102,622 in plant renewal charges and \$14,030 in miscellaneous insurance.

**AUTHORIZED POSITION CAP**

Authorized positions decreased by one (1) position.

CITY OF JACKSONVILLE, FLORIDA

BEACH EROSION - LOCAL  
SUBFUND -- 1F4

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	109,432	0	0		0
	109,432	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	200,000	200,000	200,000	0.0%	0
	200,000	200,000	200,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>309,432</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	200,000	200,000	0.0%	0
	0	200,000	200,000	0.0%	0
PUBLIC WORKS					
Other Operating Expenses	86,036	0	0		0
	86,036	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	2,335,392	0	0		0
	2,335,392	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>2,421,428</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**BEACH EROSION – LOCAL  
SUBFUND 1F4**

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**BACKGROUND**

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

**REVENUE**

Transfers from Other Funds

- Revenues are derived from a \$200,000 interfund transfer from the general fund as outlined in the Beach Renourishment Financing Plan.

**EXPENDITURES**

Cash Carryover

- These funds are placed in reserve pending future appropriations for the various phases of beach renourishment including, but not limited to, design, surveys, permitting, construction, monitoring, and annual beach tilling for three (3) years following the renourishment project.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

ANIMAL CARE&PROTECTIVE SVCS PROGRAMS

SUBFUND -- 1H2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Charges for Services	684,196	913,070	730,771	-20.0%	-182,299
Fines and Forfeits	14,600	0	5,000		5,000
Miscellaneous Revenue	8,658	12,000	4,000	-66.7%	-8,000
	<u>707,454</u>	<u>925,070</u>	<u>739,771</u>	<u>-20.0%</u>	<u>-185,299</u>
<b>TOTAL REVENUE</b>	<b>707,454</b>	<b>925,070</b>	<b>739,771</b>	<b>-20.0%</b>	<b>-185,299</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	263,044	0	-100.0%	-263,044
	<u>0</u>	<u>263,044</u>	<u>0</u>	<u>-100.0%</u>	<u>-263,044</u>
<b>NEIGHBORHOODS</b>					
Salaries	48,584	70,347	80,100	13.9%	9,753
Employer Provided Benefits	11,161	20,494	32,377	58.0%	11,883
Internal Service Charges	732	1,128	1,110	-1.6%	-18
Other Operating Expenses	396,497	570,057	626,184	9.8%	56,127
Capital Outlay	39,867	0	0		0
	<u>496,841</u>	<u>662,026</u>	<u>739,771</u>	<u>11.7%</u>	<u>77,745</u>
<b>TOTAL EXPENDITURES</b>	<b>496,841</b>	<b>925,070</b>	<b>739,771</b>	<b>-20.0%</b>	<b>-185,299</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	1	1	
Part-Time Hours			

**ANIMAL CARE & PROTECTIVE SERVICES PROGRAMS  
SUBFUND 1H2**

---

**BACKGROUND**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services and Spay and Neuter Rebate Trust Fund. Revenues are derived from additional licensing fees for unaltered animals and revenues generated by the adoption of animals from the city's Animal Care and Control facilities.

**REVENUE**

Charges for Services

- The decrease of \$182,299 is due to decreases of \$180,000 in animal licenses and permits and \$27,299 in animal adoption fees. These decreases were somewhat offset by an increase of \$25,000 in animal control medical fees.

Fines and Forfeits

- The increase of \$5,000 is attributable to an increase of \$5,000 in spay and neuter forfeited deposits.

Miscellaneous Revenue

- The decrease of \$8,000 is due to a reduction of \$8,000 in contributions from private sources.

**EXPENDITURES**

Cash Carryover

- The decrease of \$263,044 is due to a reduction of excess funds being appropriated to this line item.

Salaries

- The increase of \$9,753 is due to an adjustment in the permanent and probationary salary line item.

Employer Provided Benefits

- The increase of \$11,883 is primarily due to increases of \$6,816 in group hospitalization, \$4,316 in pension contribution and \$570 in workers compensation costs.

Other Operating Expenses

- The increase of \$56,127 is primarily due to an increase of \$274,495 in contractual services. This increase was offset by decreases of \$177,706 in chemical and drugs, \$16,362 in advertising and promotion, \$10,892 in other operating supplies, \$8,843 in miscellaneous services and \$4,000 in repair and maintenance charges.

**AUTHORIZED POSITION CAP**

There are no changes.

CITY OF JACKSONVILLE, FLORIDA

DRIVER EDUCATION SAFETY TRUST FUND

SUBFUND -- 1HA

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	14,700	0	0		0
	<u>14,700</u>	<u>0</u>	<u>0</u>		<u>0</u>
SPECIAL SERVICES					
Charges for Services	325,430	500,000	265,000	-47.0%	-235,000
	<u>325,430</u>	<u>500,000</u>	<u>265,000</u>	<u>-47.0%</u>	<u>-235,000</u>
<b>TOTAL REVENUE</b>	<b>340,130</b>	<b>500,000</b>	<b>265,000</b>	<b>-47.0%</b>	<b>-235,000</b>
<b>EXPENDITURES</b>					
SPECIAL SERVICES					
Grants, Aids & Contributions	381,187	500,000	265,000	-47.0%	-235,000
	<u>381,187</u>	<u>500,000</u>	<u>265,000</u>	<u>-47.0%</u>	<u>-235,000</u>
<b>TOTAL EXPENDITURES</b>	<b>381,187</b>	<b>500,000</b>	<b>265,000</b>	<b>-47.0%</b>	<b>-235,000</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**DRIVER EDUCATION SAFETY TRUST FUND  
SUBFUND 1HA**

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**BACKGROUND**

The Driver Education Safety Trust was authorized by Ordinance 2002-1165. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System.

**REVENUE**

Charges for Services

- The reduction of \$235,000 is due to a reduction in traffic court criminal and civil services charges.

**EXPENDITURES**

Grants, Aids and Contributions

- The reduction of \$235,000 is a result of reduction in revenue described above.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

ADULT ARCADES  
SUBFUND -- 1HK

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>NEIGHBORHOODS</b>					
Licenses and Permits	368,400	355,000	365,000	2.8%	10,000
Fines and Forfeits	21,800	0	0		0
Miscellaneous Revenue	-578	0	0		0
	<u>389,622</u>	<u>355,000</u>	<u>365,000</u>	2.8%	10,000
<b>TOTAL REVENUE</b>	<b>389,622</b>	<b>355,000</b>	<b>365,000</b>	<b>2.8%</b>	<b>10,000</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	219,025	202,484	-7.6%	-16,541
	<u>0</u>	<u>219,025</u>	<u>202,484</u>	-7.6%	-16,541
<b>NEIGHBORHOODS</b>					
Salaries	46,538	75,539	105,976	40.3%	30,437
Employer Provided Benefits	11,905	28,513	42,188	48.0%	13,675
Internal Service Charges	26,593	30,000	12,323	-58.9%	-17,677
Other Operating Expenses	1,534	1,923	2,026	5.4%	103
Capital Outlay	0	0	3		3
	<u>86,569</u>	<u>135,975</u>	<u>162,516</u>	19.5%	26,541
<b>TOTAL EXPENDITURES</b>	<b>86,569</b>	<b>355,000</b>	<b>365,000</b>	<b>2.8%</b>	<b>10,000</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	2	2	
Part-Time Hours			

**ADULT ARCADES  
SUBFUND 1HK**

---

**BACKGROUND**

Ordinance 2010-326 grants the Office of the Director authority to oversee the inspection of Adult Arcade establishments in Duval County. Revenues are derived from permitting fees from establishments offering gaming/sweepstakes entertainment services.

**REVENUE**

Licenses and Permits

- The increase of \$10,000 is due to an increase in adult arcade fee revenue.

**EXPENDITURES**

Cash Carryover

- The decrease of \$16,541 is due to a reduction of excess funds being appropriated to this line item.

Salaries

- The increase of \$30,437 is due to the lateral transfer of an employee into this activity paid at a higher rate. The lower budgeted vacancy was deleted in order to offset the increase of the new employee in this activity.

Employer Provided Benefits

- The increase of \$13,675 is primarily due to increases of \$8,728 in pension contribution \$4,093 in group hospitalization insurance and \$442 in medicare tax charges.

Internal Service Charges

- The decrease of \$17,677 is due to a reduction of \$18,860 in OGC Legal charges. This was slightly offset by an increase of \$1,183 in ITD charges.

Other Operating Expenses

- The net increase of \$103 is mainly attributable to increases of \$499 in office supplies - other, \$300 in office supplies – printers/copiers and \$199 in other operating supplies. These were slightly offset by a decrease of \$911 in general liability insurance charges.

**AUTHORIZED POSITION CAP**

There are no changes.

CITY OF JACKSONVILLE, FLORIDA

BETTER JACKSONVILLE TRUST FUND

SUBFUND -- 111

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	66,159,357	65,305,317	-1.3%	-854,040
Miscellaneous Revenue	0	3,487,375	1,890,243	-45.8%	-1,597,132
	0	69,646,732	67,195,560	-3.5%	-2,451,172
<b>TOTAL REVENUE</b>	<b>0</b>	<b>69,646,732</b>	<b>67,195,560</b>	<b>-3.5%</b>	<b>-2,451,172</b>
<b>EXPENDITURES</b>					
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	69,646,732	67,195,560	-3.5%	-2,451,172
	0	69,646,732	67,195,560	-3.5%	-2,451,172
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>69,646,732</b>	<b>67,195,560</b>	<b>-3.5%</b>	<b>-2,451,172</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**BETTER JACKSONVILLE TRUST FUND  
SUBFUND 111**

**BACKGROUND**

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

**REVENUE**

Taxes

- This represents the FY 13 anticipated revenue from the Local Option Sales Tax.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 totaling \$240,006 which are expected to decrease due to lower investment returns and payments from fiscal agents totaling \$1,650,237 which is the City's portion of the Constitutional Gas Tax that is used to help fund debt service payments.

**EXPENDITURES**

Debt Service

- The total consists of FY 13 required debt service payments netted against prior year budgetary adjustments. The details by fund and category have been provided in a table below.

	12,894,663	-2,893,750	10,000,913	70,089,310	67,195,560
Description	FY11 Budgetary Variance	Adjusting Entry to Prior Year Appropriations	FY11 Revised Budgetary Variance	Totals From FY13 Debt Schedule	FY13 Net Budget Request
Transfer to 242 - Fiscal Agent Fees	450	-450	0	4,012	3,562
Transfer to 242 - Debt Interest	8,001,647	-2,000,000	6,001,647	37,056,243	35,056,243
Transfer to 252 - Debt Interest	4,298,537	-784,821	3,513,716	1,148,393	363,572
Transfer to 4B6 - Debt Interest	381,535		381,535	3,531,904	3,531,904
Transfer to 4C6 - Debt Interest	104,014		104,014	932,933	932,933
Transfer to 242 - Debt Principal	1,277,671	-1,277,671	0	19,455,360	18,177,689
Transfer to 252 - Debt Principal	-1,169,192	1,169,192	0	5,255,824	6,425,016
Transfer to 4B6 - Debt Principal	0	0	0	2,139,385	2,139,385
Transfer to 4C6 - Debt Principal	0	0	0	565,256	565,256

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.





## ENTERPRISE FUNDS

### Summary of Subfunds

- 411 Public Parking System
- 412 Parking Garage Revenue
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 44G Solid Waste Debt Svc - 2009B ETR
- 44H Solid Waste Debt Svc – 2009C ETR
- 44I SW Mitigation Capital Projects
- 451 Mayport Ferry
- 461 Stormwater Services
- 462 Stormwater Services - Capital Projects
- 4A1 Municipal Stadium - Events
- 4A2 Municipal Stadium – SMG
- 4A6 Municipal Stadium – Debt Service
- 4B1 Memorial Arena – Events
- 4B2 Memorial Arena – SMG
- 4B6 Memorial Arena – Debt Service
- 4C1 Baseball Stadium – Events
- 4C2 Baseball Stadium – SMG
- 4C6 Baseball Stadium – Debt Service
- 4D1 Performing Arts - Events
- 4D2 Performing Arts – SMG
- 4D6 Performing Arts – Debt Service
- 4E1 Convention Center - Events
- 4E2 Convention Center – SMG
- 4F1 Equestrian Center - Events
- 4F2 Equestrian Center – SMG
- 4F6 Equestrian Center – Debt Service
- 4G1 Sports Complex Capital Maintenance

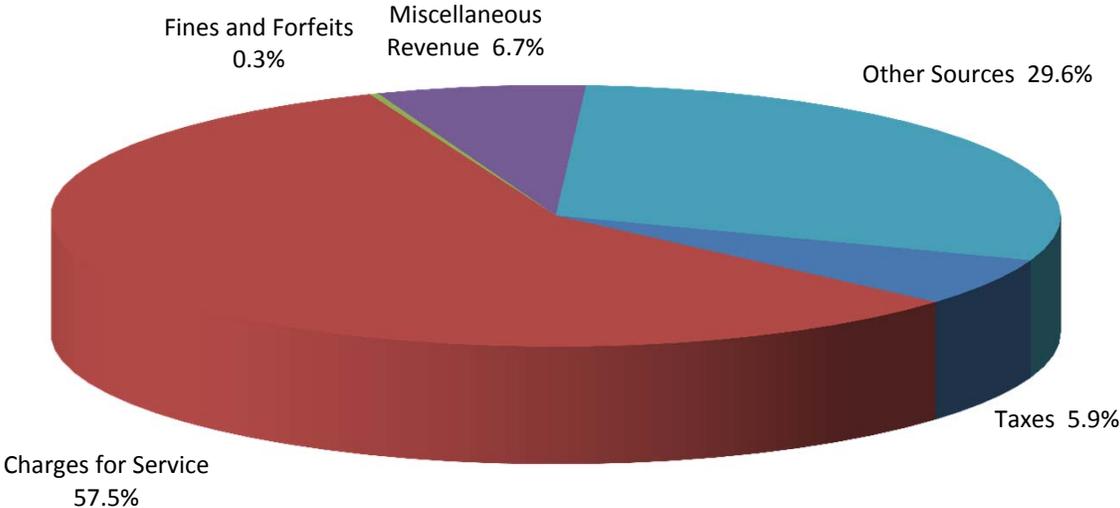
CITY OF JACKSONVILLE, FLORIDA

**ENTERPRISE FUNDS**  
Summary of Subfunds

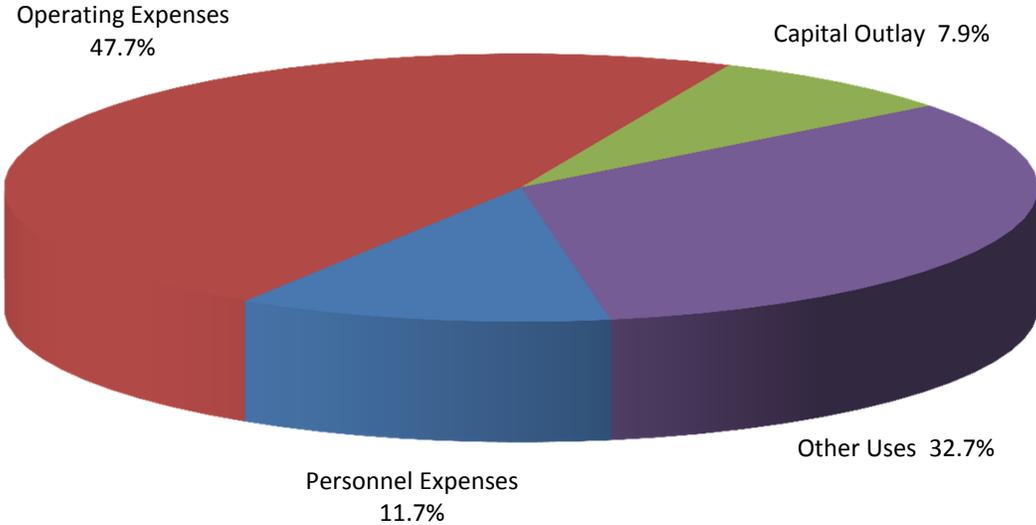
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 13 Budgeted
411	Public Parking System	1,670,746	776,090	24		155,616	2,602,476
412	Parking Garage Revenue		356,043	50,011		1,251,710	1,657,764
431	Motor Vehicle Inspection	344,978	42,371	3		112,622	499,974
441	Solid Waste Disposal	5,603,292	55,006,990	14	5,371,526	1,029,214	67,011,036
442	Contamination Assessment		903,850				903,850
443	Landfill Closure	317,596	9,321,731	3			9,639,330
445	Solid Waste Facilities Mitigation					212,426	212,426
446	Solid Waste Class III Mitigation					118,141	118,141
44G	Solid Waste Debt Svc - 2009B ETR				1,811,000		1,811,000
44H	Solid Waste Debt Svc - 2009C ETR				3,596,150		3,596,150
44I	SW Mitigation Capital Projects					201,426	201,426
451	Mayport Ferry		1,751,564	1			1,751,565
461	Stormwater Services	9,826,417	6,419,583	7	6,399,282	7,317,216	29,962,505
462	Stormwater Svcs-Capital Projects			10,908,679			10,908,679
4A1	Municipal Stadium - City		3,602,662	50,000	11,363,531	4,663,060	19,679,253
4A2	Municipal Stadium - SMG	1,731,329	5,821,287				7,552,616
4A6	Municipal Stadium - Debt Service				11,460,161		11,460,161
4B1	Memorial Arena - City		1,804,595	40,000			1,844,595
4B2	Memorial Arena - SMG	1,534,988	4,286,930			2,726,706	8,548,624
4B6	Memorial Arena - Debt Service				5,736,411		5,736,411
4C1	Baseball Stadium - City		468,640	10,001			478,641
4C2	Baseball Stadium - SMG	313,401	439,194				752,595
4C6	Baseball Stadium - Debt Service				1,515,395		1,515,395
4D1	Performing Arts - City		766,998	35,001	51,402		853,401
4D2	Performing Arts - SMG	758,818	1,811,346			58,834	2,628,998
4D6	Performing Arts - Debt Service				51,880		51,880
4E1	Convention Center - City		632,439	65,001		253,234	950,674
4E2	Convention Center - SMG	1,215,635	1,074,869				2,290,504
4F1	Equestrian Center - City		219,875	1	120,931		340,807
4F2	Equestrian Center - SMG	248,027	360,043				608,070
4F6	Equestrian Center - Debt Service				122,037		122,037
4G1	Sports Complex Capital Maint.			4,776,228			4,776,228
Total Enterprise Funds		23,565,227	95,867,100	15,934,974	47,599,706	18,100,205	201,067,212

**ENTERPRISE FUNDS**

**REVENUE SOURCES**



**EXPENDITURES BY CATEGORY**



CITY OF JACKSONVILLE, FLORIDA

PUBLIC PARKING SYSTEM

SUBFUND -- 411

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	62	0	0		0
	62	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	5,817	8,365	7,380	-11.8%	-985
Transfers from Fund Balance	15,184	0	0		0
	21,001	8,365	7,380	-11.8%	-985
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,816,299	2,066,497	2,021,988	-2.2%	-44,509
Fines and Forfeits	475,886	658,668	570,308	-13.4%	-88,360
Miscellaneous Revenue	3,459	2,800	2,800	0.0%	0
	2,295,643	2,727,965	2,595,096	-4.9%	-132,869
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	85,683	0	0		0
	85,683	0	0		0
<b>TOTAL REVENUE</b>	<b>2,402,389</b>	<b>2,736,330</b>	<b>2,602,476</b>	<b>-4.9%</b>	<b>-133,854</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-76,488	-43,839	-42.7%	32,649
Cash Carryover	0	40,558	44,741	10.3%	4,183
	0	-35,930	902	-102.5%	36,832
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	1,126,467	1,285,415	1,187,585	-7.6%	-97,830
Employer Provided Benefits	434,902	537,417	527,000	-1.9%	-10,417
Internal Service Charges	343,284	276,646	252,358	-8.8%	-24,288
Other Operating Expenses	363,252	400,036	523,732	30.9%	123,696
Capital Outlay	0	95,280	24	-100.0%	-95,256
Indirect Cost	151,619	177,466	110,875	-37.5%	-66,591
	2,419,523	2,772,260	2,601,574	-6.2%	-170,686
<b>TOTAL EXPENDITURES</b>	<b>2,419,523</b>	<b>2,736,330</b>	<b>2,602,476</b>	<b>-4.9%</b>	<b>-133,854</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	40	36	-4
Part-Time Hours	4,980	3,363	-1,617

**PUBLIC PARKING SYSTEM  
SUBFUND 411**

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**BACKGROUND**

The Public Parking Division manages both On-Street and Off-Street parking, Bay Street, Courthouse, Forsythe, and JEA parking lots. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$985 is due to a lower assumption on investment pool earnings.

Charges for Services

- The decrease of \$44,509 is due to decreases of \$395,040 in parking fees – daily, \$246,303 in collection fees – delinquent tax sales, \$63,692 in parking fees – special events, \$53,324 in parking fees – monthly and \$1,996 in collection fees. These were mostly offset by increases of \$265,992 in parking – 40% collection fees, \$220,598 in parking late fees, \$191,832 in collection fees – parking fines, \$35,424 in parking fees – monthly contra and \$2,000 in parking meter rental – out of service.

Fines and Forfeits

- The decrease of \$88,360 is attributable to a decrease of \$147,960 in parking fines. This was slightly offset by an increase of \$59,600 in vehicle immobilization fees.

**EXPENDITURES**

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Cash Carryover

- The increase of \$4,183 is due to a reduction of excess funds being appropriated to this line item.

Salaries

- The decrease of \$97,830 is due the elimination of four positions in this activity.

Employer Provided Benefits

- The decrease of \$10,417 is directly related to the four eliminated positions listed above.

Internal Service Charges

- The decrease of \$24,288 is attributable to a reduction of \$41,898 in ITD charges. These were somewhat offset by increases of \$11,107 in fleet, \$2,018 in copy center allocation, \$2,651 in OGC Legal, \$1,605 in copier consolidation, and \$229 in mailroom allocation charges.

Other Operating Expenses

- The increase of \$123,696 is primarily due to increases of \$214,110 in hardware/software maintenance and licenses, \$17,739 in building rental, \$9,552 in insurance allocation and \$7,154 in credit card fee charges. These were somewhat offset by decreases of \$87,166 in contractual services – SMG, \$25,584 in other operating supplies, \$9,531 in buildings plant renewal and \$3,484 in repair and maintenance charges.

## CITY OF JACKSONVILLE, FLORIDA

### Capital Outlay

- The decrease of \$95,256 is attributable to the elimination of specialized equipment purchases in this fund for FY 13.

### Indirect Costs

- The decrease of \$66,591 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

The one position was transferred out of this fund during FY 12 and three positions were eliminated as part of the budget process. Part-time hours were also reduced by 1,617 hours as part of the budget process.



CITY OF JACKSONVILLE, FLORIDA

PARKING GARAGE REVENUE

SUBFUND -- 412

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-52,018	0	0		0
	-52,018	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	981,278	1,158,204	1,657,764	43.1%	499,560
	981,278	1,158,204	1,657,764	43.1%	499,560
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,075,715	0	0		0
	1,075,715	0	0		0
<b>TOTAL REVENUE</b>	<b>2,004,976</b>	<b>1,158,204</b>	<b>1,657,764</b>	<b>43.1%</b>	<b>499,560</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	220,080	1,200,355	445.4%	980,275
	0	220,080	1,200,355	445.4%	980,275
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Other Operating Expenses	541,585	736,178	356,043	-51.6%	-380,135
Capital Outlay	0	100,845	50,011	-50.4%	-50,834
Indirect Cost	289,906	101,101	51,355	-49.2%	-49,746
	831,491	938,124	457,409	-51.2%	-480,715
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	1,350,001	0	0		0
	1,350,001	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>2,181,492</b>	<b>1,158,204</b>	<b>1,657,764</b>	<b>43.1%</b>	<b>499,560</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**PARKING GARAGE REVENUE  
SUBFUND 412**

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**BACKGROUND**

The Public Parking Division manages the Ed Ball Garage, St. James Building, Yates, City Hall Annex and Water Street garages. Revenues are generated through daily and monthly parking fees, as well as a transfer from the general fund to supplement debt service payments originating from Parking related debt issuance.

**REVENUE**

Charges for Services

- The increase of \$499,560 is due increases of \$482,764 in parking fees – monthly, \$10,000 in parking fees – special events and \$6,796 in parking fees – daily.

**EXPENDITURES**

Cash Carryover

- The increase of \$980,275 is due to excess funds being appropriated to this line item.

Other Operating Expenses

- The decrease of \$380,135 is primarily due to reductions of \$285,357 in buildings plant renewal and \$ 168,266 in repair and maintenance charges. These were slightly offset by an increase of \$ 73,016 in miscellaneous insurance

Capital Outlay

- The decrease of \$50,834 is mainly due to a reduction in specialized equipment purchases for FY 13.

Indirect Cost

- The decrease of \$49,746 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

There are no positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

MOTOR VEHICLE INSPECTION

SUBFUND -- 431

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	2,695	2,506	3,500	39.7%	994
Transfers from Fund Balance	52,588	38,969	45,414	16.5%	6,445
	<u>55,283</u>	<u>41,475</u>	<u>48,914</u>	<u>17.9%</u>	<u>7,439</u>
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	443,016	475,060	451,060	-5.1%	-24,000
Miscellaneous Revenue	788	0	0		0
	<u>443,804</u>	<u>475,060</u>	<u>451,060</u>	<u>-5.1%</u>	<u>-24,000</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	44,215	0	0		0
	<u>44,215</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>543,301</b>	<b>516,535</b>	<b>499,974</b>	<b>-3.2%</b>	<b>-16,561</b>

EXPENDITURES

<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	218,262	248,864	235,870	-5.2%	-12,994
Employer Provided Benefits	87,995	111,063	109,108	-1.8%	-1,955
Internal Service Charges	31,994	25,460	12,412	-51.2%	-13,048
Other Operating Expenses	26,824	31,277	29,959	-4.2%	-1,318
Capital Outlay	0	0	3		3
Indirect Cost	83,820	99,871	112,622	12.8%	12,751
	<u>448,895</u>	<u>516,535</u>	<u>499,974</u>	<u>-3.2%</u>	<u>-16,561</u>
<b>TOTAL EXPENDITURES</b>	<b>448,895</b>	<b>516,535</b>	<b>499,974</b>	<b>-3.2%</b>	<b>-16,561</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	8	7	-1
Part-Time Hours	3,616	3,616	

**MOTOR VEHICLE INSPECTION  
SUBFUND 431**

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**BACKGROUND**

The Public Parking Division manages the inspection stations for school buses, city vehicles and vehicles for hire.

**REVENUE**

Miscellaneous Revenue

- The increase of \$994 is due to higher investment pool earnings.

Transfers from Fund Balance

- The increase of \$6,445 is due to an increase in the fund balance appropriation for FY 13.

Charges for Services

- The decrease of \$24,000 is due to a lower revenue projection from school bus and vehicle for hire inspections.

**EXPENDITURES**

Salaries

- The decrease of \$12,994 is due to the elimination of a vacant position budgeted at \$23,942. This was somewhat offset by an increase of \$11,000 in salaries part time.

Employer Provided Benefits

- The decrease of \$1,955 is mainly due to decreases of \$2,422 in group hospitalization insurance, \$2,326 in workers compensation insurance and \$343 in medicare tax charges. These were somewhat offset by an increase of \$3,267 in GEPP pension contribution costs.

Internal Service Charges

- The decrease of \$13,048 is primarily due to decreases of \$12,272 in ITD and \$1,156 in copy center allocation charges. These were slightly offset by increases of \$346 in fleet charges.

Indirect Cost

- The increase of \$12,751 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

The one position was eliminated as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

SOLID WASTE DISPOSAL

SUBFUND -- 441

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-44,685	0	0		0
	<u>-44,685</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>PUBLIC WORKS</b>					
Charges for Services	64,107,772	66,909,979	65,974,161	-1.4%	-935,818
Fines and Forfeits	0	0	200		200
Miscellaneous Revenue	951,262	1,048,178	1,036,675	-1.1%	-11,503
	<u>65,059,034</u>	<u>67,958,157</u>	<u>67,011,036</u>	<u>-1.4%</u>	<u>-947,121</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	71,371	0	0		0
	<u>71,371</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>65,085,720</b>	<b>67,958,157</b>	<b>67,011,036</b>	<b>-1.4%</b>	<b>-947,121</b>

EXPENDITURES

JACKSONVILLE CITYWIDE ACTIVITIES

Lapse	0	-174,343	0	-100.0%	174,343
Cash Carryover	0	1,898,634	0	-100.0%	-1,898,634
	<u>0</u>	<u>1,724,291</u>	<u>0</u>	<u>-100.0%</u>	<u>-1,724,291</u>
<b>PUBLIC WORKS</b>					
Salaries	3,784,054	4,018,206	3,815,975	-5.0%	-202,231
Lapse	0	0	-138,857		-138,857
Employer Provided Benefits	1,622,689	1,809,514	1,926,174	6.4%	116,660
Internal Service Charges	3,543,900	3,474,477	3,109,289	-10.5%	-365,188
Other Operating Expenses	49,175,306	50,571,729	51,958,172	2.7%	1,386,443
Capital Outlay	12,175	55,003	14	-100.0%	-54,989
Supervision Allocation	-400,758	-349,805	-241,806	-30.9%	107,999
Indirect Cost	1,447,852	1,361,239	1,271,020	-6.6%	-90,219
Extraordinary Lapse	0	0	-60,471		-60,471
	<u>59,185,218</u>	<u>60,940,363</u>	<u>61,639,510</u>	<u>1.1%</u>	<u>699,147</u>

TRANSFERS-NON DEPARTMENTAL

Debt Service	4,543,776	4,843,921	5,371,526	10.9%	527,605
Transfers to Other Funds	1,679,087	449,582	0	-100.0%	-449,582
	<u>6,222,863</u>	<u>5,293,503</u>	<u>5,371,526</u>	<u>1.5%</u>	<u>78,023</u>
<b>TOTAL EXPENDITURES</b>	<b>65,408,081</b>	<b>67,958,157</b>	<b>67,011,036</b>	<b>-1.4%</b>	<b>-947,121</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	114	112	-2
Part-Time Hours	2,600		-2,600

**SOLID WASTE DISPOSAL  
SUBFUND 441**

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**BACKGROUND**

The Solid Waste Disposal Subfund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include collection administration, residential collection, downtown collection and litter pick-up (small and large debris).

Solid waste user fees were established, pursuant to Ordinance # 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance# 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

**REVENUE**

Charges for Services

- The net decrease of \$935,818 is due to reductions of \$345,685 in commercial tipping fee, \$340,236 in solid waste franchise fee, and \$249,621 residential tipping fee revenues.

Miscellaneous Revenue

- The decrease of \$11,503 is due to a reduction of \$10,303 in the sale of recyclable products and a decrease of \$1,200 in miscellaneous sales and charges.

**EXPENDITURES**

Lapse

- The Citywide salary and benefit lapse was removed during the budget process.

Cash Carryover

- The cash carryover was removed in FY 13 due to the unavailability of excess revenues over expenditures in FY 13.

Salaries

- The decrease of \$202,231 is mainly due to reductions of \$161,763 permanent and probationary salaries and \$38,996 salaries part time costs.

Lapse

- The lapse of \$138,857 represents four (4) unfunded positions in this fund.

Employer Provided Benefits

- The net increase of \$116,660 is primarily due to increases of \$94,033 in GEPP pension contribution and \$37,463 of group hospitalization costs. These were partially offset by decreases of \$13,108 in workers compensation insurance and \$1,265 in payroll taxes costs.

Internal Service Charges

- The decrease of \$365,188 is primarily due to reductions of \$177,150 in OGC legal services costs, \$97,212 fleet, and \$68,211 in ITD, and \$25,870 in copy center charges.

Other Operating Expenses

- The net increase of \$1,386,443 is primarily due to increases of \$1,560,920 in contract garbage / recycling and \$134,952 in miscellaneous services and charges. These were slightly offset by decreases of \$136,821 for landfill charge, \$115,317 for general liability insurance, \$50,439 in other operating supplies, and \$5,247 in professional services costs.

## CITY OF JACKSONVILLE, FLORIDA

### Capital Outlay

- The decrease of \$54,989 is primarily due to a reduction of \$54,997 in other heavy equipment costs.

### Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each fund within Solid Waste.

### Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### Extraordinary Lapse

- An extraordinary lapse amount was placed in this fund due to revenue shortfalls. The Solid Waste Division will need to identify operational savings during the fiscal year to realign the budget and remove this lapse amount.

### Debt Service

- The increase of \$527,605 is due to increases of \$240,000 in debt services transfer (intrafund) – principal and of \$287,605 in debt services transfer (intrafund) – interest costs.

### Transfer to Other Funds

- There are no transfers out of this fund in FY 13.

### **AUTHORIZED POSITION CAP**

There is a net reduction of two (2) positions for FY13. Four (4) positions were eliminated from Downtown collection. Two (2) positions were transferred in from ASD as part of the budget process.



CITY OF JACKSONVILLE, FLORIDA

CONTAMINATION ASSESSMENT

SUBFUND -- 442

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	48,417	52,900	48,000	-9.3%	-4,900
Transfers from Fund Balance	535,499	636,244	638,989	0.4%	2,745
	<u>583,916</u>	<u>689,144</u>	<u>686,989</u>	<u>-0.3%</u>	<u>-2,155</u>
<b>PUBLIC WORKS</b>					
Charges for Services	220,755	236,488	216,861	-8.3%	-19,627
	<u>220,755</u>	<u>236,488</u>	<u>216,861</u>	<u>-8.3%</u>	<u>-19,627</u>
<b>TOTAL REVENUE</b>	<b>804,671</b>	<b>925,632</b>	<b>903,850</b>	<b>-2.4%</b>	<b>-21,782</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	18,993	19,432	18,615	-4.2%	-817
Other Operating Expenses	483,480	906,200	885,235	-2.3%	-20,965
	<u>502,472</u>	<u>925,632</u>	<u>903,850</u>	<u>-2.4%</u>	<u>-21,782</u>
<b>TOTAL EXPENDITURES</b>	<b>502,472</b>	<b>925,632</b>	<b>903,850</b>	<b>-2.4%</b>	<b>-21,782</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
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Authorized Positions  
Part-Time Hours

**CONTAMINATION ASSESSMENT  
SUBFUND 442**

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**BACKGROUND**

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy numerous contaminated landfills and dump sites.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$4,900 is due to a lower assumption on investment pool earnings.

Transfers from Fund Balance

- The transfer from retained earnings provides funding for the operations of contamination assessments. The increase of \$2,745 is needed to cover operating expenses for this subfund.

Charges for Services

- The decrease of \$19,627 is primarily due to reductions of \$12,754 in external host fee and \$6,873 in internal host fee charges.

**EXPENDITURES**

Internal Service Charges

- The decrease of \$817 is primarily due to a reduction of \$762 in OGC legal charges.

Other Operating Expenses

- The decrease of \$20,965 is primarily attributable to decreases of \$16,965 in professional services and \$4,000 in repairs and maintenance costs.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

LANDFILL CLOSURE

SUBFUND -- 443

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	335,224	464,200	480,000	3.4%	15,800
Transfers from Fund Balance	3,799,903	10,717,103	7,370,232	-31.2%	-3,346,871
	<u>4,135,127</u>	<u>11,181,303</u>	<u>7,850,232</u>	<u>-29.8%</u>	<u>-3,331,071</u>
<b>PUBLIC WORKS</b>					
Charges for Services	1,821,227	1,951,026	1,789,098	-8.3%	-161,928
Miscellaneous Revenue	772,865	0	0		0
	<u>2,594,091</u>	<u>1,951,026</u>	<u>1,789,098</u>	<u>-8.3%</u>	<u>-161,928</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,679,087	449,582	0	-100.0%	-449,582
	<u>1,679,087</u>	<u>449,582</u>	<u>0</u>	<u>-100.0%</u>	<u>-449,582</u>
<b>TOTAL REVENUE</b>	<b>8,408,305</b>	<b>13,581,911</b>	<b>9,639,330</b>	<b>-29.0%</b>	<b>-3,942,581</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	196,261	204,402	202,848	-0.8%	-1,554
Employer Provided Benefits	64,950	79,263	114,748	44.8%	35,485
Internal Service Charges	2,174	1,576	0	-100.0%	-1,576
Other Operating Expenses	1,634,208	13,296,667	9,321,731	-29.9%	-3,974,936
Capital Outlay	17,062	3	3	0.0%	0
	<u>1,914,656</u>	<u>13,581,911</u>	<u>9,639,330</u>	<u>-29.0%</u>	<u>-3,942,581</u>
<b>TOTAL EXPENDITURES</b>	<b>1,914,656</b>	<b>13,581,911</b>	<b>9,639,330</b>	<b>-29.0%</b>	<b>-3,942,581</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**LANDFILL CLOSURE  
SUBFUND 443**

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**BACKGROUND**

The Landfill Closure Subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

**REVENUE**

Miscellaneous Revenue

- The increase of \$15,800 is due to a higher assumption on investment pool earnings.

Transfer from Fund Balance

- The decrease of \$3,346,871 is due to a reduction of transfers from retained earnings.

Charges for Services

- The decrease of \$161,928 is primarily due to decreases of \$105,227 in external host fee \$56,701 in internal host fee charges.

Transfers from Other Funds

- The decrease of \$449,582 is due to the elimination of the transfer from the Solid Waste Disposal fund (SF 441).

**EXPENDITURES**

Salaries

- The decrease of \$1,554 is primarily due to a reduction of \$1,767 in permanent and probationary salaries cost. This was slightly offset by an increase of \$213 in special pay costs. Employees are allocated from solid waste disposal operations (subfund 441) to perform duties related to landfill closure.

Employer Provided Benefits

- The increase of \$35,485 is primarily due to increases of \$25,798 in workers' compensation insurance cost, \$6,401 in GEPP pension contribution cost, and \$3,271 in group hospitalization insurance costs.

Internal Services Charges

- The decrease of \$1,576 is due to a reduction of \$1,576 in ITD charges.

Other Operating Expenses

- The decrease of \$3,974,936 is primarily due to decreases of \$3,905,120 in miscellaneous services and charges, \$25,500 in repairs and maintenance, \$18,975 in other operating supplies, \$13,500 professional services, and \$12,617 in electricity (utility bills).

**AUTHORIZED POSITION CAP**

There are no employees authorized to this subfund.

CITY OF JACKSONVILLE, FLORIDA

SOLID WASTE FACILITIES MITIGATION

SUBFUND -- 445

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-70,042	75,360	36,000	-52.2%	-39,360
Transfers from Fund Balance	42,877	0	0		0
	-27,165	75,360	36,000	-52.2%	-39,360
<b>PUBLIC WORKS</b>					
Charges for Services	-388,563	367,170	176,426	-51.9%	-190,744
Transfers from Fund Balance	27,350	0	0		0
	-361,213	367,170	176,426	-51.9%	-190,744
<b>TOTAL REVENUE</b>	<b>-388,378</b>	<b>442,530</b>	<b>212,426</b>	<b>-52.0%</b>	<b>-230,104</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	442,530	212,426	-52.0%	-230,104
	0	442,530	212,426	-52.0%	-230,104
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	1,497	0	0		0
	1,497	0	0		0
<b>PUBLIC WORKS</b>					
Capital Outlay	64,759	0	0		0
	64,759	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>66,256</b>	<b>442,530</b>	<b>212,426</b>	<b>-52.0%</b>	<b>-230,104</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**SOLID WASTE FACILITIES MITIGATION  
SUBFUND 445**

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**BACKGROUND**

The Solid Waste Facilities Mitigation Subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, Chapter 380, Part 4.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$39,360 is due to a lower assumption on investment pool earnings.

Charges for Services

- The decrease of \$190,744 is attributed to a reduction of internal host fees charges.

**EXPENDITURES**

Cash Carryover

- This amount represents the total amount of revenue budgeted in this fund and is placed in reserve pending future appropriations for mitigation activities.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

SOLID WASTE CLASS III MITIGATION

SUBFUND -- 446

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	19,446	31,055	19,200	-38.2%	-11,855
Transfers from Fund Balance	380,782	0	0		0
	400,228	31,055	19,200	-38.2%	-11,855
PUBLIC WORKS					
Charges for Services	109,936	125,514	98,941	-21.2%	-26,573
	109,936	125,514	98,941	-21.2%	-26,573
<b>TOTAL REVENUE</b>	<b>510,165</b>	<b>156,569</b>	<b>118,141</b>	<b>-24.5%</b>	<b>-38,428</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	156,569	118,141	-24.5%	-38,428
	0	156,569	118,141	-24.5%	-38,428
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	112,592	0	0		0
	112,592	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	200,000	0	0		0
	200,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>312,592</b>	<b>156,569</b>	<b>118,141</b>	<b>-24.5%</b>	<b>-38,428</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**SOLID WASTE CLASS III MITIGATION  
SUBFUND 446**

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**BACKGROUND**

The Solid Waste Class III Mitigation Subfund was established to mitigate property concerns in areas surrounding Class III landfills (i.e. private construction and demolition debris landfills). A Resource Recovery Fee (External Host Fee) of \$.50 is applied to each Class III ton deposited at the Old Kings Road (private) landfill. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$11,855 is due to a lower assumption on investment pool earnings.

Charges for Services

- The decrease of \$26,573 is attributed to a reduction of external host fees charges.

**EXPENDITURES**

Cash Carryover

- This amount represents the total amount of revenue budgeted in this fund and is placed in reserve pending future appropriations for mitigation activities.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

SOLID WASTE DEBT SVC-2009B ETR

SUBFUND -- 44G

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	18,388	12,066	-34.4%	-6,322
	0	18,388	12,066	-34.4%	-6,322
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	1,537,598	1,798,934	17.0%	261,336
	0	1,537,598	1,798,934	17.0%	261,336
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,555,986</b>	<b>1,811,000</b>	<b>16.4%</b>	<b>255,014</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	1,555,986	1,811,000	16.4%	255,014
	0	1,555,986	1,811,000	16.4%	255,014
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,555,986</b>	<b>1,811,000</b>	<b>16.4%</b>	<b>255,014</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions			
Part-Time Hours			

**SOLID WASTE DEBT SERVICE - 2009B ETR  
SUBFUND 44G**

**BACKGROUND**

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1996A and replaced subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (SF 441).

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay part of the debt service costs for FY13.

Transfer in to Pay Debt Service

- This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009B ETR (ref 96A)	1,490,000	321,000	0	1,811,000

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

SOLID WASTE DEBT SVC-2009C ETR

SUBFUND -- 44H

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	35,174	23,558	-33.0%	-11,616
	0	35,174	23,558	-33.0%	-11,616
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	3,306,323	3,572,592	8.1%	266,269
	0	3,306,323	3,572,592	8.1%	266,269
<b>TOTAL REVENUE</b>	<b>0</b>	<b>3,341,497</b>	<b>3,596,150</b>	<b>7.6%</b>	<b>254,653</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	3,341,497	3,596,150	7.6%	254,653
	0	3,341,497	3,596,150	7.6%	254,653
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>3,341,497</b>	<b>3,596,150</b>	<b>7.6%</b>	<b>254,653</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**SOLID WASTE DEBT SERVICE - 2009C ETR  
SUBFUND 44H**

**BACKGROUND**

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1999B and replaced subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (SF 441).

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay part of the debt service costs for FY13.

Transfer in to Pay Debt Service

- This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C ETR (ref 99B)	3,050,000	546,150	0	3,596,150

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

SW MITIGATION CAPITAL PROJECTS

SUBFUND -- 44I

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>PUBLIC WORKS</b>					
Charges for Services	738,533	125,000	176,426	41.1%	51,426
Miscellaneous Revenue	121,807	0	25,000		25,000
	<u>860,339</u>	<u>125,000</u>	<u>201,426</u>	<u>61.1%</u>	<u>76,426</u>
<b>TOTAL REVENUE</b>	<b>860,339</b>	<b>125,000</b>	<b>201,426</b>	<b>61.1%</b>	<b>76,426</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	0	201,426		201,426
	<u>0</u>	<u>0</u>	<u>201,426</u>		<u>201,426</u>
<b>PUBLIC WORKS</b>					
Capital Outlay	1,972	0	0		0
	<u>1,972</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	125,000	0	-100.0%	-125,000
	<u>0</u>	<u>125,000</u>	<u>0</u>	<u>-100.0%</u>	<u>-125,000</u>
<b>TOTAL EXPENDITURES</b>	<b>1,972</b>	<b>125,000</b>	<b>201,426</b>	<b>61.1%</b>	<b>76,426</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**SOLID WASTE MITIGATION CAPITAL PROJECTS  
SUBFUND 44I**

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**BACKGROUND**

The Solid Waste Mitigation Capital Projects Subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

**REVENUE**

Charges for Services

- Internal Host Fees is derived from the Taye Brown Regional Park Improvement District's share of Resource Recovery Fees collected at the Trail Ridge Landfill. The internal host fee of \$176,426 is calculated based on \$0.25 per ton.

Miscellaneous Revenue

- The increase of \$25,000 is due to a higher assumption on investment pool earnings.

**EXPENDITURES**

Cash Carryover

- Funds in this category are placed in reserve pending future appropriations for mitigation activities. There was no cash carryover for FY 12 because the funds were appropriated for a specific purpose as noted below.

Transfers-Non-Departmental

- The amount budgeted in this line item for FY 12 represents a one-time transfer of \$125,000 to the Equestrian Center. For FY 13 there is no transfer.

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

MAYPORT FERRY

SUBFUND -- 451

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	1,565		1,565
Other Sources	0	0	200,000		200,000
Transfers from Fund Balance	0	0	200,000		200,000
	<u>0</u>	<u>0</u>	<u>401,565</u>		<u>401,565</u>
<b>PUBLIC WORKS</b>					
Charges for Services	0	0	1,350,000		1,350,000
	<u>0</u>	<u>0</u>	<u>1,350,000</u>		<u>1,350,000</u>
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,751,565</b>		<b>1,751,565</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	0	316,800		316,800
Other Operating Expenses	0	0	1,434,764		1,434,764
Capital Outlay	0	0	1		1
	<u>0</u>	<u>0</u>	<u>1,751,565</u>		<u>1,751,565</u>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,751,565</b>		<b>1,751,565</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**MAYPORT FERRY  
SUBFUND 451**

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**BACKGROUND**

Ordinances 2012-0235-E and 2012-0522-E established the creation of the St. Johns River Ferry Commission and the operating procedures for running the Mayport Ferry when the Jacksonville Port Authority returned the Ferry, and the tangible property related to Ferry Operations, to the City of Jacksonville.

**REVENUE**

Miscellaneous Revenue

- The \$1,565 budgeted reflects the assumption for investment pool earnings.

Other Sources

- The \$200,000 budgeted represents a one-time contribution from the Jacksonville Port Authority to support FY 13 operations.

Transfers from Fund Balance

- The \$200,000 budgeted represents the \$100,000 pledged by the Mayor's Administration and the \$100,000 pledged by the City Council to support FY 13 operations.

Charges for Services

- The \$1,350,000 budgeted represents the anticipated transportation fare revenue for FY 13.

**EXPENDITURES**

Internal Service Charges

- The \$316,800 budgeted represents anticipated fleet costs for oil and gas.

Other Operating Expenses

- The \$1,434,764 budgeted represents the cost to contract with Horn-Blower Marine Services, HMS, to run the Mayport Ferry on an annual basis.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

STORMWATER SERVICES

SUBFUND -- 461

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,774,434	0	0		0
	1,774,434	0	0		0
<b>PUBLIC WORKS</b>					
Charges for Services	20,789,394	27,675,983	28,405,063	2.6%	729,080
Miscellaneous Revenue	25	0	0		0
	20,789,419	27,675,983	28,405,063	2.6%	729,080
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	991,169	1,482,501	1,557,442	5.1%	74,941
	991,169	1,482,501	1,557,442	5.1%	74,941
<b>TOTAL REVENUE</b>	<b>23,555,022</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Banking Fund Debt Repayments	717,235	1,116,451	2,590,491	132.0%	1,474,040
Cash Carryover	0	428,248	47,863	-88.8%	-380,385
	717,235	1,544,699	2,638,354	70.8%	1,093,655
<b>NEIGHBORHOODS</b>					
Salaries	134,297	118,236	119,758	1.3%	1,522
Employer Provided Benefits	45,081	51,168	55,943	9.3%	4,775
Internal Service Charges	6,549	29,589	3,707	-87.5%	-25,882
Other Operating Expenses	58,763	51,556	65,562	27.2%	14,006
Capital Outlay	0	1	4	300.0%	3
	244,690	250,550	244,974	-2.2%	-5,576
<b>PARKS &amp; RECREATION</b>					
Salaries	0	0	18,636		18,636
Employer Provided Benefits	0	0	271		271
Other Operating Expenses	0	0	5,419		5,419
	0	0	24,326		24,326
<b>PUBLIC WORKS</b>					
Salaries	6,188,365	6,635,713	6,323,674	-4.7%	-312,039
Employer Provided Benefits	2,707,667	3,004,062	3,308,135	10.1%	304,073
Internal Service Charges	2,727,598	2,780,922	2,258,700	-18.8%	-522,222
Other Operating Expenses	4,054,653	4,174,861	4,086,195	-2.1%	-88,666
Capital Outlay	0	0	3		3
Indirect Cost	1,710,111	1,689,227	1,431,674	-15.2%	-257,553
	17,388,395	18,284,785	17,408,381	-4.8%	-876,404
<b>SPECIAL SERVICES</b>					
Salaries	0	18,636	0	-100.0%	-18,636
Employer Provided Benefits	0	365	0	-100.0%	-365
Other Operating Expenses	0	5,396	0	-100.0%	-5,396
	0	24,397	0	-100.0%	-24,397

CITY OF JACKSONVILLE, FLORIDA

TRANSFERS-NON DEPARTMENTAL

Debt Service	0	0	3,808,791		3,808,791
Transfers to Other Funds	11,149,674	9,054,053	5,837,679	-35.5%	-3,216,374
	<u>11,149,674</u>	<u>9,054,053</u>	<u>9,646,470</u>	6.5%	<u>592,417</u>
<b>TOTAL EXPENDITURES</b>	<b>29,499,994</b>	<b>29,158,484</b>	<b>29,962,505</b>	<b>2.8%</b>	<b>804,021</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	203	201	-2
Part-Time Hours	1,300	1,300	

**STORMWATER SERVICES  
SUBFUND 461**

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**BACKGROUND**

The Stormwater Services fund provides a dedicated funding source, through the Stormwater fee, and operating budget for various Departments including Neighborhoods, Parks & Recreations and Public Works. The Neighborhoods Department - Environmental Quality Division is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring. The Parks & Recreation Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit. The Public Works Department is responsible for completing various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds).

**REVENUE**

Charges for Services

- The overall increase of \$729,080 represents a \$916,235 increase in the stormwater fee and \$78,147 increase in the stormwater late fees. These are offset by decreases of \$144,792 in user fees reduction, \$88,471 in the user fees credit of allowance for bad debts, and \$32,069 in the user fees credit for early payment discounts.

Transfers from Other Funds

- Stormwater User Fees are waived for 501(c) 3 organizations, and individuals and families who are economically disadvantaged. The general fund subsidizes stormwater revenue to compensate for these waivers. The \$74,941 increase indicates that an increase in the number of these exemptions is expected for FY 13.

**EXPENDITURES**

Jacksonville Citywide Activities

Banking Fund Debt Repayment

- The increase of \$1,474,040 is primarily due to an increase of \$1,265,712 in banking fund principal and \$208,328 in banking fund interest.

Cash Carryover

- The decrease of \$380,385 is primarily due to a decrease of \$428,248 in cash carryover. This was offset by an increase of \$47,863 in cash carryover to fund balance.

Neighborhoods

Employer Provided Benefits

- The increase of \$4,775 is primarily due to an increase of \$4,200 in GEPP pension contribution costs.

Internal Service Charges

- The decrease of \$25,882 is primarily due to a \$24,500 decrease in copy center costs.

Other Operating Expenses

- The increase of \$14,006 is being driven by a \$20,240 increase in miscellaneous services & charges which is somewhat offset by reductions of \$5,000 in professional services and \$3,400 in other operating supplies.

## CITY OF JACKSONVILLE, FLORIDA

### Parks & Recreation / Special Services

The changes in funding within Salaries, Employer Provided Benefits and Other Operating Expenses between these two Departments is due to the transfer of the Florida Yards and Neighborhoods program from Special Services into Parks & Recreation.

### Public Works

#### Salaries

- The decrease of \$312,039 is primarily due to reductions of \$213,000 in salaries overtime and \$96,390 in permanent and probationary salaries.

#### Employer Provided Benefits

- The increase of \$304,073 is primarily due to increases of \$186,709 in GEPP pension contribution, \$78,557 in workers' compensation, and \$70,681 in group hospitalization insurance premiums. These were slightly offset by a reduction of \$27,000 in prepaid legal program charges.

#### Internal Service Charges

- The decrease of \$522,222 is partially due to a reduction of \$310,832 in fleet parts allocation. In addition there were reductions of \$84,311 in radio charges, \$59,913 in fleet repairs/maintenance, \$56,564 in computer system maintenance charges, \$43,229 in mailroom charges, \$38,010 in copy center charges, and \$34,872 in ITD data center charges. These decreases were offset by an increase of \$102,081 in the fleet vehicle rental charges.

#### Other Operating Expenses

- The decrease of \$88,666 is primarily due to decreases of \$47,800 in PB buildings plant renewal, \$33,600 in clothing/uniforms and safety equipment, and \$24,308 in guard service. These were offset by increases of \$20,242 in miscellaneous services & charges and \$11,151 in tax collector charges.

#### Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### Transfers – Non Departmental

#### Debt Service

- This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.

#### Transfers to Other Funds

- This amount represents the excess revenue over expenditures in this fund that is transferred to the Stormwater Services - Capital Project fund (SF 462) be used as pay-go funds for various capital projects.

### **AUTHORIZED POSITION CAP**

Two authorized positions were moved out of the Public Works activity in this fund to the General Fund – GSD (SF 011).

CITY OF JACKSONVILLE, FLORIDA

STORMWATER SERVICES - CAPITAL PROJECTS

SUBFUND -- 462

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-418,537	500,726	696,000	39.0%	195,274
	<u>-418,537</u>	<u>500,726</u>	<u>696,000</u>	<u>39.0%</u>	<u>195,274</u>
<b>PUBLIC WORKS</b>					
Other Sources	19,130,000	17,505,947	4,375,000	-75.0%	-13,130,947
	<u>19,130,000</u>	<u>17,505,947</u>	<u>4,375,000</u>	<u>-75.0%</u>	<u>-13,130,947</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	11,588,686	9,054,053	5,837,679	-35.5%	-3,216,374
	<u>11,588,686</u>	<u>9,054,053</u>	<u>5,837,679</u>	<u>-35.5%</u>	<u>-3,216,374</u>
<b>TOTAL REVENUE</b>	<b>30,300,149</b>	<b>27,060,726</b>	<b>10,908,679</b>	<b>-59.7%</b>	<b>-16,152,047</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	-946	0	0		0
Internal Service - Capital Expense	939	726	0	-100.0%	-726
Capital Outlay	9,428,741	27,060,000	10,908,679	-59.7%	-16,151,321
	<u>9,428,735</u>	<u>27,060,726</u>	<u>10,908,679</u>	<u>-59.7%</u>	<u>-16,152,047</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	0	0		0
	<u>0</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>9,428,735</b>	<b>27,060,726</b>	<b>10,908,679</b>	<b>-59.7%</b>	<b>-16,152,047</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**STORMWATER SERVICES – CAPITAL PROJECTS  
SUBFUND 462**

**BACKGROUND**

The Stormwater Services – Capital Projects Subfund accounts for capital projects financed by stormwater user fees, excess retained earnings, debt proceeds and investment earnings when available. Revenues and expenditures reflect the fourth year of financing stormwater capital projects within this subfund.

**REVENUE**

Miscellaneous Revenue

- The budgeted value of \$696,000 for miscellaneous revenue consists of investment earnings. These investment earnings will contribute to the funding needed for the stormwater capital projects approved as part of the FY 13 Capital Improvement Program (CIP).

Other Sources

- Special Revenue Bonds will provide \$4,375,000 or 41% of the funding needed for the FY 13 stormwater capital projects.

Transfers from Other Funds

- The decrease in the transfer from the Stormwater Services operating budget is the result of increased operating expenses and lower projected revenues from stormwater user fees in subfund 461.

**EXPENDITURES**

Capital Outlay

- Capital Outlay accounts for stormwater-related CIP to be undertaken in FY 13. Funded projects are as follows:

Project Title	FY 13 Approved
Country Creek Drainage	1,000,000
County Wide Drainage System Rehab	4,900,259
Crystal Springs Area Drainage	700,000
Messer Area Drainage	1,750,000
Old Plank Road Outfall	175,000
Stormwater Management Plan	500,000
Septic Tank Phase Out	1,633,420
Stormwater Project Development & Feasibility Studies	250,000
	10,908,679

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

MUNICIPAL STADIUM - CITY  
SUBFUND -- 4A1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	6,730,713	6,518,004	7,142,099	9.6%	624,095
Miscellaneous Revenue	147,557	5,121	51,459	904.9%	46,338
	<u>6,878,271</u>	<u>6,523,125</u>	<u>7,193,558</u>	<u>10.3%</u>	<u>670,433</u>
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,644,280	1,928,000	1,925,000	-0.2%	-3,000
Miscellaneous Revenue	4,122,379	4,091,334	4,047,200	-1.1%	-44,134
	<u>5,766,659</u>	<u>6,019,334</u>	<u>5,972,200</u>	<u>-0.8%</u>	<u>-47,134</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	7,376,971	6,487,033	6,513,495	0.4%	26,462
	<u>7,376,971</u>	<u>6,487,033</u>	<u>6,513,495</u>	<u>0.4%</u>	<u>26,462</u>
<b>TOTAL REVENUE</b>	<b>20,021,901</b>	<b>19,029,492</b>	<b>19,679,253</b>	<b>3.4%</b>	<b>649,761</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	194,120	224,169	198,492	-11.5%	-25,677
Other Operating Expenses	3,528,556	3,392,394	3,404,170	0.3%	11,776
Capital Outlay	113,949	80,000	50,000	-37.5%	-30,000
	<u>3,836,625</u>	<u>3,696,563</u>	<u>3,652,662</u>	<u>-1.2%</u>	<u>-43,901</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	10,722,459	10,496,713	11,363,531	8.3%	866,818
Transfers to Other Funds	4,841,068	4,836,216	4,663,060	-3.6%	-173,156
	<u>15,563,527</u>	<u>15,332,929</u>	<u>16,026,591</u>	<u>4.5%</u>	<u>693,662</u>
<b>TOTAL EXPENDITURES</b>	<b>19,400,152</b>	<b>19,029,492</b>	<b>19,679,253</b>	<b>3.4%</b>	<b>649,761</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**MUNICIPAL STADIUM - CITY  
SUBFUND 4A1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Jacksonville Citywide Activities

Taxes

- The increase of \$624,095 is due to higher projected tourist and sales tax revenues.

Miscellaneous Revenue

- The increase of \$46,338 in Jacksonville Citywide Activities is due to projected higher investment earnings.

Office of Economic Development

Miscellaneous Revenue

- The reduction of \$44,134 in the Office of Economic Development is due to lowered projections in the rental of city facilities.

Transfers from Other Funds

- The net increase of \$26,462 represents an increase of \$971,204 from the General Fund. This is mainly offset by the reduction of \$944,742 from the Memorial Arena - City fund (SF 4B1).

**EXPENDITURES**

Internal Service Charges

- The net decrease of \$25,677 is mainly due to reductions of \$32,9331 in ITD internal service charges which are slightly offset by increases of \$5,265 in fleet vehicle rental charges and \$1,931 in fleet parts, oil and gas charges.

Other Operating Expenses

- The net increase of \$11,776 is due to rises in electricity of \$90,185 and water of \$19,500. This is mainly offset by a decrease of \$97,909 in the miscellaneous insurance expense.

Capital Outlay

- The reduction of \$30,000 represents the requested construction projects for FY 13.

Debt Service

- This amount represents the transfer out to the Municipal Stadium – Debt Service fund (SF 4A6) to fund debt service costs.

Transfers to Other Funds

- The reduction of \$173,156 is mainly due to a reduction in the transfer out to the Municipal Stadium-SMG fund (SF 4A2) of \$169,156.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

MUNICIPAL STADIUM - SMG

SUBFUND -- 4A2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	53,614	31,850	-40.6%	-21,764
	0	53,614	31,850	-40.6%	-21,764
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,735,036	1,596,148	1,796,091	12.5%	199,943
Miscellaneous Revenue	1,492,600	1,379,747	1,453,615	5.4%	73,868
	3,227,636	2,975,895	3,249,706	9.2%	273,811
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,441,068	4,440,216	4,271,060	-3.8%	-169,156
	4,441,068	4,440,216	4,271,060	-3.8%	-169,156
<b>TOTAL REVENUE</b>	<b>7,668,704</b>	<b>7,469,725</b>	<b>7,552,616</b>	<b>1.1%</b>	<b>82,891</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	1,375,081	1,351,215	1,320,779	-2.3%	-30,436
Employer Provided Benefits	410,249	460,170	410,550	-10.8%	-49,620
Other Operating Expenses	5,438,391	5,658,340	5,821,287	2.9%	162,947
	7,223,721	7,469,725	7,552,616	1.1%	82,891
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	213,000	0	0		0
	213,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>7,436,721</b>	<b>7,469,725</b>	<b>7,552,616</b>	<b>1.1%</b>	<b>82,891</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**MUNICIPAL STADIUM - SMG  
SUBFUND 4A2**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Jacksonville Citywide Activities

Miscellaneous Revenue

- The decrease of \$21,764 is due to lower than anticipated investment pool earnings.

Office of Economic Development

Charges for Service

- The increase of \$199,943 is due to higher projected revenues of \$95,109 in other ticket surcharges – incentive fees, \$82,763 in contractual services revenue and \$22,071 in parking fees – daily.

Miscellaneous Revenue

- The net increase of \$73,868 in the Office of Economic Development is due to an increase of \$75,000 in non-dwelling rent, \$35,000 in advertising fees and \$32,000 miscellaneous sales and charges. These are mostly offset by decreases of \$54,160 in concession sales and \$13,972 in rental of city facilities – SMG revenue.

Transfers – Non Departmental

Transfers From Other Funds

- The reduction of \$169,156 represents a slightly lower subsidy from the Municipal Stadium-City fund (SF 4A1).

**EXPENDITURES**

Salaries

- The reduction of \$30,436 reflects a decrease in the SMG salaries.

Employer Provided Benefits

- The reduction of \$49,620 reflects a reduction of \$39,890 in SMG- health insurance costs and \$9,730 in SMG – payroll taxes.

Other Operating Expenses

- The net increase of \$162,947 is mainly due to \$159,738 in contractual services – SMG, \$15,000 in repairs and maintenance \$14,000 in event contribution, \$13,000 in repairs and maintenance – supplies and \$10,000 in equipment rentals. These increases are offset somewhat by a decrease in professional services of \$52,284.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

MUNICIPAL STADIUM - DEBT SVC

SUBFUND -- 4A6

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Change From Prior Year Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	48,774	147,805	96,630	-34.6%	-51,175
	<u>48,774</u>	<u>147,805</u>	<u>96,630</u>	<u>-34.6%</u>	<u>-51,175</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,117,513	0	0		0
Transfer In to Pay Debt Service	10,722,459	10,496,713	11,363,531	8.3%	866,818
	<u>11,839,972</u>	<u>10,496,713</u>	<u>11,363,531</u>	<u>8.3%</u>	<u>866,818</u>
<b>TOTAL REVENUE</b>	<b>11,888,746</b>	<b>10,644,518</b>	<b>11,460,161</b>	<b>7.7%</b>	<b>815,643</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	2,362	0	0		0
Fiscal and Other Debt Fees	11,364,661	10,644,518	11,460,161	7.7%	815,643
	<u>11,367,023</u>	<u>10,644,518</u>	<u>11,460,161</u>	<u>7.7%</u>	<u>815,643</u>
<b>TOTAL EXPENDITURES</b>	<b>11,367,023</b>	<b>10,644,518</b>	<b>11,460,161</b>	<b>7.7%</b>	<b>815,643</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**MUNICIPAL STADIUM - DEBT SERVICE  
SUBFUND 4A6**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Municipal Stadium.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer in to Pay Debt Service

- This represents a transfer from the Municipal Stadium operating fund (SF 4A1) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
1997 Cap Imp	290,000	273,905	1,000	564,905
1998 Cap Imp	235,000	1,624,813	500	1,860,313
2002A Cap Imp	220,000	2,545,500	431	2,765,931
2002B Cap Imp (ref 94)	2,810,000	1,283,812	431	4,094,243
2002C Cap Imp (ref 95)	1,175,000	999,338	431	2,174,769
	4,730,000	6,727,368	2,793	11,460,161

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

MEMORIAL ARENA - CITY  
SUBFUND -- 4B1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	19,001	20,925	12,304	-41.2%	-8,621
	19,001	20,925	12,304	-41.2%	-8,621
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	352,038	360,000	365,000	1.4%	5,000
Miscellaneous Revenue	-12,999	0	0		0
	339,039	360,000	365,000	1.4%	5,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	2,302,924	2,464,166	1,467,291	-40.5%	-996,875
	2,302,924	2,464,166	1,467,291	-40.5%	-996,875
<b>TOTAL REVENUE</b>	<b>2,660,964</b>	<b>2,845,091</b>	<b>1,844,595</b>	<b>-35.2%</b>	<b>-1,000,496</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	87,175	94,225	108,337	15.0%	14,112
Other Operating Expenses	1,770,473	1,766,124	1,696,258	-4.0%	-69,866
Capital Outlay	4,998	40,000	40,000	0.0%	0
	1,862,646	1,900,349	1,844,595	-2.9%	-55,754
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	781,704	944,742	0	-100.0%	-944,742
	781,704	944,742	0	-100.0%	-944,742
<b>TOTAL EXPENDITURES</b>	<b>2,644,350</b>	<b>2,845,091</b>	<b>1,844,595</b>	<b>-35.2%</b>	<b>-1,000,496</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**MEMORIAL ARENA - CITY  
SUBFUND 4B1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$8,621 in Jacksonville Citywide Activities is due to lower investment pool earnings.

Charges for Services

- The increase of \$5,000 in the Office of Economic Development is due to an increase in other ticket surcharges- facility fees.

Transfers from Other Funds

- The decrease of \$996,875 is mainly due to a transfer from the Memorial Arena-SMG fund (SF 4B2) of \$15,015.

**EXPENDITURES**

Internal Service Charges

- The net increase of \$14,112 is mainly due to \$15,471 in data center service charges and \$7,070 in network group charges. These are somewhat offset by a decrease of \$7,831 in computer system maintenance charges.

Other Operating Expense

- The decrease of \$69,866 is due to \$43,445 in electricity and \$27,781 in miscellaneous insurance.

Transfers to Other Funds

- There is no budgeted transfer to any other funds in FY 13.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

MEMORIAL ARENA - SMG

SUBFUND -- 4B2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Change From Prior Year Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	5,000	0	-100.0%	-5,000
	0	5,000	0	-100.0%	-5,000
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	4,935,739	5,214,051	5,390,827	3.4%	176,776
Miscellaneous Revenue	2,594,403	2,908,031	3,157,797	8.6%	249,766
	7,530,142	8,122,082	8,548,624	5.3%	426,542
<b>TOTAL REVENUE</b>	<b>7,530,142</b>	<b>8,127,082</b>	<b>8,548,624</b>	<b>5.2%</b>	<b>421,542</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	1,251,844	1,269,980	1,230,404	-3.1%	-39,576
Employer Provided Benefits	307,986	335,385	304,584	-9.2%	-30,801
Other Operating Expenses	4,138,269	4,203,778	4,286,930	2.0%	83,152
	5,698,099	5,809,143	5,821,918	0.2%	12,775
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	2,302,924	2,317,939	2,726,706	17.6%	408,767
	2,302,924	2,317,939	2,726,706	17.6%	408,767
<b>TOTAL EXPENDITURES</b>	<b>8,001,023</b>	<b>8,127,082</b>	<b>8,548,624</b>	<b>5.2%</b>	<b>421,542</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**MEMORIAL ARENA - SMG  
SUBFUND 4B2**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Charges for Services

- The net increase of \$176,776 is mainly due to an increase of \$225,192 in contractual services revenue and \$168,000 in other ticket surcharges.

Miscellaneous Revenue

- The net increase of \$249,776 in the Office of Economic Development is mainly attributed to \$199,117 in rental of city facilities and \$100,000 in advertising fees. The increases are somewhat offset by a decrease of \$85,351 in concession sales.

**EXPENDITURES**

Salaries

- The decrease of \$39,576 is due to decreased staffing and attrition.

Employer Paid Benefits

- The reduction of \$30,801 is due to a reduction of \$21,360 in SMG- health insurance and \$9,441 in SMG- payroll taxes.

Other Operating Expenses

- The net increase of \$83,152 is mainly due to increases in contractual services of \$142,430 and event contribution of \$30,000. These are mainly offset by decreases in repairs and maintenance of \$60,000 and professional services of \$30,278.

Transfers to Other Funds

- This amount is made up of transfers out to various other venues to balance up the funds.
  - Memorial Arena – City (SF 4B1) of \$1,467,291
  - Baseball Stadium – City (SF 4C1) of \$267,103
  - Baseball Stadium – SMG (SF 4C2) of \$323,850
  - Performing Arts Center – City (SF 4D1) of \$106,425
  - Equestrian Center – City (SF 4F1) of \$340,807
  - Equestrian Center – SMG (SF 4F2) of \$221,230

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

MEMORIAL ARENA - DEBT SERVICE

SUBFUND -- 4B6

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	35,023	113,131	65,122	-42.4%	-48,009
	<u>35,023</u>	<u>113,131</u>	<u>65,122</u>	<u>-42.4%</u>	<u>-48,009</u>
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	7,804,389	8,084,815	5,671,289	-29.9%	-2,413,526
	<u>7,804,389</u>	<u>8,084,815</u>	<u>5,671,289</u>	<u>-29.9%</u>	<u>-2,413,526</u>
<b>TOTAL REVENUE</b>	<b>7,839,413</b>	<b>8,197,946</b>	<b>5,736,411</b>	<b>-30.0%</b>	<b>-2,461,535</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	8,148,012	8,197,946	5,736,411	-30.0%	-2,461,535
	<u>8,148,012</u>	<u>8,197,946</u>	<u>5,736,411</u>	<u>-30.0%</u>	<u>-2,461,535</u>
<b>TOTAL EXPENDITURES</b>	<b>8,148,012</b>	<b>8,197,946</b>	<b>5,736,411</b>	<b>-30.0%</b>	<b>-2,461,535</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**MEMORIAL ARENA - DEBT SERVICE  
SUBFUND 4B6**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Memorial Arena.

**REVENUE**

Miscellaneous Revenues

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This a transfer from the Better Jacksonville Plan subfund (SF 111) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2003 Better Jax	1,083,008	836,481	0	1,919,489
2004 Better Jax	0	440,660	0	440,660
2011 Better Jax	1,056,377	692,405	0	1,748,782
2012 Better Jax	0	1,627,480	0	1,627,480
	2,139,385	3,597,026	0	5,736,411

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

BASEBALL STADIUM - CITY

SUBFUND -- 4C1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	4,753	4,771	4,538	-4.9%	-233
	4,753	4,771	4,538	-4.9%	-233
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	112,031	95,500	100,000	4.7%	4,500
Miscellaneous Revenue	122,598	95,000	107,000	12.6%	12,000
	234,629	190,500	207,000	8.7%	16,500
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	795,127	634,337	267,103	-57.9%	-367,234
	795,127	634,337	267,103	-57.9%	-367,234
<b>TOTAL REVENUE</b>	<b>1,034,509</b>	<b>829,608</b>	<b>478,641</b>	<b>-42.3%</b>	<b>-350,967</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	3,514	6,872	3,551	-48.3%	-3,321
Other Operating Expenses	483,217	463,460	465,089	0.4%	1,629
Capital Outlay	7,146	10,001	10,001	0.0%	0
	493,876	480,333	478,641	-0.4%	-1,692
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	454,863	349,275	0	-100.0%	-349,275
	454,863	349,275	0	-100.0%	-349,275
<b>TOTAL EXPENDITURES</b>	<b>948,739</b>	<b>829,608</b>	<b>478,641</b>	<b>-42.3%</b>	<b>-350,967</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**BASEBALL STADIUM-CITY  
SUBFUND 4C1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Jacksonville Citywide Activities

Miscellaneous Revenue

- The amount represents the anticipated investment pool earnings for FY 13 in this fund.

Office of Economic Development

Charges for Services

- The increase of \$4,500 is due to higher projections for other ticket surcharge revenue.

Miscellaneous Revenue

- The increase of \$12,000 is mainly due to an increase in the rental of city facilities.

Transfers – Non Departmental

Transfers from Other Funds

- The decrease of \$367,234 is mainly due a reduction of \$634,337 in the transfer from the General Fund. This is somewhat offset by an increase of \$267,103 from the Arena- SMG fund (SF 4B2).

**EXPENDITURES**

Internal Service Charges

- The net decrease of \$3,321 is mainly due to an reduction of \$6,872 in system development charges. This is slightly offset by an increase of \$1,905 in data center service charges.

Other Operating Expenses

- The net increase of \$1,629 is mainly due to an increase of \$10,000 in water expenses. This is mostly offset by a reduction of \$7,725 in miscellaneous insurance.

Transfers to Other Funds

- The transfer to the Baseball Stadium-SMG fund (SF 4C2) that was done in FY 12 has been eliminated.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

BASEBALL STADIUM - SMG

SUBFUND -- 4C2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	3,321		3,321
	0	0	3,321		3,321
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	326,222	390,296	365,774	-6.3%	-24,522
Miscellaneous Revenue	62,235	58,960	59,650	1.2%	690
	388,457	449,256	425,424	-5.3%	-23,832
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	454,863	349,275	323,850	-7.3%	-25,425
	454,863	349,275	323,850	-7.3%	-25,425
<b>TOTAL REVENUE</b>	<b>843,320</b>	<b>798,531</b>	<b>752,595</b>	<b>-5.8%</b>	<b>-45,936</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	253,430	257,925	252,681	-2.0%	-5,244
Employer Provided Benefits	55,922	62,390	60,720	-2.7%	-1,670
Other Operating Expenses	452,431	478,216	439,194	-8.2%	-39,022
	761,783	798,531	752,595	-5.8%	-45,936
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	20,000	0	0		0
	20,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>781,783</b>	<b>798,531</b>	<b>752,595</b>	<b>-5.8%</b>	<b>-45,936</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**BASEBALL STADIUM-SMG SUBFUND  
SUBFUND 4C2**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Miscellaneous Revenue

- The increase of \$3,321 in Jacksonville Citywide Activities reflects projected interest earnings.

Charges for Services

- The net decrease of \$24,522 is mostly due to reductions of \$23,588 in daily parking fees.

Transfers from Other Funds

- The decrease of \$25,425 is due to a reduced transfer of \$349,275 from the Baseball Stadium - City fund (SF 4C1). This is significantly offset by an increase of \$323,850 from the Memorial Arena - SMG fund (SF 4B2).

**EXPENDITURES**

Salaries

- The reduction of \$5,244 reflects a reduction in SMG salaries.

Employer Provided Benefits

- The reduction of \$1,670 is mainly due to \$1,375 in SMG- health insurance.

Other Operating Expenses

- The net reduction of \$39,022 is mainly due to a reduction of \$31,576 in contractual services and \$14,744 in professional services. These are slightly offset by an increase of \$5,000 SMG insurance expenses.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

BASEBALL STADIUM - DEBT SERVICE

SUBFUND -- 4C6

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	9,291	29,891	17,206	-42.4%	-12,685
	9,291	29,891	17,206	-42.4%	-12,685
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	2,058,822	2,136,123	1,498,189	-29.9%	-637,934
	2,058,822	2,136,123	1,498,189	-29.9%	-637,934
<b>TOTAL REVENUE</b>	<b>2,068,113</b>	<b>2,166,014</b>	<b>1,515,395</b>	<b>-30.0%</b>	<b>-650,619</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	2,152,820	2,166,014	1,515,395	-30.0%	-650,619
	2,152,820	2,166,014	1,515,395	-30.0%	-650,619
<b>TOTAL EXPENDITURES</b>	<b>2,152,820</b>	<b>2,166,014</b>	<b>1,515,395</b>	<b>-30.0%</b>	<b>-650,619</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**BASEBALL STADIUM - DEBT SERVICE  
SUBFUND 4C6**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Baseball Stadium.

**REVENUE**

Miscellaneous Revenues

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This a transfer from the Better Jacksonville Plan subfund (SF 111) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2003 Better Jax	286,146	221,010	0	507,156
2004 Better Jax	0	116,429	0	116,429
2011 Better Jax	279,110	182,943	0	462,053
2012 Better Jax	0	429,757	0	429,757
	565,256	950,139	0	1,515,395

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

PERFORMING ARTS CENTER - CITY

SUBFUND -- 4D1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-24,312	0	0		0
	-24,312	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	219,472	250,000	250,000	0.0%	0
Miscellaneous Revenue	-85,638	0	0		0
	133,834	250,000	250,000	0.0%	0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	660,907	624,364	603,401	-3.4%	-20,963
	660,907	624,364	603,401	-3.4%	-20,963
<b>TOTAL REVENUE</b>	<b>770,429</b>	<b>874,364</b>	<b>853,401</b>	<b>-2.4%</b>	<b>-20,963</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	43,360	70,935	59,691	-15.9%	-11,244
Other Operating Expenses	772,522	722,264	707,307	-2.1%	-14,957
Capital Outlay	0	30,001	35,001	16.7%	5,000
	815,882	823,200	801,999	-2.6%	-21,201
TRANSFERS-NON DEPARTMENTAL					
Debt Service	51,436	51,164	51,402	0.5%	238
Transfers to Other Funds	44,160	0	0		0
	95,596	51,164	51,402	0.5%	238
<b>TOTAL EXPENDITURES</b>	<b>911,479</b>	<b>874,364</b>	<b>853,401</b>	<b>-2.4%</b>	<b>-20,963</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**PERFORMING ARTS CENTER - CITY  
SUBFUND 4D1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Transfers from Other Funds

- The decrease of \$20,963 is due to a reduced transfer of \$145,507 from the General Fund – GSD (SF 011). This is mostly offset by an increase of \$66,754 from the Memorial Arena - SMG fund (SF 4B2) and \$57,790 from the Performing Arts Center - SMG fund (SF 4D2).

**EXPENDITURES**

Internal Service Charges

- The net decrease of \$11,244 is mainly due to a reduction of \$18,423 in fleet parts, oil and gas and \$2,824 in computer system maintenance charges. These are somewhat offset by an increase of \$7,078 data center service charges and \$3,288 in network group charges.

Other Operating Expenses

- The net decrease of \$14,957 is due to \$36,457 in miscellaneous insurance. This is somewhat offset by an increase of \$20,000 in electricity expenses.

Capital Outlay

- The increase of \$5,000 is attributed to capital costs and projects at the Times Union Center of Performing Arts.

Debt Service

- This amount represents the transfer out to the Performing Arts Center – Debt Service fund (SF 4D6) to fund debt service costs.

**AUTHORIZED POSITION CAP**

There are no authorized positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

PERFORMING ARTS CENTER - SMG

SUBFUND -- 4D2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	4,815	0	-100.0%	-4,815
	0	4,815	0	-100.0%	-4,815
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,867,619	1,702,462	1,855,495	9.0%	153,033
Miscellaneous Revenue	773,831	797,850	773,503	-3.1%	-24,347
	2,641,450	2,500,312	2,628,998	5.1%	128,686
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	44,160	0	0		0
	44,160	0	0		0
<b>TOTAL REVENUE</b>	<b>2,685,610</b>	<b>2,505,127</b>	<b>2,628,998</b>	<b>4.9%</b>	<b>123,871</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	591,653	608,210	601,668	-1.1%	-6,542
Employer Provided Benefits	154,499	157,525	157,150	-0.2%	-375
Other Operating Expenses	1,966,775	1,738,348	1,811,346	4.2%	72,998
	2,712,927	2,504,083	2,570,164	2.6%	66,081
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	1,044	58,834	5535.4%	57,790
	0	1,044	58,834	5535.4%	57,790
<b>TOTAL EXPENDITURES</b>	<b>2,712,927</b>	<b>2,505,127</b>	<b>2,628,998</b>	<b>4.9%</b>	<b>123,871</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**PERFORMING ARTS CENTER - SMG  
SUBFUND 4D2**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Jacksonville Citywide Activities

Miscellaneous Revenue

- There are no projected investment earnings for FY 13.

Office of Economic Development

Charges for Services

- The increase of \$153,033 is due to gains in other ticket surcharges of \$100,000 and contractual services revenue of \$53,033.

Miscellaneous Revenue

- The reduction of \$24,347 in the Office of Economic Development is mainly due to the reduction of \$26,232 in concession sales.

**EXPENDITURES**

Other Operating Expenses

- The increase of \$72,998 is mainly due to an increase of \$98,543 in contractual services. This is slightly offset by a reduction of \$34,719 in professional services.

Transfers to Other Funds

- This amount represents a transfer out to the Performing Arts Center- City (SF 4D1).

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

PERFORMING ARTS CENTER - DEBT SERVICE

SUBFUND -- 4D6

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	118	716	478	-33.2%	-238
	118	716	478	-33.2%	-238
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	51,436	51,164	51,402	0.5%	238
	51,436	51,164	51,402	0.5%	238
<b>TOTAL REVENUE</b>	<b>51,555</b>	<b>51,880</b>	<b>51,880</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	25,940	51,880	51,880	0.0%	0
	25,940	51,880	51,880	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>25,940</b>	<b>51,880</b>	<b>51,880</b>	<b>0.0%</b>	<b>0</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**PERFORMING ARTS CENTER - DEBT SERVICE  
SUBFUN 4D6**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Times Union Center for the Performing Arts.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer in to Pay Debt Service

- This represents a transfer from the Times Union Center operating fund (SF 4D1) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents the interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
1996 Sales Tax (RCR)	0	51,880	0	51,880

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

CONVENTION CENTER - CITY

SUBFUND -- 4E1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	135,914	15,758	7,366	-53.3%	-8,392
Transfers from Fund Balance	370,000	0	0		0
	<u>505,914</u>	<u>15,758</u>	<u>7,366</u>	<u>-53.3%</u>	<u>-8,392</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,277,369	1,330,901	943,308	-29.1%	-387,593
	<u>1,277,369</u>	<u>1,330,901</u>	<u>943,308</u>	<u>-29.1%</u>	<u>-387,593</u>
<b>TOTAL REVENUE</b>	<b>1,783,283</b>	<b>1,346,659</b>	<b>950,674</b>	<b>-29.4%</b>	<b>-395,985</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	56,837	70,910	33,212	-53.2%	-37,698
Other Operating Expenses	624,694	589,687	599,227	1.6%	9,540
Capital Outlay	6,421	40,001	65,001	62.5%	25,000
	<u>687,952</u>	<u>700,598</u>	<u>697,440</u>	<u>-0.5%</u>	<u>-3,158</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	926,742	646,061	253,234	-60.8%	-392,827
	<u>926,742</u>	<u>646,061</u>	<u>253,234</u>	<u>-60.8%</u>	<u>-392,827</u>
<b>TOTAL EXPENDITURES</b>	<b>1,614,694</b>	<b>1,346,659</b>	<b>950,674</b>	<b>-29.4%</b>	<b>-395,985</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**CONVENTION CENTER - CITY  
SUBFUND 4E1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Miscellaneous Revenue

- The decrease of \$8,392 is due to a lower assumption of investment pool earnings.

Transfers from Other Funds

- The decrease of \$387,593 due to a reduced subsidy from the General Fund.

**EXPENDITURES**

Internal Service Charges

- The decrease of \$37,698 is attributed to a decrease of \$38,933 in ITD charges. There are offset by an increase of \$1,235 in fleet charges.

Other Operating Expenses

- The increase of \$9,540 is due to increases of \$20,000 in electricity and \$10,000 in water utility charges. These are partially offset by a decrease of \$20,460 in miscellaneous insurance costs.

Capital Outlay

- The increase of \$25,000 is attributable to higher construction costs.

Transfers to Other Funds

- This amount represents a transfer out to the Convention Center - SMG fund (SF 4E2) to balance up that fund.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

CONVENTION CENTER - SMG

SUBFUND -- 4E2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	11,949	5,556	-53.5%	-6,393
	0	11,949	5,556	-53.5%	-6,393
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	967,343	803,079	973,490	21.2%	170,411
Miscellaneous Revenue	989,337	979,700	1,058,224	8.0%	78,524
	1,956,681	1,782,779	2,031,714	14.0%	248,935
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	499,742	499,834	253,234	-49.3%	-246,600
	499,742	499,834	253,234	-49.3%	-246,600
<b>TOTAL REVENUE</b>	<b>2,456,423</b>	<b>2,294,562</b>	<b>2,290,504</b>	<b>-0.2%</b>	<b>-4,058</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	977,255	971,390	929,747	-4.3%	-41,643
Employer Provided Benefits	290,445	289,285	285,888	-1.2%	-3,397
Internal Service Charges	0	1	0	-100.0%	-1
Other Operating Expenses	1,161,599	1,033,886	1,074,869	4.0%	40,983
	2,429,300	2,294,562	2,290,504	-0.2%	-4,058
<b>TOTAL EXPENDITURES</b>	<b>2,429,300</b>	<b>2,294,562</b>	<b>2,290,504</b>	<b>-0.2%</b>	<b>-4,058</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**CONVENTION CENTER - SMG  
SUBFUND 4E2**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

*Jacksonville Citywide Activities*

Miscellaneous Revenue

- The decrease of \$6,393 is due to a lower assumption on investment pool earnings.

*Office of Economic Development*

Charges for Services

- The increase of \$170,411 is attributable to an increase of \$185,116 in contractual services revenue. This is partially offset by decreases of \$14,205 in parking fees – daily and \$500 in other ticket surcharge fee revenues.

Miscellaneous Revenue

- The increase of \$78,524 is due to increases of \$74,024 in rental of city facilities and \$5,000 in concession sales revenues. These are slightly offset by a decrease of \$500 in miscellaneous sales and charge revenue.

*Transfers – Non Departmental*

Transfers from Other Funds

- The decrease of \$246,600 is due to a reduced subsidy from Convention Center - City fund (SF 4E1).

**EXPENDITURES**

Salaries

- The decrease of \$41,643 is attributable to a reduction in SMG salaries.

Other Operating Expenses

- The increase of \$40,983 is mainly due to an increase of \$74,901 in contractual service costs. This is somewhat offset by a reduction of \$34,719 in professional service costs.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

EQUESTRIAN CENTER - CITY

SUBFUND -- 4F1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-6,383	0	0		0
	-6,383	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Miscellaneous Revenue	-291	0	0		0
	-291	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	762,772	697,381	340,807	-51.1%	-356,574
	762,772	697,381	340,807	-51.1%	-356,574
<b>TOTAL REVENUE</b>	<b>756,098</b>	<b>697,381</b>	<b>340,807</b>	<b>-51.1%</b>	<b>-356,574</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Internal Service Charges	38,102	34,169	39,788	16.4%	5,619
Other Operating Expenses	235,384	231,381	180,087	-22.2%	-51,294
Capital Outlay	0	1	1	0.0%	0
	273,486	265,551	219,876	-17.2%	-45,675
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	106,056	118,682	120,931	1.9%	2,249
Transfers to Other Funds	357,846	313,148	0	-100.0%	-313,148
	463,902	431,830	120,931	-72.0%	-310,899
<b>TOTAL EXPENDITURES</b>	<b>737,389</b>	<b>697,381</b>	<b>340,807</b>	<b>-51.1%</b>	<b>-356,574</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**EQUESTRIAN CENTER - CITY  
SUBFUND 4F1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Transfers from Other Funds

- This amount represents a transfer from the Memorial Arena – SMG fund (SF 4B2) to balance the fund.

**EXPENDITURES**

Internal Service Charges:

- The increase of \$5,619 is due to an increase of \$5,901 in fleet charges. These are slightly offset by a reduction of \$282 in ITD charges.

Other Operating Expenses

- The decrease of \$51,294 is attributable to reductions of \$39,671 in plant renewal charges, \$6,623 in miscellaneous insurance and \$5,000 in electricity costs.

Debt Service

- This amount represents the transfer out to the Equestrian Center – Debt Service fund (SF 4F6) to fund debt service costs.

Transfers to Other Funds

- The transfer to the Equestrian Center - SMG fund (SF 4F2) which was made in FY 12 has been eliminated.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

EQUESTRIAN CENTER - SMG

SUBFUND -- 4F2

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	799		799
	0	0	799		799
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	264,118	263,677	258,998	-1.8%	-4,679
Miscellaneous Revenue	132,504	149,175	127,043	-14.8%	-22,132
	396,622	412,852	386,041	-6.5%	-26,811
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	357,846	313,148	221,230	-29.4%	-91,918
	357,846	313,148	221,230	-29.4%	-91,918
<b>TOTAL REVENUE</b>	<b>754,468</b>	<b>726,000</b>	<b>608,070</b>	<b>-16.2%</b>	<b>-117,930</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	258,725	286,975	187,122	-34.8%	-99,853
Employer Provided Benefits	88,500	67,045	60,905	-9.2%	-6,140
Other Operating Expenses	375,846	371,980	360,043	-3.2%	-11,937
	723,071	726,000	608,070	-16.2%	-117,930
<b>TOTAL EXPENDITURES</b>	<b>723,071</b>	<b>726,000</b>	<b>608,070</b>	<b>-16.2%</b>	<b>-117,930</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**EQUESTRIAN CENTER - SMG  
SUBFUND 4F2**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, the Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Miscellaneous Revenue:

- The decrease of \$22,132 is attributable to reductions of \$12,860 in rental of city facilities, \$7,500 in advertising fees and \$1,772 in concession sales revenue.

Transfers from Other Funds:

- The decrease of \$91,918 represents a reduced subsidy of \$313,148 from the Equestrian Center - City fund (SF 4F1). This was mostly offset by an increased subsidy of \$221,230 from the Memorial Arena – SMG fund (SF 4B2)

**EXPENDITURES**

Salaries

- The decrease of \$99,853 is due to a reduction in SMG salaries.

Employer Provided Benefits

- The decrease of \$6,140 is attributable to a decrease of \$8,605 in SMG payroll taxes. This is somewhat offset by an increase of \$2,465 in SMG – Health Insurance costs.

Other Operating Expenses

- The net reduction of \$11,937 is primarily due to a decrease of \$18,523 in repair and maintenance costs. This is offset by increases of \$11,947 in contractual service, \$2,000 in SMG insurance, \$1,993 in contractual service SMG and \$1,050 in advertising and promotion costs.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

EQUESTRIAN CENTER - DEBT SERVICE

SUBFUND -- 4F6

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,062	1,635	1,106	-32.4%	-529
	1,062	1,635	1,106	-32.4%	-529
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	106,056	118,682	120,931	1.9%	2,249
	106,056	118,682	120,931	1.9%	2,249
<b>TOTAL REVENUE</b>	<b>107,119</b>	<b>120,317</b>	<b>122,037</b>	<b>1.4%</b>	<b>1,720</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	3,310	0	0		0
Fiscal and Other Debt Fees	114,309	120,317	122,037	1.4%	1,720
	117,619	120,317	122,037	1.4%	1,720
<b>TOTAL EXPENDITURES</b>	<b>117,619</b>	<b>120,317</b>	<b>122,037</b>	<b>1.4%</b>	<b>1,720</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**EQUESTRIAN CENTER - DEBT SERVICE  
SUBFUND 4F6**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Office of Economic Development serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer in to Pay Debt Service

- This represents a transfer from the Equestrian Center operating fund (SF 4F1) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2005A ETR	0	95,516	0	95,516
2008A Cap Proj (ref 97's & 02)	6,019	6,479	1,764	14,263
2008B Cap Proj (ref 97's & 02)	6,019	6,190	48	12,258
	12,038	108,186	1,813	122,037

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

SPORTS COMPLEX CAPITAL MAINTENANCE

SUBFUND -- 4G1

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	4,403,117	4,198,162	4,776,228	13.8%	578,066
Miscellaneous Revenue	39,643	0	0		0
	<u>4,442,760</u>	<u>4,198,162</u>	<u>4,776,228</u>	<u>13.8%</u>	<u>578,066</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	370,000	0	0		0
	<u>370,000</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>4,812,760</b>	<b>4,198,162</b>	<b>4,776,228</b>	<b>13.8%</b>	<b>578,066</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	2,145,361	4,198,162	4,776,228	13.8%	578,066
	<u>2,145,361</u>	<u>4,198,162</u>	<u>4,776,228</u>	<u>13.8%</u>	<u>578,066</u>
<b>TOTAL EXPENDITURES</b>	<b>2,145,361</b>	<b>4,198,162</b>	<b>4,776,228</b>	<b>13.8%</b>	<b>578,066</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions			
Part-Time Hours			

**SPORTS COMPLEX CAPITAL MAINTENANCE  
SUBFUND 4G1**

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**BACKGROUND**

Ordinance code section 111.136 mandates that the Convention Development Tax collected pursuant to chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for this purpose. These funds are to be used exclusively to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex which includes the Municipal Stadium, Veterans Memorial Arena, the Jacksonville Baseball Stadium and the other venues.

**REVENUE**

Taxes

- This represents the FY 13 anticipated 2 Cent Tourist Development Tax collections.

**EXPENDITURES**

Capital Outlay

- The capital funding by venue and project are detailed in the table below:

Baseball Stadium

Description	Amount
Scoreboard & Broadcast	1,200,000

Memorial Arena

Description	Amount
Building Systems	82,868
Interior Finishes	150,000

Municipal Stadium

Description	Amount
Radio & Communications	50,000
Audio / Visual	50,000
Building Systems	68,360
Exterior Finishes	75,000
Furniture, Fixers & Equipment	125,000
Scoreboard & Control Room	175,000
Interior Finishes / Replacement	335,000
Food Service	340,000
Sound System / Seating Bowl	2,125,000

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.





## INTERNAL SERVICE FUNDS

### Summary of Subfunds

- 511 Fleet Management - Operations
- 512 Fleet Management – Vehicle Replacement
- 513 Fleet Management – Direct Replacement
- 521 Copy Center
- 531 Information Technology Department (ITD) Operations
- 533 Communications
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Banking Fund
- 59B 2008 Special Revenue Bond Debt
- 59C 2009A Special Revenue Bond Debt
- 59D 2009C Special Revenue Bond Debt
- 59E 2010A Special Revenue Bond Debt
- 59F 2010C Special Revenue Bond Debt
- 59G 2011A Special Revenue Bond Debt
- 59H 2012 Special Revenue Bond Debt

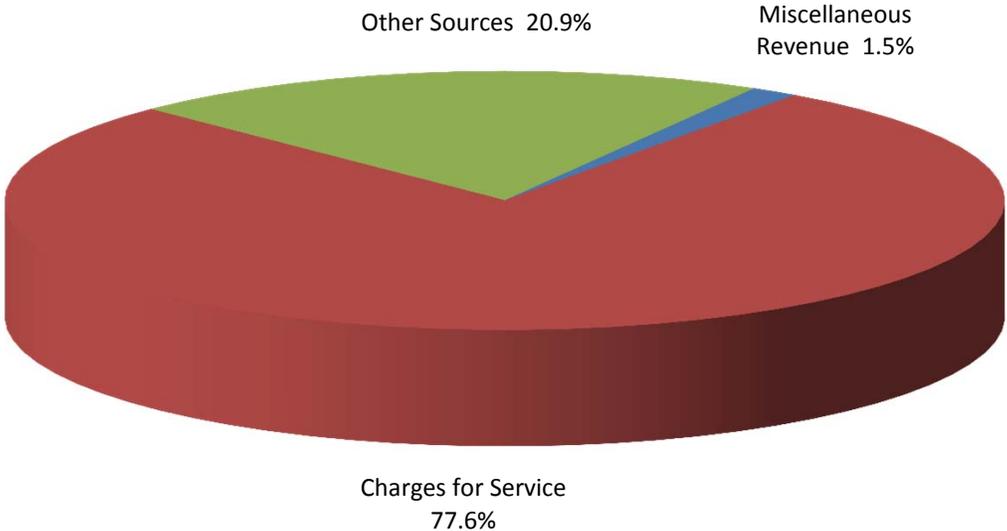
CITY OF JACKSONVILLE, FLORIDA

**INTERNAL SERVICE FUNDS**  
Summary of Subfunds

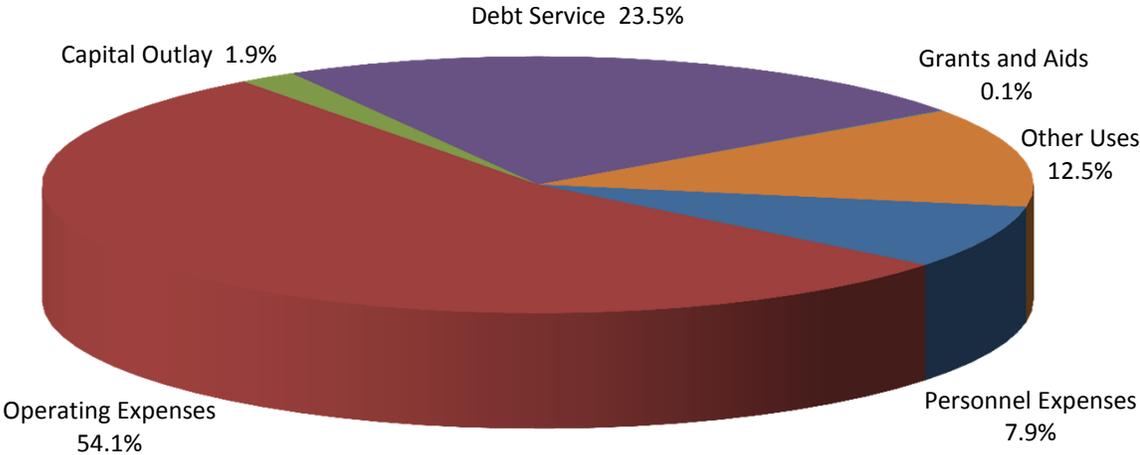
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 13 Budgeted
511	Fleet Mgt - Operations	6,451,000	35,340,330	9	80,734		1,078,633	42,950,706
512	Fleet - Vehicle Replacement	210,672	53,144	3	4,550,594		5,813,031	10,627,444
513	Fleet - Direct Replacement			6,297,600				6,297,600
521	Copy Center	259,884	2,402,976	8,344			48,353	2,719,557
531	ITD Operations	10,293,456	6,600,688	21	28,071		210,262	17,132,498
533	Communications	587,234	2,611,434	6			315,357	3,514,031
534	Radio Communications	852,845	680,294	3	4,242,452	261,000	367,859	6,404,453
536	Tech System Development				1,786,212			1,786,212
537	Tech Equipment Refresh		351,730	63,750			612,148	1,027,628
551	Office of General Counsel	6,303,622	1,561,588	4			175,699	8,040,913
561	Self Insurance	1,388,279	27,073,555	10			2,137,323	30,599,167
571	Group Health	546,889	98,467,230	4			78,340	99,092,463
581	Insured Programs	431,856	9,896,596	4			(623,673)	9,704,783
592	Banking Fund		470,562		40,308,580		32,730,950	73,510,092
59B	2008 Special Rev Bond				4,579,577			4,579,577
59C	2009A Special Rev Bond				4,216,659			4,216,659
59D	2009C Special Rev Bond				5,497,472			5,497,472
59E	2010A Special Rev Bond				4,308,780			4,308,780
59F	2010C Special Rev Bond				4,046,103			4,046,103
59G	2011A Special Rev Bond				2,758,462			2,758,462
59H	2012 Special Rev Bond				4,049,125			4,049,125
Total Internal Service Funds		27,325,737	185,510,127	6,369,758	80,452,821	261,000	42,944,282	342,863,725

**INTERNAL SERVICE FUNDS**

**REVENUE SOURCES**



**EXPENDITURES BY CATEGORY**



CITY OF JACKSONVILLE, FLORIDA

FLEET MGMT - OPERATIONS

SUBFUND -- 511

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	41,317,622	42,688,984	42,283,139	-1.0%	-405,845
Miscellaneous Revenue	433,342	489,211	667,567	36.5%	178,356
	<u>41,750,964</u>	<u>43,178,195</u>	<u>42,950,706</u>	<u>-0.5%</u>	<u>-227,489</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-56,992	0	0		0
	<u>-56,992</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	86,420	0	0		0
	<u>86,420</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>41,780,391</b>	<b>43,178,195</b>	<b>42,950,706</b>	<b>-0.5%</b>	<b>-227,489</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	4,802,201	4,910,317	4,585,118	-6.6%	-325,199
Employer Provided Benefits	1,743,283	1,921,851	1,865,882	-2.9%	-55,969
Internal Service Charges	803,920	957,745	646,622	-32.5%	-311,123
Other Operating Expenses	31,211,619	34,667,829	34,693,708	0.1%	25,879
Capital Outlay	9,665	1	9	800.0%	8
Supervision Allocation	-86,316	-71,478	-75,021	5.0%	-3,543
Indirect Cost	1,446,857	957,654	1,153,654	20.5%	196,000
Banking Fund Debt Repayments	81,803	89,085	80,734	-9.4%	-8,351
	<u>40,013,032</u>	<u>43,433,004</u>	<u>42,950,706</u>	<u>-1.1%</u>	<u>-482,298</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-254,809	0	-100.0%	254,809
	<u>0</u>	<u>-254,809</u>	<u>0</u>	<u>-100.0%</u>	<u>254,809</u>
<b>TOTAL EXPENDITURES</b>	<b>40,013,032</b>	<b>43,178,195</b>	<b>42,950,706</b>	<b>-0.5%</b>	<b>-227,489</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	121	118	-3
Part-Time Hours	2,080	7,722	5,642

**FLEET MANAGEMENT – OPERATIONS  
SUBFUND 511**

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**BACKGROUND**

This internal service fund accumulates and allocates the costs of the operation of the City's Motor Pool and recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board.

**REVENUE**

Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

- The increase is due to a \$106,705 increase in contribution-loss deductibles and a \$71,651 increase in reimbursement for warranty work.

**EXPENDITURES**

Salaries

- The net decrease reflects the impact of eliminating a net of three positions offset slightly by increases in part-time salaries and overtime. The Division will be using more part-time employees and overtime due to the continuing reductions in staffing.

Employer Provided Benefits

- The net decrease reflects the impact of eliminating a net of three positions and a \$55,733 reduction in the workers' compensation allocation. These reductions are offset slightly by an overall increase in pension costs.

Internal Service Charges

- The net decrease is driven by decreases in IT allocations (\$251,509), Fleet parts, oil, gas and lube (\$67,562), Fleet repairs & maintenance allocation (\$17,498) and ITD System Development (\$13,558). These reductions are offset slightly by a \$14,265 increase in the radio allocation.

Other Operating Expenses

- The net increase is mainly due to an increase in parts of \$442,368 which is partially offset by a decrease in fuel costs of \$252,776.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management.

Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

CITY OF JACKSONVILLE, FLORIDA

Banking Fund Debt Repayment

- The Banking Fund interest and principal payback for the previously approved project, which will be repaid in FY 15, is detailed below:

Project Title	78,684	10,401	73,490	7,244	-8,351
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Fueling Station - 609 St. Johns Bluff Rd	78,684	10,401	73,490	7,244	-8,351

Lapse

- The salary and benefit lapse has been removed in this fund due to the elimination of all available vacant positions.

**AUTHORIZED POSITION CAP**

The net reduction of three positions is made up of the following changes:

- Two positions that were redlined in FY 12 were eliminated during the 2011-2012 fiscal year.
- Four positions were eliminated as part of the budget process.
- Three positions were moved into this activity from Intra-Governmental Services Department – Administrative Services Division.

Part-hours were increased from 2,080 to 7,722 because Fleet Management intends to use more part-time employees in order to reduce costs.



CITY OF JACKSONVILLE, FLORIDA

FLEET MGMT - VEHICLE REPLACEMENT

SUBFUND -- 512

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	14,743,527	11,432,151	9,840,055	-13.9%	-1,592,096
Miscellaneous Revenue	302,554	0	0		0
Other Sources	709,827	0	0		0
	<u>15,755,908</u>	<u>11,432,151</u>	<u>9,840,055</u>	<u>-13.9%</u>	<u>-1,592,096</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	620,390	547,443	787,389	43.8%	239,946
Transfers from Fund Balance	0	2,504,160	0	-100.0%	-2,504,160
	<u>620,390</u>	<u>3,051,603</u>	<u>787,389</u>	<u>-74.2%</u>	<u>-2,264,214</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	2,349	0	0		0
	<u>2,349</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>16,378,646</b>	<b>14,483,754</b>	<b>10,627,444</b>	<b>-26.6%</b>	<b>-3,856,310</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	156,742	155,304	152,521	-1.8%	-2,783
Employer Provided Benefits	46,980	51,584	58,151	12.7%	6,567
Internal Service Charges	0	10,684	6,341	-40.6%	-4,343
Other Operating Expenses	43,224	47,465	46,803	-1.4%	-662
Capital Outlay	764,981	0	3		3
Supervision Allocation	86,316	71,478	75,023	5.0%	3,545
Indirect Cost	0	0	96,253		96,253
Banking Fund Debt Repayments	9,299,938	6,710,671	4,550,594	-32.2%	-2,160,077
	<u>10,398,181</u>	<u>7,047,186</u>	<u>4,985,689</u>	<u>-29.3%</u>	<u>-2,061,497</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	153,375	0	-100.0%	-153,375
	<u>0</u>	<u>153,375</u>	<u>0</u>	<u>-100.0%</u>	<u>-153,375</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,746,756	7,283,193	5,641,755	-22.5%	-1,641,438
	<u>3,746,756</u>	<u>7,283,193</u>	<u>5,641,755</u>	<u>-22.5%</u>	<u>-1,641,438</u>
<b>TOTAL EXPENDITURES</b>	<b>14,144,937</b>	<b>14,483,754</b>	<b>10,627,444</b>	<b>-26.6%</b>	<b>-3,856,310</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	3	3	
Part-Time Hours			

**FLEET MANAGEMENT - VEHICLE REPLACEMENT  
SUBFUND 512**

---

**BACKGROUND**

This is an internal service fund that accounts for the replacement of City owned vehicles.

**REVENUE**

Charges for Services

- This revenue represents the charges billed to other departments and agencies for both prior and current year vehicle replacements.

Miscellaneous Revenue

- This represents \$635,286 in anticipated revenue from the sale of surplus vehicles and \$152,103 estimated investment earnings.

**EXPENDITURES**

Salaries

- The net decrease is mainly due to a reduction in overtime (\$5,000) which is partially offset by an increase in leave rollback/sellback (\$2,399).

Employer Provided Benefits

- The net increase is being driven by increased pension (\$4,535) and health insurance (\$1,213) costs as well as a \$1,022 increase in the workers compensation allocation.

Internal Service Charges

- This charge represents an allocation for vehicle rental related to hybrid vehicles purchased / to be purchased in FY 12 with partial grant funding. Several of these vehicles have been received and transferred to other agencies which accounts for the significant budgetary reduction.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment

- This amount represents the interest and principal payback for banking fund borrowing. The amount budgeted will continue to decrease each budget year as less and less borrowing is required and prior year borrowing roles off.

Transfers to Other Funds

- This amount represents the excess revenue over expenditure total in this subfund that is available to fund the bulk of the FY 13 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

**AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

CITY OF JACKSONVILLE, FLORIDA

FLEET MGMT - DIRECT REPLACEMENT

SUBFUND -- 513

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Transfers from Fund Balance	601,459	0	0		0
	<u>601,459</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	53,039	74,307	69,345	-6.7%	-4,962
Transfers from Fund Balance	0	0	586,500		586,500
	<u>53,039</u>	<u>74,307</u>	<u>655,845</u>	<u>782.6%</u>	<u>581,538</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,996,756	7,348,193	5,641,755	-23.2%	-1,706,438
	<u>4,996,756</u>	<u>7,348,193</u>	<u>5,641,755</u>	<u>-23.2%</u>	<u>-1,706,438</u>
<b>TOTAL REVENUE</b>	<b>5,651,254</b>	<b>7,422,500</b>	<b>6,297,600</b>	<b>-15.2%</b>	<b>-1,124,900</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Capital Outlay	4,816,290	7,422,500	6,297,600	-15.2%	-1,124,900
	<u>4,816,290</u>	<u>7,422,500</u>	<u>6,297,600</u>	<u>-15.2%</u>	<u>-1,124,900</u>
<b>TOTAL EXPENDITURES</b>	<b>4,816,290</b>	<b>7,422,500</b>	<b>6,297,600</b>	<b>-15.2%</b>	<b>-1,124,900</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**FLEET MANAGEMENT - DIRECT REPLACEMENT  
SUBFUND 513**

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**BACKGROUND**

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through Banking Fund borrowing.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13.

Transfers From Fund Balance

- This represents the residual funding that was appropriated in FY 12 for vehicle replacements that, once the current fiscal year closes, will be available to fund a portion of the proposed FY 13 replacement list.

Transfers From Other Funds

- This amount represents the transfer from the Vehicle Replacement fund (SF 512) to fund the bulk of the total \$6.3 million proposed vehicle replacements for FY 13.

**EXPENDITURES**

Capital Outlay

- This is the total capital requirement for the FY 13 vehicle replacement that will be purchased with cash.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

COPY CENTER  
SUBFUND -- 521

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	1,639,862	2,074,557	2,719,557	31.1%	645,000
	<u>1,639,862</u>	<u>2,074,557</u>	<u>2,719,557</u>	<u>31.1%</u>	<u>645,000</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-4,969	0	0		0
	<u>-4,969</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,378	0	0		0
	<u>5,378</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>1,640,271</b>	<b>2,074,557</b>	<b>2,719,557</b>	<b>31.1%</b>	<b>645,000</b>

**EXPENDITURES**

**INTRA-GOVERNMENTAL SERVICES**

Salaries	238,793	260,613	184,883	-29.1%	-75,730
Employer Provided Benefits	78,434	90,326	75,001	-17.0%	-15,325
Internal Service Charges	13,904	20,504	8,560	-58.3%	-11,944
Other Operating Expenses	1,096,216	1,573,170	2,394,416	52.2%	821,246
Capital Outlay	0	1	8,344	834300.0%	8,343
Supervision Allocation	0	0	0		0
Indirect Cost	129,943	129,943	48,353	-62.8%	-81,590
	<u>1,557,290</u>	<u>2,074,557</u>	<u>2,719,557</u>	<u>31.1%</u>	<u>645,000</u>
<b>TOTAL EXPENDITURES</b>	<b>1,557,290</b>	<b>2,074,557</b>	<b>2,719,557</b>	<b>31.1%</b>	<b>645,000</b>

**AUTHORIZED POSITION CAP**

	FY 12	FY 13	Change
Authorized Positions	7	6	-1
Part-Time Hours			

**COPY CENTER  
SUBFUND 521**

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**BACKGROUND**

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

**REVENUE**

Charges for Services

- The increase reflects additional charges billed to other departments and agencies due to the relocation of the centralized copier/print solution from the IT operating budget (SF 531) to the Copy Center fund.

**EXPENDITURES**

Salaries

- The net decrease is being driven by the impact of the elimination of a position which is partially offset by a \$1,216 increase in leave rollback/sellback.

Employer Provided Benefits

- The net decrease is being driven by the impact of the elimination of a position.

Internal Service Charges

- The net decrease is due to the removal of fleet allocations and a reduction in the computer sys maint/security charge.

Other Operating Expenses

- The net increase is being driven by the movement of the copier consolidation contract totaling \$1,103,095 into this fund from the IT operating fund (SF 531). This is partially offset by reductions in various operating expense lines, the largest of which, are a \$150,000 decrease in postage supplies and a \$124,070 decrease in outside printing and binding.

Capital Outlay

- There is capital funding in this budget to replace a broken paper cutter.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

One position was eliminated as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

ITD OPERATIONS

SUBFUND -- 531

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	21,686,589	21,716,220	17,128,498	-21.1%	-4,587,722
Miscellaneous Revenue	3,842	2,000	4,000	100.0%	2,000
	<u>21,690,431</u>	<u>21,718,220</u>	<u>17,132,498</u>	<u>-21.1%</u>	<u>-4,585,722</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-33,178	0	0		0
	<u>-33,178</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,244,841	0	0		0
	<u>1,244,841</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>22,902,094</b>	<b>21,718,220</b>	<b>17,132,498</b>	<b>-21.1%</b>	<b>-4,585,722</b>

EXPENDITURES

<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	9,593,143	8,197,374	7,916,094	-3.4%	-281,280
Employer Provided Benefits	2,588,332	2,623,810	2,725,443	3.9%	101,633
Internal Service Charges	803,425	1,058,332	1,493,823	41.1%	435,491
Other Operating Expenses	8,186,881	8,557,039	5,106,865	-40.3%	-3,450,174
Capital Outlay	158,755	1	21	2000.0%	20
Supervision Allocation	-443,275	-458,669	-440,504	-4.0%	18,165
Indirect Cost	1,200,844	1,293,375	650,766	-49.7%	-642,609
Banking Fund Debt Repayments	145,572	114,028	28,071	-75.4%	-85,957
	<u>22,233,677</u>	<u>21,385,290</u>	<u>17,480,579</u>	<u>-18.3%</u>	<u>-3,904,711</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-348,081		-348,081
Cash Carryover	0	332,930	0	-100.0%	-332,930
	<u>0</u>	<u>332,930</u>	<u>-348,081</u>	<u>-204.6%</u>	<u>-681,011</u>
<b>TOTAL EXPENDITURES</b>	<b>22,233,677</b>	<b>21,718,220</b>	<b>17,132,498</b>	<b>-21.1%</b>	<b>-4,585,722</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	125	116	-9
Part-Time Hours	9,240	9,240	

**ITD OPERATIONS  
SUBFUND 531**

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**BACKGROUND**

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

**REVENUE**

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies.

Miscellaneous Revenue

- The increased projection is based on current year actuals.

**EXPENDITURES**

Salaries

- The decrease is being driven by the net reduction of nine positions from this fund as well as reductions in overtime (\$3,483) and leave sellback/rollback (\$9,654). The detail relative to the employee cap is below.

Employer Provided Benefits

- The net increase is due increases in pension and health care costs which are partially offset by the impact of the net reduction of nine positions.

Internal Service Charges

- The main driver is an increase in the GIS/Aerial allocation of \$352,836.

Other Operating Expenses

- Several activities and expenses were moved out of this subfund to other subfunds as part of this budget process. This accounts for \$3,126,925 of the total change in Other Operating Expenses.
  - End User Refresh \$850,440 – moved to the Technology Equipment Refresh fund (SF 537)
  - Consolidated Copier Contract \$1,103,095 – moved to Copy Center fund (SF 521)
  - Network Data Lines costs \$1,173,390 – moved to Communications fund (SF 533)Of the remaining net change of \$304,216 the main drivers are a \$357,388 reduction in hardware/software license & maintenance costs, a \$249,000 reduction in the desktop contract with Emtec and a \$150,000 reduction in document storage costs (file source). These reductions are somewhat offset by an increase of \$427,349 in in-house building rental.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technologies but crosses funds.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

CITY OF JACKSONVILLE, FLORIDA

Banking Fund Debt Repayment

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	109,370      4,658		25,403      2,668		-85,957
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
Correct Addressing Issues	16,575	386	0	0	-16,961
Upgrade HRIS servers	92,795	4,272	25,403	2,668	-68,996

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Cash Carryover

- The cash carryover has been removed due to the movement of the end user refresh activity out of this fund as discussed above in Other Operating Expenses.

**AUTHORIZED POSITION CAP**

The net reduction of nine positions is made up of three positions which were eliminated during the current fiscal year as well as changes during the budget process which include the elimination of eight positions and the movement of two positions into this fund from Intra-Governmental Services Department Administrative Services Division.



CITY OF JACKSONVILLE, FLORIDA

COMMUNICATIONS

SUBFUND -- 533

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	7,287,404	4,645,916	3,508,139	-24.5%	-1,137,777
Miscellaneous Revenue	3,794	0	0		0
	<u>7,291,198</u>	<u>4,645,916</u>	<u>3,508,139</u>	<u>-24.5%</u>	<u>-1,137,777</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	11,924	21,851	5,892	-73.0%	-15,959
	<u>11,924</u>	<u>21,851</u>	<u>5,892</u>	<u>-73.0%</u>	<u>-15,959</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,929	0	0		0
	<u>5,929</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>7,309,051</b>	<b>4,667,767</b>	<b>3,514,031</b>	<b>-24.7%</b>	<b>-1,153,736</b>

EXPENDITURES

INTRA-GOVERNMENTAL SERVICES

Salaries	412,660	437,727	434,638	-0.7%	-3,089
Employer Provided Benefits	117,128	136,941	152,596	11.4%	15,655
Internal Service Charges	160,385	220,721	100,575	-54.4%	-120,146
Other Operating Expenses	6,052,320	3,588,289	2,510,859	-30.0%	-1,077,430
Capital Outlay	0	1	6	500.0%	5
Supervision Allocation	221,626	174,762	167,817	-4.0%	-6,945
Indirect Cost	98,553	109,326	147,540	35.0%	38,214
	<u>7,062,671</u>	<u>4,667,767</u>	<u>3,514,031</u>	<u>-24.7%</u>	<u>-1,153,736</u>
<b>TOTAL EXPENDITURES</b>	<b>7,062,671</b>	<b>4,667,767</b>	<b>3,514,031</b>	<b>-24.7%</b>	<b>-1,153,736</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	8	8	
Part-Time Hours	2,060	2,060	

**COMMUNICATIONS  
SUBFUND 533**

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**BACKGROUND**

This internal service fund accumulates and allocates the costs for the City's network and telephone communications including installs, upgrades and repairs. This fund also accounts for cellular phone and wireless data access for the general government and some other agencies.

**REVENUE**

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 which are expected to decrease due to lower investment returns.

**EXPENDITURES**

Employer Provided Benefits

- The net increase is being driven by increased pension (\$13,616) and health care costs (\$2,655).

Internal Service Charges

- The decrease is being driven by a \$91,089 reduction in IT System Development charges. The change is due to prior year projects being repaid and rolling off the schedule.

Other Operating Expenses

- The decrease is being driven by a \$412,164 reduction in building rental (in house) and a \$1,068,754 reduction in wireless communications. The bulk of this reduction is due to the wireless data card funding for the Office of the Sheriff being moved to the Office of the Sheriff's General Fund - GSD budget (FY12 amount \$948,188). These reductions are partially offset by the movement of \$801,534 of network line costs from the IT operating fund (SF 531) which were subsequently reduced an additional \$359,555.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technology based on employee count.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

CITY OF JACKSONVILLE, FLORIDA

RADIO COMMUNICATIONS

SUBFUND -- 534

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	5,865,867	6,238,012	6,319,500	1.3%	81,488
	5,865,867	6,238,012	6,319,500	1.3%	81,488
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	86,433	93,286	84,953	-8.9%	-8,333
Transfers from Fund Balance	0	536,331	0	-100.0%	-536,331
	86,433	629,617	84,953	-86.5%	-544,664
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	10,954	0	0		0
	10,954	0	0		0
<b>TOTAL REVENUE</b>	<b>5,963,254</b>	<b>6,867,629</b>	<b>6,404,453</b>	<b>-6.7%</b>	<b>-463,176</b>

EXPENDITURES

<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	582,868	683,445	637,140	-6.8%	-46,305
Employer Provided Benefits	188,759	230,740	245,594	6.4%	14,854
Internal Service Charges	126,163	103,747	91,320	-12.0%	-12,427
Other Operating Expenses	1,948,830	737,817	588,974	-20.2%	-148,843
Capital Outlay	0	279,403	3	-100.0%	-279,400
Grants, Aids & Contributions	0	1,333,144	261,000	-80.4%	-1,072,144
Supervision Allocation	221,649	283,907	272,687	-4.0%	-11,220
Indirect Cost	86,366	81,335	95,172	17.0%	13,837
Banking Fund Debt Repayments	2,912,882	3,162,050	4,242,452	34.2%	1,080,402
	6,067,517	6,895,588	6,434,342	-6.7%	-461,246
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-27,959	-29,889	6.9%	-1,930
	0	-27,959	-29,889	6.9%	-1,930
<b>TOTAL EXPENDITURES</b>	<b>6,067,517</b>	<b>6,867,629</b>	<b>6,404,453</b>	<b>-6.7%</b>	<b>-463,176</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	13	13	
Part-Time Hours			

**RADIO COMMUNICATIONS  
SUBFUND 534**

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**BACKGROUND**

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

**REVENUE**

Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13.

**EXPENDITURES**

Salaries

- The decrease is due to the reclassification of various positions to positions with lower pay grades.

Employer Provided Benefits

- The net increase is primarily due to increasing pension costs totaling \$10,545 as well as a \$6,742 increase in the workers compensation allocation.

Internal Service Charges

- The net decrease is being driven by the elimination of IT System Development allocation (\$27,120) which is due to the repayment of various prior year projects. This decrease is partially offset by increases in various IT allocations.

Other Operating Expenses

- The net decrease is being driven by the removal of one time operating supplies budgeted in FY 12 for the new Courthouse of \$203,685. This reduction is partially offset by addition of \$68,300 for hardware/software technical maintenance for the P25 radio system.

Grants, Aids & Contributions

- This represents the JEA repayment for JEA operating costs as detail in the 2003 MOA. The amount is significantly reduced due to the City's repayment of debt owed to JEA related to the First Coast Radio System (ord: 2011-756-E).

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technology based on employee count.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

CITY OF JACKSONVILLE, FLORIDA

Banking Fund Debt Repayment

- The table below compares the FY 12 and FY 13 banking fund debt repayment by project:

Project Title	2,414,815      747,235		3,471,708      770,744		1,080,402
	FY12 B4		FY13 Proposed		
	Principal	Interest	Principal	Interest	Change
First Coast Radio Buyout (2011-756-E)	0	0	942,011	121,751	1,063,762
Radio System (FY09 & FY10 CIP)	2,361,962	743,854	2,476,844	647,804	18,832
Upgrade Existing Public Safety Radios to Encrypted/Digital Op (FY09 B4)	52,853	3,381	52,853	1,189	-2,192

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

**AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.



CITY OF JACKSONVILLE, FLORIDA

TECHNOLOGY SYSTEM DEVELOPMENT

SUBFUND -- 536

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	2,141,984	1,664,912	1,130,461	-32.1%	-534,451
Miscellaneous Revenue	60,151	0	0		0
Other Sources	1,747,193	0	0		0
Transfers from Fund Balance	200,000	0	0		0
	<u>4,149,328</u>	<u>1,664,912</u>	<u>1,130,461</u>	<u>-32.1%</u>	<u>-534,451</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	91,052	43,896	-51.8%	-47,156
Transfers from Fund Balance	0	1,355,175	611,855	-54.9%	-743,320
	<u>0</u>	<u>1,446,227</u>	<u>655,751</u>	<u>-54.7%</u>	<u>-790,476</u>
<b>TOTAL REVENUE</b>	<b>4,149,328</b>	<b>3,111,139</b>	<b>1,786,212</b>	<b>-42.6%</b>	<b>-1,324,927</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Other Operating Expenses	479,182	0	0		0
Capital Outlay	1,323,357	0	0		0
Banking Fund Debt Repayments	2,803,365	3,111,139	1,786,212	-42.6%	-1,324,927
	<u>4,605,905</u>	<u>3,111,139</u>	<u>1,786,212</u>	<u>-42.6%</u>	<u>-1,324,927</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	594,830	0	0		0
	<u>594,830</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>5,200,735</b>	<b>3,111,139</b>	<b>1,786,212</b>	<b>-42.6%</b>	<b>-1,324,927</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**TECHNOLOGY SYSTEM DEVELOPMENT  
SUBFUND 536**

---

**BACKGROUND**

This internal service fund houses IT system development projects. This fund is project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

**REVENUE**

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies for projects previously approved on the annual budget ordinance schedule B4a.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13.

Transfers from Fund Balance

- The timing of spending verses borrowing resulted in an accumulation of excess revenue over expenditures from prior years and will be used to fund the FY 13 banking fund debt repayment.

**EXPENDITURES**

Banking Fund Debt Repayment

- This amount represents the FY 13 interest and principal payback for Banking Fund borrowing related to previously approved projects on the schedule B4a.

**AUTHORIZED POSITION CAP**

There are no positions in this fund.

CITY OF JACKSONVILLE, FLORIDA

TECHNOLOGY EQUIPMENT REFRESH

SUBFUND -- 537

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	0	0	1,027,628		1,027,628
	0	0	1,027,628		1,027,628
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,027,628</b>		<b>1,027,628</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Other Operating Expenses	0	0	351,730		351,730
Capital Outlay	0	0	63,750		63,750
	0	0	415,480		415,480
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	0	612,148		612,148
	0	0	612,148		612,148
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,027,628</b>		<b>1,027,628</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**TECHNOLOGY EQUIPMENT REFRESH  
SUBFUND 537**

---

**BACKGROUND**

This internal service fund accounts for the replacement of City owned computer equipment including PCs, laptops and MDTs. All proposed equipment will be purchased with pay-go funds derived from customer repayments for prior year equipment refresh items. This activity has been removed from the IT operating fund (SF 531) so that it can truly become a direct replacement fund for smaller IT projects in the future.

**REVENUE**

Charges for Services

- This amount represents the customer billings for both the proposed and previously approved equipment replacement.

**EXPENDITURES**

Other Operating Expenses

- This amount is made up of the total cost to deploy the equipment proposed in the FY 13 refresh (\$34,650) and the estimated equipment cost for PCs and laptops, under the \$1,000 capital equipment threshold, that are part of the proposed refresh (\$317,080).

Capital Outlay

- This amount represents the estimated equipment cost for the MDTs that are part of the proposed refresh.

Cash Carryover

- The Charges for Services revenue in FY 13 exceeds the operating cost of the proposed refresh. This amount has been placed into a cash carryover to establish a fund balance in this fund that will be used in the future, with Council's approval, to fund pay-go software development and/or other hardware purchases without the use of borrowed funds.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF GENERAL COUNSEL

SUBFUND -- 551

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	56,534	77,121	85,000	10.2%	7,879
Transfers from Fund Balance	0	101,896	0	-100.0%	-101,896
	<u>56,534</u>	<u>179,017</u>	<u>85,000</u>	<u>-52.5%</u>	<u>-94,017</u>
<b>OFFICE OF GENERAL COUNSEL</b>					
Charges for Services	9,952,266	8,660,059	7,944,913	-8.3%	-715,146
Miscellaneous Revenue	8,236	6,500	11,000	69.2%	4,500
	<u>9,960,501</u>	<u>8,666,559</u>	<u>7,955,913</u>	<u>-8.2%</u>	<u>-710,646</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	88,079	0	0		0
	<u>88,079</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>10,105,114</b>	<b>8,845,576</b>	<b>8,040,913</b>	<b>-9.1%</b>	<b>-804,663</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-192,847	-319,407	65.6%	-126,560
	<u>0</u>	<u>-192,847</u>	<u>-319,407</u>	<u>65.6%</u>	<u>-126,560</u>
<b>OFFICE OF GENERAL COUNSEL</b>					
Salaries	5,400,565	5,497,407	5,047,180	-8.2%	-450,227
Employer Provided Benefits	1,276,974	1,537,693	1,575,849	2.5%	38,156
Internal Service Charges	343,590	355,147	273,890	-22.9%	-81,257
Other Operating Expenses	1,037,787	1,278,449	1,287,698	0.7%	9,249
Capital Outlay	0	1	4	300.0%	3
Indirect Cost	466,835	369,726	175,699	-52.5%	-194,027
	<u>8,525,750</u>	<u>9,038,423</u>	<u>8,360,320</u>	<u>-7.5%</u>	<u>-678,103</u>
<b>TOTAL EXPENDITURES</b>	<b>8,525,750</b>	<b>8,845,576</b>	<b>8,040,913</b>	<b>-9.1%</b>	<b>-804,663</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	69	61	-8
Part-Time Hours	2,600	2,600	

**OFFICE OF GENERAL COUNSEL  
SUBFUND 551**

---

**BACKGROUND**

This internal service fund accumulates and allocates the cost of the General Counsel's Office and recovers its costs via charges to its users/customers which include the City, independent authorities and boards/commissions of the government.

**REVENUE**

Miscellaneous Revenue

- The increase of \$7,879 in Jacksonville Citywide Activities is due to a higher assumption on investment pool earnings.

Transfers from Fund Balance

- The decrease of \$101,896 is due to the elimination of the fund balance appropriation for FY 13.

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies

Miscellaneous Revenue

- The increase of \$4,500 in the Office of General counsel is due to higher miscellaneous sales and charge revenue.

**EXPENDITURES**

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Salaries

- The decrease of \$450,227 is attributable to the elimination of eight (8) positions.

Employer Provided Benefits

- The increase of \$38,156 is primarily due to an increase of \$97,384 in pension contribution costs. This was somewhat offset by decreases of \$44,626 in group hospitalization, \$5,830 in GEPP defined contribution, \$5,191 in medicare tax, \$2,183 in payroll tax and \$1,276 in disability contribution costs charges.

Internal Service Charges

- The decrease of \$81,257 is primarily due to decreases in ITD charges.

Other Operating Expenses

- The increase of \$9,249 is due to increases in employee training (\$13,499), dues subscription & memberships (\$5,464), travel (\$2,000) and insurance costs (\$1,788). These are somewhat offset by decreases in miscellaneous services & charges (\$7,000), plant renewal (\$5,421) and hardware/software maintenance & license charges (\$950).

Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

The employee cap was reduced by eight (8) positions.

CITY OF JACKSONVILLE, FLORIDA

SELF INSURANCE

SUBFUND -- 561

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	26,209,383	24,173,975	26,731,806	10.6%	2,557,831
Miscellaneous Revenue	1,633	0	0		0
	<u>26,211,016</u>	<u>24,173,975</u>	<u>26,731,806</u>	<u>10.6%</u>	<u>2,557,831</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	2,117,827	4,019,304	2,784,921	-30.7%	-1,234,383
Transfers from Fund Balance	4,728,285	387,431	10,832	-97.2%	-376,599
	<u>6,846,112</u>	<u>4,406,735</u>	<u>2,795,753</u>	<u>-36.6%</u>	<u>-1,610,982</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfer In to Pay Debt Service	1,071,608	1,071,608	1,071,608	0.0%	0
	<u>1,071,608</u>	<u>1,071,608</u>	<u>1,071,608</u>	<u>0.0%</u>	<u>0</u>
<b>TOTAL REVENUE</b>	<b>34,128,736</b>	<b>29,652,318</b>	<b>30,599,167</b>	<b>3.2%</b>	<b>946,849</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	943,580	959,957	1,032,161	7.5%	72,204
Employer Provided Benefits	257,037	299,792	382,547	27.6%	82,755
Internal Service Charges	1,177,574	1,166,083	800,416	-31.4%	-365,667
Other Operating Expenses	29,415,161	25,072,496	26,273,139	4.8%	1,200,643
Capital Outlay	141,841	2	10	400.0%	8
Supervision Allocation	689,239	611,322	689,548	12.8%	78,226
Indirect Cost	436,277	471,058	376,167	-20.1%	-94,891
	<u>33,060,709</u>	<u>28,580,710</u>	<u>29,553,988</u>	<u>3.4%</u>	<u>973,278</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-26,429		-26,429
Cash Carryover	0	1,071,608	1,071,608	0.0%	0
	<u>0</u>	<u>1,071,608</u>	<u>1,045,179</u>	<u>-2.5%</u>	<u>-26,429</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,509,073	0	0		0
	<u>3,509,073</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>36,569,782</b>	<b>29,652,318</b>	<b>30,599,167</b>	<b>3.2%</b>	<b>946,849</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	18	21	3
Part-Time Hours	2,800	2,800	

**SELF INSURANCE  
SUBFUND 561**

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**BACKGROUND**

This fund administers a self-insured Worker's Compensation and Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2<sup>nd</sup> injury worker's compensation claims.

**REVENUE**

Charges for Services

- The increase of \$2,557,831 is attributable to an increase of \$2,557,831 in gross premium written revenue.

Miscellaneous Revenue

- The decrease of \$1,234,383 is due to a decrease of \$2,099,173 on investment pool earnings. This was somewhat offset by an increase of \$864,790 in earnings from escrow deposits.

Transfers from Fund Balance

- The decrease of \$376,599 is due to a reduction in the amount of fund balance being appropriated in FY 13.

**EXPENDITURES**

Salaries

- The increase of \$72,204 is due an increase of \$68,552 in permanent and probationary salaries and \$3,650 in special pay pensionable costs.

Employer Provided Benefits

- The increase of \$82,755 is primarily due to increases of \$46,383 in pension contribution, \$22,567 in group hospitalization insurance and \$12,764 in workers compensation insurance charges.

Internal Service Charges

- The decrease of \$365,667 is mainly attributable to decreases of \$327,390 in OGC legal allocation and \$38,963 in ITD charges. These were slightly offset by an increase of \$809 in mailroom allocation charges.

Other Operating Expenses

- The increase of \$1,200,643 is attributable to increases of \$1,273,193 in change in liability and \$912,578 in paid loss costs. These were somewhat offset by decreases of \$720,998 in professional services, \$200,000 in state fee assessment and \$62,336 in insurance costs.

Supervision Allocation

- The increase of \$78,226 is due to increased administrative costs.

Indirect Cost

- The decrease of \$94,891 is due to the study done by MAXIMUS Consulting Services, Inc.

## CITY OF JACKSONVILLE, FLORIDA

### Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

### **AUTHORIZED POSITION CAP**

The employee cap increased by three (3) positions as part of the budget process.



CITY OF JACKSONVILLE, FLORIDA

GROUP HEALTH  
SUBFUND -- 571

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>EMPLOYEE SERVICES</b>					
Charges for Services	93,907,748	96,994,167	98,006,877	1.0%	1,012,710
Miscellaneous Revenue	2,918,770	0	0		0
	<u>96,826,519</u>	<u>96,994,167</u>	<u>98,006,877</u>	<u>1.0%</u>	<u>1,012,710</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	230,964	317,866	128,801	-59.5%	-189,065
Transfers from Fund Balance	0	2,427,627	956,785	-60.6%	-1,470,842
	<u>230,964</u>	<u>2,745,493</u>	<u>1,085,586</u>	<u>-60.5%</u>	<u>-1,659,907</u>
<b>TOTAL REVENUE</b>	<b>97,057,483</b>	<b>99,739,660</b>	<b>99,092,463</b>	<b>-0.6%</b>	<b>-647,197</b>
<b>EXPENDITURES</b>					
<b>EMPLOYEE SERVICES</b>					
Salaries	547,385	573,904	423,376	-26.2%	-150,528
Employer Provided Benefits	143,136	176,641	141,921	-19.7%	-34,720
Internal Service Charges	240,940	276,343	192,138	-30.5%	-84,205
Other Operating Expenses	90,332,237	98,609,611	98,275,092	-0.3%	-334,519
Capital Outlay	0	1	4	300.0%	3
Indirect Cost	104,677	135,034	78,340	-42.0%	-56,694
	<u>91,368,375</u>	<u>99,771,534</u>	<u>99,110,871</u>	<u>-0.7%</u>	<u>-660,663</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-31,874	-18,408	-42.2%	13,466
	<u>0</u>	<u>-31,874</u>	<u>-18,408</u>	<u>-42.2%</u>	<u>13,466</u>
<b>TOTAL EXPENDITURES</b>	<b>91,368,375</b>	<b>99,739,660</b>	<b>99,092,463</b>	<b>-0.6%</b>	<b>-647,197</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	
Authorized Positions		11	8	-3	
Part-Time Hours					

**GROUP HEALTH  
SUBFUND 571**

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**BACKGROUND**

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances.

**REVENUE**

Charges for Services

- The net increase of \$1,012,710 is mainly attributable to a 7% rate increase for nine (9) months in group health insurance. This is offset somewhat with decreases in life insurance, dental and Humana Senior Care. This revenue is based on expenses in this sub-fund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces. Consequently, since overall expenses are higher, so are charges for services.

Miscellaneous Revenue

- The decrease of \$189,065 is attributable to investment earnings.

Transfer from Fund Balance

- The decrease of \$1,470,842 is due to decreases in budgeted expenses.

**EXPENDITURES**

Salaries

- The decrease of \$150,528 is mainly attributable to a decrease of \$148,152 for three (3) positions.

Lapse

- The increase of \$13,466 is the result of the partial removal of a lapse imposed in FY 12.

Employer Benefits

- The decrease of \$34,720 is mainly attributed to decreases in pension and group health insurance.

Internal Service Charges

- The net decrease of \$84,205 is mainly attributable to decreases in ITD charges of \$40,493, mailroom charges of \$26,785 and copy center of \$14,354.

Other Operating Expense

- The net decrease of \$334,519 is primarily attributed to decreases of \$201,321 for insurance costs, professional services of \$121,501 and miscellaneous non-departmental expenditures of \$10,000.

Indirect Cost

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

The cap decreased by three (3) positions.

CITY OF JACKSONVILLE, FLORIDA

INSURED PROGRAMS

SUBFUND -- 581

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Change From Prior Year Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	8,165,227	8,337,220	8,661,180	3.9%	323,960
	8,165,227	8,337,220	8,661,180	3.9%	323,960
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	172,957	312,499	300,000	-4.0%	-12,499
Transfers from Fund Balance	947,364	12,815	743,603	5702.6%	730,788
	1,120,321	325,314	1,043,603	220.8%	718,289
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,805	0	0		0
	4,805	0	0		0
<b>TOTAL REVENUE</b>	<b>9,290,353</b>	<b>8,662,534</b>	<b>9,704,783</b>	<b>12.0%</b>	<b>1,042,249</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	290,431	322,303	342,321	6.2%	20,018
Employer Provided Benefits	71,653	93,797	103,958	10.8%	10,161
Internal Service Charges	56,966	70,666	69,832	-1.2%	-834
Other Operating Expenses	7,554,557	8,717,505	9,826,764	12.7%	1,109,259
Capital Outlay	0	1	4	300.0%	3
Supervision Allocation	-689,239	-611,323	-689,547	12.8%	-78,224
Indirect Cost	71,383	74,162	65,874	-11.2%	-8,288
	7,355,751	8,667,111	9,719,206	12.1%	1,052,095
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-11,463	-14,423	25.8%	-2,960
Cash Carryover	0	6,886	0	-100.0%	-6,886
	0	-4,577	-14,423	215.1%	-9,846
<b>TOTAL EXPENDITURES</b>	<b>7,355,751</b>	<b>8,662,534</b>	<b>9,704,783</b>	<b>12.0%</b>	<b>1,042,249</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	4	4	
Part-Time Hours			

**INSURED PROGRAMS  
SUBFUND 581**

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**BACKGROUND**

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

**REVENUE**

Charges for Services

- The increase of \$323,960 is due to an increase of \$323,960 in insurance premiums.

Miscellaneous Revenue

- The decrease of \$12,499 is due to a lower assumption on investment pool earnings.

Transfers from Fund Balance

- The increase of \$730,788 is due to an increased fund balance appropriation for FY 13.

**EXPENDITURES**

Salaries

- The increase of \$20,018 is mainly due to an increase of \$18,570 in permanent and probationary salaries.

Employer Provided Benefits

- The increase of \$10,161 attributable to an increase of \$14,371 in pension and \$260 in medicare tax costs. These were slightly offset by a decrease of \$3,831 in group hospitalization and \$652 in workers compensation insurance costs.

Other Operating Expenses

- The increase of \$1,109,259 is primarily due to increases of \$1,007,250 in property premium, \$70,000 in professional service, \$19,827 in general liability insurance, \$9,700 in out of state auto liability premium and \$3,000 in CSX rails liability premium charges.

Supervision Allocation

- The increase of \$78,224 is attributable to increases in administrative costs.

Indirect Cost

- The decrease of \$8,288 is due to the study done by MAXIMUS Consulting Services Inc.

Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 13.

Cash Carryover

- The decrease of \$6,886 is due to the elimination of funds appropriated to this line item for FY 13.

**AUTHORIZED POSITION CAP**

There are no changes.

CITY OF JACKSONVILLE, FLORIDA

BANKING FUND  
SUBFUND -- 592

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	36,342,131	44,768,214	40,779,142	-8.9%	-3,989,072
Other Sources	71,058,426	58,525,982	32,730,950	-44.1%	-25,795,032
	<u>107,400,557</u>	<u>103,294,196</u>	<u>73,510,092</u>	<u>-28.8%</u>	<u>-29,784,104</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	352,967	0	0		0
	<u>352,967</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>107,753,524</b>	<b>103,294,196</b>	<b>73,510,092</b>	<b>-28.8%</b>	<b>-29,784,104</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	640,322	644,419	470,562	-27.0%	-173,857
Debt Service	14,508,881	19,713,559	11,100,266	-43.7%	-8,613,293
Other	0	58,525,982	32,730,950	-44.1%	-25,795,032
	<u>15,149,203</u>	<u>78,883,960</u>	<u>44,301,778</u>	<u>-43.8%</u>	<u>-34,582,182</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Debt Service	-78,950	0	0		0
	<u>-78,950</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	15,437,637	24,410,236	29,208,314	19.7%	4,798,078
Transfers to Other Funds	5,153,974	0	0		0
	<u>20,591,610</u>	<u>24,410,236</u>	<u>29,208,314</u>	<u>19.7%</u>	<u>4,798,078</u>
<b>TOTAL EXPENDITURES</b>	<b>35,661,863</b>	<b>103,294,196</b>	<b>73,510,092</b>	<b>-28.8%</b>	<b>-29,784,104</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**BANKING FUND  
SUBFUND 592**

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**BACKGROUND**

Ordinance 2005-1373-E approved the creation of the Banking Fund as a replacement for the City Loan Pool. The Banking Fund may be used by City departments to finance purchases for which there are insufficient funds to purchase outright. The interest rate charged on loans from the Banking Fund shall be the fund's cost of money.

**REVENUE**

Charges for Services

- This revenue item represents the repayment of debt from user departments into the Banking Fund.

Other Sources

- This amount represents the FY 13 proposed new borrowing.

**EXPENDITURES**

Other Operating Expenses

- This amount represents the cost of administering the Banking Fund for FY 13.

Debt Service

- This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.

Other

- This amount is the FY 13 proposed new loan amounts to be borrowed.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2008 SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59B

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	78,813	63,368	41,344	-34.8%	-22,024
	<u>78,813</u>	<u>63,368</u>	<u>41,344</u>	<u>-34.8%</u>	<u>-22,024</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	502,022	0	0		0
Transfer In to Pay Debt Service	4,348,947	4,930,658	4,538,233	-8.0%	-392,425
	<u>4,850,970</u>	<u>4,930,658</u>	<u>4,538,233</u>	<u>-8.0%</u>	<u>-392,425</u>
<b>TOTAL REVENUE</b>	<b>4,929,783</b>	<b>4,994,026</b>	<b>4,579,577</b>	<b>-8.3%</b>	<b>-414,449</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fiscal and Other Debt Fees	4,953,414	4,994,026	4,579,577	-8.3%	-414,449
	<u>4,953,414</u>	<u>4,994,026</u>	<u>4,579,577</u>	<u>-8.3%</u>	<u>-414,449</u>
<b>TOTAL EXPENDITURES</b>	<b>4,953,414</b>	<b>4,994,026</b>	<b>4,579,577</b>	<b>-8.3%</b>	<b>-414,449</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2008 SPECIAL REVENUE BOND FUND  
SUBFUND 59B**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Spec Rev (CIP)	2,880,000	1,699,127	450	4,579,577

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2009A SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59C

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	46,153	40,589	26,289	-35.2%	-14,300
	<u>46,153</u>	<u>40,589</u>	<u>26,289</u>	<u>-35.2%</u>	<u>-14,300</u>
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	2,032,645	3,439,062	4,190,370	21.8%	751,308
	<u>2,032,645</u>	<u>3,439,062</u>	<u>4,190,370</u>	<u>21.8%</u>	<u>751,308</u>
<b>TOTAL REVENUE</b>	<b>2,078,798</b>	<b>3,479,651</b>	<b>4,216,659</b>	<b>21.2%</b>	<b>737,008</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	331,278	0	0		0
Fiscal and Other Debt Fees	1,303,715	3,479,651	4,216,659	21.2%	737,008
	<u>1,634,993</u>	<u>3,479,651</u>	<u>4,216,659</u>	<u>21.2%</u>	<u>737,008</u>
<b>TOTAL EXPENDITURES</b>	<b>1,634,993</b>	<b>3,479,651</b>	<b>4,216,659</b>	<b>21.2%</b>	<b>737,008</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2009A SPECIAL REVENUE BOND FUND  
SUBFUND 59C**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2009A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009A Spec Rev (Ash & Ed Ball)	3,050,440	1,166,219	0	4,216,659

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2009C SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59D

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Intergovernmental Revenue	212,856	0	0		0
Miscellaneous Revenue	69,933	70,067	45,672	-34.8%	-24,395
	<u>282,789</u>	<u>70,067</u>	<u>45,672</u>	<u>-34.8%</u>	<u>-24,395</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	578,092	0	0		0
Transfer In to Pay Debt Service	5,441,529	5,858,917	5,451,800	-6.9%	-407,117
	<u>6,019,621</u>	<u>5,858,917</u>	<u>5,451,800</u>	<u>-6.9%</u>	<u>-407,117</u>
<b>TOTAL REVENUE</b>	<b>6,302,410</b>	<b>5,928,984</b>	<b>5,497,472</b>	<b>-7.3%</b>	<b>-431,512</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	1,384,898	0	0		0
Fiscal and Other Debt Fees	4,014,648	5,928,984	5,497,472	-7.3%	-431,512
	<u>5,399,546</u>	<u>5,928,984</u>	<u>5,497,472</u>	<u>-7.3%</u>	<u>-431,512</u>
<b>TOTAL EXPENDITURES</b>	<b>5,399,546</b>	<b>5,928,984</b>	<b>5,497,472</b>	<b>-7.3%</b>	<b>-431,512</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2009C SPECIAL REVENUE BOND FUND  
SUBFUND 59D**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C Spec Rev (CIP)	3,845,000	1,651,572	900	5,497,472

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2010A SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59E

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	4,646	62,233	40,250	-35.3%	-21,983
	<u>4,646</u>	<u>62,233</u>	<u>40,250</u>	<u>-35.3%</u>	<u>-21,983</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	178,447	0	0		0
Transfer In to Pay Debt Service	2,094,082	4,578,079	4,268,530	-6.8%	-309,549
	<u>2,272,528</u>	<u>4,578,079</u>	<u>4,268,530</u>	<u>-6.8%</u>	<u>-309,549</u>
<b>TOTAL REVENUE</b>	<b>2,277,175</b>	<b>4,640,312</b>	<b>4,308,780</b>	<b>-7.1%</b>	<b>-331,532</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Debt Service	1,146,530	0	0		0
Fiscal and Other Debt Fees	0	4,640,312	4,308,780	-7.1%	-331,532
	<u>1,146,530</u>	<u>4,640,312</u>	<u>4,308,780</u>	<u>-7.1%</u>	<u>-331,532</u>
<b>TOTAL EXPENDITURES</b>	<b>1,146,530</b>	<b>4,640,312</b>	<b>4,308,780</b>	<b>-7.1%</b>	<b>-331,532</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2010A SPECIAL REVENUE BOND FUND  
SUBFUND 59E**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2010A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010A Spec Rev (CIP)	2,515,000	1,793,330	450	4,308,780

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2010C SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59F

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-6,527	18,591	31,444	69.1%	12,853
	<u>-6,527</u>	<u>18,591</u>	<u>31,444</u>	<u>69.1%</u>	<u>12,853</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	40,830	0	0		0
Transfer In to Pay Debt Service	1,022,101	1,341,929	4,014,659	199.2%	2,672,730
	<u>1,062,931</u>	<u>1,341,929</u>	<u>4,014,659</u>	<u>199.2%</u>	<u>2,672,730</u>
<b>TOTAL REVENUE</b>	<b>1,056,404</b>	<b>1,360,520</b>	<b>4,046,103</b>	<b>197.4%</b>	<b>2,685,583</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	377,847	0	0		0
Fiscal and Other Debt Fees	0	1,360,520	4,046,103	197.4%	2,685,583
	<u>377,847</u>	<u>1,360,520</u>	<u>4,046,103</u>	<u>197.4%</u>	<u>2,685,583</u>
<b>TOTAL EXPENDITURES</b>	<b>377,847</b>	<b>1,360,520</b>	<b>4,046,103</b>	<b>197.4%</b>	<b>2,685,583</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2010C SPECIAL REVENUE BOND FUND  
SUBFUND 59F**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2010C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010C-1 Spec Rev (CIP)	1,680,500	637,503	450	2,318,453
2010C-1 Spec Rev (Stormwater)	1,169,500	558,150	0	1,727,650
	2,850,000	1,195,653	450	4,046,103

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2011A SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59G

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-982	39,416	26,349	-33.2%	-13,067
	-982	39,416	26,349	-33.2%	-13,067
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	498,332	2,817,247	2,732,113	-3.0%	-85,134
	498,332	2,817,247	2,732,113	-3.0%	-85,134
<b>TOTAL REVENUE</b>	<b>497,350</b>	<b>2,856,663</b>	<b>2,758,462</b>	<b>-3.4%</b>	<b>-98,201</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	2,856,663	2,758,462	-3.4%	-98,201
	0	2,856,663	2,758,462	-3.4%	-98,201
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,856,663</b>	<b>2,758,462</b>	<b>-3.4%</b>	<b>-98,201</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**2011A SPECIAL REVENUE BOND FUND  
SUBFUND 59G**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2011A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2011A Spec Rev (CIP)	1,065,900	1,131,629	450	2,197,979
2011A Spec Rev (Stormwater)	219,100	341,383	0	560,483
	1,285,000	1,473,012	450	2,758,462

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2012 SPECIAL REV BOND FUND (CIP)

SUBFUND -- 59H

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	36,516		36,516
	0	0	36,516		36,516
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	1,444,344	4,012,609	177.8%	2,568,265
	0	1,444,344	4,012,609	177.8%	2,568,265
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,444,344</b>	<b>4,049,125</b>	<b>180.3%</b>	<b>2,604,781</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	1,444,344	4,049,125	180.3%	2,604,781
	0	1,444,344	4,049,125	180.3%	2,604,781
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,444,344</b>	<b>4,049,125</b>	<b>180.3%</b>	<b>2,604,781</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2012 SPECIAL REVENUE BOND FUND  
SUBFUND 59H**

**BACKGROUND**

This fund receives transfers from the Banking Fund operating fund (SF 592) and then pays out to pay the debt service related to the 2012 CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 13 and will be used to pay the debt service costs for FY 13.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY13.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Spec Rev (CIP)	1,520,000	791,591	500	2,312,091
2012 Stormwater	0	1,413,142	500	1,413,642
2013 Spec Rev (CIP)	0	28,820	0	28,820
2013 Stormwater	0	294,572	0	294,572
	1,520,000	2,528,125	1,000	4,049,125

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.





## OTHER FUNDS

### Summary of Subfunds

- 31P 2002 Guaranteed Entitlement Construction Fund
- 322 General Capital Projects
- 324 Jax Recreation & Environmental Land Acquisition
- 327 2009 Authorized Capital Projects
- 328 2010 Authorized Capital Projects
- 329 2011 Authorized Capital Projects
- 32B 2013 Authorized Capital Projects
- 331 Florida Inland Navigation District Grants
- 341 River City Renaissance Bond
- 363 2004 Excise Taxes Revenue Bond
- 611 General Employees Pension
- 613 Correctional Officers Pension
- 614 Disability Pension Trust
- 64A Sheriff's Trusts
- 64N Art in Public Places Trust Fund
- 721 Jacksonville Housing Finance Authority
- 751 Jacksonville Economic Development Commission
- 759 Jacksonville Economic Development Commission-Cecil Field Trust

CITY OF JACKSONVILLE, FLORIDA

**OTHER FUNDS**  
Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 13 Budgeted
31P	2002 Guar Entitlement Cons Fund			145,318				145,318
322	General Capital Projects			852,000			392,000	1,244,000
324	Jax Recreation & Environmental Land			0				0
327	2009 Authorized Capital Projects			1,251,268				1,251,268
328	2010 Authorized Capital Projects			902,485				902,485
329	2011 Authorized Capital Projects			1,222,216				1,222,216
32B	2013 Authorized Capital Projects			27,355,950				27,355,950
331	FL Inland Navigation District Grants			1,111,018				1,111,018
341	River City Renaissance Bond			129,738				129,738
363	2004 Excise Taxes Rev Bond			752,394				752,394
611	General Employees Pension	371,526	10,439,388	4			(372,713)	10,438,205
613	Correctional Officers Pension		400,000				560,000	960,000
614	Disability Pension Trust		40,000					40,000
64A	Sheriff's Trusts	880,919	412,020	400,000			552,000	2,244,939
64N	Art in Public Places Trust			(53,000)			53,000	0
721	Housing Finance Authority	328,481	221,186	4			29,894	579,565
751	Jacksonville Economic Dev.						412,518	412,518
759	JEDC-Cecil Field Trust		1,986,570					1,986,570
	Total	1,580,926	13,499,164	34,069,395	0	0	1,626,699	50,776,184



CITY OF JACKSONVILLE, FLORIDA

2002 GUAR ENTITLEMENT CONSTR

SUBFUND -- 31P

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	288,418	145,318	-49.6%	-143,100
	0	288,418	145,318	-49.6%	-143,100
<b>TOTAL REVENUE</b>	<b>0</b>	<b>288,418</b>	<b>145,318</b>	<b>-49.6%</b>	<b>-143,100</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	288,418	145,318	-49.6%	-143,100
	0	288,418	145,318	-49.6%	-143,100
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>288,418</b>	<b>145,318</b>	<b>-49.6%</b>	<b>-143,100</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**2002 GUAR ENTITLEMENT CONSTRUCTION FUND  
SUBFUND 31P**

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**BACKGROUND**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be funded with interest earnings:

Public Works	145,318
<b>Project Title</b>	<b>FY 13 Approved</b>
Roadway Widening & Resurfacing	145,318

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

GENERAL CAPITAL PROJECTS

SUBFUND -- 322

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year Percent	Dollar
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Other Sources	0	0	0		0
	0	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,435,547	0	0		0
	1,435,547	0	0		0
<b>NEIGHBORHOODS</b>					
Intergovernmental Revenue	391,665	0	0		0
	391,665	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Miscellaneous Revenue	89,045	0	0		0
	89,045	0	0		0
<b>PUBLIC WORKS</b>					
Miscellaneous Revenue	69,524	0	300,000		300,000
Other Sources	789,354	0	0		0
	858,878	0	300,000		300,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	400,000	396,000	944,000	138.4%	548,000
	400,000	396,000	944,000	138.4%	548,000
<b>TOTAL REVENUE</b>	<b>3,175,135</b>	<b>396,000</b>	<b>1,244,000</b>	<b>214.1%</b>	<b>848,000</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Other Operating Expenses	999	0	0		0
Capital Outlay	1,551,754	0	0		0
	1,552,753	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	400,000	396,000	392,000	-1.0%	-4,000
	400,000	396,000	392,000	-1.0%	-4,000
<b>NEIGHBORHOODS</b>					
Operating - Capital Expense	49,990	0	0		0
Capital Outlay	341,674	0	0		0
	391,664	0	0		0
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Capital Outlay	175,100	0	0		0
	175,100	0	0		0
<b>OFFICE OF THE SHERIFF</b>					
Capital Outlay	0	0	552,000		552,000
	0	0	552,000		552,000

CITY OF JACKSONVILLE, FLORIDA

PARKS, RECR., ENT. & CONSERVATION

Other Operating Expenses	2,327	0	0	0
Capital Outlay	316,717	0	0	0
	<u>319,043</u>	<u>0</u>	<u>0</u>	<u>0</u>

PUBLIC WORKS

Capital Outlay	1,670,684	0	300,000	300,000
	<u>1,670,684</u>	<u>0</u>	<u>300,000</u>	<u>300,000</u>

SPECIAL SERVICES

Capital Outlay	2,391,217	0	0	0
	<u>2,391,217</u>	<u>0</u>	<u>0</u>	<u>0</u>

TRANSFERS-NON DEPARTMENTAL

Transfers to Other Funds	311,112	0	0	0
	<u>311,112</u>	<u>0</u>	<u>0</u>	<u>0</u>

<b>TOTAL EXPENDITURES</b>	<b>7,211,573</b>	<b>396,000</b>	<b>1,244,000</b>	<b>214.1%</b>	<b>848,000</b>
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AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**GENERAL CAPITAL PROJECTS  
SUBFUND 322**

**BACKGROUND**

This fund houses appropriated pay-go and Banking Fund borrowed funds prior to FY 09. The only new activity in this fund is an annual loan repayment amount and other non- interest pay-go capital projects.

**REVENUE**

Miscellaneous Revenue

- This amount represents funding provided by an outside entity to fund the initial study for the New World Avenue extension to Chaffee Road CIP project.

Transfers From Other Funds

- This amount represents two transfers in from other funds. The first is a transfer of \$392,000 from the Municipal Stadium fund (SF 4A1) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued. The remaining transfer of \$552,000 is from the Sheriff's Trust Fund (SF 64A) to fund two FY 13 proposed CIP projects. The detail is provided below in the table under Capital Outlay.

**EXPENDITURES**

Cash Carryover

- This is the loan repayment of \$392,000 as mentioned above.

Capital Outlay

- The table below details the project and project amounts for all funding sources:

Office of the Sheriff	552,000						
<table border="1"> <thead> <tr> <th>Project Title</th> <th>FY 13 Approved</th> </tr> </thead> <tbody> <tr> <td>Pre-Trial Facility Maintenance / Upgrades</td> <td style="text-align: right;">252,000</td> </tr> <tr> <td>Montgomery Correctional Facility - Clinic</td> <td style="text-align: right;">300,000</td> </tr> </tbody> </table>	Project Title	FY 13 Approved	Pre-Trial Facility Maintenance / Upgrades	252,000	Montgomery Correctional Facility - Clinic	300,000	
Project Title	FY 13 Approved						
Pre-Trial Facility Maintenance / Upgrades	252,000						
Montgomery Correctional Facility - Clinic	300,000						

Public Works	300,000				
<table border="1"> <thead> <tr> <th>Project Title</th> <th>FY 13 Approved</th> </tr> </thead> <tbody> <tr> <td>New World Avenue - Extension to Chaffee Rd</td> <td style="text-align: right;">300,000</td> </tr> </tbody> </table>	Project Title	FY 13 Approved	New World Avenue - Extension to Chaffee Rd	300,000	
Project Title	FY 13 Approved				
New World Avenue - Extension to Chaffee Rd	300,000				

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.



CITY OF JACKSONVILLE, FLORIDA

JAX RECREATION & ENVIRONMENTAL LAND ACQ

SUBFUND -- 324

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>EXPENDITURES</b>					
<b>PARKS &amp; RECREATION</b>					
Capital Outlay	0	0	276,176		276,176
	0	0	276,176		276,176
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	0	0	-276,176		-276,176
	0	0	-276,176		-276,176
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**JAX RECREATION & ENVIRONMENTAL LAND ACQUISITION  
SUBFUND 324**

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**BACKGROUND**

This fund currently houses a budgetary CIP transfer for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

There are no revenues in this subfund since this is a CIP amendment moving previously appropriated capacity to another project.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be transferred.

Parks & Recreation	276,176				
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;">Project Title</th> <th style="width: 20%;">FY 13 Approved</th> </tr> </thead> <tbody> <tr> <td>Julius Guinyard - Park and Pool Renovations</td> <td style="text-align: right;">276,176</td> </tr> </tbody> </table>	Project Title	FY 13 Approved	Julius Guinyard - Park and Pool Renovations	276,176	
Project Title	FY 13 Approved				
Julius Guinyard - Park and Pool Renovations	276,176				

"Old" Parks & Recreation Activity	-276,176				
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;">Project Title</th> <th style="width: 20%;">FY 13 Approved</th> </tr> </thead> <tbody> <tr> <td>Parks Upgrades</td> <td style="text-align: right;">-276,176</td> </tr> </tbody> </table>	Project Title	FY 13 Approved	Parks Upgrades	-276,176	
Project Title	FY 13 Approved				
Parks Upgrades	-276,176				

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2009 AUTHORIZED CAPITAL PROJECTS

SUBFUND -- 327

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Other Sources	2,000,000	0	0		0
	2,000,000	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	738,472	3,313,372	1,251,268	-62.2%	-2,062,104
	738,472	3,313,372	1,251,268	-62.2%	-2,062,104
<b>PUBLIC WORKS</b>					
Miscellaneous Revenue	514	0	0		0
Other Sources	5,331,404	0	0		0
	5,331,918	0	0		0
<b>SPECIAL SERVICES</b>					
Other Sources	3,650,000	0	0		0
	3,650,000	0	0		0
<b>TOTAL REVENUE</b>	<b>11,720,390</b>	<b>3,313,372</b>	<b>1,251,268</b>	<b>-62.2%</b>	<b>-2,062,104</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	821,045	0	0		0
	821,045	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Capital Outlay	0	410,000	0	-100.0%	-410,000
	0	410,000	0	-100.0%	-410,000
<b>PARKS &amp; RECREATION</b>					
Capital Outlay	0	0	1,510,376		1,510,376
	0	0	1,510,376		1,510,376
<b>PLANNING AND DEVELOPMENT</b>					
Capital Outlay	652,904	0	0		0
	652,904	0	0		0
<b>PUBLIC WORKS</b>					
Internal Service Charges	145	0	0		0
Operating - Capital Expense	24,225	0	0		0
Capital Outlay	14,303,961	603,372	1,251,268	107.4%	647,896
	14,328,331	603,372	1,251,268	107.4%	647,896
<b>SPECIAL SERVICES</b>					
Internal Service Charges	529	0	0		0
Capital Outlay	3,449,762	2,300,000	-1,510,376	-165.7%	-3,810,376
	3,450,290	2,300,000	-1,510,376	-165.7%	-3,810,376
<b>TOTAL EXPENDITURES</b>	<b>19,252,570</b>	<b>3,313,372</b>	<b>1,251,268</b>	<b>-62.2%</b>	<b>-2,062,104</b>

**2009 AUTHORIZED CAPITAL PROJECTS  
SUBFUND 327**

**BACKGROUND**

This fund currently houses appropriated interest and budgetary transfers for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be funded with interest earnings and budgetary transfers. Any negative amounts in the table represent de-appropriation of previously approved capital funding that is being transferred to another capital project.

Parks & Recreation 1,510,376

Project Title	FY 13 Approved
Criswell Park - Improvements	101,319
Panama Park - Upgrade / Maintenance	100,410
Woodstock Park - Improvements	100,854
Thomas Jefferson Park - Improvements	107,897
Johnnie Walker Park - Improvements	117,072
Julius Guinyard - Park and Pool Renovations	982,824

Public Works 1,251,268

Project Title	FY 13 Approved
Roadway Widening & Resurfacing	1,251,268

Special Services -1,510,376

Project Title	FY 13 Approved
Parks ADA Compliance / Upgrades	-1,112,894
Parks Countywide Upgrades / Maintenance	-397,482

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2010 AUTHORIZED CAPITAL PROJECTS

SUBFUND -- 328

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	688,769	1,090,479	902,485	-17.2%	-187,994
	688,769	1,090,479	902,485	-17.2%	-187,994
PUBLIC WORKS					
Other Sources	2,443,407	0	0		0
	2,443,407	0	0		0
<b>TOTAL REVENUE</b>	<b>3,132,176</b>	<b>1,090,479</b>	<b>902,485</b>	<b>-17.2%</b>	<b>-187,994</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Capital Outlay	0	100,000	0	-100.0%	-100,000
Transfers to Other Funds	7,226	0	0		0
	7,226	100,000	0	-100.0%	-100,000
NEIGHBORHOODS					
Operating - Capital Expense	45,348	0	0		0
Capital Outlay	6,871,394	0	0		0
	6,916,742	0	0		0
PUBLIC WORKS					
Internal Service Charges	814	0	0		0
Capital Outlay	10,187,443	990,479	902,485	-8.9%	-87,994
	10,188,257	990,479	902,485	-8.9%	-87,994
SPECIAL SERVICES					
Capital Outlay	55,112	0	0		0
	55,112	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>17,167,337</b>	<b>1,090,479</b>	<b>902,485</b>	<b>-17.2%</b>	<b>-187,994</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2010 AUTHORIZED CAPITAL PROJECTS  
SUBFUND 328**

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**BACKGROUND**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be funded with interest earnings:

Public Works	902,485				
<table border="1"><thead><tr><th>Project Title</th><th>FY 13 Approved</th></tr></thead><tbody><tr><td>Roadway Widening &amp; Resurfacing</td><td>902,485</td></tr></tbody></table>	Project Title	FY 13 Approved	Roadway Widening & Resurfacing	902,485	
Project Title	FY 13 Approved				
Roadway Widening & Resurfacing	902,485				

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2011 AUTHORIZED CAPITAL PROJECTS

SUBFUND -- 329

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	184,743	0	1,222,216		1,222,216
Transfers From Component Units	2,657,702	0	0		0
	<u>2,842,445</u>	<u>0</u>	<u>1,222,216</u>		<u>1,222,216</u>
<b>PUBLIC WORKS</b>					
Other Sources	104,292,659	0	0		0
	<u>104,292,659</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>SPECIAL SERVICES</b>					
Charges for Services	23,045	0	0		0
Other Sources	3,481,977	0	0		0
Transfers From Component Units	20,000	0	0		0
	<u>3,525,022</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,252,670	0	0		0
	<u>4,252,670</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>114,912,796</b>	<b>0</b>	<b>1,222,216</b>		<b>1,222,216</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	153,929	0	0		0
	<u>153,929</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>NEIGHBORHOODS</b>					
Capital Outlay	5,415,825	0	0		0
	<u>5,415,825</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>PUBLIC WORKS</b>					
Capital Outlay	62,823,471	0	1,222,216		1,222,216
	<u>62,823,471</u>	<u>0</u>	<u>1,222,216</u>		<u>1,222,216</u>
<b>SPECIAL SERVICES</b>					
Capital Outlay	447,107	0	0		0
	<u>447,107</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>68,840,332</b>	<b>0</b>	<b>1,222,216</b>		<b>1,222,216</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2011 AUTHORIZED CAPITAL PROJECTS  
SUBFUND 329**

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**BACKGROUND**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be funded with interest earnings:

Public Works	1,222,216								
<table border="1"> <thead> <tr> <th>Project Title</th> <th>FY 13 Approved</th> </tr> </thead> <tbody> <tr> <td>Roadway Widening &amp; Resurfacing</td> <td style="text-align: right;">1,222,216</td> </tr> <tr> <td>Water Street Parking Garage Renovation</td> <td style="text-align: right;">1,000,000</td> </tr> <tr> <td>San Marco Blvd - Naldo to Riverplace</td> <td style="text-align: right;">-1,000,000</td> </tr> </tbody> </table>	Project Title	FY 13 Approved	Roadway Widening & Resurfacing	1,222,216	Water Street Parking Garage Renovation	1,000,000	San Marco Blvd - Naldo to Riverplace	-1,000,000	
Project Title	FY 13 Approved								
Roadway Widening & Resurfacing	1,222,216								
Water Street Parking Garage Renovation	1,000,000								
San Marco Blvd - Naldo to Riverplace	-1,000,000								

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2013 AUTHORIZED CAPITAL PROJECTS

SUBFUND -- 32B

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Other Sources	0	0	2,739,250		2,739,250
	0	0	2,739,250		2,739,250
<b>NEIGHBORHOODS</b>					
Other Sources	0	0	11,622,000		11,622,000
	0	0	11,622,000		11,622,000
<b>PARKS &amp; RECREATION</b>					
Other Sources	0	0	2,044,700		2,044,700
	0	0	2,044,700		2,044,700
<b>PUBLIC WORKS</b>					
Other Sources	0	0	10,950,000		10,950,000
	0	0	10,950,000		10,950,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>27,355,950</b>		<b>27,355,950</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	0	0	2,739,250		2,739,250
	0	0	2,739,250		2,739,250
<b>NEIGHBORHOODS</b>					
Capital Outlay	0	0	11,622,000		11,622,000
	0	0	11,622,000		11,622,000
<b>PARKS &amp; RECREATION</b>					
Capital Outlay	0	0	2,044,700		2,044,700
	0	0	2,044,700		2,044,700
<b>PUBLIC WORKS</b>					
Capital Outlay	0	0	10,950,000		10,950,000
	0	0	10,950,000		10,950,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>27,355,950</b>		<b>27,355,950</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**2013 AUTHORIZED CAPITAL PROJECTS  
SUBFUND 32B**

**BACKGROUND**

This fund currently houses the FY 13 proposed Capital Improvement Projects (CIP) to be funded with Banking Fund borrowing as detailed on budget ordinance schedule B4a.

**REVENUE**

Other Sources

- The funding in other sources represents FY 13 proposed borrowing for the CIP and is detailed in the table below.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amounts:

Fire and Rescue 2,739,250

Project Title	FY 13 Approved
Fire Station 62 - New Construction	2,739,250

Neighborhoods 11,622,000

Project Title	FY 13 Approved
Pollution Remediation Accrual - 4 Sites	9,872,000
Southside Incinerator Site	250,000
Environmental Compliance - Countywide	1,500,000

Parks & Recreation 2,044,700

Project Title	FY 13 Approved
Parks Countywide Upgrades / Maintenance	2,044,700

Public Works 10,950,000

Project Title	FY 13 Approved
Northbank Riverwalk & Bulkhead Repairs	3,500,000
Sidewalk and Curb	1,500,000
Countywide Intersection Improvements / Bridge Rel	800,000
Cecil North 100 Acres of New Wetlands	50,000
St. Johns River Bulkhead Access & Restoration	1,000,000
Storm Debris Temp Site Improvements	100,000
Facilities Capital Maintenance	4,000,000

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

FL INLAND NAVIGATION DISTRICT GRANTS

SUBFUND -- 331

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	584,343		584,343
	0	0	584,343		584,343
PARKS & RECREATION					
Intergovernmental Revenue	0	0	526,675		526,675
	0	0	526,675		526,675
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,111,018</b>		<b>1,111,018</b>
<b>EXPENDITURES</b>					
PARKS & RECREATION					
Capital Outlay	0	0	1,111,018		1,111,018
	0	0	1,111,018		1,111,018
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,111,018</b>		<b>1,111,018</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**FLORIDA INLAND NAVIGATION DISTRICT GRANTS  
SUBFUND 331**

---

**BACKGROUND**

This fund houses funds that will be used to fund F.I.N.D. capital projects proposed in the FY 13 CIP.

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

Intergovernmental Revenue

- This represents the total amount of grant funding that will be received from the Florida Inland Navigation District to fund a portion of the capital project costs.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amounts for all funding sources:

Parks & Recreation	1,111,018						
<table border="1"> <thead> <tr> <th>Project Title</th> <th>FY 13 Approved</th> </tr> </thead> <tbody> <tr> <td>Mayport Dock and Launch Lane</td> <td style="text-align: right;">843,518</td> </tr> <tr> <td>Pottsburg Creek Boat Ramp</td> <td style="text-align: right;">267,500</td> </tr> </tbody> </table>	Project Title	FY 13 Approved	Mayport Dock and Launch Lane	843,518	Pottsburg Creek Boat Ramp	267,500	
Project Title	FY 13 Approved						
Mayport Dock and Launch Lane	843,518						
Pottsburg Creek Boat Ramp	267,500						

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

RIVER CITY RENAISSANCE BD CONSTRUCTION

SUBFUND -- 341

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	142,304	129,738	-8.8%	-12,566
	0	142,304	129,738	-8.8%	-12,566
<b>TOTAL REVENUE</b>	<b>0</b>	<b>142,304</b>	<b>129,738</b>	<b>-8.8%</b>	<b>-12,566</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	142,304	129,738	-8.8%	-12,566
	0	142,304	129,738	-8.8%	-12,566
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>142,304</b>	<b>129,738</b>	<b>-8.8%</b>	<b>-12,566</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**RIVER CITY RENAISSANCE CONSTRUCTION BONDS  
SUBFUND 341**

---

**BACKGROUND**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be funded with interest earnings:

Public Works	129,738				
<table border="1"><thead><tr><th>Project Title</th><th>FY 13 Approved</th></tr></thead><tbody><tr><td>Roadway Widening &amp; Resurfacing</td><td>129,738</td></tr></tbody></table>	Project Title	FY 13 Approved	Roadway Widening & Resurfacing	129,738	
Project Title	FY 13 Approved				
Roadway Widening & Resurfacing	129,738				

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

2004 EXCISE TAXES REV BOND

SUBFUND -- 363

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	2,836,488	752,394	-73.5%	-2,084,094
	0	2,836,488	752,394	-73.5%	-2,084,094
<b>TOTAL REVENUE</b>	<b>0</b>	<b>2,836,488</b>	<b>752,394</b>	<b>-73.5%</b>	<b>-2,084,094</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	2,836,488	752,394	-73.5%	-2,084,094
	0	2,836,488	752,394	-73.5%	-2,084,094
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,836,488</b>	<b>752,394</b>	<b>-73.5%</b>	<b>-2,084,094</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**2004 EXCISE TAX REVENUE BOND  
SUBFUND 363**

---

**BACKGROUND**

This fund currently houses appropriated interest and capital funds for FY 13 proposed Capital Improvement Projects (CIP).

**REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to fund capital projects.

**EXPENDITURES**

Capital Outlay

- The table below details the project and project amount to be funded with interest earnings:

Public Works	752,394
<b>Project Title</b>	<b>FY 13 Approved</b>
Roadway Widening & Resurfacing	752,394

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

GENERAL EMPLOYEES PENSION

SUBFUND -- 611

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Miscellaneous Revenue	871	0	0		0
	871	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	16,411,156	0	0		0
	16,411,156	0	0		0
<b>PENSION FUNDS</b>					
Charges for Services	347	0	0		0
Miscellaneous Revenue	64,428,911	10,464,541	10,438,205	-0.3%	-26,336
	64,429,258	10,464,541	10,438,205	-0.3%	-26,336
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,233	0	0		0
	5,233	0	0		0
<b>TOTAL REVENUE</b>	<b>80,846,518</b>	<b>10,464,541</b>	<b>10,438,205</b>	<b>-0.3%</b>	<b>-26,336</b>

EXPENDITURES

<b>FINANCE</b>					
Salaries	354,245	356,971	282,475	-20.9%	-74,496
Employer Provided Benefits	89,752	107,864	89,051	-17.4%	-18,813
Internal Service Charges	425,446	196,211	154,836	-21.1%	-41,375
Other Operating Expenses	336,450	10,168,459	10,284,552	1.1%	116,093
Capital Outlay	0	2,500	4	-99.8%	-2,496
Supervision Allocation	-560,000	-560,000	-560,000	0.0%	0
Indirect Cost	182,470	192,536	187,287	-2.7%	-5,249
	828,364	10,464,541	10,438,205	-0.3%	-26,336
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	6,972,721	0	0		0
	6,972,721	0	0		0
<b>PENSION FUNDS</b>					
Other Operating Expenses	125,942,904	0	0		0
Other	18,955,876	0	0		0
	144,898,780	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>152,699,865</b>	<b>10,464,541</b>	<b>10,438,205</b>	<b>-0.3%</b>	<b>-26,336</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	7	6	-1
Part-Time Hours	1,080	1,080	

**GENERAL EMPLOYEES PENSION  
SUBFUND 611**

---

**BACKGROUND**

The General Employees Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. For FY 13, the City contribution rate is 20.81% and the employees' contribution rate is 8%. The employees covered by the General Employees' Pension Fund do not participate in Social Security.

**REVENUE**

Miscellaneous Revenue

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Fund.

**EXPENDITURES**

Salaries

- The \$74,496 decrease is due to the elimination of one (1) position.

Employer Provided Benefits

- The \$18,813 decrease is primarily due to a drop in pension associated with the elimination of one (1) position.

Internal Service Charges

- The \$41,375 decrease is primarily due to a reduction of \$48,448 in Computers System Maintenance/Security. These decreases were somewhat offset by an increase of \$16,379 in OGC Legal.

Other Operating Expense

- The increase of \$116,093 is primarily due to the rise of \$247,702 in consultant fees paid to money managers to manage the City's General Employee Pension investments. This increase was somewhat offset by a decrease of \$79,334 in rental (land & buildings), \$23,350 in travel expense, \$8,905 in employee training, \$7,050 in dues, subscriptions and memberships.

Capital Outlay

- No capital funds have been budgeted for FY 13

Supervision Allocation

- This amount represents the administration cost of the Pension Administration activity which is allocated to Correctional Officers Pension fund (SF 613).

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

One position was eliminated as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

CORRECTIONAL OFFICERS PENSION

SUBFUND -- 613

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,137,800	0	0		0
	<u>1,137,800</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Fines and Forfeits	309,116	500,000	500,000	0.0%	0
Miscellaneous Revenue	12,518,602	118,750	460,000	287.4%	341,250
	<u>12,827,718</u>	<u>618,750</u>	<u>960,000</u>	<u>55.2%</u>	<u>341,250</u>
<b>TOTAL REVENUE</b>	<b>13,965,518</b>	<b>618,750</b>	<b>960,000</b>	<b>55.2%</b>	<b>341,250</b>
<b>EXPENDITURES</b>					
FINANCE					
Other Operating Expenses	0	58,750	400,000	580.9%	341,250
Supervision Allocation	560,000	560,000	560,000	0.0%	0
	<u>560,000</u>	<u>618,750</u>	<u>960,000</u>	<u>55.2%</u>	<u>341,250</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	421,282	0	0		0
	<u>421,282</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Other Operating Expenses	8,065,944	0	0		0
Other	1,132,377	0	0		0
	<u>9,198,321</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>10,179,603</b>	<b>618,750</b>	<b>960,000</b>	<b>55.2%</b>	<b>341,250</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**CORRECTIONAL OFFICERS PENSION  
SUBFUND 613**

---

**BACKGROUND**

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The City Contribution for FY 13 is 39.11% and the employee contribution is 8%. In addition, the Correctional Officers Pension Fund is funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities. The employees covered by the Corrections Officers' Pension Fund do not participate in Social Security.

**REVENUE**

Fines and Forfeits

- This amount represents the revenue received from the administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

Miscellaneous Revenue

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Plan.

**EXPENDITURES**

Other Operating Expenses

- The \$341,250 increase is consultant fees paid to the Money Managers to manage the Correctional Officers Pension Fund investments.

Supervision Allocation

- This amount represents the administration cost of the Pension Administration activity which is charged to this fund by the General Employees Pension fund (SF 611).

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

DISABILITY PENSION TRUST

SUBFUND -- 614

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	53,920	0	0		0
	<u>53,920</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Miscellaneous Revenue	1,872,488	20,300	40,000	97.0%	19,700
	<u>1,872,488</u>	<u>20,300</u>	<u>40,000</u>	<u>97.0%</u>	<u>19,700</u>
<b>TOTAL REVENUE</b>	<b>1,926,408</b>	<b>20,300</b>	<b>40,000</b>	<b>97.0%</b>	<b>19,700</b>
<b>EXPENDITURES</b>					
FINANCE					
Other Operating Expenses	0	20,300	40,000	97.0%	19,700
	<u>0</u>	<u>20,300</u>	<u>40,000</u>	<u>97.0%</u>	<u>19,700</u>
PENSION FUNDS					
Other Operating Expenses	285,536	0	0		0
	<u>285,536</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>285,536</b>	<b>20,300</b>	<b>40,000</b>	<b>97.0%</b>	<b>19,700</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 12	FY 13	Change	

Authorized Positions  
Part-Time Hours

**DISABILITY PENSION TRUST  
SUBFUND 614**

---

**BACKGROUND**

The General Employees and Corrections pension fund was split in FY 2010 to separately identify the Disability Benefit portion of the fund for general employees only. Subfund 614 was created to account for Employer and Employee contributions and Disability benefit payments. Contribution rates are 0.3% for both the city and employees.

**REVENUE**

Miscellaneous Revenue

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Plan for the disability benefit portion of the pension.

**EXPENDITURES**

Other Operating Expenses

- The increase of \$19,700 is primarily due to the actuary fees.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

SHERIFF'S TRUSTS

SUBFUND -- 64A

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>OFFICE OF THE SHERIFF</b>					
Charges for Services	1,150	0	0		0
Fines and Forfeits	79,995	80,000	714,939	793.7%	634,939
Miscellaneous Revenue	1,437,095	833,879	1,530,000	83.5%	696,121
	<u>1,518,239</u>	<u>913,879</u>	<u>2,244,939</u>	<u>145.6%</u>	<u>1,331,060</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,911	0	0		0
	<u>1,911</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>1,520,150</b>	<b>913,879</b>	<b>2,244,939</b>	<b>145.6%</b>	<b>1,331,060</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF THE SHERIFF</b>					
Salaries	114,315	216,940	619,913	185.8%	402,973
Employer Provided Benefits	45,584	82,638	261,006	215.8%	178,368
Other Operating Expenses	387,895	614,301	412,020	-32.9%	-202,281
Capital Outlay	128,079	0	400,000		400,000
Grants, Aids & Contributions	160,600	0	0		0
	<u>836,474</u>	<u>913,879</u>	<u>1,692,939</u>	<u>85.2%</u>	<u>779,060</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	1,000,000	0	552,000		552,000
	<u>1,000,000</u>	<u>0</u>	<u>552,000</u>		<u>552,000</u>
<b>TOTAL EXPENDITURES</b>	<b>1,836,474</b>	<b>913,879</b>	<b>2,244,939</b>	<b>145.6%</b>	<b>1,331,060</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	1	1	
Part-Time Hours			

**SHERIFF'S TRUSTS  
SUBFUND 64A**

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**BACKGROUND**

Municipal Code Section 111.300 created a trust fund account to be known as the Inmate Welfare Trust Fund. This fund receives the net profits from the commissary operation within the City's correctional facilities, which shall be used only for the overall welfare of the inmates. An inmate welfare committee recommends what expenditures are to be made. This is an all-years fund.

**REVENUE**

Fines and Forfeits

- This represents the City's \$115 of the \$201 Domestic Battery surcharge.

Miscellaneous Revenue

- This amount represents the anticipated commissary concession sales at the City's correctional facilities.

**EXPENDITURES**

Salaries / Employee Provided Benefits

- The increase in these areas is due to the movement of personnel costs out of the Office of the Sheriff's Correctional Division General Fund – GSD (SF 011) activity totaling \$700,000 into this fund to remove part of that Department's salary and benefit lapse for FY 13.

Other Operating Expenses

- The decrease of \$202,281 is primarily due to reductions in budgeted amounts for the purchase pharmaceuticals, indigent kits, admission packs, shower shoes and soap for inmates housed by the Florida Department of Corrections.

Capital Outlay

- Funding totaling \$400,000 is being budgeted in FY 13 for the purchase of specialized equipment.

Transfer to Other Funds

- This amount represents a transfer out to the General Capital Projects fund (SF 322) for two CIP projects:
  - Upgrades to the Pre-Trial Facility \$252,000
  - Upgrades to the Montgomery Correctional Clinic \$300,000

**AUTHORIZED POSITION CAP**

There are no changes in the number of positions.

CITY OF JACKSONVILLE, FLORIDA

ART IN PUBLIC PLACES TRUST FUND

SUBFUND -- 64N

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Miscellaneous Revenue	0	0	0		0
	0	0	0		0
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	0	0	0		0
Capital Outlay	0	0	-53,000		-53,000
	0	0	-53,000		-53,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	0	53,000		53,000
	0	0	53,000		53,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>

AUTHORIZED POSITION CAP

FY 12      FY 13      Change

Authorized Positions  
Part-Time Hours

**ART IN PUBLIC PLACES TRUST FUND  
SUBFUND 64N**

---

**BACKGROUND**

This fund is included in the annual budget in FY 13 due to an appropriation made by City Council as part of the budget process that transferred funding from this trust fund to the General Fund – GSD (SF 011) to increase the funding provided to the Cultural Council.

**REVENUE**

There are no revenues budgeted in this subfund because the transfer out is being funded by removing previously appropriated expense capacity.

**EXPENDITURES**

Capital Outlay

- This is the de-appropriation of expense capacity in the public art capital line item that is funding the transfer mentioned below.

Transfers to Other Funds

- This amount is the transfer out to the General Fund – GSD (SF 011) as mentioned in the fund background section above.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE HOUSING FINANCE AUTHORITY

SUBFUND -- 721

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	64,500	98,684	75,269	-23.7%	-23,415
Transfers From Component Units	2,760	0	0		0
Transfers from Fund Balance	291,763	239,083	284,151	18.9%	45,068
	<u>359,023</u>	<u>337,767</u>	<u>359,420</u>	6.4%	21,653
<b>JACKSONVILLE HOUSING FINANCE AUTHORITY</b>					
Miscellaneous Revenue	96,237	47,563	61,150	28.6%	13,587
Other Sources	742,472	158,591	158,995	0.3%	404
Transfers from Fund Balance	1,027,450	0	0		0
	<u>1,866,158</u>	<u>206,154</u>	<u>220,145</u>	6.8%	13,991
<b>TOTAL REVENUE</b>	<b>2,225,181</b>	<b>543,921</b>	<b>579,565</b>	<b>6.6%</b>	<b>35,644</b>

EXPENDITURES

JACKSONVILLE HOUSING FINANCE AUTHORITY

Salaries	146,181	221,270	256,993	16.1%	35,723
Employer Provided Benefits	50,652	64,479	71,488	10.9%	7,009
Internal Service Charges	44,060	28,478	26,607	-6.6%	-1,871
Other Operating Expenses	514,656	206,001	194,579	-5.5%	-11,422
Capital Outlay	0	1	4	300.0%	3
Indirect Cost	27,163	23,692	29,894	26.2%	6,202
Other	146,932	0	0		0
	<u>929,644</u>	<u>543,921</u>	<u>579,565</u>	6.6%	35,644
<b>TOTAL EXPENDITURES</b>	<b>929,644</b>	<b>543,921</b>	<b>579,565</b>	<b>6.6%</b>	<b>35,644</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	3	3	
Part-Time Hours	2,080		-2,080

**JACKSONVILLE HOUSING FINANCE AUTHORITY  
SUBFUND 721**

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**BACKGROUND**

The Jacksonville Housing Finance Authority (JHFA) provides funds to support development of housing for low-to-moderate income families through the issuance of tax exempt bonds. The bond proceeds are utilized to make low interest loans.

**REVENUE**

Jacksonville Citywide Activities

Miscellaneous Revenue

- The net reduction of \$23,415 is due to lower anticipated investment pool earnings.

Transfers From Fund Balance

- This amount represents the additional revenue needing to be pulled from fund balance to balance up the fund.

Jacksonville Housing Finance Authority

Miscellaneous Revenue

- The increase of \$13,587 is due to higher anticipated mortgage interest income.

Other Sources

- The increase of \$404 is mainly due to a \$9,911 increase in proceeds from bond issuer fees. It was mainly offset by a \$9,507 reduction in bond monitoring fees.

**EXPENDITURES**

Salaries

- The increase of \$35,723 is mostly due to all positions being through the Jacksonville Housing Finance Authority whereas in FY 12, a portion of most positions were paid through a federal grant.

Employer Provided Benefits

- The net increase of \$7,009 is due mainly to payroll taxes of \$6,826, group hospitalization insurance costs of \$4,254 and workers' compensation insurance of \$3,219. These were slightly offset by a decrease in pension contributions of \$7,588.

Internal Service Charges

- The net decrease of \$1,871 is partially due to a decrease of \$6,651 in legal fees. This was mainly offset by an increase of \$1,905 in data center service charges and \$1,483 in mailroom charges.

Other Operating Expenses

- The net reduction of \$11,422 is primarily due to a drop of \$14,965 in professional services.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

The part-time hours in this fund were eliminated as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

JAX ECONOMIC DEVELOPMENT COMMISSION

SUBFUND -- 751

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	138,969	68,040	0	-100.0%	-68,040
Transfers From Component Units	8,884,932	4,814,790	0	-100.0%	-4,814,790
Transfers from Fund Balance	750,000	446,600	412,518	-7.6%	-34,082
	<u>9,773,901</u>	<u>5,329,430</u>	<u>412,518</u>	<u>-92.3%</u>	<u>-4,916,912</u>
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	66,096	66,096	0	-100.0%	-66,096
Miscellaneous Revenue	180,319	70,800	0	-100.0%	-70,800
	<u>246,415</u>	<u>136,896</u>	<u>0</u>	<u>-100.0%</u>	<u>-136,896</u>
<b>TOTAL REVENUE</b>	<b>10,020,317</b>	<b>5,466,326</b>	<b>412,518</b>	<b>-92.5%</b>	<b>-5,053,808</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-41,844	0	-100.0%	41,844
Transfers to Other Funds	0	0	412,518		412,518
	<u>0</u>	<u>-41,844</u>	<u>412,518</u>	<u>-1085.8%</u>	<u>454,362</u>
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Salaries	2,509,002	2,375,294	0	-100.0%	-2,375,294
Employer Provided Benefits	601,399	689,390	0	-100.0%	-689,390
Internal Service Charges	992,605	895,965	0	-100.0%	-895,965
Other Operating Expenses	5,845,312	2,696,410	0	-100.0%	-2,696,410
Capital Outlay	0	2	0	-100.0%	-2
Grants, Aids & Contributions	180,681	183,815	0	-100.0%	-183,815
Indirect Cost	159,388	162,591	0	-100.0%	-162,591
Extraordinary Lapse	0	-1,708,093	0	-100.0%	1,708,093
Banking Fund Debt Repayments	204,250	212,796	0	-100.0%	-212,796
	<u>10,492,638</u>	<u>5,508,170</u>	<u>0</u>	<u>-100.0%</u>	<u>-5,508,170</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	801,512	0	0		0
	<u>801,512</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>11,294,150</b>	<b>5,466,326</b>	<b>412,518</b>	<b>-92.5%</b>	<b>-5,053,808</b>

AUTHORIZED POSITION CAP

	FY 12	FY 13	Change
Authorized Positions	36		-36
Part-Time Hours	8,320		-8,320

**JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
SUBFUND 751**

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**BACKGROUND**

Up until passage of ordinance 2012-212-E, the Jacksonville Economic Development Commission or JEDC served as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The JEDC oversaw the administration of local and state incentives, the redevelopment of Cecil Commerce Center, Downtown development and permitting, Film and Television initiatives and Sports and Entertainment programs including administration of the SMG Contract.

With the passage of ordinance 2012-212-E JEDC is no longer a component unit of the City of Jacksonville and is being moved back into the General Fund – GSD as a City department. At the close of the 2011-2012 fiscal-year the fund as a whole will be collapsed. The FY 13 proposed budget includes the transfer of the remaining fund balance back to the General Fund – GSD.

**REVENUE**

Transfers from Fund Balance

- This amount represents the estimated year-end balance in this fund which will be transferred to the General Fund – GSD at the close of the 2011-2012 fiscal year.

**EXPENDITURES**

Transfers To Other Funds

- This amount represents the fund balance transfer to the General Fund – GSD as mentioned above.

**AUTHORIZED POSITION CAP**

With the passage of ordinance 2012-212-E, the authorized positions and part-time hours have been moved out of this fund into General Fund – General Services District (SF 011).

CITY OF JACKSONVILLE, FLORIDA

CECIL FIELD TRUST

SUBFUND -- 759

	FY 11 Actual	FY 12 Budget	FY 13 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	84,882	122,236	68,126	-44.3%	-54,110
Transfers From Component Units	0	578,724	0	-100.0%	-578,724
Transfers from Fund Balance	-1,272,334	0	0		0
	-1,187,452	700,960	68,126	-90.3%	-632,834
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Charges for Services	1,320	2,500	1	-100.0%	-2,499
Miscellaneous Revenue	710,363	1,244,525	1,881,872	51.2%	637,347
Transfers from Fund Balance	-500,000	0	0		0
	211,683	1,247,025	1,881,873	50.9%	634,848
<b>PARKS &amp; RECREATION</b>					
Miscellaneous Revenue	91,505	70,000	36,571	-47.8%	-33,429
	91,505	70,000	36,571	-47.8%	-33,429
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	801,512	0	0		0
	801,512	0	0		0
<b>TOTAL REVENUE</b>	<b>-82,752</b>	<b>2,017,985</b>	<b>1,986,570</b>	<b>-1.6%</b>	<b>-31,415</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>					
Other Operating Expenses	1,974,289	1,984,672	1,966,091	-0.9%	-18,581
	1,974,289	1,984,672	1,966,091	-0.9%	-18,581
<b>PARKS &amp; RECREATION</b>					
Other Operating Expenses	30,526	33,313	20,479	-38.5%	-12,834
Capital Outlay	27,590	0	0		0
	58,116	33,313	20,479	-38.5%	-12,834
<b>TOTAL EXPENDITURES</b>	<b>2,032,405</b>	<b>2,017,985</b>	<b>1,986,570</b>	<b>-1.6%</b>	<b>-31,415</b>

AUTHORIZED POSITION CAP

FY 12                      FY 13                      Change

Authorized Positions  
Part-Time Hours

**CECIL FIELD TRUST  
SUBFUND 759**

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**BACKGROUND**

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. This fund is an all year's fund.

**REVENUE**

Jacksonville Citywide Activities

Miscellaneous Revenue

- The decrease of \$54,110 is due to reduced anticipated investment pool earnings.

Transfers From Component Units

- The transfer from the General Fund – GSD (SF 011) that was budgeted in FY 12 was eliminated for FY 13.

Office of Economic Development

Charges for Services

- The decrease of \$2,499 is due to a reduction in the hunting, fishing, and archery permits revenues.

Miscellaneous Revenue

- The net increase of \$637,347 represents an increase of \$599,869 in gain/loss sale of real property and \$106,276 in timber products. These were slightly offset by a decrease of \$68,798 in rental of city facilities.

Parks & Recreation

Miscellaneous Revenue

- This amount represents the anticipated revenue from timber sales.

**EXPENDITURES**

Office of Economic Development

Other Operating Expenses

- The decrease of \$18,581 is due to a reduction in professional services.

Parks & Recreation

Other Operating Expenses

- The decrease of \$12,834 is due to a reduction in professional services for the Waterfront Management and Programming Division.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.





## DEBT MANAGEMENT

Debt Management Policies and Plans  
Analysis of Bonded Indebtedness  
Schedule of Debt Service Requirements  
Debt Service Requirements to Maturity

**DEBT MANAGEMENT POLICIES AND PLANS**

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive do not provide enough debt capacity to finance needed infrastructure. Guidelines that are not restrictive enough may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources, contributing to a deteriorating credit position. Objective guidelines typically take the form of debt ratios.

The Study, as required by City Code Section 110.514, allows for the continual evaluate of the fiscal health and credit quality of the City's debt program, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Below are five debt service ratios as of September 30, 2011, which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio are the "Aa" benchmarks, the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

	<u>Benchmark*</u>	<u>FYE 2011</u>	<u>Target</u>
Overall net debt to estimated market value	2.38%	3.55%	2.50%
Debt per capita	\$2,516	\$3,355	\$2,600
Debt service to general fund expenditures	11.04%	10.71%	11.50%
Ten-year principal paydown	61.60%	42.17%	50.00%
Unreserved, Undesignated General Fund Balance to revenues	15.18%	10.90%	10-14%

*\* Moody's Investors Services, Global Credit Research Aa Cities Moody's Medians are based on 2009 or most currently available information for "Aa" rated cities with population greater than 500,000.*

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CITY OF JACKSONVILLE, FLORIDA

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the operating budget and the CIP, and as the City continues to refine its 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the most current Study, projected retirements exceeded issuances for a net retirement of debt of approximately \$372.5 million over the five year period ending 2017. Consequently, the amount of debt is expected to decrease from \$2.86 billion in fiscal year 2011 to \$2.48 billion through fiscal year 2017.

City of Jacksonville, Florida Projected Change in Debt Outstanding General Government Non-Ad Valorem Debt (\$ in thousands)							
FYE:	2012	2013	2014	2015	2016	2017	Total 2012-2017
Outstanding Debt, Beginning	\$2,856,254	\$2,774,065	\$2,741,675	\$2,709,674	\$2,648,708	\$2,574,508	\$2,856,254
<u>Current Authorizations:</u>							
Better Jacksonville Plan:							
BJP I - Transportation							
BJP II - Infrastructure							
Special Revenue							
State Infrastructure Bank (SIB) Loans							
Banking Fund:							
Prior CIP - General Authorizations	22,298	41,995	26,817	11,295			102,405
Prior CIP - Stormwater Authorizations	9,742	5,147	2,900	1,934			19,723
Banking Fund - Prior Fleet/ITD Authorizations	7,757						7,757
<u>Future Borrowings:</u>							
Capital Improvement Plan - General		22,662	45,156	50,058	56,116	54,165	228,157
Capital Improvement Plan - Stormwater		7,736	11,815	6,313	9,450	4,309	39,623
Banking Fund - Fleet/ITD		696					696
Total Additions	39,797	78,236	86,688	69,600	65,566	58,474	397,665
Retirements	(121,986)	(110,626)	(118,689)	(130,566)	(139,766)	(149,228)	(770,861)
Outstanding Debt, Ending	<b>\$2,774,065</b>	<b>\$2,741,675</b>	<b>\$2,709,674</b>	<b>\$2,648,708</b>	<b>\$2,574,508</b>	<b>\$2,483,754</b>	<b>\$2,483,058</b>

The impact of such projected issuances and retirements on the adopted debt ratios are summarized as follows.

City of Jacksonville, Florida Effect of the New Debt Issuance on Debt Ratios Overall								
	Adopted		Projected End of Fiscal Year					
	Target	Maximum	2012	2013	2014	2015	2016	2017
Overall Debt to Estimated Full Value	2.50%	3.50%	3.65%	3.75%	<b>3.78%</b>	3.77%	3.66%	3.47%
Debt Service as a % of General Expenditures	11.50%	13.00%	12.33%	12.60%	13.05%	13.08%	<b>13.47%</b>	13.20%
<sup>(1)</sup> Ten Year Principal Paydown	50%	30% <sup>(2)</sup>	<b>48.77%</b>	49.76%	51.88%	54.52%	57.77%	61.46%
Overall Debt Per Capita	\$2,600	\$3,150	<b>\$3,193</b>	\$3,132	\$3,065	\$2,960	\$2,837	\$2,700

<sup>(1)</sup> Debt Service as a % of General Expenditures excludes BJP debt due to its self supporting nature.

<sup>(2)</sup> Minimum

CITY OF JACKSONVILLE, FLORIDA

The most objective indicator of how the credit market's perceive the City's ability to repay its debt are the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u> <sup>(2)</sup>	<u>2011</u>
<b><u>Moody's:</u></b>										
Issuer Credit Rating <sup>(1)</sup>	Aa2	___					Aa2		Aa1	
Covenant Bonds							Aa3		Aa2	
Revenue Bonds	Aa3/A2						Aa3/A1		Aa2/A1	
BJP Infrastructure	Aa3								A1	
BJP Transportation	Aa3								Aa2	
Commercial Paper									P1 <sup>(3)</sup>	
<b><u>Standard &amp; Poors:</u></b>										
Issuer Credit Rating <sup>(1)</sup>	AA	___					AA			
Covenant Bonds							AA-			
Revenue Bonds	AA-/A									
BJP Infrastructure	A+					AA-				A
BJP Transportation	A					AA-				
Commercial Paper					A-1+					<sup>(3)</sup>
<b><u>Fitch:</u></b>										
Issuer Credit Rating <sup>(1)</sup>	AA	___					AA		AA+	
Covenant Bonds							AA-		AA	
Revenue Bonds	AA/AA-						AA/A+		AA+/AA-	
BJP Infrastructure	AA							AA-		
BJP Transportation	AA									

(1) The agency previously discontinued its underlying rating for the City, but recently re-established an Issuer Credit Rating.

(2) In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale. Fitch subsequently issued a one notch downgrade to the Better Jacksonville Infrastructure and Transportation bond programs citing a decline in pledged revenues.

(3) S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.

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**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

Fiscal Year Ending September 30:	Bonds Outstanding				
	General Obligation	Supported by General Revenues and Internal Services	Total General Fund Supported Debt	Supported by Better Jacksonville Plan Revenues	Supported by Enterprise Funds
1998	2,785,000	702,695,720 (1)	705,480,720		66,425,000
1999	2,285,000	717,340,140 (1)	719,625,140		87,025,000
2000	1,755,000	734,865,140 (1)	736,620,140		85,100,000
2001	1,195,000	702,035,140 (1)	703,230,140	397,710,000	82,985,000
2002	605,000	892,605,140 (1)	893,210,140	395,395,000	79,670,000
2003	0	1,022,286,300 (2)	1,022,286,300	804,425,000	76,233,840
2004	0	1,044,081,300	1,044,081,300	1,095,220,000	72,108,840
2005	0	1,022,290,560	1,022,290,560	1,100,124,261	67,989,580
2006	0	1,066,040,140	1,066,040,140	1,080,130,436 (3)	63,465,000 (3)
2007	0	1,064,580,140	1,064,580,140	1,204,145,655	57,560,000
2008	0	937,050,140	937,050,140	1,303,544,235	213,405,000
2009	0	962,238,140	962,238,140	1,376,710,045	165,615,000
2010	0	1,077,290,522	1,077,290,522	1,322,835,932	330,988,169
2011	0	1,164,319,400	1,164,319,400	1,378,919,402	313,014,854
2012	0	1,105,259,982	1,105,259,982	1,372,714,905	287,422,588

(1) Excludes RCR Commercial Paper of \$60,000,000.

(2) Includes long-term debt that refunded RCR Commercial Paper of \$60,000,000.

(3) From 2006 and thereafter, this amount includes low interest rate loans through the State Infrastructure Bank (SIB).

(4) Effective FYE 2007, the market values in this schedule have been restated to conform with the requirements of GASB Statement 44 (please refer to the footnote in the Statistical Section of the CAFR for more information). Market values listed from fiscal year 2007 are not comparable to prior period data.

(5) Population estimates have been updated to reflect the 2010 Census.

**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

<u>Combined Debt Outstanding</u>	<u>Assessed Valuation</u>	<u>Tax Supported Debt as a % Assessed Value</u>	<u>Population</u>	<u>Tax Supported Debt per Capita</u>
705,480,720	25,741,804,000	2.93%	753,823	935.87
806,650,140	27,374,151,000	2.63%	762,846	943.34
821,720,140	29,545,454,000	2.49%	778,879	945.74
1,183,925,140	31,749,501,000	2.38%	788,859 <sup>(5)</sup>	891.45
1,368,275,140	34,176,581,000	2.81%	799,656	1,116.99
1,902,945,140	37,374,610,000	3.00%	808,711	1,264.09
2,211,410,140	40,267,179,000	2.59%	818,357	1,275.83
2,190,404,401	45,852,669,000	2.23%	828,145	1,234.43
2,209,635,576	51,951,142,000	2.05%	839,090	1,270.47
2,326,285,795	47,629,987,000 <sup>(4)</sup>	2.24%	847,384	1,256.31
2,453,999,375	55,226,212,000	1.70%	853,077	1,098.44
2,504,563,185	55,504,160,000	1.73%	858,291	1,121.11
2,731,114,623	53,198,806,000	2.03%	864,263	1,246.48
2,856,253,656	49,440,991,000	2.35%	864,601	1,346.66
2,765,397,475	45,927,695,000	2.41%	869,729	1,270.81

**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

Fiscal Year Ending September 30:	Debt Service				
	General Obligation	Supported by General Revenues and Internal Services	Total General Fund Supported	Supported by Better Jacksonville Plan Revenues	Supported by Enterprise Funds
1998	628,550	66,523,096	67,151,646		5,338,238
1999	631,513	66,095,298	66,726,811		5,952,263
2000	632,900	72,184,368	72,817,268		6,319,152
2001	632,713	70,743,136	71,375,849	20,462,349	7,404,647
2002	618,613	71,371,126	71,989,739	23,134,240	7,681,991
2003	0	87,874,481	87,874,481	43,613,747	7,709,831
2004	0	93,798,060	93,798,060	67,059,262	8,140,734
2005	0	106,231,569	106,231,569	66,918,240	7,826,624
2006	0	111,315,688	111,315,688	66,883,595	8,993,919
2007	0	109,712,283	109,712,283	68,671,148	10,188,524
2008	0	104,955,619	104,955,619	87,910,024	24,822,584
2009	0	107,641,246	107,641,246	87,944,604	24,925,988
2010	0	101,614,500	101,614,500	78,141,419	30,982,749
2011	0	101,871,946	101,871,946	94,996,077	28,259,494
2012	0	112,989,790	112,989,790	86,443,649	29,501,543

(1) After 2004, the data represents budgeted revenues with other years being extracted from the CAFR.

(2) This figure is preliminary until the FY '12 CAFR is published.

**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

<u>Combined City Debt Service</u>	<u>General Fund Revenues</u>	<u>Debt Service as a % of G/F Revenues</u>
72,489,884	578,246,000	11.61%
72,679,074	588,586,000	11.34%
79,136,420	637,637,000	11.42%
99,242,845	642,092,000	11.12%
102,805,970	677,041,000	10.64%
139,198,059	711,553,000	12.35%
168,998,056	753,507,000 (1)	12.45%
180,976,433	788,660,000	13.47%
187,193,202	856,511,000	13.00%
188,571,955	908,138,000	12.08%
217,688,227	934,323,000	11.23%
220,511,838	959,147,000	11.22%
210,738,668	976,478,000	10.41%
225,127,516	984,033,000	10.35%
228,934,982	962,995,000 (2)	11.73%

**SCHEDULE OF DEBT SERVICE REQUIREMENTS  
COMPARED TO CASH IN SINKING FUND  
LONG-TERM OBLIGATIONS**

September 30, 2012

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**GOVERNMENTAL ACTIVITIES:**

**Revenue Bonds Supported by General Funds:**

Excise Taxes Revenue Bonds, Series 1993  
Sales Taxes Revenue Bonds, Series 1996  
Local Government Sales Tax Refunding Revenue Bonds, Series 2001  
Excise Taxes Revenue Bonds, Series 2001B  
Excise Taxes Revenue Refunding and Improvement Bonds, Series 2002A  
Guaranteed Entitlement Revenue Refunding and Improvement Bonds, Series 2002  
Excise Taxes Revenue Bonds, Series 2002B  
Local Government Sales Tax Refunding and Improvement Bonds, Series 2002  
Excise Taxes Revenue Bonds, Series 2003A  
Excise Taxes Revenue Refunding Bonds, Series 2003C (AMT)  
Excise Taxes Revenue Bonds, Series 2005A  
Excise Taxes Revenue Refunding Bonds, Series 2006A  
Excise Taxes Revenue Refunding Bonds, Series 2006B (AMT)  
Excise Taxes Revenue Bonds, Taxable Series 2006C  
Excise Taxes Revenue Bonds, Taxable Series 2007  
Capital Project Revenue Bonds, Series 2008A  
Capital Project Revenue Bonds, Series 2008B  
Excise Taxes Revenue Bonds, Series 2009A  
Excise Taxes Revenue Refunding Bonds, Series 2009B  
Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)  
Special Revenue Bonds, Series 2009C-1  
Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)  
Special Revenue Bonds, Series 2010A  
Special Revenue Bonds, Series 2011A  
Special Revenue Bonds, Series 2012A

**Notes Payable Supported by General Funds:**

U.S. Government Guaranteed Note Payable, Series 1995 (Coach)  
U.S. Government Guaranteed Note Payable, Series 1996-B (Hilton)  
U.S. Government Guaranteed Note Payable, Series 1997 (LaVilla)  
U.S. Government Guaranteed Note Payable, Series 1997 (Armor Holdings)  
U.S. Government Guaranteed Note Payable, Series 1997 (Hampton Inns)

**Special Revenue Bonds and Notes Payable from Internal Service Operations:**

Special Revenue Bonds, Series 2008  
Special Revenue Bonds, Series 2009A  
Special Revenue Bonds, Series 2009C-1  
Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)  
Special Revenue Bonds, Series 2010A  
Special Revenue Bonds, Series 2010C-1  
Special Revenue Bonds, Series 2011A  
Special Revenue Bonds, Series 2012A  
Special Revenue Bonds, Series 2012B  
Commercial Paper

CITY OF JACKSONVILLE, FLORIDA

FY 2012 Debt Service Requirements	Total Debt Service Requirements		
	Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
\$4,519,999	\$5,217,366	\$14,072,632	\$19,289,998
137,746	2,687,717	697,105	3,384,822
11,907,525	56,480,000	10,171,426	66,651,426
3,126,080	40,025,000	25,104,212	65,129,212
3,110,438	5,895,000	328,763	6,223,763
7,398,038	94,865,000	59,200,838	154,065,838
4,946,941	50,810,000	20,712,555	71,522,555
4,987,975	39,220,000	8,612,101	47,832,101
1,573,545	14,765,000	4,044,462	18,809,462
1,724,450	32,490,000	11,365,664	43,855,664
2,484,822	41,240,000	26,016,136	67,256,136
3,042,556	35,170,000	22,045,785	57,215,785
2,101,713	7,765,000	634,613	8,399,613
3,279,733	21,420,000	4,704,358	26,124,358
2,896,088	38,115,000	22,284,313	60,399,313
3,436,581	62,275,950	28,679,050	90,955,000
3,081,139	62,275,950	24,434,561	86,710,511
2,656,711	37,565,000	23,059,863	60,624,863
2,351,950	15,365,000	3,240,825	18,605,825
412,225	1,370,000	121,700	1,491,700
4,129,500	25,210,000	9,066,550	34,276,550
326,273	10,995,000	2,156,649	13,151,649
3,262,994	48,000,000	40,797,191	88,797,191
3,882,288	76,500,000	75,928,001	152,428,001
34,386	2,850,000	159,595	3,009,595
<b>Total</b>	<b>\$80,811,696</b>	<b>\$437,638,948</b>	<b>\$1,266,210,931</b>
\$550,572	\$985,000	\$75,743	\$1,060,743
310,953	895,000	34,553	929,553
120,042	495,000	28,386	523,386
81,333	315,000	17,677	332,677
58,337	185,000	7,367	192,367
<b>Total</b>	<b>\$1,121,237</b>	<b>\$163,726</b>	<b>\$3,038,726</b>
\$4,945,014	\$48,400,000	\$21,599,914	\$69,999,914
3,458,500	26,153,000	6,776,375	32,929,375
5,040,850	30,915,000	10,992,475	41,907,475
790,609	26,315,000	5,465,131	31,780,131
4,580,563	46,945,000	19,085,674	66,030,674
1,360,250	27,205,000	7,148,625	34,353,625
2,837,613	32,380,000	18,163,876	50,543,876
1,040,625	4,040,000	114,057	4,154,057
41,988	3,470,000	194,299	3,664,299
13,541,363	27,990,000	502,377	28,492,377
<b>Total</b>	<b>\$37,637,375</b>	<b>\$90,042,803</b>	<b>\$363,855,803</b>

**SCHEDULE OF DEBT SERVICE REQUIREMENTS  
COMPARED TO CASH IN SINKING FUND  
LONG-TERM OBLIGATIONS**

September 30, 2012

(Continued)

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**Revenue Bonds Supported by BJP Revenues:**

Better Jacksonville Sales Tax Revenue Bonds, Series 2003  
Better Jacksonville Sales Tax Revenue Bonds, Series 2004  
Transportation Revenue Bonds, Series 2007  
Transportation Revenue Bonds, Series 2008A  
Transportation Revenue Bonds, Series 2008B  
Better Jacksonville Sales Tax Revenue Bonds, Series 2008  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2011  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012  
Transportation Revenue Refunding Bonds, Series 2012A  
Transportation Revenue Refunding Bonds, Series 2012B  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012A

**Special Revenue Bonds Supported by BJP Revenues:**

Special Revenue Bonds, Series 2009B-1A  
Special Revenue Bonds, Series 2009B-1B  
Special Revenue Bonds, Series 2010B  
Special Revenue Bonds, Series 2011B

**Notes Payable Supported by BJP Revenues:**

State Infrastructure Bank Loan  
State Infrastructure Bank Loan

**BUSINESS-LIKE ACTIVITIES:**

**Revenue Bonds Supported by Business-Type Activities:**

Sales Taxes Revenue Bonds, Series 1996  
Capital Improvement Revenue Bonds, Series 1997  
Capital Improvement and Revenue Refunding Bonds, Series 1998  
Capital Improvement Revenue Bonds, Series 2002A  
Capital Improvement and Refunding Revenue Bonds, Crossover Series 2002B  
Capital Improvement and Refunding Revenue Bonds, Crossover Series 2002C  
Better Jacksonville Sales Tax Revenue Bonds, Series 2003  
Better Jacksonville Sales Tax Revenue Bonds, Series 2004  
Excise Taxes Revenue Bonds, Series 2005A  
Capital Project Revenue Bonds, Series 2008A  
Capital Project Revenue Bonds, Series 2008B  
Excise Taxes Revenue Refunding Bonds, Series 2009B  
Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012A

CITY OF JACKSONVILLE, FLORIDA

	FY 2012 Debt Service Requirements	Total Debt Service Requirements		
		Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
	\$4,205,591	\$8,095,324	\$309,410	\$8,404,734
	4,651,209	4,582,471	68,738	4,651,209
	7,775,000	88,545,000	73,760,000	162,305,000
	6,069,243	151,835,000	80,395,737	232,230,737
	8,889,065	103,400,000	31,918,094	135,318,094
	7,901,600	96,715,000	52,236,062	148,951,062
	8,812,450	79,220,000	25,351,701	104,571,701
	11,583,341	238,570,000	120,129,977	358,699,977
	7,510,532	151,660,000	119,913,466	271,573,466
	2,510,671	57,730,000	18,454,021	76,184,021
	1,204,312	41,095,000	33,486,187	74,581,187
Total	<u>\$71,113,014</u>	<u>\$1,021,447,795</u>	<u>\$556,023,393</u>	<u>\$1,577,471,188</u>
	\$3,877,519	\$51,090,000	\$23,087,603	\$74,177,603
	2,275,225	55,925,000	37,722,657	93,647,657
	5,010,250	100,205,000	62,633,125	162,838,125
	4,306,000	86,600,000	54,977,500	141,577,500
Total	<u>\$15,468,994</u>	<u>\$293,820,000</u>	<u>\$178,420,885</u>	<u>\$472,240,885</u>
	\$2,445,200	\$25,335,246	\$3,341,680	\$28,676,926
	4,000,000	32,111,864	4,180,510	36,292,374
Total	<u>\$6,445,200</u>	<u>\$57,447,110</u>	<u>\$7,522,190</u>	<u>\$64,969,300</u>
Subtotal	<u>\$212,597,516</u>	<u>\$2,477,974,888</u>	<u>\$1,269,811,945</u>	<u>\$3,747,786,833</u>
	\$51,880	\$1,012,283	\$262,552	\$1,274,835
	555,986	5,495,000	2,257,276	7,752,276
	1,855,100	34,360,000	17,264,019	51,624,019
	2,840,865	51,290,000	41,848,565	93,138,565
	3,979,563	27,855,000	6,193,281	34,048,281
	2,124,780	21,510,000	8,343,874	29,853,874
	1,397,310	2,689,676	102,802	2,792,478
	1,545,366	1,522,529	22,837	1,545,366
	95,516	2,000,000	1,449,359	3,449,359
	12,462	219,050	98,135	317,185
	11,109	219,050	82,542	301,592
	1,776,500	7,840,000	1,017,750	8,857,750
	3,469,350	16,135,000	1,693,425	17,828,425
	2,048,140	41,480,000	32,386,248	73,866,248
	2,162,603	73,795,000	62,012,228	135,807,228
Subtotal	<u>\$23,926,530</u>	<u>\$287,422,588</u>	<u>\$175,034,893</u>	<u>\$462,457,481</u>
Grant Total	<u>\$236,524,046</u>	<u>\$2,765,397,476</u>	<u>\$1,444,846,838</u>	<u>\$4,210,244,314</u>

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	Excise Taxes Revenue Bonds, Series 1993		Sales Tax Revenue Bonds, Series 1996		Local Government Sales Tax Refunding Revenue Bonds, Series 2001	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,352,429	\$ 3,167,570		\$ 137,746	\$ 9,050,000	\$ 2,857,525
2014	1,313,363	3,401,636		137,746	9,545,000	2,346,162
2015	1,288,056	3,631,944		137,746	10,075,000	1,806,613
2016	1,263,518	3,871,482	\$ 624,713	121,737	6,405,000	1,353,413
2017			653,769	88,976	6,760,000	991,375
2018			686,457	54,633	7,125,000	609,538
2019			722,778	18,521	7,520,000	206,800
2020						
2021						
2022						
2023						
2024						
2025						
2026						
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
	<u>\$5,217,366</u>	<u>\$14,072,632</u>	<u>\$2,687,717</u>	<u>\$697,105</u>	<u>\$56,480,000</u>	<u>\$10,171,426</u>

**Interest Rates:**                      6.250 - 6.300%                      5.125%                      5.500%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	To Fund a Redevelopment Agreement for the Riverfront Development of the Jacksonville Shipyards		To Refund Excise Taxes Revenue Refunding Bonds, Series 1992 and Animal Care and Control Facility		To Refund Guaranteed Entitlement Rev Refunding Bonds, Series 1992A and Various Other Projects	
	Excise Taxes Revenue Bonds, Series 2001B		Excise Taxes Revenue Refunding and Improvement Bonds, Series 2002A		Guaranteed Entitlement Revenue Refunding and Improvement Bonds, Series 2002	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,130,000	\$ 1,996,080	\$ 2,865,000	\$ 245,438	\$ 2,680,000	\$ 4,718,038
2014	1,180,000	1,943,515	3,030,000	83,325	2,785,000	4,608,737
2015	1,235,000	1,887,353			2,895,000	4,493,328
2016	1,290,000	1,827,370			3,015,000	4,352,591
2017	1,355,000	1,763,212			3,180,000	4,186,100
2018	1,420,000	1,694,515			3,350,000	4,010,606
2019	1,490,000	1,621,765			3,530,000	3,825,706
2020	1,565,000	1,544,608			3,720,000	3,630,863
2021	1,645,000	1,462,547			3,920,000	3,425,537
2022	1,730,000	1,376,062			4,130,000	3,216,938
2023	1,815,000	1,285,222			4,335,000	3,005,312
2024	1,910,000	1,189,769			4,555,000	2,783,063
2025	2,010,000	1,089,319			4,780,000	2,549,687
2026	2,110,000	983,744			5,020,000	2,304,688
2027	2,220,000	872,787			5,270,000	2,047,438
2028	2,335,000	756,066			5,535,000	1,777,313
2029	2,450,000	633,450			5,810,000	1,491,375
2030	2,580,000	504,556			6,105,000	1,188,506
2031	2,710,000	369,000			6,415,000	869,756
2032	2,850,000	226,525			6,745,000	534,206
2033	2,995,000	76,747			7,090,000	181,050
2034						
2035						
2036						
	<u>\$40,025,000</u>	<u>\$25,104,212</u>	<u>\$5,895,000</u>	<u>\$328,763</u>	<u>\$94,865,000</u>	<u>\$59,200,838</u>

**Interest Rates:**

4.500 - 5.125%

5.500%

4.000 - 5.375%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	To Fund a Grant to Shands Jacksonville Medical Center, Inc Excise Taxes Revenue Bonds Series 2002B		To Refund Commercial Paper Notes and to Fund Library System Improvements Local Government Sales Tax Refunding and Improvement Revenue Bonds, Series 2002		To Fund City-Wide Capital Improvement Projects Excise Taxes Revenue Bonds Series 2003A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 2,495,000	\$ 2,451,941	\$ 3,065,000	\$ 1,922,975	\$ 990,000	\$ 583,545
2014	2,595,000	2,346,898	3,195,000	1,797,775	1,025,000	547,770
2015	2,705,000	2,230,891	3,315,000	1,652,013	1,065,000	509,618
2016	2,825,000	2,106,466	6,845,000	1,387,803	1,105,000	468,920
2017	2,955,000	1,965,238	7,210,000	1,015,438	1,145,000	425,598
2018	3,110,000	1,804,638	7,595,000	624,403	1,190,000	379,470
2019	3,275,000	1,634,629	7,995,000	211,694	1,235,000	330,353
2020	3,450,000	1,454,835			1,285,000	278,050
2021	3,635,000	1,264,426			1,340,000	222,590
2022	3,830,000	1,076,730			1,400,000	163,490
2023	4,010,000	891,488			1,460,000	100,745
2024	4,200,000	691,250			1,525,000	34,313
2025	4,410,000	476,000				
2026	4,630,000	250,000				
2027	2,685,000	67,125				
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
	<u>\$50,810,000</u>	<u>\$20,712,555</u>	<u>\$39,220,000</u>	<u>\$8,612,101</u>	<u>\$14,765,000</u>	<u>\$4,044,462</u>

Interest Rates:

4.000 - 5.375%

4.000 - 5.375%

3.500 - 4.500%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	To Refund Excise Taxes Revenue Bonds, Series 1993 (AMT)		To Fund City-Wide Captial Improvements and River City Marketplace Road and Utility Improvements		To Refund the Sunshine State Governmental Finance Commission Bonds, Series 1995A and various Capital Improvements	
	Excise Taxes Revenue Refunding Bonds, Series 2003C (AMT)		Excise Taxes Revenue Bonds Series 2005A		Excise Taxes Revenue Refunding Bonds Series 2006A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 20,000	\$ 1,704,450	\$ 565,000	\$ 1,919,822	\$ 1,420,000	\$ 1,622,556
2014	20,000	1,703,638	585,000	1,898,259	1,465,000	1,571,153
2015	20,000	1,702,813	605,000	1,875,190	1,520,000	1,516,100
2016	20,000	1,701,963	630,000	1,850,490	1,575,000	1,456,100
2017	5,380,000	1,560,300	655,000	1,824,790		1,424,600
2018	5,895,000	1,264,331	685,000	1,797,562		1,424,600
2019	6,445,000	940,406	710,000	1,768,347		1,424,600
2020	7,030,000	586,688	740,000	1,737,534		1,424,600
2021	7,660,000	201,075	2,420,278	1,670,378	1,660,000	1,383,100
2022			2,525,403	1,555,812	1,740,000	1,298,100
2023			2,649,553	1,426,438	1,830,000	1,208,850
2024			2,783,053	1,290,623	1,920,000	1,115,100
2025			2,921,553	1,157,108	2,015,000	1,016,725
2026			3,050,379	1,016,969	2,115,000	913,475
2027			3,203,229	860,629	2,225,000	810,538
2028			3,360,754	704,932	2,325,000	708,163
2029			2,398,279	574,364	2,430,000	601,175
2030			2,505,804	460,447	2,535,000	483,125
2031			2,622,680	341,851	2,665,000	353,125
2032			2,744,230	212,596	2,795,000	216,625
2033			2,879,805	71,995	2,935,000	73,375
2034						
2035						
2036						
	<u>\$32,490,000</u>	<u>\$11,365,664</u>	<u>\$41,240,000</u>	<u>\$26,016,136</u>	<u>\$35,170,000</u>	<u>\$22,045,785</u>

Interest Rates:

4.000 - 5.250%

3.750 - 5.000%

3.500 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	Excise Taxes Revenue Refunding Bonds Series 2006B (AMT)		Excise Taxes Revenue Bonds Taxable Series 2006C		Excise Taxes Revenue Bonds Taxable Series 2007	
	Principal	Interest	Principal	Interest	Principal	Interest
	2013	\$ 1,830,000	\$ 271,713	\$ 2,240,000	\$ 1,039,733	\$ 1,145,000
2014	1,895,000	199,500	2,350,000	924,849	1,190,000	1,707,250
2015	1,975,000	122,100	2,470,000	803,138	1,235,000	1,658,750
2016	2,065,000	41,300	2,590,000	674,990	1,285,000	1,608,350
2017			2,725,000	539,574	1,335,000	1,555,950
2018			2,865,000	395,753	1,390,000	1,501,450
2019			3,010,000	243,584	1,445,000	1,444,750
2020			3,170,000	82,737	1,505,000	1,385,750
2021					1,560,000	1,316,650
2022					1,640,000	1,236,650
2023					1,720,000	1,152,650
2024					1,810,000	1,064,400
2025					1,900,000	971,650
2026					1,995,000	874,275
2027					2,095,000	772,025
2028					2,200,000	664,650
2029					2,310,000	557,675
2030					2,410,000	451,475
2031					2,520,000	334,250
2032					2,645,000	205,125
2033					2,780,000	69,500
2034						
2035						
2036						
	<u>\$7,765,000</u>	<u>\$634,613</u>	<u>\$21,420,000</u>	<u>\$4,704,358</u>	<u>\$38,115,000</u>	<u>\$22,284,313</u>

**Interest Rates:** 3.750 - 4.000% (Taxable) 4.970 - 5.220% 3.500 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	To Paritally Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1		To Paritally Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1		To Fund City-Wide Capital Improvements	
	Capital Projects Revenue Refunding Bonds Series 2008A		Capital Projects Revenue Refunding Bonds Series 2008B		Excise Taxes Revenue Bonds Series 2009A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,300,151	\$ 2,136,430	\$ 1,300,151	\$ 1,780,988	\$ 1,050,000	\$ 1,606,711
2014	1,613,981	2,080,881	1,613,981	1,738,879	1,080,000	1,574,761
2015	1,688,702	2,022,032	1,688,702	1,691,155	1,115,000	1,541,836
2016	1,773,386	1,965,606	1,773,386	1,641,128	1,150,000	1,507,861
2017	2,067,290	1,888,789	2,067,290	1,585,630	1,170,000	1,473,061
2018	1,952,718	1,820,161	1,952,718	1,527,541	1,215,000	1,436,071
2019	1,843,126	1,755,381	1,843,126	1,472,691	1,255,000	1,395,453
2020	2,142,012	1,685,910	2,142,012	1,415,106	1,300,000	1,350,025
2021	2,241,640	1,603,204	2,241,640	1,351,762	1,345,000	1,293,869
2022	2,356,213	1,521,122	2,356,213	1,285,323	1,410,000	1,229,213
2023	2,630,191	1,429,916	2,630,191	1,213,269	1,460,000	1,159,963
2024	2,585,358	1,343,010	2,585,358	1,137,905	1,550,000	1,087,288
2025	2,565,432	1,249,575	2,565,432	1,063,476	1,620,000	1,018,713
2026	2,844,392	1,150,892	2,844,392	985,304	1,685,000	945,609
2027	2,978,891	1,047,089	2,978,891	901,157	1,765,000	863,219
2028	3,123,352	940,807	3,123,352	812,980	1,835,000	782,538
2029	3,367,441	821,183	3,367,441	719,188	1,910,000	696,966
2030	3,347,516	704,043	3,347,516	622,157	2,005,000	601,763
2031	3,601,569	578,805	3,601,569	521,743	2,115,000	502,906
2032	3,775,918	448,435	3,775,918	415,138	2,220,000	399,950
2033	3,960,231	309,256	3,960,231	303,350	2,325,000	292,006
2034	4,169,450	164,027	4,169,450	185,877	2,435,000	178,956
2035	4,346,990	12,496	4,346,990	62,814	2,550,000	121,125
2036						
	<u>\$62,275,950</u>	<u>\$28,679,050</u>	<u>\$62,275,950</u>	<u>\$24,434,561</u>	<u>\$37,565,000</u>	<u>\$23,059,862</u>

Interest Rates:

Variable Rate

2.890%

3.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	Excise Taxes Revenue Refunding Bonds Series 2009B		Excise Taxes Revenue Refunding Bonds Series 2009C (AMT)		Special Revenue Bonds Series 2009C-1	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,640,000	\$ 711,950	\$ 365,000	\$ 47,225	\$ 3,020,000	\$ 1,109,500
2014	1,695,000	643,875	295,000	35,075	3,115,000	986,800
2015	1,780,000	557,000	275,000	22,900	3,220,000	844,000
2016	1,865,000	465,875	240,000	12,600	3,360,000	679,500
2017	1,965,000	370,125	195,000	3,900		595,500
2018	2,035,000	270,125				595,500
2019	2,140,000	165,750				595,500
2020	2,245,000	56,125				595,500
2021						595,500
2022						595,500
2023						595,500
2024					2,925,000	537,000
2025					3,005,000	403,375
2026					3,090,000	251,000
2027					3,475,000	86,875
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
	<u>\$15,365,000</u>	<u>\$3,240,825</u>	<u>\$1,370,000</u>	<u>\$121,700</u>	<u>\$25,210,000</u>	<u>\$9,066,550</u>

**Interest Rates:**                      4.000 - 5.000%                      3.000 - 5.000%                      3.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

Fiscal Year	To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund a Portion of the Courthouse	
	Special Revenue Bonds Taxable Series 2009C-2 (Direct Pay Build America Bonds)		Special Revenue Bonds Series 2010A		Special Revenue Bonds Series 2011A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013		\$ 326,273	\$ 943,000	\$ 2,319,994		\$ 3,882,288
2014		326,273	970,000	2,272,169		3,882,288
2015		326,273	998,000	2,222,969	\$ 500,000	3,869,788
2016		326,273	1,026,000	2,172,369	740,000	3,838,788
2017	\$ 3,780,000	274,184	1,059,000	2,120,244	990,000	3,795,538
2018	1,375,000	202,255	1,097,000	2,066,344	1,535,000	3,732,413
2019	1,420,000	161,231	1,136,000	2,010,519	1,610,000	3,653,788
2020	1,450,000	117,710	1,175,000	1,952,744	1,695,000	3,571,163
2021	1,475,000	71,932	1,219,000	1,892,894	1,775,000	3,484,413
2022	1,495,000	24,245	1,263,000	1,830,844	1,865,000	3,393,413
2023			1,312,000	1,766,469	1,960,000	3,297,788
2024			1,367,000	1,711,455	2,055,000	3,197,413
2025			1,428,000	1,665,144	2,155,000	3,092,163
2026			1,494,000	1,614,901	2,265,000	2,981,663
2027			1,566,000	1,549,606	2,380,000	2,862,563
2028			1,643,000	1,469,381	2,505,000	2,734,331
2029			1,726,000	1,385,156	2,635,000	2,599,406
2030			1,814,000	1,296,656	2,770,000	2,457,525
2031			1,909,000	1,203,581	2,920,000	2,308,163
2032			1,820,000	1,110,356	3,070,000	2,150,925
2033			1,910,000	1,017,106	3,230,000	1,985,550
2034			2,005,000	919,231	3,405,000	1,811,381
2035			2,105,000	816,481	3,580,000	1,632,500
2036			2,210,000	708,606	3,760,000	1,449,000
2037			2,320,000	595,356	3,945,000	1,256,375
2038			2,435,000	474,959	4,190,000	1,053,000
2039			2,560,000	346,963	4,400,000	838,250
2040			2,680,000	212,688	4,620,000	612,750
2041			2,810,000	72,006	4,850,000	376,000
2042					5,095,000	127,375
	<u>\$10,995,000</u>	<u>\$2,156,649</u>	<u>\$48,000,000</u>	<u>\$40,797,191</u>	<u>\$76,500,000</u>	<u>\$75,928,001</u>

Interest Rates: (Taxable)  
 4.240 - 4.990%  
 (2.756 - 3.244% net of subsidy)

3.250 - 5.000%

5.000 - 5.250%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES**

September 30, 2012

**Purpose:** To Refund a Portion of  
Special Revenue Bonds  
Series 2009C-1

Fiscal Year	Special Revenue Bonds Series 2012B		Total Principal and Interest
	Principal	Interest	
2013	\$ 2,200	\$ 32,186	\$ 80,811,696
2014	2,200	31,895	81,349,634
2015	2,200	31,871	78,828,081
2016	4,400	31,846	78,935,224
2017	2,839,000	31,797	78,966,268
2018			73,685,802
2019			73,506,498
2020			57,483,972
2021			55,377,435
2022			47,544,271
2023			46,345,545
2024			48,953,358
2025			47,128,352
2026			47,415,683
2027			45,583,062
2028			39,336,619
2029			38,484,099
2030			38,190,089
2031			38,462,998
2032			38,360,947
2033			38,445,202
2034			19,443,372
2035			19,574,396
2036			8,127,606
2037			8,116,731
2038			8,152,959
2039			8,145,213
2040			8,125,438
2041			8,108,006
2042			5,222,375
	<u>\$2,850,000</u>	<u>\$159,595</u>	<u>\$1,266,210,931</u>

**Interest Rates:** 1.120%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC  
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN**

September 30, 2012

Fiscal Year	Better Jacksonville Sales Tax Revenue Bonds Series 2003		Better Jacksonville Sales Tax Revenue Bonds Series 2004		Transportation Revenue Bonds Series 2007	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 3,974,477	\$ 231,114	\$ 4,582,471	\$ 68,738	\$ 3,465,000	\$ 4,310,000
2014	4,120,846	78,296			3,600,000	4,150,700
2015					3,780,000	3,966,200
2016					3,970,000	3,772,450
2017					4,170,000	3,568,950
2018						3,464,700
2019						3,464,700
2020						3,464,700
2021						3,464,700
2022						3,464,700
2023						3,464,700
2024						3,464,700
2025						3,464,700
2026						3,464,700
2027					4,375,000	3,355,325
2028					4,595,000	3,131,075
2029					4,825,000	2,895,575
2030					5,065,000	2,648,325
2031					5,320,000	2,395,350
2032					5,575,000	2,129,625
2033					5,850,000	1,844,000
2034					6,145,000	1,544,125
2035					6,450,000	1,229,250
2036					6,775,000	898,625
2037					7,115,000	551,375
2038					7,470,000	186,750
2039						
	<u>\$ 8,095,323</u>	<u>\$ 309,410</u>	<u>\$ 4,582,471</u>	<u>\$ 68,738</u>	<u>\$ 88,545,000</u>	<u>\$ 73,760,000</u>

**Interest Rates:**

3.750 - 3.800%

3.000%

4.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC  
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN**

September 30, 2012

Fiscal Year	To Refund the Transportation Revenue Bonds, Series 2003A & Series 2003B (Auction Rate Securities)		To Refund the Transportation Revenue Bonds, Series 2003 & Series 2004A (Auction Rate Securities)		Better Jacksonville Infrastructure Projects	
	Transportation Revenue Bonds Series 2008A		Transportation Revenue Bonds Series 2008B		Better Jacksonville Sales Tax Revenue Bonds Series 2008	
	Principal	Interest	Principal	Interest	Principal	Interest
2013		\$ 6,069,243	\$ 4,680,000	\$ 4,209,065	\$ 3,230,000	\$ 4,671,600
2014	\$ 1,350,000	6,019,715	5,615,000	3,973,855	3,355,000	4,539,900
2015	11,250,000	5,602,549	5,695,000	3,732,262	3,490,000	4,385,550
2016	11,875,000	5,143,875	5,955,000	3,489,733	3,665,000	4,206,675
2017	11,450,000	4,670,845	8,915,000	3,111,960	3,850,000	4,018,800
2018		4,633,227	8,990,000	2,730,408	4,040,000	3,821,550
2019		4,633,227	9,285,000	2,337,096	4,245,000	3,614,425
2020		4,633,227	9,310,000	1,947,010	4,455,000	3,396,925
2021		4,633,227	9,730,000	1,530,003	4,680,000	3,168,550
2022		4,633,227	4,430,000	1,323,356	4,915,000	2,928,675
2023		4,633,227	4,695,000	1,124,880	5,160,000	2,676,800
2024		4,633,227	4,780,000	924,646	5,415,000	2,412,425
2025	10,460,000	4,249,478	4,965,000	711,943	5,685,000	2,134,925
2026	11,005,000	3,811,370	5,210,000	491,525	5,970,000	1,843,550
2027	11,560,000	3,351,110	5,460,000	260,507	6,270,000	1,537,550
2028	12,155,000	2,874,944	5,685,000	19,845	6,585,000	1,224,406
2029	12,770,000	2,358,768			6,895,000	904,256
2030	13,430,000	1,824,104			7,225,000	559,875
2031	14,110,000	1,262,324			7,585,000	189,625
2032	14,830,000	673,603				
2033	15,590,000	51,220				
2034						
2035						
2036						
2037						
2038						
2039						
	<u>\$ 151,835,000</u>	<u>\$ 80,395,737</u>	<u>\$ 103,400,000</u>	<u>\$ 31,918,094</u>	<u>\$ 96,715,000</u>	<u>\$ 52,236,062</u>

**Interest  
Rates:**

Variable Rate

Variable Rate

4.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC  
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN**

September 30, 2012

Fiscal Year	Special Revenue Bonds Series 2009B-1A		Special Revenue Bonds Taxable Series 2009B-1B (Direct Pay Build America Bonds)		Special Revenue Bonds Series 2010B	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,500,000	\$ 2,377,519		\$ 2,275,225		\$ 5,010,250
2014	1,875,000	2,313,769		2,275,225		5,010,250
2015	1,950,000	2,223,769		2,275,225		5,010,250
2016	2,050,000	2,124,719		2,275,225		5,010,250
2017	2,155,000	2,031,319		2,275,225		5,010,250
2018	2,240,000	1,954,619		2,275,225		5,010,250
2019	2,305,000	1,863,394		2,275,225	\$ 7,705,000	4,817,625
2020	2,420,000	1,745,269		2,275,225	7,705,000	4,432,375
2021	2,545,000	1,633,869		2,275,225	7,705,000	4,047,125
2022	2,640,000	1,516,969		2,275,225	7,705,000	3,661,875
2023	4,600,000	1,335,969		2,275,225	7,705,000	3,276,625
2024	7,005,000	1,046,219		2,275,225	7,710,000	2,891,250
2025	7,980,000	677,969		2,275,225	7,710,000	2,505,750
2026	9,825,000	242,234		2,275,225	7,710,000	2,120,250
2027			\$ 10,310,000	2,065,501	7,710,000	1,734,750
2028			10,730,000	1,637,511	7,710,000	1,349,250
2029			11,170,000	1,192,027	7,710,000	963,750
2030			11,620,000	728,438	7,710,000	578,250
2031			12,095,000	246,033	7,710,000	192,750
2032						
2033						
2034						
2035						
2036						
2037						
2038						
2039						
	<u>\$ 51,090,000</u>	<u>\$ 23,087,606</u>	<u>\$ 55,925,000</u>	<u>\$ 37,722,660</u>	<u>\$ 100,205,000</u>	<u>\$ 62,633,125</u>
<b>Interest Rates:</b>	2.000 - 5.000%		(Taxable) 6.259% (4.068% net of subsidy)		5.000%	

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC  
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN**

September 30, 2012

Fiscal Year	Better Jacksonville Infrastructure Projects		To Paritally Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2001		To Refund the Transportation Revenue Bonds, Series 2001	
	Special Revenue Bonds Series 2011B		Better Jacksonville Sales Tax Revenue Refunding Bonds Series 2011		Transportation Revenue Refunding Bonds Series 2012A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013		\$ 4,306,000	\$ 5,250,000	\$ 3,562,450		\$ 7,510,532
2014	\$ 650,000	4,296,250	5,355,000	3,428,350		7,469,038
2015	1,100,000	4,264,500	5,520,000	3,236,350		7,469,038
2016	2,200,000	4,187,500	5,740,000	2,982,450		7,469,038
2017	2,425,000	4,071,875	6,025,000	2,694,100		7,469,038
2018	4,500,000	3,898,750	6,315,000	2,391,375		7,469,038
2019	100,000	3,783,750	6,630,000	2,074,313		7,469,038
2020	1,500,000	3,743,750	6,950,000	1,743,438		7,469,038
2021	4,000,000	3,606,250	7,295,000	1,389,375		7,469,038
2022	5,250,000	3,375,000	7,660,000	1,015,500		7,469,038
2023	6,130,000	3,090,500	8,040,000	623,000	\$ 2,155,000	7,425,938
2024	6,375,000	2,777,875	8,440,000	211,000	11,140,000	7,104,338
2025	6,630,000	2,452,750			11,690,000	6,533,588
2026	6,895,000	2,114,625			12,265,000	5,934,713
2027	7,170,000	1,763,000			12,870,000	5,306,338
2028	7,460,000	1,397,250			13,510,000	4,650,688
2029	7,755,000	1,016,875			20,425,000	3,806,163
2030	8,070,000	621,250			21,445,000	2,759,413
2031	8,390,000	209,750			22,515,000	1,111,644
2032					23,645,000	548,769
2033						
2034						
2035						
2036						
2037						
2038						
2039						
	<u>\$ 86,600,000</u>	<u>\$ 54,977,500</u>	<u>\$ 79,220,000</u>	<u>\$ 25,351,701</u>	<u>\$ 151,660,000</u>	<u>\$ 119,913,466</u>

Interest  
Rates:

3.000 - 5.000%

2.000 - 5.000%

4.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC  
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN**

September 30, 2012

<b>Purpose:</b>		To Refund the State of Florida Senior Lien (Jacksonville Transportation Authority) Refunding Bonds, Series 1997		To Paritally Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2001, Series 2003 and Series 2004	
<b>Fiscal Year</b>	Transportation Revenue Refunding Bonds Series 2012B		Better Jacksonville Sales Tax Revenue Refunding Bonds Series 2012		
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	
2013		\$ 2,510,671		\$ 11,583,341	
2014	\$ 9,675,000	2,400,050	\$ 5,435,000	11,451,919	
2015	2,205,000	2,270,225	11,270,000	11,187,869	
2016	2,185,000	2,193,450	11,660,000	10,701,794	
2017	3,350,000	2,082,750	12,235,000	10,106,469	
2018	3,575,000	1,926,375	12,850,000	9,479,344	
2019	5,720,000	1,694,000	13,490,000	8,821,344	
2020	6,055,000	1,399,625	14,170,000	8,130,844	
2021	6,380,000	1,088,750	14,880,000	7,405,094	
2022	10,115,000	676,375	15,620,000	6,645,819	
2023	8,470,000	211,750	16,390,000	5,854,794	
2024			15,945,000	5,052,419	
2025			22,970,000	4,079,544	
2026			14,340,000	3,146,794	
2027			15,055,000	2,411,919	
2028			15,815,000	1,659,880	
2029			5,245,000	1,153,091	
2030			5,505,000	884,341	
2031			15,695,000	373,358	
2032					
2033					
2034					
2035					
2036					
2037					
2038					
2039					
	<u>\$ 57,730,000</u>	<u>\$ 18,454,021</u>	<u>\$ 238,570,000</u>	<u>\$ 120,129,977</u>	

**Interest  
Rates:**

2.000 - 5.000%

2.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC  
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN**

September 30, 2012

To Paritally Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2003 and Series 2004			
Better Jacksonville Sales Tax Revenue Refunding Bonds Series 2012A			
<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Principal and Interest</b>
2013		\$ 1,204,312	\$ 86,582,008
2014		2,054,750	100,492,913
2015		2,054,750	103,938,537
2016		2,054,750	104,911,909
2017		2,054,750	107,741,331
2018		2,054,750	93,619,611
2019		2,054,750	98,382,887
2020		2,054,750	99,001,176
2021		2,054,750	100,980,956
2022		2,054,750	99,375,509
2023		2,054,750	101,393,158
2024	\$ 145,000	2,051,125	101,799,449
2025		2,047,500	109,223,372
2026	4,335,000	1,939,125	104,939,111
2027	4,550,000	1,717,000	108,833,000
2028	4,775,000	1,483,875	108,448,724
2029	6,000,000	1,214,500	98,300,005
2030	6,310,000	906,750	97,890,746
2031	14,980,000	374,500	114,755,334
2032			47,401,997
2033			23,335,220
2034			7,689,125
2035			7,679,250
2036			7,673,625
2037			7,666,375
2038			7,656,750
2039			0
	<u>\$ 41,095,000</u>	<u>\$ 33,486,187</u>	<u>\$ 2,049,712,078</u>

Interest Rates: 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES - BETTER JACKSONVILLE PLAN**

September 30, 2012

<b>Purpose:</b>		Better Jacksonville Infrastructure Projects		Better Jacksonville Infrastructure Projects		
<b>Fiscal Year</b>	State Infrastructure Bank Loan #1; Dated 7/28/05		State Infrastructure Bank Loan #2; Dated 3/13/07		<b>Total Principal and Interest</b>	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>		
2013	\$ 1,938,495	\$ 506,705	\$ 3,197,203	\$ 802,797	\$ 6,445,200	
2014	1,979,465	467,935	3,277,133	722,867	6,447,400	
2015	2,020,454	428,346	3,359,062	640,938	6,448,800	
2016	2,056,463	387,937	3,443,038	556,962	6,444,400	
2017	2,097,493	346,807	3,529,114	470,886	6,444,300	
2018	2,143,542	304,858	3,617,342	382,658	6,448,400	
2019	2,184,613	261,987	3,707,776	292,224	6,446,600	
2020	2,225,706	218,294	3,800,470	199,530	6,444,000	
2021	2,271,820	173,780	3,895,482	104,518	6,445,600	
2022	2,317,956	128,344	285,243	7,131	2,738,674	
2023	2,364,115	81,985			2,446,100	
2024	1,735,123	34,702			1,769,825	
2025						
	<u>\$ 25,335,245</u>	<u>\$ 3,341,680</u>	<u>\$ 32,111,863</u>	<u>\$ 4,180,511</u>	<u>\$ 64,969,299</u>	

**Interest Rates:**                      2.00%                                      2.50%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2012

Fiscal Year	Sales Tax Revenue Bonds, Series 1996		Capital Improvement Revenue Bonds, Series 1997		Capital Improvement and Refunding Revenue Bonds, Series 1998	
	Principal	Interest	Principal	Interest	Principal	Interest
2013		\$ 51,880	\$ 275,000	\$ 280,986	\$ 225,000	\$ 1,630,100
2014		51,880	290,000	266,365	235,000	1,619,231
2015		51,880	305,000	250,819	245,000	1,607,525
2016	\$ 235,287	45,850	320,000	234,412	260,000	1,594,900
2017	246,231	33,511	340,000	217,087	270,000	1,581,650
2018	258,543	20,577	355,000	198,844	285,000	1,567,775
2019	272,222	6,976	375,000	179,681	300,000	1,553,150
2020			395,000	159,469	315,000	1,538,169
2021			415,000	138,206	5,035,000	1,411,106
2022			435,000	115,894	5,330,000	1,164,937
2023			460,000	92,400	5,640,000	904,400
2024			485,000	67,594	5,970,000	628,663
2025			510,000	41,475	5,640,000	352,925
2026			535,000	14,044	4,610,000	109,488
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
	<u>\$ 1,012,283</u>	<u>\$ 262,554</u>	<u>\$ 5,495,000</u>	<u>\$ 2,257,276</u>	<u>\$ 34,360,000</u>	<u>\$ 17,264,019</u>

**Interest Rates:**

5.125%

5.150 - 5.250%

4.700 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2012

Fiscal Year	Capital Improvements EverBank Field		To Crossover Refund Capital Improvement Revenue Bonds Series 1994		To Crossover Refund Capital Improvement Revenue Bonds Series 1995	
	Principal	Interest	Principal	Interest	Principal	Interest
	Capital Improvement Revenue Bonds, Series 2002A		Capital Improvement and Refunding Revenue Bonds, Crossover Series, 2002B		Capital Improvement and Refunding Revenue Bonds, Crossover Series, 2002C	
2013	\$ 290,000	\$ 2,550,865	\$ 2,630,000	\$ 1,349,563	\$ 1,105,000	\$ 1,019,780
2014	220,000	2,541,100	2,810,000	1,210,050	1,175,000	975,838
2015	155,000	2,533,600	3,005,000	1,057,406	1,250,000	927,338
2016	75,000	2,529,000	3,210,000	894,263	1,335,000	867,294
2017		2,527,500	3,685,000	717,875	1,425,000	796,625
2018		2,527,500	3,920,000	527,750	1,440,000	725,000
2019		2,527,500	4,165,000	325,625	1,460,000	652,500
2020		2,527,500	4,430,000	110,750	1,485,000	578,875
2021		2,527,500			1,505,000	504,125
2022		2,527,500			1,520,000	428,500
2023		2,527,500			1,540,000	352,000
2024		2,527,500			1,555,000	274,625
2025		2,527,500			2,245,000	179,625
2026	945,000	2,503,875			2,470,000	61,750
2027	8,975,000	2,255,875				
2028	9,425,000	1,795,875				
2029	9,900,000	1,312,750				
2030	10,395,000	805,375				
2031	10,910,000	272,750				
2032						
2033						
2034						
2035						
	<u>\$ 51,290,000</u>	<u>\$ 41,848,565</u>	<u>\$ 27,855,000</u>	<u>\$ 6,193,282</u>	<u>\$ 21,510,000</u>	<u>\$ 8,343,875</u>

**Interest  
Rates:**

3.700 - 5.250%

5.000 - 5.250%

3.700 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2012

Fiscal Year	Better Jacksonville Sales Tax Revenue Bonds Series 2003		Better Jacksonville Sales Tax Revenue Bonds Series 2004		Excise Taxes Revenue Bonds Series 2005A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,320,523	\$ 76,788	\$ 1,522,529	\$ 22,837		\$ 95,516
2014	1,369,154	26,014				95,516
2015						95,516
2016						95,516
2017						95,516
2018						95,516
2019						95,516
2020						95,516
2021					\$ 114,722	93,078
2022					119,597	87,650
2023					125,447	81,524
2024					131,947	75,089
2025					138,447	68,792
2026					144,621	62,118
2027					151,771	54,708
2028					159,246	47,331
2029					166,721	39,383
2030					174,196	32,009
2031					182,320	23,764
2032					190,770	14,779
2033					200,195	5,005
2034						
2035						
	<u>\$ 2,689,677</u>	<u>\$ 102,802</u>	<u>\$ 1,522,529</u>	<u>\$ 22,837</u>	<u>\$ 2,000,000</u>	<u>\$ 1,449,358</u>

**Interest Rates:**

3.750 - 3.800%

3.000%

3.625 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2012

Fiscal Year	To Paritally Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1		To Paritally Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1		To Refund the Excise Taxes Revenue Bonds, Series 1996A and the Excise Taxes Revenue Bonds, Series 1999A	
	Capital Projects Revenue Refunding Bonds Series 2008A		Capital Projects Revenue Refunding Bonds Series 2008B		Excise Taxes Revenue Refunding Bonds Series 2009B	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 4,849	\$ 7,506	\$ 4,849	\$ 6,260	\$ 1,420,000	\$ 356,500
2014	6,019	7,299	6,019	6,103	1,490,000	283,750
2015	6,298	7,079	6,298	5,925	1,565,000	207,375
2016	6,614	6,868	6,614	5,739	1,645,000	127,125
2017	7,710	6,582	7,710	5,532	1,720,000	43,000
2018	7,282	6,326	7,282	5,315		
2019	6,874	6,085	6,874	5,111		
2020	7,988	5,824	7,988	4,896		
2021	8,360	5,517	8,360	4,660		
2022	8,787	5,211	8,787	4,412		
2023	9,809	4,871	9,809	4,143		
2024	9,642	4,546	9,642	3,862		
2025	9,568	4,198	9,568	3,585		
2026	10,608	3,830	10,608	3,293		
2027	11,109	3,443	11,109	2,979		
2028	11,648	3,046	11,648	2,650		
2029	12,559	2,601	12,559	2,301		
2030	12,484	2,164	12,484	1,939		
2031	13,432	1,697	13,432	1,564		
2032	14,082	1,209	14,082	1,167		
2033	14,769	692	14,769	750		
2034	15,550	150	15,550	312		
2035	3,010	9	3,010	43		
	<u>\$ 219,050</u>	<u>\$ 96,753</u>	<u>\$ 219,050</u>	<u>\$ 82,541</u>	<u>\$ 7,840,000</u>	<u>\$ 1,017,750</u>

**Interest Rates:**

Variable Rate

2.890%

4.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2012

<b>Purpose:</b>		To Refund the Excise Taxes Revenue Bonds, Series 1999B		To Paritally Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2001, Series 2003 and Series 2004	
<b>Fiscal Year</b>	Excise Taxes Revenue Refunding Bonds Series 2009C (AMT)		Better Jacksonville Sales Tax Revenue Refunding Bonds		
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	
2013	\$ 2,880,000	\$ 589,350			\$ 2,048,140
2014	3,050,000	477,175			2,036,824
2015	3,220,000	343,800			2,036,824
2016	3,400,000	211,400			2,036,824
2017	3,585,000	71,700			2,036,824
2018					2,036,824
2019					2,036,824
2020					2,036,824
2021					2,036,824
2022					2,036,824
2023					2,036,824
2024					2,036,824
2025			\$ 4,685,000		1,919,699
2026			4,935,000		1,679,199
2027			5,185,000		1,426,199
2028			5,440,000		1,167,354
2029			5,605,000		898,009
2030			5,885,000		610,759
2031			9,745,000		231,817
2032					
2033					
2034					
2035					
	<u>\$ 16,135,000</u>	<u>\$ 1,693,425</u>	<u>\$ 41,480,000</u>		<u>\$ 32,386,240</u>

**Interest Rates:**

3.000 - 5.000%

4.125 - 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2012

To Paritally Refund the  
Better Jacksonville  
Sales Tax Revenue Bonds  
Series 2003 and Series 2004

Fiscal Year	Better Jacksonville Sales Tax Revenue Refunding Bonds Series 2012A		Total Principal and Interest
	Principal	Interest	
2013		\$ 2,162,603	\$ 23,926,424
2014		3,689,750	23,938,087
2015		3,689,750	22,572,433
2016		3,689,750	22,832,455
2017		3,689,750	23,109,802
2018		3,689,750	17,674,285
2019		3,689,750	17,664,688
2020		3,689,750	17,388,550
2021		3,689,750	17,497,208
2022		3,689,750	17,482,850
2023		3,689,750	17,478,477
2024	\$ 45,000	3,688,625	17,513,558
2025		3,687,500	22,022,881
2026	4,310,000	3,579,750	25,988,184
2027	4,525,000	3,358,875	25,961,069
2028	4,755,000	3,126,875	25,945,673
2029	13,180,000	2,678,500	33,810,382
2030	13,830,000	2,003,250	33,764,660
2031	33,150,000	828,750	55,374,526
2032			236,089
2033			236,181
2034			31,561
2035			6,072
	<u>\$ 73,795,000</u>	<u>\$ 62,012,228</u>	<u>\$ 462,456,094</u>

Interest  
Rates: 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
OTHER LONG-TERM OBLIGATIONS  
PAYABLE FROM GENERAL REVENUES**

September 30, 2012

Fiscal Year	U.S. Government Guaranteed Note Payable, Series 1995		U.S. Government Guaranteed Note Payable, Series 1996-B		U.S. Government Guaranteed Note Payable, Series 1997	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 500,000	\$ 50,572	\$ 295,000	\$ 15,953	\$ 110,000	\$ 10,042
2014	485,000	25,172	300,000	12,000	125,000	8,568
2015			300,000	6,600	130,000	6,318
2016					130,000	3,458
2017						
2018						
2019						
2020						
2021						
	<u>\$ 985,000</u>	<u>\$ 75,743</u>	<u>\$ 895,000</u>	<u>\$ 34,553</u>	<u>\$ 495,000</u>	<u>\$ 28,386</u>
<b>Interest Rates:</b>	(Taxable) 5.080 - 5.190%		(Taxable) 1.340 - 2.660%		(Taxable) 1.340 - 2.660%	

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
OTHER LONG-TERM OBLIGATIONS  
PAYABLE FROM GENERAL REVENUES**

September 30, 2012

Fiscal Year	HUD Section 108 Program Loan for Armor Holdings		HUD Section 108 Program Loan for Hampton Inns		Total Principal and Interest
	U.S. Government Guaranteed Note Payable, Series 1997		U.S. Government Guaranteed Note Payable, Series 1997		
	Principal	Interest	Principal	Interest	
2013	\$ 75,000	\$ 6,333	\$ 55,000	\$ 3,337	\$ 1,121,237
2014	80,000	5,328	65,000	2,600	1,108,668
2015	80,000	3,888	65,000	1,430	593,236
2016	80,000	2,128			215,586
2017					
2018					
2019					
2020					
2021					
	<u>\$ 315,000</u>	<u>\$ 17,677</u>	<u>\$ 185,000</u>	<u>\$ 7,367</u>	<u>\$ 3,038,726</u>
<b>Interest Rates:</b>	(Taxable) 1.340 - 2.660%		(Taxable) 1.340 - 2.200%		

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM**

September 30, 2012

Fiscal Year	Commercial Paper Notes		Special Revenue Bonds Series 2008		Special Revenue Bonds Taxable Series 2009A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 13,435,000	\$ 106,363	\$ 2,775,000	\$ 2,170,014	\$ 2,206,000	\$ 1,252,500
2014	9,595,000	243,938	2,880,000	2,071,051	2,316,000	1,139,450
2015	3,095,000	119,438	2,975,000	1,964,870	2,430,000	1,020,800
2016	1,865,000	32,638	3,085,000	1,847,389	2,560,000	896,050
2017			3,210,000	1,721,489	2,680,000	765,050
2018			3,340,000	1,588,401	2,810,000	627,800
2019			3,480,000	1,432,514	2,950,000	483,800
2020			3,655,000	1,263,276	3,102,000	332,500
2021			3,815,000	1,095,201	2,480,000	192,950
2022			3,990,000	914,601	2,619,000	65,475
2023			940,000	796,339		
2024			990,000	748,089		
2025			1,040,000	696,819		
2026			1,090,000	641,959		
2027			1,145,000	583,563		
2028			1,210,000	520,231		
2029			1,275,000	451,894		
2030			1,345,000	379,844		
2031			1,420,000	303,806		
2032			1,495,000	223,644		
2033			1,580,000	138,094		
2034			1,665,000	46,828		
2035						
2036						
2037						
	<u>\$ 27,990,000</u>	<u>\$ 502,377</u>	<u>\$ 48,400,000</u>	<u>\$ 21,599,916</u>	<u>\$ 26,153,000</u>	<u>\$ 6,776,375</u>

**Interest Rates:**

Variable Rate

3.500 - 5.625%

(Taxable)  
Variable Rate

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM**

September 30, 2012

Fiscal Year	To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects	
	Special Revenue Bonds Series 2009C-1		Special Revenue Bonds Taxable Series 2009C-2 (Direct Pay Build America Bonds)		Special Revenue Bonds Series 2010A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 3,680,000	\$ 1,360,850		\$ 790,609	\$ 2,372,000	\$ 2,208,563
2014	3,845,000	1,210,350		790,609	2,515,000	2,086,388
2015	4,020,000	1,032,950		790,609	2,662,000	1,956,963
2016	4,240,000	826,450		790,609	2,814,000	1,820,063
2017		720,450	\$ 4,200,000	732,733	2,976,000	1,675,313
2018		720,450	6,825,000	576,372	3,138,000	1,522,463
2019		720,450	3,625,000	423,811	3,309,000	1,361,288
2020		720,450	3,750,000	311,967	3,145,000	1,199,938
2021		720,450	3,885,000	192,455	3,321,000	1,038,288
2022		720,450	4,030,000	65,357	3,507,000	867,588
2023		720,450			3,693,000	687,588
2024	3,605,000	648,350			1,593,000	569,376
2025	3,750,000	482,500			1,632,000	515,950
2026	3,905,000	291,125			1,666,000	459,255
2027	3,870,000	96,750			1,559,000	391,125
2028					1,637,000	311,225
2029					1,714,000	227,450
2030					1,801,000	139,575
2031					1,891,000	47,275
2032						
2033						
2034						
2035						
2036						
2037						
	<u>\$ 30,915,000</u>	<u>\$ 10,992,475</u>	<u>\$ 26,315,000</u>	<u>\$ 5,465,131</u>	<u>\$ 46,945,000</u>	<u>\$ 19,085,674</u>

<b>Interest Rates:</b>		(Taxable)	
	3.000 - 5.000%	4.240 - 4.990%	3.250 - 5.000%
		(2.756 - 3.244% net of subsidy)	

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM**

September 30, 2012

Fiscal Year	Special Revenue Bonds Series 2010C-1		Special Revenue Bonds Series 2011A		Special Revenue Bonds Series 2012A	
	Principal	Interest	Principal	Interest	Principal	Interest
2013		\$ 1,360,250	\$ 1,240,000	\$ 1,597,613	\$ 995,000	\$ 45,625
2014	\$ 2,850,000	1,289,000	1,285,000	1,546,888	1,005,000	34,104
2015	2,990,000	1,143,000	1,350,000	1,481,013	1,015,000	22,848
2016	3,140,000	989,750	1,425,000	1,411,638	1,025,000	11,480
2017	3,300,000	828,750	1,495,000	1,338,638		
2018	3,465,000	659,625	1,570,000	1,262,013		
2019	3,635,000	482,125	1,650,000	1,181,513		
2020	3,815,000	295,875	1,730,000	1,097,013		
2021	4,010,000	100,250	1,820,000	1,008,263		
2022			1,910,000	915,013		
2023			2,005,000	817,138		
2024			2,105,000	714,388		
2025			1,020,000	636,263		
2026			1,070,000	584,013		
2027			1,125,000	527,731		
2028			1,180,000	467,225		
2029			1,245,000	403,569		
2030			1,310,000	336,500		
2031			1,375,000	266,019		
2032			1,455,000	191,731		
2033			545,000	139,231		
2034			570,000	109,963		
2035			605,000	79,875		
2036			630,000	49,000		
2037			665,000	1,625		
	<u>\$ 27,205,000</u>	<u>\$ 7,148,625</u>	<u>\$ 32,380,000</u>	<u>\$ 18,163,876</u>	<u>\$ 4,040,000</u>	<u>\$ 114,057</u>

**Interest Rates:**                      5.000%                                      5.000 - 5.250%                                      1.120%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM**

September 30, 2012

To Refund a Portion of  
Special Revenue Bonds  
Series 2009C-1

Fiscal Year	Special Revenue Bonds Series 2012B		Total Principal and Interest
	Principal	Interest	
2013	\$ 2,800	\$ 39,188	\$ 37,637,375
2014	2,800	38,833	36,744,411
2015	2,800	38,801	30,111,092
2016	5,600	38,770	28,824,437
2017	3,456,000	38,707	29,138,130
2018			28,105,124
2019			24,734,501
2020			24,418,019
2021			23,678,857
2022			19,604,484
2023			9,659,515
2024			10,973,203
2025			9,773,532
2026			9,707,352
2027			9,298,169
2028			5,325,681
2029			5,316,913
2030			5,311,919
2031			5,303,100
2032			3,365,375
2033			2,402,325
2034			2,391,791
2035			684,875
2036			679,000
2037			666,625
	<u>\$ 3,470,000</u>	<u>\$ 194,299</u>	<u>\$ 363,855,805</u>

Interest Rates: 1.120%





## CAPITAL PROJECTS

Five-Year Capital Improvement Program

Capital Improvement Projects – General Government

    FY 13 Adopted Capital Improvement Projects by Funding Sources

    FY 13-17 Adopted Capital Improvement Projects

    FY 13 Capital Improvement Project Detail Sheets

Capital Improvement Projects - Stormwater

    FY 13 Adopted Capital Improvement Projects by Funding Sources

    FY 13-17 Adopted Capital Improvement Projects

    FY 13 Capital Improvement Project Detail Sheets

## FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

### INTRODUCTION

The following provides the adopted Capital Improvement Program (CIP) for a five-year period beginning October 1, 2012 through the fiscal year ending September 30, 2017. In addition, more detail is included on location, funding and expenses for projects with current fiscal year appropriations.

The Capital Improvement Program is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.106 Fiscal Responsibility a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in the adopted level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an "all years" basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the "pay-as-you-grow system" took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. (Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between "currently available", or "committed" and "planned" funding sources).

### PROCESS

Chapter 122 of the Jacksonville Ordinance Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from the City departments, independent authorities, and agencies.

A typical capital project is planned and executed in the following phases:

**Project Development:** These are costs incurred by the City to identify project requirements, and to define a project's work scope including preliminary design studies, permitting requirements, data collection, public involvement, legal and technical documentation, cost estimates, environmental impacts, and assessment of alternatives.

**Engineering/Design:** These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

## CITY OF JACKSONVILLE, FLORIDA

**Land:** Costs incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

**Construction:** This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

**Contract Administration:** This includes costs incurred by the City for in-house project management, supervision and administration of capital projects. Administration costs include project design, technical reviews, construction management, construction inspection, technical specifications, surveying and mapping, cost of preparing reports and maintaining the capital projects management information system, eminent domain, contract management, monitoring, and processing the related financial transactions.

**Future Operating Costs:** Developed in a similar manner as the Annual Budget and MUST

- Supply all supporting documentation for cost estimates with CIP request.
- Use salary range by occupational code to develop personnel costs.
- Obtain guidance from the Budget Office for inflation factors and benefits estimates.

Departments complete a CIP request form with information above and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

Per Chapter 122, Part 6, Ordinance code;

(a) **Capital Improvement** means a permanent addition, construction or fixture to real property or structures thereon that:

1. has a useful life of more than ten (10) years,
2. has an estimated purchase or construction cost of \$100,000 or more, or
3. will be financed, in whole or in part, from bonds issued by the City.

Excluded from the term and definition of Capital Improvement shall be all routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Program** means a program to accomplish the implementation of each and every prioritized and approved Capital Improvement Project.

(c) **Capital Improvement Program Budget** shall be adopted on an annual basis as a separate budget or separate section within the annual budget. It shall list:

1. each Capital Improvement Project,
2. the estimated cost to purchase or construct each Capital Improvement Project, and
3. the anticipated source or sources of revenue to finance each Capital Improvement Project.

(d) **Capital Improvement Program Plan** means a complete description or listing of each Capital Improvement Project pursuant to the Capital Improvement Program.

(e) **Capital Improvement Project** means a planned undertaking of the City or an independent agency to purchase or construct a Capital Improvement.

**ADOPTED FIVE-YEAR CIP**

The CIP contains 59 updated and/or new projects at \$330.0 million for the next five years. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

**Drainage** - Project that improves drainage conditions and reduces flooding.

**Environment/Quality of Life** - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants).

**Government Facilities** – Project designated as government facilities with primarily government employee occupancy.

**Parks** - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project.

**Public Facilities** – Project for facilities designated for primarily citizen use and include facilities such as the county courthouse, arena, and baseball park.

**Public Safety** - Project relating to public safety including facilities.

**Roads/Infrastructure/Transportation** – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects.

**Targeted Economic Development** – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development.

**Art in Public Places:** Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. Most new buildings have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a City-wide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission. For Fiscal Year 2013, there are no additional funds identified for this program.

**CAPITAL PROJECTS OPERATING IMPACT**

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year forecast that accompanies the Budget. More information can be found on the individual project sheets contained in this section on expenditures and operating impact.

**FUNDING**

The CIP is the city's financially feasible plan of proposed capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates. The following pages provide information on the various funding sources assigned to each project as adopted by the City Council for fiscal year 2013. The first page is for general projects while the second page is for projects funded from the stormwater fee. The remaining pages provide more detail on projects in the five year capital improvement program.

CITY OF JACKSONVILLE, FLORIDA

FY 2012 - 2013 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
GENERAL GOVERNMENT  
FUNDING SOURCES

Program Area	Project Name	FY 12-13 Approved Funding	Banking Fund Debt Proceeds	Interest Earnings and/or Pay-Go	Transfers Between Projects	Contribution from Private Sources	Grant / Trust Fund
Environment/Quality of Life	JAX Ash Sites	9,872,000	9,872,000				
Environment/Quality of Life	Southside Incinerator Site	250,000	250,000				
Environment/Quality of Life	Environmental Compliance - County Wide	1,500,000	1,500,000				
Public Safety	Fire Station #62 New - TRIDATA	2,739,250	2,739,250				
Drainage	Cecil North 100 Acres of New Wetlands	50,000	50,000				
Parks	Americans with Disabilities Act (ADA) Compliance within Parks/Upgrade Parks	(1,389,070)			(1,389,070)		
Parks	Woodstock Park	100,854			100,854		
Parks	Thomas Jefferson Park	107,897			107,897		
Parks	Julius Guinyard Pool	1,259,000			1,259,000		
Parks	Mayport Docks	843,518		441,843			401,675
Parks	Pottsburg Creek	267,500		142,500			125,000
Parks	Panama Park	100,410			100,410		
Parks	Johnny Walker "Grand" Park	117,072			117,072		
Parks	Criswell Park	101,319			101,319		
Parks	Countywide Parks - Upgrades/Maintenance Repairs	1,647,218	2,044,700		(397,482)		
Environment/Quality of Life	St. Johns River Bulkhead, Assessment and Restoration	1,000,000	1,000,000				
Environment/Quality of Life	Storm Debris Temporary Site Improvements	100,000	100,000				
Government Facilities	Facilities Capital Maintenance - Government	4,000,000	4,000,000				
Parks	Northbank Riverwalk and Bulkhead Repairs	3,500,000	3,500,000				
Roads/Infrastructure/Transportation	Intersection Improvements, Bridge, Misc Construction	800,000	800,000				
Roads/Infrastructure/Transportation	Roadway Resurfacing	4,403,419		4,403,419			
Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	1,500,000	1,500,000				
Roads/Infrastructure/Transportation	Water Street Garage Enhancements	1,000,000			1,000,000		
Roads/Infrastructure/Transportation	New World Ave. Extension to Chaffee Rd	300,000				300,000	
Roads/Infrastructure/Transportation	San Marco Blvd - Naldo to Riverplace	(1,000,000)			(1,000,000)		
Public Safety	Montgomery Correction Clinic	300,000					300,000
Public Safety	Pre - Trial Detention Facility Upgrades	252,000					252,000

Total \$ 33,722,387 \$ 27,355,950 \$ 4,987,762 \$ - \$ 300,000 \$ 1,078,675

CITY OF JACKSONVILLE, FLORIDA

FY 2013 - 2017 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
GENERAL GOVERNMENT

FUNDING SOURCE	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Interest Earnings and/or Pay-Go	4,987,762	5,000,000	5,000,000	5,000,000	5,000,000
Banking Fund Debt Proceeds	27,355,950	51,659,474	35,545,171	29,945,850	28,025,850
Funding Transferred Between Projects	-	-	-	-	-
Private Contributions	300,000	-	-	-	-
Grant Funding	1,078,675	600,000	600,000	600,000	600,000
<b>Total Per Year</b>	<b>\$ 33,722,387</b>	<b>\$ 57,259,474</b>	<b>\$ 41,145,171</b>	<b>\$ 35,545,850</b>	<b>\$ 33,625,850</b>

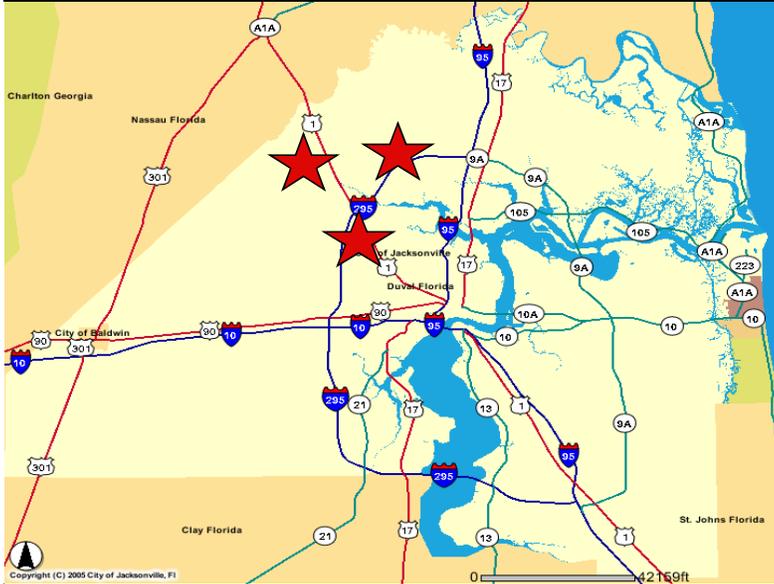
Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Beyond 5th
1	Environment/Quality of Life	JAX Ash Sites	98,320,000	76,120,000	9,872,000	12,328,000			
2	Environment/Quality of Life	Southside Incinerator Site	2,500,000	2,250,000	250,000				
3	Environment/Quality of Life	Environmental Compliance - County Wide	7,500,000	3,750,000	1,500,000	1,000,000	1,000,000	250,000	
4	Public Safety	Fire Station #25 Replacement	3,044,783						3,044,783
5	Public Safety	Fire Station #61 New	2,870,610						2,870,610
6	Public Safety	Fire Station #62 New	2,739,250		2,739,250				
7	Public Safety	Fire Station #45 Relocate	3,042,847						3,042,847
8	Public Safety	Fire Station #63 New	3,042,847						3,042,847
9	Public Safety	Fire Station #47 New	3,630,236						3,630,236
10	Public Safety	Fire Station #64 New	3,134,133						3,134,133
11	Public Safety	Fire Station #17 Replacement	2,956,100						2,956,100
12	Public Safety	Fire Station #12 Replacement	3,227,470						3,227,470
13	Public Safety	Fire Station #36 Relocate	3,322,180						3,322,180
14	Public Safety	Fire Station #65 New	3,322,180						3,322,180
15	Public Safety	Fire Station #66 New	3,421,845						3,421,845
16	Public Safety	Fire Station #67 New	3,524,501						3,524,501
17	Public Safety	NAS Marine 23 (Boat & Dock)	530,000					530,000	
18	Drainage	Cecil North 100 Acres of New Wetlands	1,390,000	1,340,000	50,000				
19	Parks	Americans with Disabilities Act (ADA) Compliance within Parks/Upgrade Parks	5,266,461	5,655,531	(1,389,070)	500,000	500,000		
20	Parks	Woodstock Park	476,219	375,365	100,854				
21	Parks	Thomas Jefferson Park	148,697	40,800	107,897				
22	Parks	Julius Guinyard Pool	1,280,577	21,577	1,259,000				
23	Parks	Florida Inland Navigation District (FIND) Projects	6,000,000			1,200,000	1,200,000	1,200,000	1,200,000
24	Parks	Mayport Docks	843,518		843,518				
25	Parks	Pottsburg Creek	322,520	55,020	267,500				
26	Parks	Panama Park	100,410		100,410				
27	Parks	Johnny Walker "Grand" Park	417,041	299,969	117,072				
28	Parks	Criswell Park	314,610	213,291	101,319				
29	Parks	Countywide Parks - Upgrades/Maintenance Repairs	30,609,081	16,978,463	1,647,218	2,800,000	2,295,850	2,295,850	2,295,850
30	Environment/Quality of Life	St. Johns River Bulkhead, Assessment and Restoration	28,800,000	5,800,000	1,000,000	3,000,000	2,000,000	2,000,000	13,000,000
31	Environment/Quality of Life	Storm Debris Temporary Site Improvements	1,000,000	400,000	100,000	100,000	100,000	100,000	100,000
32	Government Facilities	Facilities Capital Maintenance - Government	71,064,266	32,064,266	4,000,000	7,000,000	7,000,000	7,000,000	7,000,000
33	Parks	Northbank Riverwalk and Bulkhead Repairs	40,651,245	651,245	3,500,000	3,000,000	3,000,000	3,000,000	24,500,000
34	Parks	Southbank Riverwalk Renovations	23,270,669	17,270,669		2,000,000	2,000,000	2,000,000	
35	Roads/Infrastructure/Transportation	Alta Drive/Yellow Bluff Road	14,500,000	750,000					13,750,000
36	Roads/Infrastructure/Transportation	Chaffee Road	29,300,000	1,000,000					28,300,000
37	Roads/Infrastructure/Transportation	8th St. - I-95 to Blvd. Landscaping/Tree Planting Hardscape	1,300,000			1,300,000			
38	Roads/Infrastructure/Transportation	Intersection Improvements, Bridge, Misc Construction	34,612,776	29,612,776	800,000	2,000,000	2,000,000	200,000	
39	Roads/Infrastructure/Transportation	Roadway Resurfacing	151,974,294	69,021,554	4,403,419	16,500,000	17,049,321	15,000,000	15,000,000
40	Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	19,171,351	9,539,877	1,500,000	2,131,474	1,500,000	1,500,000	1,500,000
41	Roads/Infrastructure/Transportation	Signalization/ITS Enhancements	11,286,701	3,536,701		1,000,000	1,000,000	1,000,000	3,750,000
42	Roads/Infrastructure/Transportation	Water Street Garage Enhancements	3,700,000	1,300,000	1,000,000	1,400,000			
43	Roads/Infrastructure/Transportation	New World Ave. Extension to Chaffee Rd	3,300,000		300,000				3,000,000
44	Roads/Infrastructure/Transportation	San Marco - Naldo to Riverplace			(1,000,000)				
45	Targeted Economic Development	Jacksonville Transportation Center	5,000,000						5,000,000

CITY OF JACKSONVILLE, FLORIDA

	Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Beyond 5th
46	Public Safety	ADA Compliance for Pre-Trial Detention Services	500,000				500,000			
47	Public Safety	Montgomery Correction Clinic	300,000		300,000					
48	Public Safety	Pre - Trial Detention Facility Upgrades	252,000		252,000					
Total			\$ 637,281,418	\$ 278,047,104	\$ 33,722,387	\$ 57,259,474	\$ 41,145,171	\$ 35,545,850	\$ 33,625,850	\$156,935,582
Surplus (Deficit)					0	0	0	0	0	

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 1. Jax Ash Sites	<b>DEPARTMENT:</b> Neighborhoods	<b>PROGRAM:</b> Environmental/Quality of Life
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2014	
<b>PREVIOUS FUNDING:</b> \$ 76,120,000	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**

Engineering design and construction phase of site remediation of the Pope Place and Gold Merit dump sites. The site was used for the disposal of municipal incinerator ash and other wastes by the City and other parties. Remediation may include removal of contaminated soils and the construction of a permanent soil cap.

**Level of Service Impact:**

EPA consent order violation.

**Expenditure Plan:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Project Development	-	-	-	-	-	-	-
Engineering/Design	8,150,000	8,150,000	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	88,800,000	66,600,000	9,872,000	12,328,000	-	-	-
Contract Administration	1,370,000	1,370,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 98,320,000</b>	<b>\$ 76,120,000</b>	<b>\$ 9,872,000</b>	<b>\$ 12,328,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Banking Fund-Debt Proceeds	\$ 98,320,000	76,120,000	9,872,000	12,328,000	-	-	-
<b>TOTAL</b>	<b>\$ 98,320,000</b>	<b>\$ 76,120,000</b>	<b>\$ 9,872,000</b>	<b>\$ 12,328,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

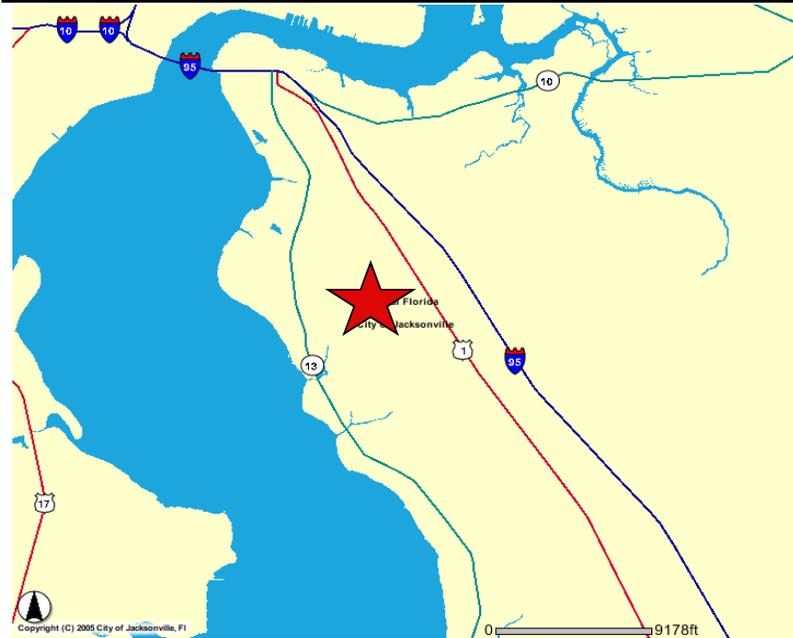
	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Number of FTE	-	-	-	-	-	-	-
Wages + Benefits	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Maintenance	10,000	-	-	-	5,000	5,000	-
<b>TOTAL</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

The operating impact to the budget is estimated to be \$10,000 for ground testing once the project is completed.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 2. Southside Incinerator Site	<b>DEPARTMENT:</b> Neighborhoods	<b>PROGRAM:</b> Environmental/Quality of Life
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> \$ 2,250,000	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Engineering design and construction phase of site remediation of the former location of the City's Municipal Solid Waste Incinerator located on Clydo Road. Remediation may include removal of contaminated soils and construction of a permanent soil cap.

**Level of Service Impact:**  
EPA consent order violation.

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	2,475,000	2,225,000	250,000				
Contract Administration	25,000	25,000					
<b>TOTAL</b>	<b>\$ 2,500,000</b>	<b>\$ 2,250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Pay Go - Current Revenues	-						
Banking Fund-Debt Proceeds	2,500,000	2,250,000	250,000				
<b>TOTAL</b>	<b>\$ 2,500,000</b>	<b>\$ 2,250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	10,000			5,000	5,000		
<b>TOTAL</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

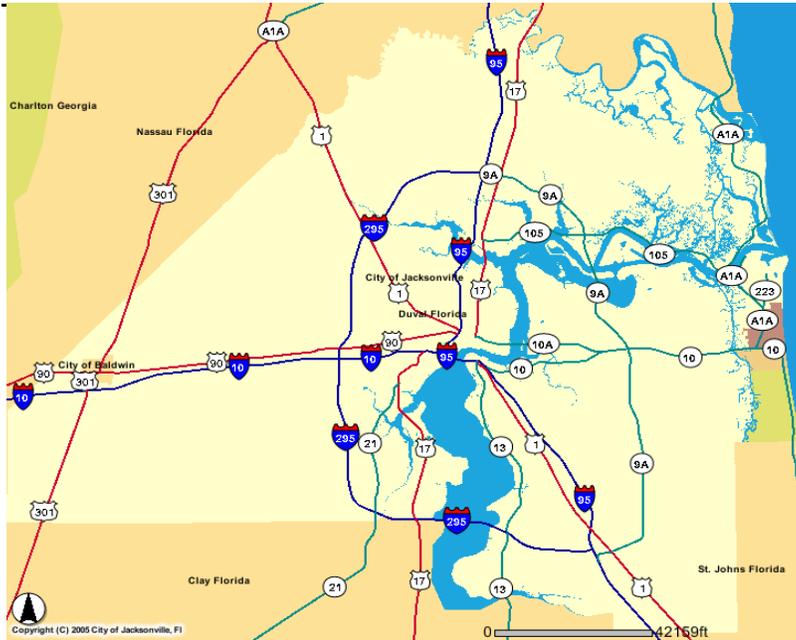
The operating impact to the budget is estimated to be \$10,000 for soil testing once the project is completed.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:** 3. Environmental Compliance - County Wide  
**DEPARTMENT:** Neighborhoods  
**PROGRAM:** Environmental/Quality of Life

**CIE REQUIREMENT:** No  
**PROJECT COMPLETION DATE:** 9/30/2016

**PREVIOUS FUNDING:** \$ 3,750,000  
**BEYOND 5TH YEAR FUNDING:** N/A



**Project Description:**  
 Project focuses on the cleanup of various contaminated sites throughout the city.

**Level of Service Impact:**  
 No change.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	250,000	250,000					
Land	-						
Construction	7,250,000	3,500,000	1,500,000	1,000,000	1,000,000	250,000	
Contract Administration	-						
<b>TOTAL</b>	<b>\$ 7,500,000</b>	<b>\$ 3,750,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	7,000,000	3,500,000	1,500,000	1,000,000	1,000,000		
Project and Budget Transfers	-						
Pay Go - Current Revenue	500,000	250,000				250,000	
<b>TOTAL</b>	<b>\$ 7,500,000</b>	<b>\$ 3,750,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

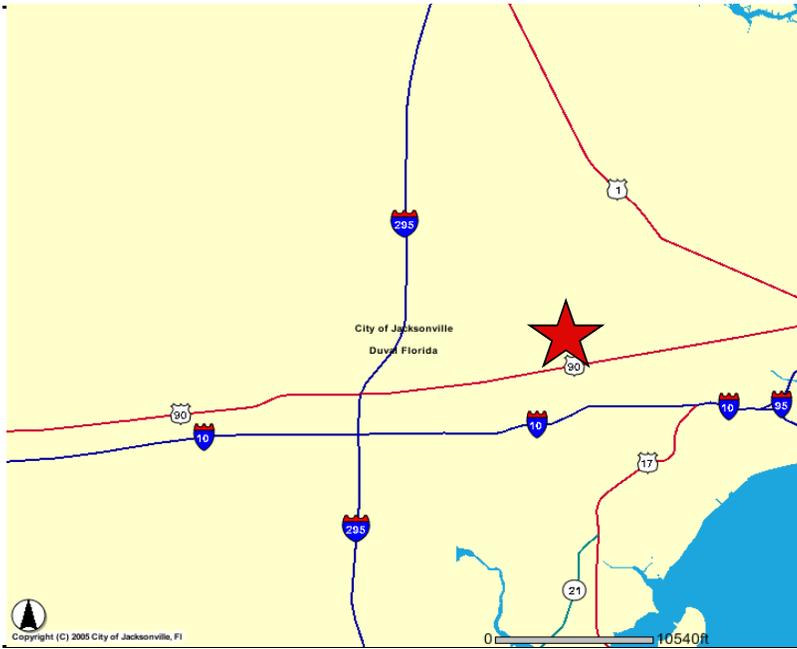
	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	10,000						5,000
<b>TOTAL</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>

**Estimated Operating Budget Statement:**

The operating impact to the budget is estimated to be \$10,000 for ground testing in FY 16 and 17 once the project is completed.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 4. Fire Station #25 Replacement	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,044,783	



**Project Description:**  
Replacement of Fire Station # 25, construction of a 3 Bay Fire Station. This replacement was recommended in the TriData Fire Station Location Report of 2001. Station 25 has been in service for more than 50 years and has become antiquated due to modern crew and equipment size. It also does not meet current ADA, female separation and code requirements.

**Level of Service Impact:**  
No change.

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	132,000						
Land	440,000						
Construction	2,095,233						
Contract Administration	360,000						
Art In Public Places	17,550						
<b>TOTAL</b>	<b>\$ 3,044,783</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,044,783						
<b>TOTAL</b>	<b>\$ 3,044,783</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	14,575						
Equipment	21,111						
Utilities	5,500						
<b>TOTAL</b>	<b>\$ 41,186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of the new replacement station, the estimate is approximately \$41,186 in additional expenditures to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 5. Fire Station #61 New	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 2,870,610	

**Project Description:**  
Build 3 Bay Fire Station at Brannon Field Road and Argyle Forest Blvd near Oakleaf Plantation to provide coverage in this area and reduce response time.

**Level of Service Impact:**  
Increased response time.

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**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	287,261						
Land	400,000						
Construction	1,935,375						
Contract Administration	233,349						
Art In Public Places	14,625						
<b>TOTAL</b>	<b>\$ 2,870,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	2,870,610						
<b>TOTAL</b>	<b>\$ 2,870,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	22						
Wages + Benefits	950,000						
Supplies	2,000						
Equipment	1,613,873						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 2,570,873</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of this new station, the estimate is approximately \$2,570,893 annually in additional expenditures to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 6. Fire Station #62 New	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Build new 3 Bay Fire Station at Old St. Augustine Road and Phillips Highway to provide additional coverage and reduce response times in this rapidly growing area.

**Level of Service Impact:**  
Increased response time.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	230,000		230,000				
Land	-						
Construction	2,417,250		2,417,250				
Contract Administration	92,000		92,000				
<b>TOTAL</b>	<b>\$ 2,739,250</b>	<b>\$ -</b>	<b>\$ 2,739,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	2,739,250		2,739,250				
<b>TOTAL</b>	<b>\$ 2,739,250</b>	<b>\$ -</b>	<b>\$ 2,739,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Maintenance	23,000			5,000	5,000	6,000	7,000
Supplies	22,000		4,000	4,000	4,000	5,000	5,000
Equipment	765,000		765,000				
Utilities	69,000		12,000	12,000	15,000	15,000	15,000
<b>Total</b>	<b>\$ 879,000</b>	<b>\$ -</b>	<b>\$ 781,000</b>	<b>\$ 21,000</b>	<b>\$ 24,000</b>	<b>\$ 26,000</b>	<b>\$ 27,000</b>

**Estimated Operating Budget Statement**

With the addition of Fire Station #62, the impact to the operating budget is approximately \$879,000 through FY 17. This includes the one time purchase a quint for \$765,000 in FY 13. Standard supplies and equipment, utility costs and maintenance will continue to impact the budget and be on-going costs to support the station's operations.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 7. Fire Station #45 Relocate	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,042,847	



**Project Description:**  
Relocate Fire Station #45 from its current location at 15725 Sawpit Road.

**Level of Service Impact:**  
No change.

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	40,000						
Land	200,000						
Construction	2,742,126						
Contract Administration	40,000						
Art In Public Places	20,721						
<b>TOTAL</b>	<b>\$ 3,042,847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Banking Fund-Debt Proceeds	3,042,847						
<b>TOTAL</b>	<b>\$ 3,042,847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Number of FTE	-						
Supplies	2,000						
Equipment	-						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of this project the estimated impact to the operating budget is approximately \$7,000 dollars annually.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 8. Fire Station #63 New	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,042,847	



**Project Description:**  
Build 2 Bay Fire Station at St. Johns Town Center to fill in the gap in coverage and reduce response times in the rapidly growing area.

**Level of Service Impact:**  
Increased response time.

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	-						
Land	40,000						
Construction	2,940,626						
Contract Administration	40,000						
Art In Public Places	22,221						
<b>TOTAL</b>	<b>\$ 3,042,847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Banking Fund-Debt Proceeds	3,042,847						
<b>TOTAL</b>	<b>\$ 3,042,847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Number of FTE	22						
Wages + Benefits	1,013,707						
Supplies	4,000						
Equipment	1,763,523						
Utilities	10,000						
<b>TOTAL</b>	<b>\$2,791,230</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Estimated Operating Budget Statement:**

Upon completion of this new station the estimated operating impact to the budget is approximately \$2,784,230. This includes the one time purchase of equipment costing \$1,763,523. In subsequent years, there will be annual operating costs of \$1,020,707.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 9. Fire Station #47 New	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,630,236	



**Project Description:**

Construction of a prototype designed three bay Fire Station near Braddock and Lem Turner Roads, replacing an old volunteer station.

**Level of Service Impact:**

Increased response time.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	200,000						
Construction	3,325,109						
Contract Administration	40,000						
Art In Public Places	25,127						
<b>TOTAL</b>	<b>\$ 3,630,236</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,630,236						
<b>TOTAL</b>	<b>\$ 3,630,236</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	2,000						
Equipment	-						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of this project the estimated impact to the operating budget is approximately \$7,000 dollars annually.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
10. Fire Station #64 New

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

**PROJECT COMPLETION DATE:**  
TBD

**PREVIOUS FUNDING:**  
N/A

**BEYOND 5TH YEAR FUNDING:**  
\$ 3,134,133



**Project Description:**  
Build 2 Bay Fire Station at Bertha Street and Harts Road to fill the gap in coverage and reduce response times in this area.

**Level of Service Impact:**  
Increased response time.

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	200,000						
Construction	2,832,727						
Contract Administration	40,000						
Art In Public Places	21,406						
<b>TOTAL</b>	<b>\$ 3,134,133</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,134,133						
<b>TOTAL</b>	<b>\$ 3,134,133</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

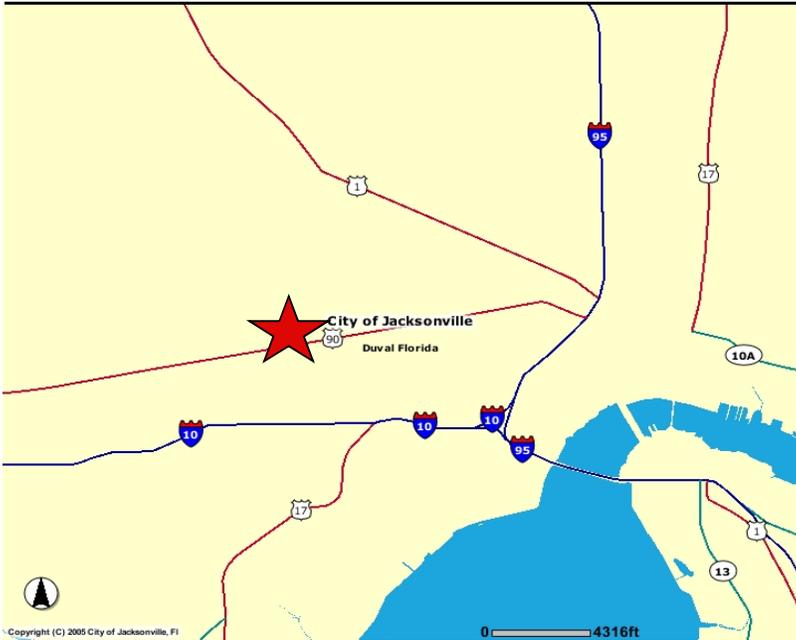
	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	22						
Wages + Benefits	1,013,707						
Supplies	2,000						
Equipment	1,763,523						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 2,784,230</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of this new station the estimated operating impact to the budget is approximately \$2,784,230. This includes the one time purchase of equipment costing \$1,763,523. In subsequent years, there will be annual operating costs of \$1,020,707.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 11. Fire Station #17 Replacement	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 2,956,100	



**Project Description:**  
Replace Fire Station at existing location due to antiquated and outgrown facility. Apparatus no longer fits in existing station and station is not ADA compliant and does not provide for male and female separation.

**Level of Service Impact:**  
No change.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	-						
Construction	2,854,529						
Contract Administration	40,000						
Art In Public Places	21,571						
<b>TOTAL</b>	<b>\$ 2,956,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	2,956,100						
<b>TOTAL</b>	<b>\$ 2,956,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	2,000						
Equipment	-						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of the station the estimated operating impact to the budget is approximately \$7,000 dollars annually for supplies and utility costs.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 12. Fire Station #12 Replacement	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,227,470	



**Project Description:**  
Replace 1-Bay Fire Station with a 2-Bay Fire Station at existing location. Current Station is located at 3408 Atlantic Blvd.

**Level of Service Impact:**  
No change.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	-						
Construction	3,123,864						
Contract Administration	40,000						
Art In Public Places	23,606						
<b>TOTAL</b>	<b>\$ 3,227,470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,227,470						
<b>TOTAL</b>	<b>\$ 3,227,470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

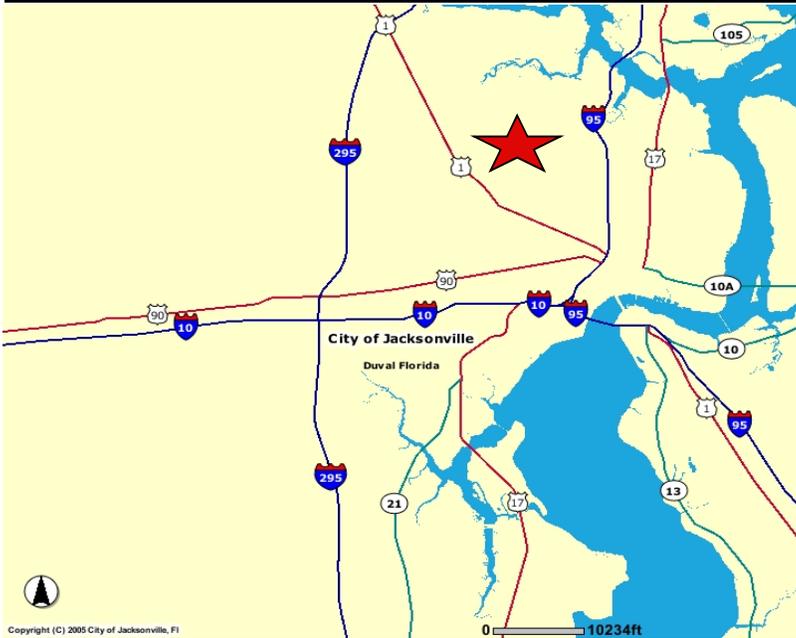
	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	2,000						
Equipment	-						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of the station, the estimated operating impact to the budget is an additional \$7,000 annually for supplies and utility costs.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 13. Fire Station #36 Relocate	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,322,180	



**Project Description:**  
Relocate Fire Station in the same area as current facility. Current station can no longer adequately accommodate staffing and fire apparatus.

**Level of Service Impact:**  
No change.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	-						
Construction	3,217,864						
Contract Administration	40,000						
Art In Public Places	24,316						
<b>TOTAL</b>	<b>\$ 3,322,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,322,180						
<b>TOTAL</b>	<b>\$ 3,322,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

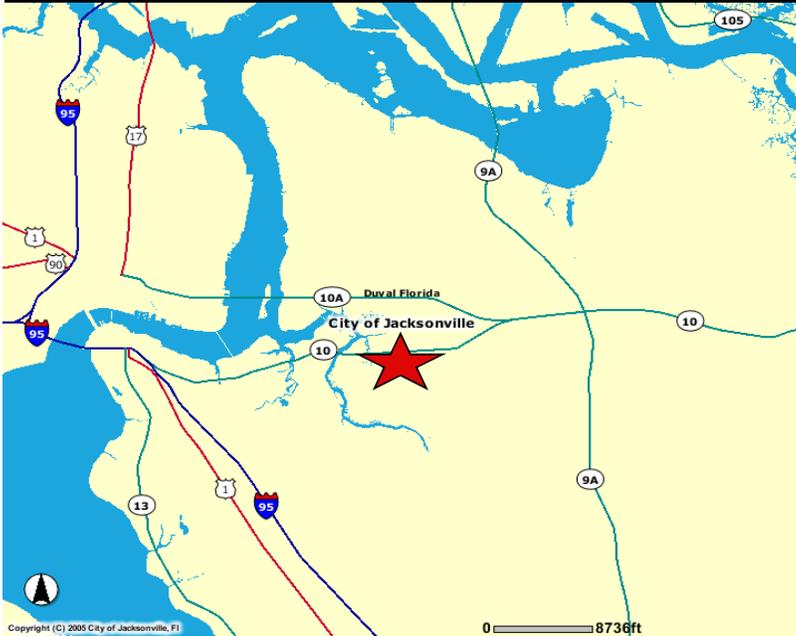
	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	2,000						
Equipment	-						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of the station, the estimated operating impact to the budget is an additional \$7,000 annually for supplies and utility costs.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 14. Fire Station #65 New	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,322,180	



**Project Description:**  
Build a new 2-Bay Fire Station in the vicinity of Atlantic Blvd and St. Johns Bluff to reduce response times in this rapidly growing area of Duval County.

**Level of Service Impact:**  
Increased response time.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	200,000						
Construction	3,019,364						
Contract Administration	40,000						
Art In Public Places	22,816						
<b>TOTAL</b>	<b>\$ 3,322,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,322,180						
<b>TOTAL</b>	<b>\$ 3,322,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

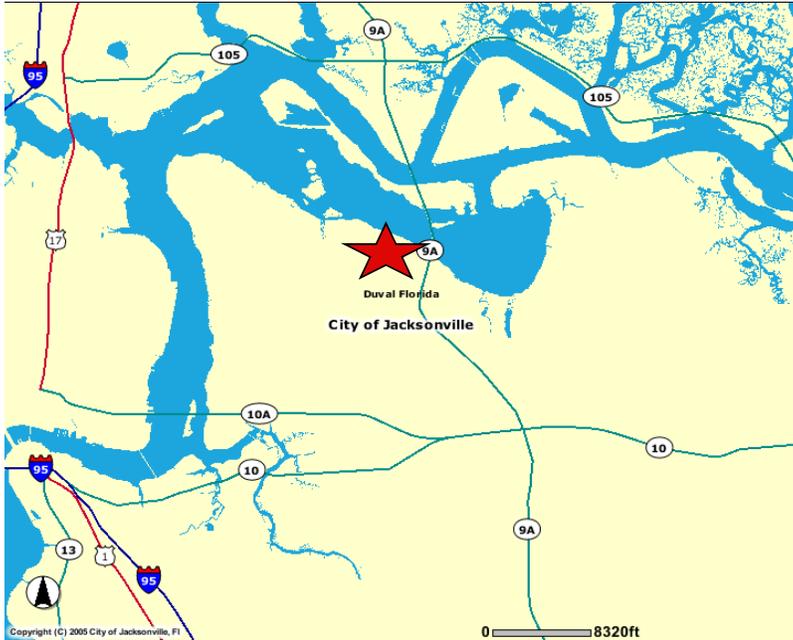
	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	22						
Wages + Benefits	1,044,118						
Supplies	2,000						
Equipment	1,763,523						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 2,814,641</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of this new station, the estimated initial operating impact to the budget is approximately \$2,814,641. This includes the one time purchase of equipment costing \$1,763,523. Subsequently, the annual impact will be \$1,051,118.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 15. Fire Station #66 New	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,421,845	



**Project Description:**  
Build a 2-Bay Fire Station near Hartsfield and Merrill Roads. Station is necessary to fill the gap in coverage and reduce response times in rapidly growing area of Duval County.

**Level of Service Impact:**  
Increased response time.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	200,000						
Construction	3,118,281						
Contract Administration	40,000						
Art In Public Places	23,564						
<b>TOTAL</b>	<b>\$ 3,421,845</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,421,845						
<b>TOTAL</b>	<b>\$ 3,421,845</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	22						
Wages + Benefits	1,075,442						
Supplies	2,000						
Equipment	1,925,414						
Utilities	5,000						
<b>TOTAL</b>	<b>\$3,007,856</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Estimated Operating Budget Statement:**

Upon completion of this new station, the estimated initial operating impact to the budget is approximately \$3,007,856. This includes the one time purchase of equipment costing \$1,925,414. Subsequently, the annual impact will be \$1,082,442.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
16. Fire Station #67 New

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

**PROJECT COMPLETION DATE:**  
TBD

**PREVIOUS FUNDING:**  
N/A

**BEYOND 5TH YEAR FUNDING:**  
\$ 3,524,501



**Project Description:**

Build 2-Bay Fire Station at Fredricksburg Avenue and Sibbald Road to fill the gap in coverage and reduce response times to this area.

**Level of Service Impact:**

Increased response time.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	40,000						
Land	200,000						
Construction	3,220,167						
Contract Administration	40,000						
Art In Public Places	24,334						
<b>TOTAL</b>	<b>\$ 3,524,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	3,524,501						
<b>TOTAL</b>	<b>\$ 3,524,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

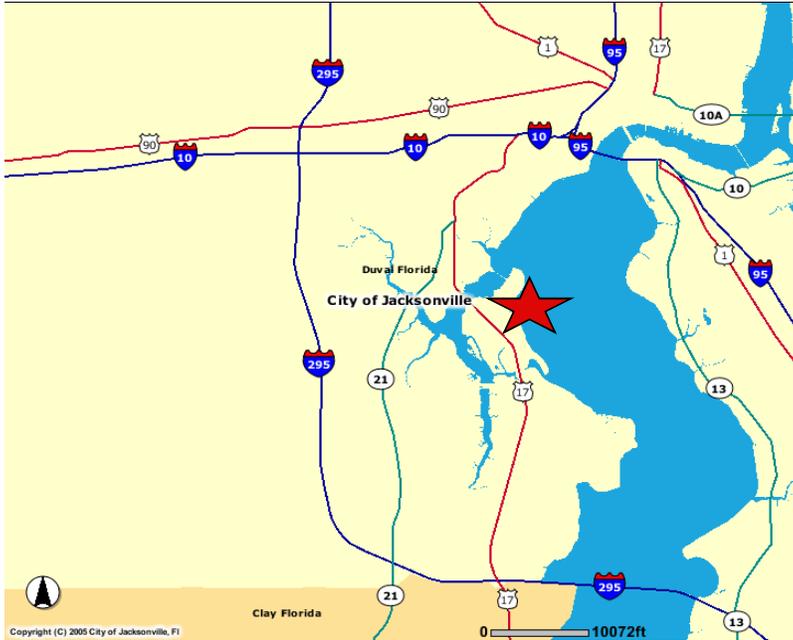
	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	22						
Wages + Benefits	1,107,705						
Supplies	2,000						
Equipment	1,983,176						
Utilities	5,000						
<b>TOTAL</b>	<b>\$ 3,097,881</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

Upon completion of this new station, the estimated initial operating impact to the budget is approximately \$3,007,856. This includes the one time purchase of equipment costing \$1,983,176. Subsequently, the annual impact will be \$1,114,705.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 17. NAS Marine 23 (Boat & Dock)	<b>DEPARTMENT:</b> Fire and Rescue	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2017	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Cross staff engine / marine unit at Naval Air Station (NAS) Jax from Fire Station 23. Dock and Marine unit is needed at NAS Jax to cover the Southern Quadrant of the waterways and reduce response time of marine emergencies.

**Level of Service Impact:**  
Increased response time.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	530,000						530,000
Contract Administration	-						
<b>TOTAL</b>	<b>\$ 530,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 530,000</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	530,000						530,000
<b>TOTAL</b>	<b>\$ 530,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 530,000</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	-						
Equipment	-						
Utilities	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

There is no estimated impact to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 18. Cecil North 100 Acres of New Wetlands	<b>DEPARTMENT:</b> Office of Economic Development	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> \$ 1,340,000	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
The St Johns Water Management District/ U.S. Army Corps of Engineers wetland permit requires the City to create 100 acres of wetlands to mitigate the impacts of proposed development at Cecil Commerce Center. Wetlands are to be created at 15-20 acres per year over the next 5 years. Once wetland mitigation area established, City must monitor for 5 years to ensure wetland has been established. The City is responsible for 71.32 acres. Jacksonville Aviation Authority is responsible for remainder. Costs provided are for City portion only.

**Level of Service Impact:**  
Minimize impact of development at Cecil Commerce Center.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	100,000	100,000					
Land	-						
Construction	1,240,000	1,200,000	40,000				
Contract Administration	50,000	40,000	10,000				
<b>TOTAL</b>	<b>\$ 1,390,000</b>	<b>\$ 1,340,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	310,000	310,000					
Interest & Revenue App.	310,000	310,000					
Banking Fund-Debt Proceeds	770,000	720,000	50,000				
<b>TOTAL</b>	<b>\$ 1,390,000</b>	<b>\$ 1,340,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Supplies	-						
Equipment	-						
Maintenance	60,000		20,000	20,000	20,000		
<b>TOTAL</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

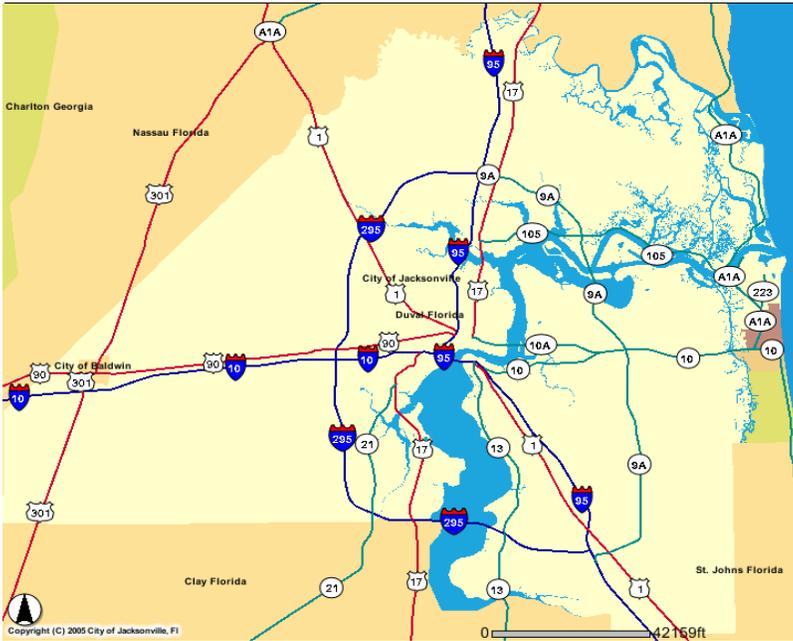
This project is a capital maintenance allocation that will utilize a vendor to complete the creation of the wetlands. Maintenance expenses are expected to impact the operating budget next fiscal year through 2015 at approximately \$20,000 per year.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:** 19. Americans with Disabilities Act (ADA) Compliance within Parks/Upgrade Parks  
**DEPARTMENT:** Parks and Recreation  
**PROGRAM:** Parks

**CIE REQUIREMENT:** No  
**PROJECT COMPLETION DATE:** 9/30/2015

**PREVIOUS FUNDING:** \$ 5,655,531  
**BEYOND 5TH YEAR FUNDING:** N/A



**Project Description:**  
 Upgrade parks as noted per fiscal year to ensure ADA compliance, per each park's deficiencies. This project will provide a better quality of life to our citizens with disabilities.

**Level of Service Impact:**  
 Required by terms of lawsuit settlement

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-					
Engineering/Design	-	-					
Land	1,555,531	1,555,531					
Construction	3,710,930	4,100,000	(1,389,070)	500,000	500,000		
<b>TOTAL</b>	<b>\$ 5,266,461</b>	<b>\$ 5,655,531</b>	<b>\$(1,389,070)</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Tree Mitigation	300,000	300,000					
Pay Go - Current Revenues	4,355,531	3,355,531		500,000	500,000		
Interest & Revenue App.	276,176	276,176					
Project & Budget Transfers	(359,972)	1,029,098	(1,389,070)				
Banking Fund-Debt Proceeds	694,726	694,726					
<b>TOTAL</b>	<b>\$ 5,266,461</b>	<b>\$ 5,655,531</b>	<b>\$(1,389,070)</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

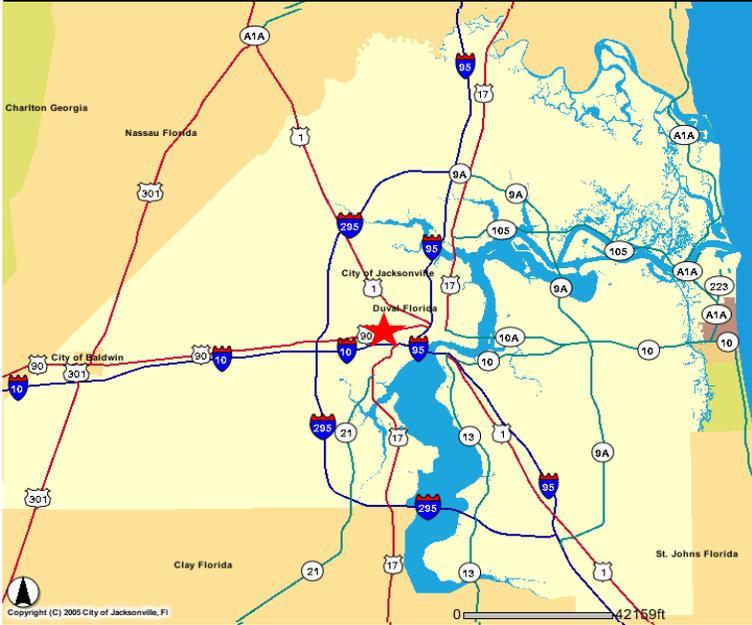
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-	-					
Equipment	-	-					
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project is a capital maintenance allocation to upgrade City-owned parks. Associated costs are already built into the department's annual budget resulting in no additional impact on the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 20. Woodstock Park	<b>DEPARTMENT:</b> Parks and Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> \$ 375,365	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Project will address sidewalks, playground, bleachers, basketball court repairs, dugouts and project design.

**Level of Service Impact:**  
Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	10,000		10,000				
Land	-						
Construction	458,107	375,365	82,742				
Contract Administration	8,112		8,112				
<b>TOTAL</b>	<b>\$ 476,219</b>	<b>\$ 375,365</b>	<b>\$ 100,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Pay Go - Current Revenues	-						
Interest & Revenue App.	-						
Project & Budget Transfers	100,854		100,854				
Banking Fund-Debt Proceeds	375,365	375,365					
<b>TOTAL</b>	<b>\$ 476,219</b>	<b>\$ 375,365</b>	<b>\$ 100,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

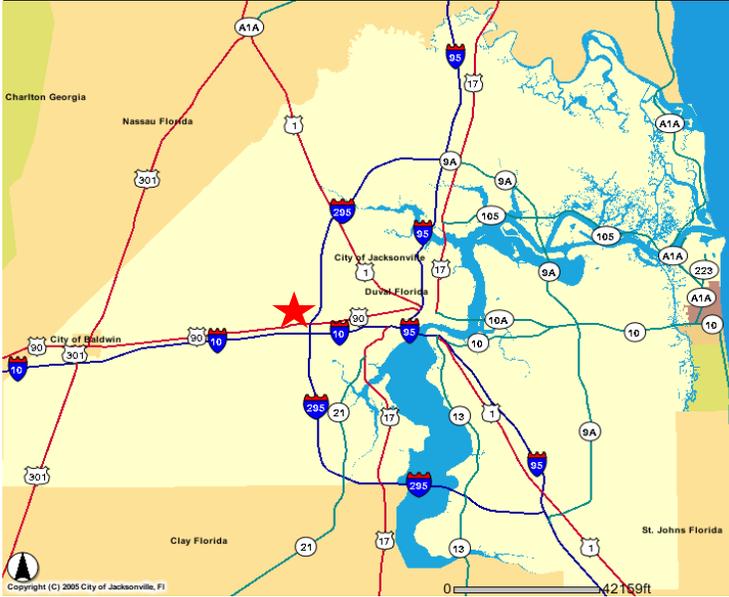
	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project involves the replacement of existing amenities so there is no additional operating or maintenance cost.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 21. Thomas Jefferson Park	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Project will address sidewalks, playground, bleachers, basketball court repairs, dugouts and project design.

**Level of Service Impact:**  
Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	14,214		14,214				
Land	-						
Construction	124,283	40,800	83,483				
Contract Administration	10,200		10,200				
<b>TOTAL</b>	<b>\$ 148,697</b>	<b>\$ 40,800</b>	<b>\$ 107,897</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	-						
Interest & Revenue App.	-						
Project & Budget Transfers	107,897		107,897				
Banking Fund-Debt Proceeds	40,800	40,800					
<b>TOTAL</b>	<b>\$ 148,697</b>	<b>\$ 40,800</b>	<b>\$ 107,897</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

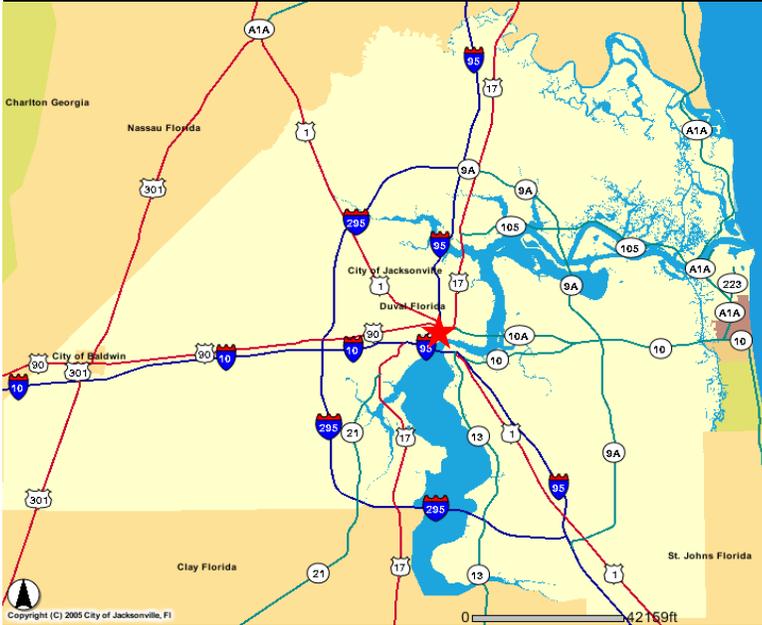
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project involves the replacement of existing amenities so there is no additional operating or maintenance cost.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 22. Julius Guinyard Pool	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> Yes	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Project includes renovation of pool facility to accommodate ADA standards, address safety issues and ensure the historic structure meets current building code requirements. Julius Guinyard Pool is recognized as the first African American pool built by the City of Jacksonville and is located at the intersection of Jefferson Street & 11th Street West.

**Level of Service Impact:**  
Required by terms of lawsuit settlement

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	1,280,577	21,577	1,259,000				
<b>TOTAL</b>	<b>\$ 1,280,577</b>	<b>\$ 21,577</b>	<b>\$ 1,259,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	-						
Interest & Revenue App.	-						
Project & Budget Transfers	1,259,000		1,259,000				
Banking Fund-Debt Proceeds	21,577	21,577					
<b>TOTAL</b>	<b>\$ 1,280,577</b>	<b>\$ 21,577</b>	<b>\$ 1,259,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

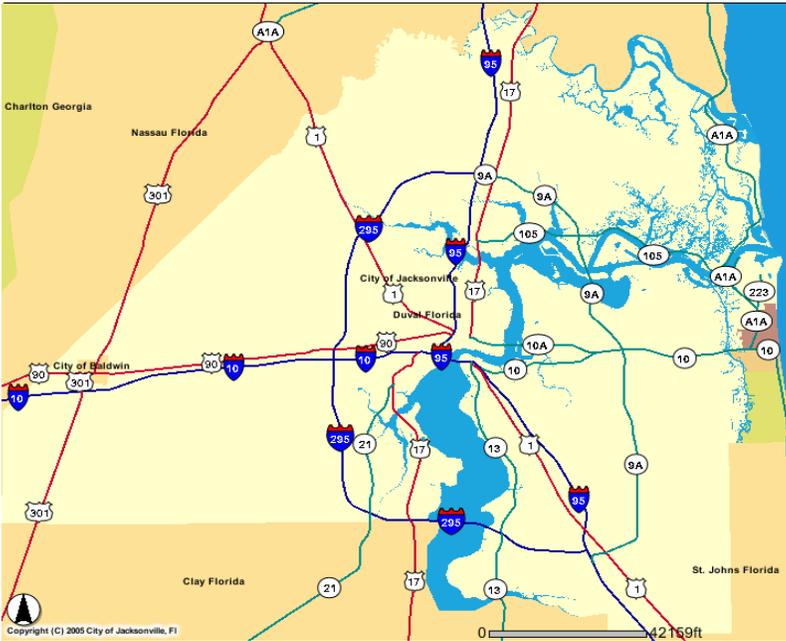
This project is expected to reduce the current maintenance budget as new equipment will be installed, eliminating the constant repair of old equipment.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:** 23. Florida Inland Navigation District (FIND) Projects  
**DEPARTMENT:** Parks & Recreation  
**PROGRAM:** Parks

**CIE REQUIREMENT:** No  
**PROJECT COMPLETION DATE:** On-going

**PREVIOUS FUNDING:** N/A  
**BEYOND 5TH YEAR FUNDING:** \$ 1,200,000



**Project Description:**  
 The Florida Inland Navigation District (FIND) sponsors projects for the up keep of the Atlantic Intracoastal Waterway. As such, the City intends on providing support and financing projects on the Intracoastal Waterway to improve the quality of life of our city and the Beaches area communities. Detailed projects our outlined in projects 24 and 25.

**Level of Service Impact:**  
 Projects provide recreational components and amenities related to the city's waterways.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	6,000,000			1,200,000	1,200,000	1,200,000	1,200,000
<b>TOTAL</b>	<b>\$ 6,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	3,000,000			600,000	600,000	600,000	600,000
Grant(s)-FIND/Other	3,000,000			600,000	600,000	600,000	600,000
<b>TOTAL</b>	<b>\$ 6,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>

**Estimated Operating Budget Impact:**

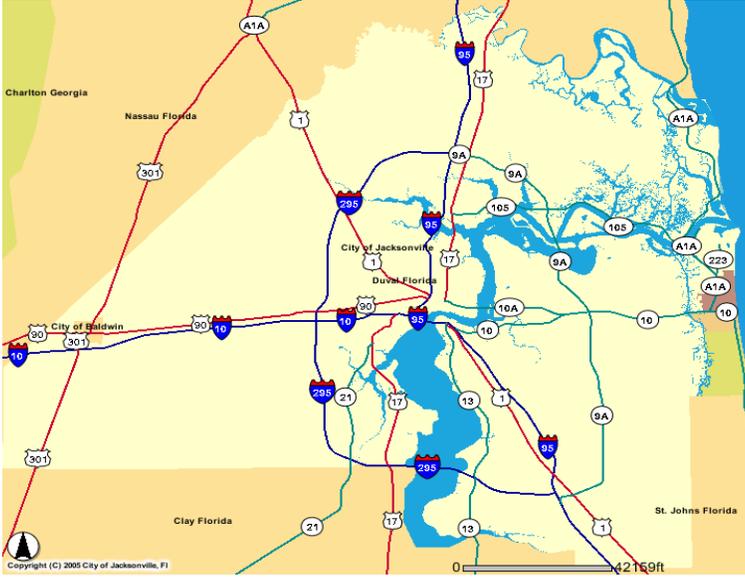
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project is the general FIND project. Any impact within the operating budget will be contained within the fiscal year's actual FIND project. Please see projects 25 and 26.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 24. Mayport Docks	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
This FIND project will allow the city to construct floating docks at Mayport Boat Ramp. The existing floating docks are the busiest boat ramp in the county. This project will add additional floating docks to provide more area for boats to tie up to when launching and waiting to come in.

**Level of Service Impact:**  
Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	803,350		803,350				
Contract Administration	40,168		40,168				
<b>TOTAL</b>	<b>\$ 843,518</b>	<b>\$ -</b>	<b>\$ 843,518</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
FIND Grant (reimbursement)	401,675		401,675				
Pay Go - Current Revenues	-						
Interest & Revenue App.	441,843		441,843				
Project & Budget Transfers	-						
Banking Fund-Debt Proceeds	-						
<b>TOTAL</b>	<b>\$ 843,518</b>	<b>\$ -</b>	<b>\$ 843,518</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

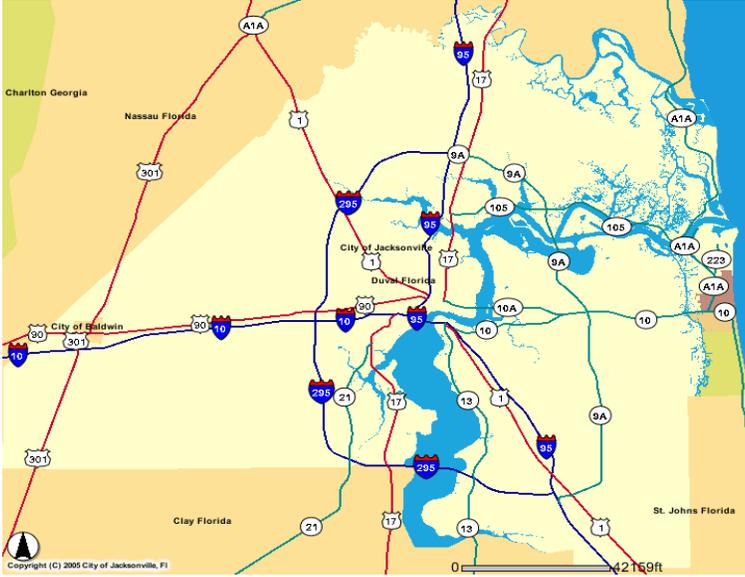
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
Maintenance	10,000			2,000	2,000	2,000	2,000
<b>TOTAL</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>

**Estimated Operating Budget Statement:**

Upon completion of this project, the Parks and Recreation Department will incur an annual expense of approximately \$2,000 for the maintenance of the floating docks.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 25. Pottsburg Creek	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
This is a FIND project that will provide funding to survey the river to find the areas that are silted in and remove the muck in order to facilitate boating in this tributary. This dredging will help increase access to the public boat ramp (Beach Blvd/Pottsburg Creek ramp on Beach Blvd near the Humane Society) as well as residents with property on the river.

**Level of Service Impact:**  
Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	250,000	-	250,000	-	-	-	-
Engineering Fee	17,500	-	17,500	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	55,020	55,020	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 322,520</b>	<b>\$ 55,020</b>	<b>\$ 267,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
FIND Grant (reimbursement)	125,000	-	125,000	-	-	-	-
Pay Go - Current Revenues	-	-	-	-	-	-	-
Interest & Revenue App.	142,500	-	142,500	-	-	-	-
Project & Budget Transfers	-	-	-	-	-	-	-
Banking Fund-Debt Proceeds	55,020	55,020	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 322,520</b>	<b>\$ 55,020</b>	<b>\$ 267,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

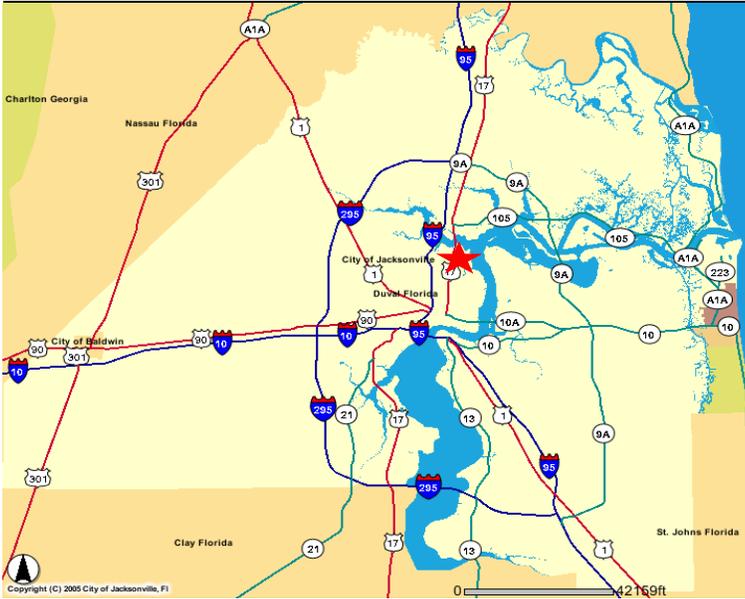
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

There is no anticipated impact to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 26. Panama Park	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Project will address sidewalks, playground, bleachers, basketball court repairs and benches.

**Level of Service Impact:**  
Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	100,410		100,410				
Contract Administration	-						
<b>TOTAL</b>	<b>\$ 100,410</b>	<b>\$ -</b>	<b>\$ 100,410</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	-						
Interest & Revenue App.	-						
Project & Budget Transfers	100,410		100,410				
Banking Fund-Debt Proceeds	-						
<b>TOTAL</b>	<b>\$ 100,410</b>	<b>\$ -</b>	<b>\$ 100,410</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

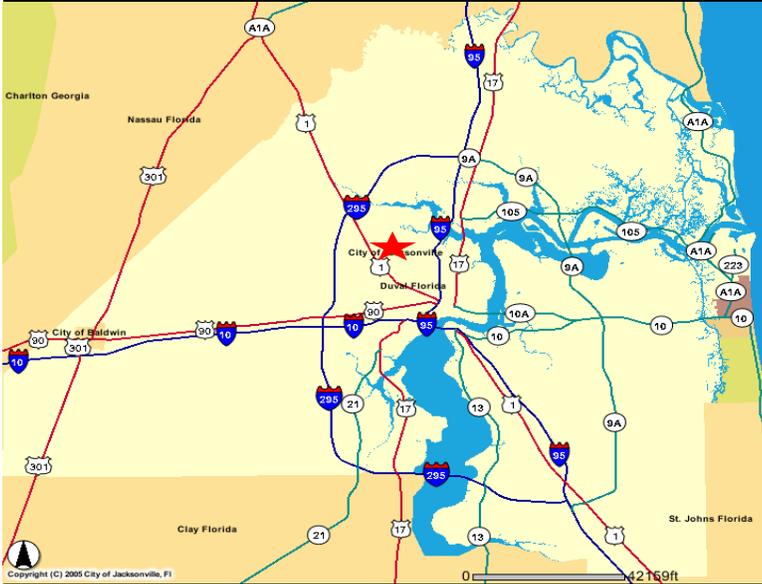
This project involves the replacement of existing amenities so there is no additional operating or maintenance cost.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:** 27. Johnny Walker "Grand" Park  
**DEPARTMENT:** Parks & Recreation  
**PROGRAM:** Parks

**CIE REQUIREMENT:** No  
**PROJECT COMPLETION DATE:** 9/30/2013

**PREVIOUS FUNDING:** N/A  
**BEYOND 5TH YEAR FUNDING:** N/A



**Project Description:**  
 Project will address sidewalks, playground, bleachers, basketball court repairs, picnic tables and project design.

**Level of Service Impact:**  
 Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	10,000		10,000				
Land	-						
Construction	397,681	299,969	97,712				
Contract Administration	9,360		9,360				
<b>TOTAL</b>	<b>\$ 417,041</b>	<b>\$ 299,969</b>	<b>\$ 117,072</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	-						
Interest & Revenue App.	-						
Project & Budget Transfers	117,072		117,072				
Banking Fund-Debt Proceeds	299,969	299,969					
<b>TOTAL</b>	<b>\$ 417,041</b>	<b>\$ 299,969</b>	<b>\$ 117,072</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

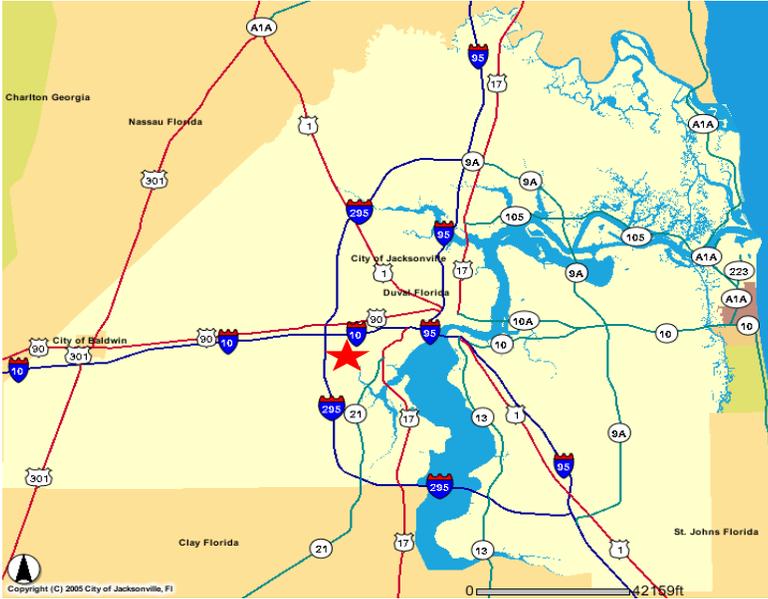
	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project involves the replacement of existing amenities so there is no additional operating or maintenance cost.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 28. Criswell Park	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
ADA Sidewalks, bleachers, basketball court repairs and project design.

**Level of Service Impact:**  
Project provides recreational components and amenities

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	14,214		14,214				
Land	-						
Construction	290,196	213,291	76,905				
Contract Administration	10,200		10,200				
<b>TOTAL</b>	<b>\$ 314,610</b>	<b>\$ 213,291</b>	<b>\$ 101,319</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	-						
Interest & Revenue App.	-						
Project & Budget Transfers	101,319		101,319				
Banking Fund-Debt Proceeds	213,291	213,291					
<b>TOTAL</b>	<b>\$ 314,610</b>	<b>\$ 213,291</b>	<b>\$ 101,319</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

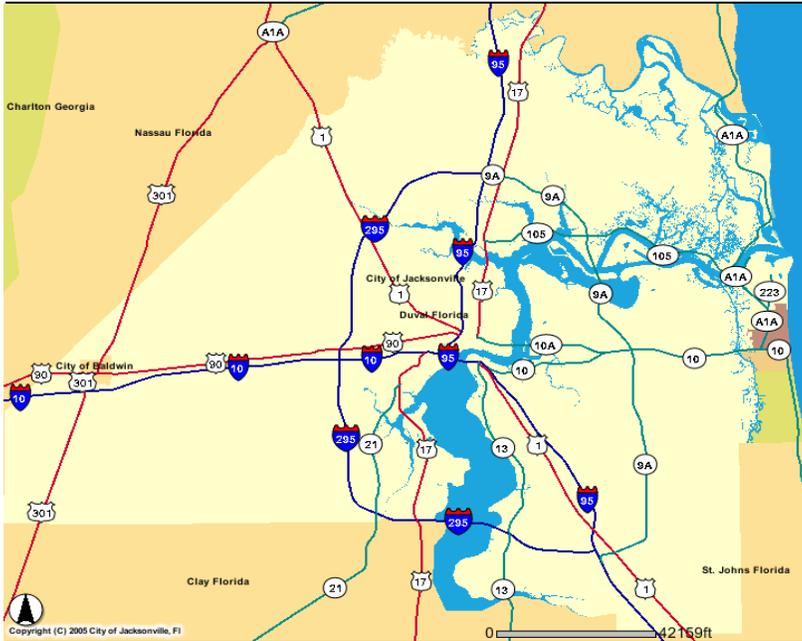
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project involves the replacement of existing amenities so there is no additional operating or maintenance cost.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 29. Countywide Parks - Upgrades / Maintenance Repairs	<b>DEPARTMENT:</b> Parks & Recreation	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> On-Going	
<b>PREVIOUS FUNDING:</b> \$ 16,978,463	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 2,295,850	



**Project Description:**  
This on-going project covers maintenance, upgrades, repairs and land acquisition associated with existing parks and related facilities in Duval County. The current allocation will be utilized for deteriorating boat ramps, the renovation of the Hanna Park Pelicana Plaza, repairing hard tennis courts at the Southside Tennis Facility, and countywide park building repairs.

**Level of Service Impact:**  
TBD

**Expenditure Plan:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	30,609,081	16,978,463	1,647,218	2,800,000	2,295,850	2,295,850	2,295,850
<b>TOTAL</b>	<b>\$30,609,081</b>	<b>\$16,978,463</b>	<b>\$1,647,218</b>	<b>\$2,800,000</b>	<b>\$2,295,850</b>	<b>\$2,295,850</b>	<b>\$2,295,850</b>

**Funding Sources:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Banking Fund Debt Proceeds	14,538,540	10,443,840	2,044,700	2,050,000			
Pay Go - Current Revenues	9,933,400			750,000	2,295,850	2,295,850	2,295,850
Interest & Revenue Approp.	1,664,682	1,664,682					
Projects/Budget Transfers	4,472,459	4,869,941	(397,482)				
<b>TOTAL</b>	<b>\$30,609,081</b>	<b>\$16,978,463</b>	<b>\$1,647,218</b>	<b>\$2,800,000</b>	<b>\$2,295,850</b>	<b>\$2,295,850</b>	<b>\$2,295,850</b>

**Estimated Operating Budget Impact:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

**Estimated Operating Budget Statement:**

This project is a capital maintenance allocation that will fund repairs and replacements at parks across the City of Jacksonville. Additionally, funding will be used for maintenance for existing parks with current staff and supplies. None of these allocations have an estimated impact on the operating budget at this time.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 30. St. Johns River Bulkhead, Assessment and Restoration	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Environment/Quality of Life
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> On-going	
<b>PREVIOUS FUNDING:</b> \$ 5,800,000	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 13,000,000	



**Project Description:**  
Covers assessment and restoration of City maintained portions of the St. Johns River Bulkheads. Work includes initial assessment and project prioritization based on currently known information including the age and conditions of the bulkheads; physical inspections and reporting recommending corrective actions; design and construction of the needed improvements and development and execution of a periodic Preventative Maintenance Inspection Program.

**Level of Service Impact:**  
TBD

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	1,835,000	1,835,000					
Engineering/Design	-						
Land	-						
Construction	26,965,000	3,965,000	1,000,000	3,000,000	2,000,000	2,000,000	2,000,000
<b>TOTAL</b>	<b>\$28,800,000</b>	<b>\$ 5,800,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,000,000</b>	<b>\$2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund Debt Proceeds	24,410,000	5,800,000	1,000,000	1,610,000	1,000,000	1,000,000	1,000,000
Interest & Revenue Approp.	4,390,000			1,390,000	1,000,000	1,000,000	1,000,000
<b>TOTAL</b>	<b>\$28,800,000</b>	<b>\$ 5,800,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,000,000</b>	<b>\$2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

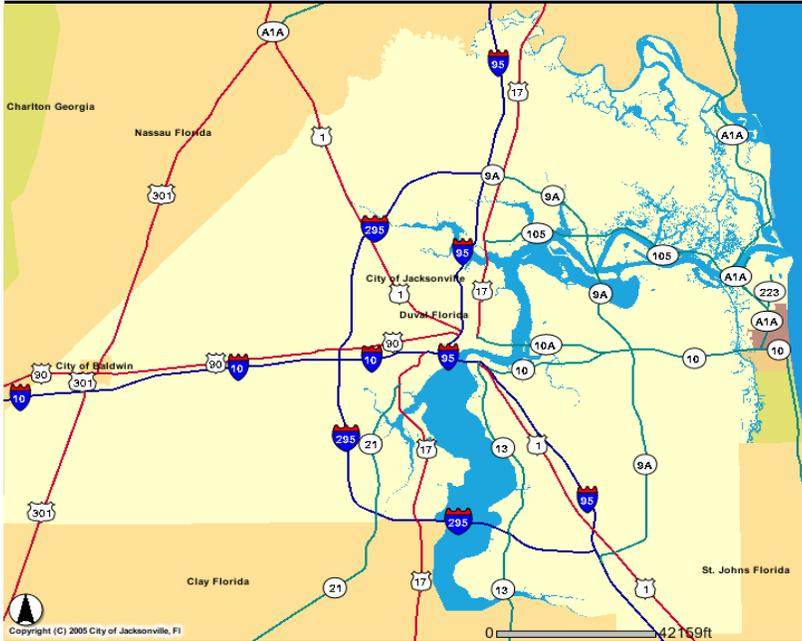
**Estimated Operating Budget Statement:**

This project is a capital maintenance allocation and will fund repairs and/or the replacement of deteriorated City-owned bulkhead throughout the City of Jacksonville. There is no increase to the operating budget.



CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 32. Facilities Capital Maintenance - Government	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Government Facilities
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> On-Going	
<b>PREVIOUS FUNDING:</b> \$ 32,064,266	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 7,000,000	



**Project Description:**

Provides major repairs and operational maintenance elements associated with the City's 7 million square footage of public facilities. Elements such as roofs, HVAC systems, plumbing and other operational components.

**Level of Service Impact:**

Maintain Investment in Public Buildings

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	5,162,552	1,962,552	200,000	600,000	600,000	600,000	600,000
Construction	60,801,714	28,201,714	3,600,000	5,800,000	5,800,000	5,800,000	5,800,000
Contract Administration	5,100,000	1,900,000	200,000	600,000	600,000	600,000	600,000
<b>TOTAL</b>	<b>\$71,064,266</b>	<b>\$32,064,266</b>	<b>\$ 4,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Interest & Revenue Approp.	5,500,000	5,500,000					
Project and Budget Transfers	-						
Pay Go - Current Revenues	6,798,462	6,798,462					
Banking Fund-Debt Proceeds	58,765,804	19,765,804	4,000,000	7,000,000	7,000,000	7,000,000	7,000,000
<b>TOTAL</b>	<b>\$71,064,266</b>	<b>\$32,064,266</b>	<b>\$ 4,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>

**Estimated Operating Budget Impact:**

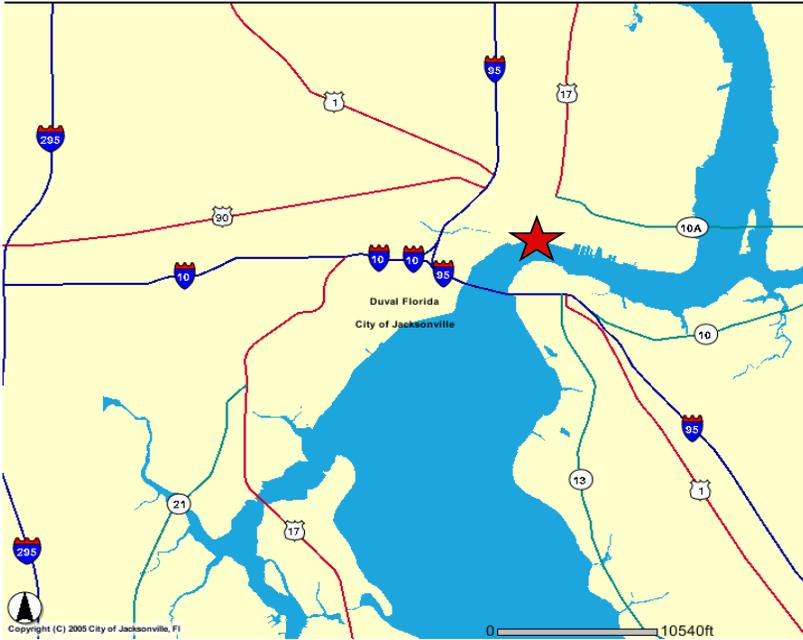
	<u>Total Est</u>	<u>Prior Yrs</u>					
	<u>Cost</u>	<u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project is a capital maintenance allocation and will fund repairs and/or the replacement of City-owned public buildings throughout the City of Jacksonville. There is no estimated increase to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 33. Northbank Riverwalk and Bulkhead Repairs	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Parks
<b>CIE REQUIREMENT:</b> Yes	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> \$ 651,245	<b>BEYOND 5TH YEAR FUNDING:</b> \$24,500,000	



**Project Description:**  
Assessment and restoration of City maintained portions of the Northbank Riverwalk and St. Johns River Bulkheads along the riverwalk. Work includes initial assessment and project prioritization based on currently known information on age and conditions of the bulkheads; physical inspections and reporting recommending corrective actions; design and construction of the needed improvements and development and execution of a periodic Preventative Maintenance Inspection Program.

**Level of Service Impact:**  
TBD

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Construction	40,651,245	651,245	3,500,000	3,000,000	3,000,000	3,000,000	3,000,000
Contract Administration	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$40,651,245</b>	<b>\$ 651,245</b>	<b>\$ 3,500,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Interest & Revenue Approp.	-	-	-	-	-	-	-
Project and Budget Transfers	-	-	-	-	-	-	-
Pay Go - Current Revenues	-	-	-	-	-	-	-
Banking Fund-Debt Proceeds	40,651,245	651,245	3,500,000	3,000,000	3,000,000	3,000,000	3,000,000
<b>TOTAL</b>	<b>\$40,651,245</b>	<b>\$ 651,245</b>	<b>\$ 3,500,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This is a capital maintenance allocation that will fund the repairs and maintenance of an existing structure. There is no estimated impact to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
34. Southbank Riverwalk  
Renovations

**DEPARTMENT:**  
Public Works

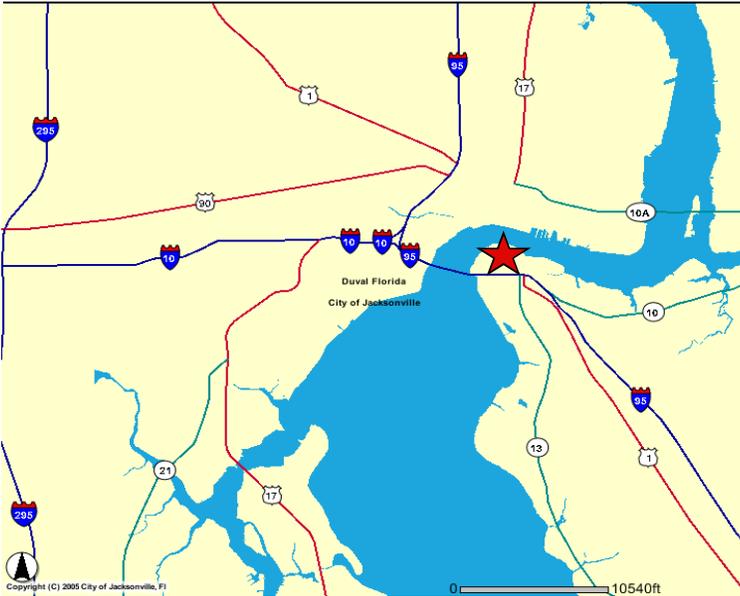
**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

**PROJECT COMPLETION DATE:**  
9/30/2016

**PREVIOUS FUNDING:**  
\$ 17,270,669

**BEYOND 5TH YEAR FUNDING:**  
N/A



**Project Description:**

Complete study, design and construction of riverwalk extension along the riverfront. The Riverwalk is an important aspect of downtown. It provides a quality of life for citizens and an attraction for visitors.

**Level of Service Impact:**

TBD

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Construction	23,270,669	17,270,669		2,000,000	2,000,000	2,000,000	
Contract Administration	-						
<b>TOTAL</b>	<b>\$23,270,669</b>	<b>\$17,270,669</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Grant(s)-FIND/Other	303,512	303,512					
Interest & Revenue Approp.	-						
Project and Budget Transfers	11,894,138	11,894,138					
Pay Go - Current Revenues	-						
Banking Fund-Debt Proceeds	11,073,019	5,073,019		2,000,000	2,000,000	2,000,000	
<b>TOTAL</b>	<b>\$23,270,669</b>	<b>\$17,270,669</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This capital project seeks to enhance an existing structure within the City of Jacksonville. There is no estimated impact to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 35. Alta Drive / Yellow Bluff Road	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> Yes	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> \$ 750,000	<b>BEYOND 5TH YEAR FUNDING:</b> \$13,750,000	



**Project Description:**  
Alta (9A to New Berlin, expand 2 lanes to 4, undivided – bridge involved)

**Level of Service Impact:**  
TBD

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	150,000	150,000					
Construction	14,350,000	600,000					
Contract Administration	-						
<b>TOTAL</b>	<b>\$14,500,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>				

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
TBD	13,750,000						
Prior Years Authorization	750,000	750,000					
<b>TOTAL</b>	<b>\$14,500,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>				

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

The operating impact will be determined next fiscal year.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
36. Chaffee Road

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads/ Infrastructure/  
Transportation

**CIE REQUIREMENT:**  
Yes

**PROJECT COMPLETION DATE:**  
TBD

**PREVIOUS FUNDING:**  
\$ 1,000,000

**BEYOND 5TH YEAR FUNDING:**  
\$28,300,000



**Project Description:**  
Project will fund the final design and construction for the widening of Chaffee Road from two lanes into four lanes between Normandy Blvd and Crystal Spring Road.

**Level of Service Impact:**  
Improved traffic circulation

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	300,000	300,000					
Construction	29,000,000	700,000					
Contract Administration	-						
<b>TOTAL</b>	<b>\$29,300,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>				

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
TBD	28,300,000						
Banking Fund-Debt Proceeds	1,000,000	1,000,000					
<b>TOTAL</b>	<b>\$29,300,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>				

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

The impact is minimal as newly constructed roadway require less maintenance than older ones. The full impact will determined next year.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 37. 8th St.- I-95 to Blvd. Landscaping / Tree Planting Hardscape	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2014	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Project will fund design and construction of the streetscape improvements along 8th Street from I-95 to Boulevard Street. The improvement project is one of three that are associated with the Shands Hospital Area.

**Level of Service Impact:**  
Improve (visual) entranceway to hospital complex & Springfield area

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	150,000			150,000			
Construction	1,150,000			1,150,000			
Contract Administration	-						
<b>TOTAL</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	1,300,000			1,300,000			
<b>TOTAL</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Total Est</u> <u>Cost</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This is a capital maintenance allocation and will fund an improvement to this City intersection. There is no estimated increase to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 38. Intersection Improvements, Bridges, Miscellaneous Construction	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> Yes	<b>PROJECT COMPLETION DATE:</b> 9/30/2016	
<b>PREVIOUS FUNDING:</b> \$ 29,612,776	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Improve traffic capacity and flow by reconstructing intersections countywide; Work includes adding lanes, extending lanes and signal upgrades to reduce congestion at intersections.

**Level of Service Impact:**  
Provides funding to improve traffic flow at intersections

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	4,200,000	3,800,000		200,000	200,000		
Construction	30,162,968	25,662,968	800,000	1,750,000	1,750,000	200,000	
Land	249,808	149,808		50,000	50,000		
<b>TOTAL</b>	<b>\$34,612,776</b>	<b>\$29,612,776</b>	<b>\$ 800,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
BJP Long Term Debt	23,886,580	23,886,580					
Pay Go-Current Revenues	-	-					
Banking Fund-Debt Proceeds	10,726,196	5,726,196	800,000	2,000,000	2,000,000	200,000	
<b>TOTAL</b>	<b>\$34,612,776</b>	<b>\$29,612,776</b>	<b>\$ 800,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

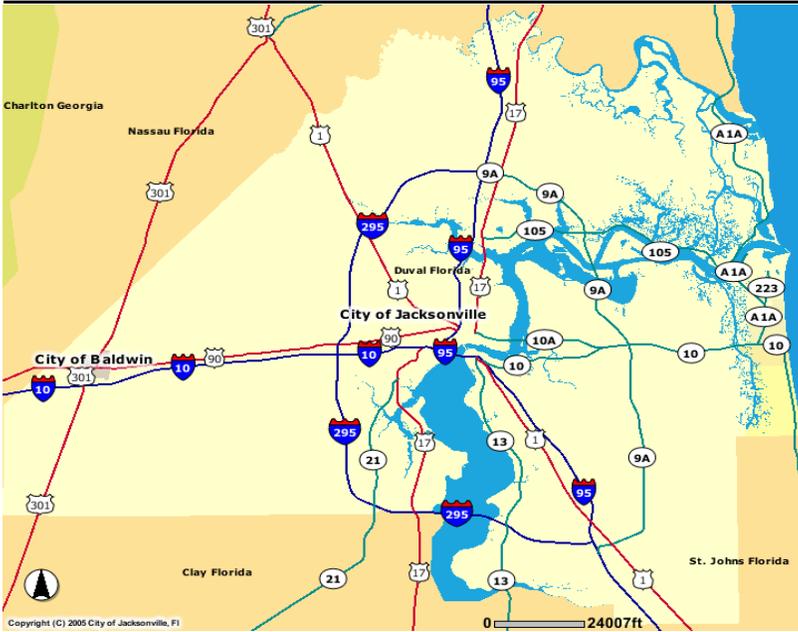
	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project is a capital maintenance allocation and will fund repairs and improvements to intersections and bridges throughout the City of Jacksonville. There is no estimated increase to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 39. Roadway Resurfacing	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> Yes	<b>PROJECT COMPLETION DATE:</b> On-going	
<b>PREVIOUS FUNDING:</b> \$ 69,021,554	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 15,000,000	



**Project Description:**  
Proactive milling and resurfacing program for the 3400+ miles of city maintained roadways. Periodic milling and resurfacing will improve the life of each roadway while reducing annual maintenance cost and improving rideability for the motoring public.

**Level of Service Impact:**  
Repairs and upgrades public drainage infrastructure

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	10,037,200	3,400,000	400,000	1,487,200	250,000	1,500,000	1,500,000
Construction	130,299,894	61,021,554	3,603,419	13,525,600	16,149,321	12,000,000	12,000,000
Contract Administration	11,637,200	4,600,000	400,000	1,487,200	650,000	1,500,000	1,500,000
<b>TOTAL</b>	<b>\$151,974,294</b>	<b>\$69,021,554</b>	<b>\$ 4,403,419</b>	<b>\$16,500,000</b>	<b>\$17,049,321</b>	<b>\$ 15,000,000</b>	<b>\$15,000,000</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Interest & Revenue Approp.	7,461,121	3,057,702	4,403,419				
Banking Fund-Debt Proceeds	144,513,173	65,963,852		16,500,000	17,049,321	15,000,000	15,000,000
<b>TOTAL</b>	<b>\$151,974,294</b>	<b>\$69,021,554</b>	<b>\$ 4,403,419</b>	<b>\$16,500,000</b>	<b>\$17,049,321</b>	<b>\$ 15,000,000</b>	<b>\$15,000,000</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This project is a capital maintenance allocation and will fund resurfacing of deteriorated City-owned roadways throughout Jacksonville. There is no estimated increase to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 40. Sidewalk Construction and Repair	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> On-going	
<b>PREVIOUS FUNDING:</b> \$ 9,539,877	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 1,500,000	



**Project Description:**  
Repair cracked sidewalks countywide. Program reduces the city's liability from pedestrians due to the potential to fall on uneven surfaces.

**Level of Service Impact:**  
Repair hazardous sidewalks

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	39,877	39,877					
Engineering/Design	-						
Construction	19,131,474	9,500,000	1,500,000	2,131,474	1,500,000	1,500,000	1,500,000
Land	-						
<b>TOTAL</b>	<b>\$19,171,351</b>	<b>\$ 9,539,877</b>	<b>\$ 1,500,000</b>	<b>\$ 2,131,474</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Pay Go-Current Revenues	539,877	539,877					
Banking Fund-Debt Proceeds	18,631,474	9,000,000	1,500,000	2,131,474	1,500,000	1,500,000	1,500,000
<b>TOTAL</b>	<b>\$19,171,351</b>	<b>\$ 9,539,877</b>	<b>\$ 1,500,000</b>	<b>\$ 2,131,474</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

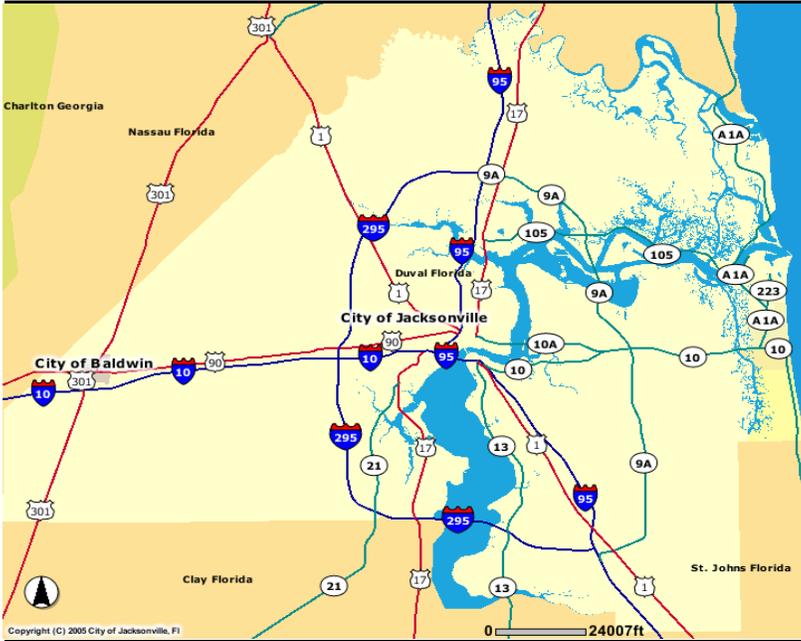
**Estimated Operating Budget Statement:**

This project provides funding to repair sidewalks throughout Jacksonville and also provides some limited funding for new sidewalk construction. It is believed that neither the repairs nor construction of additional sidewalk will require an increase to the operational budget.



CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 42. Water Street Garage Enhancements	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2014	
<b>PREVIOUS FUNDING:</b> \$ 1,300,000	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
This project is to provide enhanced pedestrian access to the facility, improve security monitoring, improve the facility's office spaces, aesthetically improve the exterior of the garage, determine & address any structural challenges for the entire structure, improve the facility's exterior lighting and any other rehabilitation needs of the facility.

**Level of Service Impact:**  
To ensure safety of users while aesthetically improving the garage for marketability.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Construction	3,700,000	1,300,000	1,000,000	1,400,000	-	-	-
Land	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,700,000</b>	<b>\$ 1,300,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Banking Fund-Debt Proceeds	1,400,000	-	-	1,400,000	-	-	-
Project and Budget Transfers	1,000,000	-	1,000,000	-	-	-	-
Interest and Revenue App.	1,300,000	1,300,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,700,000</b>	<b>\$ 1,300,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

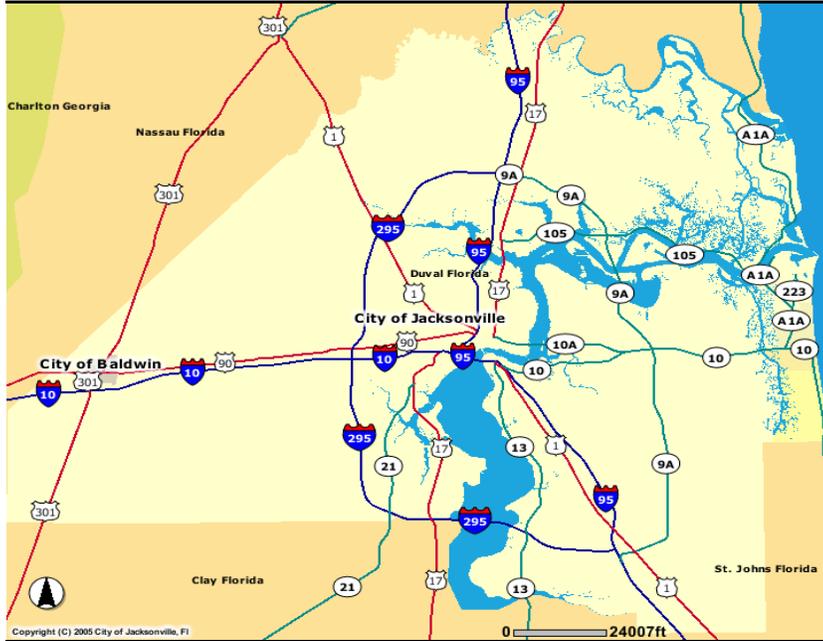
	<u>Total Est Cost</u>	<u>Total Est Cost</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This capital maintenance allocation will fund repairs and maintenance of an existing structure. There is no estimated impact on the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 43. New World Ave. Extension to Chaffee Rd	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Roads/ Infrastructure/ Transportation
<b>CIE REQUIREMENT:</b> Yes	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 3,000,000	



**Project Description:**  
This project will help improve traffic flow near the Cecil Commerce Center by extending New World Avenue to Chaffee Road.

**Level of Service Impact:**  
Provides funding to improve traffic flow.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	300,000		300,000				
Construction	3,000,000						
Land	-						
<b>TOTAL</b>	<b>\$ 3,300,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Contribution from Private Source	300,000		300,000				
Banking Fund-Debt Proceeds	3,000,000						
Interest and Revenue App.	-						
<b>TOTAL</b>	<b>\$ 3,300,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Total Est Cost</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Utilities	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

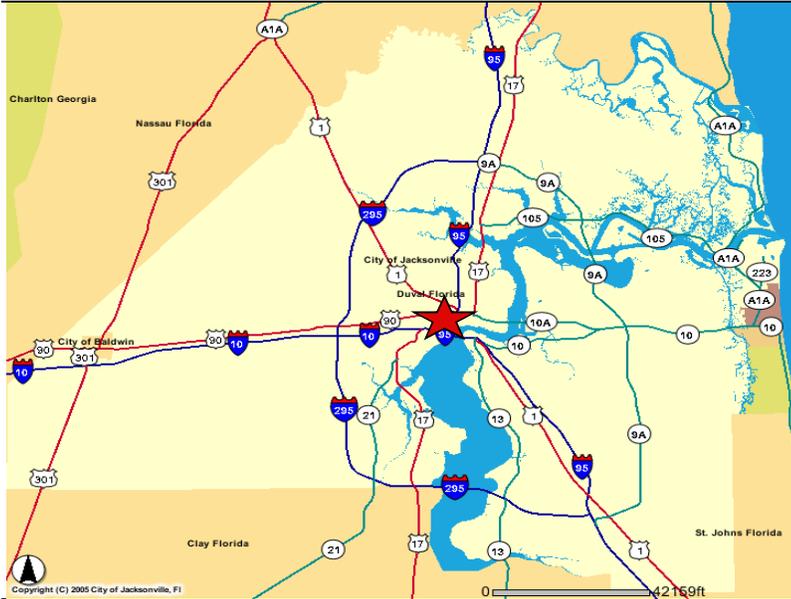
This capital maintenance allocation will fund repairs and maintenance of an existing structure. There is no estimated impact on the operating budget.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:** 44. San Marco - Naldo to Riverplace  
**DEPARTMENT:** Public Works  
**PROGRAM:** Roads/ Infrastructure/ Transportation

**CIE REQUIREMENT:** Yes  
**PROJECT COMPLETION DATE:** N/A

**PREVIOUS FUNDING:** \$ 10,500,500  
**BEYOND 5TH YEAR FUNDING:** N/A



**Project Description:**  
 This is project will help improve the downtown entranceway of San Marco Blvd from Hendricks Avenue to Riverplace Blvd. Project also includes streetscape, landscape and signal upgrades of San Marco Blvd.

**Level of Service Impact:**  
 Provides funding to improve traffic flow.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	33,000	33,000					
Construction	9,467,500	10,467,500	(1,000,000)				
Contract Administration	-						
<b>TOTAL</b>	<b>\$ 9,500,500</b>	<b>\$ 10,500,500</b>	<b>\$(1,000,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project and Budget Transfers	(1,000,000)		(1,000,000)				
Banking Fund-Debt Proceeds	10,500,500	10,500,500					
<b>TOTAL</b>	<b>\$ 9,500,500</b>	<b>\$ 10,500,500</b>	<b>\$(1,000,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Total Est Cost</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Utilities	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

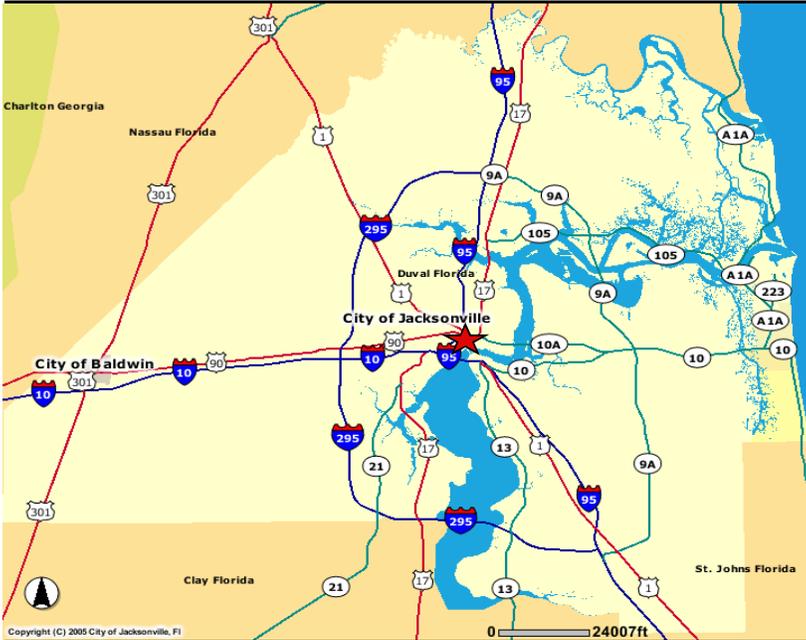
This capital maintenance allocation will fund repairs and maintenance of an existing structure. There is no estimated impact on the operating budget.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:** 45. Jacksonville Transportation Center  
**DEPARTMENT:** Public Works  
**PROGRAM:** Targeted Economic Development

**CIE REQUIREMENT:** No  
**PROJECT COMPLETION DATE:** TBD

**PREVIOUS FUNDING:** N/A  
**BEYOND 5TH YEAR FUNDING:** \$ 5,000,000



**Project Description:**  
 City funding match required for the Jacksonville Transportation Authority's effort to secure full funding for the Jacksonville Transportation Center.

**Level of Service Impact:**  
 None

**Expenditure Plan:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Project Development	-						
Engineering/Design	-						
Construction	5,000,000						
Land	-						
<b>TOTAL</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Funding</u>					
Banking Fund-Debt Proceeds	5,000,000						
<b>TOTAL</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u>	<u>Total Est</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
	<u>Cost</u>	<u>Cost</u>					
Supplies	-						
Utilities	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

The operating impact will be determined next fiscal year.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 46. ADA Compliance for Pre-Trial Detention Services	<b>DEPARTMENT:</b> Office of the Sheriff	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2015	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
535 Washington Street is the site of the Pretrial Services Unit (PSU). The public restroom area is not accessible according to ADA requirements. Fixtures will have to be replaced, some structures will be modified on the ground floor, and the upstairs employee bathrooms need tile and sheetrock repairs. An elevator will need to be installed to the second floor and some modifications made to the entrance areas.

**Level of Service Impact:**  
TBD

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	500,000	-	-	-	500,000	-	-
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go - Current Revenues	-	-	-	-	-	-	-
Interest & Revenue App.	-	-	-	-	-	-	-
Project & Budget Transfers	-	-	-	-	-	-	-
Banking Fund-Debt Proceeds	500,000	-	-	-	500,000	-	-
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

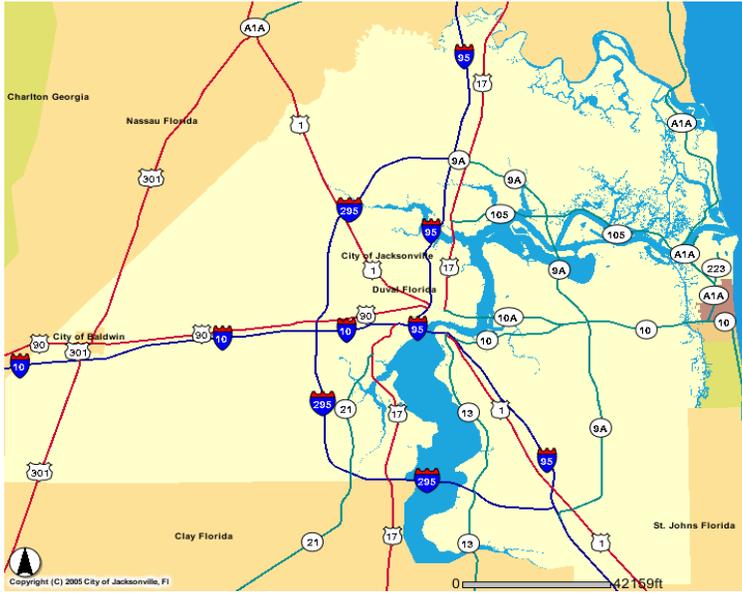
**Estimated Operating Budget Statement:**

The operating impact will be determined next year.



CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 48. Pre - Trial Detention Facility Upgrades	<b>DEPARTMENT:</b> Office of the Sheriff	<b>PROGRAM:</b> Public Safety
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**

Install new control panels to control electronic doors at the Pre-trial Detention Facility. Currently, when the panels malfunction, maintenance doors have to be manually opened by Correction Officers with keys. This poses a threat to all due to unnecessary manpower and unnecessary contact with inmates.

**Level of Service Impact:**

Current system is past end of life. Replacement parts are not readily available. Any malfunction causes unnecessary safety concerns.

**Expenditure Plan:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Equipment	252,000		252,000				
Construction	-						
<b>TOTAL</b>	<b>\$ 252,000</b>	<b>\$ -</b>	<b>\$ 252,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Interest & Revenue App.	-						
Grant / Trust Fund	252,000		252,000				
Banking Fund-Debt Proceeds	-						
<b>TOTAL</b>	<b>\$ 252,000</b>	<b>\$ -</b>	<b>\$ 252,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Supplies	-						
Equipment	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

No impact to the operating budget, project is being funded by the Inmate Welfare Trust Fund.

CITY OF JACKSONVILLE, FLORIDA

FY 2012 - 2013 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
STORMWATER  
FUNDING SOURCES

Program Area	Project Name	FY 12-13 Approved Funding	Banking Fund Debt Proceeds	Interest Earnings and/or Pay-Go	Transfers Between Projects	Contribution from Private Sources	Grant Funding
Drainage	Country Creek Drainage	1,000,000	1,000,000				
Drainage	County Wide Drainage System Rehab	4,900,259		4,900,259			
Drainage	Crystal Springs Area Drainage	700,000	700,000				
Drainage	Messer Area Drainage	1,750,000	1,750,000				
Drainage	Old Plank Road Outfall	175,000	175,000				
Drainage	Stormwater Management Plan	500,000	500,000				
Drainage	Septic Tank Phase Out	1,633,420		1,633,420			
Drainage	Stormwater Project Development & Feasibility Studies	250,000	250,000				
<b>Total</b>		<b>\$ 10,908,679</b>	<b>\$ 4,375,000</b>	<b>\$ 6,533,679</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

FY 2013 - 2017 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
STORMWATER

FUNDING SOURCE	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Stormwater Pay Go	6,533,679	9,000,000	9,000,000	9,000,000	6,000,000
Banking Fund Debt Proceeds	4,375,000	17,026,000	6,157,230	250,000	-
<b>Total Per Year</b>	<b>\$ 10,908,679</b>	<b>\$ 26,026,000</b>	<b>\$ 15,157,230</b>	<b>\$ 9,250,000</b>	<b>\$ 6,000,000</b>

Program Area	Project Name	Estimated Expenditures	Prior Years' Appropriation	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Beyond 5th
1 Drainage	Country Creek Drainage	6,000,726	1,600,726	1,000,000	2,500,000	900,000			
2 Drainage	County Wide Drainage System Rehab	127,231,818	92,331,559	4,900,259	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
3 Drainage	Crystal Springs Area Drainage	3,800,000	1,100,000	700,000	2,000,000				
4 Drainage	Lower Eastside Drainage- Phase III	5,246,000	4,520,000		726,000				
5 Drainage	Messer Area Drainage	4,750,000	1,200,000	1,750,000	1,800,000				
6 Drainage	Old Plank Road Outfall	3,500,000	1,325,000	175,000	2,000,000				
7 Drainage	TMDL Initiative/River Accord (includes trading)	170,881,316	3,843,044						167,038,272
8 Drainage	Stormwater Management Plan	804,397	304,397	500,000					
9 Drainage	Septic Tank Phase Out	17,396,109	6,762,689	1,633,420	3,000,000	3,000,000	3,000,000		
10 Drainage	New Stormwater Improvements	13,257,230			8,000,000	5,257,230			
11 Drainage	Stormwater Project Development & Feasibility Studies	500,000		250,000			250,000		
<b>Total</b>		<b>\$ 353,367,596</b>	<b>\$ 112,987,415</b>	<b>\$ 10,908,679</b>	<b>\$ 26,026,000</b>	<b>\$ 15,157,230</b>	<b>\$ 9,250,000</b>	<b>\$ 6,000,000</b>	<b>\$173,038,272</b>
Surplus (Deficit)				0	0	0	0	0	

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
1. Country Creek Drainage

**DEPARTMENT:**  
Public Works

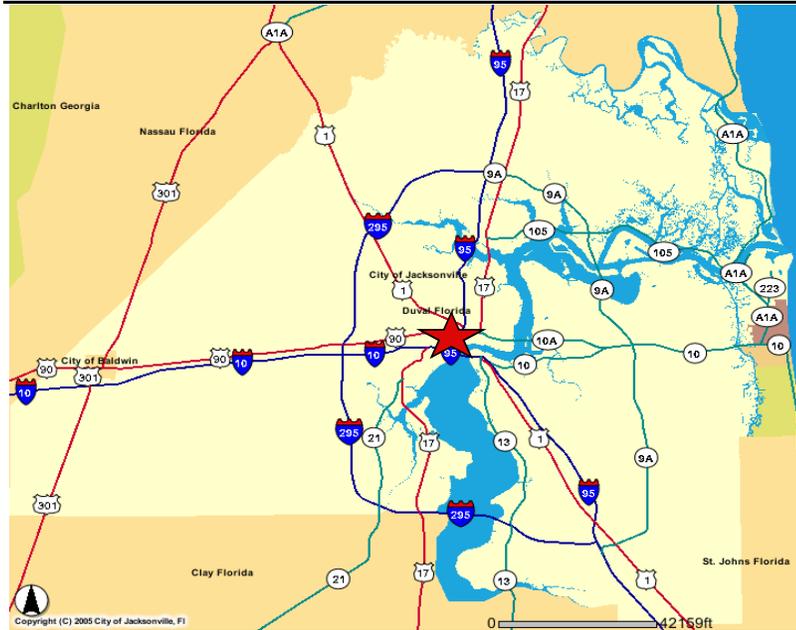
**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

**PROJECT COMPLETION DATE:**  
9/30/2015

**PREVIOUS FUNDING:**  
\$1,600,726

**BEYOND 5TH YEAR FUNDING:**  
N/A



**Project Description:**

Construction of drain improvements for flood reduction along Country Creek from Hammond Boulevard to Fouraker Road.

**Level of Service Impact:**

Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	6,000,726	1,600,726	1,000,000	2,500,000	900,000	-	-
Contract Administration	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,000,726</b>	<b>\$ 1,600,726</b>	<b>\$ 1,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Pay Go	350,726	350,726	-	-	-	-	-
Banking Fund-Debt Proceeds	5,650,000	1,250,000	1,000,000	2,500,000	900,000	-	-
<b>Total</b>	<b>\$ 6,000,726</b>	<b>\$ 1,600,726</b>	<b>\$ 1,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

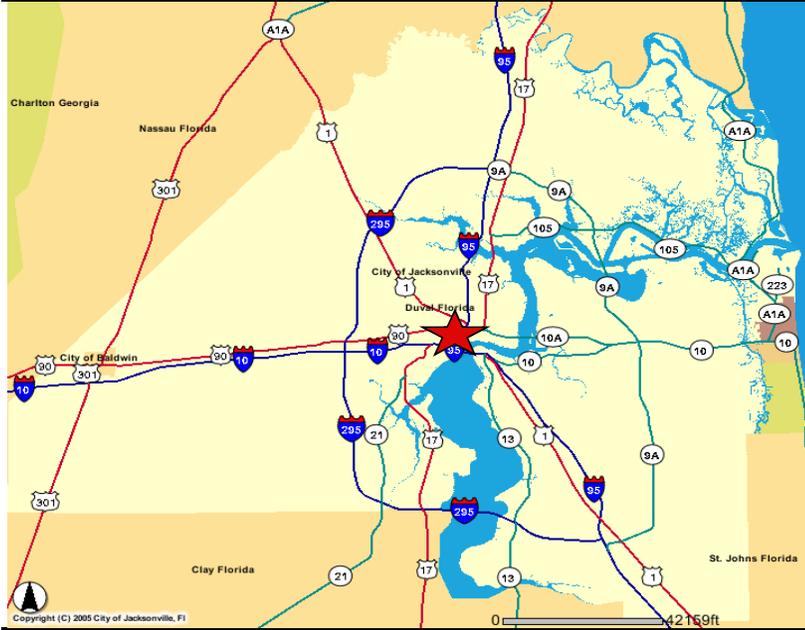
	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Number of FTE	-	-	-	-	-	-	-
Wages + Benefits	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reductions in future operational and maintenance expenses, along with reducing potential liability, to the city.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 2. County Wide Drainage System Rehab	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> \$92,331,559	<b>BEYOND 5TH YEAR FUNDING:</b> \$ 6,000,000	



**Project Description:**  
Repair and upgrade drainage pipes, channels and outfalls throughout the county to better meet the needs of our citizen's health and safety.

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	127,231,818	92,331,559	4,900,259	6,000,000	6,000,000	6,000,000	6,000,000
Contract Administration	-						
<b>Total</b>	<b>\$127,231,818</b>	<b>\$ 92,331,559</b>	<b>\$ 4,900,259</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	47,969,807	13,069,548	4,900,259	6,000,000	6,000,000	6,000,000	6,000,000
Banking Fund-Debt Proceeds	79,262,011	79,262,011					
<b>Total</b>	<b>\$127,231,818</b>	<b>\$ 92,331,559</b>	<b>\$ 4,900,259</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>

**Estimated Operating Budget Impact:**

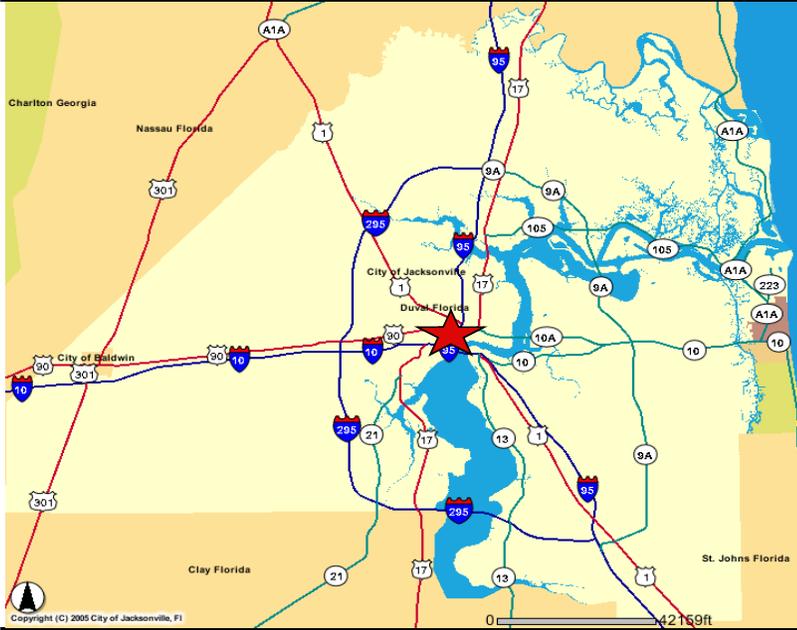
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reductions in future operational and maintenance expenses, along with reducing potential liability, to the city.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 3. Crystal Springs Area Drainage	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2014	
<b>PREVIOUS FUNDING:</b> \$ 1,100,000	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
This will be for permitting, right of way acquisition and construction of drainage improvements for flood reduction in the area along Blair Road and north of Crystal Springs Road.

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	3,800,000	1,100,000	700,000	2,000,000	-	-	-
Contract Administration	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 3,800,000</b>	<b>\$ 1,100,000</b>	<b>\$ 700,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	225,000	225,000	-	-	-	-	-
Banking Fund-Debt Proceeds	3,575,000	875,000	700,000	2,000,000	-	-	-
<b>Total</b>	<b>\$ 3,800,000</b>	<b>\$ 1,100,000</b>	<b>\$ 700,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

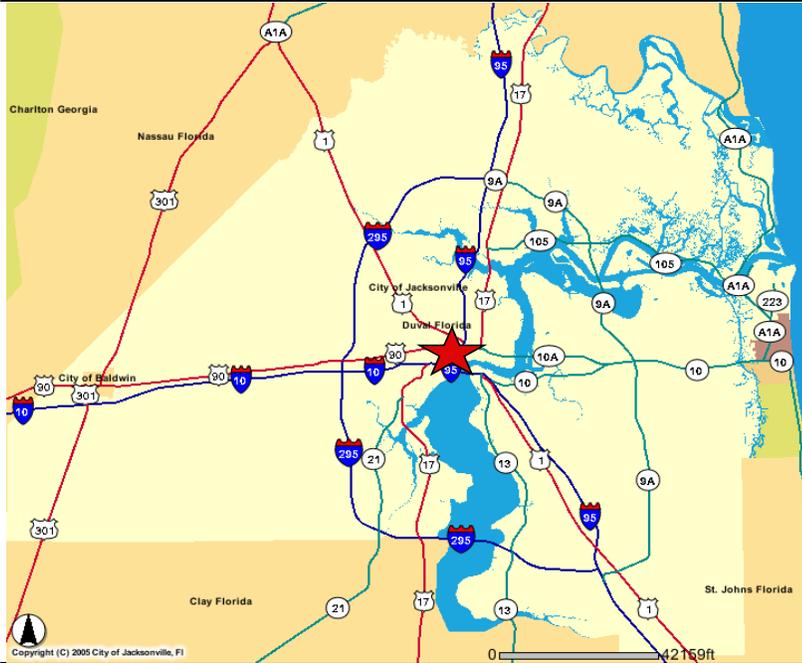
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-	-	-	-	-	-	-
Wages + Benefits	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reductions in future operational and maintenance expenses, along with reducing potential liability, to the city.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 4. Lower Eastside Drainage - Phase III	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2014	
<b>PREVIOUS FUNDING:</b> \$ 4,520,000	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
Design and construction of drainage improvements (stormwater collection system) required to eliminate flooding in an area bordered by 7th Street, MLK Jr. Expressway, 1st Street and Sparring Street.

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	5,246,000	4,520,000		726,000			
Contract Administration	-						
<b>Total</b>	<b>\$ 5,246,000</b>	<b>\$ 4,520,000</b>	<b>\$ -</b>	<b>\$ 726,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	-						
Banking Fund-Debt Proceeds	5,246,000	4,520,000		726,000			
<b>Total</b>	<b>\$ 5,246,000</b>	<b>\$ 4,520,000</b>	<b>\$ -</b>	<b>\$ 726,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reductions in future operational and maintenance expenses, along with reducing potential liability to the city.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
5. Messer Area Drainage

**DEPARTMENT:**  
Public Works

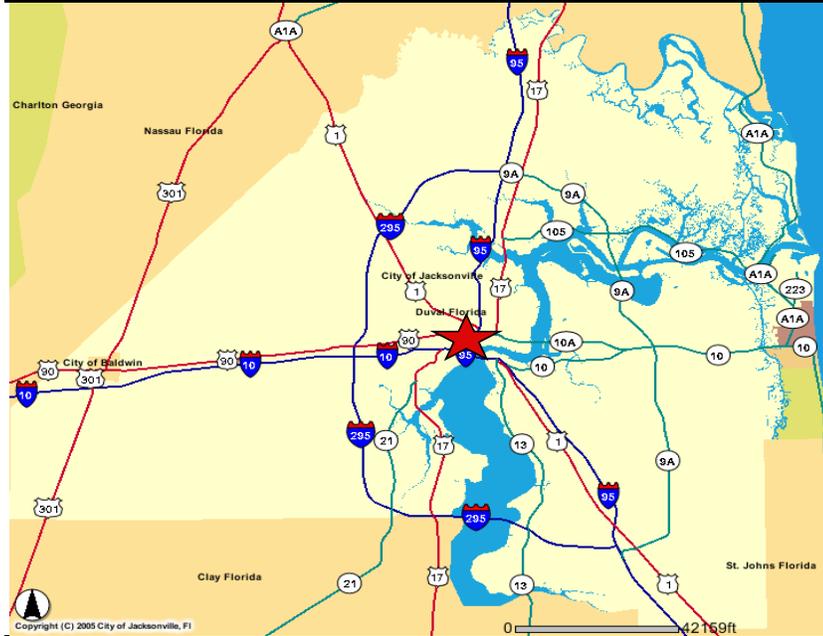
**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

**PROJECT COMPLETION DATE:**  
9/30/2014

**PREVIOUS FUNDING:**  
\$ 1,200,000

**BEYOND 5TH YEAR FUNDING:**  
N/A



**Project Description:**

Provides for permitting, right of way acquisition and construction of drainage improvements for flood reduction in residential neighborhoods along Messer Road, north of Garden Street.

**Level of Service Impact:**

Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	4,750,000	1,200,000	1,750,000	1,800,000			
Contract Administration	-						
<b>Total</b>	<b>\$ 4,750,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	225,000	225,000					
Banking Fund-Debt Proceeds	4,525,000	975,000	1,750,000	1,800,000			
<b>Total</b>	<b>\$ 4,750,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reductions in future operational and maintenance expenses, along with reducing potential liability to the city.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
6. Old Plank Road Outfall

**DEPARTMENT:**  
Public Works

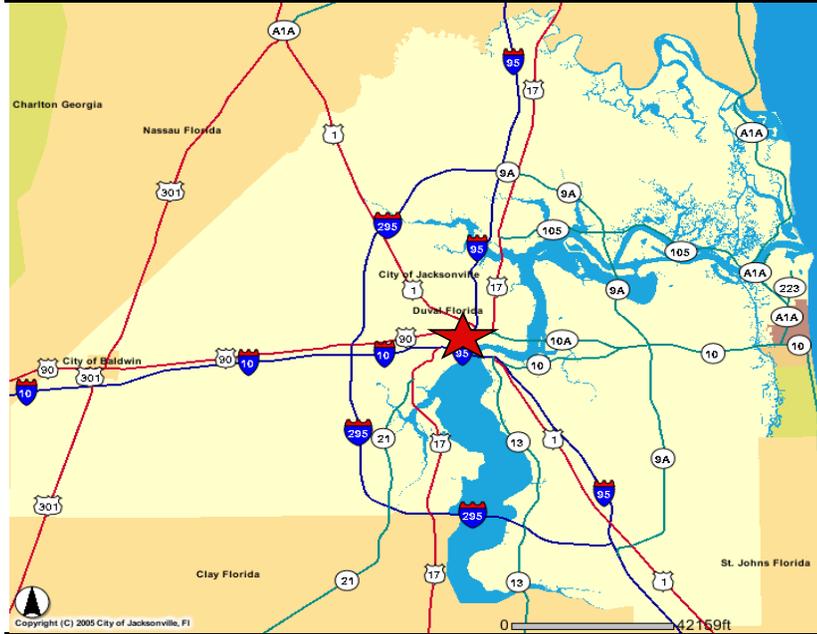
**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

**PROJECT COMPLETION DATE:**  
9/30/2014

**PREVIOUS FUNDING:**  
\$1,325,000

**BEYOND 5TH YEAR FUNDING:**  
N/A



**Project Description:**

Provides for permitting, right of way acquisition and construction of drainage improvements for flood reduction along Old Plank Road between Bea Lane and Halsema Road.

**Level of Service Impact:**

Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	3,500,000	1,325,000	175,000	2,000,000			
Contract Administration	-						
<b>Total</b>	<b>\$ 3,500,000</b>	<b>\$ 1,325,000</b>	<b>\$ 175,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	225,000	225,000					
Banking Fund-Debt Proceeds	3,275,000	1,100,000	175,000	2,000,000			
<b>Total</b>	<b>\$ 3,500,000</b>	<b>\$ 1,325,000</b>	<b>\$ 175,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

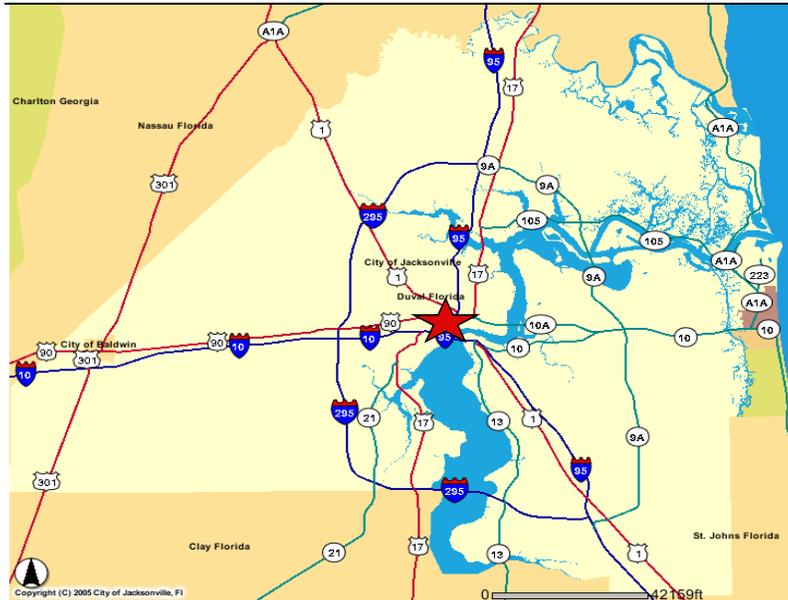
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reductions in future operational and maintenance expenses, along with reducing potential liability, to the city.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 7. TMDL Initiative / River Accord (including trading)	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> TBD	
<b>PREVIOUS FUNDING:</b> \$ 3,843,044	<b>BEYOND 5TH YEAR FUNDING:</b> \$167,038,272	



**Project Description:**  
Additional Funding for projects listed in the 1997 and 2001 Drainage Bond issues. This funding will be used to offset increase in construction costs while maintaining initial project scope. Also funds projects to reduce nutrient loading into the St. Johns River. The river is the defining attribute of Jacksonville and as such is important to the quality of life and health of its citizens. Nutrient loading reduction will help keep up the river to the benefit of everyone in Jacksonville.

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	170,881,316	3,843,044	-	-	-	-	-
Contract Administration	-	-	-	-	-	-	-
<b>Total</b>	<b>\$170,881,316</b>	<b>\$ 3,843,044</b>	<b>\$ -</b>				

**Funding Sources:**

	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
TBD	167,038,272	-	-	-	-	-	-
Pay Go	3,743,044	3,743,044	-	-	-	-	-
Banking Fund-Debt Proceeds	100,000	100,000	-	-	-	-	-
<b>Total</b>	<b>\$170,881,316</b>	<b>\$ 3,843,044</b>	<b>\$ -</b>				

**Estimated Operating Budget Impact:**

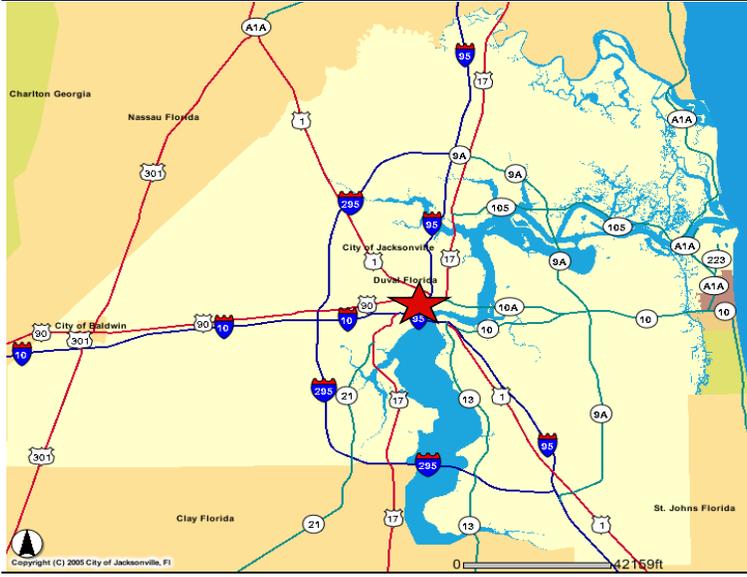
	<b>Total Est Cost</b>	<b>Prior Yrs Funding</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>
Number of FTE	-	-	-	-	-	-	-
Wages + Benefits	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This is a capital maintenance allocation and will fund repairs and/or replace public drainage infrastructure through the City of Jacksonville. There is no estimated impact on the operating budget.

# CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 8. Stormwater Management Plan	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2013	
<b>PREVIOUS FUNDING:</b> \$ 304,397	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
To provide enhancements to the City's Master Stormwater Management Plan. The enhancements will provide updates to the model, based on any changes that have occurred since the plan was developed in 2007, and create web connections that will support the engineering community's use of this drainage design tool.

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-						
Engineering/Design	-						
Land	-						
Construction	804,397	304,397	500,000				
Contract Administration	-						
<b>Total</b>	<b>\$ 804,397</b>	<b>\$ 304,397</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	250,000	250,000					
Banking Fund-Debt Proceeds	554,397	54,397	500,000				
<b>Total</b>	<b>\$ 804,397</b>	<b>\$ 304,397</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

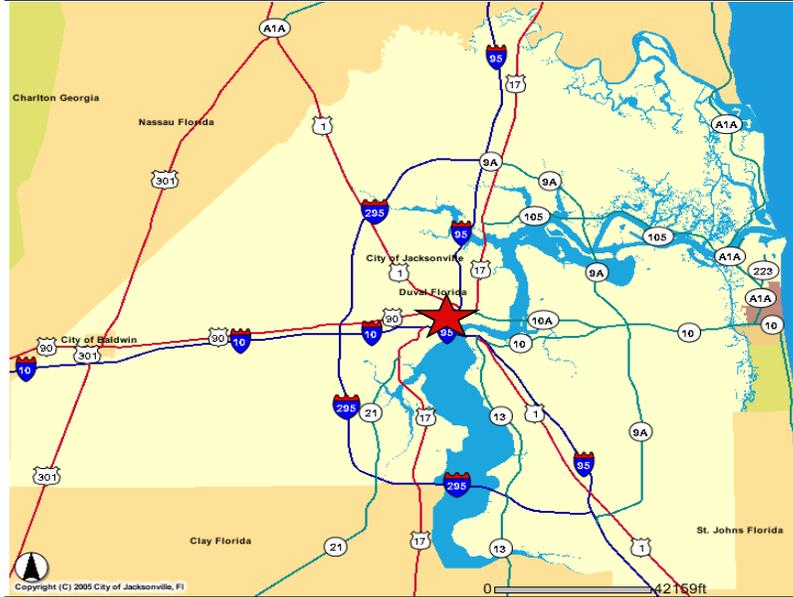
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This is a capital maintenance allocation and will fund repairs and/or replace public drainage infrastructure through the City of Jacksonville. There is no estimated impact on the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 9. Septic Tank Phase Out	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2016	
<b>PREVIOUS FUNDING:</b> \$ 6,762,689	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
To continue the Septic Tank Phase - Out program that is focused on eliminating septic tanks throughout Jacksonville that adversely impact surface water quality.

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	17,396,109	6,762,689	1,633,420	3,000,000	3,000,000	3,000,000	-
Contract Administration	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 17,396,109</b>	<b>\$ 6,762,689</b>	<b>\$ 1,633,420</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	13,917,862	3,284,442	1,633,420	3,000,000	3,000,000	3,000,000	-
Banking Fund-Debt Proceeds	3,478,247	3,478,247	-	-	-	-	-
<b>Total</b>	<b>\$ 17,396,109</b>	<b>\$ 6,762,689</b>	<b>\$ 1,633,420</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

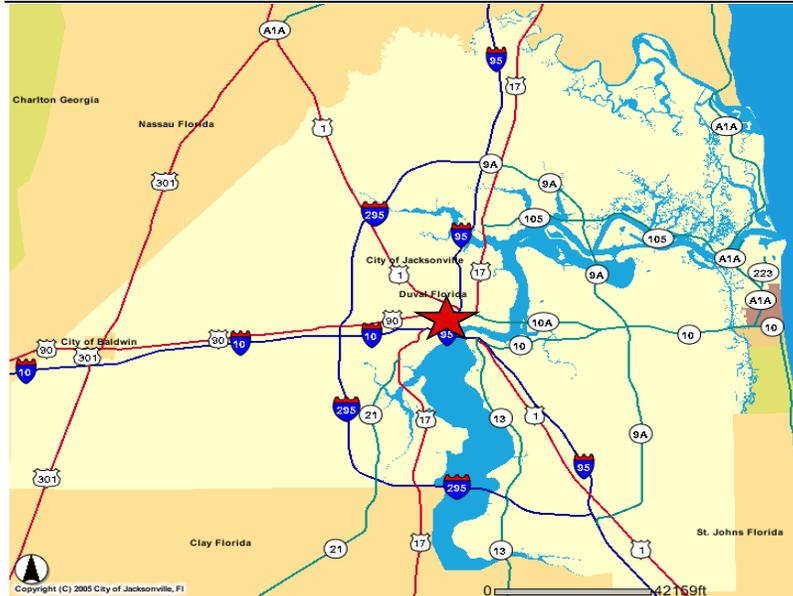
	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-	-	-	-	-	-	-
Wages + Benefits	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This is a capital maintenance allocation and will fund repairs and/or replace public drainage infrastructure through the City of Jacksonville. The sanitary sewer systems that will be utilized (constructed) to eliminate septic tanks will become JEA's responsibility. There is no estimated impact on the operating budget.

CITY OF JACKSONVILLE, FLORIDA

<b>PROJECT TITLE:</b> 10. New Stormwater Improvements	<b>DEPARTMENT:</b> Public Works	<b>PROGRAM:</b> Drainage
<b>CIE REQUIREMENT:</b> No	<b>PROJECT COMPLETION DATE:</b> 9/30/2015	
<b>PREVIOUS FUNDING:</b> N/A	<b>BEYOND 5TH YEAR FUNDING:</b> N/A	



**Project Description:**  
These are new drainage projects that are to be identified according to the MSMP (Master Stormwater Management Plan).

**Level of Service Impact:**  
Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	-	-	-	-	-	-	-
Engineering/Design	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Construction	13,257,230	-	-	8,000,000	5,257,230	-	-
Contract Administration	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 13,257,230</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,000,000</b>	<b>\$ 5,257,230</b>	<b>\$ -</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	-	-	-	-	-	-	-
Banking Fund-Debt Proceeds	13,257,230	-	-	8,000,000	5,257,230	-	-
<b>Total</b>	<b>\$ 13,257,230</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,000,000</b>	<b>\$ 5,257,230</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-	-	-	-	-	-	-
Wages + Benefits	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This should result in reduced on-going maintenance and operational expenses, along with reducing potential liability, to the city.

CITY OF JACKSONVILLE, FLORIDA

**PROJECT TITLE:**  
11. Stormwater Project Development & Feasibility Studies

**DEPARTMENT:**  
Public Works

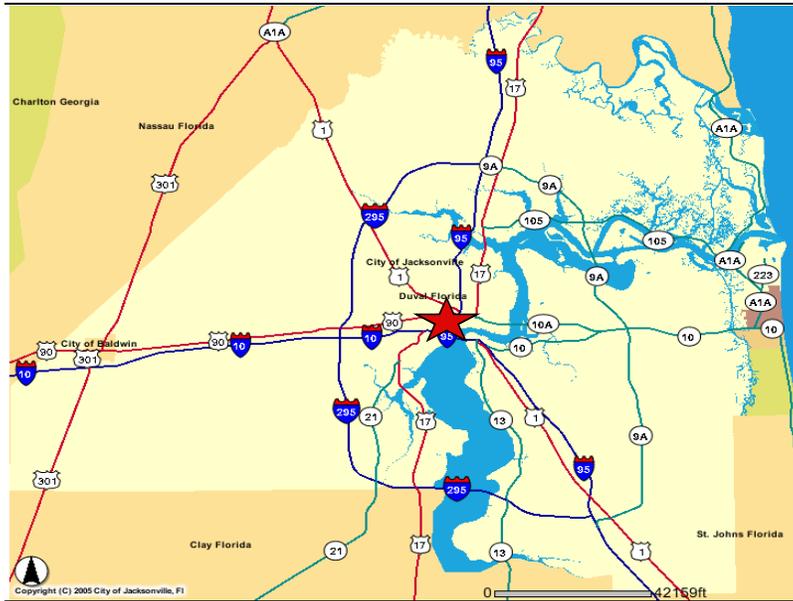
**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

**PROJECT COMPLETION DATE:**  
9/30/2016

**PREVIOUS FUNDING:**  
N/A

**BEYOND 5TH YEAR FUNDING:**  
N/A



**Project Description:**

Allow for engineering studies that will evaluate various potential drainage projects throughout the City to determine which ones have cost effective solutions, define what the solutions are, identify what issues will need to be resolved and prepare project cost estimates.

**Level of Service Impact:**

Repairs and upgrades to public drainage infrastructure.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Project Development	500,000		250,000			250,000	
Engineering/Design	-						
Land	-						
Construction	-						
Contract Administration	-						
<b>Total</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>

**Funding Sources:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Pay Go	-						
Banking Fund-Debt Proceeds	500,000		250,000		250,000		
<b>Total</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Impact:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>
Number of FTE	-						
Wages + Benefits	-						
Utilities	-						
Maintenance	-						
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Estimated Operating Budget Statement:**

This is a capital maintenance allocation and will fund repairs and/or replace public drainage infrastructure through the City of Jacksonville. There is no estimated impact on the operating budget.



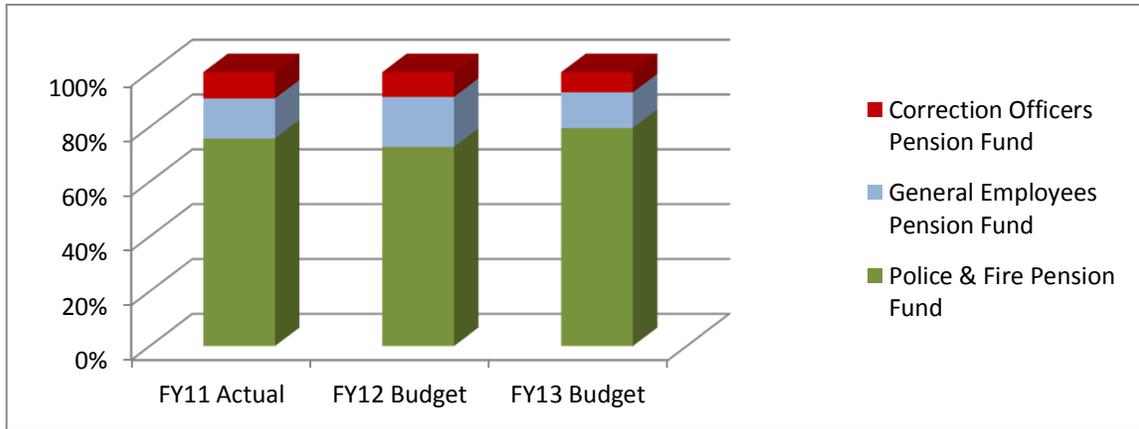


APPENDIX

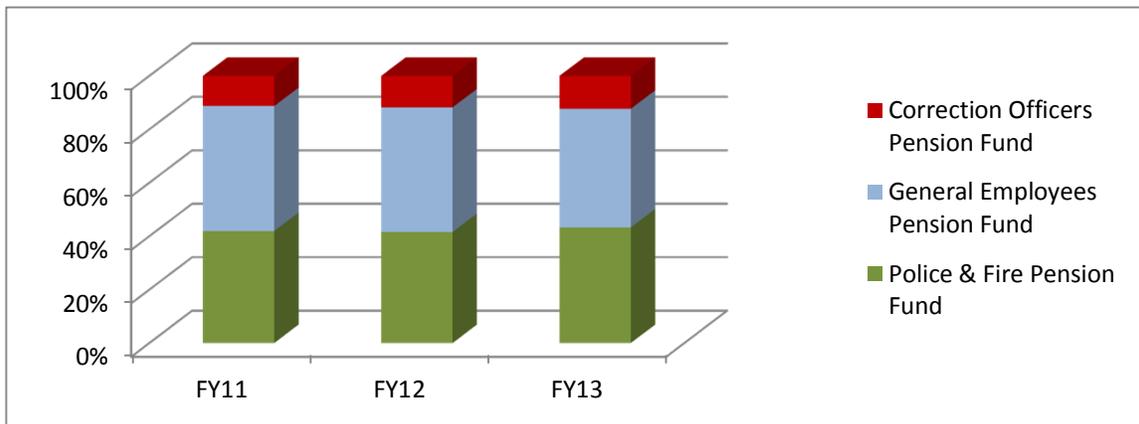
Pension Plan Data  
Assessed and Estimated Actual Values of Taxable Property  
Property Tax Rates – All Overlapping Governments  
Value of Building Permits Issued  
Construction Activity  
Civilian Labor Force, Employment, and Unemployment  
Gross Sales and Florida Price Level Index for Duval County  
Miscellaneous Statistical Data  
Demographic Information  
Glossary

**PENSION PLAN DATA  
GENERAL FUND**

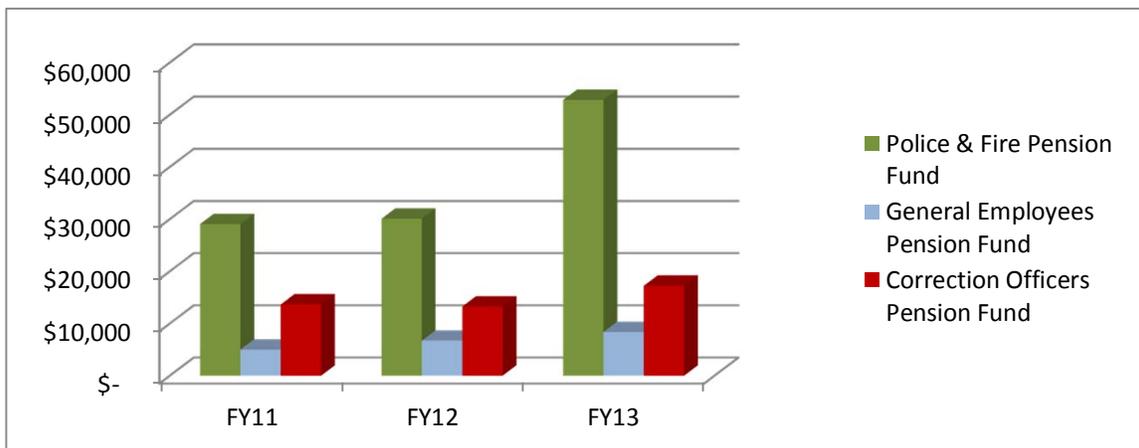
The graph below illustrates the makeup of the total pension expense by pension plan.



The graph below illustrates the number of participants by pension plan.



The graph below shows the average cost per participant in the various pension plan.



CITY OF JACKSONVILLE, FLORIDA

**ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY**

**Last Ten Fiscal Years**

(in thousands)

Tax Year	Assessed Taxable Values				Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)	Total Taxable Property		
2002	29,377,996	4,661,787	136,798	34,176,581	51,415,885	66.47
2003	32,580,744	4,624,319	169,546	37,374,610	56,409,622	66.26
2004	35,588,575	4,488,617	189,987	40,267,179	60,763,555	66.27
2005	40,587,166	5,117,180	148,323	45,852,669	68,385,952	67.05
2006	46,764,105	5,032,337	154,700	51,951,142	77,477,171	67.05
2007	55,944,510	5,093,426	171,758	61,209,694	92,412,916	66.23
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61

- (1) Prior to FY 81, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For FY 81, the homestead exemption was increased to \$15,000; for FY 82, it was increased to \$20,000; and for FY 83 through FY07, it was increased to \$25,000. Commencing with FY 08, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

**Source: Duval County Property Appraiser's Office**

CITY OF JACKSONVILLE, FLORIDA

**PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS**

**Last Ten Fiscal Years**  
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	FIND (Note 2)	
2004	GSD	9.8398	0.0000	9.8398	9.0510	0.4620	0.0385	19.3913
	USD	9.8398	0.0000	9.8398	9.0510	0.4620	0.0385	19.3913
2005	GSD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
	USD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
2006	GSD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
	USD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
2007	GSD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
	USD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
2008	GSD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
	USD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
2009	GSD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
	USD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011

(1) The City of Jacksonville has a total of six (6) taxing districts within its jurisdiction. The most prevalent rates are the GSD (General Services District) and the USD (Urban Services District 1) which are shown here. The GSD applies to most taxpayers and is effectively a county-wide rate.

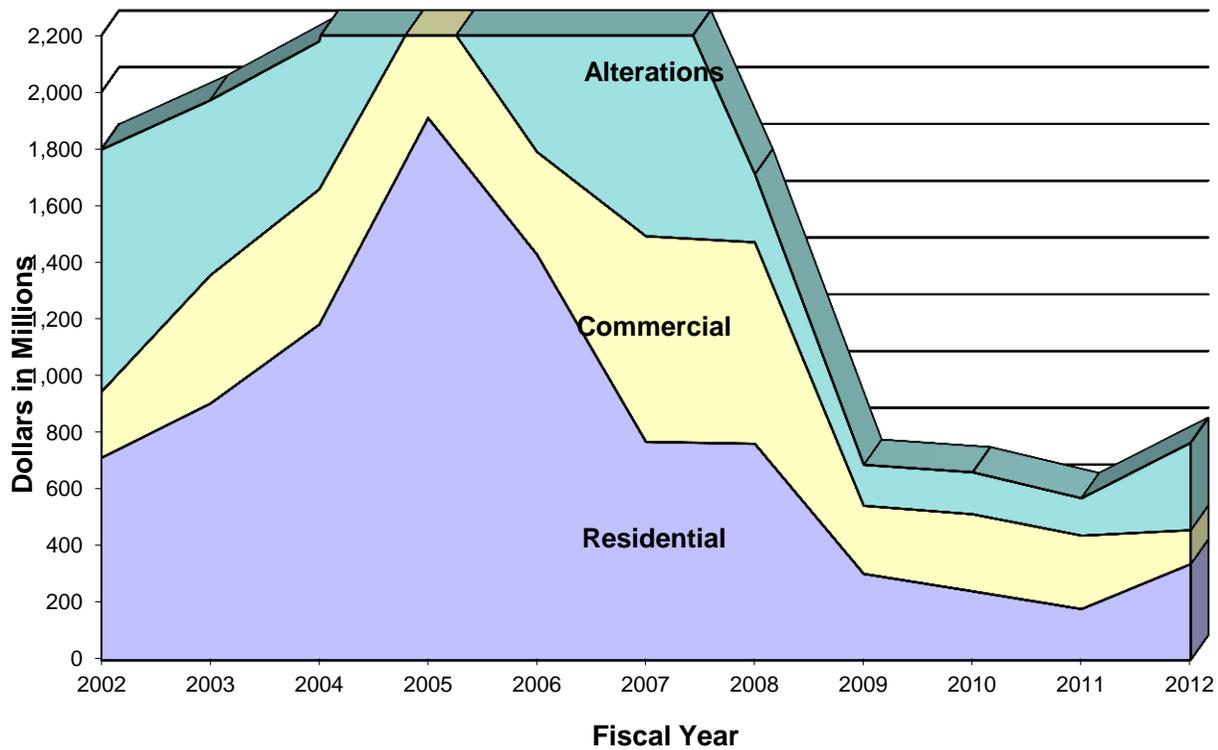
(2) Florida Inland Navigational District (FIND)

**Source: Duval County Property Appraiser's Office**

**VALUE OF BUILDING PERMITS ISSUED**

(Millions of Dollars)

The graph below illustrates the trend Jacksonville has experienced during the past 10 years. The \$569 million in building permits issued during the 2010-2011 fiscal year reflects a decrease of \$91.4 million (13.8%) over the prior year. Residential New Construction experienced the most significant decrease of \$62.6 million (25.9%) over the prior year. Alterations and Commercial New Construction also decreased by \$15.8 million (10.7%) and \$12.9 million (4.8%), respectively over the prior year.



**CONSTRUCTION ACTIVITY**

**Last Ten Fiscal Years  
(Dollars in Thousands)**

Year	New Construction			Total	Permits >\$1MM	Increase in Family Units
	Residential	Commercial	Alterations			
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,088	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,762	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	7,037
2011	179,354	258,421	131,823	569,598	68	6,271
<b>2012</b>	<b>337,384</b>	<b>119,484</b>	<b>307,636</b>	<b>764,504</b>	<b>165</b>	<b>7,166</b>

Source: City of Jacksonville Building and Inspection Division

**CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT  
JACKSONVILLE SMSA\***

As of September 30th:

Year	Civilian			Rate
	Labor Force	Employment	Unemployment	
2003	594,346	562,540	31,806	5.40
2004	616,526	587,322	29,204	4.70
2005	623,026	600,127	22,899	3.70
2006	642,770	620,959	21,811	3.39
2007	661,353	635,666	25,687	3.88
2008	676,906	634,030	42,876	6.33
2009	689,650	617,276	72,374	10.49
2010	690,752	611,308	79,444	11.50
2011	687,829	610,913	76,916	11.18
<b>2012</b>	<b>692,529</b>	<b>622,835</b>	<b>69,694</b>	<b>10.06</b>

\*The Jacksonville Standard Metropolitan Statistical Area (SMSA) currently is comprised of Baker, Clay, Duval, Nassau, and St. John's Counties. Prior years' history has been restated to conform to the current SMSA.

Source: Florida Research and Economic Database (FRED)

CITY OF JACKSONVILLE, FLORIDA

**GROSS SALES,  
AND FLORIDA PRICE LEVEL INDEX  
FOR DUVAL COUNTY**

**Last Ten Calendar Years**

(dollars in thousands)

<b>Year</b>	<b>Gross Sales</b>	<b>Florida Price Level Index *</b>
2002	31,348,713	95.29
2003	33,615,046	97.20
2004	33,307,667	102.29
2005	38,136,809	101.95
2006	42,322,115	101.79
2007	44,187,340	101.74
2008	43,756,562	101.93
2009	37,913,165	101.90
2010	38,317,084	101.52
<b>2011</b>	<b>39,183,524</b>	<b>101.64</b>

\* The Florida Price Level Index is a spatial index of 120 items which is similar in composition to the Consumer Price Index. However, instead of measuring the change in prices over time, it indicates the relative cost of maintaining a set standard of living, compared to the statewide average (recomputed each year at a base of 100).

**Sources: Gross sales from the University of Florida, Bureau of Economic and Business Research**

**Florida price indices from the Department of Education Office of Budget and Management**

CITY OF JACKSONVILLE, FLORIDA

**MISCELLANEOUS STATISTICAL DATA**

**September 30, 2012**

**First Charter:** February 11, 1832

**Consolidation:** October 1, 1968

**Form of Government:** Mayor and City Council – 14 Council members are elected by district and five (5)

Council members are elected at-large.

**Area:** 840.1 square miles of which 765.8 square miles is land and 74.3 is water.

**Census History**

<u>Year</u>	<u>Jacksonville</u>	<u>Duval County</u>	<u>Jacksonville SMSA*</u>
1900	28,429	39,733	64,187
1910	57,699	75,163	105,012
1920	92,588	113,540	143,562
1930	129,549	155,503	190,413
1940	173,065	210,143	247,449
1950	204,517	304,029	356,161
1960	201,030	455,411	522,169
1970	504,265 **	528,865	612,585
1980	540,920 **	571,003	722,252
1990	635,230 **	672,971	906,725
2000	735,617 **	778,879	1,100,491
2010	778,879 **	864,263	1,318,481

\* The Jacksonville SMSA (Standard Metropolitan Statistical Area) as recently redefined, includes Clay, Duval, Nassau, and St. Johns Counties; for comparative purposes, prior years' history has been correspondingly restated.

\*\* After Consolidation.

**Solid Waste Disposal:** Number of City Landfills in Operation 1  
 Annual Tonnage 698,940.25  
 Number of City-Contracted Yard Waste Recycling Facilities 1  
 Annual Tonnage 120,168.69

**Motor Vehicle Inspection:** Number of Vehicles Inspected 9,166

**Fire Protection:** 52 Fire Stations and 2 Marine-Based Stations  
 916 Full-Time Employees Budgeted and 23 Volunteers

**Rescue:** 34 Rescue Units in Fire Stations  
 273 Full-Time Employees Budgeted

**Police Protection:** Average Daily Police Calls for Service 4,192

Average Daily Population by Institution:  
 John E. Goode Pretrial Detention Facility 2,738  
 James I. Montgomery Correctional Center 649  
 Community Corrections Division 303  
 Home Detention 69  
 Hospitals 6

**MISCELLANEOUS STATISTICAL DATA**

**September 30, 2012**

(continued)

<b>Parks and Recreation:</b>	<b><u>Property Owner Total Acreage: 59,470.85</u></b>	
	Associations	18.87
	Active Recreation Parks	8,116.33
	Waterfront Management (Preservation)	27,649.26
	School Board	316.92
	Partnerships between City and Other Agencies	23,369.47
	<b><u>Breakdown</u></b>	
	RCS Parks	7,780.54 acres
	Associations	18.87 acres
	Federal	796.36 acres
	Florida State Parks	8,586.84 acres
	Jacksonville Beach	42.05 acres
	National Park Service	46,439.25 acres
	Preservation	27,649.26 acres
	DCSB	316.92 acres
	SJRWMD	3,441.38 acres
	<b><u>Amenity:</u></b>	
	Basketball Courts	146
	Boat Ramps	25
	Community Centers	61
	Playgrounds	284
	Softball and Baseball Diamonds	271
	Swimming Pools	35
	Tennis Courts	161
	Soccer Fields	84
	Trails	265 miles
	<b><u>Special Facilities:</u></b>	
	Bethesda Park	49 acres
	Alejandro Garces Camp Tomahawk Park	20.5 acres
	Jack Drew Softball Complex	25.477 acres
	Huguenot Memorial Park	363.56 acres
	Kathryn Abbey Hanna Park	446.92 acres
	Metropolitan Park	28.58 acres
<b>Convention Center:</b>	<b><u>Prime Osborn Convention Center</u></b>	
	Convention Center	265,000 sq. ft.
	Meeting Rooms	22
	Parking Spaces	860
	Exhibit Hall	78,500 sq. ft.
	Ballroom	10,000 sq. ft.
	Grand Lobby	10,000 sq. ft.
	Courtyard	11,000 sq. ft.
<b>Performing Arts Center:</b>	<b><u>Times Union Center for the Performing Arts</u></b>	
	Moran Theater	3,000 seats
	Jacoby Concert Hall	1,800 seats
	Terry Theater	600 seats

## MISCELLANEOUS STATISTICAL DATA

September 30, 2012

(continued)

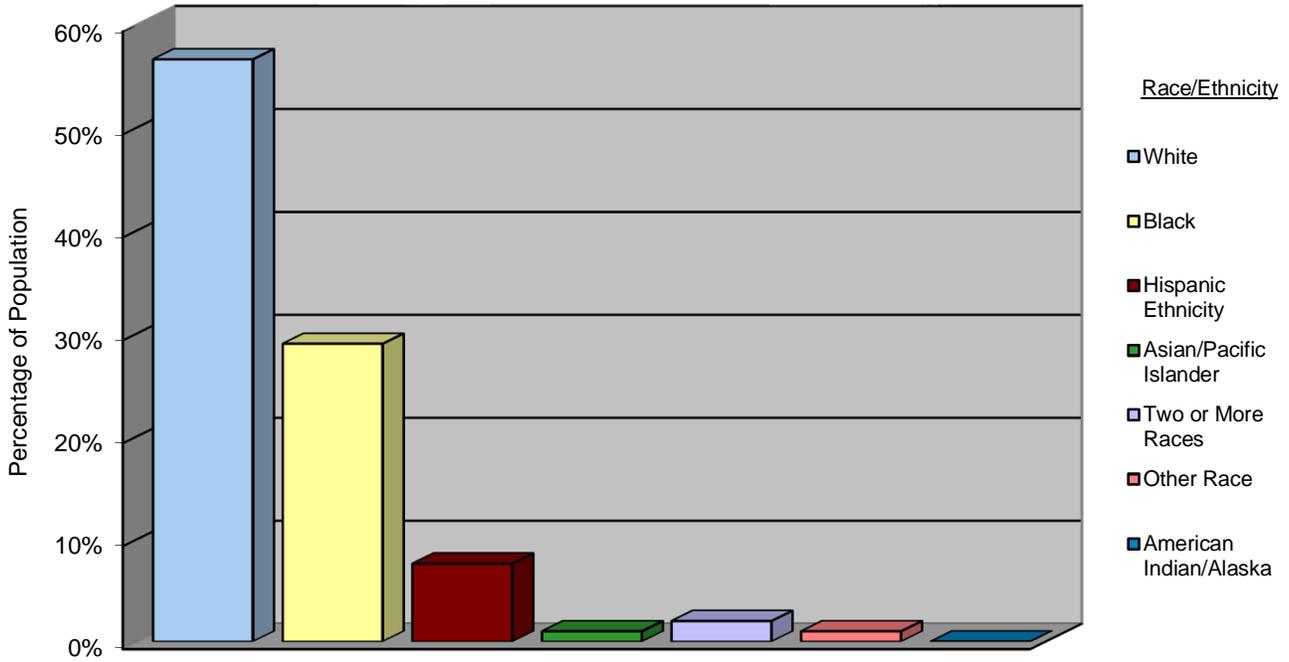
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<b>Sports Complex:</b>	<b><u>Jacksonville Veterans Memorial Arena</u></b>	
	Seating Capacity	14,300 seats
	<b><u>Baseball Grounds at Jacksonville</u></b>	
	Seating Capacity	10,000 seats
	<b><u>EverBank Field</u></b>	
	Football Seating Capacity	76,767 seats
	Football Seating Capacity (with temporary seating)	82,209 seats
	Concert Seating Capacity	60,300 seats
	Parking Spaces	6,500
	Clubs (East and West)	2
<b>Water System:</b>	Residential Customers	284,164
	Commercial & Industrial Customers	23,221
	Total Customers	307,385
	Average Daily Demand	96.6 MGD
	Maximum Day Demand	154.2 MGD
	Number of Wells	135
	Number of Water Treatment Plants	34
	Water Mains Installed or Replaced	221 miles
	Total Miles of Water Mains	4,268
<b>Wastewater System:</b>	Residential Customers	216,323
	Commercial & Industrial Customers	17,269
	Total Customers	233,592
	Average Daily Flow	70.5 MGD
	Number of Treatment Plants	14
	Number of Pumping Stations	1,281
	Sewer Lines Replaced or Reconditioned	148 miles
	Total Sewer Lines	3,748 miles
<b>Roads:</b>	City Maintained Paved Roads	3,651.05 miles
	City Maintained Dirt Roads	<u>4.07 miles</u>
	Total City Maintained Roads	3,655.12 miles
	State Maintained Roads	
	Primary Roads	358.2 miles
	Expressways	<u>120.2 miles</u>
	Total State Maintained Roads	478.4 miles
<b>Animal Care and Protective Services:</b>	Responses by Officers	43,000
	Complaints Received	30,888
	Animals Impounded	9,100
<b>Facilities Managed by Public Parking:</b>	Downtown Parking Garages Capacity	2,586
	Downtown Parking Lots (3) Capacity	516
	On-Street Meters	1,448



**DEMOGRAPHIC INFORMATION**

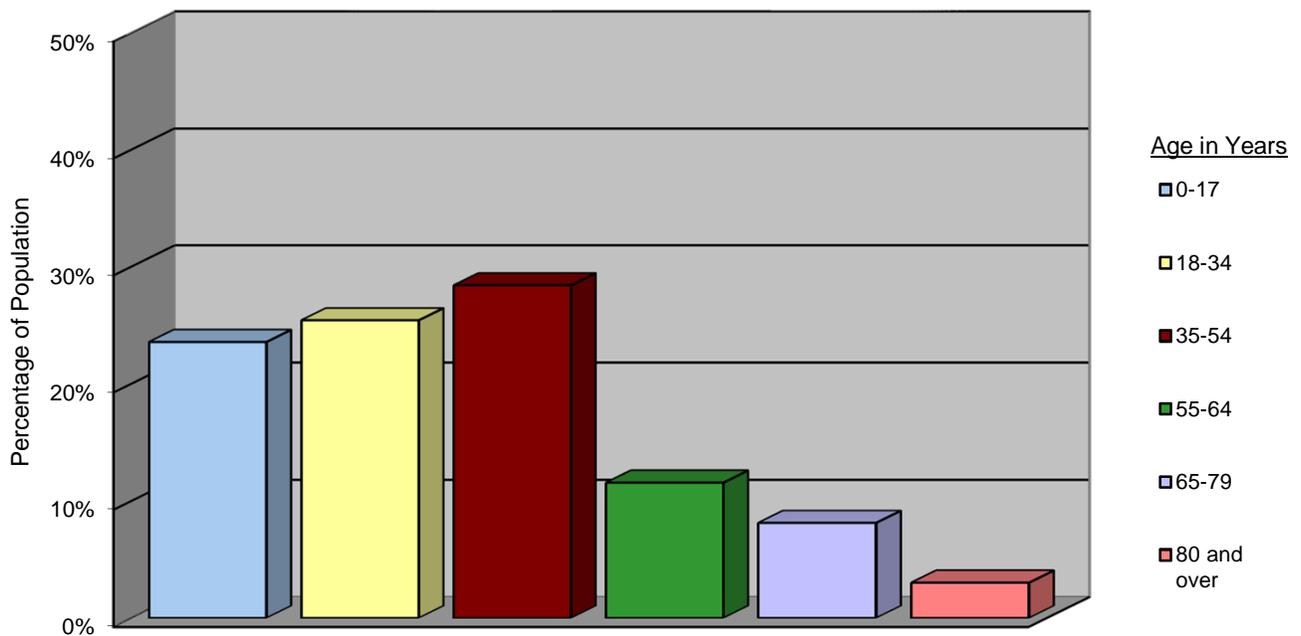
**POPULATION BY RACE/ETHNICITY - DUVAL COUNTY\***



\*Source:

University of Florida. Bureau of Economics and Business Research. Population Program, Florida Population Studies, 2011, p. 28-35.

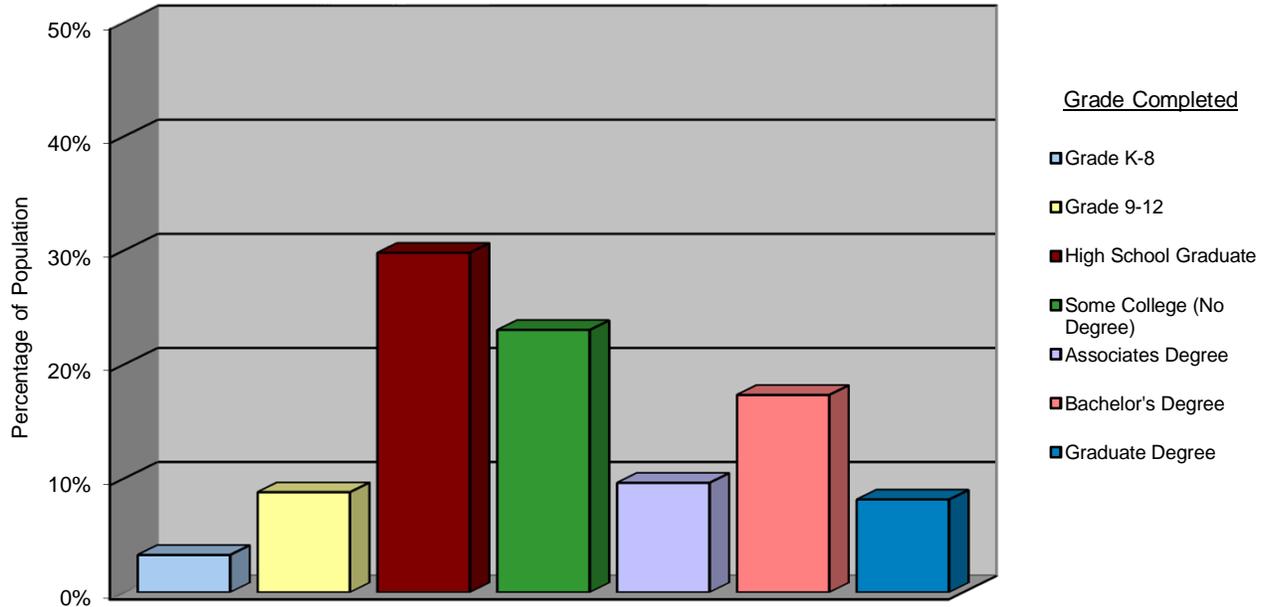
**POPULATION BY AGE - DUVAL COUNTY\***



**DEMOGRAPHIC INFORMATION**

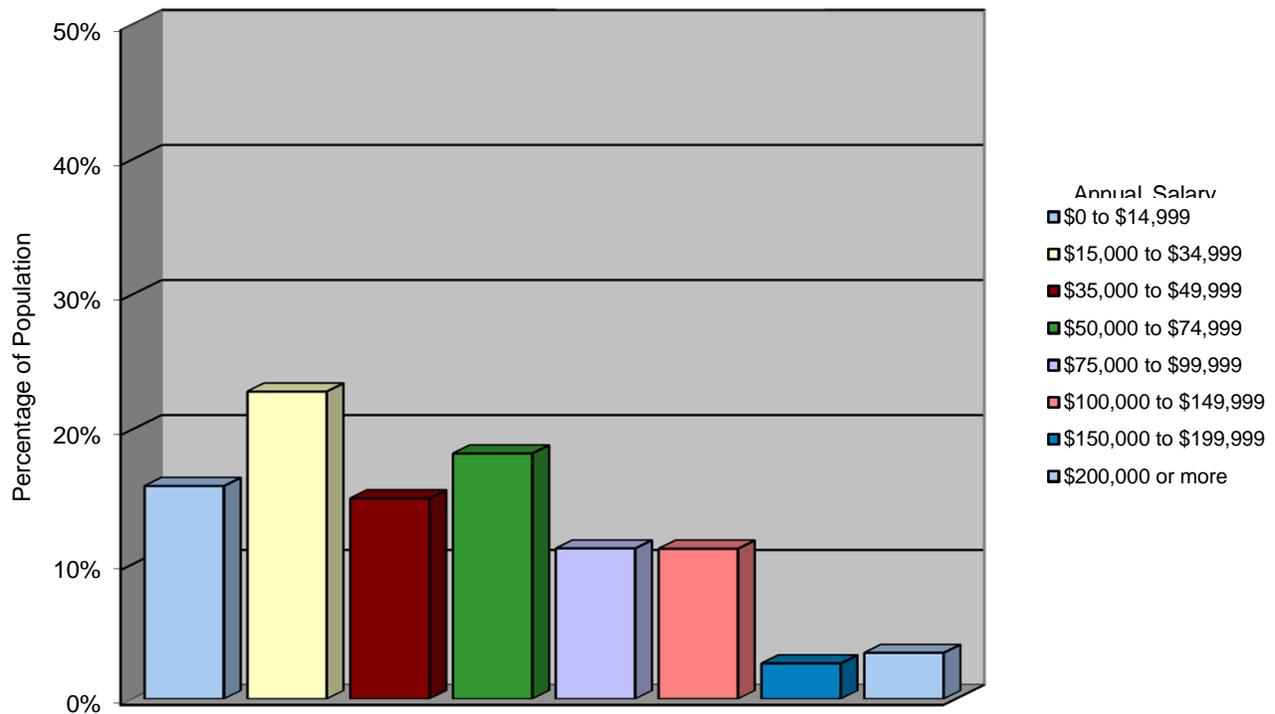
(continued)

**EDUCATIONAL ATTAINMENT - AGE 25 AND OVER\*\***



\*\*Source:  
U.S. Census Bureau, 2011 American Community Survey

**HOUSEHOLDS BY INCOME - DUVAL COUNTY**



## GLOSSARY

**ACTIVITY.** The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

**ADJUSTMENT FOR ACCRUAL.** The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

**AD VALOREM TAX REVENUE.** Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

**ANNUAL BUDGET.** A budget applicable to a single fiscal year.

**ANNUAL BUDGET ORDINANCE.** The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

**APPROPRIATION.** Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

**ARRA.** American Recovery and Reinvestment Act of 2009.

**ASSISTANCE TO GOVERNMENT AGENCIES.** Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

**ASSISTANCE TO PRIVATE ORGANIZATIONS.** Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

**AVAILABLE FOR LOSSES.** Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

**BETTERMENT.** An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

**BJP.** Better Jacksonville Plan.

**BONDED DEBT.** The portion of City indebtedness represented by outstanding bonds.

**BPREP.** The budgeting software system that is used.

**BT.** Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

**BUDGET.** A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

**BUDGETARY CONTROL.** Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

**BUDGET MESSAGE.** An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

**BUILDINGS.** A capital outlay account used for costs of acquiring and improving buildings.

**CAFR.** Comprehensive Annual Financial Report.

**CPAC.** Citizen Planning Advisory Committee

**CAPITAL IMPROVEMENTS.** Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

**CAPITAL IMPROVEMENT PROGRAM (CIP).** A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

**CAPITAL OUTLAY.** An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

**CAPITAL PROJECTS FUND.** A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

**CASE RESERVES.** Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

**CASH CARRYOVER.** A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

**CCAS.** Conditional Capacity Availability Statement.

**CDBG.** Community Development Block Grant

**CENTRAL SERVICES.** User charges for services provided by the internal service activities of the City.

**CHDO.** Community Housing Development Organizations

## CITY OF JACKSONVILLE, FLORIDA

**CLASSIFIED POSITION.** Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

**CMSO.** Concurrency Management System Office.

**COMPENSATED ABSENCES.** City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

**COMPONENT UNIT.** A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

**CONSTRUCTION.** A capital outlay account used for major capital improvement construction projects.

**CONSUMER PRICE INDEX.** An index of items used to measure the change in prices over time.

**CONTINGENCY.** An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

**CONTRIBUTIONS TO OTHER FUNDS.** Contributions and operating transfers made to another fund of the City.

**COSTS CAPITALIZED.** Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

**CRC.** Concurrency Reservation Certificate.

**CURRENT LEVEL OVERTIME.** Additional salary funding for certain activities that normally require some periodic use of employee overtime.

**DCSB.** Duval County School Board

**DCHFA.** Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

**DEBT.** An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

**DEBT SERVICE FUND.** A fund used for payment of general long-term debt principal and interest.

**DEBT SERVICE REQUIREMENT.** The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

**DEPARTMENT.** A division of the City having a specialized function and personnel.

**DIVISION.** A distinct or separate function within a department.

**DDA.** Downtown Development Authority.

**DIA.** Downtown Investment Authority.

**DIFFERENTIAL PAY.** Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

**DRI.** Developments of Regional Impact.

**EDUCATIONAL INCENTIVE PAY.** Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

**ELM.** Environmental Landscape Management.

**EMPLOYEE BENEFITS.** The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

**ENCUMBRANCE.** A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

**ENTERPRISE FUND.** A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

**EPA SECTION 105 GRANT.** This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

**EXPENDITURE.** A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

**EXPENSE.** A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

**EXPENSE CREDIT.** The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as nondepartmental capital outlay projects.

**FAMIS.** Financial Accounting Management Information System.

**FGFOA.** Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

## CITY OF JACKSONVILLE, FLORIDA

**FISCAL YEAR.** The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

**FRANCHISE.** A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

**FULL COST ALLOCATION.** Method designed to recover indirect costs from non general fund activities for the administration of specific General Fund services provided to those activities.

**FUND.** A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

**FUND BALANCE.** The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

**FUND TYPE.** All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

**GAAP.** Generally accepted accounting principles.

**GASB.** Governmental Accounting Standards Board.

**GENERAL FUND.** The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

**GENERAL REVENUE.** The revenue of a government other than that derived from and retained in an enterprise fund.

**GENERAL SERVICES DISTRICT (GSD).** Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

**GFOA.** Government Finance Officers Association.

**GIS.** Geographical Information System.

**GRANTS.** Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

**HOLIDAY BUYBACK.** Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

**HOPWA.** Housing Opportunities For Persons with AIDS

**HUD.** US Department of Housing and Urban Development

**IMPROVEMENTS OTHER THAN BUILDINGS.** A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

**INDIRECT COST.** Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

**INF.** Information reviews.

**INSURANCE COVERAGES.** Premium costs for vehicle and general liability insurance, and special coverages for major items of equipment. Worker's compensation and other insurance associated with employees is accounted for in Employee Benefits.

**INTEREST.** An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

**INTERGOVERNMENTAL REVENUE.** Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

**INTERNAL SERVICE FUND.** A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

**INTERFUND CHARGES.** Charges for services rendered by a non internal service activity to a user within a different subfund.

**INTRAFUND CHARGES.** Charges for services rendered by a non internal service activity to a user within the same subfund.

**IRMDC.** International Relations and Marketing Development Commission.

**ITP (Information Technology Planning).** A five-year technology spending/funding strategy.

**JAA.** Jacksonville Aviation Authority

**JACKSONVILLE CHILDREN'S COMMISSION (JCC).** Autonomous board established to plan and implement all programs related to children's services.

**JCDC.** Jacksonville Capital Development Company.

**JEA.** Jacksonville Electrical Authority.

**JEDC.** Jacksonville Economic Development Commission.

**JFRD.** Jacksonville Fire and Rescue Department.

**JHFA.** Jacksonville Housing Finance Authority.

## CITY OF JACKSONVILLE, FLORIDA

**JIA.** Jacksonville International Airport

**JPA.** Jacksonville Port Authority.

**JSEB.** Jacksonville Small and Emerging Business.

**JSO.** Jacksonville Sheriff's Office or Office of the Sheriff.

**JTA.** Jacksonville Transit Authority.

**JUATS.** Jacksonville Urban Area Transportation Survey.

**“LAID ON THE TABLE.”** The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

**LAPSE.** In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

**LEVY.** A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

**LONG-TERM DEBT.** Debt with a maturity of more than one year after the date of issuance.

**MBRC – MAYOR'S BUDGET REVIEW COMMITTEE.** A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

**MILLAGE RATE.** The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

**MOBILE EQUIPMENT.** A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

**MPO.** Metropolitan Planning Organization.

**NEIGHBORHOOD MATCHING GRANTS.** Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

**NON-CASH EXPENDITURES.** Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

**NONDEPARTMENTAL.** Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

**NON REVENUES.** Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

**OBJECT.** A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

**OED.** Office of Economic Development.

**OPERATING INCOME.** The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

**ORDINANCE.** A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

**PAID LOSS.** Claims paid by the Self-Insurance funds.

**PENSIONS PAID.** Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

**POW.** Plan of work.

**PREMIUMS PAID IN CARRIERS.** Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

**PRINCIPAL.** An account used to reflect the principal payments on debt obligations.

**PSG.** Public Service Grant given to nonprofit organization.

**RC.** A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

**REDLINED.** Positions listed on budget ordinance schedule B2 that once vacanted are legally required to be eliminated and reduce the Citywide cap.

**RENTALS.** An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

**RESERVE FOR DEBT SERVICE.** An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

**RETAINED EARNINGS.** An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

**REVENUE BONDS.** Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

**REVENUE.** An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

**S.A.F.E.** Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

**SALARY EQUALIZATION.** An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

**SINKING FUNDS.** Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

**SJRWMD.** St. John's River Water Management District.

**SMG.** A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

**SPECIAL ASSESSMENT.** A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

**SPECIAL REVENUE FUND.** A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

**SUBFUND.** A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

**SUBJECT.** The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

**SUPERVISION ALLOCATED.** Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

**TAX ANTICIPATION NOTES.** Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

**TAXES.** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

**TAX INCREMENT DISTRICT (TID or TIF).** Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district.

**TD.** Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

**TEMPORARY HOURS.** Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

**TID.** Tax increment districts or Tax increment finance districts

**TIF.** Tax increment districts or Tax increment finance districts

**TIP.** Transportation Improvement Program.

**TITLE V CONTRACT.** Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

**TRANSFERS TO FIXED ASSETS.** A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

**T.R.I.M.** The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

**TRUST FUNDS.** Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

**UNALLOCATED SALARIES.** A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

**UNITARY CAP.** Accounts for all positions authorized within the budget irrespective of fund location or position classification.

**UPWP.** United Planning Work Program.

**USD 1.** Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the preconsolidated City of Jacksonville.

**USD 2-5.** Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

**USER FEE.** Fee charged for the use of certain municipal services.

**USGS.** United States Geological Survey.

**USPS.** United States Postage Service

**VACANCY POOL.** Pool of unfunded full-time equivalent positions that can be moved to any area within the executive departments at the pleasure of the Mayor.

**VPAC.** Vested Property Affirmation Certificate.

**2010 Plan.** Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.





**DEPARTMENT OF FINANCE**  
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